

Integrated Report

PLAZA S.A. 2023



Aerial view, Mallplaza NQS, Bogotá, Colombia.

PURPOSE

Simplify and enjoy life more

MISSION

Be the place where opportunities, dreams, and people meet.

VISION

The place where you find what you feel is yours.

VALUES

We are one team

Diverse, trusting and developing people

We move agilely

Anticipating, being a protagonist, permanently learning

We are passionate about the customer

With empathy, knowledge and simplicity

We take care of the future

Respecting people, society, and the environment



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Chairman of Plaza S.A.



Without a doubt, business activities have been challenged in recent years. 2023 was certainly a year in which we all had to dare to go further. And at Mallplaza we took the challenge.

Under the promise Our Center is You, we set out to enhance and transform the value proposition of our urban centers to respond to the new needs, habits, and services our visitors are looking for, and to do so, we deployed a business strategy with a high-value portfolio, a differentiating enjoyment and socialization proposal and a diversity of omnichannel solutions that, in addition, have brought a new digital flow to our urban centers. This is how we registered more than 570 thousand visitors who went to pick up a purchase in our Click&Collect and then stayed using one of the multiple services we offer at Mallplaza .

The success of this strategy has had a correlation to the results. We ended 2023 with a historical occupancy rate of 95.8%, the highest

in the last four years, with an EBITDA margin of 77% and with more than 285 million annual visits, which demonstrates that our spaces are attractive, valued, and preferred by people and by business partners, who choose us to grow and enhance their businesses.

These positive figures are directly linked to the way we do business at Mallplaza but also to a team of professionals committed to efficiency, innovation, and agile processes, permanently connected with people, always prioritizing the design of an attractive and entertaining value proposal, integrating the best brands, services, and uses that drive daily flow and consolidate our urban centers as markets leaders.

Our organization has known how to adapt and respond to the challenges that the context has posed to us. And there is something about Mallplaza 's identity that makes us see complex moments as opportunities to reinvent ourselves, transform our urban centers and

«Our organization has known how to adapt and respond to the challenges that the context has posed to us. And there is something about Mallplaza 's identity that makes us see complex moments as opportunities to reinvent ourselves, transform our urban centers and introduce new formats, many of them unprecedented in the industry, with the purpose of being preferred by visitors.»

introduce new formats, many of them unprecedented in the industry, with the purpose of being preferred by visitors.

In order to do so, we have to keep growing because it is part of our DNA. Whether by enhancing and transforming our current urban centers, acquiring others, or building new GLAs, growth means opportunities to materialize constant transformation. Thus, in Colombia we are preparing to open Mallplaza Cali and in Chile we began the construction of the Lifestyle Zone as part of the masterplan for the transformation of Mallplaza Vespucio. Meanwhile, in Peru we are exploring market opportunities to grow.

Mallplaza 's strategy not only wants to respond to the expectations of our interest groups, but also understands that the creation of economic value involves responsible and committed action. Thus, to the commitment to the

Sustainable Development Goals (SDG) in 2018, we adhered, in 2019, to the United Nations Pacto Global Red Chile and in 2023—for the fifth consecutive year—we were listed in the MILA and Chile indices of the Dow Jones Sustainability Index where we stand out for being among the 6% of the most sustainable Real Estate companies in the world. But the challenges remain, and during this year we renewed our ESG commitments with 7 concrete actions that allow us to promote climate action, enable capabilities for people empowerment, and promote honorable business work related to our Corporate Governance.

Our urban centers are spaces loved by people, attractive, and with a high potential to continue transforming because of their unique proposals that stay connected to local identity and where everyone can enjoy life.

That is the promise we seek to fulfill and, therefore, it marks the roadmap of our work.

Sergio Cardone

President of Plaza S.A.

Letter from the Mallplaza CEO

For Mallplaza, 2023 was a year of growth, renewal of its value proposition, and consolidation. The good performance and results we achieved this year are a reflection of the success in the execution of our business strategy and today allows us to have a varied, improved value proposition focused on the client, with our urban centers delivering multiple and powerful visiting purposes with new brands, services and categories. The speed of execution we were able to achieve for this improvement was essential and represented an important difference for the company.

Consequently, in 2023 we see a positive performance with significant annual growth in occupancy (95.8%), the highest in the last four years at the regional level; income (+13.2 %); EBITDA (+14%); in FFO (+18.4%); and a notable improvement in efficiency, which allowed us to close the year with an EBITDA margin of 77% and an annual flow of 285 million visitors.

Also, a portfolio of highly valuable assets in Latin America, which we have transformed and grown in different ways. There are 25 leading urban centers in Chile, Peru, and Colombia, 10 of which are Tier A assets, which represent more than 60% of the company's EBITDA. These are assets that generate a greater return on investment and lead their markets, with a high flow of visits, growth potential, and high productivity of leasable area.

During 2023, out of the Top 10 in terms of GLA and income per square meter in Chile, we have 6 of the 10 best assets, while, in terms of total sales, we have 5 of the best 10 assets. And if we expand to the Top 15 or 20 the number becomes even larger.

In this sense, the transformations of some of our Tier A, such as Mallplaza Vespucio, Mallplaza La Serena, and Mallplaza Trébol in Chile as well as Mallplaza Trujillo in Peru, and Mallplaza NQS in Bogotá, Colombia, have allowed us to welcome the best business partners in order to respond to the needs and desires of our visitors.

Despite a challenging economic context, during 2023 we managed to consolidate a sustained pace of openings at the regional level, with 593 new stores, many of which correspond to brands highly valued by visitors such as IKEA, H&M, Decathlon, and Inditex. For instance, in Colombia, the first IKEA store in the country opened its doors in Mallplaza NQS (Bogotá) with 26 thousand m² and is already preparing its second opening in Mallplaza Cali. H&M, for its part, continues implementing the openings committed within the framework of the strategic alliance signed in 2022, and Decathlon arrived in northern Chile with its first store in Mallplaza La Serena. Meanwhile, in Peru we consolidated the oriental multimarkets with the arrival of Hiper Asia in Mallplaza Trujillo and Home Asia in Mallplaza Comas (Lima).



We were able to deploy a strategy to reconvert large stores in the order of 119,000 m² in the last four years, reducing their surface area by 15% and favoring the presence not only of big brands, but also of entertainment, gastronomy, and public services proposals.

Urban centers are spaces for socialization and meetings between people, where we embrace the city dynamics and enhance it with a strong gastronomy and entertainment proposal, which today represents 14% of our GLA, and has made us look for new entertainment offers such as the Centro X exhibition hall in Mallplaza Los Dominicos, the Stand Up Comedy Hall Gran Refugio at Mallplaza Mirador Biobío and the new gastronomic neighborhoods such as Las Terrazas del Puerto at Mallplaza Antofagasta, La Factoría and El Mercado del 14 at Mallplaza Vespucio, the Mallplaza Gastronomic Market NQS in Bogotá, and El Mercado at Mallplaza Arequipa in Peru.

Growth

In our history we have always sought to take opportunities and in that sense, we are convinced that growth is an important enabler for the fulfillment of our strategy. We are committed to growing, promoting **Brownfield**, **Greenfield**, and **M&A** projects. Whether expanding our Tier A assets, starting the construction of new areas such as Lifestyle in Mallplaza Vespucio, promoting our business verticals, such as Autoplaza, where we have incorporated used cars sales and also renewed its infrastructure; or promoting the construction of Mallplaza Cali, our fifth urban center in Colombia, which will open its doors in the first quarter of 2024.

I cannot fail to mention the progress of our innovation and digitalization strategy, where omnichannel services remain growing and

allow us to become a key player in the logistics chain, thereby providing digital flow to the urban center. In fact, in 2023 we managed to deliver more than 2,400,000 packages adding Cross Dock, Dark Store, and Click&Collect deliveries, which represent more than USD 87 million in seller sales, doubling the figure from the previous year. This meant that in 2023 omnichannel initiatives will reach their break-even point, including amortization of investments.

Likewise, daily operations have been characterized by powerful ESG management, as we escalate in our environmental and social commitments, with a governance marked by ethics and integrity. We are working hard to face the impacts of the climate emergency in all dimensions, whether in the designs of new projects, as well as in the operation in Chile, Peru, and Colombia.

None of this 2023 achievements would have been possible without the changes in the operational structure that allowed us to be lighter and with simpler processes, in order to accelerate decision-making and execution. All of the above with an alignment of all collaborators to the business strategy, and their commitment to the accountability required to evaluate the results and promptly move forward.

Mallplaza is a very lively company, with a genuine passion for connecting with people and communities, and in some way interpreting their dreams and responding to them through dynamic and permeable meeting places. We are always looking forward, understanding that our urban centers are spaces that are permanently transformed to surprise and enrich the lives of everyone. That is our commitment.

«In our history we have always sought to take opportunities and in that sense, we are convinced that growth is an important enabler for the fulfillment of our strategy.»

Fernando de Peña

CEO of Plaza S.A.

Mallplaza, Our Center is You

CHAPTER 1



1. High-value Portfolio



Vista aérea Mallplaza Egaña, La Reina, Santiago de Chile.

**At Mallplaza
we have a large
portfolio of urban
centers in the
region.**

There are 25 centers strategically located in 16 cities in Chile, Peru, and Colombia, 10 of them are Tier A, achieving the preference of our visitors and business partners.

Tier A

Tier A assets are leaders in their markets, with high visitor flows, growth potential and productivity. In Mallplaza, these 10 urban centers represent more than 60% of the EBITDA of the company.

Annual Results

Net Income

419,904

Millions CLP

↑ 13.2%

Comparison
2022

EBITDA ¹

322,185

Millions CLP

↑ 14.0%

Comparison
2022

Net Profit ²

349,759

Millions CLP

↑ 121.8%

Comparison
2022

FFO Adjusted ³

257,220

Millions CLP

↑ 17.5%

Comparison
2022

Business Partners Sales

4,739,893

Millions CLP

↑ 0.3%

Comparison
2022

Occupancy Rate

95.8%

↑ 0.9%

Comparison
2022

Annual Visitors

285.2

Millions CLP

↑ 5.5%

Comparison
2022

Ratings

(CL) FELLER RATE

AA+

(CL) HUMPHREYS

AA+

¹ EBITDA corresponds to gross profit minus administrative expenses, excluding depreciation and amortization.

² Profit attributable to the owners of the parent company.

³ FFO corresponds to the cash flow from the profit of the owners of the parent company, weighted by their ownership participation in the operation. This flow excludes concepts that do not represent cash flow or are not recurring (other income and expenses by role) from the Income Statement. Does not include minority interest.

2. Mallplaza in the Region

At Mallplaza we have a diversified portfolio in terms of assets and business partners. This is reflected in the more than 4,000 stores distributed among 25 urban centers in 16 cities and three countries; with a varied portfolio of clients, and where the top five centers represent 16% of our income.

Regarding our portfolio, the strategy is aimed at developing the potential of those assets that generate a greater return on investment and present a strong competitive position, high visitors flow, growth potential and high GLA productivity.

TOTAL GLA¹

1,926,740 m²

SOCIAL MEDIA FOLLOWERS

3,380,000

¹ GLA is the Gross Leasable Area or Total Leasable Area of a shopping center.

* During 2023, Mallplaza Cali continued its construction. During 2024, this urban center opened its doors.

COLOMBIA

- 01 Mallplaza Buenavista TIER A
- 02 Mallplaza Cartagena
- 03 Mallplaza NQS TIER A
- 04 Mallplaza Manizales
- 05 Mallplaza Cali*

PERÚ

- 06 Mallplaza Trujillo TIER A
- 07 Mallplaza Bellavista
- 08 Mallplaza Comas
- 09 Mallplaza Arequipa

CHILE

North

- 10 Mallplaza Arica
- 11 Mallplaza Iquique
- 12 Mallplaza Calama
- 13 Mallplaza Antofagasta TIER A
- 14 Mallplaza Copiapó
- 15 Mallplaza La Serena TIER A
- * Metropolitan Region
- 16 Mallplaza Vespucio TIER A
- 17 Mallplaza Oeste TIER A
- 18 Mallplaza Tobalaba
- 19 Mallplaza Norte TIER A
- 20 Mallplaza Alameda
- 21 Mallplaza Sur
- 22 Mallplaza Egaña TIER A
- 23 Mallplaza Los Dominicos

South

- 24 Mallplaza Trébol TIER A
- 25 Mallplaza Mirador Biobío
- 26 Mallplaza Los Ángeles



Regional figures



CHILE

- 17 Urban centers
- 1,429,028 m² GLA
- 96.4% occupancy
- \$3,858,714 Billions CLP sales



COLOMBIA

- 4 Urban centers in operation
- 1 urban center under construction
- 200,814 m² GLA
- 96.4% occupancy
- \$1,459,450 MM COP sales



PERÚ

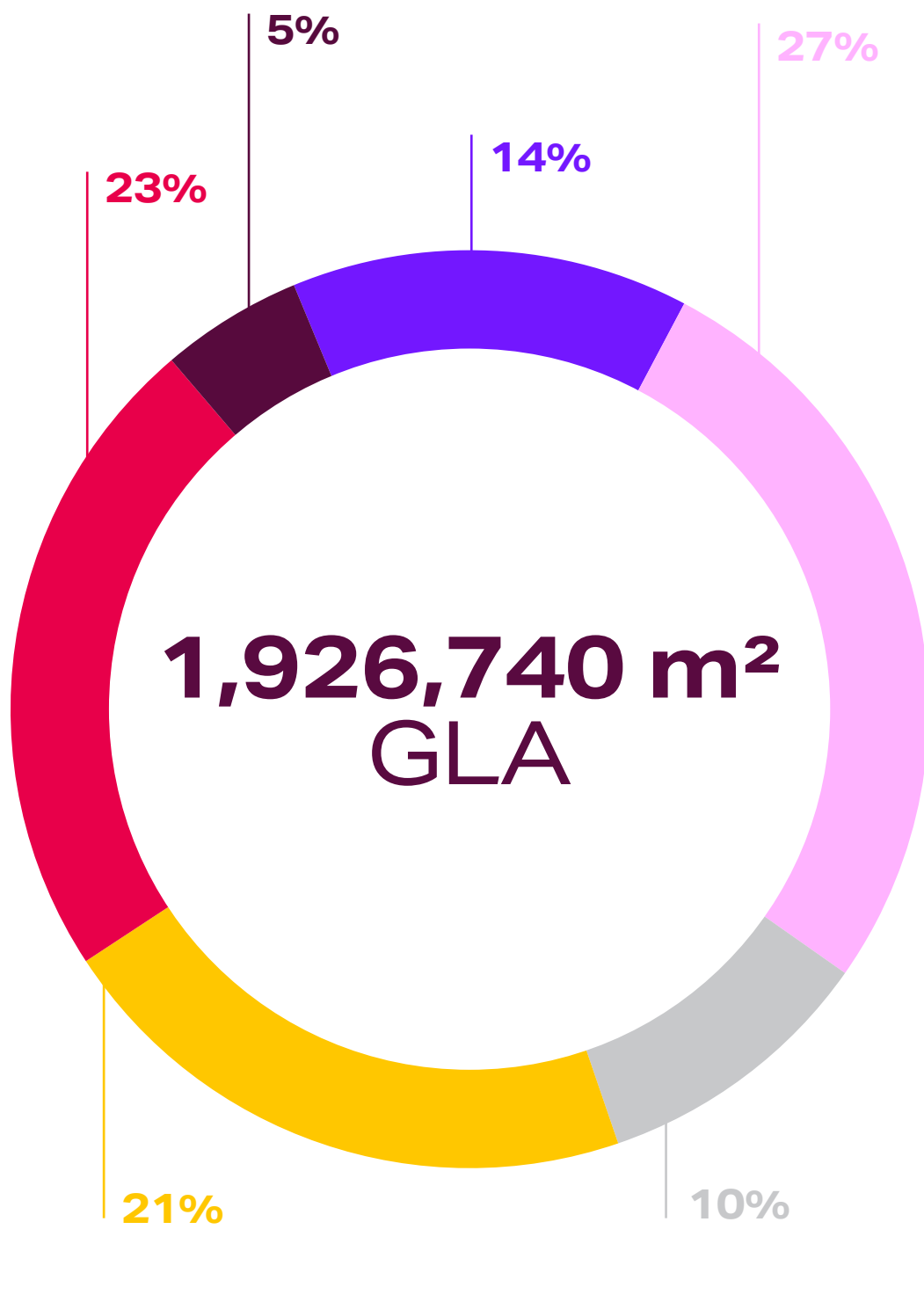
- 4 Urban centers
- 296,898 m² GLA
- 92.7% occupancy
- \$2,302,000 Million SOLES sales



3. Distribution of Leased Area

The diversification of Mallplaza's proposal allows our urban centers to become preferred destination places, with a growing interest on the part of visitors towards the recently incorporated high-value brands and the desire to experience the appealing entertainment and socialization proposals. During 2023 we reach a total of 285.2 million visits in Chile, Peru, and Colombia.

Mallplaza operates urban centers with multiple and powerful reasons for visits and destinations, with 21% of its GLA focused on specialty retail, 14% on gastronomy and entertainment, and 27% focused on essential commerce with daily traffic.



4. Our Story

1990

We inaugurated our first shopping center: **Mallplaza Vespucio**, located in the commune of La Florida, Santiago de Chile.

1992

We opened the first multiplex cinema in the country in Mallplaza Vespucio next to a children's play area.

1994

We arrived in the western area of the capital of Chile with the opening of **Mallplaza Oeste**, in the commune of Cerrillos.

1995

We inaugurated the first urban center in a region of Chile: **Mallplaza Trébol**, in the commune of Talcahuano, Biobío Region.

We added a medical center to Mallplaza Vespucio.

1998

In Chile, we opened the doors of **Mallplaza Tobalaba**, in the commune of Puente Alto, Metropolitan Region, and **Mallplaza La Serena**, in the Coquimbo Region.

2000

We incorporated the first Autoplaza in Mallplaza Oeste, an automotive sales complex inside a shopping center.

2001

We continue with the incorporation of new categories and formats such as entertainment, gastronomy and culture in Mallplaza Vespucio.



Patio Prosport Mallplaza Vespucio

2003

In Chile we inaugurated **Mallplaza Los Ángeles**, in the Biobío Region; and **Mallplaza Norte**, in the commune of Huechuraba, Metropolitan Region.

The DUOC UC Professional Institute opened its doors in Mallplaza Vespucio, incorporating the first

higher education proposal in a shopping center.

Las Terrazas began operating in Mallplaza Norte and Mallplaza Vespucio: a new concept that combines entertainment and gastronomy.

2006

We inaugurated **Mallplaza Trujillo**, in the city of Trujillo, Peru, marking the beginning of our international expansion.

Through a public-private partnership we inaugurated **Mallplaza Antofagasta**, in northern Chile.

2008

In the Metropolitan Region of Chile we inaugurated **Mallplaza Sur**, in the commune of San Bernardo; and **Mallplaza Alameda**, in Estación Central.

We continue our expansion in Lima, with the opening of **Mallplaza Bellavista**, in the El Callao area.

2009

We entered the Chilean capital market for the first time with a successful issuance of corporate bonds. Additionally, through M&A growth, we opened the doors of **Mallplaza Calama** in the Antofagasta Region.

2012

We arrived in Colombia with the construction and operation of **Mallplaza Cartagena**, in Cartagena de Indias.

We inaugurated **Mallplaza Mirador Biobío**, in the commune of Concepción, Biobío Region, Chile.

2013

We marked a milestone with the inauguration of **Mallplaza Egaña**: The first sustainable shopping center in the country with LEED Gold certification, located in the commune of La Reina, Metropolitan Region, Chile.

We continue with M&A growth by opening the doors of **Mallplaza Iquique**, in the Tarapacá Region.

2014

In Mallplaza Oeste we inaugurated a 3,500 m² lagoon open to the public.

We opened the doors of **Mallplaza Copiapó**, in the north of Chile: The first mall-type shopping center in the Atacama Region.

2016

We inaugurated **Mallplaza Arequipa**, in Arequipa, Peru: The first of our urban centers in that country to obtain LEED certification.

2017

We inaugurated **Mallplaza Los Dominicos**, in the commune of Las Condes, Metropolitan Region, Chile.

2018

We completed the stock market opening of Plaza S.A. on the Santiago Stock Exchange.

We inaugurated **Mallplaza Arica**, in the Arica and Parinacota Region, in the north of Chile: The first Tax Free shopping center in the country.

We developed our expansion in Colombia with the opening of **Mallplaza Manizales**, located in the country's coffee growing region.

2019

Inauguramos **Mallplaza Buenavista**, en Barranquilla, Colombia.

Ingresamos al Dow Jones Sustainability Index (DJSI) de la Bolsa de Nueva York, en las categorías Chile y MILA.



2020

Despite the changing scenario in the shopping center market due to the pandemic, Plaza S.A. maintained an AA+ risk classification with a stable at risk outlook from its three risk rating agencies.

Thanks to our M&A growth strategy, we finalized our arrival in Bogotá,

Colombia, through the purchase of the Calima shopping center, which was renamed **Mallplaza NQS**, and we opened **Mallplaza Comas** in Peru.

2021

We started with the first omnichannel services for our commercial partners and visitors: Click&Collect, PitStop and the alliance with Falabella.com to provide a physical showcase to their sellers through the Marketplaza initiative.

We announced our commitment to carbon neutrality by 2030 and joined the Alliance for Climate Action (ACA Chile).

We enabled 17 Mallplaza urban centers in Chile, Peru and Colombia as vaccination centers in the COVID-19 and Influenza campaigns.



2022

We maintained a sustained recovery of flows, income and sales, which allowed us to reverse the negative effects of the pandemic.

We opened more than 600 stores in Chile, Peru and Colombia.

We consolidated strategic alliances with IKEA, H&M and Decathlon.

We achieved more than three million transactions in our omnichannel services. 45% of them come from Chile, 40% from Peru and 15% from Colombia. In addition, we open new Click&Collect and we managed to implement a free flow system in our parking service.



Opening of IKEA store at Mallplaza NQS, Colombia.

2023

EBITDA MARGIN

77%

Mallplaza Trujillo, Perú.

Economic performance

We consolidated a trend of results and a performance superior to that of the market: we grew 5.5% in visitor flow, 13.2% in net income and we achieved an efficiency of 77%; evidencing the success of our business vision and new value proposition.

High-quality and value portfolio

We have 25 leading urban centers in the region, 10 of them are Tier A and represent more than 60% of EBITDA.

Aerial view Mallplaza NQS, Bogotá, Colombia.



New opportunities to grow

In line with our growth strategy and the Mallplaza Vespucio transformation master plan, we began the construction of Lifestyle. With 21,600 m2 and USD\$36 million investment, this proposal will deliver a powerful mix of fashion and convenience offerings. We access 100% of the assets of Nuevos Desarrollos SpA in Chile.

INVESTMENT

36M USD

Visual proposal of the Lifestyle transformation in Mallplaza Vespucio.

593 openings in Chile, Peru and Colombia

We strengthened our value proposition with new openings from our strategic alliances such as H&M, IKEA, and Decathlon. In addition, among the 400+ openings are Skechers, The Line, Miniso, CuracaRibbs, Bonafide and Cory in Chile; Arturo Calle and Ktronix stand out in Colombia; and Dollarcity, Hyper Asia, Cassinelli, Vinces Fight, Enel, Fit Point, and Inbox in Peru.

Aires hallway at Mallplaza La Serena, Chile.

IKEA lands in Colombia with Mallplaza

With more than 26 thousand m² of surface in Mallplaza NQS, IKEA opened its first store in Colombia and is preparing next arrival in Mallplaza Cali within 2024. This opening, along with others such as H&M, Arturo Calle and Ktronix, strengthened the commercial proposal of this urban center, increasing the flow of visitors by 50%.

GLA IKEA IN MALLPLAZA NQS

26,000m²

Aerial view Mallplaza NQS, Bogotá, Colombia

H&M opens new stores in Chile and Colombia

During 2023 we remained implementing the strategic alliance with H&M, opening new stores in our urban centers: five in Chile (Mallplaza Alameda, Mallplaza Calama, Mallplaza Arica, Mallplaza Tobalaba and Mallplaza Egaña) and three in Colombia (Mallplaza NQS, Mallplaza Cartagena and Mallplaza Manizales).

H&M store in Mallplaza La Serena.



Decathlon arrives in northern Chile at Mallplaza La Serena

Decathlon opened its first store in Mallplaza La Serena, offering more than 12 thousand products from 65 sports disciplines in its 1,500 m² surface area. This opening is part of the transformation plan of this urban center, which allows the renewal of its value proposition with the arrival this brand highly valued by visitors. In addition, openings were completed in Mallplaza NQS and Mallplaza Manizales in Colombia.

SURFACE AREA

1,500 m²

Decathlon store opening in Mallplaza La Serena.

Mallplaza Cali preparing its opening

In 2024, Mallplaza Cali will be the fifth Mallplaza center in Colombia, with a GLA of more than 67,000 m².

Its construction is progressing as planned and 91% of the GLA has already been marketed. Its proposal considers brands such as IKEA, Zara, H&M, Bershka, Stradivarius, Pull&Bear, Decathlon, and Homecenter.



Aerial view construction process of Mallplaza Cali, Colombia



CONVERTED SURFACE

119.000m²

in the last 4 years

Reconversion of department stores

In the last four years we have reconverted more than 119,000 m² of department stores and other large surfaces, incorporating value brands, improving the commercial mix and generating a new flow experience. For example, we continued our Department Store reconversion plan successfully with the departures of Falabella in Mallplaza Sur and Mallplaza Alameda, Paris in Mallplaza Tobalaba and the downsizing of Ripley in Mallplaza Los Dominicos.

New formats

We inaugurated several spaces for comprehensive experiences such as Centro X, in Mallplaza Los Dominicos; the second Movistar GameClub, in Mallplaza Trébol; and the first Gran Refugio, in Mallplaza Mirador Biobío, a space that brings together the best of Stand Up Comedy with gastronomy. We also featured the progress of the cowork network in Mallplaza Egaña, Mallplaza Vespuccio and Mallplaza Oeste.





First NBA store in Chile

Mallplaza Vespucio welcomes the first NBA store in Chile with more than 400 m² and the widest selection of products and unique experiences such as video and live games through digital screens, a basketball court, and the measurements of heights and footprints of the legends of this sport.

Its arrival at Mallplaza Vespucio is part of strengthening the retail proposal with outstanding, highly valued brands in line with our portfolio of urban centers.

NBA Store facade In Mallplaza Vespucio

New gastronomic neighborhoods for enjoyment and socialization

In Mallplaza Vespucio we opened "Mercado del 14" with 17 gastronomic proposals with high design standards and live music. In Antofagasta we launched the "Terrazas del Puerto" with 12 new restaurants; in Mallplaza Arequipa, "Mercado Cayma", a meeting point for gastronomy and artistic shows; and in Mallplaza NQS in Bogotá we opened the "Mercado Gastronómico".

"Mercado del 14" in Mallplaza Vespucio



Autoplaza strengthens and increases market share

We have 11 Autoplaza points in Chile and 4 MotorPlaza in Peru. We renewed Autoplaza Mallplaza Vespucio, going from 32 to 42 brands and 5,000 m² of used cars. The new Mallplaza Norte space added new brands, and we renewed Autoplaza in Mallplaza Alameda with a new look & feel and the incorporation of four brands.

Autoplaza in Mallplaza Antofagasta



Omnichannel services generate digital flow towards our urban centers

In line with the strategic development of new digital and technological solutions adding value to sellers, business partners and clients, our omnichannel services delivered 2.4 million packages in Cross Dock, Dark Store and Click&Collect. The latter is already operating in the three countries with 78 brands such as Dafiti, Natura, and Samsung among others. In addition to alliances with Blue Express and Starken in Chile, Scharff and Logixtal in Peru and Instance in Colombia.

Click&Collect, Mallplaza Vespucio





Outstanding evaluation in the MSCI ESG Rating

In 2023 we achieved a historic classification in the MSCI ESG Rating, which measures a company's resilience to environmental, social and governance factors. We went from BBB to AA, receiving the highest score in the Social Scope measurement, remaining within the 19% of companies located in that range, and only one step away from the highest score in the AAA measurement.

New ESG commitments

Having urban centers committed to caring for the planet has been Mallplaza's conviction for over a decade, placing our ESG management -environmental, social and governance- at the heart of our business strategy. During 2023 we renewed our commitment to sustainability through seven management promises by 2035, in the areas of climate action, social empowerment, and business integrity.



OUR CENTER IS YOU

New value proposition focused on people's needs

Our urban centers aim to be the reflection of the local identity at the places they are located. For this, our permanent connection with people has been key, understanding their concerns, their needs, and desires.

From that premise, we renewed our brand under the promise "Our center is you", inspired by everyday elements that thrill, excite, and impassion our visitors.

This is the motivation that mobilizes the search for new business partners and the offer of services such as coworking, education, and health, and the incorporation of the most prominent exponents of local culture and gastronomy.

This brand evolution was based on four fundamental pillars that fulfill precise everyday tasks and are the

support of the company: entertainment, gastronomy, culture and sustainability. Thus, we seek to redefine the company's position among its stakeholders, based on the values that are shaping the way people live, express themselves and connect with Mallplaza.

Our new identity goes hand in hand with our strategy: betting on value proposition that privileges socialization, habituality, and multiple reasons for visiting, and with our purpose of simplifying and enjoying life more.

At Mallplaza, we open our doors so that people experience hundreds of emotions and moments with their friends and families every day.

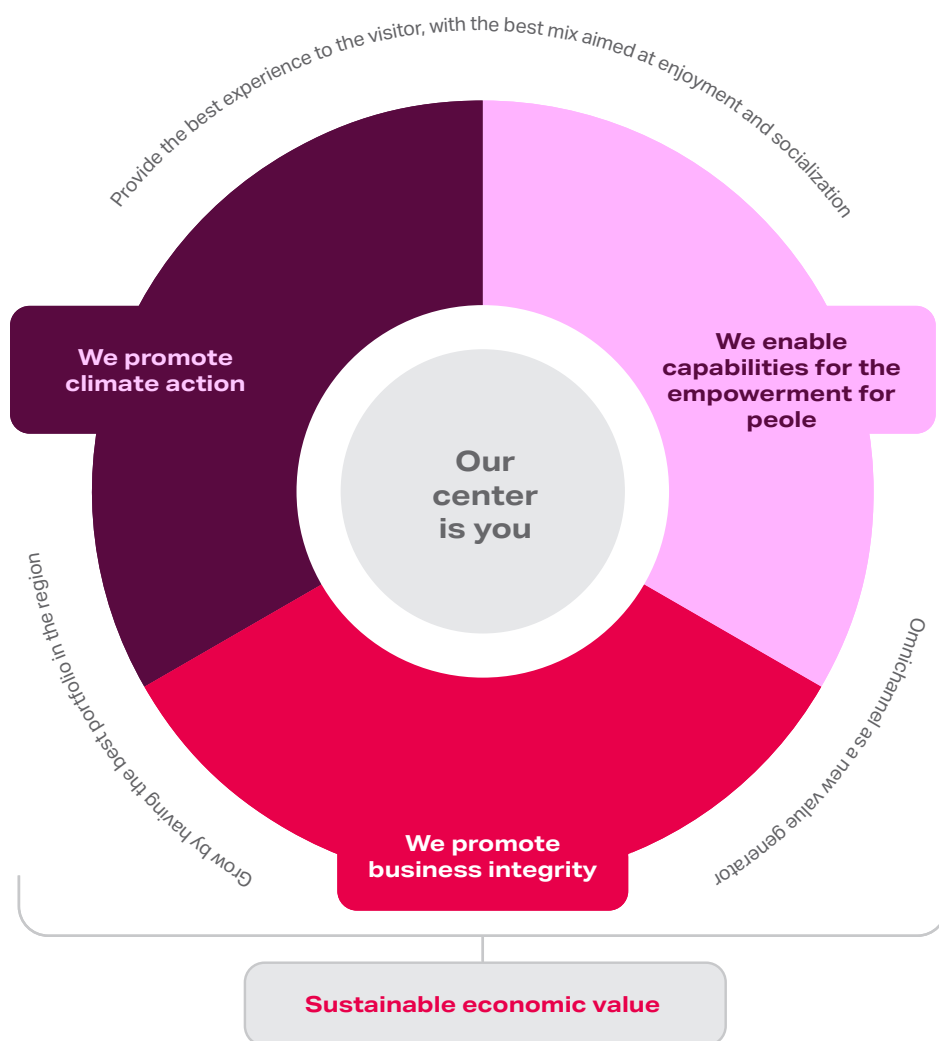
5. Business strategy with an ESG focus

At Mallplaza we work to respond people's needs in a timely manner through attractive value propositions aimed at socialization and enjoyment, which are deployed in all of our leading, high-quality urban centers in Chile, Peru and Colombia. All this, accompanied by a powerful omnichannel and digital strategy, which plays an essential role, both for the sustainability of Mallplaza, and to respond to the market and the challenges of today's world.

We know that our urban centers are core in the city, with multiple visiting purposes, and a robust commercial proposal. In all of them, sustainability is a fundamental part of our work.

Through ESG commitments we advance in more efficient, sustainable and circular management with a focus on climate action, the delivery of capabilities for the empowerment of people and the promotion of business integrity, contributing to the generation of opportunities and the construction of long-term relationships with all our interest groups, including visitors, business partners, communities and collaborators.

This ESG vision, fully reflected in our business strategy, allows us to have profitable and sustainable economic performance. The result of the evaluation of the Dow Jones Sustainability World Index (DJSI) is proof of the above: We are within the 95% of the best-rated companies for their ESG risk management, in the Chilean and MILA markets. Likewise, we are part of the MSCI ESG Ranking, obtaining a rating of AA in our last evaluation, highlighting our management in the social field with a maximum score of 10 points.



Our 7 ESG commitments

1	The electrical supply of our urban centers will come from 100% renewable energy	2026
2	We will reduce the energy intensity of common expenditure by 22% with the 2019 baseline (kWh/GLA)	2035
3	We will eliminate the use of Hydrochlorofluorocarbons (HCFCs) in our climate systems	2030
4	We will reduce the intensity of direct water consumption by 30% with the 2019 baseline (m³/GLA)	2025
5	We will recover 60% of the waste generated by our urban centers	2025
6	We will positively impact 1,000,000 people with our community programs and projects	2028
7	60% of our urban centers will be certified as inclusive spaces	2028

Since 2010 we have been committed to protecting the planet and in 2018, we defined the Sustainable Development Goals (SDGs) to which we could contribute and have a greater impact (goals 10, 11 and 13). In 2019 we joined the Red Chile Global Agreement of the United Nations and in 2023 -and for the fifth consecutive year- we were listed in the MILA and Chile indexes of the DJSI, standing out for being within the 6% of the most sustainable Real Estate companies in the world.



Primer Huerto Urbano en Malplaza Egaña

6.

Strategic Pillars



Growth

We seek to consolidate one of the best portfolios in the region, which today has 10 Tier A urban centers and great growth potential in Chile, Peru and Colombia. To achieve this, we develop organic growth projects for our Tier A assets (brown-field), the construction of new GLA, (greenfield) and the acquisition and transformation via M&A.



Customer

Value proposition based on spaces that answer to the multiple and growing needs of visitors and, at the same time, promote socialization and people meeting, both in physical and digital spaces where they can live experiences loaded with relevant, personalized and meaningful content.



Commercial Offer

Urban centers in permanent evolution, transforming into true city cores, where people can live, study, work and have fun, without having to travel. A proposal for multiple visit purposes and mixed uses, in permanent growth and incorporating a robust omnichannel strategy that allows us to offer different points of contact and sales.



Business Partners

Value proposition focused on increasing the flow of visitors, conversion and sales. Supported by an omnichannel strategy and one of the largest retail ecosystems in Latin America, we seek to generate shared value with business partners while keeping the focus on long-term relationships.



ESG Management

Sustainable development model oriented to generate economic, social, and environmental impacts, based on the co-creation of value with our interest groups.

The model has three pillars: We promote climate action, We enable capabilities for the empowerment of people, and We promote business integrity, and it is materialized in seven commitments that contribute to generating sustainable economic value.



Omnichannel Strategy

Generate a broad value proposition to offer our clients (visitors, business partners, and sellers) a greater number of services and products in a single physical-digital place, taking advantage of all the opportunities of being part of one of the largest retail ecosystems in the region.

This allows us to bring digital flow to our urban centers and increase the sales of our sellers. Our customers obtain a better visit experience and access a unified offer in all channels of their visit.



Human Capital

Among the Mallplaza human team we share a common purpose: "Simplify and enjoy life more." With that in mind, Mallplaza has focused on promoting spaces for development and growth for our collaborators, in addition to ensuring the incorporation of new talents, which allow us to dynamically mobilize our Strategy and successfully face the challenges that we have proposed.



Excellence

High work standards and a strong focus on efficiency, with regional scale and centralized operation.

7. Recognitions



For the seventh consecutive year, we lead the "Shopping Centers and Mall" category of the Marcas Ciudadanas Ranking, in its 2023 version. The measurement highlights the work carried out by national brands in terms of empathy, as a central element to ensure that they are present, relevant and that their contribution to society is perceived.



The Business Monitor of Corporate Reputation (Merco), delivered the results of its 2022 ranking on ESG Chile, recognizing Mallplaza among the 100 most responsible companies with the environment, with workers, customers, and society, and at an ethical level and governance. In this measurement, we positioned ourselves in first place in the Real Estate-Retail category, while in the general measurement, we ranked 30th, which meant an increase of four positions compared to the previous year.



The 2023 version of the Chile 3D study, carried out by the consulting firm GfK, positioned us as the shopping center brand most valued by Chileans, leading the Malls category.



In 2023, we received the Impulsa Award in its eighth version, placing us among the companies with the best indicators in gender diversity. A very relevant area within our company, where we have recently reinforced our commitment to generating opportunities for the autonomous development of each of our stakeholders, considerably increasing female participation.



Omnichannel Index Ranking

We remain leaders for the second consecutive year in the Kawes Lab Omnichannel Index Ranking, within the Shopping Centers category, demonstrating the consolidation of our omnichannel capabilities during 2023, being recognized for the experience we provide to our commercial partners and visitors. Furthermore, in the general evaluation, Mallplaza was ranked No. 5 out of the total of the 265 companies evaluated, and No. 2 among the IPSA companies.



Mi compromiso Pyme

We received the "Mi compromiso Pyme" seal, from the Entrepreneurial Union and the consulting firm EY. This seal promotes the growth of small and medium-sized companies in Chile, generating relationships with large companies, so that they prefer local SMEs as suppliers. Given the long-term work with entrepreneurs from Chile, Peru and Colombia, Mallplaza is one of the companies that is part of this initiative, committing to empower entrepreneurs in Chile through training and marketing spaces, which allows them to become business partners in our urban centers.



Bio Ciudad Award

We were recognized by Aguas Andinas with the Bio Ciudad Award for our work in reducing drinking water consumption in our operation, an action that results from our commitment to the planet and is in line with the actions carried out within our ESG strategy.



Cero Basura Award

Less than a year after its launch, Mallplaza Egaña's Plaza 0 initiative is already recognized for its positive impact on climate action. This time, it was the zero waste award achieving first place in the Cultural Change category.

Associations and memberships

At Mallplaza we seek to remain constantly evolving to offer the best experiences and generate value for all our stakeholders. In this sense, with aiming to fostering our sustainable development and strengthening our strategy, we joined different organizations.

Chile

> Acción Empresas

Non-profit organization that seeks to improve the lives of people and the planet through business sustainability in Chile. Their job is to educate companies about the importance of sustainability as a business strategy, advertising how the economic development of any organization cannot exist and endure if it is not in balanced with the social and environmental development of its environments.

> Pacto Global

Special initiative of the Secretary General of the United Nations that calls on companies around the world to align their operations and strategies with 10 principles in the areas of Human Rights, Labor Relations, Environment, and Anti-Corruption. With the purpose of accelerating and expanding the global impact of business, thus contributing to the fulfillment of the Sustainable Development Goals (SDG) through responsible companies and ecosystems that promote change.

> Pride Connection

Pride Connection Chile is a network that gets to promote inclusive work spaces for sexual diversity and attract LGBTI talents to the different organizations that comprise it.

> Cámara Chilena de Centros Comerciales (CCHCC)

The Chilean Chamber of Shopping Centers is an independent, non-profit trade association that brings together the main players of this sector in Chile. Its mission is to contribute to the development of shopping center activity in the country.

> Cámara Comercio de Santiago

Non-profit trade association that brings together more than 2,500 companies from various economic sectors in the country, with the purpose of promoting the development of an entrepreneurial Chile.

> DEC Chile Association for the Development of Customer Experience

With the aim of developing better relationships with clients through access to best practices, networking and market trends.

> Instituto Chileno de Administración de Empresas (Icare)

Icare provides relevant information about the national and international environment, facilitating the understanding and timely evaluation of the forces that move markets and the trends that influence the operation of companies.

> Corporación Industrial para el Desarrollo Regional del Biobío (Cidere)

Corporation that provides tools for the development of people in the Biobío region.

> Asociación Cultural de Cerrillos

The purpose of the Municipal Cultural Association of Cerrillos is to design, formulate, and execute plans, programs and initiatives that contribute to the harmonious and equitable cultural and heritage development of the commune.

> Cámara de Comercio de Antofagasta

Institution that belongs to the National Chamber of Commerce. Its objective is to organize, define practices and coordinate the commercial actions of the business community in the Antofagasta region.

> Comunidad Portuaria de Antofagasta (COPA)

COPA's mission is to lead and represent the logistics sector of its associates through the development of training, networking opportunities, strategic information and indicators, as well as the development of best practices that allow the port of Antofagasta to be the most competitive in the northern area of Chile under a harmonious relationship with the city.

Colombia

> Asociación de Centros Comerciales de Colombia (Accecolombia)

Accecolombia works for the integration of Colombia's shopping centers in search of their development and institutional strengthening, through the organization of joint activities, strategic alliances, and continuous improvement programs that contribute with experiences to enriching the management of the associated centers.

> Cámara de Comercio e Industria Colombo Chilena

It is a union entity that encourages, promotes, and strengthens commercial relations and investment between Chilean and Colombian companies.

> Cámara Regional de la Construcción Bogotá y Cundinamarca

It is a union that represents the interests of the construction value chain, effectively influencing decisions regarding growth and development of the sector.

> Federación Nacional de Comerciantes (FENALCO)

FENALCO represents Colombian merchants and businessmen as a union, serving their respective

needs. It is based on the defense of democracy and free enterprise to generate better conditions of competitiveness, productivity, and sustainability.

Perú

> Asociación de Centros Comerciales y de Entretenimiento del Perú (ACCEP)

The ACCEP aims to promote the development of the industry by representing, promoting and defending its members before public and private organizations.

Internacional

> International Council of Shopping Centers (ICSC)

ICSC promotes and elevates markets and places where people shop, dine, work, play, and gather as fundamental and vital spaces of communities and economies.

Management 2023: a year of growth

CHAPTER 2



Gastronomic bubble in Mallplaza Los Dominicos, Las Condes, Chile.

1. Leading Assets in Latin America



Mallplaza Cartagena, Colombia

At Mallplaza we put our clients at the center of our activities and it is this passion for connecting with their dreams and responding to their needs, which has allowed us to execute a clear strategic vision that guides our decisions, and materialize it in a proposal of varied value, enhanced and deployed in a portfolio of premium assets unique in the Andean region of Latin America.

This value proposition that privileges socialization, habituality, and enjoyment also considers

an innovative gastronomic and entertainment offer, a sustained pace of openings at a regional level, and a successful strategy for reconverting large stores. This has allowed us to take the opportunities generated by the market and make them available to the vacancy to incorporate new and important business partners. The success of the business strategy has been demonstrated in the constant growth of the flow of visitors, and in the sales and efficiency levels that the company obtained during 2023.

Our Tier A assets

During 2023 we decided to transform and strengthen our urban centers, as well as to incorporate new uses and multiple visit destinations into our 10 Tier A assets; transforming their infrastructure, making them grow in different ways, and generating alliances with high-value brands that seek to be in our urban centers to increase their presence in each of the countries where we operate.

Along with this brownfield growth, we have continued with our greenfield growth through the construction of Mallplaza Cali, in Colombia, which will open its doors in 2024. Meanwhile, in growth via M&A, we continue to consolidate Mallplaza NQS in Bogotá.

During 2023, in Chile, of the top 10 in terms of GLA and income per square meter, we have 6 of the 10 best assets, while in terms of total sales, we have 5 of the best 10 assets. And if we expand to the top 15 or 20 the number becomes even larger.



Mallplaza Vespucio
169,55 m²



Mallplaza Trébol
118,795 m²



Mallplaza Egaña
94,809 m²



Mallplaza Antofagasta
80,853 m²



Mallplaza La Serena
64,639 m²



Mallplaza NQS
76,209 m²



Mallplaza Oeste
182,365 m²



Mallplaza Norte
138,946 m²



Mallplaza Buenavista
57,612 m²



Mallplaza Trujillo
82,957 m²

MALLPLAZA VESPUCIO

The company's iconic urban center is profoundly transformed

It was our first urban center in Chile (1990) and today, three decades later, it has been transformed into a multi-destination center for the southeastern area of the Metropolitan Region with 168 thousand m² of GLA.

Mallplaza Vespucio is undergoing a profound transformation of its experience and value proposition to consolidate its leading position in Santiago, incorporating valued retail brands that drive flow, innovative, and unique entertainment proposals in its market, high-value gastronomy formats, and mixed-use spaces aligned with the company's multi-purpose visiting strategy.

Regarding the commercial proposal —during the last three years— we have incorporated more than 19 thousand m² of new retail projects, with more than 87 stores such as Bath and Body Works, Decathlon, Lego, Miniso, The Line, Psycho Bunny; and the renovation of more than 160 stores for other brands.

In entertainment, we deployed a unique proposal in the market thanks to the renovation and expansion of the Cinemark theaters, incorporating an IMAX theater and adding the first Movistar GameClub —a space dedicated to gamers— which has attracted more than 30,000 new monthly visitors to the urban center.

As for the gastronomy proposal, we opened El Mercado del 14, La Factoría and a new fast casual proposal with value brands such as Barra Chalaca, Carl's Jr, La Sanguchera del Barrio, MUU Steak House, Emporio La Rosa, Starbucks, Dulce Luna, Dunkin Donuts and Bonafide. Soon, we hope to open a Beergarden of more than 2 thousand m².

Based on experience, we simplified interior flows, renewed the infrastructure and achieved greater fluidity in the visit. In other uses, we incorporated Clínica Dávila in more than 30 thousand meters of GLA. In urban infrastructure and connectivity, we seek to connect the urban center with the city, providing valuable public squares with relevant themes and content.

To achieve the latter, the construction that began in December 2023 of the new Lifestyle area, which will add 21,600 m² destined to international fast fashion brands in flagship format will be relevant. In addition, this new area considers the integration of new gastronomic operators along with convenience services oriented to the large flows generated by the two nearby Metro stations, the renewal of the access to the Bellavista metro in La Florida, and the construction of a park of more than 12 thousand m², which will be annexed to the Vicuña Park. Construction work is expected to last around 12 months.

Mallplaza Vespucio is the Mallplaza urban center with the greatest growth in flows in Chile, increasing 9% in 2023, compared to the previous year.



MALLPLAZA NQS

Growth via M&A and consolidation in Bogotá

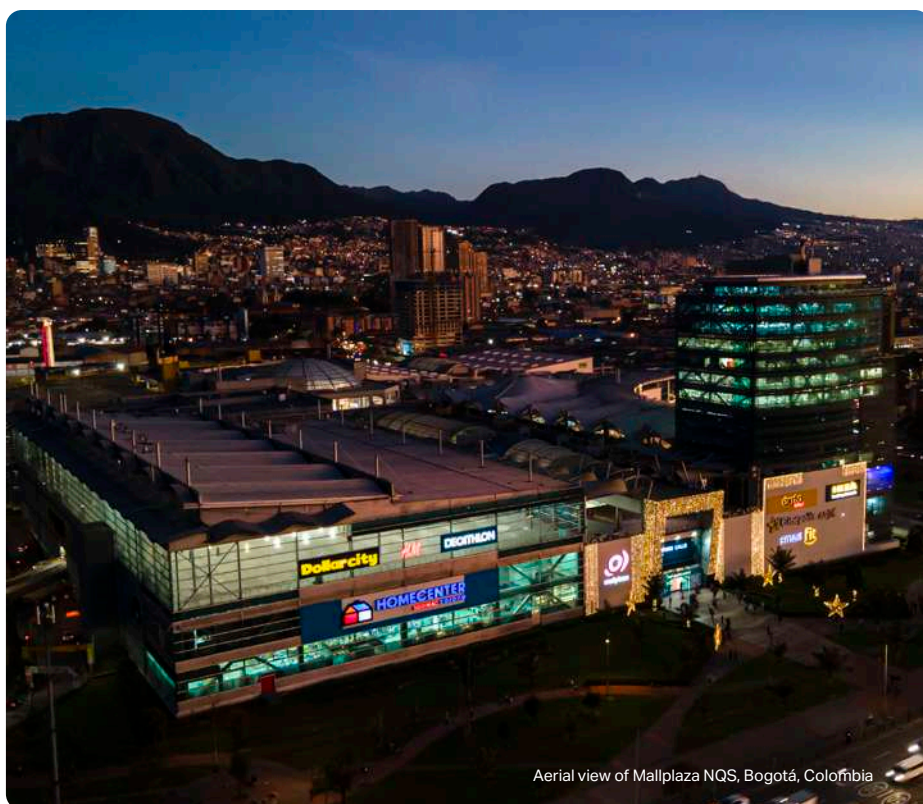
Three years after the arrival of Mallplaza to Bogotá, capital of Colombia, our urban center Mallplaza NQS (formerly Mall Calima), consolidated the transformation process that began after its purchase in 2020, incorporating prominent international and local brands such as Arturo Calle, Ktronix, Grupo Uribe, Cueros Velez, and Éxito WOW, who trusted in the company's value proposition to continue growing and even to reach the country for the first time.

This is the case of IKEA, which opened last September. The renowned swedish furniture and decoration brand has a 26 thousand m² store, and expects to attract the almost 10 million people who live in the metropolitan area of the capital.

Along the same line is the opening of H&M, the second largest clothing retailer in the world. This store is part of the inaugurations planned in the country, as part of an alliance with Mallplaza for Latin America.

To date, this Tier A urban center, which today has 76,000 m² of GLA, has managed to surpass one and a half million monthly visits, with sales growth of 82%, income growth of 106% and income growth per m² of 14% during the year 2023, while sales growth per m² and income per m² of 57% and 43% respectively were achieved compared to September 2021.

After 3 years, the growth and transformation of the value proposition for the consumer and its commercial partners has made Mallplaza NQS acquire new commercial partners, a simple visiting experience, and a robust and modern gastronomic proposal.



Aerial view of Mallplaza NQS, Bogotá, Colombia

Growth in vehicular flow

- **Total Projected GLA: 112,000 m²**
81,000 m² of own GLA

Current developments

- **Entertainment area of 7,500 m², which considers Fun Jungle with more than 5,500 m²**
- **Expansion of "El Mercado" gastronomic area**

MALLPLAZA TRUJILLO

An improved proposal with a successful reconversion strategy

This 82 thousand m² urban center is the leader of the city of Trujillo, in the northern part of Peru, and has consolidated its retail offer with a strategy that considered an expansion in 2020 and a positive reconversion of the Paris store, which allowed the incorporation of new flow-driven brands and new formats, such as Starbucks, Levi's and the remodeling of Falabella.

Among the new brands that were incorporated in a departmental format are Hiper Asia, with more than 5,000 m²; Dollarcity, with more than 800 m²; and the upcoming addition of more than 1,000 m² of the city's first Fun Jungle. For 2024 we plan a 1,000 m² expansion that includes 8 new retail and Gastronomy & Entertainment proposals.



Mallplaza Trujillo is now the large plaza where Trujillo residents socialize, enjoy, and find activities that complete their experience, registering a flow growth of more than 12% compared to 2022. Among the new brands that arrived in 2023 are Miniso, Dockers, Merrel, Guess, Xiaomi, Calvin Klein and Tommy Hilfiger.



MALLPLAZA LA SERENA

More than 7,000 m² GLA of new stores preferred by our customers

It opened its doors in 1998 as the first shopping center in the region and the first of Mallplaza in northern Chile. Since then, it has had a leadership position and the preference of the residents of La Serena.

Upon turning 25, Mallplaza La Serena has undergone a complete renovation of both its infrastructure, which included the improvement of interior routes, rest areas, and the incorporation of more parking space, as well as its value proposition, renewing its retail, gastronomy, and entertainment offering, highlighting the transformation of the new cinemas at the Cinemark complex. Added to the above is a new service boulevard, which has significantly improved the value offering to customers and business partners.

Within the renovation, the relocation of long-standing traditional stores such as Nike, Dockers, and Skechers was made in order to improve the visiting experience, as well as incorporating high-value and flow-generating brands such as H&M, with a 1,700 m² store; Decathlon, with 2,100 m², and The Home, an oriental retail store with 2,000 m². Other brands that entered were La Papeleria, Volka, and Samsung. In Gastronomy & Entertainment we expanded the offer with Domino's and the second Brussels location in regions.

Mallplaza La Serena has registered a growth in visitor flow of 10% versus 2022, and 56% compared to 2021.



MALLPLAZA NORTE

A renewed gastronomic proposal to enhance enjoyment

At Mallplaza Norte we renewed our commercial mix through the incorporation of new brands –as well as the transformation of others–, standing out for their value proposition H&M, Adidas, Nike, Cuesta Blanca, Privilege, Mac Online and Miniso, to name a few.

Also, during 2023 we strengthened our gastronomic offer, thanks to renowned restaurants such as Tanta, Barra Chalaca, La Bonaerense, Jalisco, El Japonés, Carls Jr., Johnny Rockets, and CuracaRibs among others. Finally, we highlight the growth of the Integramédica Health Center, which was expanded to 1,500 m².

The new gastronomic proposal of Mallplaza Norte seeks to make this urban center a destination point for the communes of Huechuraba, Conchalí, Colina and others in the northern sector of the Metropolitan Region.



MALLPLAZA TRÉBOL

A leading Tier A urban center due to the diversity of its proposal and visit purposes

Almost 30 years after its opening, Mallplaza Trébol, Mallplaza's third urban center in Chile and the first that the company opened outside the Metropolitan Region, remains committed to maintaining leadership, leveraging growth in a proposal composed of recognized brands and flow mobilizers, and constant update.

Today, this urban center has the most diverse portfolio of services and retail in the Biobío region and one of the largest in the country, with more than 400 stores with a great variety in retail, gastronomy, entertainment and services.

This positioning has been strengthened in the last two years, thanks to a commercial strategy that has resulted in the opening of 80 new stores, with major brands such as H&M, Zara, Victoria's Secret, Homecenter, Jumbo, and Movistar Game Club, that have joined the powerful commercial mix already present such as Falabella, Ripley, Paris, Tottus, Integramédica, Cinemark, and Happyland.



The transformation of Mallplaza Trébol has allowed this urban center to achieve more than 400 stores in retail, gastronomy, entertainment and services.

2. Reconversion of large stores: looking for the best value proposition for our visitors

At Mallplaza we are characterized by our ability to adapt to new challenges and offer differentiating alternatives. This 2023 has not been the exception, since we worked on the optimization and implementation of our commercial strategy through a plan to reconvert large stores that allowed us to improve and expand our mix, incorporating new retail proposals, innovative entertainment spaces, and a wide range of services, adding more attractive brands for the customer and generating greater daily traffic to our urban centers.

Within the reconversion plan, very relevant operators were incorporated, such as the complete renovation of Mallplaza Sur, an urban center located in the commune of San Bernardo, where, after the reduction of La Polar and the departure of Falabella, new international brands and a new Asian Multiformat proposal arrived. In 2024, H&M will enter, and we will expand the Civil Registry, and the Autoplaza office.

Meanwhile, in Mallplaza Alameda, the departure of Falabella allowed us to incorporate a new H&M store, in Mallplaza Calama we opened a

6,000 m² H&M and Maxi China where La Polar was located. In the case of Peru, the space left by the Paris department store was transformed by different intermediate stores focused, for the most part, on home improvement. This is the case in Mallplaza Bellavista where the first Cassinelli store, Casa & Ideas and an Asia Home, the latter also opened a store in Mallplaza Trujillo.

At the retail level, in 2023, we have done important work to change some brands for others with better performance and that are more attractive to consumers, allowing us to close the year with a better occupancy level (95.8%).

The spaces reconversion has allowed us to add to our value proposition new services required and valued by people, as is the case of the six Civil Registry offices present in our urban centers in Chile.



RECONVERTED SURFACE

14%

of Department Stores at the regional level in the last 4 years

16%

of other Big Boxes

119,000m²

m² GLA converted in the last 4 years

3. Sustained pace of openings and alliances with high-value brands

The permanent renovation of our commercial proposal and the emphasis on promoting mixed uses were important objectives during 2023. Accordingly, we opened 593 stores (403 in Chile, 127 in Peru and 63 in Colombia), mainly with brands highly valued by visitors, such as IKEA, H&M, Decathlon and Inditex.

For example, in Colombia the first IKEA store in the country opened in Mallplaza NQS, Bogotá. Arturo Calle also opened stores in NQS and Mallplaza Buenavista. In Chile, the first Decathlon in the north of the country was incorporated in Mallplaza La Serena and in Peru, Dollarcity and Hiper Asia did so in Mallplaza Trujillo, as well as Home Asia in Mallplaza Comas, Lima.

Within the framework of the strategic alliance with H&M to open 13 new stores, during 2023 we opened 8 of them in Mallplaza Calama, Mallplaza Alameda, Mallplaza Arica, Mallplaza Tobalaba and Mallplaza Egaña in Chile, in addition to Mallplaza Cartagena, Mallplaza Manizales, and Mallplaza NQS in Colombia.

Regarding services, we were able to complement the offer by opening 4 new Smart Fit gyms in Mallplaza Alameda, Mallplaza Antofagasta, Mallplaza Vespucio and Mallplaza Arica. In new categories, we highlight the opening of the 800 m² Newtree home store in Mallplaza Los Dominicos.



The opening of 593 stores during 2023 allows us to bring innovation for the customer and enhance our value proposition throughout our portfolio, achieving a renovation of 33% in the last two years.

4.

A differentiating proposal oriented towards socialization and enjoyment

We are convinced that when people and families come to our urban centers, they want to live an experience. Therefore, we have worked to respond to the needs of our visitors and provide them with a place where culture, gastronomy, sports, and entertainment can be experienced all year round. In fact, at the end of 2023 we have 29% of our value proposition destined for gastronomy and entertainment, mixed use, such as the coworking network, health, and education, and automotive.

In this way, this new identity, comprised in the brand promise "Our center is you", goes hand in hand with our strategy taking bet on a value proposition that privileges socialization, habituality, and multiple reasons for visiting, and with the company purpose; to simplify and enjoy life more. Thus, during 2023 we innovated and opened new spaces, in order to deliver a complete offer to each market.



4.1. New gastronomic neighborhoods that become destination points in the cities

Mallplaza's growth is leveraged by constant renovation, updating the value proposition of our urban centers and strengthening the gastronomic offer in order to continue reinforcing the multiple purposes of visiting. Thus, during 2023 we inaugurated new formats with attractive proposals for international and local cuisine and cafeterias that allow us to create gastronomic neighborhoods with multiple alternatives for our customers.

Added to this is the renovation of the food court areas, which have a better experience and offer for visitors. Throughout this process of renovation and openings, the strategic alliance with the renowned gastro-

nomie group Mil Sabores, which considers the opening of 85 to 100 stores between 2022 and 2025 in the urban centers of Mallplaza in Chile, has been key to generating new and different proposals associated with the culinary world.

At Mallplaza Vespucio we managed to increase Entertainment and Gastronomy sales by 29% during 2023, with a proposal of around 100 gastronomic, Cinema and Games venues. Within gastronomy, "El Mercado del 14" stands out, an unprecedented proposal in Shopping Centers that opened in mid-2023.

GASTRONOMIC MARKETS

Mallplaza Vespucio received the first Mallplaza Market in Chile. An original proposal, which brings together 17 gastronomy and entertainment venues, several of them for the first time in a shopping center: El Hoyo, Pizzería Argentina, CuracaRibs. It has 2,100 m² and a centralized kitchen intended to offer an open culinary experience, with high design standards, live music, and a format that invites the whole family.

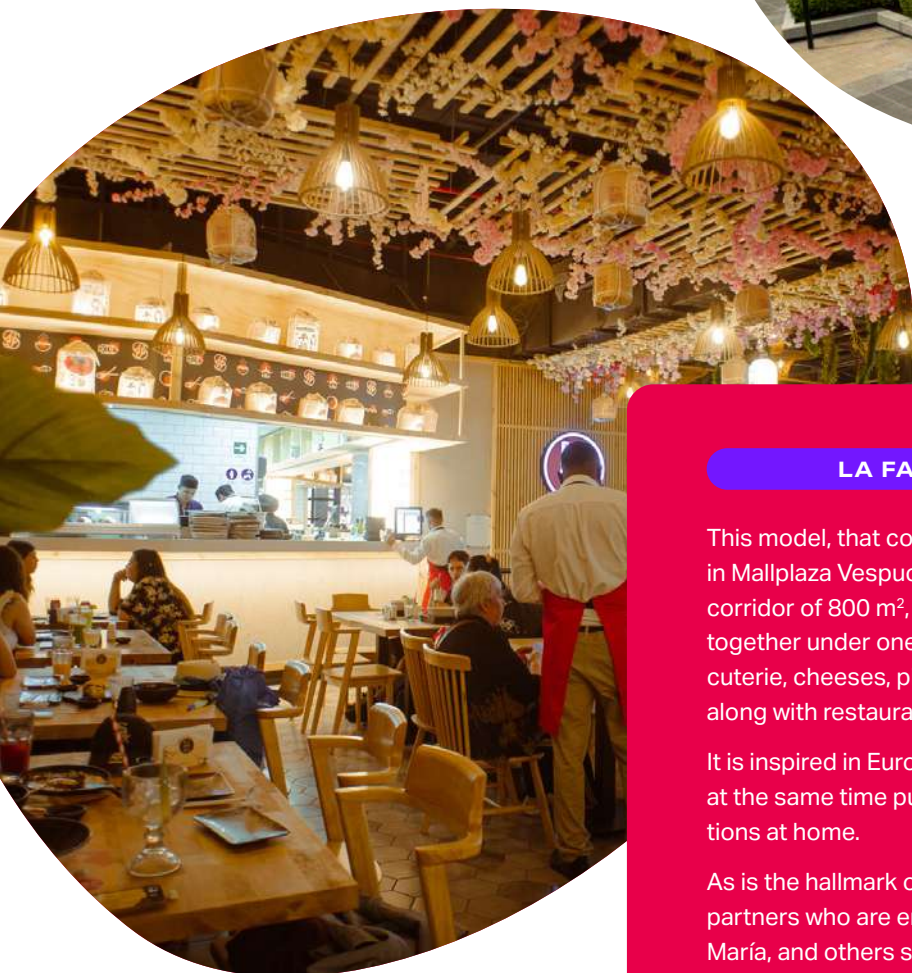
This model—which has already been operating successfully since 2019 in Mallplaza Buenavista in Barranquilla, Colombia and then in Peru—is inspired by the open culinary markets in large cities around the world, where different restaurants offer quality gastronomy with a strong local identity. This format was also extended in Peru with the opening of El Mercado in Mallplaza Arequipa, with seven signature cuisine proposals, which allowed us to consolidate the gastronomic proposal of this urban center.

Meanwhile, El Mercado Gastronómico opened in Mallplaza NQS in Bogotá, an open space, with around 20 gastronomic proposals of various specialties.



LAS TERRAZAS DEL PUERTO

At the end of 2023, we inaugurated Las Terrazas del Puerto, a new gastronomic and Meeting place that seeks to transform Mallplaza Antofagasta into a culinary destination with personalized attention and high-quality cuisine. It has 3 thousand m² that include more than 12 restaurants where names such as Tanta, Mesón del Marinero, Mamma Mia, Muu Steak, Cantina del Puerto, El Japonés, Curacaribs, La Sanguchería del Barrio, and Dulce Luna stand out.



LA FACTORÍA

This model, that combines Market and Deli and is new in Chile, opened in Mallplaza Vespucio during December 2023. It is a large gastronomic corridor of 800 m², which —with an investment of UF 35,207— brings together under one roof the offer of gastronomic products such as: charcuterie, cheeses, pizzas, pastas, pickles, and chocolates, among others, along with restaurants to complement the offer.

It is inspired in European markets, where people can sit down to eat and at the same time purchase the ingredients to replicate those preparations at home.

As is the hallmark of Mallplaza, La Factoría conveyed new commercial partners who are entering a shopping center for the first time, such as By María, and others such as La Piazza, Havanna and Japonés, which seek to break away from the traditional format with differentiating proposals.

4.2. New and unprecedented entertainment spaces

CENTRO X

During 2023, we inaugurate Centro X in Mallplaza Los Dominicos. A 2,600 m² space set up for exhibitions, high-level international and local events, which opened its doors thanks to the alliance between Mallplaza and the production companies Trussup and BeTwo, with renowned track records in this type of events.

Centro X became the first experience space inside a shopping center in the Metropolitan Region and has already attracted new flow to Mallplaza Los Dominicos thanks to the first exhibitions installed: "Egipto, the Experience" and "Lego Fun Fest".

This opening is an example of how we converted large retail spaces in order to give them new uses, offering a better experience to our visitors. In this case, we transformed the space of a department store into a place for high-level experiences and exhibitions which, added to the wide gastronomic offer of Mallplaza Los Dominicos, is transforming it into a destination point in the city.

Our urban centers have deployed a strategy to improve and strengthen unique experiences for the whole family.

GAMER WORLD

After the successful opening of Movistar GameClub in Mallplaza Vespucio during 2022, which allowed us to generate more than 30 thousand new visits to the urban center, this 2023 we inaugurated a new Movistar GameClub in Mallplaza Trébol.



STAND UP COMEDY

Located in Mallplaza Mirador Biobío, Gran Refugio, the first Stand Up Comedy space in Mallplaza, brought a proposal of permanent humor and culture to the region, with more than 40 weekly shows performed by established and emerging artists. The Gran Refugio proposal strengthened the value offering of entertainment and gastronomy spaces at Mallplaza Mirador Biobío and has had an excellent reception from the public, with a constant flow of visitors.



4.3.

Mallplaza boosts car sales through the renovation of Autoplaza

Autoplaza's proposal today has more than 40 brands and currently occupies a 14% share of the Chilean market. But given its enormous potential, Mallplaza has begun a profound transformation in its spaces in order to enhance them both with new infrastructure and also by incorporating new brands and alternatives, including the sale of used cars.

Thus, in 2023 we worked hard on the renovation of Autoplaza in Mallplaza Vespucio, going from 32 to 42 brands in different segments and categories, in addition to having the second BYD brand electric vehicle store. We also added 5 thousand m² of used cars, and by 2024 we hope to increase that surface to 15 thousand m².

We completed the proposal for the new Autoplaza in Mallplaza Norte with the arrival of new brands highly valued by customers, and the Autoplaza proposal in Mallplaza Alameda was renewed, with a new look & feel and the incorporation of four brands.

Currently, Autoplaza brings together the main automotive dealers in the country (Derco, Americar, Pompeyo, Bruno Fritsch) and the biggest brands on the market, all in one place: comfortable, safe, with financing alternatives, accessories, services and ample parking.



Autoplaza en Mallplaza Antofagasta

DEVELOPMENT PROJECTS

Autoplaza Mallplaza Antofagasta Renovation

↑ Better experience and the arrival of 3 new brands.
Investment: UF 52,000

Growth at Autoplaza Mallplaza Oeste

↑ 2,673 m² for new cars and 1,450 m² for used car sales

Growth in Mallplaza Los Dominicos

↑ 1,568 m² + New space for new cars sales and BYD store in mall corridor

Autoplaza Growth in Mallplaza Sur

↑ 800 m² + Investment UF 34,000 + 4 new brands

New opening: Autoplaza Mallplaza Calama

↑ 600 m² + 5 new brands from the Kaufmann group

Autoplaza Remodeling in Mallplaza Alameda

↑ 500 m² + 5 new brands and growth of high value brands

In 2000 Mallplaza innovated with the incorporation of Autoplaza as a space dedicated to automotive sales. Today, there are 11 Autoplaza points in its urban centers in Chile and 4 points in Peru under the name of MotorPlaza.

4.4.

Cowork network growth

In the urban centers of Mallplaza, our visitors can, among other things, study, receive medical care, entertain themselves and also work. In this line, we highlight the evolution of coworking spaces as an extremely attractive offer of workplaces for our visitors, that is already present in Mallplaza Egaña, Mallplaza Vespucio and Mallplaza Oeste.

These are areas that offer a good location in the city, with easy access and parking; high-speed internet connection and cutting-edge technology; equipped rest areas and meeting rooms; and a collaborative and creative environment to work.



5. We seek to be the best ally for our business partners

Being part of one of the largest retail ecosystems in Latin America gives us multiple opportunities for growth and development, anchored in our role as an urban center, traffic generator and capable of offering a multi-contact experience and regional scalability. For example, the strategic alliance with IKEA has allowed the opening of the swedish store in Chile in Mallplaza Oeste during 2022, to then arrive in Colombia, in 2023, in Mallplaza NQS and prepare its next opening in 2024 in Mallplaza Cali.

This mechanism has allowed us to always reinvent ourselves in the face of changing and challenging environments, seeking not only to improve profitability, but also to support business partners in the search for solutions in the areas of omnichannel, sales and positioning. In this sense, collaborative work, customer knowledge, and the search for shared benefits are the three axes of action of Mallplaza's approach to work and consolidate our relationship with business partners.

This 2023, thanks to the work of a simpler organizational culture focused on the execution of our business strategy, we have been able to implement a more powerful continuous improvement model that allowed us to articulate, in 2023, a very competitive, consolidated and visible proposal for visitors, sellers and business partners.

The discipline of the Mallplaza team has been key to capture the needs and opportunities of business partners, to innovate with solutions jointly implemented, and generate value to their businesses.

The above has gone hand in hand with a continuous process of improvement in the information provided to business partners, consolidating all the information in a single platform that allows us to have a history of Mallplaza's relationship with each business partner, integrating billing issues, contracts, and the daily operation of the store, improving response times and associated processes.

SALESFORCE PLATFORM

Greater agility to respond to our business partners

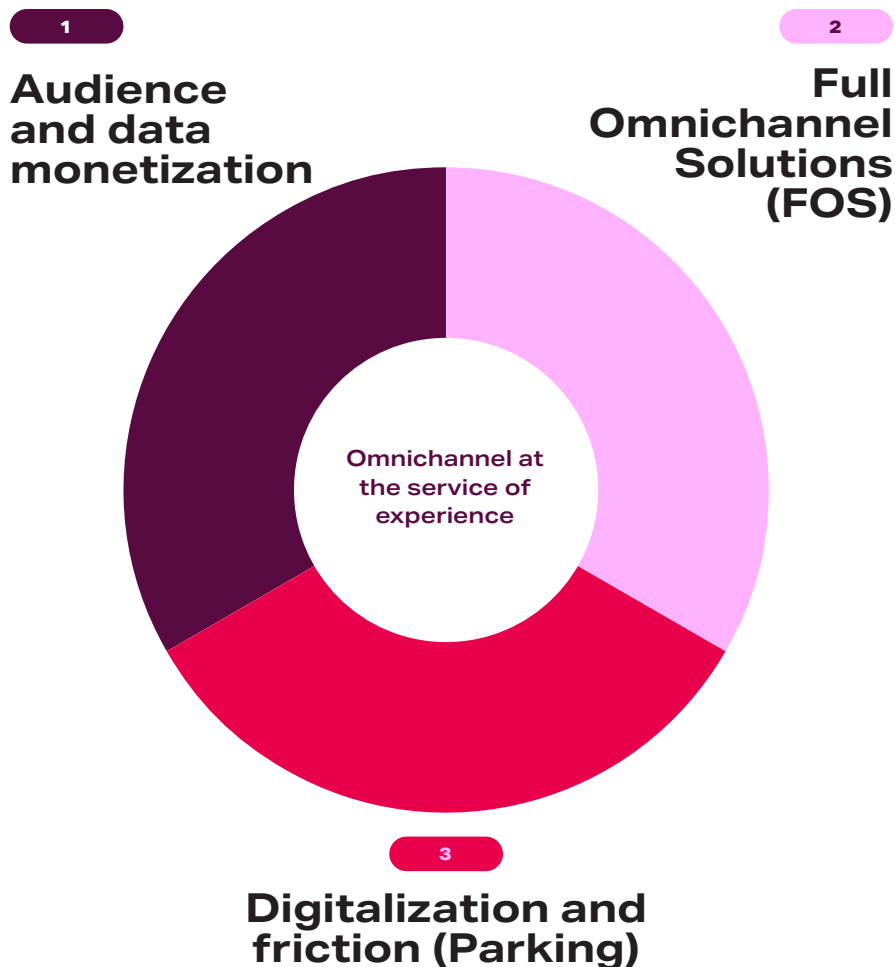
During 2023 we implemented all business processes on Salesforce, a CRM platform designed to bring together all customer-related processes. Through this tool we have managed to streamline and monitor the relationship with our business partners, allowing us to increase sales and decompress the work of the Mallplaza teams.



6. Innovation: Omnichannel and digital development of Mallplaza

During 2023, we integrated omnichannel and acceleration as fundamental pillars of our strategic planning and, as company, we decided to differentiate ourselves and promote proposals that allow us to have the first omnichannel urban centers in the region. In this way, we achieve the loyalty and preference of our visitors and the best solutions to enable our sellers and business partners to grow and develop, and especially, innovate in the generation of other sources of income for Mallplaza.

The robustness of the omnichannel strategy has not only allowed us to generate new businesses, services, and infrastructure to boost the sales of our business partners; but also to migrate flows from digital to physical, that is, Mallplaza receives 572 thousand visitors go to collect a purchase from Click&Collect, which then stay in the urban center having a coffee, changing a product or using one of the multiple and various services offered by Mallplaza.



In the recent Omnichannel Index 2023, the company Kawes Lab (specialists in consumer, e-commerce and omnichannel) awarded the first place to Mallplaza with a score of 631 points in the Shopping Centers category, exceeding the Omnichannel average for the category by 125 points, and more than 40 points over the closest competitor. Furthermore, Mallplaza exceeds the average by more than 90 points in all the studied categories, being above the average of the best evaluated category, which is Supermarkets (627 points).

6 1.

Audience and data monetization

This line of work arises from the premise of better understanding the 270 million visits per year in our 25 urban centers, and thus, offering our business partners and sellers cross-channel and marketing solutions to increase their sales.

During 2023, our data not only grew in volume, reaching 6 million contactable customers in Chile, Peru, and Colombia, but also regarding the criteria to understand them, information that allows us to differentiate ourselves from the market, and of course, improve the visitor experience.

Thus, we worked with 40 clients in the implementation of data segmentation marketing campaigns under 60 criteria, with commercial and attraction objectives—associated with the Value Added Service (VAS)—, with an average opening rate of 35%. For example, for Subaru we generated a campaign with a 61% open rate.

Thanks to our alliance with FollowUp—a Chilean-Japanese company—, this 2023 we managed to install 3D sensors on the exteriors of 296 stores in ten urban centers, 120% more than in 2022. These sensors allow business partners to know, in real time, the evolution

of its main management indicators. All of this facilitates access to data such as customer acquisition rate, and conversion rate, among other key guides for decision making, finding improvement opportunities, and offering varied omnichannel and marketing services for our sellers and business partners.

Regarding advertising circuits and the entire out of home line, we have the ability to offer our commercial partners comprehensive campaigns and activations to increase their sales, which incorporate both digital and physical formats. In addition, our portfolio has internal and external digital screens, with a circuit in places with high traffic and greater visibility.

6.2. Full Omnichannel Solutions (FOS)

Primer Darkstore en Mallplaza NQS

CLICK&COLLECT

This 2023 not only did we manage 548 thousand deliveries, tripling the orders of 2022 for Click&Collect, but also considerably increased the number of brands that joined this service, currently counting on nearly 80 companies.

Along with this, with the aim of innovating and, especially, simplifying life for our visitors, we work so that Click&Collect can be used for returns and drop off functionalities for Falabella.com sellers.

We closed the year with a historical record in the number of orders delivered through our omnichannel Click&Collect, cross docking, and dark store services. During 2023, we carried out more than **2,400,000** transactions, which represent more than **USD 87,000,000** in seller sales, doubling the figure from the previous year. In addition to this, FOS services reached break even, including investment amortizations.

DARK STORE AND CROSS DOCKING

Thanks to our privileged location in strategic points of the city and the readjustment of spaces without commercial use in our urban centers, we have been able to offer our sellers and commercial partners more business alternatives, and at the same time they can be closer to their clients. Such is the case of the first dark store of 487 m² in Mallplaza NQS, which stores brand stock to facilitate the processing of orders in the same place. Also, this dark store has a stock replenishment service which allows maintaining high stock levels and thus increase the sales of our business partners.

Based on the alliance with the start-up Instance, we will continue adding this type of solutions in the rest of our urban centers in the region, as well as, implementing end-to-end solutions aimed at companies currently in operation that wish to develop a omnichannel, direct to consumer, scalable and efficient proposal, as well as those that have not yet ventured into digital commerce and require complete proposals to sell online and accelerate transactions, from the creation of online stores to the management comprehensive operations.

In addition, we accumulated 1,6 million processed products to enhance the last mile in our six cross docking operations, which represent USD\$ +60 million in GMV, putting our urban centers —along with other initiatives— in a strategic logistical positioning.

6. 3. Digitalization and parking

At Mallplaza we always make sure that visitors have a great experience. That is why, through our digital parking, we establish free flow charging, without lines or tickets.

We decided to activate the digital parking service through the Banco Falabella app, enabling such service in 13 urban centers, with more than 321 thousand

users generating more than 400 thousand monthly transactions. At Mallplaza Los Dominicos we managed to have 44% of users who preferred this type of parking payment.

For 2024 we are evaluating the association with other actors to give scalability to this initiative.



- **+321,000 users enrolled in the system**
- **400,000 monthly transactions**
- **40% of users paying digitally***

The parking experience shows positive results from frictionless payment through payment apps.

* At Mallplaza Los Dominicos

7.

Land bank: growth potential

Regarding growth, it is important to consider that currently, at Mallplaza we have an unused land bank in Chile of 551,510 m², of which 137,565 m² are destined for the development of future expansion projects in our urban centers.

These areas have a high growth potential, either through expansions or the incorporation of new formats and categories, with a construction capacity of 278,708 m², doubling the potential area for development of leasable square meters.

The above does not consider the lands where our urban centers in Chile are built, which have sufficient potential to build a total of 4,992,040 m². Currently, only 37% of this capacity has been used.

Commune	Urban center	Status	Surface (m ²)
Huechuraba	Mallplaza Norte	Development	16,000
San Bernardo	Mallplaza Sur	Development	75,069
Concepción	Mallplaza Mirador BíoBío	Development	8,891
Concepción	Mallplaza Trébol	Development	29,105
Cerrillos	Mallplaza Oeste	Development	8,500
Total*			137,565

* In addition to the land reported in the table, we have land in Chile (located in the Valparaíso region and the Libertador Bernardo O'Higgins region), which total approximately 28 hectares.

Today, 33 years after the inauguration of the first urban center of Mallplaza, we have the capacity to continue providing more and better strategically located meeting spaces, with multiple visiting purposes and the permanent incorporation of new and diverse uses.



ESG Management: generating shared value for our stakeholders

CHAPTER 3



Nursery inaugurated and donated by Mallplaza to the Municipality of Puente Alto

1. Strategic pillars

For Mallplaza, ESG management is a way of doing successful business because we understand that our decisions must drive a more efficient, sustainable and circular management that generates value for our stakeholders. During 2023 we managed to restructure the Sustainability and Relationship with the Environment division in order to simplify processes and prioritize management towards the areas of governance, environment and social, integrating the relationship with communities to better address the risks and opportunities of our work and, at the same time, to deliver greater value to the development of our interest groups, in line with the execution of our business strategy.

In that sense, and under the brand promise of "Our center is you", the restructured ESG division took on, as a starting point, the analysis of materiality, impact evaluations, and information gathering with Mallplaza's stakeholders to define three strategic pillars that will guide the management strategy and make better decisions, both internally and on the part of investors.

This ESG vision becomes an integral part of the business strategy and is a commitment to work along with all areas of the company, to make it evident throughout the entire value chain, and in the construction and operation stages of our urban centers. In addition, we have established a permanent reportability system to monitor and implement our ESG strategy, thus allowing us to identify and manage risks and opportunities timely and efficiently.

PILLAR	SCOPE	FOCUS	COMMITMENT
1. We promote Climate Action 	<ul style="list-style-type: none"> Energy efficiency and carbon footprint Water efficiency Circular economy and waste management 	Move forward in a more efficient, sustainable, and circulate management to contribute to mitigation of the emergency climatic	<ul style="list-style-type: none"> A 100% supply of non-conventional renewable energies by 2026 Reduce the energy intensity of common spending by 22% by 2035, with a 2019 baseline (kWh/GLA) Eliminate the use of Hydrochlorofluorocarbons (HCFCs) in our climate systems by 2030 Reach Net Zero scope 1 and 2 by 2035 Reduce the intensity of direct water consumption by 30% by 2025, with a 2019 baseline (m3/GLA) Recover 60% of the waste generated by our urban centers by 2025
2. We enable capabilities for people empowerment 	<ul style="list-style-type: none"> Inclusive human development Opportunities for entrepreneurs Culture from and for all 	Generate opportunities for the autonomous development of our groups of interest, through the promotion of entrepreneurship, the culture and inclusion	<ul style="list-style-type: none"> By 2028, 60% of our urban centers will be certified as inclusive spaces By 2028, we will positively impact 1 million people with our community programs and projects By 2023, we will reach 26% of women in Top Management and 40% in Top and Middle Management
3. We promote business integrity 	<ul style="list-style-type: none"> Corporate governance, compliance, and integrity Risk management and Human Rights Supplier management 	Act on ethics is the basis for leading a regional, multicultural organization.	<ul style="list-style-type: none"> We will maintain the percentage of purchases destined for local suppliers at least 95%

Our ESG management is endorsed through constant evaluations by external entities. For 5 consecutive years we have been present in the Chile and MILA indices of the Dow Jones Sustainability Index (DJSI). Likewise, in July 2023 Mallplaza obtained an AA rating in the MSCI Rating, obtaining the maximum score of 10 points in the area of human capital development.

2. ESG structure

All actions led by Mallplaza and associated with ESG are developed in a planned manner — annual and five-yearly—, with objectives, goals, and a clear and defined structure that supports our management. Through these actions, we maintain the active role of the executive team in the detection, evaluation, management, and monitoring of risks associated with environmental, social and Governance issues, also including Human Rights.

Board of Directors has an active role in ESG issues, receiving reports on this topic — including Human Rights and Climate Change—, from the Corporate Affairs Management which depends directly on the General Management and Sergio Cardone Solari, chair of the Plaza S.A. Board of Directors, and since 2014, director responsible for sustainability issues.

The Corporate Affairs Management meets at least once a year with the Board of Directors in order to analyze the correct functioning of our program and sustainability management. In 2023, the Board of Directors reviewed Mallplaza's ESG strategy, addressing the detail of the scope of the environmental, social and governance pillars, along with the 7 commitments that will allow us to advance in management.

Our ESG governance is formed by two instances:

1. Sustainability Committee

Formed by the General Manager, the Executive Committee and the ESG Deputy Manager. Meets bimonthly.

2. Sustainability Roundtable

Composed of the areas linked to the ESG strategy that participate in its planning and execution. This group meets monthly.



3. Sustainability Policy

At Mallplaza we have a Sustainability Policy that defines our general principles –social, environmental and governance–, along with the 7 ESG commitments that we assume to guarantee the responsible management of our activities and relationships with our stakeholders. Thus, we work to mitigate the impact of our projects and operations, creating sustainable value in the communities and their environments, maintaining operational continuity.

Thanks to the actions governed by this policy, we contribute to improving the quality of life of people and at the same time that we try to maintain ethical, responsible, transparent, and reliable behavior. In this sense, our acts and decisions are guided by the regulations applicable in each one of the countries where we operate, as well as our Code of Integrity and the company's internal regulations.

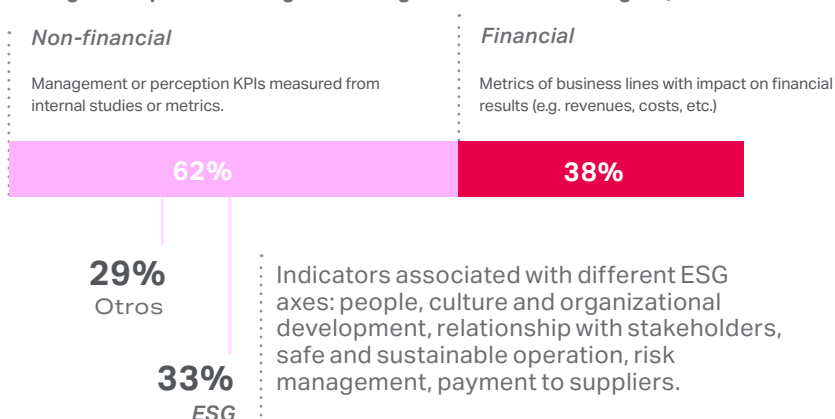
To ensure integrity and reinforce commitment to our policies, at Mallplaza we align ourselves with:

- ISO 26000 Social Responsibility Standard.
- United Nations Guiding Principles on Human Rights and Business.
- Tripartite Declaration of Principles on Multinational Enterprises and Social Policy of the International Labor Organization.
- OECD Guidelines for Multinational Enterprises.
- United Nations 2030 Agenda for Sustainable Development (we commit to the Sustainable Development Goals related to Reducing Inequality; Sustainable Cities and Communities; and Climate Action).

4. ESG Indicators

Our ESG Management Model permanently evaluates the results to detect compliance with goals and objectives, as well as correct those aspects of lesser progress as planned in the different ESG pillars. We have management KPIs on ESG issues which are measured annually. These indicators are integrated into the incentive systems of executives, including the General Manager, according to the relevance of each area, and represent 33% of the metrics of the company's leadership team (private role).

Average distribution KPIs system 2023. Executives private role (General Manager, Corporate Managers, Managers, Assistant Managers):



5. Stakeholders

Mallplaza's relationship model with its stakeholders is based on the establishment of communication channels and the promotion of constant dialogue, aiming to understand who they are, their expectations, and how they perceive our actions.

To achieve this and generate a positive impact, we have made progress in the use of platforms and information systems that generate traceability in the relationship with our interest groups, consolidating management focused on priority issues.

In this way, at Mallplaza we are committed to guaranteeing the application of our Relationship Model with stakeholders, through our Sustainability Policy; compliance which, in turn, is supervised by the Corporate Affairs Management.

For example, with our communities this policy is applied consistently in 100% of our urban centers through instances of listening and direct relationship with our neighbors and associated authorities; in this communication the assistant managers or directors of each urban center have a fundamental role. Thus, we receive feedback from the communities and at the same time we prioritize needs and design corporate plans in tune with them.

Annually, at a regional level, we apply the SS Index study: a tool for detecting gaps, positive and negative impacts, and risks associated to each of our stakeholders.

In accordance with our ESG strategy, we have a relationship model that comprises:

- 1 Identification of relevant stakeholders**
- 2 Definition of the area responsible for relationship**
- 3 Definition of objectives, action plans, and KPIs associated with the relationship**
- 4 Channels and mechanisms of communication and dialogue with each stakeholders group**
- 5 Periodical evaluation of the perception of our stakeholders regarding our sustainable management and relationship model.**

Principles of the Mallplaza Relationship Model

Value generation

Proactively carry out actions that generate shared value

Lasting relationships

Establish long-term relationships, based on trust and mutual respect

Accountability

Appointing a person responsible for representing the organization, generating traceability of the agreements and commitments assumed

Transparency

Establishing transparent relationships and communications as a key factor of mutual trust

Interest groups

Interest group	Role	Communication channel
 Visitors	<p>We offer experiences, services and products that contribute to improving our visitor's quality of life, and give value to their time, building a friendly, sustainable and inclusive urban life.</p>	<ul style="list-style-type: none"> • Customer service channels • Web page • Customer Satisfaction Survey (NPS) • Market studies • Social networks • Focus and product testing groups • Policy communication • Annual Integrated Report
 Business partners	<p>We seek to be the best business ally in Latin America, building transparent and mutually beneficial relationships that allow growth, increase their brand value, and contribute to the growth of their entire business chain.</p>	<ul style="list-style-type: none"> • Newsletters • Annual Integrated Report • Contact channel • Business Partner Portal • Store Portal • Contracts • Permanent contact with commercial executive • Integrity channel • Digital meetings • Face-to-face meetings in urban centers • Management reports • Satisfaction surveys • Logistics Portal
 Investors	<p>We inform our shareholders and the market in a truthful, efficient, and timely manner about our management in economic, environmental, ethical and social matters.</p>	<ul style="list-style-type: none"> • Annual Integrated Report • Results reports • Financial statements • Consolidated reasoned analysis • Ordinary Shareholders Meeting • Extraordinary Shareholders Meeting • Essential facts • Announcements • Corporate website • Meetings with analysts and investors • Investors conferences • Annual SS Index Survey
 Internal employees	<p>We promote a work environment committed to development, where a culture of respect and collaboration ensures a memorable work experience.</p>	<ul style="list-style-type: none"> • Corporate Culture Survey • Annual SS Index Survey • Internal communications (Viva Engage -MiFalabella) • Training portal • Integrity Channel • Code of ethics • Expanded Committee • Cascade Meetings • Annual Integrated Report

 <p>External staff</p>	<p>We build a bond of trust and a sense of community, in our headquarters and in stores.</p>	<ul style="list-style-type: none"> • Interaction chat groups • Annual SS Index Surveys • Face-to-face briefings • Notice Board "Estar Contigo" • Monthly newsletter • Store Portal • Store to store visits • Integrity Channel • Annual Integrated Report
 <p>Suppliers</p>	<p>We build and implement an ESG management model that provides value, innovation and growth for both parties.</p>	<ul style="list-style-type: none"> • SS Index Annual Survey • 360° survey on contracts • Suppliers Portal • Supplier Relationship Policy • Practical Compliance Guide for Suppliers • Annual Integrated Report • Integrity channel • Direct contact via email and corporate phone
 <p>Community</p>	<p>We seek to build rapport, closeness, and long-term relationships with the communities in the places where we operate, honoring local identity and creating opportunities for their development.</p>	<ul style="list-style-type: none"> • Field relations • Real-time interaction chats • Community dialogues in urban centers • Annual SS Index Survey • Social networks • Web page • Contact center • Integrity Channel • Annual Integrated Report • Feedback from social investment programs • Corporate email
 <p>Authorities</p>	<p>We are committed to having a transparent and upright relationship, and to comply with the standards and requirements of the different places where we operate.</p>	<ul style="list-style-type: none"> • Annual Integrated Report • Results reports • Financial statements • Essential facts • Announcements • Corporate website • Annual SS Index Survey • Meetings
 <p>Media</p>	<p>We seek to build trust, transparency, and long-term relationships with the media (local, national and international) prioritizing, through the Communications Department, the delivery of consistent and well-founded information in order to value the progress of the business strategy and respond to contingency situations.</p>	<ul style="list-style-type: none"> • Corporate website • Annual Integrated Report • Reports and publications on CMF website • Social Networks • Statements and Press Releases • Interviews with company executives • Call for activities of interest • Periodic meetings

6. Materiality

Mallplaza's materiality process is based on a detailed and strategic evaluation that reflects the relevant issues for us and our stakeholders.

This process not only considers the impact of our activities on the economy, society, and the environment throughout our entire value chain, but also responds to a rigorous exercise of double materiality.

During 2023 we kept the themes identified in our 2022 materiality assessment, ensuring continuity and relevance of our initiatives. For more information about this process, consult our 2022 Integrated Report. Below is a general summary of the main steps carried out:

Stage 1 Identification

A thorough process of identifying material topics relevant to both the company and our stakeholders was carried out. This process included:

- A Industry Benchmarking**
A comprehensive comparative analysis was conducted at the national and international level to contextualize the current state of reportability in the sector and identify emerging trends and standards.
- B Internal Analysis**
We use a list of preliminary material issues to define the possible impact of Mallplaza on its stakeholders and the environment. This analysis was complemented by a detailed review of internal documentation, press publications, and company communications, identifying key milestones and relevant topics in terms of management.
- C Double materiality**
Mallplaza executives were interviewed to identify risks and impacts from the perspective of double materiality. This approach covers both the financial, and social and environmental effects of the company.
- D Incorporation of Sustainability Standards**
The Sustainability Accounting Standards Board (SASB) was used, specifically for the Real Estate industrial sector.

Stage 2 Prioritization

Once the material topics were identified, the next step was to prioritize them:

- A Prioritization survey**
Our interest groups —investors, suppliers, business partners, store managers, collaborators, entrepreneurs, neighbors, and authorities— were required to evaluate each topic on a scale from 1 to 5, according to its importance related to Mallplaza's adequate management and report. This process considered 513 participants from internal interest groups and 7,430 participants from external interest groups.
- B Customer perspective**
Prioritization of material issues from the customer perspective was included, using data from corporate sustainability studies conducted monthly in Chile, Peru, and Colombia.

Stage 3 Validation and matrix

The final stage was the validation of the process and the results:

A Assessment by the Sustainability Committee

The Sustainability Committee, composed among others of the General Manager and the Executive Committee of Mallplaza, reviewed the representativeness of all aspects considered material and their inclusion in the materiality matrix. This review was conducted with the goal of ensuring equitable and relevant representation of the identified themes.

B The Committee verified that the materiality matrix

- Addresses the most relevant topics for Mallplaza and its stakeholders.
- Considers market trends and the risks and opportunities the company is facing.
- Is aligned with Mallplaza's strategy and objectives.

As a result of the review, the Sustainability Committee recommended some modifications to the materiality matrix, which were incorporated in the final version.

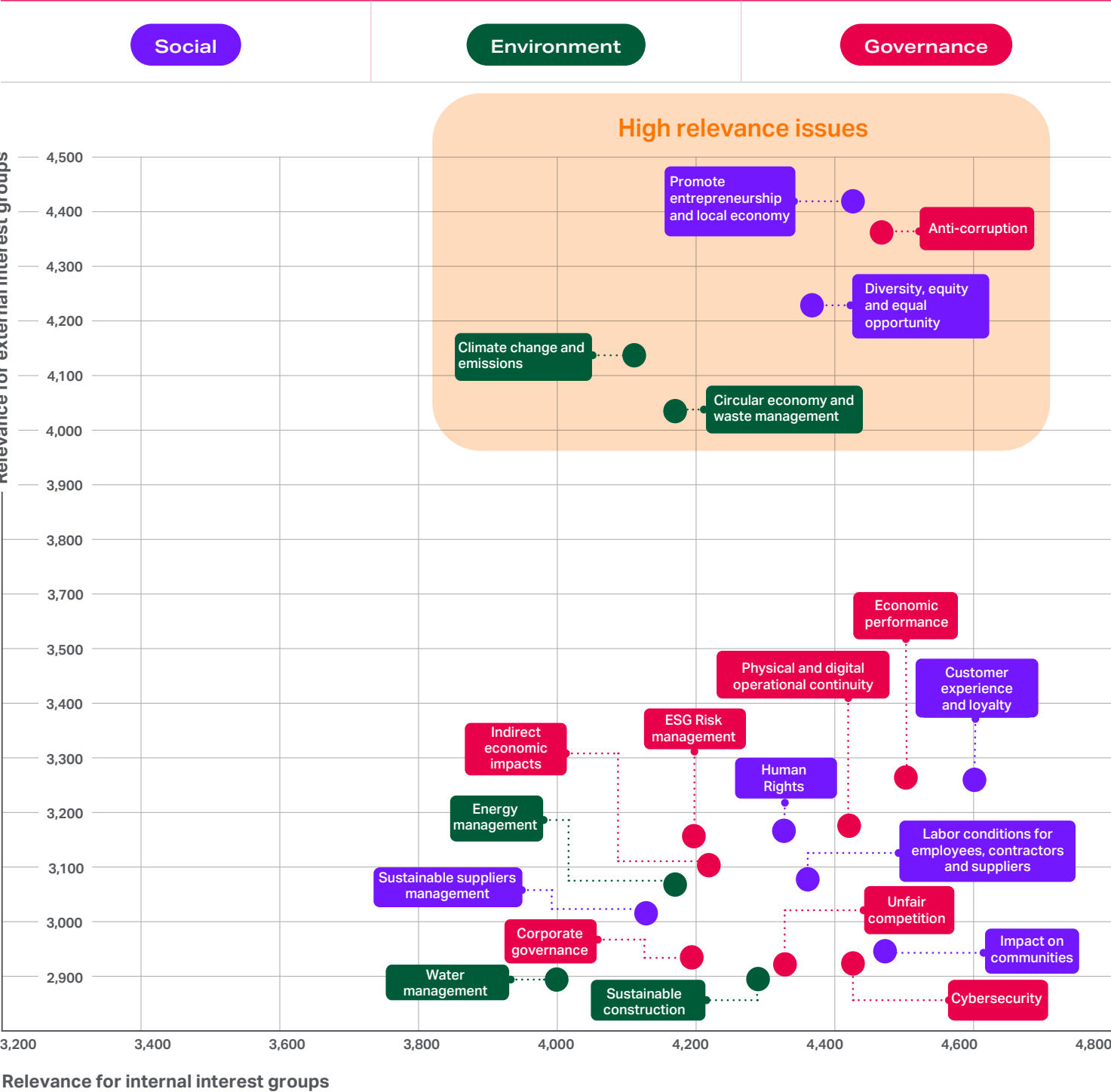
It should be noted that the approved materiality matrix was also presented to the Board of Directors of Mallplaza and the risk management area.

List of material issues

Social	Environment	Governance
<ul style="list-style-type: none"> • Impact on communities • Promotion of entrepreneurship and local economy • Customer experience and loyalty • Talent attraction, retention and development • Labor conditions of workers, contractors and suppliers • Diversity, equity, and equal opportunities • Human rights • Personal data privacy • Sustainable supplier management • Health and safety 	<ul style="list-style-type: none"> • Water • Emissions • Waste • Energy • Sustainable constructions • Climate change 	<ul style="list-style-type: none"> • Corporate governance • Economic performance • ESG risk management • Anti-corruption • Unfair competition • Cybersecurity • Indirect economic impacts • Physical and digital operational continuity • Regulatory changes

Materiality matrix

The matrix plots the topics of high and medium importance



7. Human Rights Policy

At Mallplaza, we are committed to respecting and promoting Human Rights (HR) in all our activities. We are aware that our operation can generate risks and impacts on the human and physical environment. Therefore, in our activities and in the operation of our urban centers, respecting and promoting the Human Rights of our employees and stakeholders, is essential, in addition to ensuring knowledge and adequately managing of the related impacts and risks, taking into consideration the perspective of the affected groups.

For the above, we have a Human Rights Policy defining the specific guidelines and measures that guide our behavior, in accordance with our corporate values, regulations internal policy and guiding principles on Business and Human Rights of the United Nations.

As a company we also promote that these principles are respected by our suppliers and business partners, thus ensuring that each person related to our business has the same fundamental respect for their human rights. For this reason, we include human rights clauses in contracts with different interest groups, such as contractors and suppliers, among others, as a risk prevention and mitigation mechanism. mitigación de riesgos.

Our Human Rights Policy considers issues associated with:

- 1 **Respect for internationally recognized Human Rights**
- 2 **Promoting a diverse and inclusive organizational culture**
- 3 **Respect and recognition of the labor rights of our employees in the work environment**
- 4 **Rejection of forced and child labor**
- 5 **Recognition of integrity as a central element of our organization**
- 6 **Transparency in our performance and our employees actions**
- 7 **Protection and respect of the environment**

Compliance with the Human Rights Policy

The implementation and updating of this Policy is responsibility of the General Manager of Mallplaza, who has delegated that function to the Corporate Affairs Management. Likewise, every collaborator has the responsibility of faithfully complying with this policy and the internal regulations that have been defined on this matter.

During the last three years, Mallplaza has not caused or contributed to any Human Rights violations. Nor have any verifiable complaints of Human Rights violations been received.

Due Diligence in Human Rights and action plan to reduce gaps

During 2020 in Chile, and 2022 in Peru and Colombia, we carried out a due diligence process with the purpose of evaluating how current and future operation may affect human rights. This process included the identification of real and potential impacts from a human rights perspective; impact assessment based on the criteria of the Guiding Principles on business and human rights; identification of inherent risks and their controls; residual risk and points for improvement, along with responsibility definition. To achieve this, we carried out different instances of internal listening with first-line executives, top management executives, and other critical areas in Human Rights in order to get to know their different visions from the

perspective of Human Rights, accompanied by contextual information related to Mallplaza's operation in its different business units (Chile, Colombia, and Peru) and human rights.

During 2023, the due diligence roundtable on Human Rights remained working in order to ensure that the main risks are being managed appropriately. For this, in the first instance, processing of the risk and controls matrix was carried out to simplify the analysis and identify the key controls, defining a total of 13 subcategories and 22 risks. The objective is to verify that the controls are being carried out, improve controls when appropriate, and have the opportunity to raise awareness on human rights matters in the reviewed instances.

ACTIONS IMPLEMENTED BASED ON THE RESULTS OF DUE DILIGENCE

- The Human Rights Roundtable was created, comprising the Compliance, Risk and Sustainability divisions. Meets fortnightly and addresses risk management in human rights.
- Human rights risks were incorporated into Mallplaza's risk and compliance matrix.
- Human Rights clauses were incorporated into contracts with third parties, as a risk mitigation mechanism.
- Videos were developed to align and train internal employees and external personnel regarding our behavior codes, including supplier and store workers, with the objective that all collaborators, business partners and workers know and understand the importance of respecting human rights and the consequences of their violation. These contents addressed issues of integrity, diversity and inclusion, human rights and environmental management.
- Internally, training and communication regarding issues of diversity and inclusion was reinforced, in addition to strengthening actions to reduce the possibility of employment discrimination of any kind, particularly in matters of gender equity and sexual diversity.
- Finally, regarding internal collaborators, external personnel, suppliers, and business partners, the communication of our Integrity Channel, which receives ethical and unethical queries and complaints, was reinforced.

For 100% of the identified risks, there are control and mitigation plans that allow reducing the level of criticality.



Governance: we promote business integrity

CHAPTER 4



Mallplaza La Serena, Coquimbo Region, Chile.



CHAPTER 4

GOVERNANCE

1. Corporate structure



1.1. Corporate Governance Model

At Mallplaza we care deeply about guaranteeing the proper functioning of our Corporate Governance, hence we use the Principles of Corporate Governance of the G20 and the OECD as a guide and reference point to assess and improve our regulatory framework.

1

SHAREHOLDERS

Owners of our company who, among other responsibilities, appoint the members of our Board of Directors and the company's auditors. They are responsible for approving, among other matters, the Report and the Dividend Policy. If necessary, shareholders can cast their vote remotely.

2

BOARD OF DIRECTORS

The Board of Directors of Plaza S.A. is composed of nine members and meets at least once a month. As stipulated by law, the Board of Directors manages the company and is responsible for defining its objectives, strategies and policies, as well as for appointing the CEO, who is entrusted with the execution of our strategy. Likewise, this body oversees our management through the Board meetings.

3

DIRECTOR'S COMMITTEE

Made up of three members of the Board of Directors and chaired by the Independent Director, this body meets at least once a month and its functions include examining the reports issued by the external auditors, the balance sheet, and the financial statements. Other duties include the implementation of our compliance programs and the management of the Comptroller's Office. This committee is also in charge of analyzing operations between related parties, reviewing the policies that will be presented to our Board of Directors for approval, and the remuneration systems and compensation plans of the managers and main executives of Plaza S.A. The Committee meets monthly with the internal audit area, twice a year with external auditors, twice a year with the compliance area, and once a year to review ESG issues.

4

CHIEF EXECUTIVE OFFICER

He is in charge of ensuring the functioning and organization of our Corporate Governance. This role includes, among other matters, proposing objectives, strategies, and policies to our Board of Directors, as well as delegating the implementation of our strategy to the Executive Team.

5

EXECUTIVE TEAM

Composed of our company's main executives, its primary function is to manage the areas that make up Mallplaza's value chain, participating in the definition and execution of the company's strategy.

6

COMMITTEES

They are work instances in which the members of our Executive Team participate to review the different strategies and agree on the steps for their execution. Without prejudice to other working groups, the following committees are currently in operation: Executive Committee, Projects Committee, Growth Committee, Investment Committee, Risk and Compliance Committee, Strategy Execution Committee, Data Governance and Information Security Committee, Sustainability Committee, Internal Comptroller, Diversity and Inclusion Committee, Culture Committee, Talent Committee and Integrity Committee.

To guarantee the development of the best processes, as part of the Government Model Corporate at Mallplaza, we ensure that each of our Directors have all the information and data required for optimal decision-making.

Thus, since 2017 and upon due notice, all reports and presentations that serve for the analysis and discussion of the sessions is made available to the Directors. Furthermore, each month they access a complete report on the management of the company and its subsidiaries, including a performance analysis and the most important variables and indicators.

To make such information available to the Directors, in an easy way and with the due access and confidentiality safeguards, we use a world-class digital platform: Diligent. Directors have permanent remote access and to consult the final minutes and all the corresponding documents, which are available the week before the meetings, in order to make informed decisions. Once the session is held, in the next session, the minutes are reviewed, approved and signed electronically. After this process, all participants receive a copy of the document.

The minutes and documents corresponding to each Board session are kept in a historical record.

In order to safeguard the good practices associated with our Corporate Governance Model, the Board of Directors analyzes the different areas of our company during the year and follow up on various topics during its regular meetings.

In this way, the Board of Directors reviewed the company's environmental, social, human rights and governance strategy, that described the pillars, goals, and commitments in each of these matters.

On the other hand, the Board of Directors reviews the management of regulatory compliance programs every six months in a meeting with the corresponding area.

For example, our Corporate Affairs Management holds at least one meeting a year to analyze the proper functioning of our sustainability management program, and our People Management meets once a year to review main progresses and challenges in this area, with focus on matters related to talent management and organizational culture, salary structures and compensation policies for senior executives, among other topics.

The Comptroller's role in our organization is fundamental to ensure the integrity, accuracy and transparency of our operations.

In 2023 had a regional team in charge of the identification, assessment, and permanent management of the risks associated with the company, thus contributing to strengthening control and strategic decision making.

This structure allows us to address challenges and monitor risks on a permanent basis, along with submitting periodic reports to the Directors' Committee and supporting the company's managers and executives in different processes.

1.2. Board of Directors

CONFIGURATION



**Sergio
Cardone
Solari**

5.082.229-K
Commercial Engineer

Chairperson

Last election
April 18, 2022



**Paul
Fürst
Gwinner**

6.979.383-5
Commercial Engineer

Director

Last election
April 18, 2022



**Carlo
Solari
Donaggio**

9.585.7493
Civil Engineer

Director

Last election
April 18, 2022



**Manuela
Sánchez
Muñoz**

9.306.718-5
Commercial Engineer

Independent Director
and Chairwoman of the
Director's Committee

Last election
April 18, 2022



**Alejandro
Puentes
Bruno**

8.860.493-8
Commercial Engineer

Director

Last election
April 18, 2022



**Tomás
Müller
Benoit**

10.994.040-2
Commercial Engineer

Director and member
of the Director's
Committee

Last election
April 18, 2022



**Juan Pablo
Montero
Schepeler**

9.357.959-3
Civil Engineer

Director and member
of the Director's
Committee

Last election
April 18, 2022



**Pablo
Eyzaguirre
Court**

8.878.318-2
Civil Engineer

Director

Last election
April 18, 2022



**Dafne
González
Lizama**

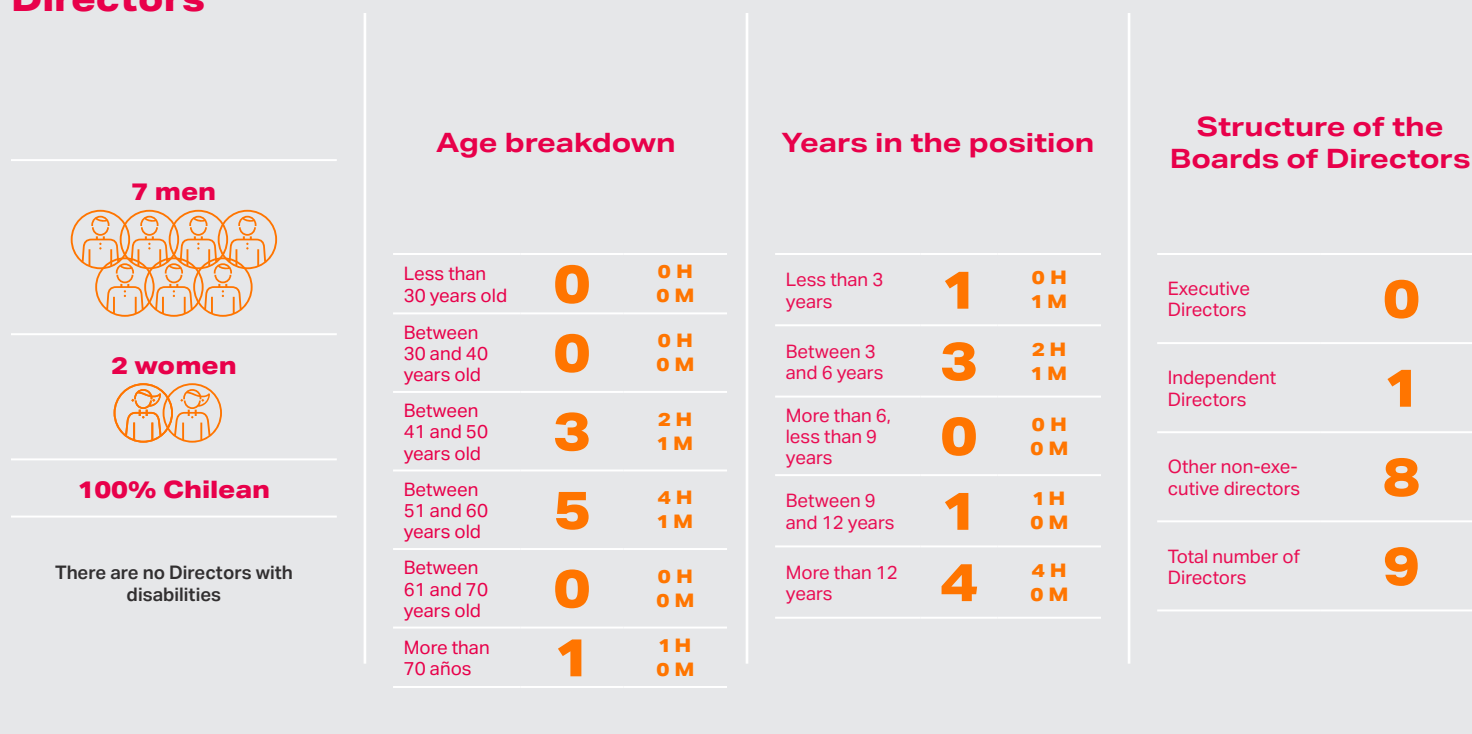
14.242.364-2
Attorney

Director

Last election
April 18, 2022

The Board of Directors of
Mallplaza is made up of 9
Regular Directors and does not
consider Alternate Directors

Diversity in the Board of Directors



Attendance

	Attendance 2022	Attendance 2023
Sergio Cardone Solari	17	16
Juan Pablo Montero Schepeler	17	16
Carlo Solari Donaggio	17	15
Paul Fürst Gwinner	17	15
Tomás Eduardo Müller Benoit	16	15
Claudia Manuela Sánchez Muñoz	16	16
Pablo Eyzaguirre Court	17	16
Alejandro Puentes Bruno	17	16
Dafne González Lizama	12*	16

* Director Dafne González Lizama was elected on April 18, 2022 and took office in May of that same year.

Over the course of 2023, 16 sessions were carried out, registering a rate average attendance of 97.7%. According to our statutes, meetings are held on a monthly basis, each session is scheduled 7 days in advance and has an average span of 4 hours.

Board sessions are scheduled annually in January.

Extraordinary sessions do not have a pre-established duration.

All sessions can be in person or online.

It is important to highlight that, to ensure adequate preparation and informed decision-making, we provide Board members with access to the minutes of meetings a week in advance.

Appointment and election of the Board of Directors

According to the provisions of article eight of the Mallplaza statutes, our company is administered by a Board of Directors, composed of nine members who, after serving three-year terms, can be reelected.

To apply for the Board of Directors, each candidate must submit a brief summary of his or her work history along with a statement that he or she is not disqualified to hold the position. This is in order to make the information as transparent as possible and so that our shareholders can have access to it through our website www.mallplaza.com.

It is important to mention that, according to the provisions of article 50 bis of Law No 18,046, open corporations must designate—at least—one independent Director. To participate in this process, candidates must be proposed by shareholders representing 1% or more of the company's shares, with at least ten days prior to the date scheduled for the shareholders' meeting convened to the election.

Thus, no less than two days prior to the ordinary meeting, the candidate must make available to our General Manager a sworn statement indicating that:

1. Accepts to be a candidate to become Independent Director.
2. He/she is not in any of the circumstances indicated in article 50 bis of Law No 18,046.
3. He/she does not have any relationship with our company and the other companies in the group to which we belong, nor with our controller, nor with main executives of our society, all of which are situations that could deprive a judicious person of a reasonable degree of autonomy, interfere with his or her ability to do objective and effective work, generate a potential conflict of interest, or hinder his or her independence of judgment.

4. He/she undertakes the commitment to remain independent for as long as he or she holds the position of Director.

The election of the Directors is an exclusive power of the shareholders in meeting. The Company provides the shareholders with information regarding the candidates in accordance with the terms and anticipation required by the applicable regulations.

Board of Directors Onboarding Process

As part of the onboarding process to our Board of Directors, every new member must receive the necessary information to facilitate their integration, knowledge and understanding of our company.

We carry out this process through induction sessions that include a description of the relevant documents and background information delivered to each new Director, as well as the meetings that must be organized in the process, to facilitate knowledge and understanding of our business, issues and risks that the company is facing.

We promote probity and transparency

Stages of the Board Onboarding Process

To optimize this process, we have defined the following parameters:

- 1 **The new Director must meet with the CEO and one or more of our main executives, who will be in charge of carrying out a general presentation of our company in order to:**
 - Introduce him/her to the strategic issues of society.
 - Informing him/her about the most relevant businesses.
 - Make him/her aware of the most relevant risks.
 - Answer all questions and concerns.
- 2 **Our CFO must deliver the following information to the new Director:**
 - Society statutes.
 - Code of Integrity.
 - Annual Integrated Report.
 - Financial statements of recent years with the most relevant items and their respective explanatory notes, as well as the accounting criteria applied in their drafting.
 - Implemented Compliance Policies and Programs.
- 3 **The new Director will receive access to the minutes of the Board of Directors of the last two years, to familiarize with the main agreements adopted by our company and the considerations behind them.**
- 4 **Each director must complete his/her conflict of interest and PEP (Politically Exposed Person) declaration.**



Field visits

Over the course of 2023, our Board of Directors played an active role in the strategic oversight and evaluation of operations. This has been carried out through planned visits to major facilities, including Mallplaza Vespucio and Mallplaza Oeste in Chile, and Mallplaza Trujillo in Peru. Such visits allowed the members of the board to review the current state of the facilities and assess the progress made in the implementation of our strategic plan.

This direct, on-the-ground approach has allowed the Board of Directors to gain a deep understanding of our urban centers' operation,

identifying areas for improvement and collecting valuable recommendations from those responsible for each center.

Beyond the participation in the Board of Directors, daily operational management and strategic supervision of our facilities have been a constant priority for our CEO and senior executives. The leaders of the company are committed to operational excellence, which is reflected –among other things– in their regular visits to the different urban centers in the three countries where we operate..

Skills Matrix

	Profession or trade	Postgraduate or Specialization studies	Length of service on the Board of Directors	Independent Director in accordance with art. 50 bis LSA	Current or previous participation in other directories (in Mallplaza or other companies)	Participation in non-profit organizations
Sergio Cardone Solari	Commercial Engineer from Pontificia Universidad Católica de Chile	No information	15 years	No	<ul style="list-style-type: none"> > Director of Falabella Retail S.A. > Director of Falabella Inversiones Financieras S.A. > Director of Enaco Haldeman Mining Co. real estate company > Director of Parque del Recuerdo cemetery. 	<ul style="list-style-type: none"> > President of the "3xi Corporation", a non-profit organization that liaises businesses and communities. > Participates in "Juntos x la infancia", an organization that links companies with foundations providing long-term support children in foster care. > Participates in "Juntos por la reinserción", an organization tha helps ex-convicts obtain jobs. > Participates in "Juntos por la calle," an organization helping homeless people get aid and jobs.
Juan Pablo Montero Schepeler	Civil Industrial Engineer from Universidad de Chile	No	9 years	No	<p>Other responsibilities within the group:</p> <ul style="list-style-type: none"> > Director of Banco Falabella Chile. > Director on other Falabella boards in Chile, Peru, Argentina, and Colombia. <p>Other responsibilities outside the group:</p> <ul style="list-style-type: none"> > Director of Inverfal Peru S.A.A. <p>Previously, worked in Falabella's Department Stores Division. Director of the Asia Pacific Chamber. Director of the Peruvian-Chilean Chamber of Commerce. Director of the Chilean-Argentinean Chamber of Commerce.</p>	No
Carlo Solari Donaggio	Civil Industrial Engineer from Universidad Católica de Chile	MBA from the Wharton School, University of Pennsylvania	15 years	No	<ul style="list-style-type: none"> > Chairman of the Board of Directors of Falabella S.A. > Director of Falabella Inversiones Financiera S.A. > Director of Hipermercados Tottus S.A. > Director of Dinalsa SpA. > Chief Executive Officer of Megeve, a group that invests directly in private equity, stocks and bonds in Latin America, in areas such as real estate, energy, sanitary services and mining. > Member of the Executive Committee of the Centro de Estudios Públicos. > Vice President of Fundación Paz Ciudadana. > Director of Fundación Educacional Aptus. 	<ul style="list-style-type: none"> > Advisory member of the Wharton School Board of Directors for Latin America. > Vice-President of the Board of Centro de Estudios Públicos. > Board member and founder of Aptus, a non-profit organization that supports the education of low-income children.

Paul Fürst Gwinner	Commercial Engineer	No	16 years	No	<ul style="list-style-type: none"> > Alternate Director Banco Chile. > Director of Terraservice, a drilling company. > Director of Ventana Minerals Mining Company. > Previously, Director of Parque Arauco for 12 years. 	No
Tomás Eduardo Müller Benoit	Commercial Engineer and Economist from Universidad Finis Terrae	MBA from Olin School of Business, Babson College	14 years	No	No	No
Claudia Manuela Sánchez Muñoz	Commercial Engineer from Universidad Adolfo Ibáñez	MBA from Harvard University. First Chilean woman to graduate	4 years	Yes	<ul style="list-style-type: none"> > Director of Banco de Crédito e Inversiones. > Director of CAP. > Director of Viña Luis Felipe Edwards. 	<ul style="list-style-type: none"> > Director of Luksic Foundation. > Director of the Make a Wish Foundation. > Director of Corporación del Patrimonio Cultural de Chile. > Director, Los Anhelos Foundation. > Director of Women in Finance Association. > Member of the Finance and Business Circle of ICARE. > Member of the Advisory Board of the Latin American Center of Tsinghua University. > Member of the Advisory Council of the Capital Markets of the Ministry of Finance.
Pablo Eyzaguirre Court	Civil Industrial Engineer from Universidad Católica de Chile	MBA from The Wharton School of the University of Pennsylvania. Master's in management and international studies at The Lauder Institute	5 years	No	<ul style="list-style-type: none"> > Managing Director of Urbem Capital (real estate investments). > Founder and director of Prius Ventures (fintech venture capital). > Partner in management, innovation and digitalization consulting firms. > Registered as a Director in the Superintendency of Pensions. Previously: <ul style="list-style-type: none"> > Consultant in retail companies and financial institutions in Mexico, Brazil and Chile. Director of several real estate companies and financial companies. 	No
Alejandro Puentes Bruno	Commercial Engineer from Pontificia Universidad Católica de Chile	MBA from Harvard University	4 years	No	<ul style="list-style-type: none"> > Chief Executive Officer of Servicios Financieros Altis S.A. > Director of Marine Farm S.A. 	No
Dafne González Lizama	Bachelor of Laws, Lawyer, Universidad de Chile	Master's in business law, Pompeu Fabra University, Barcelona.	2 years	No	No	<ul style="list-style-type: none"> > Founding Partner of Corporación Red MAD, Women in Senior Management > Facilitator of the #IamRemarkable Global Initiative > Member of the International Bar Association (IBA)



Board of Directors' training and performance evaluation

At Mallplaza we care about making our management and operations more efficient. For this reason, our Board of Directors has agreed to hold at least one annual training session as a permanent updating mechanism.

Likewise, starting this year, we have a digital platform for the Directors to take different training courses, mostly regarding compliance matters.

Permanent training for decision making

Every year, the Mallplaza Board of Directors has a permanent training mechanism in relevant matters for proper decision-making and correct performance of their functions.

Thus, the topics discussed at the training session on November 9, 2023 were: e-commerce strategy, Falabella strategy, and Founders Mentality. Directors were also trained in the new Law on Economic Crimes and Personal Data.

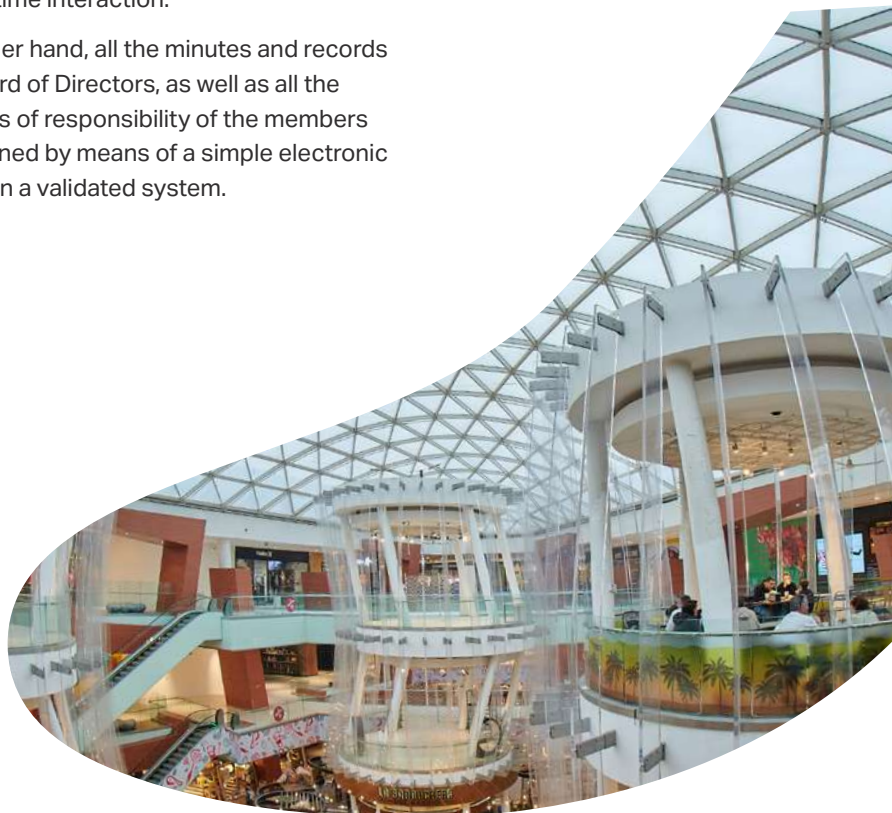
In addition, this body has a digital learning platform, which considers five modules that deal with the following subjects: fiduciary duties of Directors; free competition; crime prevention—criminal liability of the legal entity—, personal data; and integrity. The courses are mandatory for all Directors and evaluated accordingly.

Every year the Plaza S.A. parent company carries out at least one annual training session as permanent training mechanism for the Directors of its subsidiaries. The last few years these sessions have been held on the following dates:

2016	September
2017	April 20 and August 24
2018	May 16 and October 24
2019	May 15
2020	May 11 and October 21
2021	May 5 and October 20
2022	May 5 and October 20
2023	November 9

To facilitate participation of the Directors in the training sessions, and in accordance with the provisions in General Standard No. 450 of the Financial Market Commission, remote participation can be opted through platforms that allow real time interaction.

On the other hand, all the minutes and records of our Board of Directors, as well as all the statements of responsibility of the members can be signed by means of a simple electronic signature in a validated system.



Performance evaluation

With the objective of optimizing the effective and efficient performance of the Directors, we developed two assessment mechanisms, a self-evaluation and an evaluation carried out by an external consultant.

The annual evaluation consists of applying a questionnaire to the company's Directors about corporate governance practices, proposals for improvement, and relationships with the Executive Team. This questionnaire, that seeks to evaluate the effectiveness and efficient performance of the Board of Directors, aims to generate a diagnosis about the definition of roles and responsibilities in the management, the structures and the necessary processes in decision-making, and the level of dedication of the Directors, among others.

Remunerations

As agreed by the Ordinary Shareholders Meeting in its session on April 23, 2023, the remuneration of the members of the Board of Directors for the year is a fixed monthly salary for the equivalent in pesos of UF 120 for each month or fraction of a month in which they are in office; and, in the case of the President of the Board of Directors, his fixed monthly allowance will be UF 240 for each month or fraction of a month during the time he holds the position.

Remuneration of the Board of Directors

	Dieta fija (\$)	
	2022	2023
Sergio Cardone Solari	95,629,819	103,788,424
Paul Fürst Gwinner	47,814,911	51,894,213
Manuela Sánchez Muñoz	47,814,911	51,894,213
Carlo Solari Donaggio	47,814,911	51,894,213
Alejandro Puentes Bruno	47,814,911	51,894,213
Tomás Müller Benoit	47,814,911	51,894,213
Juan Pablo Montero Schepeler	47,814,911	51,894,213
Pablo Eyzaguirre Court	47,814,911	51,894,213
Gonzalo Somoza García*	15,198,730	-
Dafne González Lizama	36,477,360	51,894,213
TOTAL	482,010,286	518.924.128

*Gonzalo Somoza ceased being a Director in April, and on that date, Dafne González took over.

**At Mallplaza there is no salary gap between Directors

1.3. Operational continuity

In order to keep our operations running effectively, we developed an "Operation Protocol of our Board of Directors for emergency or crisis situations." It contains the guidelines that will allow us to react effectively to emergencies or crisis situations that significantly affect the safety and health of visitors or have a relevant communication impact.

From the point of view of prevention, the Committee of Directors periodically reviews the comptroller reports as well as the risks regarding safety of the facilities, reporting to the Board of Directors, in order to have the correct functioning of the business and the continuity of diligent administration to protect the value created, avoiding any harm to our collaborators, visitors, business partners and protecting the interests of our shareholders.



Malplaza Norte, Huechuraba, Santiago de Chile

1.4. Investor relations



Ordinary Shareholders Meeting

During 2023, we prioritized our presence at the main investor fairs, renewing our commitment to transparency and direct access to key information.

This strategic approach has allowed effective and real-time communication with current and potential investors. The active participation in these events reflected our efforts to strengthen market confidence and highlight investment opportunities in Mallplaza.

In April of last year, we held the Plaza S.A. Ordinary Shareholders' Meeting. The event was focused on reviewing the company's economic results in fiscal year 2022. Additionally, to facilitate access to information, we developed and disseminated the Integrated Annual Report 2022; the contents of the Mallplaza website –permanently updated–, and the Quarterly Results Reports, including significant cases and essential facts of each period.

During 2023, we participated in the following instances of investor relations:

MARCH

- > 4th Telephone Conference of results 2022 with the Market
- > Citi Global Property CEO Conference, Miami.
- > Larraín Vial Conference, Santiago

MAY

- > Santander 19th LatAm Conference, London
- > 1st Telephone Conference of results with the Market

AUGUST

- > 2nd Telephone Conference of results with the Market
- > Andean Conference Santander, online.

SEPTEMBER

- > Credicorp Andean Conference, Lima

OCTOBER

- > Virtual NDRS
- > international
- > Goldman Sachs
- > 3rd Telephone Conference of results with Market
- > BTG CEO LatAm Conference, NY
- > Non Deal Road Show (NDRS) USA

NOVEMBER

- > Virtual Group Meeting JP Morgan

In addition to the information that our website must have by regulation –Essential Facts and Financial Statements–, we include other topics to facilitate a comprehensive evaluation regarding the company's assets, as well as news about the latest agreements with other companies, and advances in sustainability, among others.

Additionally, we carried out site visits with investors, specifically to the urban centers Mallplaza Vespucio and Mallplaza Oeste, in order for them to see the transformation we are undergoing and the creation of strategic alliances with high-value international brands, a constant pace of openings and new categories, and the consolidation of the Omnichannel proposal.

We disseminated financial results and relevant facts on a quarterly basis through the CMF and the Mallplaza website. Additionally, open telephone and/or digital conferences are held, as well as meetings with analysts and investors, and all news and relevant information about our business is shared via email. All these instances aim to eliminate the asymmetry of public information for people interested in the Plaza SA action.

This process puts special emphasis on compliance with Rule 461 of the Chilean Financial Market Commission, while considering other relevant indices for investors, such as the DJSI (Dow Jones Sustainability Index) and MSCI ESG (Morgan Stanley Capital International). These evaluations are carried out both internally and in collaboration with specialized external consultants, thus guaranteeing a comprehensive and multidimensional approach. The goal of these assessments is to not only compliance with current regulations, but also to proactively identify and manage areas for improvement. In such way, we seek to ensure constant evolution aligned with best practices, reinforcing our commitment to transparency and reliability in our communications to the market.

Concerned about maintaining a transparent and direct relationship with investors, we also have open channels of communication that serve to solve questions or state complaints, such as the Integrity Channel, e-mail (investors@mallplaza.com), corporate telephone number and the Investor Relations team itself.



1.5

Directors Committee

In 2023 our Directors Committee continued to be made up of the same representatives as in the last three years: Independent Director Manuela Sánchez Muñoz, as Chairwoman; and Directors Tomás Müller Benoit and Juan Pablo Montero Schepeler, as members.

Our Committee of Directors was constituted in accordance with the provisions of article 50 bis of Law No. 18,046 and circular No. 1,956 of the Financial Market Commission (CMF), in the Board session of April 24, 2019.

The Committee meets at least once a month and reports to the Board of Directors on operations between related parties and corporate policies proposals upon reviewing them; likewise, this committee submits an annual report, as required by law.

The risk deputy management meets quarterly with the Directors' Committee, submitting a risk dashboard report to the Company's Board of Directors at least once a year. The Directors' Committee also meets twice a year with the Compliance area, to review the execution of compliance programs.

Additionally, the Directors' Committee reviews the salary structures and executive compensation policies, using studies such as the one provided by the international consulting firm Mercer. This review includes market analysis and salary bands in Chile, Peru and Colombia, contributing to competitiveness and alignment with market practices. During 2023, the Directors' Committee met 17 times to discuss the issues that it is responsible for knowing in accordance with the law, and had 100% group attendance.

REPRESENTATIVES

Manuela Sánchez Muñoz

—
Independent Director
and Chairwoman of the
Directors' Committee

Juan Pablo Montero Schepeler

—
Director

Tomás Müller Benoit

—
Director

ACTIONS MADE

Within its functions are, among others:

- Examining external audits reports, as well as the balance sheet and other financial statements.
- Analyzing transactions between related parties.
- Reviewing and monitoring the risk management strategy.
- Reviewing policies to be submitted for approval to the Board of Directors.
- Examining the remuneration systems and compensation plans of our Managers and Senior Executives of the company.
- Examining the results of the audits carried out by the Comptroller's Office and the improvements implemented to strengthen Mallplaza's control.

Due to the relevance of risk management for our business, from 2023 the Directors Committee monitors and carries out transversal follow-up of Mallplaza's strategy and risk management.

Directors Committee oversees issues related to risk management

Since risk is something inherent to business management, it is necessary to monitor and manage the risks that Mallplaza is subjected to. That is why during 2023 we incorporated issues related to this matter into the Directors' Committee.

Some of the topics addressed during 2023

- Updating of the Compliance Program for the Prevention of Money Laundering and Financing of Terrorism Law 19,913
- Updating of the Free Competition Policy
- Updating of the Self-Control and Comprehensive Laundering Risk Management System of Assets, Financing Terrorism, and Financing of Weapons Proliferation of Mass Destruction (SAGRILAF) of Colombia
- Updating of the Transparency and Business Ethics Program (PTEE) of Colombia
- Regional Personal Data Program



Members Compensation

Our Shareholders' Meeting, held on April 17, fixed a remuneration for the members of the Directors Committee, associated with the 2023 financial year, equivalent in pesos to UF 75 gross and a supplementary monthly allowance of UF 75 gross for its President.

	2022	2023
Manuela Sánchez Muñoz	47,814,911	59,549,136
Tomás Müller Benoit	47,814,911	29,774,566
Juan Pablo Montero Schepeler	47,814,911	29,774,566
TOTAL	125,444,733	119,098,268

Advisories to the Board of Directors and Directors Committee

At Mallplaza we are highly committed to integrity and act as a transparent corporation in the countries where we operate (Chile, Peru and Colombia). Therefore, during 2022 we approved an Advisory Hiring Policy for our Board of Directors and Directors Committee, published on our website, to define internal guidelines that facilitate the debate and decision-making associated with the hiring of an external advisor who, within a framework of respect and participation, can operate in accordance with current laws and our Code of Integrity.

In accordance with international recommendations, and in line with the OECD Corporate Governance principles, after 14 years of col-

laboration with Ernst & Young (EY), the strategic decision was made to rotate the external audit firm. The transition in 2023 to Deloitte represents our commitment to adopting a new perspective and strengthening our governance and transparency standards.

We seek an organizational structure designed to ensure and promote integrity in the company and in the relationship with our stakeholders. To that end, we have a Board Advisor Hiring Policy that states the rules for hiring natural or legal persons that provide professional services in auditing, taxation, finance, legal accounting or other matters.

The total amount paid to the external audit firm Deloitte was \$286,737,258, with \$231,045,914 corresponding to audit services and \$55,691,344 corresponding to other service.

Total amount for consultancies contracted by the Board of Directors to Agora Advisor Inc: M\$122,098

Annual Management Report 2023 Directors Committee Plaza S.A. *

This Annual Management Report has been reviewed by our Directors Committee (the "Company") at its meeting on March 21, 2023, in accordance with the provisions of Article 50 bis of Law No. 18,046, on Corporations

To support our Board of Directors in some of its functions, we have a Board Advisor Hiring Policy that states the rules for hiring natural or legal persons that provide professional services in auditing, taxation, finance, legal accounting or other matters, so that they act in accordance with current legislation, internal regulations, and the specific principles indicated in the policy.

Mallplaza Trébol.

* Refer to the 2023 Annual Report of the Directors Committee on page 216 of Annexes.

1.6 Mallplaza Executive Team

Composition of the Executive Team as of December 31, 2023



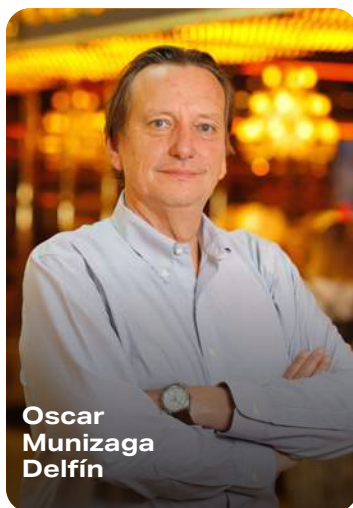
Fernando de Peña Iver

Chilean / TAX ID: 7.556.207-1
Civil Engineer

Chief Executive Officer

Joined the company in 1990 as General Manager and has held the CEO position since 2008.

The Chief Executive Officer in the top executive of the company, responsible for leading the development and growth of the organization.



Oscar Munizaga Delfín

Chilean / TAX ID: 7.036.855-2
Commercial Engineer

Corporate Development and Business manager

Joined the company in 1992 and has held the position since 2021.

The Corporate Development and Business Manager defines and leads the strategic guidelines to ensure compliance with the value proposition in each of our urban centers. This role also oversees growth (Brownfield, Greenfield and M&A). In addition, he leads the strategy around large stores, seeking new development opportunities in the region.



Christopher Banfield Erazo

Chilean / TAX ID: 19.454.847-8
Commercial Engineer

Strategy & Innovation manager

Joined the company in 2019. Has held the position since 2023.

The Strategy & Innovation Manager supports the company and the CEO in the design and alignment of the Strategy. He is responsible for driving innovation, seeking to build new value propositions for business partners / Sellers, increase customers, and develop new lines of income that simplify the lives of our visitors in Chile, Peru and Colombia. He leads a multifunctional team responsible for Planning and designing the strategy, managing sales of new solutions, capitalize of traffic and data, and the development of omnichannel and digital solutions that eliminate friction.



Pablo Pulido Sierra

Colombian / TAX ID: 27.588.745-5
Business Administration Engineer

Chile Division Manager

Joined the company in 2015. Has held the position since 2021.

The Chile Division Manager is responsible for designing and implementing strategic initiatives related to our company's B2C operation in the country. He is responsible for strengthening the commercial proposal, optimizing spaces in urban centers and exploring new formats for the mix of products and services. In addition, he oversees the operations of all Mallplaza Urban Centers in the region.



**Mauricio
Mendoza
Jenkin**

Chilean TAX ID: 5.814.436-3
Business Administration
Engineer

**Peru and Colombia Division
Manager**

—
Joined the company in 1998. Has
held the position since June 2023.

The Division Manager of Peru
and Colombia seeks to acceler-
ate the value proposition of the
urban centers in both coun-
tries, as well as designing and
implementing strategic initiatives
related to Mallplaza's B2C. Also,
ensures the strengthening of the
commercial proposal, optimizing
the spaces in our urban centers
and exploring new formats in the
mix of products and services.



**Derek
Schwietzer
Tang**

American / TAX ID: 48.223.880-7
Economist

**Corporate Manager of
Administration and Finance**

—
Joined the company and has held the
position since 2023.

The Corporate Manager of
Administration and Finance is re-
sponsible for the financial guide-
lines and strategy structure,
investor relations, administration
processes, strategic business
analyses, risk management and
supplier management for Chile,
Peru and Colombia.



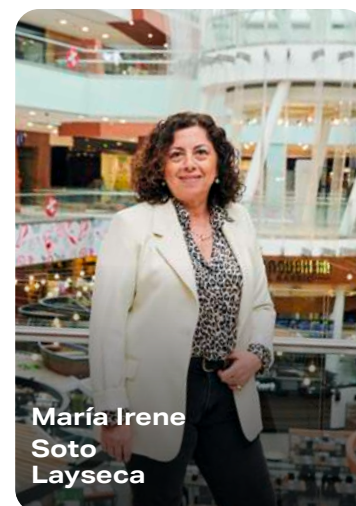
**Vicente
Nuñez
Pinochet**

Chilean / TAX ID: 8.752.189-3
Civil Construction and MBA

People Manager

—
Joined the company and has held the
position since 2014.

Responsible for People man-
agement in Chile, Colombia and
Peru. It is focused on attract-
ing, developing and retaining
outstanding talent to place it in a
simple organizational design that
allows us to successfully enable
and promote the company's
strategy, in addition to generat-
ing a culture where our leaders
and their teams are committed,
be protagonists, and mobilize for
the execution of our Strategy.



**María Irene
Soto
Layseca**

Chilean / TAX ID: 8.308.174-0
Journalist with a Master's in
Marketing and Commercial
Management

Corporate Affairs Manager

—
Joined the company and has held the
position since 2018.

The Corporate Affairs Manager
is responsible for managing
the risks that stem from the
company's interaction with our
main stakeholders in the region,
ensuring visible and positive
positioning in terms of public
image, as well as establishing
fluid relations with the commu-
nity and authorities. She also
leads corporate communications
internally and externally and is
also responsible for leading the
strategy and implementation of
sustainability plans, ensuring
good relations with the commu-
nities that are linked to urban
centers, with a view to creating
shared value.



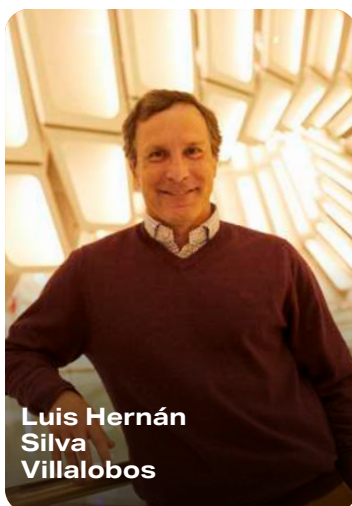
**Cristián
Somarriva
Labra**

Chilean / TAX ID: 7.719.111-9
Civil Industrial Engineer

**Corporate Manager of
Marketing, Customer
Experience and Projects**

Joined the company in 1992. Has held the position since 2021.

The Corporate Manager of Marketing, Customer Experience and Projects is responsible for the strategic business to consumer (B2C) initiatives in Chile, Peru and Colombia, in addition to the marketing and customer experience strategy. His objective is to contribute to the growth, development, and consolidation of our urban centers through the design and development of customer initiatives, ensuring positive experiences and loyalty. Additionally, he leads the Projects and Construction area to support the development, definition and management of engineering and architectural projects.



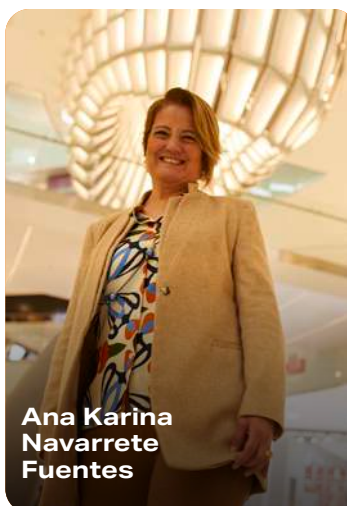
**Luis Hernán
Silva
Villalobos**

Chilean / TAX ID: 7.315.274-7
Lawyer

Legal and Compliance Officer

Joined the company in 1999. Has held the position since 2011.

He is the leader of our Legal and Compliance area in Chile, Peru and Colombia, in addition to fulfilling the role of Compliance Officer in matters of Free Competition and Crime Prevention. The main task of his team is to ensure compliance with the legal framework, values and policies of the company, guiding and supporting the different areas, both operational and strategic, as well as the corporate governance bodies on these issues.



**Ana Karina
Navarrete
Fuentes**

Chilean / TAX ID: 12.497.723-1
Public Accountant and Auditor

Comptroller

Joined the company and has held the position since 2021.

The Comptroller helps Mallplaza to thrive by providing a systematic and methodical approach to evaluating and improving the effectiveness of the management, control and direction processes applied. Her role is to analyze and verify compliance with the methods and measures adopted within the company to safeguard resources, as well as to verify the accuracy and veracity of financial and administrative information, encouraging compliance with the prescribed policy in accordance with the objectives set by the Board of Directors and the regulations in force.

Internal committees

Executive Committee

Members

- > Executive team

Responsibilities

As part of the company's business strategy, this committee evaluates, follows up and adopts the necessary decisions to achieve the objectives established by the company.

Frequency of meetings

WEEKLY

Projects Committee (Definition and Implementation)

Members

- > Division Manager Chile
- > Division Manager Peru and Colombia
- > Corporate Manager of Marketing, Customer Experience & Projects
- > Regional Projects Team
- > Division teams from Chile, Peru and Colombia

Responsibilities

Evaluation, design, monitoring and implementation of high impact projects for the growth of the company.

Frequency of meetings

WEEKLY (IMPLEMENTATION)

MONTHLY (DEFINITION)

Growth and Development Committee

Members

- > CEO
- > Corporate Development and Business Manager
- > Chile Division Manager
- > Peru and Colombia Division Manager
- > Corporate Manager of Administration and Finance
- > Corporate Manager of Marketing, Customer Experience & Projects
- > Legal and Compliance Officer

Responsibilities

Evaluate and drive the company's inorganic growth in the markets of interest.

Frequency of meetings

BIWEEKLY

Investments Committee

Members

- > Mallplaza CEO
- > Corporate Manager of Marketing, Customer Experience and Projects Mallplaza
- > Falabella Strategy Team

Responsibilities

Addresses and monitors the company's Capex investments.

Frequency of meetings

BIMONTHLY

Risk and Compliance Committee

Members

- > Executive Team
- > Managers
- > Risk Deputy Manager
- > Compliance Deputy Manager

Responsibilities

This committee is responsible for overseeing the risks identified in our various risk tables and monitoring those defined as key by our Board of Directors. Likewise, analyzes our compliance programs.

Frequency of meetings

QUARTERLY

Strategy Implementation Committee Periodic Value Review

Members

- > Executive Team
- > Managers of enabling areas
- > Directors and leading managers of Strategic Topics

Responsibilities

Generates discussion around the strategic milestones achieved in the closing quarter, along with the objectives to be met in the following quarter, establishing measures of progress and creating action plans to address these challenges, aligning executives and achieving ownership and commitment across all teams.

Frequency of meetings

QUARTERLY

Data and Information Safety Committee

Members

- > Corporate Manager of Finance and Administration
- > Corporate Manager of Marketing, Customer Experience and Projects
- > Data Analytics Director
- > Comptroller
- > Legal and Compliance Officer
- > Data Governance and Information Safety Chief.

Responsibilities

Approve the data and security strategy and the roadmap to ensure alignment with the strategy. Review adherence to policies based on what is established. Review the progress of data and security initiatives and management implementation.

Frequency of meetings

QUARTERLY

Sustainability Committee

Members

- > Executive Team
- > Managers of Involved Areas
- > Sustainability Deputy Manager.

Responsibilities

Supervises compliance with the sustainability policy and monitors the objectives, goals and indicators of our sustainability strategy. Defines the criteria for relationships with stakeholders groups.

Frequency of meetings

BIMONTHLY

Internal Controllershship Committee

Members

- > Executive Team
- > Comptroller

Responsibilities

Meets based on needs and is complementary to the new internal audit process.

Frequency of meetings

AS NEEDED

Diversity and Inclusion Committee

Members

- > CEO
- > Legal and Compliance Officer
- > People manager
- > Corporate Affairs Manager
- > Chile, Peru and Colombia Division Managers

Responsibilities

Monitors the progress made on our strategy and plans related to the promotion of diversity and inclusion of our stakeholders.

Frequency of meetings

QUARTERLY

Culture Committee

Members

A group of Company leaders representing the teams in the three countries, who play an important and active role as agents of change and mobilizers.

Responsibilities

Body in charge of mobilizing Mallplaza's associates to internalize and apply the Company's purpose and values.

Frequency of meetings

MONTHLY

Talent Committee

Members

- > Executive Committee
- > Organizational Development deputy manager

Responsibilities

Makes visible and give continuity to Mallplaza's talent management, evaluating progress regarding the retention and development of our talents.

Frequency of meetings

QUARTERLY

Integrity Committee

Members

- > CEO
- > Legal and Compliance Officer
- > Corporate Manager of Finance and Administration
- > People Manager
- > Comptroller

Responsibilities

Advises our collaborators on various ethical doubts regarding their actions. Receives and resolves ethical inquiries and complaints from our collaborators, suppliers, customers, and community. Supervises the effectiveness of the Integrity Program approved by our Board of Directors

Frequency of meetings

QUARTERLY

Succession plan

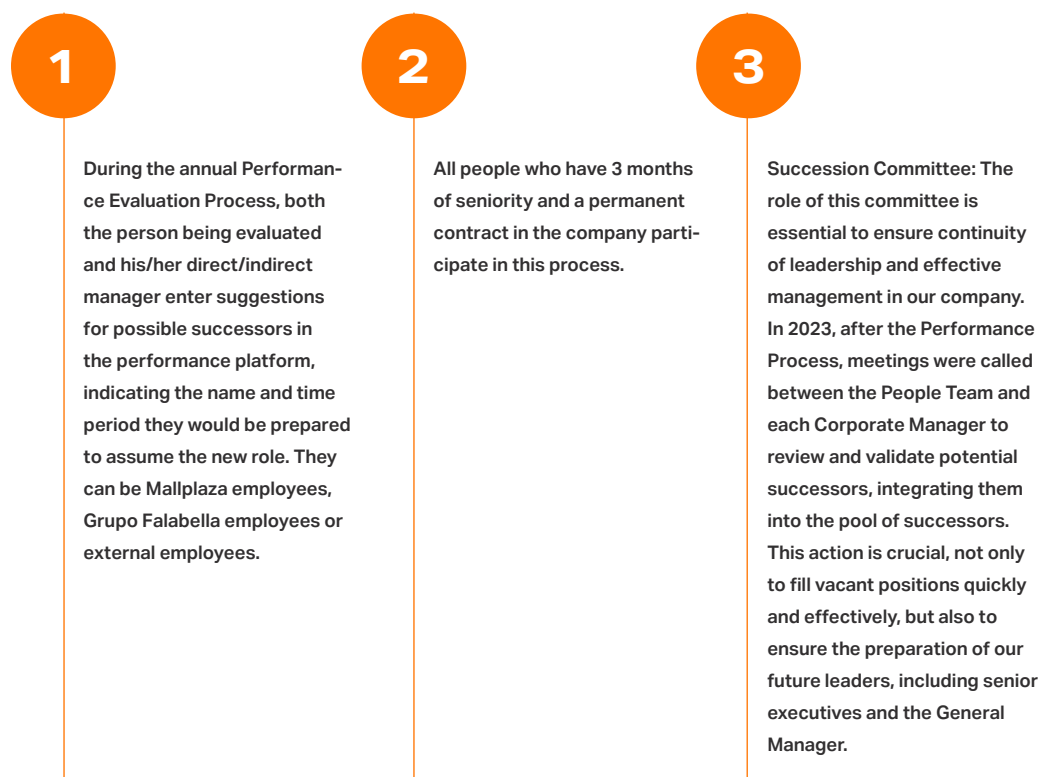
Mallplaza's succession plan is a fundamental part of Talent Management, and aims to quickly fill key vacancies that may rise in the organization –whether due to resignations or separations– thus minimizing their impact and maintaining the operational continuity of the business. In addition, it allows us to enhance the internal development of our talents, identifying those who have stood out for their performance and have the potential to take on new challenges in the company.

Likewise, special attention has been paid to those roles without defined successors. In

such cases, the People Management –in collaboration with the Direct Managers–, undertakes the task of identifying, preparing and/or recruiting talent for the provision of potential successors (in the short and/or medium term).

By 2024, the Succession Committee will start meeting twice a year. These meetings have the purpose of reviewing the pool of successors, evaluating possible changes and anticipating the need for successors for new leaders, thus ensuring the adaptability and strength of our organizational structure in the face of future challenges.

The stages for defining the Mallplaza successors are:



Succession Plan:

a) Mallplaza internal successors

- Support candidates to enhance skills wherever opportunities for improvement are observed.
- Consideration in the selection process in the event of vacancies related to their profile and interest in career development.

b) External Successors (focus on Assistant Managers and Managers)

- The Talent Attraction team contacts validated successors, generating a first approach and identifying real interests in joining the company in the event of a possible vacancy.
- Consideration in the selection process in the event of vacancies related to their profile.

Remunerations and compensations

Incentive policy

On June 30, 2021, the company's Board of Directors approved a new variable and contingent long-term incentive plan for certain executives of the company and its subsidiaries, including but not limited to the senior executives of the company for the period 2021 to 2023. This plan is designed both to promote the permanence of the executives, and to ensure the alignment of their objectives with the generation of value for shareholders, both in the medium (for medium of profit) and in the long term (for profitability and share price). This benefit plan consists of two elements: i) an investment in company shares by each target executive, acquired on the stock exchange and financed with an exclusive use loan extended by the company for this purpose; and ii) the payment of a short-term bonus and a long-term retention. The latter will be paid if, and only if, the executive has maintained an uninterrupted employment relationship with the company, any of its subsidiaries, or a continuous succession of employment relationships with any combination of the above.

The total amount of the loans granted as a result of these incentive plans to the entire group of executives of the company and its subsidiaries, which as indicated includes but is not limited to its senior executives, is disclosed in Note 7.4 of the Financial Statements. It should be noted that the entire program of incentives is reviewed by the Committee of Directors and then approved by the company's Board of Directors.

A Market Remuneration Study is carried out annually with the company Mercer, to determine both the variable compensation for the period (management bonus) and the Long Term Incentive LTI for our CEO and the other executives. This allows us to ensure remunerations according to the market, based on dimensions such as impact on the value of the business, relationship with business stakeholders, innovation, and nature of technical knowledge to create value in the company, among others. Along with this, and regarding the Annual Management Bonus, these are calculated from the respective Target Bonuses related to the results of the management focuses, measured through KPIs defined for each period and the respective performance evaluation.

The shareholders of Plaza S.A. only express their opinion regarding the remuneration of the directors and members of the Directors' Committee at the ordinary shareholders' meeting. The approval of the salary structures and compensation and severance policies of the general manager and other main executives is a power of the company's Board of Directors, after reviewed by the Directors Committee of and the President.

Amount of compensation received by main executives

	Variable Income	Fixed Income	Total Remuneration
2022	2,923,249,928	2,682,146,706	5,605,396,635
2023	2,843,483,529	3,166,948,724	6,010,432,254

* Only remunerations for employees classified as Top Management are considered

1.7. Organization chart



* Since June 2023, the divisional management of Peru and Colombia merged into a single position.

**The Deputy Risk Management, Deputy Management Relationship with Investors and Technology Management depend on the Corporate Management of Administration and finance.

*** in 2023 the Sustainability area changed its name and focus to ESG area and remains under the Corporate Affairs Management. The area of relations with the press is also part of the same Management.



CHAPTER 4

GOVERNANCE

2.

Ethics and compliance

Fachada Mallplaza Antofagasta, Región de Antofagasta, Chile.

2.1. Ethics and transparency

Zero tolerance towards corruption

With the aim of strengthening Mallplaza as an organization with solid principles and defined values, the company has clear policies against corruption and bribery in all its forms.

That is why, to prevent or mitigate the commission of crimes contemplated in laws No. 20,393 and No. 19,913, we have developed a Crime Prevention Model and a Money Laundering and Financing Prevention Program. of Terrorism, along with a series of policies and procedures that complement it, seeking to properly comply with the corresponding legal framework.

This Crime Prevention Model of Law No. 20,393 is permanently audited by the company BH Compliance. Trainings are annually carried out for all our employees at the regional level on issues pertaining to crime prevention, while a special training is carried out for those positions that imply a direct interaction with public officials.

In order to strengthen anti-corruption controls, we continue to use "Auto-compliance": a platform for recording meetings with public officials. con funcionarios públicos.

Regarding the new Economic Crimes Law, during the second half of 2023 trainings on the subject were carried out for all company managers, in order to disseminate and raise awareness of the importance of generating a culture of compliance and ethics. Along with this began the process of surveying risks associated with new crimes that generate criminal liability for the legal entity, aiming to update the Risk Matrix of the Crime Prevention Model and the Respective Compliance Program by the second quarter of 2024.

Concerning the Money Laundering and Terrorism Financing Prevention Program, during 2023 the PLAFT and SAGRILAFT Manual were updated. Specific training was carried out for exposed positions in order to strengthen controls.

100%

Of the members of the corporate governance body and Mallplaza employees was informed about the Politics and procedures in anti-corruption.

657

Collaborators received training on anti-corruption at the level regional in 2023

It should be noted that during 2023, in Peru, we managed to certify the Crime Prevention Model, which implements the company's preventive action in the country based on its local regulations.

In the specific case of Chile, we made progress in the analysis of the new Economic Crimes Law —No. 20,393—, recently approved, with the aim of updating the risk matrix and its respective procedures based on this current regulation.

Finally, in Colombia we are working to strengthen the implementation of the Transparency and Business Ethics Program approved during 2022.

During 2023, seven cases of non-compliance with the Integrity Code were terminated, which, in general, refer to cases of violation of internal regulations and inappropriate conduct. In these cases, the actions undertaken by Mallplaza were reprimands to employees, work plans to improve behavior, or terminations.

On an annually basis, our company develops the campaign "Yo juego Limpio" (I Play Fair) with the purpose of communicating the minimum controls that all employees must comply with in order to avoid committing crimes, especially those related to money laundering, financing of terrorism, bribery of public or private officials, incompatible negotiations and, in general, those that may generate criminal or administrative liability for the company. During 2023, we managed to train 100% of our collaborators in the three countries.



Unfair competition

To maintain transparency and safeguard the values that guide our actions, it is essential to determine the acts that constitute unfair competition and establish the prohibition to carry them out. For this end, we have a Free Competition Policy and Program that establishes that, in the event of non-compliance, disciplinary measures may be taken against the employee behaving contrary to the law or illegally.

To manage this issue, we implement the following indicators:



Between July and December 2023, the Free Competition Program was updated by the Directors Committee and the Board, contemplating training in person with commercial management, updating the risk matrix and preparing a consolidated regional report.

98% of employees were trained, at the regional level, through e-learning courses and workshops with practical cases were held in person also for some of the most exposed positions.

Political Donations

The Board of Directors has decided not to make donations to political campaigns or Lobbying organizations.

2.2. Corporate policies

Within our ethical guidelines we highlight the importance of preventing irregular or impartial behavior, or that may raise questions regarding the principles of our Integrity Code.

Corporate Policies already in place:

- Donations Policy
- Human Rights Policy
- Crime Prevention and Anti-Corruption Policy
- Advisory Hiring Policy for our Board of Directors and Committee of Directors
- Comprehensive Risk Management Policy
- Gender Equality Policy
- Safety and Health at Work Policy
- Supplier Relationship Policy
- Free Competition Policy
- Politically Exposed Person Policy
- Environmental Policy and Climate Change
- Diversity and Inclusion Policy
- Personal data protection policy
- Sustainability Policy
- Conflict of Interest Policy
- Gift Policy
- Invitation Policy
- Information Security Policy
- Customer Rights Protection Policy
- Privacy Policy

In 2023, a new Policy Against Sexual and Workplace Harassment was approved that complements the regulation that the Company has on the matter in the Integrity Code.



Mallplaza Trébol, Región del Biobío, Chile

Conflict of Interest Policy

At Mallplaza we have a Conflict of Interest Management Policy, which establishes the principles and criteria for the effective statement of interests by employees, business partners and suppliers.

Annually, the company asks employees to update the conflict-of-interest statement handed up upon joining the Company. These statements are duly managed by the Compliance Deputy Management and the Integrity Committee. Along with the above, and in case there is any change, collaborators can make their statements at any time through an electronic form.

Free Competition Policy

As part of our culture on integrity, at Mallplaza we are committed to competing freely, fairly and loyally, proactively complying with the Free Competition Regulations of all the countries in which we operate. To this end, we rely on innovation and ensure that goods and services are produced efficiently, with the aim of benefiting our consumers with lower prices and variety of products.

In this context, since 2015 we have had a Free Competition Policy and a set of regulatory elements that seek strict compliance with the legislation in this matter, to avoid abusive or unfair behavior.

For this reason, in 2023 we focused our efforts on reviewing our Free Competition Risk Matrix and communicating the established controls in order to promote and comply with the regulations in this field. During this year there were no pending or completed legal actions regarding anticompetitive conduct and violations of the Free Competition Regulations.



Mallplaza Egaña, La Reina, Chile.

Codes, guides and integrity channel

Regarding integrity applied to all our processes, at Mallplaza we have the following corporate instruments:

Integrity Code

This instrument guides our decision-making, giving us a reference framework linked to the values established by the company and its purpose. It establishes the principles and guidelines of ethical standards and behavior that must be followed by all employees and the company's Board, guides them in the face of an ethical conflict, defining not only the proper actions, but also directing them to report on those situations that deviate from expected behavior, regardless of the activities and responsibilities they perform.

Furthermore, as a company we seek and promote that our suppliers and third parties, in general, act in accordance with these regulations.

Integrity Channel

All our collaborators, business partners, suppliers and shareholders can make confidential and anonymous queries about ethical matters, or report infractions or transgressions of any regulations in force in the country of operation, or the internal regulations of our company, with the aim of maintaining and protect the highest standards of integrity.

It is important to note that every time a query or complaint is made, it is appropriately managed through our Grupo Falabella Ethics Management, which is the first filter. Then, the investigation is carried out, it is evaluated and finally reviewed by the Integrity Committee to see if any sanction should be applied. The response to the complainant is delivered within three business days.

Likewise, we are constantly informing about the existence of the Integrity Channel through our website, and internal and external communications, in addition to being included in the clauses of the contracts with our employees, suppliers and business partners.

The proven allegations are brought to the Integrity Committee, such body decides the measure to apply to the case. The Integrity Committee meets on a quarterly basis and is permanently informed regarding the progress made on the Integrity Program and the activity of the Integrity Channel.

During 2023 we received 72 contacts in the Integrity Channel. 34 ethical, 38 non-ethical, 9 consultations and 29 complaints. During 2023, 17 complaints investigations were closed.

We have Integrity Advisors, who can also guide employees regarding how to file complaints or queries.

Complaints and Communication Channel

At Mallplaza we have an Integrity Channel that allows us to receive, analyze and respond to queries, complaints and concerns from Directors, Managers, employees and stakeholders.

- Email: contactochile@gerenciadeetica.com
- Telephone contact: 800 726 100
- Website and intranet of our company: canaldeintegridad.ines.cl/mallplaza

Communication and training aligned with integrity

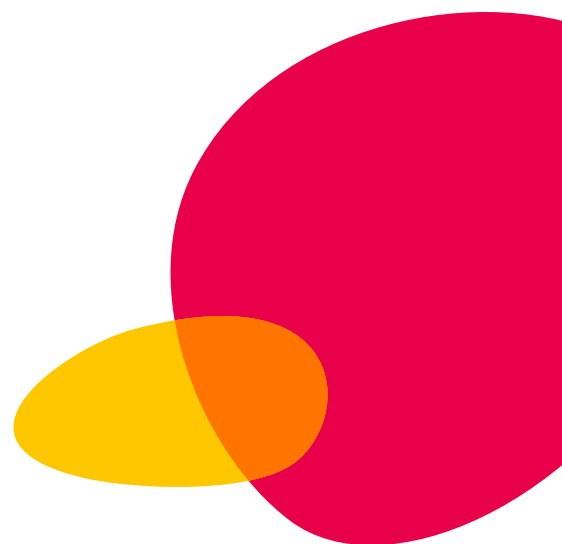
	Chile			Perú			Colombia		
	2021	2022	2023	2021	2022	2023	2021	2022	2023
No. of governing body members who have been informed of the anti-corruption policies and procedure have	9	9	9	4	4	4	4	4	4
% of governing body members who have been informed of the anti-corruption policies and procedure have	100%	100%	100%	100%	100%	100%	100%	100%	100%
No. of employees who have been informed of the anti-corruption policies and procedure	533	573	509	96	100	88	88	88	86
% of employees who have been informed of the anti-corruption policies and procedures	100%	100%	100%	100%	100%	100%	100%	100%	100%
No. of governing body members who have received anti-corruption training	9	9	6	4	4	3	3	3	3
% of governing body members who have received anti-corruption training	100%	100%	66%	100%	100%	75%	100%	100%	100%
No. of employees who have received anti-corruption training	533	573	480	96	100	87	88	88	90
% of employees who have received anti-corruption training	100%	100%	97%	100%	100%	99%	100%	100%	97%

Themes	No. of trained collaborators 2023
Unfair competition	566
Anti-corruption and money laundering	657

To communicate their nature and reinforce the importance of our different Compliance Programs, in 2023 we reached to all our collaborators through institutional email and different "Viva Engage" instances.

An example of this is the "Compliance Officer on Tour" initiative, where:

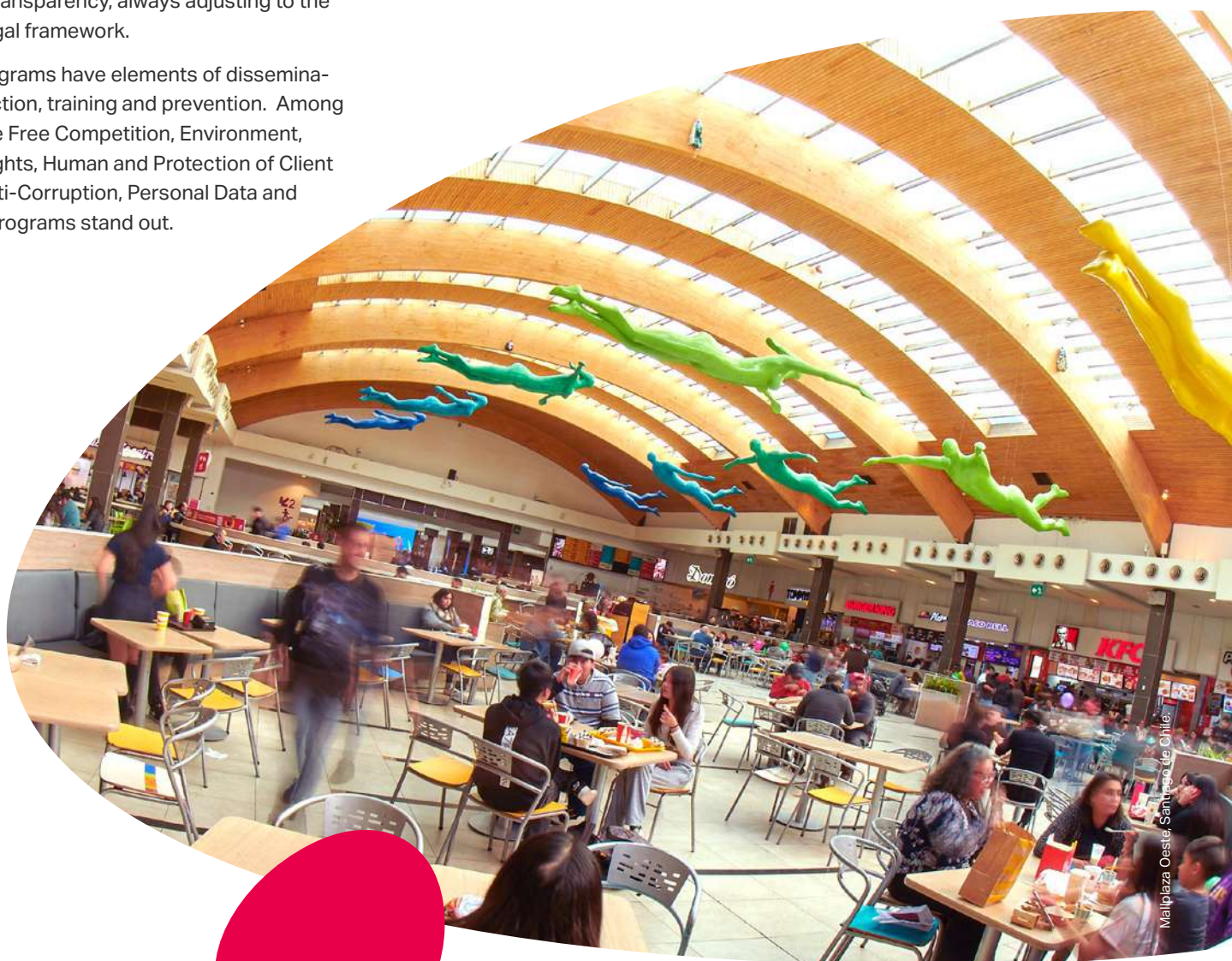
- We visited 25 urban centers, both in person and through videoconferences.
- We reviewed the following topics: Integrity Channel, My Client, Meetings, and Public Officials.



2.3. Compliance Program

The Board of Directors is responsible for approving the various policies comprised in the different compliance programs in place, which ensure the correct actions of our company in terms of transparency, always adjusting to the current legal framework.

These programs have elements of dissemination, detection, training and prevention. Among others, the Free Competition, Environment, Human Rights, Human and Protection of Client Rights, Anti-Corruption, Personal Data and Integrity programs stand out.



Mall Plaza Oeste, Santiago de Chile.

2.4.

Crime Prevention Model (MPD)

In 2023 we started upgrading, along with the Directors Committee and the Board, our Crime Prevention Model. To that end, we focused on standardizing procedures and controls of our compliance programs in the three countries.

At Mallplaza we proactively seek to avoid the commission of any crime, especially those related to money laundering, financing of terrorism, bribery between private parties or bribery of any national or foreign public official, and all situations that may imply criminal or administrative liability for our company according to local regulations.

The Crime Prevention Model is complemented by a series of policies and procedures, such as the Anti-Bribery Policy, which prohibits the commission of any crime within the company, such as bribery between private parties and national or foreign public officials. The effectiveness of this model is highly correlated, among other factors, to the existence of control mechanisms within our company.

Below, we detail the elements that contribute to the existence of a controlled environment:

Integrity Code

General Investigation Procedure

Investment Procedure

Risk Management Procedure

Sustainability Policy

Recruitment and selection procedures

Structure of attorneys and legal representatives

Conflict of Interest Policy

Donation Policy

Politically Exposed Persons Policy

During 2023, we carried out the following activities related to the CPM:



Legal framework and regulatory changes

At Mallplaza we adhere unrestrictedly to current legal regulations and we engage in constant review of the regulatory framework to ensure compliance with the new established protocols. For this reason, our Legal and Compliance Officer remains attentive to regulatory changes that may affect the operation of our business, monitoring changes on the bills and laws on a monthly basis. Such normative or regulatory modifications, as well as all bills that impact us, are analyzed by the Risk and Compliance Committee and the Directors Committee, in order to anticipate and ensure compliance efficiently. Likewise, in our desire to act as a corporate citizen, we have various compliance policies and programs whose progress and implementation are reviewed by the Board of Directors and the Directors Committee. To further reinforce this structure, we have a Risk and Compliance Committee, and a Compliance Area, whose objective is to implement and manage these programs in Chile, Peru and Colombia.

Regulatory entities with oversight Powers in Chile:



- Comisión para el Mercado Financiero
- Unidad de Análisis Financiero
- Servicio de Impuestos Internos
- Inspección del Trabajo
- Superintendencia de Salud
- Superintendencia de Medioambiente
- Servicio Nacional del Consumidor
- Fiscalía Nacional Económica

Regulatory entities with oversight Powers in Peru:



- SUNAFIL
- Defensa Civil
- Policía Nacional del Perú
- Ministerio de Salud
- SUNAT
- INDECOPI

Regulatory entities with oversight Powers in Colombia:



- Superintendencia de Sociedades
- UIAF Colombia
- Superintendencia de Industria y Comercio
- Inspección del Trabajo y Seguridad
- Ministerio del Medio ambiente

Regulatory non-compliance associated with customers

Our aim is providing a satisfactory experience to our customers and visitors and this requires us to behave exemplary and with integrity. For this reason, at Mallplaza we have a firm commitment to acting in a respectful and consistent manner to those who prefer us, respecting their rights throughout the offer process.

In this sense, we have established a Customer Rights Protection Program* that considers the following factors:

- Appointing a Compliance Officer
- Identifying and implementing corrective and preventing actions or measures
- Implementing controls aimed at avoiding non-compliance risks
- Fulfilling the commitment of the Executive Team and the Board of Directors
- Implementing disciplinary measures
- Reacting to findings
- Ongoing review and improvement of the Program.

We also have guidelines aimed at preventing regulatory non-compliance regarding regulations protecting the rights of consumers, including:

- Customer Rights Protection Policy
- Policy for the Drafting of Advertising and/or Promotional Material
- Procedure for the Drafting of Advertising and/or Promotional Material
- Accident and Incident Management Procedure
- Procedure to address Authority Inspections and Visits
- Procedure to Contact Management
- Parking Procedure
- Missing Persons Procedure

Between August and December 2023, we carried out "¡Legales que hablan!" (Legals who Speak!), a training course aimed at the different deputy management areas of Mallplaza to review legal and operational issues and some controls of the Integrity, My Customer, and Crime Prevention compliance programs.

The meeting had 100% attendance, with 175 people belonging to 25 urban centers present in Chile, Peru and Colombia.

*Ley 19.496: Establece normas sobre protección de los derechos de los consumidores

Sanctions registered in 2023

		2023			
Legal and regulatory compliance in relation to (*):		Chile	Perú	Colombia	Total regional
Clients	No. of penalties for breach of regulations referring to the rights of clients, especially regarding Law No. 19,496 on the Protection of Consumer Rights or equivalent legislation when the entity operates in foreign jurisdictions.	15	0	0	15
	Amount in CLP that client sanctions represented	\$41.900.350	0	0	\$41.900.350
Workers	No. of penalties for breach of regulations referring to workers' rights	0	0	0	0
	No. of penalties for labor protection actions	0	0	0	0
	Amount in CLP that labor sanctions represented	0	0	0	0
Environment	No. of enforceable sanctions in the Environment Superintendence Public Register of Sanctions or the equivalent agency in foreign jurisdictions.	0	1	0	1
	Total environmental fines	0	1	0	1
	No. of compliance programs approved	0	0	0	0
	Compliance programs implemented satisfactorily	0	0	0	0
	Environmental damage repair plans submitted	0	0	0	0
	Environmental damage repair plans implemented satisfactorily	0	0	0	0
Free Competition	No. of enforceable sanctions in the area of free competition	0	0	0	0
	Amount in CLP that free competition sanctions represented	0	0	0	0
Others	No. of sanctions for regulatory breaches of Law No. 20,393 establishing the criminal liability of legal entities.	0	0	0	0
	Amount in CLP that sanctions for regulatory breaches of Law No. 20,393 represented	0	0	0	0

*Enforceable penalties paid in 2023 (compensation not incorporated)



CHAPTER 4

GOVERNANCE

3.

Strategy and risk management

Mallplaza Oeste, Cerrillos, Chile.

3.1. Risk management

For Mallplaza, Risk Management is a fundamental component of its business strategy, hence, it is focused on protecting the value created and providing reasonable assurance regarding the achievement of its objectives. This involves a careful balance between the expected benefit and the risks assumed, always ensuring compliance with current legal regulations.

We recognize that the environments and conditions in which we carry out business are changing in nature and that implies that the risks we are exposed to also vary constantly. This reality poses a challenge to maintain continuous and dynamic risk management, applying appropriate good practice standards and establishing clear objectives for its management.

For this purpose, Mallplaza has been guided by national and international standards regarding risks. We have implemented a Risk Management policy incorporated into all levels of the organization, ensuring that the identification, evaluation, and mitigation of risks are permanent and effective processes. This policy not only seeks to prevent potential adversities, but also to identify potential opportunities that may arise in a controlled risk environment.

Risk Management Model

To respond efficiently to risks, we have a Risk Management Model that considers risks identification and evaluation, as well as mitigation actions and their monitoring and management, based on the international standards COSO ERM and ISO 31000.

Thus, every two months and through seven risk roundtables grouped by processes, our multidisciplinary teams carry out work sessions to identify emerging risks, evaluate them and define mitigation actions according to the concluded risk level.

In addition, the risk dashboard indicators are monitored according to their operational category, people, financial, credit, compliance, technology, and information security. At the end of 2023, we closed with 46 indicators associated with accidents, fires, incidents, operational continuity, crimes, use of the Integrity Channel, tests of the Crime Prevention Model, departures of collaborators, and collections. The main issues were brought to the Risk and Compliance Committee (quarterly), with the objective of carrying out the identification, evaluation, communication and mitigation exercise.

Furthermore, the Stakeholder Sustainability Index is applied annually to all of our stakeholders to evaluate possible risks, impacts, and opportunities associated with the environmental, social, economic, and corporate governance dimensions. The results of this last process are analyzed at a transversal level as a company and each managements incorporates the identified risks into their action plans.

Likewise, we continue to advance in a climate change risk analysis process –developed under the TCFD methodology– in order to identify and evaluate our current and potential risks.

Training and risk culture

In our permanent pursuit to optimize risk management, we have implemented advanced procedures supported by a world-class tool, RSA Archer. This technological platform enables remote and secure access, allowing the integration and continuous monitoring of the publication flow of internal regulatory documents.

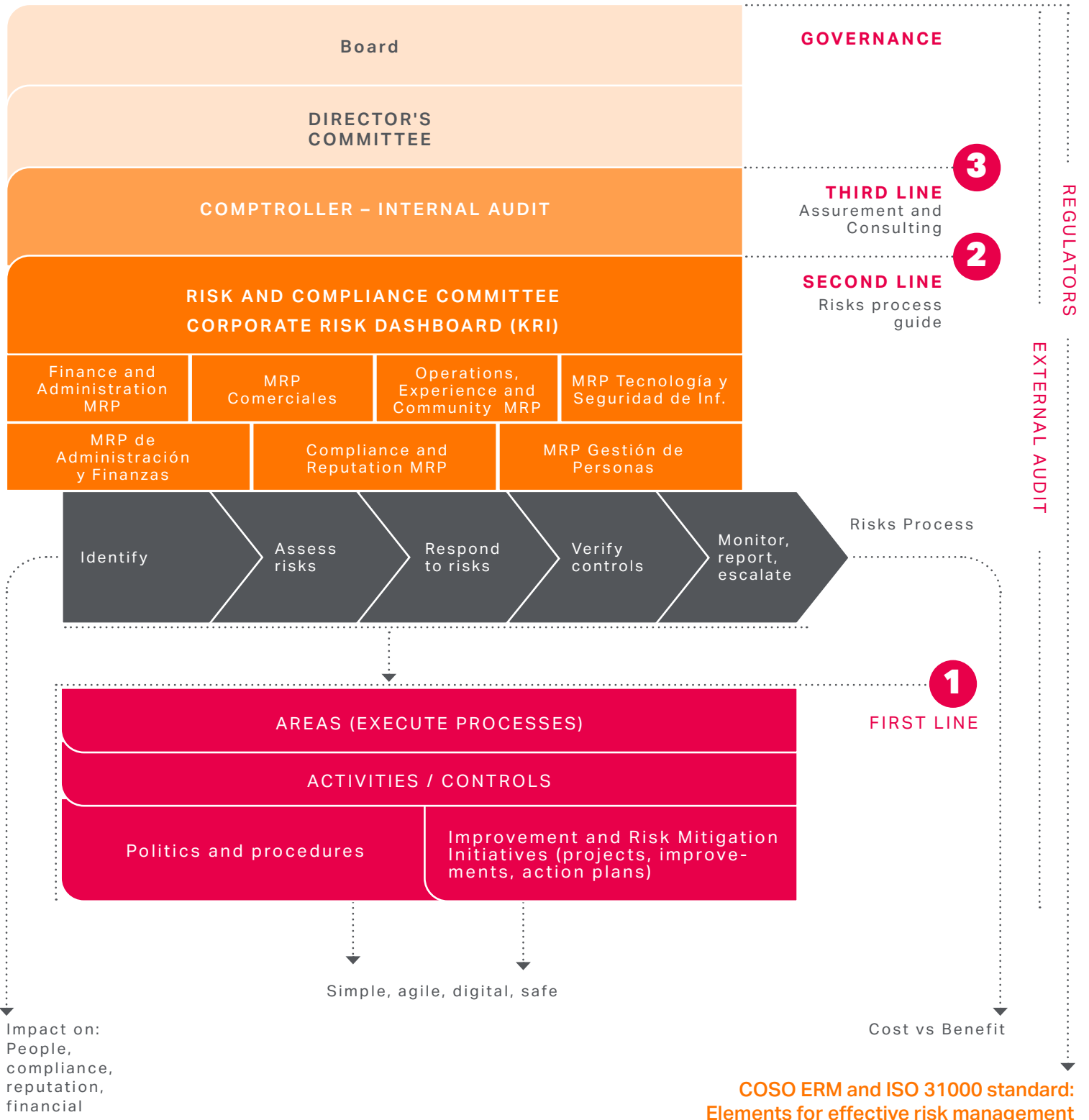
Likewise, it guarantees verification of our collaborators' adherence to these standards, thus ensuring cohesion and consistency in our risk practices. Complementing our technological tools, we sustain a strong commitment to the development of human talent through detailed induction programs. These programs are designed to equip our new collaborators with knowledge in compliance and Risk Management.

Furthermore, all the information collected makes our Risk Management more efficient and robust, since the main findings are utilized to improve our processes, permanently monitoring the execution and results of the implemented measures.

Risk Management Model

(GRC: Government, Risk, and Compliance) - Mallplaza

Three line Standard:
Roles in Risk Management



3.2. Roles and responsibilities in Risk Management

Governing bodies: Consisting of the Board of Directors and Director's Committee, who determine the risk level of tolerance, supervise, and are informed of the work carried out by the Risk and Compliance Committee and the risk goals in place.

Management: Areas designed to achieve our business objectives. These consider first, second and third line roles:

First line: Process owners.

Second line: Areas or roles implemented to provide assistance in our Risk Management, and may also be made up of some independent first liners, who are capable of supervising and controlling by opposition in terms of risks. The roles or responsibilities of the second line include monitoring, advice, guidance, and analysis on risk matters. In this role we can find our Risk Managers, compliance, and information security areas, among others.

Third line: Comptroller's objective is to independently verify compliance with the policies and procedures established for the correct procedure, since our Comptroller depends directly on our Director's Committee.

Internal Audit: Reports directly to our Board of Directors. Provides independent and objective assurance and advice on the adequacy and effectiveness of our governance and Risk Management through the application of systematic and disciplined audit processes..

Responsibilities of our Board of Directors regarding risk management:

- Be informed and supervise regarding the management and status of risks.
- Promote a culture of Risk Management and continuous improvement in the matter.

For its part, the Risk Management Area oversees:

- Implementation of the Risk Management process, ensuring correct identification and registration, as well as associated controls in the respective matrices.
- Monitoring risks and controls on a continuous and timely basis, suggesting improvements if necessary.
- Communication of materialized risks and/or those that exceed the limits of the defined thresholds, as well as those cases in which he/she does not have the resources to carry out his/her responsibilities.
- Develop an annual work plan for Risk Management; submit it to approval to the Risk and Compliance Committee; and keep such body informed regarding the progress status of its execution.
- Identify training and communication needs for adequate Risk Management, and executing training programs that allow Process Owners to understand and apply their responsibilities in Risk Management.

Risk Roundtables

Projects and Construction MRP

Commercial MRP

Operations, Experience, and Community MRP

Technology and Information Security MRP

Administration and Finance MRP

Compliance and Reputation MRP

People Management MRP

3.3. Main risks

3.3.1. Operational risks

RISK

1

We are exposed to incurring risks that can have a direct impact on people and physical assets.

DESCRIPTION

We operate with a significant number of physical facilities necessary to conduct our business, which are exposed to the occurrence of internal or external events that could cause possible harm to people (customers, internal employees, suppliers, contractors, among others) and/or harm our operations, such as:

1. Fires.
2. Natural disasters (floods, earthquakes, excessive rains).
3. Robbery, looting and violent demonstrations, among others.

MANAGEMENT AND/OR MITIGATION

a

Compliance with our defined standards for construction and physical security, such as: anti-seismic systems, fire protection, crisis management manual, infrastructure and security technology.

b

Mitigation of the risks associated with direct impact on people through the timely identification and elimination of dangers in our operations, based on an occupational health and safety program.

c

In addition, we have an equipment maintenance plan, whose compliance and results are permanently monitored to ensure optimal operation.

d

Regarding the impact on our assets, managing this risk involves first-level insurance companies, acquiring insurance policies that cover our operational risks on investment properties (urban centers in operation and under construction) and the associated income flows..

RISK

2

Climate Change: Increase in average temperature

DESCRIPTION

We made an active commitment associated with caring for the environment, according to the worldwide relevance of climate change. In detail, we established an agreement with the Alliance for Climate Action (ACA Chile) to achieve carbon neutrality in our operations. Also, we implemented tools to understand and prepare for the risks associated with climate change, using the analysis under the Task Force on Climate-related Financial Disclosures (TCFD) methodology to identify and evaluate different risks associated with climate change. Among the main risks detected, we determined the increase in average temperature, whose most relevant indicator is the number of days with temperatures above 20°C, and extreme rainfall.

POTENTIAL IMPACTS

Direct

- Increased energy consumption for air conditioning, necessary for the satisfaction of our visitors
- Impact on the experience of our visitors and collaborators (lack of comfort)

Financial

- Increase in the cost of air conditioning
- Increase in building costs due to the use of materials with better thermal performance
- Infrastructure investments to maintain comfortable conditions for our visitors and collaborators
- Loss of income due to a decrease in the number of visitors

MANAGEMENT AND/OR MITIGATION

To face these risks, at Mallplaza we have a robust climate strategy that helps us ensure control with energy supplies and values, considering:

- Certified sustainable construction.
- Transition to renewable energies in Chile, Peru and Colombia.
- Architecture improvement, favoring our energy and water efficiency from the design stage.
- Replacement of electrical and water appliances to reduce the consumption of both resources and generate greater efficiency.
- Generation of clean energy in some urban centers in our chain.
- Progressive replacement of refrigerant gases.

RISK

3

Changes in consumer behavior

DESCRIPTION

Increase in sales through electronic commerce, which has a direct impact on in-person visits to our urban centers.

MANAGEMENT AND/OR MITIGATION

a

Strengthening our omnichannel and that of our commercial partners, as well as the diversification and adaptation of our value propositions for our visitors, expanding the uses and times of visit, with restaurants, playgrounds, cinemas, healthcare buildings, education centers service centers, offices, sports centers and car sales.

b

This high-level diversification makes creates multiple reasons to visit our urban centers, providing greater opportunities for interaction to visitors.

c

Regarding omnichannel, we have been incorporating new logistics capabilities for our commercial partners in order to enhance the synergy that exists between the physical and digital interaction of our visitors.

d

All of these initiatives are a token of our efforts to diversify our income matrix, in order to adapt to new customer habits and maintain our business continuity.

RISK

4

Conflicts with communities

DESCRIPTION

It is relevant to address the needs and requirements of the communities where our urban centers are located, since an inadequate relationship will generate negative externalities that will impact business performance and our corporate social responsibility.

MANAGEMENT AND/OR MITIGATION

a

We manage community relationship through relationship and monitoring programs that seek to listen and generate instances to address their needs and requirements.

b

Additionally, we supervise compliance with the environmental commitments we have in each of our facilities.

RISK

5

Due to the nature of our business (real estate sector) we are sensitive to the economic cycle

DESCRIPTION

As a rule, the sales of our commercial partners are directly correlated to the evolution of the gross domestic product and consumption. In this sense, a possible economic contraction could affect the occupancy rate and, therefore, sales in our urban centers.

MANAGEMENT AND/OR MITIGATION

a

Our policy is focused on mostly fixed charges –not associated with tenant sales– so our revenue is less sensitive to the economic cycle.

b

In addition, we have an established collections process with indicators and goals that we are continually monitoring. In addition, our income associated with "leases" comes from different types of operators, which gives us greater cash flow dynamics given that, in some cases, depending on the type of business, there is an inverse correlation.

RISK

6

Suppliers that do not meet standards

DESCRIPTION

Our suppliers are strategic allies and contribute to our value chain. If they violate laws, regulations, internal rules, do not comply with minimum standards or implement unethical, unsafe, or dangerous practices for the environment or the communities, they will affect our reputation and performance.

MANAGEMENT AND/OR MITIGATION

a

We have a supplier due diligence process to evaluate those who participate in our tendering processes using various criteria to ensure that they have high standards of quality and integrity. This evaluation contains financial, judicial, occupational health, sustainability and labor criteria.

3.3.2. Technology and information security risks

RISK

1

Cyberattacks: We are exposed to damage to our technological network, loss or alteration of information, or security breaches.

DESCRIPTION

We face the risk that third parties may try to violate our systems, or those of our technology providers, to access confidential information of the company, clients or suppliers; or for the purpose of interrupting, taking control, disabling, altering or destroying the environment and/or technological infrastructure. A breach of information security systems could seriously damage the company's reputation and impact our future revenues.

MANAGEMENT AND/OR MITIGATION

a

We manage the integrity, confidentiality, and availability of our information to minimize the effects of a possible interruption of service, relying on companies specialized in the matter.

b

To this end, they periodically carry out security and vulnerability assessments, seeking to adapt our capabilities to raise alerts, take preventive actions and control access to information, including technological platforms and services exposed to the Internet.

c

We continually manage the protection and security updates of the information on our computer equipment, to avoid loss of information it in the event of an incident.

d

In addition, we carry out information security inductions for new collaborators and engage on permanent awareness-raising on emerging and contingent issues related to cybersecurity.

3.3.3. Compliance risks

RISK

1

Changes in legal regulations could have a direct impact on us

DESCRIPTION

At Mallplaza abides by the current laws of each of the countries where we operate. Therefore, an eventual change in the current regulatory framework or in the interpretation of regulatory authorities and/or courts in labor matters, free competition, urban regulation, consumer protection, among others, could affect our income or costs.

MANAGEMENT AND/OR MITIGATION

a

We are constantly monitoring current regulations and their changes. The different areas involved analyze them, in order to anticipate and ensure compliance in the most efficient way possible.

RISK

2

We are exposed to contingencies in matters of regulatory compliance

DESCRIPTION

Our operations may be subject to judicial and regulatory contingencies of different kinds, among others, in matters of free competition, Human Rights, the environment, personal data, prevention of money laundering, and prevention of crimes that generate criminal liability of the legal entity; as well as potential investigations by regulators in matters over which they have jurisdiction. It should be noted that, despite our efforts, the results of these contingencies are not predictable and could have a negative impact on our results. In addition, management of these legal contingencies could generate costs higher than estimated.

MANAGEMENT AND/OR MITIGATION

a

We have developed a process through Compliance Programs by subject, with focus on due diligence, training, communications, risk matrices, compliance indicators, controls tests, etc., that us to ensure regulatory compliance.

3.3.4. People risks

RISK

1

We depend on human resources to grow our business. Therefore, attracting, developing and retaining the best talent is a constant challenge

DESCRIPTION

We depend on the experience and knowledge of our executives and associates to improve our operation and satisfactorily execute our investment plans. In this sense, we require a powerful dynamic to attract and retain qualified talent, as their departure could impact our ability to compete effectively and continue growing.

MANAGEMENT AND/OR MITIGATION

a

We have established talent development and retention processes, the results of which are continuously monitored. We offer study scholarships in Chile and abroad along with benefits to attain work-life balance, such as remote work, "Yo Elijo" (workers can negotiate additional days beyond legal vacations).

3.3.5. Financial risks

RISK

2

Liquidity risk

DESCRIPTION

Temporary gap between cash flows payable and receivable, generating a sudden or unexpected shortage of funds in our business, which could impact on an increase in costs to maintain our operation.

MANAGEMENT AND/OR MITIGATION

a

Maintaining cash and cash equivalents to meet the disbursements of our usual operations.

b

Additionally, we have financing alternatives available through banking entities, such as credit lines, corporate bonds, and commercial papers.

c

In order to be prepared for possible eventualities, we monitor our liquidity risks with adequate anticipation of future cash flows, taking into account our main commitments such as operational flows, debt amortizations, interest payments, dividend payments, tax payments, among others. In the event of any situation that warrants it, these items will be

financed with due anticipation and taking into consideration potential volatilities in the financial markets.



In general terms, we manage our exposure to liquidity risk by investing exclusively in products with liquidity of less than 90 days and a credit rating of at least AA. To this end, we have developed policies that limit the type of investment instruments and the credit quality of our counterparts.



Finally, we have a capital model necessary to provide continuity and stability to the business, continuously monitoring –through a consolidated net financial debt to equity ratio– our capital structure and that of our subsidiaries, with the objective of maintaining an optimal guideline that allows us to reduce the cost of capital and maximize our economic value.

3.3.5. Financial risk

RISK

2

Market risk

DESCRIPTION

We are exposed to different market risks, such as exchange rates, interest rates and inflation. As a company we are exposed to two sources of risk of adverse movements in the price of currencies: financial debt, issued in currencies other than the functional currency of our business; and investments abroad. The increase in global inflation and in the countries where we operate could have a negative impact on the profitability of our business.

MANAGEMENT AND/OR MITIGATION



As a company we base our financing only in currencies originating from each country where we are present. If this is not possible, we use hedging derivatives.



Most of our financial debt, after currency hedges, is at a fixed and long-term interest rate, in order to avoid exposure to fluctuations that may occur in variable interest rates and increase financial expenses.

c

The majority of our company's income is readjusted for the respective inflation in Chile, Peru and Colombia.

d

In the case of Chile –the main source of our income– these are denominated in Unidades de Fomento and, considering that most of our consolidated financial debt after hedging is indexed to the same readjustment unit, it is possible to establish that we maintain a natural economic hedge that protects us from inflation risk of inflation present in the consolidated debt after coverage (income indexed to the UF in Chile or CPI in Peru and Colombia).

e

Accordingly, we use derivative financial instruments such as forward contracts, swaps and cross currency swaps, to manage the risk generated in financing by the volatility of currencies and rates other than Unidades de Fomento in Chile or indexed to the CPI in Peru and Colombia.

3.3.5. Financial risks

RISK

3

Credit/collection risks: we may be affected by a deterioration in the credit quality of our business partners

DESCRIPTION

We are exposed to credit risks if our customers or another counterparty fail to meet their contractual obligations.

MANAGEMENT AND/OR MITIGATION

a

We have a diversified client portfolio as well as guarantees to cover our bad debt risks. Debtors are presented at net value, that is, reduced by estimates of bad debts.

b

These estimates are made by a centralized process through a model that associates our client by term and type of delinquency of their accounts receivable, and the guarantees constituted in our favor.

c

In this sense, our Corporate Administration and Finance Management, through the collections and commercial risk area, is responsible for minimizing the risk of our accounts receivable through the risk assessment of each of our tenants and the management of the same.

d

We have a centralized process for risk evaluation determining a classification for each client that is governed by our commercial risk policies and risk analysis procedure.

e

In this process we analyze the financial situation of our clients in order to determine the level of associated risk, thus establishing the constitution of guarantees if necessary.

3.3.6. Emerging risks

RISK

1

New economic and environmental crimes

DESCRIPTION

The new rule on economic and environmental crimes exposes the company to sanctions, fines, and reputational damage if it does not have adequate controls to prevent non-compliance. Given that the maximum penalties are high and there is no history, it is a risk that still presents uncertainty.

POTENTIAL IMPACTS

- Fines for non-compliance
- Damage to reputation
- Custodial sentences for executives
- Dissolution of Legal Entity
- Sanctions

MANAGEMENT AND/OR MITIGATION

a

Through an expert advisor on the subject, we are carrying out a survey of risks associated with new crimes in order to update our regulatory risk matrix and our Crime Prevention Model..

RISK

2

Inconsistency between what was declared and what was executed in terms of ESG

DESCRIPTION

Our commitments in ESG matters (environmental, social, governance) present the risk of being inconsistent between what is declared and its execution.

POTENTIAL IMPACTS

- Damage to reputation
- Conflict with communities

MANAGEMENT AND/OR MITIGATION

a

In order to ensure maximum transparency and compliance with the commitments we declare in ESG matters, we are developing an approval flow for the declaration of such commitments, and a monitoring instance for its execution, both including indicators that allow measuring compliance with the commitment.

3.4. TCFD* methodology: risk management in the face of climate change

To make our actions transparent and demonstrate that we are a company that cares about reducing the impact of its actions in the face of climate change, we continue to develop the climate risk analysis under the Task Force on Climate-related Financial Disclosures (TCFD) methodology.

TCFD PILLARS

Governance



Mallplaza Developments

a) The role of management in assessing and overseeing climate-related risks and opportunities

We initiated a plan to formally include climate change matters in our governance structures, focusing work on risk governance to include climate risk in all of our management processes.

During 2022, the high-level and double materiality risk analysis initiative began, which aligns the perception of risks that impact the company and risks from company activities that impact third parties. High-level risks were identified based on interviews and analysis with Mallplaza executives, establishing a list of 20 main risks, one of which corresponds to climate change.

For 2023, the next steps were: assessing risks at an inherent level (without controls), assigning risk owners, identifying key mitigation controls/actions, and assigning risk indicators (create if appropriate). Additionally, the creation of a new specific climate change risk category to individualize this threat, is currently under evaluation.

In this context, in the second half of 2023 we developed a prioritization of the Mallplaza facilities to plan the implementation of the TCFD methodology on critical assets first, focusing on extreme temperatures and rainfall.

Once completed, we moved forward in the threat analysis of five urban centers (three in Chile, one in Colombia, one in Peru).

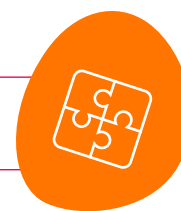
b) Board control over climate-related risks and opportunities

The Board of Directors is informed at least once a year regarding sustainability issues, and Sergio Cardone Solari, president of the Plaza S.A. Board of Directors, has been the director responsible for sustainability issues since 2014.

* Task Force on Climate-related Financial Disclosures

TCDF
PILLARS

Strategy



Mallplaza Developments

a) Resilience of the organization's strategy, taking into account the different climate-related scenarios, such as a scenario with 2oC or less.

During 2023 we moved forward in the analysis of risks associated with climate change in order to identify and evaluate the current and potential threats and opportunities that could affect our operation, as well as the assets and value chain in this matter.

In detail, as part of the project to implement the recommendations issued by the TCFD, we conducted an analysis in five urban centers (three in Chile, one in Colombia, one in Peru), where we applied the methodology for surveying and characterizing climate threats to prioritize them.

As a result, we identified the following physical threats posing the gravest exposure hazards to our urban centers:

- Extreme temperatures, which can generate: interruptions in the water supply (water shortage), power outages, intermittency of refrigeration equipment due to overload, damage to the health of collaborators, fires in places surrounding urban centers.
- Extreme rains, which can generate: interruptions in the water supply (turbulence in collection sources), power outages, damage to roofs, damage to equipment.

On the other hand, we were able to identify the following transition threats as the most relevant:

Increase in the price of Greenhouse Gas (GHG) emissions and application to other sources (carbon pricing).

- Regulation of energy efficiency
- Costs for the transition to low GHG emissions technology
- Increase in raw material costs

b) Climate-related risks and opportunities identified in the short, medium and long term

Read more in Chapter 4 Environmental Performance: We promote climate action, page 126.

c) Impact of climate-related risks and opportunities on the organization's business, strategy and financial planning

Read more in Risk Management, page 106.

TCDF
PILLARS

Metrics and goals



Mallplaza Developments

We began working together to define parameters that allow us to manage and, eventually, report our action regarding climate change.

a) Metrics used by the organization to assess climate-related risks and opportunities in line with its strategy and risk management processes

See information on Emissions and energy, Circular Economy and Waste Management, and Water efficiency, in pages 128, 130, and 131.

b) Scope 1, Scope 2 and, if applicable, Scope 3 of Greenhouse Gas (GHG) emissions and their related risks

Read more in Annex, pages 221-227.

c) Objectives used by the organization to manage climate-related risks and opportunities, and performance against objectives

Read more in KPI's ESG management, page 58.

TCDF
PILLARS

Risk management



Mallplaza Developments

a) Organizational processes to identify and evaluate climate-related risks

We are working on a methodology to identify, assess, and prioritize climate risks in order to integrate them into our operational risk management systems, as well as identifying opportunities for improvement to strengthen our climate risk management in the future.

b) Describe the organization's processes to manage climate-related risks.

AS part of our mitigation efforts, we have an Environmental and Climate Change Policy appointed to:

- Demand and promote compliance with Environmental Regulations.
- Detect and measure all the agents capable of environmental impacts of each activity and manage them in a timely manner.

→ Promote efficient use of the natural, energy, and water resources in our operations

→ Promote circular economy criteria in waste management

→ Promote the incorporation of methodologies and certifications that verify our commitments to environmental objectives.

The environmental and climate change strategy, as well as the associated action plans, can be seen in chapter 4, Environmental Performance: We promote climate action, page 126.

c) Describe how processes to identify, assess and manage climate-related risks are integrated into the organization's overall risk management

Read more in Risk Management, page 106.



Security: Greater investment and cutting-edge technology

Our urban centers are places where people come daily to share and socialize with others. Protecting the health and safety of collaborators, business partners and visitors is essential in all our actions, which is why we ensure their implementation and compliance with protocols in every action we carry out.

Thus, we also have continuous coordination with the authorities and police, in addition to working groups on security in all our urban centers, in order to coordinate with stores and specialized personnel.

In parallel, we have invested more than USD\$20 million in the last two years in comprehensive security prevention measures that consider technology, more than 5,300 high-definition closed-circuit television cameras and infrastructure, as well as permanent training for personnel.

Our urban centers have a constantly updated security infrastructure, which has allowed us to reduce high-profile crimes such as robbery and violent robberies by 80%, car theft by 8%, as well as other crimes, compared to the year 2022.

guard prospects, with a new professional profile, equipment and training, as well as expansion and improvement in the infrastructure of our urban centers.

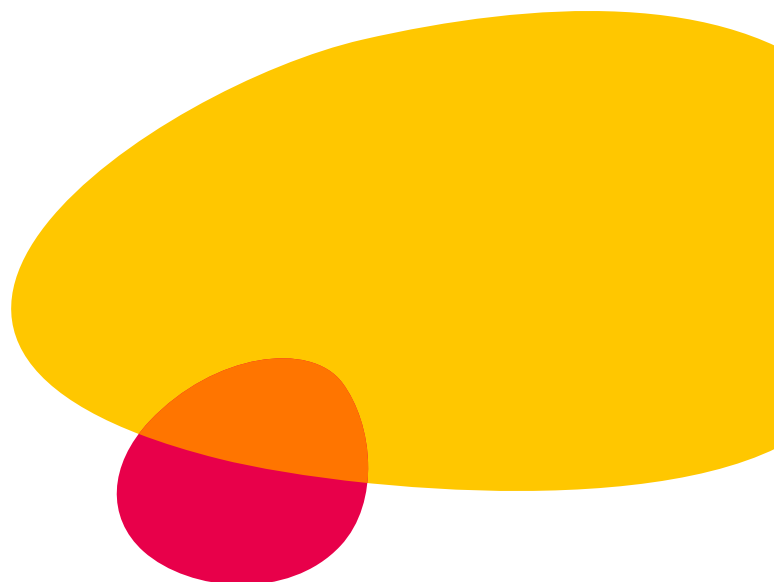
This success was reflected in our Tier A urban centers, and demonstrates the continuous commitment to the excellence and loyalty of our customers. Some examples of this:

Mallplaza Oeste: +25 pp*
Mallplaza Trébol: +10pp
Mallplaza Norte: +21pp
Mallplaza Antofagasta : +1pp
Mallplaza La Serena : +15pp
Mallplaza Tobalaba: +16pp

* pp: percentage points

NPS improvements

During 2023 we experienced a 90% increase in our Security NPS (Net Promoter Score) between January and December, reaching 53 points in December, which reflects a positive perception by our visitors. This increase of 25 points compared to 2022 is mainly attributed to significant improvements in the perception of security, such as the incorporation of new



Continuous improvement

Mallplaza has the most modern Regional Operations Center (COP) that integrates all the surveillance systems of the Mallplaza urban centers, which allows us to react to security breaches and other situations that may affect our clients and collaborators.

For example, the COP has a surveillance platform that allows effective reaction power in the event of unauthorized movements, abandoned objects, or any other unusual aspect in the operation of malls. In addition, our closed circuit television is capable of carrying out security protocols immediately, maintaining direct and permanent contact with the police.

Complementary actions:

1. Better training: We work with international experts in training our security system operators and outdoor surveillance technologies.
2. Video surveillance management: We have a new platform for video surveillance management (platform that manages CCTV, alarms, access controls, video analytics, etc.)
3. High-quality reading and image record: Sustained recording of all vehicle license plates that enter the urban center; of all drivers entering parking lots; and in all ATMs in the parking lots of our urban centers.
4. New technology: Use of drones and hot air balloons by security teams, focused on observation, perimeter surveillance, and recording videos and images of the assaults.
5. Early warning: Alarm buttons in stores that allow us to instantly activate crimes protocols and react with our operations center and teams on the ground.
6. Coordination with police: Immediate electronic connection with Carabineros of Chile (Alpha 2 system).



3.5.

Cybersecurity and information security

As we are aware of the constant evolution of technology and the security challenges implied, we have reinforced our Cybersecurity Strategy, based on the NIST (National Institute of Standards and Technology) framework. During 2023 we worked on proactively anticipating risks, protecting our information assets with a comprehensive and dynamic approach.

Our efforts are focused on five key axes:

1. Timely identification of threats and vulnerabilities
2. Implementation of robust and updated protections
3. Advanced detection through continuous monitoring and predictive analysis
4. Crisis management and rapid response to incidents
5. Post-incident recovery and strengthening, guaranteeing the resilience of our systems

This strategy, which ranges from the training and awareness of our collaborators to the implementation of advanced technologies, reflects our commitment to the information security and data protection for our clients and business partners.

We have integrated a set of platforms and 24/7 monitoring and security controls services, to address both preventively and proactively the different harmful actions detected in our

ecosystem. Likewise, we improve our capabilities for monitoring, paying special attention to the already detected risks, managing them effectively through a Technological Vulnerability Management Government. Regarding information security violations, in the last four years, we have only had one breach report in Colombia, which we promptly mitigated. Throughout 2023, no incidents were reported.

We carry out preventive ethical hacking and categorize our systems according to their criticality. Every new product, whether acquired or developed internally, must meet technical safety standards before implementation.

We have an awareness program on cybersecurity threats, which is carried out permanently and comprehensively by all collaborators, and reviewed and updated accordingly to respond to emerging cyber threats. Along with this, we constantly carry out phishing exercises and internal awareness campaigns. Finally, we have separated the Technology Risk Roundtable from the Information Security Risk Roundtable, allowing for more specific work focuses.

In addition, we are updating our connectivity networks and migrating as many applications and products as possible to cloud infrastructure. These will improve the digital experience in our urban centers, ensure greater stability of our services and support scalability and regional market leadership..

Through our technology team, we have made progress in the migration of our infrastructure services to world-class clouds such as Azure and GCP, which have a wide range of certifications (ISO, PCI, CSA, among others).

Policy for Personal Data Protection

Our priority is to ensure transparency and respect for individual rights when handling personal data. Our Personal Data Protection Policy governs all Mallplaza operations, extending its reach to our business partners and suppliers, urging them to comply with the same standards and regulations.

In line with our guiding principles, we have established clear guidelines for personal data processing, including include lawfulness, purpose, proportionality, transparency, respect for the rights of data subjects, security and confidentiality, temporality, quality, and proactive responsibility.

Our commitment to data protection goes beyond current regulatory compliance. From a strong governance structure, we work closely with our personal data officer and the Legal Office team to anticipate and adapt to new regulations, ensuring our information assets are protected to even more rigorous standards.

In addition, we are in the process of aligning with the European GDPR standard and implementing a structure on regulatory risks control for all the countries where we operate.

TRAINING ON PERSONAL DATA 2023

To exposed employees:

→ **98% of the total (240 employees)**

People Management (regional):

→ **Theme: disseminate controls related to personal data of collaborators**

E-learning Personal Data (regional):

→ **For the entire company (562 employees participated, 97% of the total)**

Communications to collaborators:

→ **Topics: regional regulatory update on personal data protection and personal data processing**



Environmental Performance: We promote climate action

CHAPTER 5



Urban Forest Volunteering, Mallplaza Trébol (Biobío)

At Mallplaza we are committed to carrying out an environmentally friendly operation, including in our insertion into the territories and the launch of our urban centers. We seek to be agents of change by implementing innovative actions for the protection of the natural environment and raising awareness among our stakeholders.

Through our ESG commitments we advance in more efficient, sustainable, and circular management with focus on climate action. To this end, we comply with international standards of continuous improvement in environmental matters, proactively monitoring and managing objectives, goals, and indicators in the strategic areas of the business. Also, we have a comprehensive strategy based on three key pillars, each with clear, measurable and defined goals, which allows us to advance in our commitment to sustainability.

Climate Management Sustainable Operation

Emmissions and energy:

- Net Zero scope 1 and 2 by 2035.
- 100% supply of non-conventional renewable energies by 2026.
- Reduce the energy intensity of common spending by 22% by 2035, with a 2019 baseline (kWh/GLA)
- Eliminate the use of Hydrochlorofluorocarbons (HCFCs) in our climate systems by 2030.

Circular economy and waste management:

- Recover 60% of the waste generated by our urban centers by 2025..

Water efficiency:

- Reduce the intensity of direct water consumption by 30% by 2025, with a 2019 baseline (m³/GLA)

Environmental and climate change policy

We have an Environmental and Climate Change Policy that defines the general principles of action in this matter. This document, approved by the company's Board of Directors, is available on our website.

Mallplaza demands and promotes compliance with Environmental and Energy Regulations, as well as compliance with voluntarily acquired environmental commitments in all the territories we are inserted.

To ensure compliance with relevant environmental regulations and manage environmental impacts, we maintain an Environmental Compliance Program that has an environmental risk matrix, managing in a timely manner the possible risks associated with our activities. The implementation and improvement of this program is achieved through work between Mallplaza's Sustainability area, responsible for implementing the different actions, and the Compliance area, which ensures accurate implementation and compliance. The results are reported periodically to the Mallplaza Board of Directors.

Along with ensuring compliance with environmental and energy regulations, we establish our own environmental compliance, energy efficiency and climate change objectives, considering specific goals aligned with our ESG strategy and establishing specific measures, effectiveness indicators, deadlines, and committed resources, as well as those responsible for implementation and supervision.

Our environmental and energy management system, which is under periodical review through internal and external audits, is certified based on international standards ISO 14001 and ISO 50001, obtaining recertification in 2023.

Climate action

In line with SDG 13 "Climate Action", we seek to implement a climate and energy management strategy that ensures efficiency and decrease of emissions, moving towards being Net Zero scope 1 and 2. Thus, during 2023 we implemented the following measures and actions:

- Elimination of R22 refrigerant gases.
- Reduction of energy consumption intensity: kWh/GLA.
- Implementation of fast charging systems for electric vehicles.
- Progress in the incorporation of renewable energy consumption, reaching a 72% in Peru.
- Implementation of artificial intelligence applied to climate control, pilot in place in Mallplaza Egaña.

These actions reflect Mallplaza's ongoing commitment to environmental sustainability and its efforts to adopt innovative practices and technologies to mitigate its impact on climate change, and promote more sustainable development in its operations.

1. Emmissions and energy

Net Zero scope 1 and 2 by 2035

During 2023 made progress on our short, medium and long-term roadmap to be Net Zero scope 1 and 2 by 2035. The goal is to reduce emissions by 53%, at a rate of -4% regional annual average, compared to the 2021 baseline.

Annually, we measure generated carbon footprint in scopes 1, 2 and 3 in the three countries where we operate. In addition, an external entity is responsible for auditing such measurements.

Likewise, we are committed to running 100% of our operations with Non-Conventional

Renewable Energy (NCRE) in Chile, Peru, and Colombia and to reduce the intensity of energy consumption, that is, kWh/GLA.

For the second consecutive year, we adhered to the Huella Perú program that recognizes public and private organizations that manage their greenhouse gas emissions, obtaining the second star of recognition based on our 2022 footprint quantification.

Finally, to make our operations more efficient, we care about the constant training of our professional technicians linked to the implementation and management of our environmental and energy management system, complying with ISO 14001 and ISO 50001 standards.

By 2023, we moved forward in the use of energy from non-conventional renewable sources (NCRE) for our operations

6.4%

Increase in the use of renewable energy compared to 2022

% of the total energy used corresponding to NCRE



We are working on incorporating an efficient air conditioning system using evaporative technology to replace R22 refrigerant gases. This effort enables our advances in updating equipment towards certified technologies that guarantee greater energy efficiency.

Commitments Net Zero scopes 1 and 2

Reduce, not compensate the impact

- The goal considers reducing the impact through real management actions and not simply compensating emissions through the purchase of carbon credits.

Ensure an electricity supply from 100% renewable sources

- We ensure that more than 92 GWh, do not come from thermal energy.
- The above will be achieved through the acquisition of certified energy and self-generation projects.

Energy efficiency: 100% LED lights, implementation of automatic Energy Management Systems (EMS) in our 25 urban centers and replacement to efficient equipment

- We look for energy efficiency measures that will allow us to reduce total consumption between 10-20%.
- By reducing consumption, we lower the pressure on the energy matrix and at the same time it will allow us future savings.

In line with our commitment to eliminate the use of Hydrochlorofluorocarbons (HCFC) in our climate systems by 2030, we are conducting the replacement of air conditioning to more efficient and with lower impact gases equipment

- We are revising more than 600 air conditioning equipment, which uses more than 15 types of different gases, with impacts equivalent to 1,000-4,000 kg CO₂e/kg of gas.
- The new refrigerant gas policy and the equipment renewal plan will reduce the use of gases with very high potential, and enable the use of equipment with lower energy consumption.

In our operations, we have implemented an innovative project that uses artificial intelligence (AI) to control and regulate the energy consumption of air conditioning equipment based on the number of people in the urban center.

This technology allows for more efficient management of air conditioning, adjusting energy consumption in an automated and adaptive manner, thus contributing to the reduction of thermal load and a decrease in energy consumption. The application of AI in this context demonstrates Mallplaza's commitment to technological innovation and operational efficiency in its facilities.

Energy efficiency and electromobility

In 2023, we consolidated our regional energy management through efficient principles and practices.

Regional energy management:

Along with the ISO 50001 certification of our urban centers in Chile, in 2023 we consolidated energy management at the regional level, which represents a significant step in the efficiency and sustainability of Mallplaza.

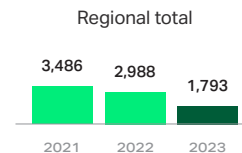
Evaluation of photovoltaic generation projects:

We carried out the evaluation of projects to advance on self-generation or photovoltaic generation in our urban centers. This initiative aims to incorporate renewable and sustainable energy sources in the company's operations, contributing to decrease emissions and a more efficient use of resources, concluding that we are capable of generating 30% of the energy we consume.

Incorporation of fast charging points for electric vehicles:

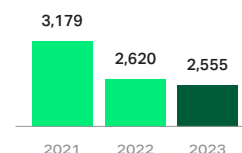
We installed fast charging points in Mallplaza Los Dominicos and Mallplaza Egaña, which represents an advance in the charging infrastructure for electric vehicles in our urban centers; contributing to the reduction of CO₂ emissions compared to conventional cars.

Direct GHG emissions Scope 1 (TMC0₂eq)



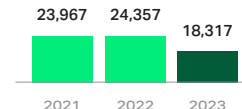
Direct GHG emissions Scope 2 (TMC0₂eq)

Market-based Method - Regional Total

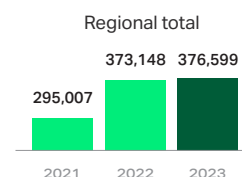


Direct GHG emissions Scope 2 (TMC0₂eq)

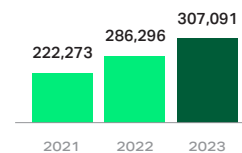
Location-based Method - Regional Total



Indirect GHG emissions Scope 3 (TMC0₂eq)



Energy consumption* (MWh)



Regarding our commitment to reduce 22% of the energy intensity of common expenditure by 2035 with 2019 baseline, we achieved a decrease of 17.1% (kWh/GLA) in energy intensity during the year 2023.

*Corresponds to electricity

2. Circular economy and waste management

Waste management and recovery

Comprehensive waste management focuses on incorporating circular economy concepts into operations, separating recoverable waste materials and managing them in a differentiated way.

As the beginning of the path to reach zero waste, at Mallplaza we plan to recover 60% of the waste we generate by 2025. During 2023 we reach 38.6% valuation at the regional level.

Plaza 0 Project

Plaza 0 is a pioneering operations project that was born in 2022 in Mallplaza Egaña with the aim of reducing the generation of waste in food courts, through the use of reusable tableware and the implementation of a circular economy model for the processing of organic waste, offering an orderly, efficient, and clean solution for the business partner and visitor experience.

In addition, this initiative includes the creation of an urban garden irrigated and fertilized with water enriched with nutrients from a digester and has stood out in the industry as a proactive and pioneering idea in terms of sustainability.

In 2023, we designed a strategy to increase the recovery of organic waste, through the incorporation of a new technology that allows composting both landscaping and food waste. In addition, we created alliances with Fundación Chile and the European Union, to provide reusable cups and stop consuming plastic cups in our food courts.

During 2023, a “zero waste” pilot plan was implemented in Mallplaza Norte, seeking to promote the separation of waste from the source, improving management in waste collection yards. With this initiative we managed to raise awareness among the different brands regarding the importance of appropriate separation of waste.

Thanks to this initiative we became the first urban center in Chile that seeks to eliminate the use of disposable plastic tableware in food courts, for which we were recognized in the Zero Waste awards, organized by EcoLógica, obtaining first place in the category of Change Cultural.

Waste recovery

10,527.8 tons

This sustainable operational model has served as an example for compliance with the Single-Use Plastics Law (SUP Law), which stipulates that as of August 2024, no food establishment will be permitted to use non-reusable products. This positions Mallplaza as a pioneering company in circular economy, offering a viable alternative for our business partners to ensure compliance with these regulations.



3. Water efficiency

In addition to our commitment to making energy consumption more efficient, at Mallplaza we care about reducing water consumption in our operations. Proof of this is our alignment with LEED, EDGE, and ISO 14001 certification standards, which require protocols for the use, disposal and discharge of water in the urban centers operated by the company.

In this sense, the ongoing search for technologies and opportunities that allow us to implement improvements in water management in our operations is an essential part of our strategy. Likewise, measuring our water footprint provides us with valuable information for more informed decision-making, associated with the optimization of this resource.

During 2023, we continue to delve deeper into the different measures and practices that help us achieve our goal of reducing the intensity of direct water consumption by 30% by 2025, with a 2019 baseline (m³/GLA). For example:

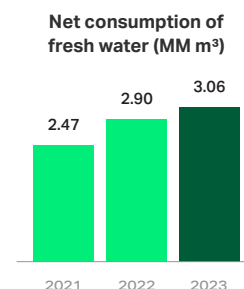
- 1 Working groups to define initiatives in pursuit of this goal.**
- 2 Implementing actions to restrict water resources in urban centers located in areas of scarcity: sustainable landscaping, irrigation with green water with a technical system, reduction of gray water, among others.**
- 3 SIMON platform: technological tool that allows for more efficient monitoring and control of water consumption in the company's facilities, facilitating informed decision-making to improve water management.**
- 4 Operational control through mitigation and prevention actions for our operators.**
- 5 Change of efficient taps.**

Commitment 2025

We will reduce direct water consumption intensity by **30%** (m³/GLA)

Management 2023

We have managed to reduce **15,9%** m³/GLA (vs 2019) in intensity of direct water consumption



In 2023, Aguas Andinas awarded our work in reducing drinking water consumption in Mallplaza operations in the Metropolitan Region,* positioning us as one of the four Chilean companies that stands out for reducing the use of water resources by 22%.

* Urban centers recognized for their operation are: Mallplaza Vespucio, Mallplaza Alameda, Mallplaza Egaña, Mallplaza Los Dominicos, Mallplaza Sur, Mallplaza Norte. More information about Water Efficiency can be found in the Annexes, pages 230-231.

4. Sustainable building

As a company we have established that our urban centers will be certified under international sustainable construction standards such as LEED and EDGE certifications, which implies designing and building the urban center thinking about efficiency and sustainability at the time of its future operation.

Currently, we have six LEED certified urban centers, two EDGE certified shopping centers and one in the LEED certification process.

In addition, our Mallplaza Cali project is being built to become LEED certified once it comes into operation.

Responsible waste management in the construction stage

Through our Project and Construction Management, we require by contract that Construction and Demolition Waste be destined for certified landfills that comply with the necessary safety measures for the management of industrial and domestic waste.

In addition, our suppliers are committed to offering services with high environmental standards, striving to reduce their environmental impact throughout the entire life cycle of the projects, as established in the General Administrative Bases.

In response to the growth of Mallplaza Vespucio, we have implemented specific practices, such as segregated collection areas for Solid Waste and Non-Hazardous Construction Waste, a temporary warehouse for Hazardous Waste, and another for chemical substances used in construction.

LEED certified urban centers

Mallplaza Egaña Gold Category

Mallplaza Copiapó Gold Category

Mallplaza Arequipa Silver Category

Mallplaza Manizales Silver Category

Mallplaza Buenavista Silver Category

Mallplaza Comas Certificate Category

Centros urbanos certificados EDGE

Mallplaza Los Dominicos Advanced Category

Mallplaza Arica Advanced Category

In the case of acquired buildings, the process considers a comparative analysis between the operation of the new urban center and the Mallplaza standard, in order to define the actions to close gaps and implement processes and practices associated with the company's climate change and environment policy.

Promoting good practices

At Mallplaza we promote environmental care, implement solid measures, and develop specific guidelines to ensure sustainable practices among our business partners*, seeking to raise awareness among our stakeholders and co-creating solutions together.

For this reason, during 2023 we worked on the "Sustainable Retail" initiative, which seeks to incorporate the actions that our business partners are generating in reusing, recycling and/or improvement of processes that allow energy and water savings.

In this way, we have met with more than 80 brands that seek to improve their procedures with active campaigns and product lines, which they already have available in salespoints.

1

Our contracts include a clause on compliance with current environmental regulations.

2

We measure and report each stores' energy consumption

3

We developed guidelines, definitions and technical data sheets for the sustainable fitting out of premises, under LEED criteria, such as the use of low water consumption faucets and LED lighting.

4

We promote initiatives that seek to join business partners or tenants in a shared effort to achieve environmental results, such as the case of Plaza 0. Likewise, in urban centers with organic digesters, we coordinate the segregation of organic waste, its differentiated collection and treatment.

*Currently 0% of our new leases contain a cost recovery clause for structural improvements related to resource efficiency.

Commitment to biodiversity

Within our environmental and climate change policy, we are committed to protecting biodiversity through the implementation of practices that promote conservation of biological diversity and protection of natural habitats in line with current regulations.

Municipal plant nurseries

Committed to reforestation, environmental education, and the creation of green meeting areas for the community and our visitors, during 2023 we delivered to the Municipality of Puente Alto in Chile, 4 kilos of native tree seeds, 1,500 germination bags and 500 kilos of compost. All this, to develop the first municipal plant nursery with focus on education through native species. This plant nursery donated by Mallplaza is located in the Santa Faustina Municipal Extension Center, Villa Nosedal 3.

By 2024, this initiative will be replicated in the commune of La Florida -in the Municipal Spa- with the delivery of 650 kilos of compost and an extension of the irrigation system, improving the operation of the plant nursery. Both projects contribute to reforestation and favor the reduction of water consumption, because native species consume only 10% of water compared to exotic plants or plants from different climates. Likewise, municipal plant nurseries join the environmental education programs of such municipalities, in order to raise awareness among their neighbors.



CHILE

Urban Forest

In 2023 we planted an urban forest in Mallplaza Trébol, being the first in the Biobío region; The first of this urban forest was previously planted on Mallplaza Oeste, in the commune of Cerrillos, in Santiago. The initiative, in alliance with Corporación Cultiva, is a way to raise awareness about the climate emergency and nature conservation actions for the environment. To this end, 400 native trees -such as quillay, arrayán, maitén, among others- were planted thanks to the support of 80 people belonging to the Pasión por las Plantas group, students from the Etchegoyen Brisa del Sol school and the Liceo Técnico Profesional de la Madera, Coronel, Cultiva team, community members, officials from the Department of Natural Resources and Biodiversity of the Environment Directorate of the Municipality of Talcahuano, collaborators, contact personnel, subcontractors, and business partners of our company.



CHILE

Mangrove cleaning

During 2023, we worked hard to promote climate action -one of our three ESG pillars- along with Mallplaza Cartagena, our suppliers and business partners, and the Colombian municipality. During seven days, with 16 volunteers participating daily, we carried out cleaning tasks of the Zaragoza-type mangrove, in the Chambacú lagoon, located next to our urban center. As a result of this initiative, 446.3 kg of waste were collected, and 53.6 kg. were recovered thanks to the classification categories: green -organic-, white -usable-, and black -ordinary. Protection and conservation of mangroves is essential, since they are rich sources of biodiversity acting as natural walls that protect the coasts, and favor the breeding of marine species.



COLOMBIA



Social Performance: Enabling capabilities for people empowerment

CHAPTER 6



6.1. Our Employees at the Core of Our Operations

At Mallplaza, people management has become a key pillar to meeting the challenges of growth and innovation within the framework of our business strategy. With 33 years of history, our trajectory is characterized by constant evolution, where each stage has been an opportunity to strengthen our commitment to the professional and personal development of our employees.

In 2023, we took significant steps to reinforce this vision, focusing on consolidating an organizational culture based on the active presence of our leaders as key promoters of the company's values, highlighting the valuable contribution of each individual who is part of our teams, and generating actions that allow us to continue building the future of Mallplaza together.

One of the most important milestones of the year was the new version of the Mallplaza Regional Leaders Meeting, where, along with a collective reflection led by our CEO regarding our dream for the future, we presented the main strategic initiatives and agreed on the cross-functional teams responsible for carrying them out and ensuring their fulfillment. Additionally, during the second semester, Strategy, Leadership, and Culture Workshops were held with the objective of ensuring that our teams understood, adhered to, and embraced challenges and goals for the coming years.

As part of Mallplaza's People Strategy and the pillars of Culture and Talent, on which we have been working for the past few years to enhance our value proposition and our employees' experience, in 2023, we added the Organization dimension with the aim of moving forward to simplifying of the organizational structure and increasing productivity as well as improving efficiency levels. Lastly, we made significant advances to become a more diverse and inclusive company through four focus areas: gender equity, sexual diversity, people with disabilities, and interculturality.

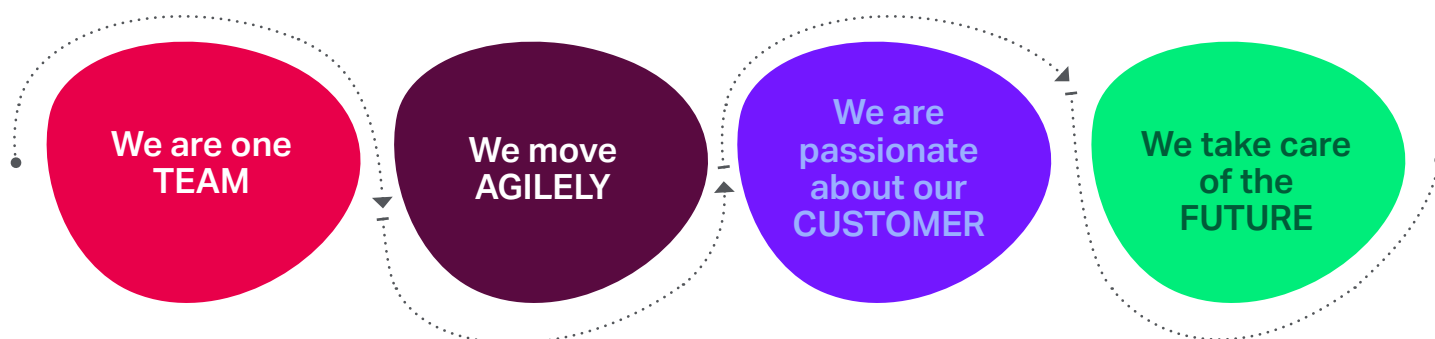
In 2023, Culture at Mallplaza revolved around the appropriation of the strategy and commitment to the company's values. A key aspect has been our focus on "Socializing values to live the purpose", creating an environment where each employee feels an integral part of our objectives and vision.

Organizational culture: socializing values to live the purpose



Highlighted Initiatives 2023:

WE LAUNCHED OUR NEW MALLPLAZA VALUES



LEADERSHIP AGENDAS

We conducted a series of activities –three times a year– aimed at providing opportunities for company leaders to address various topics with their teams. Throughout this year, the Leadership Agendas focused on fostering ownership of the company's new values and how we put our purpose of "Simplifying and Enjoying Life More" into action.

First Agenda: The organization's new values were introduced.

Second Agenda: We shared company guidelines to generate knowledge and adherence. Additionally, we presented the new capabilities associated with the values, so they could be discussed with the teams in preparation for the upcoming Performance Evaluation.

Third Agenda: We reinforced the importance of the Culture Survey as a tool for listening to the teams and highlighted the 2023 updates. In this final instance, we reviewed topics related to Leadership style, Performance Evaluation, and Recognition Program.

RECOGNITION

At Mallplaza, we have programs that celebrate recognition within our company. Through a series of communication and development actions with the teams, we seek to strengthen and enhance our culture, recognizing exemplary behaviors on the part of our employees that contribute to achieving Mallplaza's objectives..

HIGHLIGHTED PROGRAMS IN 2023:

Reconoce: In the 2023 version, we updated this program by expanding its coverage to all employees –not just Mallplaza leaders– under the motto "Recognizing is appreciating who we are". The goal is to make recognition a common and accessible practice for everyone, regardless of their position; in order to highlight those who demonstrate the company's values in their work. Thus, those who receive more than three recognitions for the same value are distinguished by their respective supervisors.

Somos Mallplaza: An annual event where employees who faithfully represent our corporate values are named ambassadors of our culture –for one year– in order to always keep people at the center of our actions.

Personas que dejan huella: A ceremony that distinguishes and recognizes the trajectory of employees who have been working in the company for 10, 15, 20, 25, and 30 years.

CULTURE SURVEY

We implement an annual Culture Survey to identify the overall experience of employees, obtaining indicators of climate, engagement, eNPS, and leadership, among others. The 2023 results showed that one of Mallplaza's strengths is the opportunity to learn new things; the autonomy provided by leaders is highly valued by teams, as well as the clarity in strategy, and the role of each employee involved in it.

Regarding the management of the results, these are disseminated to the teams through their respective leaders via cascading communication, allowing the involvement and participation of all Mallplaza employees. Additionally, these team leaders are required to implement various action plans through initiatives that can be developed with their teams in order to address the gaps or improvement opportunities arising from the conclusions drawn.

CULTURE COMMITTEE

A team composed of 21 representatives and referents from all areas of the organization at the regional level. This committee seeks to contribute to living our purpose and values by sharing best practices, highlighting successful initiatives within the teams, and identifying opportunities for improvement or concerns. Many of the initiatives, programs, and events that we promote as an organization have originated in this committee in recent years. This year, six working sessions were held with high attendance from its members.



79% of employees identify with the company.

Purpose awareness indicator:
91% in 2023 vs. 80% in 2022

CORPORATE BRIEFINGS

The commitment and alignment of teams have been essential for successfully executing the company's business strategy. During 2023, the Communications department has deployed focused efforts to position corporate briefings as the most relevant instance and the main communication channel that allows organizational leaders to address definitions, actions, and significant milestones with employees, as well as delve into the financial results obtained by the company in the corresponding period.

These instances are held three times during the year in both in-person and remote formats and involve the participation of employees from Chile, Peru, and Colombia.



Our Staff

Total Number of Collaborators

	CHILE		COLOMBIA		PERÚ	
	2022	2023	2022	2023	2022	2023
Senior Management	11	10	1	1	1	0
Management	87	75	16	10	18	16
Supervisors	59	63	34	23	5	6
Operator	0	0	0	0	0	0
Sales force	44	47	4	4	0	0
Administrative	9	9	6	5	6	5
Ancillary	5	5	0	0	2	1
Other professionals	358	295	39	38	56	60
Other technical staff	0	0	0	0	0	0
TOTAL	573	504	100	81	88	88

By gender

	N°	%
Women	358	53%
Men	315	47%
Total	673	100%

By labor formality

		N°	%
Indefinite	Men	304	47%
	Women	349	53%
Fixed term	Men	11	55%
	Women	9	45%

By work hours adaptability

		N°	%
Regular working hours	Men	307	47%
	Women	343	53%
Part-time working hours	Men	8	35%
	Women	15	65%



Diversity and inclusion

To fulfill our objectives of fostering a constructive and diverse culture, characterized by respect and equal treatment for all our employees, stakeholders, and customers, at Mallplaza we have a Code of Integrity and a Diversity and Inclusion Policy that defines our commitment to respecting individuals; providing equal opportunities based on competencies; recognizing merit and performance of each of our employees; and rejecting any form of discrimination.

In this same line, we have established a Gender Transition Protocol to provide guidance to those employees who are part of this process. Thus, we aim for our employees to identify with our company, showing their best selves in their workplace.

In this regard, we have defined four areas of action to guide our diversity and inclusion initiatives:

Gender equity

Sexual diversity

Persons with disabilities

Interculturality - migrants

At Mallplaza, we also have a Diversity and Inclusion Workgroup. This group meets weekly to monitor the main initiatives, work plans, and new actions that enhance Mallplaza as a company characterized by its diverse and inclusive nature.

Finally, the Diversity Committee has a decisive role and sanctions according to action plans, aiming to meet the objectives of Diversity and Inclusion.

At Mallplaza, we are convinced that equal opportunities, rights, and responsibilities among individuals – regardless of any condition– are factors that promote development, stability, and justice in society; furthermore, they provide benefits for talent retention, as well as improvement in the performance and motivation of our employees.

In order to advance in greater awareness of our guidelines, during 2023 we continued to implement controls to detect organizational, social, and cultural barriers that could affect or intervene with the promotion of our culture, considering the following initiatives:

Annual monitoring pertaining gender, nationality, people with disabilities, women in executive positions, and female talent.

Conducting culture surveys to investigate respect of diversity within our company.

Implementation of competence-based people selection processes and training leaders in inclusive selection.

During 2023, we engaged in conversations with different communities to identify the main strengths and opportunities for improvement regarding disability, sexual diversity, interculturality, and gender equity.

These actions allow us to identify gaps in the perception of our work environment, act in consequence, and work on differences between groups, as well as promote equity of experiences among workplaces, job levels, gender, or generations.

As part of our ongoing efforts to promote an inclusive and equitable work environment, in 2023 we expanded our benefits programs to effectively address the needs of all our employees. This includes specific initiatives to support communities with disabilities and sexual diversity, as part of our goal of valuing and respecting individual differences and promoting equal opportunities for all.



Diversity and Inclusion Policy

General principles:

RESPECT FOR THE DIGNITY OF PEOPLE

We are firmly committed to respecting and protecting the dignity of all individuals. This constitutes a fundamental pillar of our corporate integrity culture.

NO ARBITRARY DISCRIMINATION

We do not tolerate acts of arbitrary discrimination, that is, those not based on the capacity or suitability of the person to perform their job.

INCLUSION

We ensure the existence of a work environment that integrates individuals regardless of their conditions, characteristics, and particular orientations.

DIVERSITY

We appreciate the value of work teams composed of individuals with different ways of thinking, origins, religious beliefs, convictions, experiences, academic backgrounds, and physical abilities; and we strive for the different viewpoints to which such attributes may lead are heard, valued, and respected.

Gender Equity Policy

At Mallplaza, we have a Gender Equity Policy where we establish the principles, measures, and general actions that guide our actions as part of our organizational culture.

It is worth noting that the scope of this policy is corporate, so it is applicable across the organization. In this sense, everyone who is part of Mallplaza, in the different countries where we operate, must comply fully with this policy.

Likewise, we ensure that each of our suppliers and business partners adjust their conduct to the principles considered in this regulation, seeking that each person who has a relationship with us receives respectful treatment.

General principles of our Equity Policy:

Equal opportunities

No arbitrary discrimination

Work-life balance

Actions and measures

Having female leadership participation in Top and Middle Management (company managers and sub-managers).

Salary equity: At Mallplaza, we are committed to internal equity for positions with similar levels of responsibility, regardless of the gender of the occupant. To achieve this, a job evaluation is carried out based on the methodology used by the company and salary ranges based on salary information from each of the countries where we currently operate.

Gender Equity Policy

Main advances in Gender Equity focus

Throughout 2023, we held various meetings and dialogues on gender equity and female leadership. Thus, the most notable events in this matter were the following:

1) Mujeres con más Plaza

At Mallplaza, we became a space for all women: to be free, leaders, confident, and equal; to share, discover, and undertake.

During 2023, we made 8 commitments because at Mallplaza, today and always, we want women with "more Plaza":

1. We value and respect diversity
2. We promote equal opportunities
3. We encourage female leadership
4. Zero tolerance for violence in all its forms
5. We prohibit arbitrary discrimination
6. Zero tolerance for sexual harassment
7. We attract and enhance talent equally for all
8. Women's month at Mallplaza will be an opportunity to commemorate

2) Mujeres Conectadas Meeting

We participated in this annual meeting that brings together company executives to promote female talent and raise awareness of the role of women, collect the motivations, interests, and needs of the members, and, thus, increase their participation in managerial positions.

3) Sharing the Gender Equity Policy

We disseminated this policy to all members of the company, which seeks to establish the principles, measures, and general actions that guide Mallplaza's actions to promote gender equity as part of our organizational culture.

In addition, we adopted and implemented specific measures that allow us to comply with the principles established in the policy, such as supporting and promoting internal women's professional networks to facilitate the management of gender gaps in our organization.

In 2023, we exceeded our commitment of 40% of women in Middle Management, closing the year at 41.6%.

Policy against Sexual and Workplace Harassment

During 2023, we approved this regulation that seeks to promote and demand a work environment in which individuals are treated with respect and dignity, and in which their physical and mental integrity is protected from sexual or workplace aggression, in, or on the occasion of, the performance of their work.

Complaints can be made through any of the contact channels of the Integrity Channel, and mechanisms are in place so that they can be made without fear of reprisals. This same reporting channel is used for cases of discrimination, providing a unified and effective resource for reporting any form of aggression or discrimination in the workplace.

We reject all forms of harassment, abuse, and discrimination

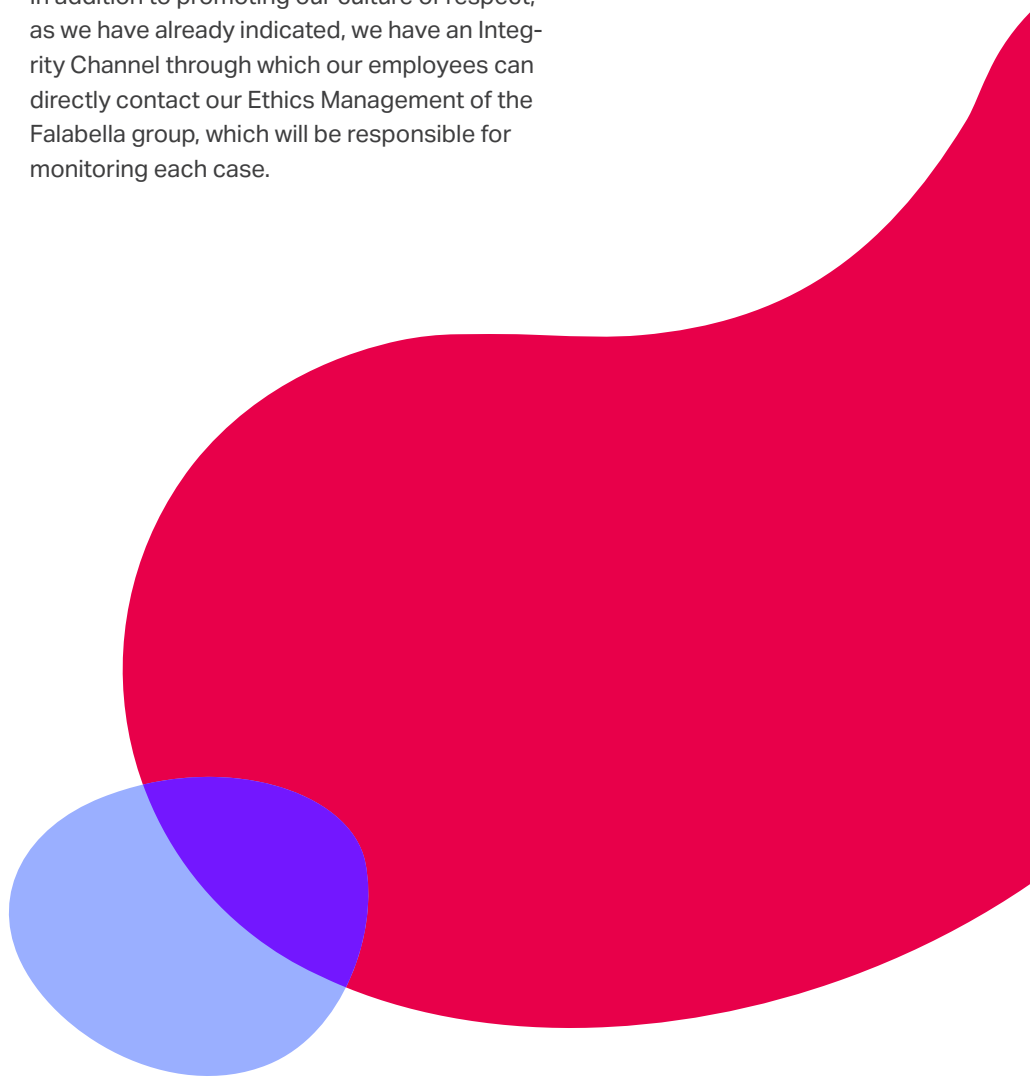
During 2023, we maintained our commitment to ensuring respect for the diversity of race,

color, sex, marital status, association, religion, political opinion, nationality, ethnic origin, sexual orientation, or social background of any of our employees and people in any kind of relationship with Mallplaza.

To ensure this, we seek to identify and correct promptly and adequately any kind of discriminatory behavior, understanding that the responsibility for ensuring a discrimination-free environment at work, among ourselves, with our operators, visitors, suppliers, and third parties in general, is shared by all.

In addition to promoting our culture of respect, as we have already indicated, we have an Integrity Channel through which our employees can directly contact our Ethics Management of the Falabella group, which will be responsible for monitoring each case.

0 complaints at the regional level regarding workplace or sexual harassment filed with labor inspection or similar agency.



Main Advances in Sexual Diversity

At Mallplaza, we want to contribute to the construction of a diverse, pluralistic, and inclusive society. During 2023, we made the following advances in terms of sexual diversity:



1) We obtained category A in Pride Connection

For the second consecutive year, we achieved Category A in Pride Connection, a network that seeks to promote inclusive workspaces for sexual diversity and build ties to attract LGBTI talent to the various organizations that comprise it.

2) We participated in the "VII edition of the Night for Equality"

We sponsored this event recognizing organizations and entities that have shown a permanent commitment to the defense and promotion of human rights for sexual diversity.

3) Training sessions to continue promoting inclusion

With the presence of Pride Connection Chile, we held a series of training sessions with the aim of accelerating LGBTI inclusion processes. Some of the topics we addressed in this cycle of talks during 2023 were: unconscious biases from a sexual diversity and gender perspective; LGBTI initiatives in mental health work; childhood, among others.

4) Mallplaza Benefits for All

At Mallplaza, we seek that all our employees have the same benefits for work and family development. Therefore, during 2023, we reinforced several benefits, such as: in Chile, complementary insurance for LGBTI employees and spouses; in Peru, the benefit of 30 days for homoparental adoption for non-legal mother/father; and in Colombia, the benefit of two days off for marriage.

People with Disabilities

Main advances:

We are an inclusive organization aimed at increasing our number of employees belonging to groups with disabilities, respecting equal working conditions and opportunities.

1. Steady progress towards inclusion

In Chile, the Labor Inclusion Law requires companies with 100 or more workers to hire or maintain, as appropriate, at least 1% of persons with disabilities or who are beneficiaries of an invalidity pension from any pension system, in relation to their total number of workers. Thus, in Mallplaza Chile, we closed 2023 with 1.2% of persons employed in this situation.

2. Launch of benefits for persons with disabilities (PWD)

We provide our employees with flexible working hours for parents of children with ASD; flexible working hours for medical reasons; annual bonus for health exams associated with disabilities, among others. Additionally, we provide various benefits for all Mallplaza employees with disabilities. Some of these benefits are: flexible working hours for medical reasons; technical assistance; annual bonus, among others.

Thus, we seek to promote inclusion and diversity in general as fundamental principles of the company.

3. Support for obtaining credentials for employees with disabilities

We provide close and personalized advice to our employees with disabilities for obtaining the Disability Credential, which allows access to a series of benefits.

4. Reinforcement of onboarding and communication capsules on inclusive treatment

In our onboarding process for new hires, we visualize our actions and commitments at Mallplaza on Diversity. Additionally, we develop virtual training capsules on diversity and inclusion and on how to achieve a discrimination-free environment for all our new hires.

5. Personalized support for our employees with disabilities

We offer personalized follow-up of cases, including a Follow-up Guide, with the aim of ensuring that they have optimal conditions, both physical and cultural, to perform their job.

Interculturality Main advances:

At Mallplaza, we seek to enhance the connection and encounter of people, turning our company into an inclusive, diverse, and intercultural work environment. Thus, we seek to generate a positive impact on the work climate and innovation.

1. Conversation with foreign people

We lead dialogue sessions with foreign employees to explore their experiences and recognize gaps that we need to improve in this area.

2. Relationship of inclusive treatment

We hold training sessions for our external personnel, specifically on actions and knowledge that allow implementing a positive management of cultural diversity.



Talent: providing tools to promote skills and abilities in our team

The cornerstone of our Mallplaza people management strategy is the continuous development of talent and leadership. During 2023, we have invested significantly in training and development programs that not only align our leaders and employees with the business objectives but also promote their personal and professional growth. We highlight initiatives such as the New Leaders Accompaniment Program and the "Mi Primer Trabajo" workshop –from the Summer Internship Program– which demonstrate our commitment to preparing the next generation of professionals.

Talent Attraction

We seek to consolidate ourselves as one of the best companies to work for, a place where our employees can grow and develop professionally. Our Talent Attraction area works to identify and attract talent that are a good fit for our culture and has potential to achieve the goals we have set. We have agile selection processes that take care of the candidate experience and ensure diverse and inclusive teams.

During 2023, we developed various projects to strengthen our attractiveness as an employer brand, allowing us to attract the best talent and enhance their development:

1. Strengthening of our Onboarding Program

We updated and strengthened our onboarding program, which aims to convey, during the first days on the job, who we are, our culture, and a correct understanding of how our business works, thus facilitating adaptation to the company.

2. Utilization of ATS AIRA

A tool for managing recruitment and selection processes, which allows us to improve the experience of candidates, recruiters, and hiring managers, by incorporating technology into our processes.

3. University and job fairs

As Mallplaza, we participate in these instances to strengthen our employer brand and recruit young talent.

4. Summer Internship Program

With the aim of attracting the best young talent and enhancing our employer brand, we created the Summer Internship Program, seeking to provide a differentiated experience to students who come to do their internship with us. During the internship period, students develop a specific project, which was previously reviewed and selected for its impact on the business, and participate in four workshops for the development of work skills, with the aim of providing them with tools to help them in their job placement process. They are accompanied throughout this process by the People team and also include instances of camaraderie and entertainment in our malls.

5. MBA Recruiting

With the aim of attracting the best talent, we participated in the MBA Recruiting process, where key leaders travel to interview candidates who are completing their MBA abroad, to join new job challenges that fit their interests.

Talent Development and Retention

During 2023, we continued to promote a constructive organizational culture focused on enhancing proactive leadership and committed teams, while also seeking to ensure the continuous development of talents to fulfill the corporate strategy.

To achieve this, we carried out the following initiatives for the development of company employees:

1. Launch of the Leaders Talent Program

Focused on Managers and Assistant Managers, aims to maximize the potential development and retention of our talents through personalized support. To this end, they build a specific action plan for each of the target employees along with their leadership, driving them to reach their next level at Mallplaza. Both the People team and the leader play an important role in this process.

2. Launch of the New Leaders Accompaniment Program

When an internal collaborator is promoted to a position of Assistant Manager or Manager, we activate an accompaniment plan with different stages. This seeks to help them adapt as quickly as possible to their new role through an action plan that is developed together with the promoted person and their new leadership. The goal is to guide them in the process and identify possible alerts that may arise to address them in a timely manner.

3. Annual Performance Evaluation

It is our main tool for people management and allows us to map the talent of the organization. In this evaluation participated a 100% of collaborators with more than 3 months of seniority and indefinite contracts. It includes the definition of action plans that allow us to boost the potential of our collaborators and the delivery of formal feedback from leaders (at different times of the year to review progress and align expectations). It also allows us to identify and promote the growth of future successors.

4. "Muévete" (Move)

Mallplaza participates in the "Muévete" Job Portal, in order to communicate job opportunities and promote internal mobility of collaborators in all the businesses and countries where the company operates.

5. Scholarship Programs

All collaborators can apply to Mallplaza Study Scholarship programs, focusing on master's and diploma programs, as well as the Falabella MBA/Master Sponsorship Program, which finances 100% of tuition fees at the best universities in the world.

In 2023, we decreased regional voluntary turnover by **13%**

Learning Culture

As we are a people-centered organization, we are convinced that well-developed and trained talent is capable of achieving success in the challenges we set as a company.

Throughout 2023, we developed various projects to enhance the capabilities of Mallplaza collaborators:

1. Launch of the Academia para Todos

New learning platform for all Mallplaza employees at the regional level, offering wide variety of free courses and allowing them to access content of their interest and work on aspects that require enhancement and/or deepening.

2. Learning Culture

We identified learning ambassadors and train them to detect topics that they would like to promote in others, in order to generate a self-management learning environment that spreads the benefits of constantly, simply, and periodically learning.

3. Training Programs for Talents

We share specialized learning paths for employees who, in their last performance evaluation, showed the need to enhance a particular skill.

4. UDEMY Program

Online self-learning platform with over 7,300 courses, with diverse content such as: cloud computing, development, digital marketing, cybersecurity, data science, IT certifications, leadership, team management, communication, strategy, design thinking, emotional intelligence, finance, stress management, anxiety management, language learning, well-being, and mindfulness, among others.

5. English Programs

Upskilling training plan, with synchronous courses, called "Let's GO," that provides employees who are interested and meet the age and seniority requirements, the opportunity to acquire or improve their skills in a new language. Financed by Sence registration.

6. Normative and Legal Courses

Training plan promoted by the Prosecutor's Office and the Risk Management area, to update our collaborators on different courses in compliance, aiming to reduce the risk of faults and violations in our company, and train them within the current legal framework.

98%
of the total
regional staff
trained

35%
increase in
trained staff
compared to
2022

Organization: optimizing processes for today's world

Throughout 2023, we worked on consolidating a simpler organizational model, focused on results, and promoting discipline in monitoring the implementation of the company's business strategy. All this has allowed us to automate processes and generate a leaner and more flexible corporate structure to the changes in the current world.

«Simplificatón»: Streamlining processes to deliver more value

Committed to consolidating a more efficient strategic model, we launched this internal innovation contest, which invited all company members to propose, in a simple way, an organizational process. As a result of this first version, nine teams applied, which were accompanied by a coach and the People Management during the entire year, who trained, formed, and helped them to develop, work, and improve their respective initiatives.



Benefits

Part of our commitment to providing well-being to our collaborators lies in contributing to improve their quality of life from different areas, both labor and personal, including their families. In this sense, we provide permanent support through different instances, online activities, study programs, and conversations, as well as making available a comprehensive proposal of benefits and compensations at a transversal level, divided into three types:

Corporate benefits

Those that each of our collaborators possesses for being part of our company.

Alliances and discounts

Applied to various products and services in categories such as health, gastronomy, travel and tourism, among others.

Flexible Benefits

Point-redemption system that can be exchanged for days off points applicable to categories such as family, healthy life, procedures, and free time.

Based on these three categories, we have defined the following benefits:

1. Work/Life Balance

- "Yo elijo" Program: additional days off (of free disposition)
- Early dismissal every Friday of the year
- Early dismissal on holidays eve
- Days off for the death of spouse, child, mother/father, sibling
- Days off for marriage and Civil Union Agreement
- Hybrid work

2. Healthy Living

- Medical check-ups
- Conferences and workshops
- Influenza vaccination program
- Promotion of healthy, sports, and recreational activities (inside and outside the workplace)
- Integral well-being and mental health: promotion of initiatives focused on the well-being of workers with a focus on stress management and active breaks in the workplace.

3. Corporate Benefits

- Supplementary health and dental insurance
- Annual performance management bonus
- Vacation bonus
- Agreements and discounts (medical and dental, among others)
- Christmas gifts for children under 12
- Study financing scholarships

4. Celebrations

- Mallplaza anniversary, National Holidays, among others
- Gifts and recognitions on special occasions

5. Scholarship Program

It is support in the economic co-financing of the studies of Mallplaza employees who have a minimum seniority of 12 months and an indefinite contract. Through an application process, benefits are assigned to help employees finance their specialization studies.

Parental leave

Improving the quality of life of our collaborators includes plans associated with their maternity benefits. The goal is for them to enjoy this important stage of their lives in the best possible way. In this sense, in addition to the legal requirements of each of the countries where we are present, we have the benefit of supplementing the salary during maternity leave for both men and women above the legal cap.

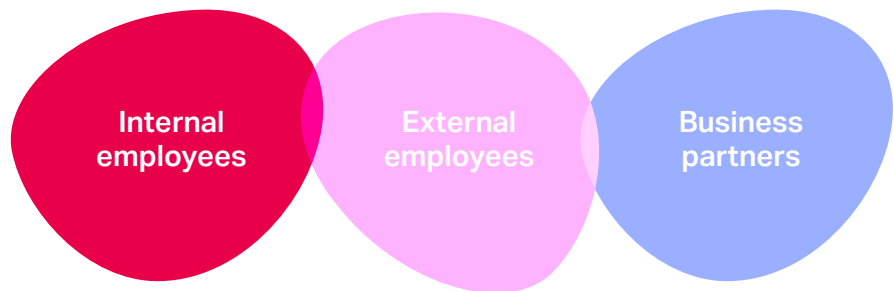
100%
of eligible collaborators
used maternity leave*

* Only considers mothers who had maternity leave, and fathers who took their 5-day paternity leave.

Health and Safety

At Mallplaza, we are committed to continuously improving working conditions, always safeguarding our collaborators and stakeholders, under the premise of "protecting health and safety at all times and in all places through various initiatives that raise awareness of the risks associated with each operation, ensuring preventive measures."

Scope of our health and safety initiatives



During 2023, after several years of work, we obtained certification for our occupational health and safety system according to ISO 45001 standards, with Mallplaza being the first company to certify its shopping centers in Chile.

ISO 45001 is the new International Organization for Standardization (ISO) standard for occupational health and safety (OHS). It has become one of the most relevant criteria worldwide, significantly improving safety in workplaces.

In this way, this certification drives and facilitates safe and healthy working con-

ditions from a preventive perspective, directly contributing to the protection and safeguarding of individuals. Thus, the scope of our management system is the provision of support services for premises, and the maintenance of shopping center systems and infrastructure. We are confident that implementing this system will continue to reduce accident indicators and help us meet our goals through risk prevention and control, as well as ensuring compliance with legal regulations in this area.

During 2023, we achieved certification and recognition from the Joint Health and Safety Committees in each of our urban centers in Chile. This recognition is granted by the Mutual de Seguridad, which supports continuous improvement and ensures compliance with the law.

Occupational Health and Safety Policy

Promoting health and safety in any of our work instances to safeguard the lives our collaborators is fundamental for Mallplaza. Our commitment in this area includes the following elements: applicability to all operations, compliance with Occupational Health and Safety (OHS) standards and regulations, worker consultation and participation –through joint committees– commitment to continuous improvement, and establishment of quantitative objectives to improve performance.

Based on this commitment, we have an Occupational Health and Safety Policy that establishes the principles and general measures guiding our actions through the Occupational Health and Safety Management System.

Additionally, Mallplazas' top managements are committed, through the new ISO 45001 certification and its preventive focus, to protect people –both external and internal stakeholders– from accidents, including short and medium-term health effects.

It is worth noting that being corporate in nature, this policy applies across our entire company and must be implemented and enforced by all our collaborators in Chile, Peru, and Colombia. It is important to mention that, as of the close of this edition, the new international certification for Mallplaza only applies to Chile. In the specific case of Colombia, we have certification from the Labor Risk Administrators.

Likewise, we seek for our various stakeholders to also adjust their behavior to the principles established in this policy, with the aim that every person related to Mallplaza's work can carry out their duties safely.

To put the above into practice, we have a risk prevention structure that includes the Risk Prevention and Sustainability Sub-management, which is responsible for providing guidelines related to the company's health and safety risk prevention. Additionally, we have a Health and Safety Committee at Work in each of our urban centers, composed of company representatives, risk prevention experts, and worker representatives.



Health and Safety Management System

In 2023, as has been the case in the last few years, the Health and Safety Management System played a leading role in people management. To this end, we have implemented a structure that is consistent with legal protocols and standards. In Chile, for example, we operate under Law No. 16,744 and all its complementary decrees; and since 2023, under ISO 45001.

In Peru, there is Law No. 29,783 on the principles of prevention; and in Colombia, Law No. 1562/2012 on health and social protection. All of them form a framework to which we adhere to ensure that our employees work in a safe environment.

In this sense, 100% of our workforce are subject to our health and safety system, whether in maintenance operations or other types of operations in urban centers, both internal and external areas. Like the previous year, in 2023 we set a goal to maintain an accident rate equal to or less than 0.5%.

0.284
regional accident
rate 2023

Health and safety GRI 403-9	Regional total	
	2022	2023
Internal workers		
Fatality rate	0	0
No. of fatalities due to occupational accidents	0	0
Occupational accident rate	0.153	0.284
Occupational disease rate	0.153	0
Lost time Injury Frequency Rate (LTIFR) contractors	0.52	1.12
Average days lost due to accidents	1.00	2,50
Staff covered by the Health and Safety system	655	703

Health and safety	Total Chile	
	2022	2023
External workers		
Fatality rate	0	0
No. of fatalities due to occupational accidents	0	0
Occupational accident rate	3.61	4.15
Occupational disease rate	0.071	0
Lost time Injury Frequency Rate (LTIFR) contractors	15.42	17.74
Average days lost due to accidents	3.51	6.73
Staff covered by the Health and Safety system	2,826	3,012

Training on Health and Safety

We are constantly improving occupational health practices, fostering and strengthening a culture of safety among our collaborators. Through the Mutual de Seguridad platform, we have trained in more than 30 topics, such as:

- First aids
- Emergency monitors
- Emotional management
- First aid team configuration
- Accident investigation

4,262 approved training hours in various areas

Hazard Identification, Risk Assessment, and Incident Investigation

At Mallplaza, our risk prevention structure focuses on ensuring safe and enjoyable spaces for our visitors and timely identification of potential hazards for their control and elimination. This structure is led by our Risk Prevention and Sustainability Assistant Manager, who oversees 28 employees working in the area, distributed across the three countries where we operate.

Additionally, to promote healthy and safe spaces, we have measures in place to prevent stress, mental and psychological fatigue at work.

To achieve its objectives, the specially trained team is responsible for conducting regular safety inspections and implementing risk protocols in each of our urban centers. The Risk Prevention and Sustainability area conducts an annual review of procedures to ensure they are being carried out correctly.

The implementation of the ISO 45001 standard involved strengthening our assurance standards, hazard identification, risk assessment, and the execution of control measures to minimize identified risks. At Mallplaza, we use incidents that

occurred during the previous year as inputs for emerging risk inclusion in new processes for the annual work program. We also have an investigation procedure to identify the causes of these incidents and take measures to prevent their recurrence. Within a framework of continuous improvement, the Mutual de Seguridad Chilena provides training based on the information gathered, courses that are recorded on their platform.

During 2023, 100% of our joint committees in Chile were certified by the Mutual de Seguridad Chilena

Our system includes processes for identifying, evaluating, and minimizing occupational hazards. Among them is the use of risk and occupational health and safety hazard matrices, accident investigation, inspections and behavior observations, process identification, accident notification and attention protocol, use of safety equipment, and training. We conduct monthly internal reviews to monitor relevant occupational health and safety risk management indicators, assess their quality, and identify improvement opportunities. Based on the risks identified in each process, we design a risk matrix, a fundamental tool for evaluating and controlling occupational health and safety hazards.

Our risk prevention team conducts regular safety inspections and applies protocols in each of our urban centers. Additionally, an annual review is conducted with the Mutual de Seguridad, and control measures are implemented to minimize identified risks, thus updating the matrix.

Likewise, at Mallplaza, we promote employee's freedom to express and withdraw by their own choice from work situations that may involve any type of imminent risk.

For this, we have two mechanisms for identifying them: risk presentation in meetings of the Joint Committee or Safety Committees, and a Integrity Channel safeguarded from retaliation.

Preventive Measures for the Care of Our Stakeholders:

1. Preventive capsules for external personnel

Using the information gathered together with our external personnel regarding identified risks, we develop audiovisual capsules with information to promote preventive actions. These are communicated through our Contact Center platform.

2. Platform for commercial partners/external personnel

We implemented a platform for document management control, commercial partners, and external personnel, to monitor the accident rate and track action plans around deviations.

3. Drills and signage

As part of our Disaster Risk Reduction Plan, we carry out various drills –involving visitors, collaborators, and emergency teams– in the urban centers of Chile, Peru, and Colombia, in order to correctly address and respond to any emergency.

Additionally, we renewed our signage so that visitors have clear and visible indications for evacuation routes and danger zones, in order to provide them with a safe visiting space where risks are controlled.



Comité Ampliado Mallplaza

6.2. Relationship with External Personnel

Our Contact Personnel (PEC) is key to the experience we offer our visitors, therefore, we seek to build a close relationship with all external collaborators, as well as a coherent bond with our company's principles and values.

Thus, since 2022, we have promoted a PEC Relationship Model that seeks to organize, build, and standardize a way of linking between the company and its external personnel, strengthening their sense of belonging and commitment to Mallplaza in Chile, Peru, and Colombia, based on the values of equity and inclusion, empathy, agility and resolution, and clarity and transparency.

With this new relationship model, which has pillars of training, community building, and communications, we have impacted the structural reduction of inequalities, highlighting the company's investment in the quality of life of all its employees, without discrimination, improving productivity, work environment, and as the ultimate goal, the relationship and attention with the visitors of the urban centers.

For PEC personnel, the relationship model provides a healthy and inclusive work environment, with investment in secure infrastructure, which allows for reducing accidents, illnesses, increasing job satisfaction, and strengthening relationships between workers and their supervisors, generating an atmosphere of integration, diversity, sense of belonging, and community.

Main figures 2023

25 urban centers apply the model	3,488 PEC personnel impacted by the model
2,552 participants in training sessions	84 informative murals created and/or updated
5 new protocols for PEC personnel	+3,000 PEC personnel participated in Mallplaza celebrations
172 training courses implemented	105 PEC personnel recognized for their good performance

During 2023, PEC relationship management focused on implementing the model in 100% of urban centers in Chile, strengthening its management and reporting, and implementing a model pilot in urban centers in Peru and Colombia.



Through its three lines of work: training, community, and communications, the PEC relationship model innovatively manages the well-being of 3,488 collaborators in 25 urban centers of Mallplaza Chile, Peru, and Colombia.

COMMUNICATION CHANNELS WITH PEC PERSONNEL

- Integrity channel in operation and presented in model training sessions
- Special audience channels available in administration, for PEC personnel requests with deputy managers.
- Informative Mural

New Scholarship Program

Start of Scholarship Program for sons and daughters of PEC personnel attending elementary and high school, with academic excellence. In this first version, 56 economic assistance scholarships were awarded for the purchase of school supplies and uniforms.

PEC Personnel Training Center

During 2023, we inaugurated the PEC Personnel Training Center, CECAP, with a pilot experience at Mallplaza Vespucio. Thanks to its good results, this initiative will be expanded during 2024 with the aim of reaching more than 4 thousand people. The proposal of its curriculum –through basic, specialization, and enabling courses– aims to provide tools for a position or role, gradually acquiring specific competencies and constituting instances of specialization for better performance.

Model evaluation

- We renewed the Stakeholders Sustainability Index survey with new content to address the current challenges of PEC personnel.
- We created an alliance with CADEM to conduct this survey, with the aim of understanding the perception of PEC personnel regarding environmental, social, and corporate governance issues of Mallplaza. The survey was applied in November to 940 PEC personnel in Chile and showed an 8% increase in NPS compared to 2022.



Inclusive Attention Model for Inclusive Urban Centers

In line with our ESG strategy and within the commitment to have 60% of our urban centers certified as inclusive spaces by 2028*, during 2023, an inclusive attention dimension has been incorporated into the PEC relationship model to allow for the best possible approach to groups that have historically been discriminated, providing tools –such as guides and audiovisual capsules– and sensitivity training for PEC personnel, significantly improving the experience of Mallplaza visitors.

The Inclusive Attention Model for PEC Personnel and Client Executives focused, during 2023, on providing guidance for quality care to these historically discriminated groups, managing to meet their particular needs: people with ASD, elderly people, women, members of the LGBTBI community, people with disabilities, and interculturality. This program will be maintained permanently as a training field for PEC personnel.



2,988 PEC personnel impacted by the inclusive project
16 client executives trained in the inclusive care model
2 focus groups with PEC personnel and client executives
6 inclusive guides and capsules

* La certificación de nuestros centros urbanos como espacios inclusivos se comenzará a implementar a partir del año 2024.

6.3. Relationship with Store Employees

At Mallplaza, we reaffirm our commitment to becoming the best business partner in Latin America. In Chile, we have a store employee relationship model that allows us to build a working community between the management teams and commercial partners, through a permanent bond of trust that contributes to the operation and achievement of goals.

To put it into practice, we promote proactive and solution-oriented leadership from the management teams, accompanied by informative actions to address various operational topics, implemented news, and campaigns. Additionally, we conduct participatory activities and meetings that foster community building, based on dialogue and active participation.

Action Line of the Store Relationship Model:

INFORMATION

We maintain continuous communication through various instances and channels.

Activities:

- Business Partner Portal
- Store-to-store visits
- Store meetings
- WhatsApp: broadcast list

PARTICIPATORY ACTIVITIES

Momentos de encuentro que nos ayudan a promover la construcción de comunidad.

Activities:

- Training
- Recognition
- Celebration
- Well-being

During 2023, 17 of our urban centers in Chile implemented the Store Relationship Model, with a 93% achievement rate for store-to-store visits, and a 76% achievement rate for store meetings.

Store Portal

We continue to promote the use of our platform to streamline daily operational processes. The requirement module of our Business Partner Portal has more than 15 categories for making requests, allowing for efficient channeling.

12
trainings carried out in 2023

42%
average reading rate

+110
workers trained

+3%
compared with 2022

2023 NPS Results

→ **The Business Partner Portal was the highest-rated communication and engagement element during the 2023 operational NPS.**

→ **The platform achieved an 83% overall satisfaction reported by employees, with a 6% increase in its rating compared to the previous year's measurement.**

Relationship with store employees

Visits to store	14.183
Stores called	2.118
Meetings with stores	76

Business partner portal

Solved queries	574
% of response	98%
Operations required	16.857

Recognition for Stores

In 2023, we recognized nine stores from each urban center for their outstanding performance in three categories:

- Sales results
- Interaction on the Business Partner Portal
- Category selected by each urban center

Wellness Campaigns and Events

At Mallplaza, we are committed to promoting a healthy and holistic life, which is why we organize campaigns and events focused on these objectives, for example, preventive health operations.

Encounters and Socialization

As Mallplaza, we promote instances to share and connect with our store collaborators in events such as Independence Day celebrations, Christmas, and urban center anniversaries.

Customer Service Campaign «Clientes al centro»

In 2023, we launched a dissemination and training campaign based on the service model for store collaborators designed in 2022. This campaign covered all points of contact between stores and visitors to ensure excellent customer service. It included the distribution of graphic and audiovisual content and face-to-face training sessions.

224

workers trained

90.8%

consider the topics covered useful for the role of store collaborator

90.7%

like these instances and consider them valuable



Mallplaza Antofagasta, Chile

Progress regarding flexible operating hours

With the aim of reconciling the interests of visitors, commercial partners, and collaborators as well as facilitating the gradual implementation of the 40-hour law, in 2023 Mallplaza decided to make flexible operating hours at its 17 urban centers in Chile. Thus, the measure reduces the operating hours of retail stores by 2 hours per week, aligning them with department stores. Along with this, the company adopted exceptional measures for those urban centers with special territorial conditions either due to security issues or availability of public transportation. These changes were the result of collaborative work between Mallplaza and its commercial partners for the well-being of its collaborators.

6.4. Relationship with Suppliers

At Mallplaza, we understand that suppliers are fundamental to the value we offer to our visitors and local communities. Hence, we establish relationships based on transparency, efficiency, and compliance with legal regulations and seek opportunities for innovation and sustainable growth.

Consequently, we promote ensuring the acquisition and contracting of goods and services with the desired quality and at competitive prices. All this, in order to guarantee safe operation, incorporating sustainability guidelines and adequate risk management.

Supplier Relationship Policy

We have a Supplier Relationship Policy that establishes the principles and rules that guide us in the processes of acquiring and contracting goods and services. Additionally, in this document, we record the commitments made to guarantee the sustainable management of our activities with suppliers and from suppliers towards the company.

Our Supplier Portal has a direct link to the Integrity Channel: a consultation and reporting instance, anonymous and without retaliations.



Guidelines we consider when selecting collaborating companies

All our acquisition operations, procurement of goods and services, and relationships with suppliers must comply with the guidelines of our supplier policy, which contain the detailed principles below:

1. Legality and transparency

2. Confidentiality

3. Impartiality

4. Responsible procurement

5. Responsibility

6. Recording and auditability

In our management, we demand strict compliance with labor and environmental laws from our suppliers. Additionally, our contractors and subcontractors must adhere to the Special Regulation for Construction Companies and Subcontractors of Mallplaza. This ensures that minimum environmental requirements are fully integrated into the construction and operation of our urban projects, prioritizing the well-being and safety of all involved parties, and respect for the environment. Each contractor, according to the scope of their services, must design and implement a program aimed at the prevention, mitigation, and control of pollution, community relations and environment. This will be approved by the Sustainability area, based on minimum standards. All our contractors must provide evidence of compliance with social security or provisional payment laws for

their workers. The area responsible for this supervision corresponds to Operations or Construction, depending on the service provision according to the contract. For this assurance, we have the Plutto platform, which reinforces supplier social risk assessment processes through the review of possible civil and labor causes registered in the Judicial Power.

We consider it essential that our acquisitions of goods and services be awarded through a process that values multiple factors, including but not limited to economic aspects, and always under the view of impartial and fair evaluation, free from favoritism or discrimination. Our suppliers must comply with and respect the current legal regulations regarding:

Protection of Human Rights

Freedom of affiliation and collective bargaining

Adherence to the principles of decent work

Respect for communities and the environment

Rejection of child labor, as well as forced or coerced labor

Care for the Environment

Fight against corruption, extortion, and bribery

Unfair or discriminatory treatment

Healthy and safe working environments and any other current legal and/or labor regulations regarding their workers

Important considerations when evaluating our suppliers

Those who participate in Request for Proposal processes will be evaluated, according to the amounts established in the Purchasing and Request for Proposal procedure

Those who participate in formal quoting processes (three quotes) must be evaluated through the Risk and Compliance Tracker report, prior to invitation.

We have a sustainability factor in the bidding processes, which amounts to 3% for all Request for Proposal processes in Chile, Peru, and Colombia. This grade is calculated in the financial evaluation for each of the suppliers and has an annual validity.

Description of selection procedure:

1. Request for background information
2. Data reception
3. File
4. Database queries
5. Financial evaluation
6. Experience and sustainability
7. Report
8. Approval
9. Registration in SAP
10. Report registration

Timely payment to suppliers

We ensure compliance of our contractors with labor obligations for the generation of payment statements (EDP) by requesting, at the time of issuing an EDP, the supporting documents F-30 and F-30-1 (Chile). Additionally, we rigorously respect the payment deadlines indicated in the contracts or purchase orders. We maintain a payment policy for service provision where fair deadlines are established for our suppliers, complying with legislation. Before being invited, any supplier goes through a tax evaluation process, carried out by the Procurement area to verify compliance with the requirements requested by Mallplaza.

Some of the implemented actions include:

- Review of documentation for the issuance of payment statements.
- In each payment issuance, a reinforcement of the relationship with suppliers and the correct presentation of tax documentation is carried out (Communication to suppliers).
- Regional Homologation of Purchase Order and Payment management is carried out according to an approval procedure for payment statements for the reception, review, approval, and payment of Contractor Payment Statements and Retentions for Guarantee Funds.

In line with our Supplier Relationship Policy, in 2023, no contract renegotiations were made as a special measure, and we continued timely payment at the regional level for all our suppliers, including SMEs.

Our critical suppliers are categorized as follows:

Critical suppliers

Those that affect the normal operations of the company, specialized service, and/or scarcity of alternatives.

These are:

- Operational suppliers that do not have a replacement, such as cleaning, security, and parking
- Basic services (water, electricity, gas, and telecommunications)
- Suppliers of the main construction projects and works in execution

Supplier Evaluation

All suppliers who maintain commercial relationships with Mallplaza must provide truthful, current, and complete information for evaluation, registration, and eventual inspections, thus complying with our Supplier Relationship Policy.

Additionally, with the aim of incorporating the best suppliers that meet the highest standards of demand, we have implemented a "Full Supplier Evaluation" for all those who participate in our Request for Proposal processes. We also have criteria for the end of the commercial relationship. These criteria reflect a

zero-tolerance policy towards unsafe, irresponsible, or unethical practices. The adoption of such measures helps promote a strong and reliable supply chain, fostering a culture of continuous improvement and alignment with corporate values of safety, legality, and corporate social responsibility. The criteria for this instance are related to the behavior of suppliers in their Labor Safety History, Compliance with Health and Safety Regulations, Pension Responsibility, Reliability and Commitment to Projects, and Compliance Contractual history.

In terms of labor-intensive services —cleaning, security, and construction— we have protocols to ensure compliance with health and safety regulations, as well as hiring conditions for workers, by suppliers.

The full evaluation is a detailed process of supplier assessment that covers various aspects such as the income statement, regulatory compliance, ESG variables, and conflicts of interest, among others. This full evaluation is carried out for all those suppliers who participate in Request for Proposal processes and exceed a certain threshold, generally established based on the amount of the proposal.

We carry out a comprehensive evaluation to identify potential risks from our suppliers and contractors. This evaluation includes business sustainability, considering aspects such as environmental certifications, waste policies, ethics, diversity, and benefits and training programs. We also review financial factors, regulatory compliance, and labor health and safety. The result of this evaluation influences the offers of the suppliers during the adjudication process and determines their referential risk line.

The validity of these evaluations is annual, requiring a reassessment for participation in future Request for Proposal. Suppliers must correct any breaches detected to continue in the process and participate in future tenders.

It is important to mention that, given our regional scope in Chile, Peru, and Colombia, some evaluation variables are adjusted to the specific regulations of each country.

This compliance evaluation includes the review of restricted lists to identify situations of suppliers with regulatory breaches. 1856 registered consultations were made on the Compliance Tracker platform during 2023.

On-site, remote evaluations, and corrective action plans for suppliers

To guarantee compliance and the quality of our suppliers, we have implemented a system of evaluations and audits, both remote and on-site. On a semi-annual basis, the Procurement area carries out legal document reviews on Occupational Health and Safety (OHS) and Environment (E), following criteria from the Risk Prevention and Sustainability Deputy management. Additionally, monthly documentation is required from suppliers to verify compliance with the social laws of their workers, along with specific certifications for critical roles such as guards and paramedics.

In the field, platforms are used to identify critical and non-routine work, carrying out regular checks through checklists – either weekly or daily– to detect operational problems. These evaluations are complemented by specialized audits, carried out by accredited external firms, including health and safety inspections.

Additionally, both non-presential and on-site evaluations are governed by recognized industry standards and are based on the criteria defined in the contracts, applying Mallplaza's operational standards, and taking into account internally identified critical points.

Finally, we establish corrective action and improvement plans, which are reviewed in meetings held by each risk preventionist of the respective involved urban center, where modifications or improvements in work procedures are demanded when effective measures to prevent accidents are not evidenced. Additionally, potential discounts and fines are applied to ensure adherence to our safety and operation guidelines.

For our company, it is essential to ensure transparency and optimal performance from our suppliers. Therefore, in 2023, we urged them to improve and/or resolve the following aspects:

Health and safety at work (HSW)

Training is provided on Occupational Health and Safety (OHS) and Environment, as well as meetings where indications and recommendations on Mallplaza's HSW definitions are provided.

Compliance

An annual Compliance Guide training for Suppliers is conducted.



Regionally, we supported 15 suppliers to implement a corrective action plan.

6.5. Visitors: a personalized experience

At Mallplaza, we put the customer at the center of what we do and seek to positively impact their visit to our urban centers. During 2023, we maintained our focus on consolidating a multipurpose visit, incorporating advanced technology to improve their knowledge, attention, and satisfaction.

CREATING UNIQUE AND PERSONALIZED EXPERIENCES

a

PERSONALIZATION

Through the use of data and technology, we customize the experience of our customers, offering recommendations and promotions adapted to their preferences and purchasing behaviors. This contributes to making each visit unique and relevant.

b

DIVERSIFICATION OF OFFERS

We offer a diversified commercial mix, including services, gastronomy, entertainment, and cultural activities that seek to attract different types of audiences and create a vibrant and attractive environment for visitors.

c

INTERNAL COLLABORATION

We foster synergy between different areas, such as marketing, operations, and ESG, to develop comprehensive strategies that enhance the customer experience.

Through the Conectados program*, we encourage active participation of Mallplaza collaborators in the Customer Route, especially during sales seasons or important dates.

* The Conectados program is an initiative that encourages Mallplaza employees to know and support the on-site work of our urban center teams, participatively understanding the focus of our business in order to detect improvement opportunities and contribute with new ideas that positively impact the visiting experience.

Use of data to know our visitors

Our Marketing, Customer Experience & Projects Management drives various initiatives that consider the use of data to deepen our knowledge regarding our customers in terms of visit motives, tastes, types, and characteristics, in order to identify their level of engagement with our urban centers. Likewise, through various marketing and omnichannel strategies, we consolidate a community of immediate listening, both online and physical, which allows us to obtain qualitative and quantitative opinions about the experience we provide to our visitors.

During 2023, we generated specific experience measurements of the activities and activations carried out in our urban centers, which allows us to constantly innovate regarding entertainment and the prospects we offer for the whole family, such as indicators based on the Net Promoter Score (NPS), which is the metric that best correlates with the real customer behavior:

- 1. Strategic NPS:** evaluates the recommendation levels of an urban center in a particular market, both for our company and for our competition in that area.
- 2. Operational NPS:** evaluates the visit recommendation of one of our specific urban centers, allowing us to manage improvements.

In 2023, we exceeded the proposed goal for all countries, highlighting the performance obtained in Chile –NPS 66– surpassing the initial goal by 6 points. This is based on the correct implementation of the experience management model, which involves multiple areas of Mallplaza and allows us, through continuous improvement, to constantly verify if the actions taken have the expected impact on the perception of our visitors.

Strategic partnerships and use of AI

During 2023, we generated various instances of coordination and inter-area work, which allowed us to establish strategic alliances with different companies. For example, with Toyota we collaborated in identifying cars of their brand that required adjustments in safety conditions. This is a clear example of the success of tailoring the customer experience through the creation of value through data, making it more effective and efficient, demonstrating the importance of using available information to improve interaction and solve problems.

Along with this, we implemented innovative and artificial intelligence technologies, to enhance the management of the Customer Route by allowing a deeper analysis of visitor behavior, identifying improvement opportunities, and offering personalized recommendations in real-time. For example, during 2023, we created a "campaign virtual assistant" called ALAN (Audience Launcher Analytics), which allows the Marketing team to define campaigns, improving visits to our urban centers and conversion to sales of our commercial partners.

Innovation in the Customer Route –personalized experience of each visitor, through the use of data– focused on the customization of active participation by employees, the use of advanced technology to improve attention, and customer satisfaction throughout their journey in the shopping malls.

REGIONAL 2023 NPS

+5 points

The goal was exceeded by 7.5%

NPS 2023 Chile

+6 points

of improvement.
The goal was exceeded by 10%

NPS 2023 Peru

+1 point

of improvement.
The goal was exceeded by 1%

NPS 2023 Colombia

+5 points

of improvement.
The goal was exceeded by 5%

Regarding the involvement of Top and Middle Management in the Customer Journey, this period was characterized by strategic engagement, leadership in the implementation of initiatives, and continuous monitoring of results to ensure a unique and differentiated experience for each of our visitors in all urban centers.

To date, we have over 6 million contactable customers in Chile, Peru, and Colombia, and we have the capability of implementing marketing campaigns using data segmentation based on 60 criteria, with commercial objectives and visitor flow attraction, achieving improvements in the open rates of various campaigns.

Highlighted Activities 2023

BKN Summer 2023

During the summer vacation, associated with the "Adventures with SpongeBob" program, five recycling points were activated in our Tier A urban centers, aimed at educating and promoting the recycling of HDPE plastics (the main ocean pollutant). Around 2,800 plastic containers were recycled, which were used –thanks to the alliance with the Chilean company FENIX– to produce 35 children's chairs for our food courts.



Arica Carnival at Mallplaza Arica

As every year, in January we dressed Mallplaza Arica for the "International Andean Carnival with the Strength of the Sun." We carried out a series of activities aimed at giving visibility to local culture, from dance classes with ñustas to shows with professional dancers, among others. Additionally, we were the chosen space to kick off this festival, the most important in the region, attracting more than a thousand people.



Christmas: Let's bring magic to the center

For Christmas 2023, we activated "Magical Plaza" in our 17 urban centers in Chile. This initiative welcomed over 150,000 attendees, where families shared with Santa Claus and his helpers. Additionally, in nine of our strategic centers, we installed "Bicitrineo," an activity aimed at reducing energy consumption associated with Christmas tree lighting, achieved through kinetic energy generated by pedaling.



Gastronomic Festival at Mallplaza NQS and Mallplaza Barranquilla

In Colombia, we highlighted the gastronomic proposal of El Mercado and restaurants in NQS and Barranquilla. Each week of August featured a specific gastronomic specialty: Latin, European, American, Colombian.



Mallplaza Fest at Mallplaza Trujillo, Comas, and Arequipa

In Peru, we activated "Plaza de los Artistas" in Mallplaza Trujillo, Comas, and Arequipa, with a traveling campaign that brought together different local artists from these cities. This instance was a showcase of music, art, dance, and theater.



Communication Channels

To ensure our visitors' participation we have various tools and sources of information in place that allow us to maintain fluid communication. During 2023, we generated permanent campaigns that provide us with the necessary data to understand how we impact our stakeholders and thus offer them a unique and personalized experience at each of our urban centers.

HIGHLIGHTED INITIATIVES 2023

Website Optimization

- We increased its level of organic and inorganic positioning, and high levels of share in each of the markets where we participate.

Unified Social Media

- We created a regional perspective on our accounts on digital platforms like Instagram, TikTok, and LinkedIn. With this, we managed to increase our audiences and communication on these platforms.
- 23% growth in our Instagram account in Peru and Colombia
- In Chile, we achieved an 802% growth on TikTok.

Launch of "Top Voice" program

- We created a Top Voice and Internal Ambassadors program for LinkedIn, aimed at creating an organic dissemination ecosystem that would position Mallplaza through our main executives and key collaborators.

100%

of urban centers have been assessed on customer health and safety matters



6.6. Community: driving local development together

Mallplaza is a neighbor forever, and as such, the communities near our urban centers are a fundamental part of our work. We are firmly convinced that effective territorial management is essential for the sustainable growth of our business and our operations in the three countries where we are present. That is why we maintain a constant relationship with neighbors and their representatives, striving to deepen these bonds to drive positive results in each of our urban centers.

Our business management is aligned with social and environmental challenges, seeking to create shared value with communities and stakeholders. This is reflected in our corporate policies and action plans, focused on connecting as a company with our social environment.

By 2028, we aim to positively impact 1 million people with our community programs and projects

The teams in each urban center, including assistant managers, play a key role in strengthening relationship the communities, demonstrating our integral commitment to the well-being and development of the people around us.



Permanent Relationship with Communities

At Mallplaza, we are committed to continually strengthening community relationships. This approach is an integral part of our long-term strategy.

This commitment goes beyond caring for our work and includes assessing real and potential impacts, such as noise pollution, traffic congestion, waste management, among others. Thus, through the existence of a robust community relationship model, we engage actively and enthusiastically, not only out of responsibility but out of conviction, in understanding and meeting communities' needs and expectations.

Through a risk matrix and monitoring instances with the involved stakeholders, we implement proactive mitigation plans and actions, always with a broad and constructive perspective, seeking a positive and lasting impact on the community.

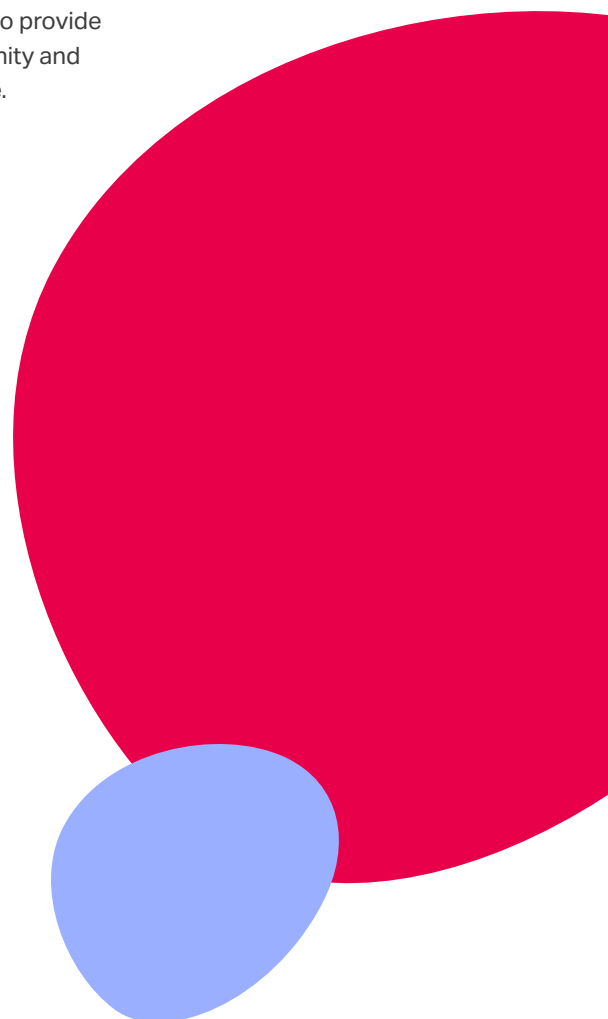
Our approach is based on two main pillars: entrepreneurship and environmental responsibility. We seek to integrate social impact with environmental impact as a way to provide differential value to both the community and the environment in which we operate.

Community Plaza

With the purpose of strengthening commitment and development with people, at Mallplaza, we have set out to strengthen contact with communities, linking with their stakeholders and actively participating in joint actions.

That is why, as part of our "Community Plaza" initiative, we designed proposals and applied participatory methodologies, data analysis, and service delivery that allow us to know better and get closer to our visitors, neighbors, and local authorities. Along with this, we identified the needs and opportunities in each of the territories where we are present, providing the company with strategic information to favor the business and thus provide a better experience to communities and visitors in each of our urban centers.

100% of our urban centers at a regional level have listening and engagement instances with their communities.



Mallplaza Academy

Mallplaza Academy was born in 2021 as a competence training program for leaders of social organizations in our area of influence, from Arica to Los Angeles, in Chile. After the success of its first two versions, during 2023, Mallplaza Academy evolved into a Social Projects Accelerator.

In partnership with the Junto al Barrio Foundation, this innovative initiative seeks to finance community projects with a socio-environmental focus, through a competitive fund aimed at social leaders and neighborhood associations that participated in previous editions. The objective is to give them the opportunity to apply the knowledge acquired in concrete projects designed to improve the quality of life of the community, protect the environment, and benefit as many people as possible.

In its first version, the Accelerator provided specialized support in project design and in the application and selection process. This phase included more practical support, ensuring that the transformative ideas of social leaders could be effectively implemented. A virtual workshop was also held, with 22 participants, to reinforce the methodological contents of social project formulation.

As a result, three of the 14 projects presented were selected, according to the criteria of the competition bases, including their contribution to the Sustainable Development Goals: Reduction of inequalities, Sustainable cities and communities, and Climate action.



Winning projects «Mallplaza Social Projects Accelerator»

1. «Mallplaza equips our square.»
Neighborhood Association Jardines de Rinconada IIIA
2. «Strengthening the social fabric of older people through active participation in the community and digital social network.» Cultural and Sports Center Lucila Godoy.
3. «Recovery of Safe Public Space Villa René Escauriaza.» Citizen Security Committee Escauriaza Oriente

Plaza Empreende

At Mallplaza, we understand entrepreneurship as a strategic program of social impact that serves to promote the development and growth of entrepreneurs through an ecosystem, providing them with training and commercialization spaces within our business model.



What do we seek in Plaza Empreende?

Understanding that this program is a center of growth opportunities for the community of entrepreneurs at different stages of development, we aim to achieve the following objectives:

Provide commercialization spaces for product sales.

Provide digital tools to entrepreneurs for better business management through a robust training program.

Promote networking among entrepreneurs in the program.

Likewise, through training and face-to-face commercialization instances, such as fairs, stores, modules, and permanent salespoints, we provide tools to entrepreneurs so that they can grow and develop.

During 2023 we aimed to promote the quality of the offer of the ventures present in our urban centers and for that, we gave relevance to those businesses with potential for scalability.

Criteria for participating in initiatives:

Entrepreneurs must be participating in programs of public institutions and/or organizations with agreements with Mallplaza.

Handmade products of their own manufacture.

Have Sanitary Resolution if they sale food or cosmetics.

Training for entrepreneurs

One of the fundamental pillars of the "Plaza Emprende" program corresponds to the different training instances we offer, free of charge, to entrepreneurs. Based on the above, in 2023 we included Plaza Emprende Webinars, where an expert organization or institution addresses specific topics in the content covered in each session.

Consolidation of Plaza Emprende Portal

During 2023 we consolidated the registration of entrepreneurs in the Plaza Emprende portal, both in Chile and Colombia. At the beginning of the second semester, we launched the use of the portal in Peru, giving it a test run.

We closed the year with 9,506 entrepreneurs registered through the portal, achieving a 111% compliance with our KPI.

140

hours of virtual training

2,834

trained entrepreneurs

Results of satisfaction survey of training attendees:

99.25% of respondents are satisfied with the training



New contents added, based on suggestions from entrepreneurs:

Entrepreneurial mindset

Sales strategies

Time management

Strategic planning for entrepreneurs

How to sell to B2B clients

Solid pitch "How to promote my business"

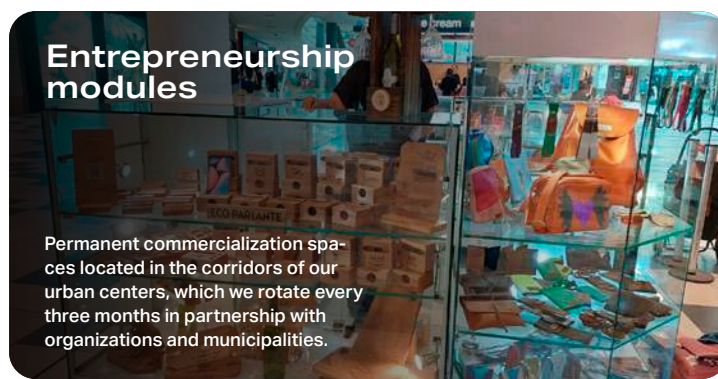
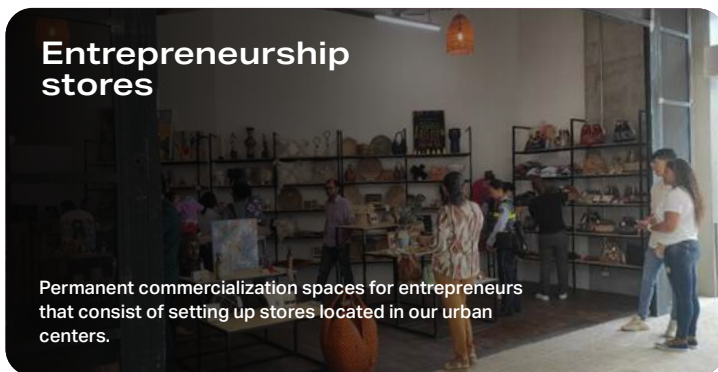
Sustainable businesses

Negotiation strategies



This year, training continued in virtual format, reaching over 2,800 entrepreneurs from Chile, Colombia, and Peru.

Commercialization Spaces



20
entrepreneurship stores

1,718
entrepreneurs in activations

4
urban centers with Campesino Market fairs

USD\$ 2.229.879
in total sales

Main results Plaza Emprende 2023:

166
fairs held

8
modules

As part of our joint work with local entrepreneurs, during 2023, we offered different spaces for the commercialization of their respective products in the different countries where our urban centers are located.

CHILE

Solidarity Fair 2023

Mallplaza Egaña, Mallplaza Vespucio y Mallplaza Trébol for the benefit of the winegrowers of Itata valley

Mothers' Day Fair SERNAMEG

Mallplaza Antofagasta
39 women entrepreneurs from the Mujeres Artesanas Program

Fundación Luksic «Impulso Chileno» Fair 2023

Mallplaza Vespucio
16 outstanding entrepreneurs

PERU

Quibish Entrepreneurship Fair

Mallplaza Trujillo
10 Quibish entrepreneurship

COLOMBIA

Miss Colombia Fair 2023

Mallplaza Buenavista
11 entrepreneurs from the Atlántico Department

Plaza Emprende store

Mallplaza Manizales
22 outstanding entrepreneurs

Plaza Emprende module

Mallplaza Buenavista
SENA and Plaza Emprende entrepreneurs alliance.



Corporate information

CHAPTER 7



Entity identification

Plaza SA is a public limited company with Financial Market Commission (CMF) registration number 1,028. Our Single Tax Number is 76.017.019-4, and the address is Américo Vespucio No. 1737, Floors 7-10, Huechuraba, Santiago, Metropolitan Region, Chile.

The company "Plaza SA" was incorporated in a public deed dated 16 April 2008 and issued by Santiago Notary Public Iván Torrealba Acevedo. An extract of the aforementioned deed was registered on pages 17,353, number 11,761 of the Santiago Business Register in 2008 and published in the Official Gazette on 21 April of the same year.

The last amendment to our statutes was agreed at the extraordinary shareholders meeting held on 24 April 2020, the minutes of which were recorded in a public deed issued by Santiago Notary Public Juan Ricardo San Martín Urrejola on 26 May 2020. An extract of the aforementioned deed was registered on pages 34525, number 16896 of the Santiago Property Registrar's Business Register in 2020 and published in the Official Gazette on 12 June of the same year.

Social Objective

Plaza SA has the following objectives:

- a. The development, construction, administration, management, operation, lease and sublease – in all cases furnished or unfurnished – of mall-type shopping centers, which are understood to be a series of business premises built on the same physical lot, where there are at least two department stores and where any other type of business, real estate or other business enterprise may exist without limitation, doing so in Chile and abroad, either directly or through companies in which it participates.
- b. The development, construction, administration, management, operation, lease and sublease – in all cases furnished or unfurnished – of properties intended for the sale and trade in motor vehicles and the provision of related services, in Chile and abroad, either directly or through companies in which it participates.
- c. The provision of services to the companies we participate in in the areas of market research and studies, investment advice and financial, commercial, accounting, electronic data processing, network and database administration, IT technical support, systems development and implementation, business management and administration, economic analysis and project assessment, advertising and marketing services in Chile or abroad.

Changes in Business Name

The business name was not changed in 2023.

Change of control of the Company

There were no changes in the company's control in 2023.

Foreign market

Plaza SA does not have securities registered or listed in the foreign market.

Regulatory Framework

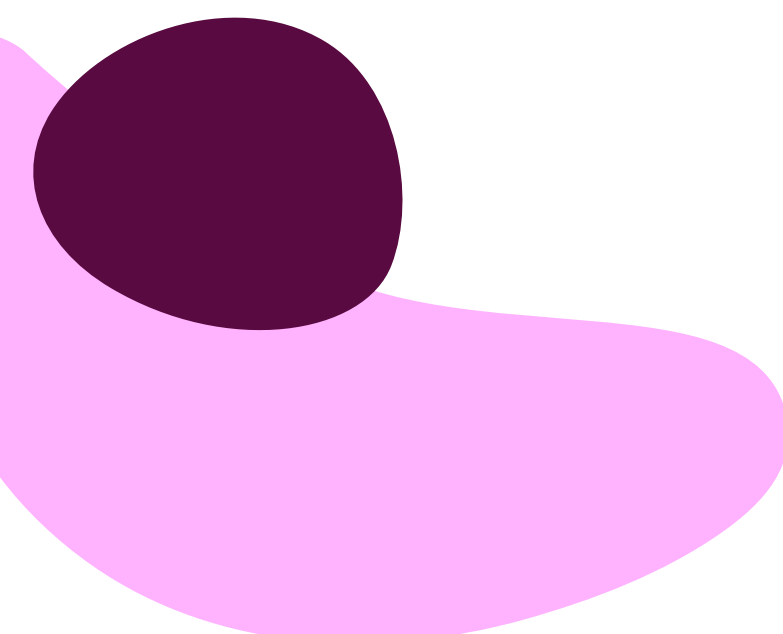
The industry is regulated by specific rules relating to labor issues. First, in keeping with the provisions of Labor Code Article 203, all urban centers administered under the same business name or legal entity and whose facilities are used by twenty or more female workers among them are obliged to provide nursery school. This legal obligation is also understood to have been fulfilled if the employer pays the nursery school expenses directly to the establishment that the female employee takes her children to. Plaza SA has chosen to comply with this regulation through the second option and, to this end, has established agreements with different kindergartens to which it pays childcare expenses directly.

Regarding weekly rest, in accordance with Article 38, paragraph 7 of the Labor Code, business establishments and services that serve the public directly are exempted from weekly rest. Notwithstanding the foregoing, in keeping with the provisions of Article 2 of Law No. 19,973, 1 May, 18 and 19 September, 25 December and 1 January 1 of each year are compulsory and non-waivable holidays for all retail workers, except for those who work in clubs, restaurants, entertainment establishments like cinemas, live shows, discotheques, pubs, cabarets, gambling casinos and other legally authorized gambling establishments.

In addition, Article 169 of Law No. 18,700 establishes that the days on which popular elections and plebiscites are held shall be legal holidays and, following Labor Department doctrine on these holidays, the exception to the weekly rest contained in Article 389, paragraph 7 of the Labor Code does not apply to the workers of shopping centers or complexes administered under the same business name or legal entity.

In short, in compliance with this regulation, Mallplaza's urban centers operate very day of the year except for compulsory and non-waivable holidays, when only restaurants, cinemas, pubs and discotheques open, and they remain completely closed on dates of popular elections and plebiscites governed by the aforementioned law.

For its part, Law No. 20,967 regulates the payment of parking services, and according to its provisions, urban centers must choose to charge per effective minute of use of use, among other matters. That is, charge by expired time unit without being able to establish an initial period of less than half an hour.



Main shareholders

SHAREHOLDING COMPOSITION OF PLAZA SA'S 12 MAJORITY SHAREHOLDERS AS OF 2023/12/31.

NAME AND LEGAL NATURE	RUT	ADDRESS	COMMUNE	CITY	SHARES	STAKE
Desarrollos Inmobiliarios SpA	99.593.960	Huerfanos 1011 Oficina 118	Santiago	Santiago	1,161,849,244	59.2780%
Inversiones Avenida Borgono SpA	79.566.150	Gertrudis Echenique 30 Of.172	Las Condes	Santiago	274,704,252	14.0155%
Rentas Tissa Limitada	76.271.008	Presidente Errazuriz 2999 Piso 5	Las Condes	Santiago	225,485,062	11.5043%
Credicorp Capital Corredores de Bolsa SpA	96.489.000	Av Apoquindo 3721 Piso 16	Las Condes	Santiago	54,266,230	2.7687%
AFP Habitat S A Para Fdo Pension C	98.000.100	Avda Providencia 1909 Piso 9	Providencia	Santiago	28,270,464	1.4424%
Banco Santander Por Cuenta De Inv Extranjeros	97.036.000	Matías Cousiño 167 Piso 1	Santiago	Santiago	14,127,043	0.7208%
AFP Habitat S A Fondo Tipo B	98.000.100	Av Providencia 1909 Piso 9	Providencia	Santiago	12,634,508	0.6446%
BTG Pactual Chile S A C De B	84.177.300	Costanera Sur 2730. Piso 21	Las Condes	Santiago	12,376,031	0.6314%
Banco De Chile Por Cuenta De Citi Na New York Clie	97.004.000	Huerfanos 770 - Piso 22	Santiago	Santiago	11,688,042	0.5963%
AFP Habitat S A Fondo Tipo A	98.000.100	Av Providencia 1909 Piso 9	Providencia	Santiago	11,142,796	0.5685%
AFP Provida S.a. Para Fdo. Pension C	76.265.736	Agustinas 640 Piso 18	Santiago	Santiago	11,118,512	0.5673%
Banco De Chile Por Cuenta De State Street	97.004.000	Huerfanos 770 - Piso 22	Santiago	Santiago	9.257.011	0.4723%
The total number of shareholders as of 31 December 2023 was 152.					TOTAL 12 Majority shareholders	1,826,919,195 93.21%
					Otros minority shareholders (124)	133,080,805 6.79%
					Total	1,960,000,000 100.00%

DIRECTORS AND MAIN EXECUTIVES' PERCENTAGE SHARE OF PLAZA SA

NAME	SHARES	STAKE
Tomás Müller Benoit		No direct stake ⁴
Dafne González Lizama		No direct stake
Sergio Cardone		No direct stake ¹
Paul Fürst Gwinner		No direct stake ²
Alejandro Puentes Bruno		None
Pablo Eyzaguirre Court		None
Claudia Sánchez Muñoz		None
Juan Pablo Montero Schepeler		No direct stake ³
Carlo Solari Donnagio		No direct stake ⁵
Fernando Victor De Peña Iver	1,524,083	0.07775933673 %
Oscar Eduardo Munizaga Delfín	621,387	0.03170341837 %
Christopher Farquharson Banfield Erazo	198,605	0.01013290816 %
Pablo Andrés Pulido Sierra	504,200	0.02572448980 %
Derek Schwietzer Tang	66,981	0.00341739796 %
Vicente Andrés Núñez Pinochet	175,619	0.00896015306 %
María Irene Soto Layseca	186,871	0.00953423469 %
Cristian Andrés Somarriva Labra	497,301	0.02537250000 %
Luis Hernán Samuel Silva Villalobos	255,114	0.01301602041 %

1. He holds an indirect stake through the controller, in the way indicated on page 189 of this document.
2. The director and his family hold an indirect stake equivalent to 14.02% through Inversiones Avenida Borgoño Limitada.
3. He also holds an indirect stake equivalent to 0.00895% through shares in S.A.C.I. Falabella.
4. The director and his family hold an indirect stake equivalent to 11.5% through companies that are partners in Rentas Tissa Limitada.
5. He holds an indirect stake through the controller, in the way indicated on page 188 of this document.

Activities and business Industrial sector

Plaza SA is the holding company under which all the companies that own the urban centers operating under the Mallplaza brand are grouped together (in Chile and Colombia), in addition to the businesses that operate under the Autoplaza and Motorplaza brands (in Chile and Peru, respectively).

The company's business activity is developed through its subsidiaries and the lease of stores in urban centers, in addition to the provision of services associated with them, such as the lease of advertising space and dissemination activities in urban centers.

Thus, under this figure the company's clients are the lessees of commercial premises (tenants), with none of them individually representing 10% or more of the company's revenue. However, when the Falabella Group is considered as a single client, it surpasses 10% but not 20%.

The main brand of the company (Plaza SA) is "Mallplaza," which is registered with the Ministry of the Economy's Industrial Property Department along with other proprietary brands in different classes.

As a company it participates in the commercial-use real estate sector by engaging in actions aimed at the design, construction and administration of urban centers, which allows it to offer the market a series of so-called "anchor" stores that are added to a wide variety of independent shops and services in different sectors (such as clothing, electronics, decoration, home improvement, among others), in addition to others dedicated to entertainment (food court, cinemas, restaurants, cafés and libraries and services (medical centers, educational establishments, banks, post offices and pharmacies).

This variety of products, services and entertainment is the "Mallplaza" brand's main attribute, in addition to offering great accessibility, parking, safety and an attractive advertising positioning for stakeholders.

According to quantitative surveys of households in the areas of influence of Mallplaza's different urban centers, the formats that emerge as Plaza SA's competitors are mall-type urban centers, power centers, outlet malls, lifestyle malls, strip centers and the traditional commerce located in the main avenues and districts of the different municipalities they are in. Thus, Mallplaza's market share in Chilean retail trade is estimated at 3.8%. To determine this share, the total sales made in Mallplaza's urban sales were considered, excluding those of the automotive, supermarket, home improvement and healthcare sectors.

Ownership and concessions

Through its subsidiaries, Plaza SA owns almost the totality of its urban centers, with the only concession maintained being the subsidiary Plaza Antofagasta S.A.

On 20 May 2004, a concession contract was signed with the Antofagasta Port Company that enables the company to develop, maintain and exclusively operate the so-called Port Concession Area covering an initial area of 71,020 m², which could be increased in the future with the incorporation of new optional areas. In this context, Plaza Antofagasta S.A. built and currently manages the Mallplaza Antofagasta shopping center.

This concession was awarded for 30 years from the date that the property was handed over. In exchange, the subsidiary Plaza Antofagasta S.A. must make a monthly payment to the Antofagasta Port Company corresponding to the highest amount among a so-called Minimum Monthly Amount, a Monthly Commercial Amount and the Minimum Assured Monthly Amount, plus a property tax payment corresponding to a percentage of the territorial tax that the concessioned area must pay.

Patents and investment plan

The company Plaza SA and its subsidiaries do not hold proprietary patents registered in their names.

In addition to the investment projects described in this report, the company has properties in Chile (in the Valparaíso and Libertador Bernardo O'Higgins Regions) covering a total of about 28 hectares between them.

Ownership, shareholders and control

The company Plaza SA is controlled by Sociedad Desarrollos Inmobiliarios SpA, a subsidiary of Falabella SA, owner of 59.28% of Plaza SA shares. There were no changes in the company's control during 2023. Plaza SA shares are issued in a single series.

Shareholder participation procedures

Following the Ordinary Shareholders Meeting held on 23 April 2020, and in accordance with the provisions of General Regulation No. 461 and Directive Circular No. 1,141 (both issued by the Financial Market Commission), the Company Board of Directors made technological means available to the company shareholders who wished to participate in the Meeting remotely and vote in it electronically to be able to do so.

There were no shareholder comments at the last Ordinary Meeting in 2023.

Information about the controlling group

Falabella S.A. is in turn controlled by the shareholder groups detailed below. As of 31 December 2023, the controlling group held 68.65% of the shares that Falabella S.A.'s equity is divided into. The aforementioned controllers have a joint action agreement in accordance with the final and consolidated text of the Shareholders Agreement that was signed on 24 September 2013, which places limits on the free availability of their shares in Falabella S.A.

GRUPO AUGURI	RUT	SHARES	%
María Cecilia Karlezi Solari	7.005.097-8	14,000,000	0,56%
Inversiones Auguri SpA This company is controlled by the individuals listed below:	78.907.330-9	37,533,331	1,50%
María Cecilia Karlezi Solari	7.005.097-8		
Sebastián Arispe Karlezi	15.636.728-1		
Lucec Tres SpA This company is controlled by the individuals listed below:	99.556.440-8	267,803,642	10,67%
María Cecilia Karlezi Solari	7.005.097-8		
Sebastián Arispe Karlezi	15.636.728-1		
BETHIA	RUT	N° Acciones	%
Bethia S.A. This company is controlled by the individuals listed below:	78.591.370-1	210,573,096	8,39%
Liliana Solari Falabella	4.284.210-9		
Carlos Alberto Heller Solari	8.717.000-4		
Andrea Heller Solari	8.717.078-0		
Pedro Heller Ancarola	17.082.751-1		
Alberto Heller Ancarola	18.637.628-5		
Paola Barrera Heller	15.960.799-2		
Felipe Rossi Heller	18.637.490-8		
INBET	RUT	SHARES	%
Inbet S.A. This company is controlled by the individuals listed below:	85.487.000-9	2,678,697	0,11%
Liliana Solari Falabella	4.284.210-9		
Carlos Alberto Heller Solari	8.717.000-4		
Andrea Heller Solari	8.717.078-0		
Pedro Heller Ancarola	17.082.751-1		
Alberto Heller Ancarola	18.637.628-5		
Paola Barrera Heller	15.960.799-2		
Felipe Rossi Heller	18.637.490-8		

GRUPO CORSO	RUT	SHARES	%
Juan Carlos Cortes Solari	7.017.522-3	2.081.442	0.08%
María Francisca Cortes Solari	7.017.523-1	2.082.186	0.08%
Inversiones Mapper Dos Limitada This company is controlled by the individuals listed below:	76.839.460-1	8.329.213	0.34%
Teresa Matilde Solari Falabella	4.661.725-8		
Juan Carlos Cortes Solari	7.017.522-3		
María Francisca Cortes Solari	7.017.523-1		
Inversiones Quitafal Limitada This company is controlled by the individuals listed below:	76.038.402-K	18.300.200	0.73%
Teresa Matilde Solari Falabella	4.661.725-8		
Juan Carlos Cortes Solari	7.017.522-3		
María Francisca Cortes Solari	7.017.523-1		
Inversiones Don Alberto Cuatro SpA This company is controlled by the individuals listed below:	99.552.470-8	151.079.494	6.02%
Teresa Matilde Solari Falabella	4.661.725-8		
Juan Carlos Cortes Solari	7.017.522-3		
María Francisca Cortes Solari	7.017.523-1		
Mapcor Cuatro SpA This company is controlled by the individuals listed below:	99.556.480-7	45.000.000	1.79%
Teresa Matilde Solari Falabella	4.661.725-8		
Juan Carlos Cortes Solari	7.017.522-3		
María Francisca Cortes Solari	7.017.523-1		
Mapcor Cuatro Alfa SpA This company is controlled by the individuals listed below:	77.112.738-K.	63.247.346	2.52%
Teresa Matilde Solari Falabella	4.661.725-8		
Juan Carlos Cortes Solari	7.017.522-3		
María Francisca Cortes Solari	7.017.523-1		
GRUPO SAN VITTO	RUT	SHARES	%
Inversiones San Vitto Limitada This company is controlled by the individuals listed below:	77.945.970-5	243,698,146	9.71%
Piero Solari Donaggio	9.585.725-6		
Sandro Solari Donaggio	9.585.729-9		
Carlo Solari Donaggio	9.585.749-3		
Asesorías e Inversiones Brunello Limitada This company is controlled by the individuals listed below:	78.907.380-5	8,542,268	0.34%
Piero Solari Donaggio	9.585.725-6		
Sandro Solari Donaggio	9.585.729-9		
Carlo Solari Donaggio	9.585.749-3		
Inversiones Brunello Dos Limitada Esta sociedad es controlada por las personas naturales que se indican a continuación:	76.265.839-9	310,000	0.01%
Piero Solari Donaggio	9.585.725-6		
Sandro Solari Donaggio	9.585.729-9		
Carlo Solari Donaggio	9.585.749-3		

Asesorías e Inversiones Barolo Limitada Esta sociedad es controlada por las personas naturales que se indican a continuación:	78.907.350-3	8,852,288	0.35%
Piero Solari Donaggio	9.585.725-6		
Sandro Solari Donaggio	9.585.729-9		
Carlo Solari Donaggio	9.585.749-3		
Asesorías e Inversiones Sangiovese Limitada This company is controlled by the individuals listed below:	78.907.390-2	8,852,248	0.35%
Piero Solari Donaggio	9.585.725-6		
Sandro Solari Donaggio	9.585.729-9		
Carlo Solari Donaggio	9.585.749-3		
Sandro Solari Donaggio	9.585.729-9	360,000	0.01%

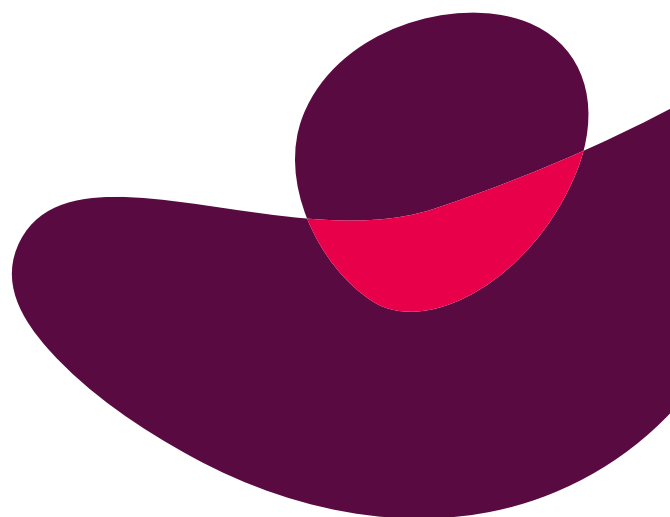
GRUPO LIGURIA	RUT	SHARES	%
Inversiones San Lorenzo SpA This company is controlled by the individuals listed below:	77.486.835-6	107,164,291	4.27%
Juan Cuneo Solari	3.066.418-3		
Paola Cuneo Queirolo	8.506.868-7		
Giorgianna Cuneo Queirolo	9.667.948-3		
Inversiones Santa Margarita SpA This company is controlled by the individuals listed below:	77.486.834-8	107,164,290	4.27%
Juan Cuneo Solari	3.066.418-3		
Paola Cuneo Queirolo	8.506.868-7		
Giorgianna Cuneo Queirolo	9.667.948-3		

GRUPO AMALFI	RUT	SHARES	%
Importadora y Comercializadora Amalfi SpA This company is controlled by the individuals listed below:	87.743.700-0	47,842,102	1.91%
Sergio Cardone Solari	5.082.229-K		
Inés Fantuzzi	6.066.811-6		
Macarena Cardone	10.091.903-6		
Matías Cardone	10.091.901-K		
Valentina Cardone	15.642.572-9		
Joséfin Cardone	17.406.681-7		
Francisco de Pablo	12.265.592-K		
Cristián de Pablo	12.585.617-9		
Nicolás de Pablo	13.550.768-7		
Inversiones Vietri S.A. This company is controlled by the individuals listed below:	76.182.636-0	10,899,037	0.43%
Sergio Cardone Solari	5.082.229-K		
Inés Fantuzzi	6.066.811-6		
Macarena Cardone	10.091.903-6		
Matías Cardone	10.091.901-K		
Valentina Cardone	15.642.572-9		
Joséfin Cardone	17.406.681-7		
Francisco de Pablo	12.265.592-K		
Cristián de Pablo	12.585.617-9		
Nicolás de Pablo	13.550.768-7		

GRUPO DERSA	RUT	SHARES	%
Dersa S.A.			
This company is controlled by the individuals listed below:	95.999.000-K	136,444,501	5.44%
José Luis del Río Goudie	4.773.832-6		
Barbara del Río Goudie	4.778.798-K		
Juan Pablo del Río Goudie	5.898.685-2		
Felipe del Río Goudie	5.851.869-7		
Ignacio del Río Goudie	6.921.717-6		
Sebastián del Río Goudie	6.921.716-8		
Carolina del Río Goudie	6.888.500-0		
DT Carrera SpA			
This company is controlled by the individuals listed below:	76.338.127-7	30,877,447	1.23%
Felipe del Río Goudie	5.851.869-7		
Maríana de Jesús Arteaga Vial	6.695.852-3		
Luis Felipe del Río Arteaga	13.234.925-8		
Andrés Antonio del Río Arteaga	14.118.360-5		
Martin del Río Arteaga	15.642.668-7		
Javier del Río Arteaga	16.605.546-6		
José Pablo del Río Arteaga	17.703.172-0		
Maríana Teresita Carmen del Río Arteaga	18.641.820-4		
GRUPO DERSA	RUT	SHARES	%
Quilicura S.A.			
This company is controlled by the individuals listed below:	76.338.077-7	6,087,494	0.24%
José Luis del Río Goudie	4.773.832-6		
Barbara del Río Goudie	4.778.798-K		
Juan Pablo del Río Goudie	5.898.685-2		
Felipe del Río Goudie	5.851.869-7		
Ignacio del Río Goudie	6.921.717-6		
Sebastián del Río Goudie	6.921.716-8		
Carolina del Río Goudie	6.888.500-0		
El Roquerio S.A.			
This company is controlled by the individuals listed below:	76.338.125-0	22,415,828	0.89%
José Luis del Río Goudie	4.773.832-6		
Barbara del Río Goudie	4.778.798-K		
Juan Pablo del Río Goudie	5.898.685-2		
Felipe del Río Goudie	5.851.869-7		
Ignacio del Río Goudie	6.921.717-6		
Sebastián del Río Goudie	6.921.716-8		
Carolina del Río Goudie	6.888.500-0		

DT D y D SpA This company is controlled by the individuals listed below:	76.338.126-9	34,105,996	1.36%
Juan Pablo del Río Goudie	5.898.685-2		
Patricia Edwards Braun	5.711.271-9		
Elisa del Río Edwards	12.628.617-1		
Diego del Río Edwards	13.234.004-8		
Ana del Río Edwards	13.435.488-7		
Pedro del Río Edwards	15.382.612-9		
Sara del Río Edwards	15.641.769-6		
Paula del Río Edwards	16.371.405-1		
BFD S.A. This company is controlled by the individuals listed below:	76.338.129-3	22,415,828	0.89%
José Luis del Río Goudie	4.773.832-6		
Barbara del Río Goudie	4.778.798-K		
Juan Pablo del Río Goudie	5.898.685-2		
Felipe del Río Goudie	5.851.869-7		
Ignacio del Río Goudie	6.921.717-6		
Sebastián del Río Goudie	6.921.716-8		
Carolina del Río Goudie	6.888.500-0		
DT Peñuelas SpA Esta sociedad es controlada por las personas naturales que se indican a continuación:	76.338.177-3	33,784,036	1.35%
Carolina del Río Goudie	6.888.500-0		
Víctor Pucci Labatut	6.474.224-8		
Víctor Pucci del Río	15.643.671-2		
Pablo Pucci del Río	15.637.474-1		
Rodrigo Pucci del Río	16.371.133-8		
Felipe Pucci del Río	18.392.648-9		
GRUPO DERSA	RUT	SHARES	%
Inversiones Torca Limitada This company is controlled by the individuals listed below:	79.875.040-2	723,797	0.03%
Ignacio del Río Goudie	6.921.717-6		
Inversiones Vitacura S.A. This company is controlled by the individuals listed below:	88.494.700-6	5,376,695	0.21%
José Luis del Río Goudie	4.773.832-6		
Barbara del Río Goudie	4.778.798-K		
Juan Pablo del Río Goudie	5.898.685-2		
Felipe del Río Goudie	5.851.869-7		
Ignacio del Río Goudie	6.921.717-6		
Sebastián del Río Goudie	6.921.716-8		
Carolina del Río Goudie	6.888.500-0		

Inversiones Austral Limitada			
This company is controlled by the individuals listed below:	94.309.000-9	14,255,119	0.57%
José Luis del Río Goudie	4.773.832-6		
Barbara del Río Goudie	4.778.798-K		
Juan Pablo del Río Goudie	5.898.685-2		
Felipe del Río Goudie	5.851.869-7		
Ignacio del Río Goudie	6.921.717-6		
Sebastián del Río Goudie	6.921.716-8		
Carolina del Río Goudie	6.888.500-0		
Inpesca S.A.			
This company is controlled by the individuals listed below:	79.933.960-9	49,343,681	1.97%
José Luis del Río Goudie	4.773.832-6		
Barbara del Río Goudie	4.778.798-K		
Juan Pablo del Río Goudie	5.898.685-2		
Felipe del Río Goudie	5.851.869-7		
Ignacio del Río Goudie	6.921.717-6		
Sebastián del Río Goudie	6.921.716-8		
Carolina del Río Goudie	6.888.500-0		
Total Controllers		1,722,223,739	68.65%



Percentage equity stake of all private individuals

The list of all private individuals who, together with their spouse and/or relatives up to the second degree of consanguinity or affinity, possess a 10% direct or indirect equity stake is presented below.

ID NO OF PEOPLE FROM THE SAME BUSINESS GROUP	NAME OF PRIVATE INDIVIDUALS AND LEGAL ENTITIES FROM THE SAME BUSINESS GROUP	REASONS FOR CREATING A SINGLE BUSINESS GROUP	CAUSES OF CONTROL
76.017.019-4	PLAZA S.A.		
3.066.418-3	CÚNEO SOLARI JUAN	B OF FALABELLA S.A.	A
4.284.210-9	SOLARI FALABELLA LILIANA	B OF FALABELLA S.A.	A
4.661.725-8	SOLARI FALABELLA TERESA MATILDE	B OF FALABELLA S.A.	A
4.773.832-6	DEL RÍO GOUDIE JOSÉ LUIS	B OF FALABELLA S.A.	A
4.778.798-K	DEL RÍO GOUDIE BÁRBARA	B OF FALABELLA S.A.	A
5.082.229-K	CARDONE SOLARI SERGIO	B OF FALABELLA S.A.	A
5.711.271-9	EDWARDS BRAUN PATRICIA	B OF FALABELLA S.A.	A
5.851.869-7	DEL RÍO GOUDIE FELIPE	B OF FALABELLA S.A.	A
5.898.685-2	DEL RÍO GOUDIE JUAN PABLO	B OF FALABELLA S.A.	A
6.066.811-6	FANTUZZI MUTINELLI INÉS ANGÉLICA	B OF FALABELLA S.A.	A
6.474.224-8	PUCCI LABATUT VÍCTOR HORACIO	B OF FALABELLA S.A.	A
6.695.852-3	ARTEAGA VIAL MARIANA DE JESÚS	B OF FALABELLA S.A.	A
6.888.500-0	DEL RÍO GOUDIE CAROLINA	B OF FALABELLA S.A.	A
6.921.716-8	DEL RÍO GOUDIE SEBASTIÁN	B OF FALABELLA S.A.	A
6.921.717-6	DEL RÍO GOUDIE IGNACIO	B OF FALABELLA S.A.	A
7.005.097-8	KARLEZI SOLARI CECILIA	B OF FALABELLA S.A.	A
7.017.522-3	CORTÉS SOLARI JUAN CARLOS	B OF FALABELLA S.A.	A
7.017.523-1	CORTÉS SOLARI MARÍA FRANCISCA	B OF FALABELLA S.A.	A
8.506.868-7	CÚNEO QUEIROLO PAOLA	B OF FALABELLA S.A.	A
8.717.000-4	HELLER SOLARI CARLOS ALBERTO	B OF FALABELLA S.A.	A
8.717.078-0	HELLER SOLARI ANDREA	B OF FALABELLA S.A.	A
9.585.725-6	SOLARI DONAGGIO PIERO	B OF FALABELLA S.A.	A
9.585.729-9	SOLARI DONAGGIO SANDRO	B OF FALABELLA S.A.	A
9.585.749-3	SOLARI DONAGGIO CARLO	B OF FALABELLA S.A.	A
9.667.948-3	CÚNEO QUEIROLO GIORGIANNA MARÍA	B OF FALABELLA S.A.	A
10.091.901-K	CARDONE ARMENDÁRIZ MATÍAS	B OF FALABELLA S.A.	A
10.091.903-6	CARDONE ARMENDÁRIZ MACARENA	B OF FALABELLA S.A.	A
12.265.592-K	DE PABLO FANTUZZI FRANCISCO JAVIER	B OF FALABELLA S.A.	A
12.585.617-9	DE PABLO FANTUZZI CRISTIÁN ANDRÉS	B OF FALABELLA S.A.	A
12.628.617-1	DEL RÍO EDWARDS ELISA	B OF FALABELLA S.A.	A
13.234.004-8	DEL RÍO EDWARDS DIEGO	B OF FALABELLA S.A.	A
13.234.925-8	DEL RÍO ARTEAGA LUIS FELIPE	B OF FALABELLA S.A.	A
13.435.488-7	DEL RÍO EDWARDS ANA	B OF FALABELLA S.A.	A
13.550.768-7	DE PABLO FANTUZZI NICOLÁS GUILLERMO	B OF FALABELLA S.A.	A
14.118.360-5	DEL RÍO ARTEAGA ANDRÉS ANTONIO	B OF FALABELLA S.A.	A
15.382.612-9	DEL RÍO EDWARDS PEDRO	B OF FALABELLA S.A.	A

ID NO OF PEOPLE FROM THE SAME BUSINESS GROUP	NAME OF PRIVATE INDIVIDUALS AND LEGAL ENTITIES FROM THE SAME BUSINESS GROUP	REASONS FOR CREATING A SINGLE BUSINESS GROUP	CAUSES OF CONTROL
15.605.546-6	DEL RÍO ARTEAGA JAVIER	B OF FALABELLA S.A.	A
15.636.728-1	ARISPE KARLEZI SEBASTIÁN	B OF FALABELLA S.A.	A
15.637.474-1	PUCCI DEL RÍO PABLO	B OF FALABELLA S.A.	A
15.641.769-6	DEL RÍO EDWARDS SARA	B OF FALABELLA S.A.	A
15.642.572-9	CARDONE ARMENDÁRIZ VALENTINA	B OF FALABELLA S.A.	A
15.642.668-7	DEL RÍO ARTEAGA MARTÍN	B OF FALABELLA S.A.	A
15.643.671-2	PUCCI DEL RÍO VÍCTOR JOSÉ	B OF FALABELLA S.A.	A
15.960.799-2	BARRERA HELLER PAOLA	B OF FALABELLA S.A.	A
16.371.133-8	PUCCI DEL RÍO RODRIGO	B OF FALABELLA S.A.	A
16.371.405-1	DEL RÍO EDWARDS PAULA	B OF FALABELLA S.A.	A
17.082.751-1	HELLER ANCAROLA PEDRO	B OF FALABELLA S.A.	A
17.406.681-7	CARDONE MATTE JOSEFINA	B OF FALABELLA S.A.	A
17.703.172-0	DEL RÍO ARTEAGA JOSÉ PABLO	B OF FALABELLA S.A.	A
18.392.648-9	PUCCI DEL RÍO FELIPE	B OF FALABELLA S.A.	A
18.637.490-8	ROSSI HELLER FELIPE	B OF FALABELLA S.A.	A
18.637.628-5	HELLER ANCAROLA ALBERTO	B OF FALABELLA S.A.	A
18.641.820-4	DEL RÍO ARTEAGA MARIANA TERESITA CARMEN	B OF FALABELLA S.A.	A
76.000.935-0	PROMOTORA CHILENA DE CAFÉ COLOMBIA S.A.	F OF FALABELLA S.A.	
76.007.317-2	INVERCOL SpA	F OF FALABELLA S.A.	
76.011.659-9	BANCOFALABELLA CORREDORES DE SEGUROS LIMITADA	F OF FALABELLA S.A.	
76.020.385-8	INVERSIONES PARMIN SpA	F OF FALABELLA S.A.	
76.020.391-2	INVERSIONES FALABELLA LIMITADA	F OF FALABELLA S.A.	
76.023.147-9	NUEVA INVERFIN SpA	F OF FALABELLA S.A.	
76.027.825-4	PROMOCIONES Y PUBLICIDAD LIMITADA	F OF FALABELLA S.A.	
76.034.238-6	SERVICIOS MALL PLAZA SpA	F OF PLAZA S.A.	
76.038.402-K	INVERSIONES QUITAFAL LIMITADA	B OF FALABELLA S.A., F OF TERESA SOLARI, JUAN CARLOS CORTÉS Y M. FRANCISCA CORTÉS	A
76.039.672-9	DINALSA SpA	F OF FALABELLA S.A.	
76.042.371-8	NUEVA FALABELLA INVERSIONES INTERNACIONALES SpA	F OF FALABELLA S.A.	
76.042.509-5	INVERSIONES Y PRESTACIONES VENSER SEIS LIMITADA	F OF FALABELLA S.A.	
76.046.433-3	FALABELLA INVERSIONES FINANCIERAS S.A.	F OF FALABELLA S.A.	
76.046.439-2	APYSER SpA	F OF FALABELLA S.A.	
76.046.445-7	CONFECCIONES INDUSTRIALES SpA	F OF FALABELLA S.A.	
76.054.151-6	TRAINEEMAC S.A.	F OF FALABELLA S.A.	
76.141.045-8	INVERSIONES INVERFAL COLOMBIA SpA	F OF FALABELLA S.A.	
76.142.721-0	GIFT CORP SpA	F OF FALABELLA S.A.	
76.149.308-6	INVERSIONES BRASIL SpA	F OF FALABELLA S.A.	
76.153.976-0	CAPYSER SpA	F OF FALABELLA S.A.	
76.159.664-0	INVERSIONES URUGUAY SpA	F OF FALABELLA S.A.	
76.159.684-5	INVERFAL URUGUAY SpA	F OF FALABELLA S.A.	
76.167.965-1	LOGÍSTICA INTERNACIONAL LIMITADA	F OF FALABELLA S.A.	

ID NO OF PEOPLE FROM THE SAME BUSINESS GROUP	NAME OF PRIVATE INDIVIDUALS AND LEGAL ENTITIES FROM THE SAME BUSINESS GROUP	REASONS FOR CREATING A SINGLE BUSINESS GROUP	CAUSES OF CONTROL
76.182.636-0	INVERSIONES VIETRI S.A	B OF FALABELLA S.A., F OF SERGIO CARDONE, INES FANTUZZI, MACARENA CARDONE, MATIAS CARDONE, VALENTINA CARDONE, JOSEFINA CARDONE, FRANCISCO DE PABLO, CRISTIAN DE PABLO Y NICOLÁS DE PABLO	A
76.201.304-5	RENTAS HOTELERAS SpA	F OF FALABELLA S.A.	
76.212.492-0	FALABELLA.COM SpA	F OF FALABELLA S.A.	
76.222.370-8	SERVICIOS GENERALES BASCUÑÁN LIMITADA	F OF FALABELLA S.A.	
76.265.839-9	INVERSIONES BRUNELLO DOS LIMITADA	B OF FALABELLA S.A., F OF PIERO SOLARI, SANDRO SOLARI Y CARLO SOLARI	A
76.282.188-5	INVERFAL BRASIL SpA	F OF FALABELLA S.A.	
76.308.853-7	NUEVA INVERFAL ARGENTINA SpA	F OF FALABELLA S.A.	
76.319.068-4	INVERSIONES INDIA SpA	F OF FALABELLA S.A.	
76.335.739-2	INVERSIONES MÉXICO SpA	F OF FALABELLA S.A.	
76.338.077-7	QUILICURA S.A.	B OF FALABELLA S.A., F OF JOSÉ LUIS DEL RÍO, BÁRBARA DEL RÍO, JUAN PABLO DEL RÍO, FELIPE DEL RÍO, IGNACIO DEL RÍO, SEBASTIÁN DEL RÍO Y CAROLINA DEL RÍO	A
76.338.125-0	EL ROQUERÍO S.A.	B OF FALABELLA S.A., F OF JOSÉ LUIS DEL RÍO, BÁRBARA DEL RÍO, JUAN PABLO DEL RÍO, FELIPE DEL RÍO, IGNACIO DEL RÍO, SEBASTIÁN DEL RÍO Y CAROLINA DEL RÍO	A
76.338.126-9	DT D Y D SpA	B OF FALABELLA S.A., F OF JUAN PABLO DEL RÍO, PATRICIA EDWARDS, ELISA DEL RÍO, DIEGO DEL RÍO, ANA DEL RÍO, PEDRO DEL RÍO, SARA DEL RÍO Y PAULA DEL RÍO	A
76.338.127-7	DT CARRERA SpA	B OF FALABELLA S.A., F OF FELIPE DEL RÍO, MARIANA ARTEAGA, LUIS FELIPE DEL RÍO, ANDRES DEL RÍO, MARTIN DEL RÍO, JAVIER DEL RÍO, JOSE PABLO DEL RÍO Y MARIANA DEL RÍO	A
76.338.129-3	BFD S.A.	B OF FALABELLA S.A., F OF JOSÉ LUIS DEL RÍO, BÁRBARA DEL RÍO, JUAN PABLO DEL RÍO, FELIPE DEL RÍO, IGNACIO DEL RÍO, SEBASTIÁN DEL RÍO Y CAROLINA DEL RÍO	A
76.338.177-3	DT PEÑUELAS SpA	B OF FALABELLA S.A., F OF CAROLINA DEL RÍO, VÍCTOR PUCCI LABATUT, VÍCTOR PUCCI DEL RÍO, PABLO PUCCI, RODRIGO PUCCI Y FELIPE PUCCI	A
76.427.811-9	SERVICIOS DE INFRAESTRUCTURA FALABELLA SpA	F OF FALABELLA S.A.	
76.477.116-8	C.F SEGUROS DE VIDA S.A.	F OF FALABELLA S.A.	
76.512.060-8	SOLUCIONES CREDITICIAS CMR FALABELLA LIMITADA	F OF FALABELLA S.A.	
76.582.813-9	NUEVA INVERFAL MÉXICO SpA	F OF FALABELLA S.A.	
76.587.847-0	FALABELLA SERVICIOS PROFESIONALES DE TI SpA	F OF FALABELLA S.A.	

ID NO OF PEOPLE FROM THE SAME BUSINESS GROUP	NAME OF PRIVATE INDIVIDUALS AND LEGAL ENTITIES FROM THE SAME BUSINESS GROUP	REASONS FOR CREATING A SINGLE BUSINESS GROUP	CAUSES OF CONTROL
76.644.120-3	APORTA, SOLUCIONES PARA LA ADMINISTRACIÓN DE RECURSOS HUMANOS SpA	F OF FALABELLA S.A.	
76.662.120-1	SERVICIOS GENERALES CERRO COLORADO LIMITADA	F OF FALABELLA S.A.	
76.677.940-9	PLAZA VALPARAÍSO S.A.	F OF PLAZA S.A.	
76.683.615-1	ASESORÍAS Y EVALUACIÓN DE CRÉDITOS LIMITADA	F OF FALABELLA S.A.	
76.788.282-3	DIGITAL PAYMENTS SpA	F OF FALABELLA S.A.	
76.803.189-4	INVERFAL INDIA SpA	F OF FALABELLA S.A.	
76.821.330-5	IMPERIAL S.A.	F OF FALABELLA S.A.	
76.839.460-1	INVERSIONES MAPTER DOS LIMITADA	B OF FALABELLA S.A., F OF TERESA SOLARI, JUAN CARLOS CORTÉS Y M. FRANCISCA CORTÉS	A
76.882.090-2	PLAZA CORDILLERA SpA	F OF PLAZA S.A.	
76.882.330-8	NUEVOS DESARROLLOS SpA	F OF PLAZA S.A.	
76.883.720-1	DESARROLLOS E INVERSIONES INTERNACIONALES SpA	F OF PLAZA S.A.	
76.899.941-4	INVERSIONES MKTP SpA	F OF FALABELLA S.A.	
76.993.859-1	IKSO SpA	F OF FALABELLA S.A.	
77.070.342-5	SERVICIOS FALABELLA SpA	F OF FALABELLA S.A.	
77.099.010-6	SEGUROS FALABELLA CORREDORES LIMITADA	F OF FALABELLA S.A.	
77.104.802-1	DESARROLLOS INMOBILIARIOS DOS SpA	F OF FALABELLA S.A.	
77.107.881-8	INMOBILIARIA RENTAS DOS SpA	F OF FALABELLA S.A.	
77.110.043-0	OPEN PLAZA CHILE SpA	F OF FALABELLA S.A.	
77.112.738-K	MAPCOR CUATRO ALFA SpA	B OF FALABELLA S.A., F OF TERESA SOLARI, JUAN CARLOS CORTÉS Y M. FRANCISCA CORTÉS	A
77.235.510-6	SERVICIOS DE EVALUACIONES Y COBRANZAS SEVALCO LIMITADA	F OF FALABELLA S.A.	
77.261.280-K	FALABELLA RETAIL S.A.	F OF FALABELLA S.A.	
77.275.077-3	FALABELLA TRADING SpA	F OF FALABELLA S.A.	
77.303.603-9	DESARROLLOS INMOBILIARIOS ÑUBLE SpA	F OF FALABELLA S.A.	
77.312.496-5	DIGITAL PAYMENTS PREPAGO S.A.	F OF FALABELLA S.A.	
77.414.389-0	FAZIL SpA	F OF FALABELLA S.A.	
77.486.834-8	INVERSIONES SANTA MARGARITA SpA	B OF FALABELLA S.A., F OF JUAN CÚNEO, PAOLA CÚNEO Y GIORGIANNA CÚNEO	A
77.486.835-6	INVERSIONES SAN LORENZO SpA	B OF FALABELLA S.A., F OF JUAN CÚNEO, PAOLA CÚNEO Y GIORGIANNA CÚNEO	A
77.583.275-4	DIGITAL BUSINESS CHILE SpA	F OF FALABELLA S.A.	
77.612.410-9	FALABELLA TECNOLOGIA CORPORATIVA SpA	F OF FALABELLA S.A.	
77.945.970-5	INVERSIONES SAN VITTO LIMITADA	B OF FALABELLA S.A., F OF PIERO SOLARI, SANDRO SOLARI Y CARLO SOLARI	A
78.566.830-8	SOCIEDAD DE COBRANZAS LEGALES LEXICOM LIMITADA	F OF FALABELLA S.A.	
78.591.370-1	BETHIA S.A.	B OF FALABELLA S.A., F OF LILIANA SOLARI, CARLOS HELLER, ANDREA HELLER, PEDRO HELLER, ALBERTO HELLER, PAOLA BARRERA Y FELIPE ROSSI	A
78.627.210-6	HIPERMERCADOS TOTTUS S.A.	F OF FALABELLA S.A.	
78.745.900-5	TRASCIENDE, GESTIÓN INTEGRAL DE CAPACITACION SpA	F OF FALABELLA S.A.	

ID NO OF PEOPLE FROM THE SAME BUSINESS GROUP	NAME OF PRIVATE INDIVIDUALS AND LEGAL ENTITIES FROM THE SAME BUSINESS GROUP	REASONS FOR CREATING A SINGLE BUSINESS GROUP	CAUSES OF CONTROL
78.907.330-9	INVERSIONES AUGURI SpA	B OF FALABELLA S.A., F OF MARÍA CECILIA KARLEZI Y SEBASTIÁN ARISPE	A
78.907.350-3	ASESORIAS E INVERSIONES BAROLO LIMITADA	B OF FALABELLA S.A., F OF PIERO SOLARI, SANDRO SOLARI Y CARLO SOLARI	A
78.907.380-5	ASESORIAS E INVERSIONES BRUNELLO LIMITADA	B OF FALABELLA S.A., F OF PIERO SOLARI, SANDRO SOLARI Y CARLO SOLARI	A
78.907.390-2	ASESORIAS E INVERSIONES SANGIOVESE LIMITADA.	B OF FALABELLA S.A., F OF PIERO SOLARI, SANDRO SOLARI Y CARLO SOLARI	A
79.875.040-2	INVERSIONES TORCA LIMITADA	B OF FALABELLA S.A., F OF IGNACIO DEL RÍO	A
79.933.960-9	INPESCA S.A.	B OF FALABELLA S.A., F OF JOSÉ LUIS DEL RÍO, BÁRBARA DEL RÍO, JUAN PABLO DEL RÍO, FELIPE DEL RÍO, IGNACIO DEL RÍO, SEBASTIÁN DEL RÍO Y CAROLINA DEL RÍO	A
85.487.000-9	INBET S.A.	B OF FALABELLA S.A., F OF LILIANA SOLARI, CARLOS HELLER, ANDREA HELLER, PEDRO HELLER, ALBERTO HELLER, PAOLA BARRERA Y FELIPE ROSSI	A
87.743.700-0	IMPORTADORA Y COMERCIALIZADORA AMALFI SpA	B OF FALABELLA S.A., F OF SERGIO CARDONE, INES FANTUZZI, MACARENA CARDONE, MATIAS CARDONE, VALENTINA CARDONE, JOSEFINA CARDONE, FRANCISCO DE PABLO, CRISTIAN DE PABLO Y NICOLÁS DE PABLO	A
88.494.700-6	INVERSIONES VITACURA S.A.	B OF FALABELLA S.A., F OF JOSÉ LUIS DEL RÍO, BÁRBARA DEL RÍO, JUAN PABLO DEL RÍO, FELIPE DEL RÍO, IGNACIO DEL RÍO, SEBASTIÁN DEL RÍO Y CAROLINA DEL RÍO	A
90.743.000-6	PROMOTORA CMR FALABELLA S.A.	F OF FALABELLA S.A.	
90.749.000-9	FALABELLA S.A.	A	
94.309.000-9	INVERSIONES AUSTRAL LIMITADA	B OF FALABELLA S.A., F OF JOSÉ LUIS DEL RÍO, BÁRBARA DEL RÍO, JUAN PABLO DEL RÍO, FELIPE DEL RÍO, IGNACIO DEL RÍO, SEBASTIÁN DEL RÍO Y CAROLINA DEL RÍO	A
95.999.000-K	DERSA S.A.	B OF FALABELLA S.A., F OF JOSÉ LUIS DEL RÍO, BÁRBARA DEL RÍO, JUAN PABLO DEL RÍO, FELIPE DEL RÍO, IGNACIO DEL RÍO, SEBASTIÁN DEL RÍO Y CAROLINA DEL RÍO	A
96.509.660-4	BANCO FALABELLA	F OF FALABELLA S.A.	
96.538.230-5	PLAZA VESPUCIO SpA	F OF PLAZA S.A.	
96.573.100-8	MANUFACTURAS DE VESTUARIO MAVESA LIMITADA	F OF FALABELLA S.A.	
96.647.930-2	INVERSIONES INVERFAL PERÚ SpA	F OF FALABELLA S.A.	
96.653.650-0	PLAZA OESTE SpA	F OF PLAZA S.A.	
96.653.660-8	PLAZA DEL TRÉBOL SpA	F OF PLAZA S.A.	
96.792.430-K	SODIMAC S.A.	F OF FALABELLA S.A.	
96.795.700-3	PLAZA LA SERENA SpA	F OF PLAZA S.A.	

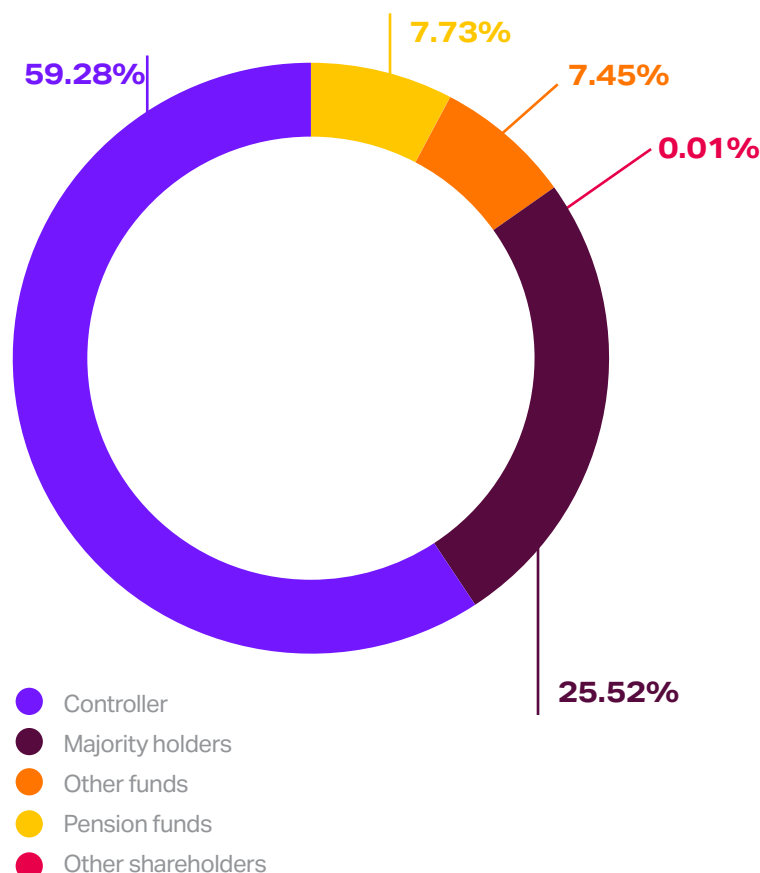
ID NO OF PEOPLE FROM THE SAME BUSINESS GROUP	NAME OF PRIVATE INDIVIDUALS AND LEGAL ENTITIES FROM THE SAME BUSINESS GROUP	REASONS FOR CREATING A SINGLE BUSINESS GROUP	CAUSES OF CONTROL
96.824.450-7	INMOBILIARIA MALL LAS AMÉRICAS S.A.	F OF PLAZA S.A.	
96.847.200-3	SERVICIOS E INVERSIONES FALABELLA LIMITADA	F OF FALABELLA S.A.	
99.552.470-8	INVERSIONES DON ALBERTO CUATRO SpA	B OF FALABELLA S.A., F OF TERESA SOLARI, JUAN CARLOS CORTÉS Y M. FRANCISCA CORTÉS	A
99.555.550-6	PLAZA ANTOFAGASTA S.A.	F OF PLAZA S.A.	
99.556.170-0	FALABELLA INMOBILIARIO S.A.	F OF FALABELLA S.A.	
99.556.180-8	SODIMAC TRES S.A.	F OF FALABELLA S.A.	
99.556.440-8	LUCEC TRES SpA	B OF FALABELLA S.A., F OF MARÍA CECILIA KARLEZI Y SEBASTIÁN ARISPE	A
99.556.480-7	MAPCOR CUATRO SpA	B OF FALABELLA S.A., F OF TERESA SOLARI, JUAN CARLOS CORTÉS Y M. FRANCISCA CORTÉS	A
99.593.960-6	DESARROLLOS INMOBILIARIOS SpA	F OF FALABELLA S.A.	

*Información a diciembre 2023.

Private individuals or legal entities other than the controller who have a joint action agreement

NAME OR TRADE NAME	CHILEAN ID NO.	ACCIONES	% STAKE
INVERSIONES AVENIDA BORGONO SPA	79.566.150-6	274,704,252	14.0155%
RENTAS TISSA LIMITADA	76.271.008-0	225,485,062	11.5043%

Shareholder stakes



Equity

Shareholders: 136

No. of Depositing Shareholders: 124

The No. of shares deposited is: 297,955,184

As of 31 December, Plaza SA's equity was divided into 1,960,000,00 subscribed and paid shares on that date, all of equal value belonging to a single series with 152 registered shareholders.

Dividends policy

Its session held on 23 April 2023, our Ordinary Shareholders' Meeting established the dividend policy for the 2022 fiscal year, which was to distribute at least 40% of net profits every year. This was to be to the extent that the situation the social businesses were in allowed it and bearing our company's projects and development plans in mind.

As a result, the dividends distributed during the 2020, 2021 and 2022 fiscal years are detailed below:

Dividends paid per share

TYPE OF DIVIDEND	YEAR	\$ PER SHARE	AMOUNT (MILLIONS OF CLP)	YEARLY PROFITS
Final dividend	2022	14,0	27.440.000	Yes
Final dividend	2021	1,97	17.502.800	Yes
Provisional dividend	2021	2,5	3.861.200	Yes
Final dividend	2020	15,45	4.900.000	Yes

*A single series.

* The 2023 dividends will be submitted to the Ordinary Shareholders Meeting in April for its consideration and payment in May 2024, meaning that the information was not available at the close of this report.

Shares traded on the Santiago Stock Exchange

PERIOD	CLOSING PRICE	STOCK MARKET PRESENCE	SHARES (NUMBER OF SHARES)	AMOUNT TRADED
1st quarter	1,044	95.56%	31,723,114	34,017,326,340
2nd quarter	1,239	96.11%	37,031,622	40,608,987,660
3rd quarter	1,221	97.22%	56,352,758	74,061,929,770
4th quarter	1,245	97.78%	17,048,486	20,115,130,017
Total 2023	1,245	97.78%	142,155,980	168,803,373,787

Material facts

29 march 2023

I.

CALL FOR 2023 ORDINARY SHAREHOLDERS MEETING

The board convened company shareholders to an ordinary meeting (hereinafter, the "Ordinary Meeting") to be held on Monday 17 April 2023 at 12:00 in the Cabernet A&B Hall, -1 of the Hyatt Centric Hotel on Enrique Foster 30, Las Condes, Santiago.

In accordance with the provisions of CMF General Regulation No. 435, which authorizes the use of technological means that allow shareholders who are not physically present in the places where meetings are being held to participate and vote in the meetings of public limited companies, the company shall make the aforementioned technological means available so shareholders can also participate and vote in the Ordinary Meeting remotely.

Regarding the voting system applicable to the Ordinary Meetings, the matters submitted for a decision by the Ordinary Meeting shall be individually put to the vote using the electronic voting device system provided for in Section I, Paragraph B of CMF General Regulation No. 273. All shareholders who attend the Ordinary Meeting in person shall be able to access the electronic voting system provided by DCV Registros SA, a subsidiary of Depósito Central de Valores SA (hereinafter "DCV"), using their own electronic devices with Internet access that meet the technical requirements to participate in the Ordinary Meeting remotely or, should they fail

to have the electronic device in the place where the Ordinary Meeting is being held, the Company shall provide them with one for voting purposes in the same place where the Ordinary Meeting is being held. Both shareholders attending the Ordinary Meeting in person as well as those participating remotely will vote using the same electronic voting system, ensuring the fidelity, integrity and simultaneity of the voting of all Ordinary Meeting attendees (regardless of whether they do so in person using electronic devices or remotely), for which shareholders must register in advance according to the instructions that will be published on the company website - <https://corporativo.mallplaza.com/Spanish/inversionistas/junta-de-accionistas/default.aspx> - as of 4 April 2023, which must be done before 14:00 on 14 April 2023.

II.

MATTERS ADDRESSED AT THE ORDINARY MEETING

The Ordinary Meeting shall hear all matters that fall within its legal remit.

The matters on the Ordinary Meeting agenda are as follows:

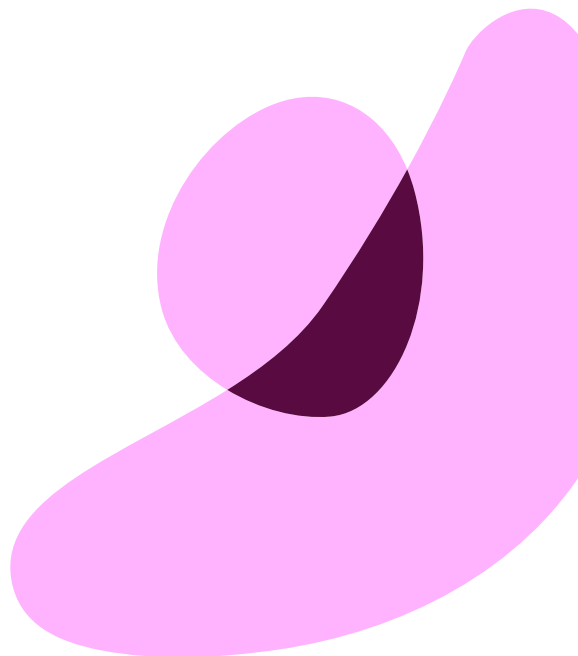
1. 2022 Report: the Ordinary Meeting's pronouncement on the Company report corresponding to the year ending on 31 December 2022, (hereinafter the "Report" and "Fiscal Year 2022").
2. 2022 Balance Sheet: the Ordinary Meeting's pronouncement on the Company's consolidated and

audited balance sheet for Fiscal Year 2022 (hereinafter the "Balance Sheet").

3. 2022 Income Statement: the Ordinary Meeting's pronouncement on the Company's consolidated and audited income statement for Fiscal Year 2022.
4. External Auditors' Opinion: the Ordinary Meeting's pronouncement on the report by the Company's external auditors for Fiscal Year 2022.
5. Distribution of distributable net profits for Fiscal Year 2022 (hereinafter "2022 Profits").
6. Destination of undistributed 2020 Profits: the Ordinary Meeting's pronouncement on the destination of the share of 2022 Profits not distributed to the Company's shareholders.
7. Dividend Policy for Fiscal Year 2023: the Ordinary Meeting's pronouncement on the Company's dividend payment policy for the fiscal year ending on 31 December 2023 (hereinafter the "Fiscal Year 2023").
8. Directors' Remuneration: determination by the Ordinary Meeting regarding the amount of remuneration paid to members of the Board for the time between the holding of the Ordinary Meeting and the ordinary shareholders meetings that is held in the first quarter of 2024 (hereinafter the "Period 2023/2024") in accordance with Law No. 18,046 on Public Limited Companies (hereinafter the "LSA").
9. Appointment of the External Auditors for Fiscal Year 2023: the Ordinary Meeting shall choose the Company's external auditors for Fiscal Year 2023.
10. Designation of Risk Rating Agencies for the Period 2023/2024: the Ordinary Meeting shall choose the risk rating agencies for securities issued by the Company in the Period 2023/2024.
11. Disclosure of Transactions Between Related Parties: the Ordinary Meeting shall receive the Board's report on transactions between related parties during Fiscal Year 2022 as regulated in Title XVI of the LSA.
12. Committee of Directors' Report: the Ordinary Meeting shall receive the report on the work by the Company's Committee of Directors in Fiscal Year 2022, established in compliance with and in accordance with Article 50 bis of the LSA (hereinafter the "Committee of Directors").
13. Remuneration of Committee of Directors Members:

the Ordinary Meeting shall determine the remuneration that company board members who sit on the Committee of Directors shall receive, in keeping with the law and in addition to those allowances that correspond to board members for the Period 2023/2024.

14. Committee of Directors Expenses Budget: the Ordinary Meetings shall determine the Committee of Directors' budget for the Period 2023/2024, considering the committee's operating expenses and the hiring of advice and services in matters that fall within its competence.
15. Newspaper for Corporate Publications: the Ordinary Meeting shall determine the newspaper in which the Company shall make the publications that the law orders during the Period 2023/2024..



III. PROPOSALS FOR THE ORDINARY SHAREHOLDERS MEETING

All the proposals that the Board brings before the Ordinary Meeting regarding the matters mentioned above, in addition to the documents that explain, substantiate and detail the matters that will be submitted to the Ordinary Meeting for its information and approval, in addition to the explanation of the voting system to be used at the Ordinary Meeting will be available to shareholders on the Company website - <https://corporativo.mallplaza.com/Spanish/inversionistas/junta-deaccionistas/default.aspx> - as of 4 April 2023.

In addition, as of that date Company shareholders may obtain copies of the aforementioned documents at the corporate address on Av. Américo Vespucio 1737, 9th Floor, Huechuraba, Santiago.

IV. PARTICIPATION IN THE ORDINARY MEETING

Shareholders who are registered in the Company's register of shareholders as of midnight on the fifth business day prior to the Ordinary Meeting – that is, as of midnight on April 11, 2023 – shall be entitled to participate in the Ordinary Meeting. The evaluation of powers of attorney, if appropriate, will be carried out on the day and time when the Ordinary Meeting begins.

Shareholders entitled to participate in the Ordinary Meeting must register in advance in accordance with the instructions published on the Company website - <https://corporativo.mallplaza.com/Spanish/inversionistas/junta-de-accionistas/default.aspx> - on 4 April 2023. This registration can be carried out until 14:00 on 14 April 2023. Shareholders thus registered will receive by the link and access code by email at the address provided, allowing them to participate in the Ordinary Meeting and cast electronic votes in it. On the day of the Ordinary Meeting, shareholders must access the web platform that is made available for that purpose with the access code provided to them to attend the Ordinary Meeting and vote electronically. The registration and electronic voting services used are provided by DCV Registros SA, a subsidiary of Depósito Central de Valores SA..

V. NOTICES CONVENING THE ORDINARY MEETING

The first notice convening the Ordinary Meeting will be published in the electronic newspaper <http://www.latercera.com> on 4 April 2023.

VI. PUBLICATION OF THE BALANCE SHEET, FINANCIAL STATEMENTS AND REPORT

In accordance with the provisions of Article 75 of the LSA and CMF Directive Circular No. 444, the Report and Balance Sheet will be made available to shareholders as of 4 April 2023 through their publication on the company website: <https://corporativo.mallplaza.com/Spanish/inversionistas/junta-de-accionistas/default.aspx>.

Material fact 2/2023

31 march 2023

As reported on 31 August 2022, Ripley Inversiones II SA ("Ripley Inversiones"), a shareholder in the company subsidiary Nuevos Desarrollos SA ("Nuevos Desarrollos"), communicated the exercise of the right to sell the totality of its shares in the same, in keeping with the existing shareholders agreement between Ripley Inversiones and Plaza Oeste SpA ("Plaza Oeste"), also a Company subsidiary, with the latter obliged to find a third party to buy the shares or else buy them itself.

As of today, two front-line banks gave their valuation of Nuevos Desarrollos, determining that the price of the all shares owned by Ripley Inversiones – corresponding to 22.5% of total Nuevos Desarrollos shares – is UF 4,620,204. Plaza Oeste decided to acquire the aforementioned shares by itself, signing the respective sales contract, the price of which must be paid within the next 30 days.

With this purchase, the Company – through its subsidiaries – will go on to control the all shares in Nuevos Desarrollos SA, which owns the urban centers Mallplaza Arica (Arica y Parinacota Region), Mallplaza Iquique (Tarapacá Region), Mallplaza Copiapó (Atacama Region); Mallplaza Los Dominicos, Mallplaza Egaña, Mallplaza Alameda and Mallplaza Sur (in the Metropolitan Region) and Mallplaza Bio-Bio (Bio Bio Region).

Material fact 3/2023

17 april 2023

The following agreements were reached at the Plaza SA Ordinary Shareholders Meeting held on 17 April 2023:

- a.** The 2022 Report, Balance Sheet and Statement of Results, in addition to the report by the Company's external auditors, were approved.
- b.** The provisional dividend of CLP 27,440,000,000 approved by the Board on 28 September 2022 and paid on 19 October the same year, equivalent to CLP 14 per share, was confirmed, representing a total distribution equivalent to 41.3% of 2022 Profits.
- c.** The company Deloitte Auditores y Consultores Limitada was appointed as external auditors; and
- d.** The companies Riesgo Humphreys Limitada and Feller Rate Clasificadora de Riesgo Limitada were appointed as Risk Rating agencies.

Material fact 4/2023

29 august 2023

In a meeting held today, the Plaza SA Board of Directors decided to change the accounting policy for the valuation of its investment properties from 2023, inclusive. Until 31 December 2022, the Company accounted for its investment properties under the cost model. From 2023 and onward, the Company has decided to adopt the fair value model in as allowed under NIC 40 "Investment Properties." The change in accounting policy is being made because the Company considers that the fair value model applicable to its investment properties better reflects the equity and economic value of its real estate businesses, in addition to facilitating the its financial statements' comparison with other companies in the market that operate investment properties.

The change in the aforementioned accounting policy caused: i) a CLP 454,833,862,000 increase in the equity attributable to the controller's owners at the start of 2023; and ii) a CLP 139,741,599,000 increase in the results attributable to the controller's owners for the six-month period ending on 30 June 2023.

Material fact 5/2023

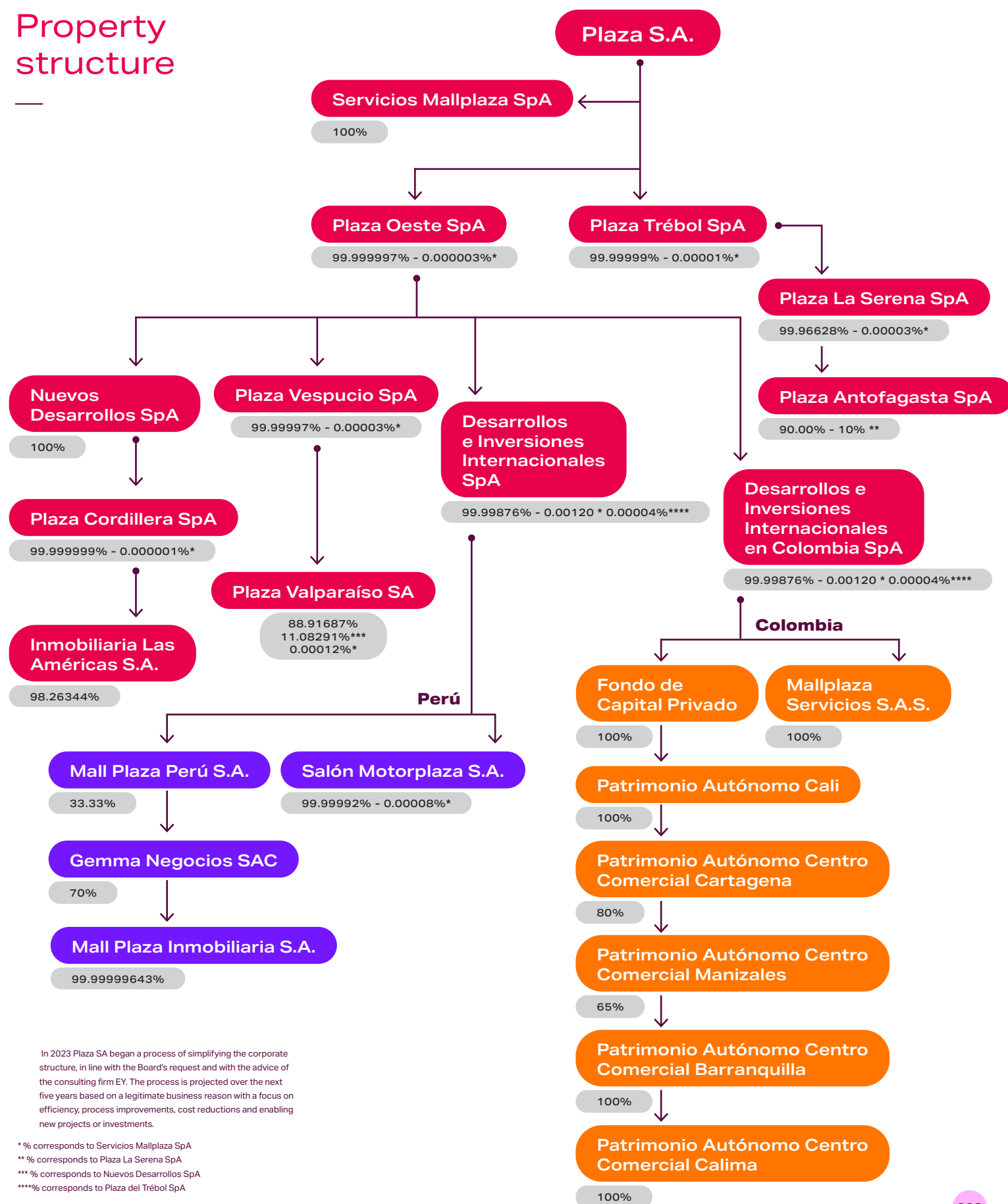
20 november 2023

The Extraordinary Board Meeting held today unanimously agreed among its uninvolved members in accordance with Article 147, paragraph 4 of Law No. 18,046 to sign a Memorandum of Understanding with Falabella SA or the subsidiary that it determines to undertake the relevant analyses and negotiations for a framework agreement (the "Framework Agreement") to regulate the main terms and conditions of an eventual transaction for the Company to acquire Falabella SA's real estate assets in Peru, mainly shopping centers, through the purchase of shares in Falabella Peru SAA, a limited company incorporated under the laws of the Republic of Peru and owner of 66.6% of Mall Plaza Peru SA and Open Plaza Peru SA.

Given the nature of the precontractual agreement, an analysis, negotiation and valuation period of up to 120 days has been established.

It is not currently possible to determine the financial effects that the transaction may have on Plaza SA, which can only be known once the amount and financing structure is determined.

Property structure



In 2023 Plaza SA began a process of simplifying the corporate structure, in line with the Board's request and with the advice of the consulting firm EY. The process is projected over the next five years based on a legitimate business reason with a focus on efficiency, process improvements, cost reductions and enabling new projects or investments.

* % corresponds to Servicios Mallplaza SpA
 ** % corresponds to Plaza La Serena SpA
 *** % corresponds to Nuevos Desarrollos SpA
 **** % corresponds to Plaza del Trébol SpA

Subsidiaries and associates



CHILE

Name and legal nature	Servicios Mallplaza SpA	Plaza Oeste SpA
Address	Santiago, Chile	Santiago, Chile
Currency	CLP	CLP
Subscribed capital	2,519,872,033	616,350,737,784
Paid capital	2,519,872,033	616,350,737,784
Parent company's total equity stake in the subsidiary or affiliate 12/31/2022	100	100
Parent company's total equity stake in the subsidiary or affiliate 12/31/2023	100	100
Percentage of the investment in terms of total parent company assets	0.16%	51.95%
Social purpose and main activities	Development and administration of urban centers	Development and administration of urban centers
Directors or managers	Through a Management Committee that Fernando de Peña Iver, Hernán Silva Villalobos and Derek Schwietzer Tang take part in.	The company does not have a board; it is managed by Plaza SA.
CEO	Oscar Munizaga Delfín	Oscar Munizaga Delfin
Plaza SA executives who work in the subsidiary	Oscar Munizaga Delfín, Plaza SA Corporate Business Development and Operations Manager; Fernando de Peña Iver, CEO of Plaza SA; Derek Schwietzer Tang, Corporate Administrative and Finance Manager and Cristián Somarriva Labra, Plaza SA Corporate Experience and Projects Manager; Ana Karina Navarrete Fuentes, Plaza SA Comptroller; María Irene Soto Layseca, Plaza SA Corporate Affairs Manager; Pablo Pulido Sierra, Plaza SA Chile Division Manager; Christoper Banfield Erazo, Plaza SA B2B Ominichannel and Strategy Manager; Vicente Nuñez Pinochet, Plaza SA People Manager; Hernán Silva Villalobos, Plaza SA Legal Counsel.	Oscar Munizaga Delfín, Plaza SA Corporate Business Development and Operations Manager; Fernando de Peña Iver, CEO of Plaza SA; Derek Schwietzer Tang, Corporate Administrative and Finance Manager and Cristián Somarriva Labra, Plaza SA Corporate Experience and Projects Manager; Ana Karina Navarrete Fuentes, Plaza SA Comptroller; María Irene Soto Layseca, Plaza SA Corporate Affairs Manager; Pablo Pulido Sierra, Plaza SA Chile Division Manager; Christoper Banfield Erazo, Plaza SA B2B Ominichannel and Strategy Manager; Vicente Nuñez Pinochet, Plaza SA People Manager; Hernán Silva Villalobos, Plaza SA Legal Counsel.
Business relationship with Plaza SA	Plaza SA provides comprehensive advisory services in the construction, operation, management, sale and development of urban centers, in addition to administration services.	Plaza SA provides comprehensive advisory services in the construction, operation, management, sale and development of urban centers, in addition to administration services.
Significant contracts with Plaza SA	No acts have been carried out or contracts signed with subsidiaries that had a significant influence on the parent company's operation and results.	No acts have been carried out or contracts signed with subsidiaries that had a significant influence on the parent company's operation and results.


CHILE

Name and legal nature	Plaza del Trébol SpA	Nuevos Desarrollos SpA
Address	Santiago, Chile	Santiago, Chile
Currency	CLP	CLP
Subscribed capital	22,619,567,875	268,690,754,733
Paid capital	22,619,567,875	268,690,754,733
Parent company's total equity stake in the subsidiary or affiliate 12/31/2022	100	100
Parent company's total equity stake in the subsidiary or affiliate 12/31/2023	100	77,5
Percentage of the investment in terms of total parent company assets	19.01%	11.97%
Social purpose and main activities	Development and administration of urban centers	Development and administration of urban centers
Directors or managers	The company does not have a board; it is managed by Plaza SA.	The company does not have a board; it is managed by Plaza SA.
CEO	Oscar Munizaga Delfín	Oscar Munizaga Delfín
Plaza SA executives who work in the subsidiary	Oscar Munizaga Delfín, Plaza SA Corporate Business Development and Operations Manager; Fernando de Peña Iver, CEO of Plaza SA; Derek Schwietzer Tang, Corporate Administrative and Finance Manager and Cristián Somarriva Labra, Plaza SA Corporate Experience and Projects Manager; Ana Karina Navarrete Fuentes, Plaza SA Comptroller; María Irene Soto Layseca, Plaza SA Corporate Affairs Manager; Pablo Pulido Sierra, Plaza SA Chile Division Manager; Christoper Banfield Erazo, Plaza SA B2B Ominichannel and Strategy Manager; Vicente Nuñez Pinochet, Plaza SA People Manager; Hernán Silva Villalobos, Plaza SA Legal Counsel.	Oscar Munizaga Delfín, Plaza SA Corporate Business Development and Operations Manager; Fernando de Peña Iver, CEO of Plaza SA; Derek Schwietzer Tang, Corporate Administrative and Finance Manager and Cristián Somarriva Labra, Plaza SA Corporate Experience and Projects Manager; Ana Karina Navarrete Fuentes, Plaza SA Comptroller; María Irene Soto Layseca, Plaza SA Corporate Affairs Manager; Pablo Pulido Sierra, Plaza SA Chile Division Manager; Christoper Banfield Erazo, Plaza SA B2B Ominichannel and Strategy Manager; Vicente Nuñez Pinochet, Plaza SA People Manager; Hernán Silva Villalobos, Plaza SA Legal Counsel.
Business relationship with Plaza SA	Plaza SA provides comprehensive advisory services in the construction, operation, management, sale and development of urban centers, in addition to administration services.	Plaza SA provides comprehensive advisory services in the construction, operation, management, sale and development of urban centers, in addition to administration services.
Significant contracts with Plaza SA	No acts have been carried out or contracts signed with subsidiaries that had a significant influence on the parent company's operation and results.	No acts have been carried out or contracts signed with subsidiaries that had a significant influence on the parent company's operation and results.


CHILE

Name and legal nature	Plaza Vespucio SpA	Plaza Antofagasta S. A.
Address	Santiago, Chile	Antofagasta, Chile
Currency	CLP	CLP
Subscribed capital	3,725,583,546	5,229,502,223
Paid capital	3,725,583,546	3,725,583,546
Parent company's total equity stake in the subsidiary or affiliate 12/31/2022	100	100
Parent company's total equity stake in the subsidiary or affiliate 12/31/2023	100	100
Percentage of the investment in terms of total parent company assets	9.68%	2.57%
Social purpose and main activities	Development and administration of urban centers	Development and administration of urban centers
Directors or managers	The company does not have a board; it is managed by Plaza SA.	Fernando de Peña Iver Cristián Somarriva Labra, Oscar Munizaga Delfín
CEO	Oscar Munizaga Delfín	Oscar Munizaga Delfín
Plaza SA executives who work in the subsidiary	Oscar Munizaga Delfín, Plaza SA Corporate Business Development and Operations Manager; Fernando de Peña Iver, CEO of Plaza SA; Derek Schwietzer Tang, Corporate Administration and Finance Manager and Cristián Somarriva Labra, Plaza SA Corporate Experience and Projects Manager; Ana Karina Navarrete Fuentes, Plaza SA Comptroller; María Irene Soto Layseca, Plaza SA Corporate Affairs Manager; Pablo Pulido Sierra, Plaza SA Chile Division Manager; Christopher Banfield Erazo, Plaza SA B2B Ominichannel and Strategy Manager; Vicente Nuñez Pinochet, Plaza SA People Manager; Hernán Silva Villalobos, Plaza SA Legal Counsel.	Oscar Munizaga Delfín, Plaza SA Corporate Business Development and Operations Manager; Fernando de Peña Iver, CEO of Plaza SA; Derek Schwietzer Tang, Corporate Administration and Finance Manager and Cristián Somarriva Labra, Plaza SA Corporate Experience and Projects Manager; Ana Karina Navarrete Fuentes, Plaza SA Comptroller; María Irene Soto Layseca, Plaza SA Corporate Affairs Manager; Pablo Pulido Sierra, Plaza SA Chile Division Manager; Christopher Banfield Erazo, Plaza SA B2B Ominichannel and Strategy Manager; Vicente Nuñez Pinochet, Plaza SA People Manager; Hernán Silva Villalobos, Plaza SA Legal Counsel.
Business relationship with Plaza SA	Plaza SA provides comprehensive advisory services in the construction, operation, management, sale and development of urban centers, in addition to administration services.	Plaza SA provides comprehensive advisory services in the construction, operation, management, sale and development of urban centers, in addition to administration services.
Significant contracts with Plaza SA	No acts have been carried out or contracts signed with subsidiaries that had a significant influence on the parent company's operation and results.	No acts have been carried out or contracts signed with subsidiaries that had a significant influence on the parent company's operation and results.


CHILE

Name and legal nature	Desarrollos e Inversiones Internacionales SpA	Plaza La Serena SpA
Address	Santiago, Chile	Santiago, Chile
Currency	CLP	CLP
Subscribed capital	306,294,176,842	4,291,200,056
Paid capital	269,857,256,970	4,291,200,056
Parent company's total equity stake in the subsidiary or affiliate 12/31/2022	100	100
Parent company's total equity stake in the subsidiary or affiliate 12/31/2023	100	100
Percentage of the investment in terms of total parent company assets	11.38%	4.37%
Social purpose and main activities	Development and administration of urban centers	Development and administration of urban centers
Directors or managers	The company does not have a board; it is managed by Plaza SA.	The company does not have a board; it is managed by Plaza SA.
CEO	Oscar Munizaga Delfín	Oscar Munizaga Delfín
Plaza SA executives who work in the subsidiary	Oscar Munizaga Delfín, Plaza SA Corporate Business Development and Operations Manager; Fernando de Peña Iver, CEO of Plaza SA; Derek Schwietzer Tang, Corporate Administrative and Finance Manager and Cristián Somarriva Labra, Plaza SA Corporate Experience and Projects Manager; Ana Karina Navarrete Fuentes, Plaza SA Comptroller; María Irene Soto Layseca, Plaza SA Corporate Affairs Manager; Pablo Pulido Sierra, Plaza SA Chile Division Manager; Christoper Banfield Erazo, Plaza SA B2B Ominichannel and Strategy Manager; Vicente Nuñez Pinochet, Plaza SA People Manager; Hernán Silva Villalobos, Plaza SA Legal Counsel.	Oscar Munizaga Delfín, Plaza SA Corporate Business Development and Operations Manager; Fernando de Peña Iver, CEO of Plaza SA; Derek Schwietzer Tang, Corporate Administrative and Finance Manager and Cristián Somarriva Labra, Plaza SA Corporate Experience and Projects Manager; Ana Karina Navarrete Fuentes, Plaza SA Comptroller; María Irene Soto Layseca, Plaza SA Corporate Affairs Manager; Pablo Pulido Sierra, Plaza SA Chile Division Manager; Christoper Banfield Erazo, Plaza SA B2B Ominichannel and Strategy Manager; Vicente Nuñez Pinochet, Plaza SA People Manager; Hernán Silva Villalobos, Plaza SA Legal Counsel.
Business relationship with Plaza SA	Plaza SA provides comprehensive advisory services in the construction, operation, management, sale and development of urban centers, in addition to administration services.	Plaza SA provides comprehensive advisory services in the construction, operation, management, sale and development of urban centers, in addition to administration services.
Significant contracts with Plaza SA	No acts have been carried out or contracts signed with subsidiaries that had a significant influence on the parent company's operation and results.	No acts have been carried out or contracts signed with subsidiaries that had a significant influence on the parent company's operation and results.


CHILE

Name and legal nature	Plaza Valparaíso S. A.	Plaza Cordillera SpA.
Address	Santiago, Chile	Santiago, Chile
Currency	CLP	CLP
Subscribed capital	29,271,919,452	449,377,082
Paid capital	29,271,919,452	449,377,082
Parent company's total equity stake in the subsidiary or affiliate 12/31/2022	100	100
Parent company's total equity stake in the subsidiary or affiliate 12/31/2023	77.5	77.5
Percentage of the investment in terms of total parent company assets	0.67%	-0.43%
Social purpose and main activities	Development and administration of urban centers	Development and administration of urban centers
Directors or managers	Fernando de Peña Iver, Oscar Munizaga Delfín, Cristian Somarriva Labra	The company does not have a board; it is managed by Nuevos Desarrollos SA.
CEO	Oscar Munizaga Delfín	Oscar Munizaga Delfín
Plaza SA executives who work in the subsidiary	Oscar Munizaga Delfín, Plaza SA Corporate Business Development and Operations Manager; Fernando de Peña Iver, CEO of Plaza SA; Derek Schwietzer Tang, Corporate Administrative and Finance Manager and Cristián Somarriva Labra, Plaza SA Corporate Experience and Projects Manager; Ana Karina Navarrete Fuentes, Plaza SA Comptroller; María Irene Soto Layseca, Plaza SA Corporate Affairs Manager; Pablo Pulido Sierra, Plaza SA Chile Division Manager; Christoper Banfield Erazo, Plaza SA B2B Ominichannel and Strategy Manager; Vicente Nuñez Pinochet, Plaza SA People Manager; Hernán Silva Villalobos, Plaza SA Legal Counsel.	Oscar Munizaga Delfín, Plaza SA Corporate Business Development and Operations Manager; Fernando de Peña Iver, CEO of Plaza SA; Derek Schwietzer Tang, Corporate Administrative and Finance Manager and Cristián Somarriva Labra, Plaza SA Corporate Experience and Projects Manager; Ana Karina Navarrete Fuentes, Plaza SA Comptroller; María Irene Soto Layseca, Plaza SA Corporate Affairs Manager; Pablo Pulido Sierra, Plaza SA Chile Division Manager; Christoper Banfield Erazo, Plaza SA B2B Ominichannel and Strategy Manager; Vicente Nuñez Pinochet, Plaza SA People Manager; Hernán Silva Villalobos, Plaza SA Legal Counsel.
Business relationship with Plaza SA	Plaza SA provides comprehensive advisory services in the construction, operation, management, sale and development of urban centers, in addition to administration services.	Plaza SA provides comprehensive advisory services in the construction, operation, management, sale and development of urban centers, in addition to administration services.
Significant contracts with Plaza SA	No acts have been carried out or contracts signed with subsidiaries that had a significant influence on the parent company's operation and results.	No acts have been carried out or contracts signed with subsidiaries that had a significant influence on the parent company's operation and results.


CHILE

COLOMBIA

Name and legal nature	Inmobiliaria Mall Las Américas S. A.	Mall Plaza Servicios S. A.S
Address	Iquique, Chile	Bogotá, Colombia
Currency	CLP	COP
Subscribed capital	5,824,837,241	29,725,419,750,00
Paid capital	5,824,837,241	5,000,000,000,00
Parent company's total equity stake in the subsidiary or affiliate 12/31/2022	98.26	100
Parent company's total equity stake in the subsidiary or affiliate 12/31/2023	76.15	100
Percentage of the investment in terms of total parent company assets	1.19%	0.13%
Social purpose and main activities	Development and administration of urban centers	Development and administration of urban centers
Directors or managers	Fernando de Peña Iver, Oscar Munizaga Delfín, Cristián Somarriva Labra	Mauricio Mendoza, Rafael Jaramillo Mazuera, Oscar Munizaga Delfín, Cristián Somarriva Labra, Hernán Silva Villalobos.
CEO	Oscar Munizaga Delfín	Mauricio Mendoza Jenkin
Plaza SA executives who work in the subsidiary	Oscar Munizaga Delfín, Plaza SA Corporate Business Development and Operations Manager; Fernando de Peña Iver, CEO of Plaza SA; Derek Schwietzer Tang, Corporate Administratino and Finance Manager and Cristián Somarriva Labra, Plaza SA Corporate Experience and Projects Manager; Ana Karina Navarrete Fuentes, Plaza SA Comptroller; María Irene Soto Layseca, Plaza SA Corporate Affairs Manager; Pablo Pulido Sierra, Plaza SA Chile Division Manager; Christoper Banfield Erazo, Plaz SA B2B Ominichannel and Strategy Manager; Vicente Nuñez Pinochet, Plaza SA People Manager; Hernán Silva Villalobos, Plaza SA Legal Counsel.	Oscar Munizaga Delfín, Plaza SA Corporate Business Development and Operations Manager; Fernando de Peña Iver, CEO of Plaza SA; Derek Schwietzer Tang, Corporate Administratino and Finance Manager and Cristián Somarriva Labra, Plaza SA Corporate Experience and Projects Manager; Ana Karina Navarrete Fuentes, Plaza SA Comptroller; María Irene Soto Layseca, Plaza SA Corporate Affairs Manager; Christoper Banfield Erazo, Plaz SA B2B Ominichannel and Strategy Manager; Vicente Nuñez Pinochet, Plaza SA People Manager; Hernán Silva Villalobos, Plaza SA Legal Counsel.
Business relationship with Plaza SA	Plaza SA provides comprehensive advisory services in the construction, operation, management, sale and development of urban centers, in addition to administration services.	Plaza SA provides comprehensive advisory services in the construction, operation, management, sale and development of urban centers, in addition to administration services.
Significant contracts with Plaza SA	No acts have been carried out or contracts signed with subsidiaries that have had a significant influence on the parent company's operation and results.	No acts have been carried out or contracts signed with subsidiaries that have had a significant influence on the parent company's operation and results.


PERÚ

Name and legal nature	Mall Plaza Perú S. A.	Salón Motor Plaza Perú S. A.
Address	Lima, Perú	Lima, Perú
Currency	PEN	PEN
Subscribed capital	838,605,176.00	3,619,397.26
Paid capital	838,605,176.00	3,619,397.26
Parent company's total equity stake in the subsidiary or affiliate 12/31/2022	33.33	100
Parent company's total equity stake in the subsidiary or affiliate 12/31/2023	33.33	100
Percentage of the investment in terms of total parent company assets	2.63%	0.00%
Social purpose and main activities	Development and administration of urban centers	Development and administration of urban centers
Directors or managers	Fernando de Peña Iver, Juan Pablo Montero Schepeler, Juan Xavier Roca Mendenhall, Juan Fernando Correa Malachowski	Oscar Munizaga Delfín, Cristian Somriva Labra, Hernán Silva Villalobos,
CEO	Mauricio Mendoza Jenkin	Mauricio Mendoza Jenkin
Plaza SA executives who work in the subsidiary	Oscar Munizaga Delfín, Plaza SA Corporate Business Development and Operations Manager; Fernando de Peña Iver, CEO of Plaza SA; Derek Schwietzer Tang, Corporate Administrative and Finance Manager and Cristián Somarriva Labra, Plaza SA Corporate Experience and Projects Manager; Ana Karina Navarrete Fuentes, Plaza SA Comptroller; María Irene Soto Layseca, Plaza SA Corporate Affairs Manager; Christopher Banfield Erazo, Plaza SA B2B Ominichannel and Strategy Manager; Vicente Nuñez Pinochet, Plaza SA People Manager; Hernán Silva Villalobos, Plaza SA Legal Counsel.	Oscar Munizaga Delfín, Plaza SA Corporate Business Development and Operations Manager; Fernando de Peña Iver, CEO of Plaza SA; Derek Schwietzer Tang, Corporate Administrative and Finance Manager and Cristián Somarriva Labra, Plaza SA Corporate Experience and Projects Manager; Ana Karina Navarrete Fuentes, Plaza SA Comptroller; María Irene Soto Layseca, Plaza SA Corporate Affairs Manager; Christopher Banfield Erazo, Plaza SA B2B Ominichannel and Strategy Manager; Vicente Nuñez Pinochet, Plaza SA People Manager; Hernán Silva Villalobos, Plaza SA Legal Counsel.
Business relationship with Plaza SA	Plaza SA provides comprehensive advisory services in the construction, operation, management, sale and development of urban centers, in addition to administration services.	Plaza SA provides comprehensive advisory services in the construction, operation, management, sale and development of urban centers, in addition to administration services.
Significant contracts with Plaza SA	No acts have been carried out or contracts signed with subsidiaries that have had a significant influence on the parent company's operation and results.	No acts have been carried out or contracts signed with subsidiaries that have had a significant influence on the parent company's operation and results.


PERÚ

Name and legal nature	Mall Plaza Inmobiliaria S. A.	Gemma Negocios S. A.C
Address	Lima, Perú	Lima, Perú
Currency	PEN	PEN
Subscribed capital	230,966,293.00	14,822,450.00
Paid capital	215,966,293.00	14,822,450.00
Parent company's total equity stake in the subsidiary or affiliate 12/31/2022	33.33	23.33
Parent company's total equity stake in the subsidiary or affiliate 12/31/2023	33.33	23.33
Percentage of the investment in terms of total parent company assets	0.38%	-0.05%
Social purpose and main activities	Development and administration of urban centers	Development and administration of urban centers
Directors or managers	Fernando de Peña Iver, Oscar Munizaga Delfin, Cristián Somarriva Labra	Fernando de Peña Iver, Oscar Munizaga Delfin, Cristián Somarriva Labra, Hernán Silva Villalobos, Juan Carlos Córdova del Carpio, Enrique Avalos Chirinos
CEO	Mauricio Mendoza Jenkin	Mauricio Mendoza Jenkin
Plaza SA executives who work in the subsidiary	Oscar Munizaga Delfin, Plaza SA Corporate Business Development and Operations Manager; Fernando de Peña Iver, CEO of Plaza SA; Derek Schwietzer Tang, Corporate Administratino and Finance Manager and Cristián Somarriva Labra, Plaza SA Corporate Experience and Projects Manager; Ana Karina Navarrete Fuentes, Plaza SA Comptroller; María Irene Soto Layseca, Plaza SA Corporate Affairs Manager; Christoper Banfield Erazo, Plaz SA B2B Ominichannel and Strategy Manager; Vicente Nuñez Pinochet, Plaza SA People Manager; Hernán Silva Villalobos, Plaza SA Legal Counsel.	Oscar Munizaga Delfin, Plaza SA Corporate Business Development and Operations Manager; Fernando de Peña Iver, CEO of Plaza SA; Derek Schwietzer Tang, Corporate Administratino and Finance Manager and Cristián Somarriva Labra, Plaza SA Corporate Experience and Projects Manager; Ana Karina Navarrete Fuentes, Plaza SA Comptroller; María Irene Soto Layseca, Plaza SA Corporate Affairs Manager; Christoper Banfield Erazo, Plaz SA B2B Ominichannel and Strategy Manager; Vicente Nuñez Pinochet, Plaza SA People Manager; Hernán Silva Villalobos, Plaza SA Legal Counsel.
Business relationship with Plaza SA	Plaza SA provides comprehensive advisory services in the construction, operation, management, sale and development of urban centers, in addition to administration services.	Plaza SA provides comprehensive advisory services in the construction, operation, management, sale and development of urban centers, in addition to administration services.
Significant contracts with Plaza SA	No acts have been carried out or contracts signed with subsidiaries that had a significant influence on the parent company's operation and results.	No acts have been carried out or contracts signed with subsidiaries that had a significant influence on the parent company's operation and results.


COLOMBIA

Name and legal nature	Patrimonio Autónomo Mallplaza Cali.	Patrimonio Autónomo Centro Comercial Cartagena.
Address	Bogotá, Colombia	Bogotá, Colombia
Currency	COP	COP
Subscribed capital	350,747,871,511.00	80,399,533,782.00
Paid capital	191,403,268,864.00	76,799,533.782.00
Parent company's total equity stake in the subsidiary or affiliate 12/31/2022	100	100
Parent company's total equity stake in the subsidiary or affiliate 12/31/2023	100	100
Percentage of the investment in terms of total parent company assets	2.13%	1.25%
Social purpose and main activities	Development and management of the shopping center in Cali	Development and management of the shopping center in Cartagena
Directors or managers	Managed by Itau Asset Management Colombia S.A. Sociedad Fiduciaria and handed over by mandate to Mallplaza Servicios S.A.S for management and operation.	Managed by Itau Asset Management Colombia S.A. Sociedad Fiduciaria and handed over by mandate to Mallplaza Servicios S.A.S for management and operation.
CEO	N/A	N/A
Plaza SA executives who work in the subsidiary	N/A	N/A
Business relationship with Plaza SA	Mallplaza Servicios S.A.S. provides comprehensive advisory services in construction, operation, administration, marketing and development of the urban center	Mallplaza Servicios S.A.S. provides comprehensive advisory services in construction, operation, administration, marketing and development of the urban center
Significant contracts with Plaza SA	No acts have been carried out or contracts signed with subsidiaries that have had a significant influence on the parent company's operation and results.	No acts have been carried out or contracts signed with subsidiaries that have had a significant influence on the parent company's operation and results.


COLOMBIA

Name and legal nature	Patrimonio Autónomo Centro Comercial Manizales Dos.	Patrimonio Autónomo Centro Comercial Barranquilla.
Address	Bogotá, Colombia	Bogotá, Colombia
Currency	COP	COP
Subscribed capital	115,831,180,310.00	301,717,889,228.00
Paid capital	115,831,180,310.00	330,318,488,713.00
Parent company's total equity stake in the subsidiary or affiliate 12/31/2022	80	65
Parent company's total equity stake in the subsidiary or affiliate 12/31/2023	80	65
Percentage of the investment in terms of total parent company assets	0.38%	1.35%
Social purpose and main activities	Development and management of the shopping center in Manizales	Development and management of the shopping center in Barranquilla
Directors or managers	Managed by Itau Asset Management Colombia S.A. Sociedad Fiduciaria and handed over by mandate to Mallplaza Servicios S.A.S for management and operation.	Managed by Itau Asset Management Colombia S.A. Sociedad Fiduciaria and handed over by mandate to Mallplaza Servicios S.A.S for management and operation.
CEO	N/A	N/A
Plaza SA executives who work in the subsidiary	N/A	N/A
Business relationship with Plaza SA	Mallplaza Servicios S.A.S. provides comprehensive advisory services in construction, operation, administration, marketing and development of the urban center	Mallplaza Servicios S.A.S. provides comprehensive advisory services in construction, operation, administration, marketing and development of the urban center
Significant contracts with Plaza SA	No acts have been carried out or contracts signed with subsidiaries that have had a significant influence on the parent company's operation and results.	No acts have been carried out or contracts signed with subsidiaries that have had a significant influence on the parent company's operation and results.


COLOMBIA

Name and Legal nature	Patrimonio Autónomo Holding NQS	Mallplaza Privatre Equity Fund
Address	Bogotá, Colombia	Bogotá, Colombia
Currency	COP	COP
Subscribed capital	391,518,775,193.00	1,161,717,596,070
Paid capital	380,918,775,193.00	941,717,596,036.00
Parent company's total equity stake in the subsidiary or affiliate 12/31/2022	100	100
Parent company's total equity stake in the subsidiary or affiliate 12/31/2023	100	100
Percentage of the investment in terms of total parent company assets	3.36%	8.13%
Social purpose and main activities	Development and management of the shopping center in NQS - Bogotá	An equity fund through which Desarrollos e Inversiones Internacionales SpA invests in Colombia.
Directors or managers	Managed by Itau Asset Management Colombia S.A. Sociedad Fiduciaria and handed over by mandate to Mallplaza Servicios S.A.S for management and operation.	Managed by Corredores Davivienda S.A. Stock Broker
CEO	N/A	N/A
Plaza SA executives who work in the subsidiary	N/A	Oscar Munizaga Delfin, Plaza SA Corporate Business Development and Operations Manager; Cristián Somarriva Labra, Plaza SA Corporate Experience and Projects Manager; Hernán Silva Villalobos, Plaza SA Legal Counsel; Derek Schwietzer Tang, Plaza SA Corporate Administration and Finance Manager participate through the investment committees.
Business relationship with Plaza SA	Mallplaza Servicios S.A.S. provides comprehensive advisory services in construction, operation, administration, marketing and development of the urban center	Mallplaza Servicios S.A.S. is the Mallplaza Private Equity Fund's professional manager.
Significant contracts with Plaza SA	No acts have been carried out or contracts signed with subsidiaries that have had a significant influence on the parent company's operation and results.	No acts have been carried out or contracts signed with subsidiaries that have had a significant influence on the parent company's operation and results.

Appendices

CHAPTER 8



ANNUAL REPORT 2023

PLAZA SA COMMITTEE OF DIRECTORS

1. Committee of Directors

The Plaza SA Committee of Directors was constituted at the Board session held on 24 April 2019 in accordance with the provisions of Article 50 bis of Law 18,046 and Financial Market Commission Circular No. 1,956.

The Committee of Directors is chaired by Ms. Claudia Manuela Sánchez Muñoz, independent director, and its other members are Messrs. Tomás Müller Benoit and Juan Pablo Montero Schepeler.

2. Committee of Directors Sessions

The Committee of Directors met 17 times during 2023, in regular monthly sessions and extraordinary work meetings. The sessions were held both in person and remotely, in the latter case using the ZOOM platform so the directors could connect during the session.

The dates of the meetings held in 2023 were as follows: 31 January, 23 February, 15 March, 12 April, 10 May, 14 June, 12 July, 9 and 23 August, 11 October, 8 and 17 November and 13 December. Two sessions were held on some dates.

3. Committee of Directors Expenses

The Company Shareholders Meeting on 17 April 2023 established a fixed monthly allowance for Committee members of the peso equivalent to UF 75 gross in 2023, in addition to a supplementary monthly allowance of UF 75 gross for the Chairwoman.

The expenditure budget for the Committee of Directors' operation and the hiring of consultancies and services within its remit was established as an amount equivalent to the sum of the annual remuneration of the members of Committee of Directors.

The Committee hired various special consulting services in 2023 to analyze certain transactions submitted for its review and regulatory updates..

4. Activities undertaken by the Committee of Directors in 2023

Among the matters provided for in Article 50 bis of Law No. 18,046 on Public Limited Companies and commissions tasked by the Board, the Committee of Directors examined the Company's balance sheet and quarterly and annual Financial Statements, including the reports submitted by both the Company's executives as well as external auditors, in addition to giving its opinion of the same. It worked together with the Comptroller's Office on the internal Audit plan and processes for the company and its subsidiaries, in addition to their implementation and monitoring of progress; analyzed the internal control assessment report to the Administration presented by the Company's external auditors; monitored the Risk Management models and compliance with the Integrity, Free Competition, Prevention of Money Laundering and Terrorist Financing, Crime Prevention, Personal Data, Environment and Human Rights Programs; reviewed the updated and new Policies that were subsequently submitted for Board approval;

analyzed the remuneration systems and compensation plans for the Company's managers and senior executives; informed the Board of Directors of the advisability of hiring external auditors to provide non-audit services to the Company in the terms provided for in Article 50 bis, paragraph 8, subsection six of the Public Limited Companies Act and reviewed the statistics of the main grievances received through the Integrity Channel on a semiannual basis.

A series of transactions referred to in Title XVI of the Public Limited Companies Act were reviewed, all of which were subsequently reported on and unanimously approved by the Company Board, mainly related to digital developments and improving the protection and security of information. The remaining transactions with related parties reported in the Financial Statements are considered habitual or ordinary in consideration of the business activity, in accordance with the Company's general regularity policies as determined by the Board and reported to the Financial Market Commission, or else are of a non-material nature considering the amount.

5. Committee recommendations to shareholders

a) Proposal to the Board at the Ordinary Meeting for the designation of External Auditors for Fiscal Year 2024

The Committee agreed to propose a duo to the Board of directors for it to propose to the 2024 Ordinary Meeting, from which to choose external auditors from among the following companies, in the order in which they are named: (i) first, Deloitte; and ii) second, EY.

Regarding the Deloitte proposal, the Committee noted that it was considered as first priority considering the following professional aspects and Deloitte's service proposition:

- i. The quality of Deloitte's proposed team of professionals.
- ii. The Company's past work experience with Deloitte in the services it has provided.

- iii. Deloitte's international presence in the countries where the Company and its subsidiaries operate..
- iv. Deloitte's economic proposal for the auditing services.
- v. a) The inclination, as a corporate governance best practice, to change external auditors in prudent periods of time that reconcile and guarantee both the auditors' best service as well as its independence.
b) Furthermore, regarding the Risk Rating agency, the Committee of Directors proposed that the Board of Directors designate the following rating agencies: Clasificadora de Riesgo Humphreys Limitada and Feller Rate Clasificadora de Riesgo Limitada.

The Committee of Directors' basis for proposing the continuous ratings services of the Company's shares by the aforementioned rating agencies in Fiscal Year 2024 lies with

- i. The aforementioned firms' track record in the national and international markets;
- ii. The knowledge that both risk rating agencies have of the Company due to the national solvency rating that they issue to it; and
- iii. The economic proposals submitted by both firms.

Santiago, March 2024

Scope of this report

We are pleased to present **Mallplaza's Integrated Annual Report** for the period spanning from 1 January to 31 December 2023, which reflects our performance in Environment, Social and Governance (ESG) matters. This report also includes Plaza Sa's consolidated financial statements.

This document is aligned with the standards of the Chilean Financial Market Commission as provided for in NGC 461 and the Sustainability Accounting Standards Board (SASB). In addition, it has been structured according to the Integrated Reporting (IR) Framework, part of the IFRS, and has been developed in reference to the Global Reporting Initiative (GRI) guidelines, ensuring a coherent and comprehensive presentation.

The report's structure is in consonance with Mallplaza's strategic sustainability priorities, reflecting our permanent commitment to responsible and transparent business practices.

This document has been approved by the Mallplaza Board and Executive Committee. For inquiries or suggestions on this report, please contact:

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APPENDICES CHAPTER 4

Governance: We promote upstanding activity

CORPORATE GOVERNANCE

Corruption incidents and others GRI 205-3

	Chile		Peru		Colombia	
	2022	2023	2022	2023	2022	2023
Total number of infringements involving:						
Corruption or bribery	0	0	0	0	1	0
Discrimination or harassment	0	0	0	0	0	0
Customer data privacy	0	0	0	0	0	0
Conflicts of interest	0	1	0	0	0	0
Money laundering or Insider trading	0	0	0	0	0	0
Total No. of confirmed corruption incidents leading to employees' dismissal or the implementation of disciplinary measures against them	0	1	0	0	1	0

Contributions and other expenses MP 1 GRI 415-1

	2023		
CONTRIBUTIONS TO (CLP)	Chile	Peru	Colombia
Lobbying organizations	0	0	0
Political campaigns	0	0	0
Trade associations or tax-exempt groups (e.g. Think Tanks)	174.828.814	28.436.400	24.191.267
Others (expenses related to electoral measures, referendums, etc.)	0	0	0
Total contributions:	174.828.814	28.436.400	24.191.267

APPENDICES CHAPTER 4

Governance:

We promote upstanding activity

CORPORATE GOVERNANCE

It security/cybersecurity process and infrastructure MP 2

	Regional Total	
Information Security	2022	2023
Total No. information security violations	1	0
% of company IT infrastructure certified	52%	55%
Total No. of customers, consumers and employees affected by information security violations	1512	0

Workplace and sexual harassment NCG 461 5.5

	2023			Regional Total
Grievances	Chile	Peru	Colombia	
No. of sexual harassment complaints filed with the Company	0	0	0	0
No. of sexual harassment complaints filed with the Labor Department in accordance with Law No. 20,005 (or the equivalent institution in Peru and Colombia).	0	0	0	0
No. of sexual harassment complaints filed with the Labor Department in accordance with Law No. 20,607 (or the equivalent institution in Peru and Colombia).	0	0	0	0

Workplace and sexual harassment training NCG 461 5.5

	2023			Regional Total
	Chile	Peru	Colombia	
% of all staff trained in workplace and sexual harassment matters	97%	99%	95%	97%
No. of staff trained in workplace and sexual harassment matters	476	87	88	651
Total staff considered in this table	493	88	93	674

APPENDICES CHAPTER 5

Environmental Performance: We promote climate action

EMISSIONS

Direct GHG emissions (Scope 1) GRI 305-1

		Chile				Peru				Colombia			
Emissions		2020	2021	2022	2023	2020	2021	2022	2023	2020	2021	2022	2023
Metric tons of CO ₂ equivalent	Scope 1	2290	3297	2633	1616	21	121	334	14	71	68	21	163
Metric tons of CO ₂ equivalent	Type of source: Stationary combustion	151	90,7	100,8	78	21	18	25	14	71	78	21	142
Metric tons of CO ₂ equivalent	Type of source: Fugitive	2139	3206,5	2531,8	1538	0	304	309	0	0	0	0	21
Metric tons of CO ₂ equivalent	Biogenic CO ₂ emissions	0	0	0	0	0	0	1,1	1	0	0	0	9

		Regional Total			
Emissions		2020	2021	2022	2023
Metric tons of CO ₂ equivalent	Scope 1	2382	3486	2988	1793
Metric tons of CO ₂ equivalent	Type of source: Stationary combustion	243	187	147	234
Metric tons of CO ₂ equivalent	Type of source: Fugitive	2139	3511	2841	1559
Metric tons of CO ₂ equivalent	Biogenic CO ₂ emissions	0	0	1,1	10

APPENDICES CHAPTER 5

Environmental Performance: We promote climate action

EMISSIONS

Direct GHG emissions (Scope 1) — Detail for 2023 GRI 305-1

	Chile	Peru	Colombia	Regional Total
Base year for calculation	2021	2021	2021	2021
Justification of the selection	Definicion de metas segun resultados obtenidos año anterior			
Base year emissions	2633	334	21	2988
Context of significant changes				
Sources of emission factors	Global Warming Potential of Sixth Sexto IPCC Assessment Report (AR6) for direct emissions	Global Warming Potential of Sixth Sexto IPCC Assessment Report (AR6) for direct emissions	Global Warming Potential of Sixth Sexto IPCC Assessment Report (AR6) for direct emissions	
Global Warming Potential (GWP) Rate	Fixed-source Fuel Consumption: 2,707 kgCO ₂ e/un Refrigerant Gases R22 1960 kgCO ₂ e/un, R-407C 1905.85 kgCO ₂ e/un, R-410A 2255.5 kgCO ₂ e/un and R134A 1526 kgCO ₂ e/un	Fixed-source Fuel Consumption: 2,57 kgCO ₂ e/un Refrigerant Gases R22 1960 kgCO ₂ e/un, R-407C 1905.85 kgCO ₂ e/un, R-410A 2255.5 kgCO ₂ e/un and R134A 1526 kgCO ₂ e/un Biogenic emissions: 0.118 kgCO ₂ e/un	Fixed-source Fuel Consumption: 2,707 kgCO ₂ e/un Refrigerant Gases R22 1960 kgCO ₂ e/un, R-407C 1905.85 kgCO ₂ e/un, R-410A 2255,5 kgCO ₂ e/un y R134A 1526 kgCO ₂ e/un	
Consolidation approach	Operational Control	Operational Control	Operational Control	
Reason for the increase or reduction in relation to previous year	Decline due to increased control of processes	Decline due to increased availability of information	Increase due to greater control and availability of information	
Standards, methodologies and assumptions	GHG Protocol and ISO14.064	GHG Protocol and ISO14.064	GHG Protocol and ISO14.064	

APPENDICES CHAPTER 5

Environmental Performance: We promote climate action

EMISSIONS

Scope 2 emissions GRI 305-2

		Chile				Peru				Colombia			
		2020	2021	2022	2023	2020	2021	2022	2023	2020	2021	2022	2023
Metric tons of CO ₂ equivalent	Scope 2 (location method)	20427	20971	21444	17303	1173	1423	1440	1.739	1.849	1.573	1.473	2.049
Metric tons of CO ₂ equivalent	Scope 2 (Market method)	209	183	173	416	117	1423	974	612	1.849	1.573	1.473	1.527

		Regional Total			
		2020	2021	2022	2023
Metric tons of CO ₂ equivalent	Scope 2 (location method)	23449	23967	24357	21.091
Metric tons of CO ₂ equivalent	Scope 2 (Market method)	2175	3179	2620	2555

APPENDICES CHAPTER 5

Environmental Performance: We promote climate action

EMISSIONS

Scope 2 Emissions — Detail for 2023 GRI 305-2

	Chile	Peru	Colombia	Regional Total
Base year for calculation	2021	2021	2021	2021
Justification of the selection	Definition of targets according to results obtained			
Base year emissions	21444	1440	1473	24357
Context of significant changes		Arequipa and Trujillo are incorporated in NCRE contract	desde marzo NQS cuenta con contrato de ERNC	
Sources of emission factors	DEFRA/Ministry of Energy for indirect emissions	DEFRA/Ministry of Energy for indirect emissions	DEFRA/Ministry of Energy for indirect emissions	
Global Warming Potential (GWP) Rate	Energy consumption: 0.3006 kgCO ₂ e/un	Energy consumption: 0.1794 kgCO ₂ e/un	Energy consumption: 0.112378 kgCO ₂ e/un	
Consolidation approach	Operational Control	Operational Control	Operational Control	
Reason for the increase or reduction in relation to previous year	Market target increased due to consideration of new connections.	Market target decline caused by entry into force of new NCRE contracts Mallplaza Arequipa and Mallplaza Trujillo.	Market target Consumption did not increase but the emission factor associated with non-renewable energy provided by the Colombian Ministry of Energy increased 55%.	
Standards, methodologies and assumptions	GHG Protocol & ISO14.064	GHG Protocol & ISO14.064	GHG Protocol & ISO14.064	

APPENDICES CHAPTER 5

Environmental Performance: We promote climate action

EMISSIONS

Scope 3 emissions GRI 305-3

		Chile				Peru				Colombia				
		Emissions	2020	2021	2022	2023	2020	2021	2022	2023	2020	2021	2022	2023
Metric tons of CO ₂ equivalent	Scope 3	191462	239538	302953	269694	36419	28203	36123	52.923	36.315	27.266	34.072	53.991	

		Regional Total			
	Emissions	2020	2021	2022	2023
Metric tons of CO ₂ equivalent	Scope 3	264.196	295.007	373148	376.608

APPENDICES CHAPTER 5

Environmental Performance: We promote climate action

EMISSIONS

Scope 3 Emissions — Detail for 2023 GRI 305-3

	Chile	Peru	Colombia	Regional Total
Base year for calculation	2021	2021	2021	2021
justification of the selection	Definition of targets according to results obtained			
Base year emissions	302953	36123	34072	373148
Context of significant changes		Arequipa and Trujillo incorporated in NCRE contract	NQS has had a NCRE contract since March	
Sources of emission factors	DEFRA for indirect emissions	DEFRA for indirect emissions	DEFRA for indirect emissions	
Global Warming Potential (GWP) Rate	Global Warming Potential (GWP) Rate: Emission factors from IPCC 2006, DEFRA, CNE-SEN and Ecoinvent are mainly used.	Global Warming Potential (GWP) Rate: Emission factors from IPCC 2006, DEFRA, Peru Footprint standard, MINAM and Ecoinvent are mainly used.	Global Warming Potential (GWP) Rate: Emission factors from IPCC 2006, DEFRA, and Ecoinvent are mainly used.	
Consolidation approach	Operational Control	Operational Control	Operational Control	
Reason for the increase or reduction in relation to previous year	Decline in the number of customers, which is translated into less customer transport	Increase in the number of customers is translated into increased customer transport	Market target consumption did not increase but the emission factor associated with non-renewable energy provided by the Colombian Ministry of Energy increased 55%.	
Standards, methodologies and assumptions	GHG Protocol & ISO14.064. Assumptions: transport distances and extrapolation of tenants' share of total fuel consumption.	GHG Protocol & ISO14.064. Assumptions: transport distances and extrapolation of tenants' share of total fuel consumption.	GHG Protocol & ISO14.064. Assumptions: transport distances and extrapolation of tenants' share of total fuel consumption.	

APPENDICES CHAPTER 5

Environmental Performance: We promote climate action

EMISSIONS

Scope 3 Emissions — Detail for 2023 GRI 305-3

	Chile		Peru		Colombia		Regional Total	
	Emissions in the reporting year (metric tons of CO ₂ e)	Calculation of emissions methodology and exclusions	Emissions in the reporting year (metric tons of CO ₂ e)	Calculation of emissions methodology and exclusions	Emissions in the reporting year (metric tons of CO ₂ e)	Calculation of emissions methodology and exclusions	Emissions in the reporting year (metric tons of CO ₂ e)	Calculation of emissions methodology and exclusions
1. Goods and services acquired	1818	GHG Protocol	248	GHG Protocol	336	GHG Protocol	2393	GHG Protocol
2. Equipment	NA	Not applicable	NA	Not applicable	NA	Not applicable	0	Not applicable
3. Fuel and energy-related activities (not included in Scopes 1 or 2)	18	GHG Protocol	3	GHG Protocol	34	GHG Protocol	55	GHG Protocol
4. Upstream transportation and distribution	1,9	GHG Protocol	0,3	GHG Protocol	0,4	GHG Protocol	2,6	GHG Protocol
5. Waste generated in operations	8507	GHG Protocol	474	GHG Protocol	1888	GHG Protocol	10869	GHG Protocol
6. Business travel	966	GHG Protocol	72,2	GHG Protocol	213,5	GHG Protocol	1251,7	GHG Protocol
7. Employee travel	2185	GHG Protocol	210	GHG Protocol	159	GHG Protocol	2554	GHG Protocol
8. Leased upstream assets	NA	Not applicable	NA	Not applicable	NA	Not applicable	0	Not applicable
9. Downstream transportation and distribution	255120	GHG Protocol	50849	GHG Protocol	48918	GHG Protocol	354887	GHG Protocol
10. Processing of products sold	NA	Not applicable	NA	Not applicable	NA	Not applicable	0	Not applicable
11. Use of products sold	NA	Not applicable	NA	Not applicable	NA	Not applicable	0	Not applicable
12. Final disposal of products sold	NA	Not applicable	NA	Not applicable	NA	Not applicable	0	Not applicable
13. Leased downstream assets	1079	GHG Protocol	1067	GHG Protocol	2442	GHG Protocol	4588	GHG Protocol
14. Franchises	NA	Not applicable	NA	Not applicable	NA	Not applicable	0	Not applicable
15. Investments	NA	Not applicable	NA	Not applicable	NA	Not applicable	0	Not applicable
16. Others upstream	NA	Not applicable	NA	Not applicable	NA	Not applicable	0	Not applicable
17. Others downstream	NA	Not applicable	NA	Not applicable	NA	Not applicable	0	Not applicable
Total	269694,9	GHG Protocol	52923,5	GHG Protocol	53990,0	GHG Protocol	376609,3	GHG Protocol

APPENDICES CHAPTER 5

Environmental Performance: We promote climate action

ENERGY

Energy management SASB IF-RE-130a.1 SASB IF-RE-410a.2

		2022					2023				
Data coverage	Countries	Total built area (m²)	Total leasable floorspace (m²)	Coverage of energy consumption data (m²)	% coverage of energy consumption data (% of floor-space)	% of tenants measured separately in terms of energy consumption	Total built area (m²)	Total leasable floorspace (m²)	Coverage of energy consumption data (m²)	% coverage of energy consumption data (% of floor-space)	% of tenants measured separately in terms of energy consumption
Shopping Centers	Chile	3.960.186	1.425.316	3.960.186	100%	18,9%	4.003.887	1.433.843	4.003.887	100%	18,29%
	Peru	694.193	302.812	694.193	100%	S/I	708.397	300.734	708.397	100%	S/I
	Colombia	452.180	214.659	452.180	100%	S/I	444.312	208.712	444.312	100%	S/I
	Regional Total	5.106.559	1.942.787	5.106.559	100%	S/I	5.156.596	1.943.289	5.156.596	100%	S/I

Energy consumption SASB IF-RE-130a.2

2023		Total Energy Consumption (GJ)	Grid power consumption (GJ)	% of energy consumed from the electricity grid	% coverage of energy consumption data (% of floorspace)	Renewable energy consumption (GJ)	% of energy consumed from renewable sources
Shopping Centers	Countries						
	Chile	889.456	889.456	100%	100%	889.456	100,0%
	Peru	114.125	114.086	99,97%	100%	82.700	72%
	Colombia	101.950	98.199	96%	100%	20.380	20%
	Regional Total	1.105.531	1.101.741	99,6%	100%	992.536	90%

2022		Total Energy Consumption (GJ)	Grid power consumption (GJ)	% of energy consumed from the electricity grid	% coverage of energy consumption data (% of floorspace)	Renewable energy consumption (GJ)	% of energy consumed from renewable sources
Shopping Centers	Countries						
	Chile	855.668	855.668	100%	100%	763.804,7	89,3%
	Peru	87.881	87.880,9	100%	100%	26.992,3	30,7%
	Colombia	87.119	83.186	95%	100%	3.933,3	4,5%
	Regional Total	1.030.668	1.026.734,9	99,6%	100%	794.730,3	77%

APPENDICES CHAPTER 5

Environmental Performance: We promote climate action

ENERGY

Energy consumption * (MWh) GRI 302-1 GRI 302-3

	Regional Total			
	2020	2021	2022	2023
Total energy consumption (MWh)	193.388	222.273	286.296	307.091
Total renewable energy consumption (MWh)	157.786	181.051	244.609	271.975
Total non-renewable energy consumption (MWh)	35.602	41.222	41.687	35.116
Consumption Common Expenditures (MWh)	69.910	75.359	92.463	92.438
Energy intensity (kWh/m2 GLA)	38,481	39,535	47,593	47,568

* refers to electricity consumption

Variation in energy consumption SASB IF-RE-130a.3

		% variation in energy consumption with data coverage		
		2020-2021	2021-2022	2022-2023
Shopping centers	Chile	15%	31%	4%
	Peru	28%	8%	30%
	Colombia	5%	33%	17%
	Regional Total	14,9%	28,8%	7,3%

Energy certifications SASB IF-RE-130a.4

2023	% of the qualified portfolio with an energy rating	% of the qualified portfolio with an ENERGY STAR certification
Chile	23,5%	NA
Peru	50%	NA
Colombia	50%	NA
Regional Total	32%	NA

APPENDICES CHAPTER 5

Environmental Performance: We promote climate action

WATER

Data coverage of water extracted SASB IF-RE-140a.1 SASB IF-RE-410a.2

2023									
	Countries	Total built area (m²)	Total leasable floorspace (m²)	Coverage of water extraction data (m²)	% coverage of water extraction data (% of floorspace)	Total area built in areas of high or extremely high water stress (m²)	Water extraction data coverage in areas under water stress (m²)	% coverage of water extraction data in areas under water stress (% of floorspace)	% of tenants measured separately in terms of water extracted
Shopping Centers	Chile	4.003.887	1.433.843	3.988.247	100%	3.386.304	3.386.304	100%	100,0%
	Peru	708.397	300.734	706.030	100%	708.397	708.397	100%	S/I
	Colombia	444.312	208.712	444.312	100%	0	0	NA	S/I
	Regional Total	5.156.596	1.943.289	5.138.589	100%	4.094.701	4.094.701	100%	S/I

2022									
	Countries	Total built area (m²)	Total leasable floorspace (m²)	Coverage of water extraction data (m²)	% coverage of water extraction data (% of floorspace)	Total area built in areas of high or extremely high water stress (m²)	Water extraction data coverage in areas under water stress (m²)	% coverage of water extraction data in areas under water stress (% of floorspace)	% of tenants measured separately in terms of water extracted
Shopping Centers	Chile	3.960.186	1.425.316	3.960.186	100%	3.960.186	3.960.186	100%	7,1%
	Peru	694.193	302.812	694.193	100%	319.071	319.071	100%	S/I
	Colombia	452.180	214.659	452.180	100%	0	0	NA	S/I
	Regional Total	5.106.559	1.942.787	5.106.559	100%	4.279.257	4.279.257	100%	S/I

Water consumption SASB IF-RE-140a.2 GRI 303-5

Data coverage		2022			2023		
		Countries	Total water extracted (m³)	Water extraction in areas under water stress (m³)	Percentage of areas under water stress (%)	Total water extracted (m³)	Water extraction in areas under water stress (m³)
Shopping Centers	Chile	2.313.407	2.296.816	99%	2.368.469	2.045.783	86%
	Peru	291.588	124.834	43%	394.969	106.962	27%
	Colombia	279.074	0	0%	299.792	0	0%
	Regional Total	2.884.069	2.421.650	84%	3.063.230	2.152.745	70%

APPENDICES CHAPTER 5

Environmental Performance: We promote climate action

WATER

Percentage change in water extracted SASB IF-RE-140a.3

	Countries	2020-2021	2021-2022	2022-2023
Shopping Centers	Chile	17%	13%	2%
	Peru	54%	23%	35%
	Colombia	256%	48%	7%
	Regional Total	26%	17%	6%

Water consumption MP 3

		Total regional	
Water extracted in millions of M3	Unidad	2022	2023
A. Total municipal water supplies or other water services	Millions of m ³	2,803	2,956
B. Surface freshwater extraction (lakes, rivers, etc.)	Millions of m ³	0,000	0,000
C. Underground freshwater extraction	Millions of m ³	0,100	0,107
D. Discharge: water returned to the extraction source at similar levels or higher quality than the water extracted (B and C)	Millions of m ³	0,000	0,000
Total net freshwater consumption (A+B+C-D)	Millions of m ³	2,903	3,063
Direct water use consumption (for intensity)	m ³	1,657	1,624
Water intensity (from direct use water)	m ³ /GLA	0,85	0,84

APPENDICES CHAPTER 5

Environmental Performance: We promote climate action

WASTE

HAZARDOUS/NON-HAZARDOUS waste disposal* GRI 306-3

Type of waste treatment (ton)	Chile		Peru		Colombia		Regional Total	
	Non-hazardous	hazardous	Non-hazardous	hazardous	Non-hazardous	hazardous	Non-hazardous	hazardous
Reuse	7,96						7,96	
Recycling	3337,4		316,74		639,5		4293,6	
Composting	683,64		74,3		358,2		1116,1	
Digesters	53,57						53,6	
Energy recovery: Biogas generation (not incinerated)	5056,5						5056,5	
Total recovery	9139,06		391		997,7		10527,8	
Incineration (with energy recovery)								
Incineration (without energy recovery)								
Landfill	11711,3		925,7		4123,8		16760,8	
Other elimination: Safety landfill		13,95						13,95
Total eliminated	11711,3	13,95	925,7		4123,8		16760,8	13,95
TOTAL	20850,36	13,95	1316,74		5121,5		27288,6	13,95

* The hazardous waste from Peru and Colombia are not being accounted for as we are in the process of standardizing traceability.

APPENDICES CHAPTER 5

Environmental Performance: We promote climate action

WASTE

NON-disposal methods (reuse, recycling, other recovery operations) GRI 306-4

Recycling (Ton)	Chile		Peru		Colombia		Regional Total	
	Facilities	Outside the facilities	Facilities	Outside the facilities	Facilities	Outside the facilities	Facilities	Outside the facilities
Total recycling							0	0
Composting							0	0
Carboard		2870,05		258,27		427,35	0	3555,67
Oily sludge replaced.		633		0		0	0	633
Used oil		390,16		0		0	0	390,16
Plastic film		14,95		26,07		29,65	0	70,67
Organic (internal)	66,47			0		0	66,47	0
Organic (external)		50,54		74,3		358,2	0	483,04
Glass		27,65		1,58		110,74	0	139,97
Cans		1,02		5,32		3,65	0	9,99
PET bottles		11,35		19,66		20,7	0	51,71
Paper		3,1		3,235		42,58	0	48,915
Tetrapack		0		0,519		1,52	0	2,039
Scrap		6,4		0		3,2	0	9,6
Electronic waste		0		0		0,1	0	0,1
Other (specify)				2,097				2,097
TOTAL	66,47	4008,22	0	391,05	0	997,69	66,47	5396,961

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Environmental Performance: We promote climate action

CLIMATE RESILIENCE

Adaptation to climate change SASB IF-RE-450a.1

Areas of properties located in 100-year flood zones	2023
Chile	S/I
Peru	S/I
Colombia	S/I
Regional total	S/I

OTHERS

Managing tenants' impacts on sustainability SASB IF-RE-410a.1

Real estate subsector	2023
Related useful area leased, by real estate subsector (m²)	131.969

Activity parameters (SASB) IF-RE-000.A IF-RE-000.B IF-RE-000.C IF-RE-000.D

	Total regional			
	2020	2021	2022	2023
Number of properties	25	25	25	25
Total built area m²	5.015.204	5.034.833	5.106.559	5.156.596
Leasable floorspace m²	1.816.748	1.906.147	1.942.787	1.943.289
Percentage of properties indirectly managed	16%	16%	16%	16%
Average occupancy rate	92,19%	90,85%	94,69%	95,81%

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Staff by gender and job category (No. and %) NCG 461 5.1.1

Staff by position	Senior Management		Management		Supervisors		Operator		Sales force		Administrative		Ancillary		Other Professionals		Other technical staff		Total	
	N°	%	N°	%	N°	%	N°	%	N°	%	N°	%	N°	%	N°	%	N°	%	N°	%

CHILE

2022	Men	8	73%	56	64%	28	47%	0	0%	15	34%	2	22%	3	60%	182	51%	0	0%	294	51%
	Women	3	27%	31	36%	31	53%	0	0%	29	66%	7	78%	2	40%	176	49%	0	0%	279	49%
	Total	11	2%	87	15%	59	10%	0	0%	44	8%	9	2%	5	1%	358	62%	0	0%	573	100%
2023	Men	8	80%	49	65%	35	56%	0	0%	15	32%	1	11%	3	60%	149	51%	0	0%	260	52%
	Women	2	20%	26	35%	28	44%	0	0%	32	68%	8	89%	2	40%	146	49%	0	0%	244	48%
	Total	10	2%	75	15%	63	13%	0	0%	47	9%	9	2%	5	1%	295	59%	0	0%	504	100%

Peru

2022	Men	1	100%	9	56%	16	47%	0	0%	0	0%	0	0%	0	0%	18	46%	0	0%	44	44%
	Women	0	0%	7	44%	18	53%	0	0%	4	100%	6	100%	0	0%	21	54%	0	0%	56	56%
	Total	1	1%	16	16%	34	34%	0	0%	4	4%	6	6%	0	0%	39	39%	0	0%	100	100%
2023	Men	1	100%	3	30%	6	26%	0	0%	0	0%	0	0%	0	0%	20	53%	0	0%	30	37%
	Women	0	0%	7	70%	17	74%	0	0%	4	100%	5	100%	0	0%	18	47%	0	0%	51	63%
	Total	1	1%	10	12%	23	28%	0	0%	4	5%	5	6%	0	0%	38	47%	0	0%	81	100%

COLOMBIA

2022	Men	1	100%	10	56%	1	20%	0	0%	0	0%	1	17%	0	0%	21	38%	0	0%	34	39%
	Women	0	0%	8	44%	4	80%	0	0%	0	0%	5	83%	2	100%	35	63%	0	0%	54	61%
	Total	1	1%	18	20%	5	6%	0	0%	0	0%	6	7%	2	2%	56	64%	0	0%	88	100%
2023	Men	0	0%	7	44%	1	17%	0	0%	0	0%	0	0%	0	0%	17	28%	0	0%	25	28%
	Women	0	0%	9	56%	5	83%	0	0%	0	0%	5	100%	1	100%	43	72%	0	0%	63	72%
	Total	0	0%	16	18%	6	7%	0	0%	0	0%	5	6%	1	1%	60	68%	0	0%	88	100%

Total regional

Staff by position	Senior Management		Management		Supervisors		Operator		Sales force		Administrative		Ancillary		Other Professionals		Other technical staff		Total	
	N°		N°		N°		N°		N°		N°		N°		N°		N°		N°	
	11		101		92		0		51		19		6		393		0		673	

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Staff by nationality NCG 461 5.1.2 MP 4

M= Men

W= Women

2023

Staff by country	Senior Management			Management			Supervisors			Operator			Sales force			Administrative			Ancillary			Other Professionals			Other technical staff			Total
	M	W	%	M	W	%	M	W	%	M	W	%	M	W	%	M	W	%	M	W	%	M	W	%	M	W	%	N°
Argentine	0	0	0%	0	0	0%	0	1	33%	0	0	0%	0	0	0%	0	0	0%	0	0	0%	0	2	67%	0	0	0%	3
Bolivian	0	0	0%	0	0	0%	0	0	0%	0	0	0%	0	0	0%	0	0	0%	0	0	0%	0	1	100%	0	0	0%	1
Chilean	7	2	2%	49	24	16%	32	23	12%	0	0	0%	15	31	10%	1	8	2%	3	2	1%	140	131	58%	0	0	0%	468
Colombian	1	0	1%	7	10	18%	1	7	9%	0	0	0%	0	1	1%	0	5	5%	0	1	1%	18	43	65%	0	0	0%	94
Peruvian	0	0	0%	3	8	13%	6	17	27%	0	0	0%	0	4	5%	0	5	6%	0	0	0%	20	21	49%	0	0	0%	84
Venezuelan	0	0	0%	0	0	0%	2	2	20%	0	0	0%	0	0	0%	0	0	0%	0	0	0%	7	9	80%	0	0	0%	20
Brazil	0	0	0%	0	0	0%	0	0	0%	0	0	0%	0	0	0%	0	0	0%	0	0	0%	1	0	100%	0	0	0%	1
Spanish	0	0	0%	0	0	0%	1	0	100%	0	0	0%	0	0	0%	0	0	0%	0	0	0%	0	0	0%	0	0	0%	1
United States	1	0	100%	0	0	0%	0	0	0%	0	0	0%	0	0	0%	0	0	0%	0	0	0%	0	0	0%	0	0	0%	1
Total	9	2		59	42		42	50		0	0		15	36		1	18		3	3		186	207		0	0		673

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Staff by age range NCG 461 5.1.3

T= Total

M= Men

W= Women

2023 Regional Total

Staff by age range	Senior Management			Management			Supervisors			Operator			Sales force			Administrative			Ancillary			Other Professionals			Other technical staff			Total
	T	M	W	T	M	W	T	M	W	T	M	W	T	M	W	T	M	W	T	M	W	T	M	W	T	M	W	N°
under 30 years	0	0	0	0	0	0	10	4	6	0	0	0	24	7	17	7	1	6	0	0	0	87	34	53	0	0	0	128
between 30 and 40 years	2	2	0	39	21	18	57	25	32	0	0	0	25	6	19	7	0	7	0	0	0	213	104	109	0	0	0	343
between 41 and 50 years	3	2	1	44	29	15	21	10	11	0	0	0	2	2	0	2	0	2	2	1	1	68	32	36	0	0	0	142
between 51 and 60 years	4	3	1	17	8	9	4	3	1	0	0	0	0	0	0	3	0	3	1	0	1	23	15	8	0	0	0	52
between 61 and 70 years	2	2	0	1	1	0	0	0	0	0	0	0	0	0	0	0	0	0	2	1	1	2	1	1	0	0	0	7
over 70 years	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	1	1	0	0	0	0	0	0	0	1

Staff by workplace seniority NCG 461 5.1.4

T= Total

M= Men

W= Women

2023 Regional Total

Staff by workplace seniority	Senior Management			Management			Supervisors			Operator			Sales force			Administrative			Ancillary			Other Professionals			Other technical staff			Total
	T	M	W	T	M	W	T	M	W	T	M	W	T	M	W	T	M	W	T	M	W	T	M	W	T	M	W	N°
under 3 years	2	1	1	34	23	11	38	22	16	0	0	0	32	11	21	12	1	11	0	0	0	233	125	108	0	0	0	351
between 3 and 6 years	2	1	1	26	15	11	27	7	20	0	0	0	11	2	9	1	0	1	0	0	0	88	28	60	0	0	0	155
between 6 and 12 years	2	2	0	28	14	14	21	8	13	0	0	0	7	2	5	3	0	3	2	0	2	53	25	28	0	0	0	116
over 12 years	5	5	0	13	7	6	6	5	1	0	0	0	1	0	1	3	0	3	4	3	1	19	8	11	0	0	0	51

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Social Performance: We enable capacities to empower people

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Labor formality NCG 461 5.2 GRI 2-8

2023

By contract type	Chile		Peru		Colombia		Regional Total	
	N°	%	N°	%	N°	%	N°	%
Indefinite (total)	485	90%	81	92%	87	99%	653	92%
Men	249	51%	30	37%	25	29%	304	47%
Women	236	49%	51	63%	62	71%	349	53%
Fixed term (total)	19	4%	0	0%	1	1%	20	3%
Men	11	58%	0	0%	0	0%	11	55%
Women	8	42%	0	0%	1	100%	9	45%
By project or work (total)	0	0%	0	0%	0	0%	0	0%
Men	0	0%	0	0%	0	0%	0	0%
Women	0	0%	0	0%	0	0%	0	0%
Fees (*)	32	6%	7	8%	0	0%	39	5%
Men	16	50%	4	57%	0	0%	20	51%
Women	16	50%	3	43%	0	0%	19	49%

* This category considers private individuals who provided fee-based services at least once during 2023.

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Staff by work hours adaptability NCG 461 5.3

2023

Staff by work hours adaptability	Chile		Peru		Colombia		Regional Total	
	N°	%	N°	%	N°	%	N°	%
Regular working hours (total)	481	95%	81	100%	88	100%	650	97%
Men	252	52%	30	37%	25	28%	307	47%
Women	229	48%	51	63%	63	72%	343	53%
Part-time working hours (total)	23	3%	0	0%	0	0%	23	2%
Men	8	35%	0	0%	0	0%	8	35%
Women	15	65%	0	0%	0	0%	15	65%
Part-time work hours with adaptability agreements for workers with family responsibilities (total)	0	0%	0	0%	0	0%	0	0%
Men	0	0%	0	0%	0	0%	0	
Women	0	0%	0	0%	0	0%	0	
People covered by remote work or work hours adaptability agreements (with remote work agreement) (total)	314	65%	0	0%	0	0%	314	48%
Men	162	52%	0	0%	0	0%	162	52%
Women	152	48%	0	0%	0	0%	152	48%
TOTAL	504	100%	81	100%	88	100%	673	100%

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Social Performance:

We enable capacities to empower people

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Employee turnover MP 5

Consolidated regional hiring, departure and turnover rates GRI 401-1

2023 Regional Total

Staff	Total No. of new employees hired	Total No. departures	Recruitment Rate (No. of hires/total workers)	Departure rate (No. of departures/total workers)	Turnover rate [Number of departures / (workers on 1 January + workers on 31 Dec) / 2] x 100	Voluntary turnover rate	Involuntary turnover rate
By age							
Under 30 years	65	46	51%	36%	35%	20,8%	14,6%
Between 30 and 40 years	99	99	29%	29%	27%	7,8%	19,7%
Between 41 and 50 years	22	45	15%	32%	28%	10,8%	17,7%
Between 51 and 60 years	5	14	10%	27%	25%	3,6%	21,8%
Between 61 and 70 years	0	1	0%	14%	13%	0,0%	12,5%
Over 70 years	0	0	0%	0%	0%	0,0%	0,0%
TOTAL	191	205	28%	30%	29%	10%	18%
By sex							
Men	87	107	32%	28%	34%	12,5%	19,4%
Women	97	98	26%	27%	27%	8,5%	17,5%
TOTAL	184	205	29%	27%	30%	10%	18%
By job category							
Senior Management	1	3	9%	27%	25%	8,3%	16,7%
Management	24	38	24%	38%	35%	10,0%	24,5%
Supervisors	29	23	32%	25%	21%	7,3%	13,7%
Operator	0	0	0%	0%	0%	0,0%	0,0%
Sales force	19	14	37%	27%	30%	8,5%	21,3%
Administrative	10	3	53%	16%	17%	16,7%	0,0%
Ancillary	0	0	0%	0%	0%	0,0%	0,0%
Other Professionals	101	124	26%	31%	30%	11,5%	18,8%
Other technical staff	0	0	0%	0%	0%	0,0%	0,0%
TOTAL	184	205	27%	30%	29%	10%	18%

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Social Performance:

We enable capacities to empower people

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Employee turnover MP 5

Consolidated regional hiring, departure and turnover rates GRI 401-1

2023 Total regional

Staff	Total No. of new employees hired	Total No. departures	Recruitment Rate (No. of hires/total workers)	Departure rate (No. of departures/total workers)	Turnover rate [Number of departures / (workers on 1 January + workers on 31 Dec) / 2] x 100	Voluntary turnover rate	Involuntary turnover rate
By nationality							
Argentine	0	3	0%	100%	67%	22,2%	44,4%
Bolivian	1	1	100%	100%	100%	0,0%	100,0%
Chilean	120	143	26%	31%	29%	10,6%	18,0%
Colombian	39	21	41%	22%	23%	7,6%	15,2%
Peruvian	17	30	20%	36%	33%	10,9%	21,7%
Venezuelan	6	7	30%	35%	33%	14,3%	19,0%
Brazil	0	0	0%	0%	0%	0,0%	0,0%
Spanish	0	0	0%	0%	0%	0,0%	0,0%
United States	1	0	100%	0%	0%	0,0%	0,0%
TOTAL	184	205	27%	30%	29%	10%	18%

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Staff with disabilities NCG 461 5.1.5 GRI-405-1

T= Total

M= Men

W= Women

2023 Regional Total

	Chile			Peru			Colombia			Total		
	M	W	T	M	W	T	M	W	T	M	W	T
Staff with disabilities												
Senior Management	0	0	0	0	0	0	0	0	0	0	0	0
Management	0	0	0	0	0	0	0	0	0	0	0	0
Supervisors	0	0	0	0	0	0	0	0	0	0	0	0
Operator	0	0	0	0	0	0	0	0	0	0	0	0
Sales force	0	0	0	0	0	0	0	0	0	0	0	0
Administrative	3	0	3	0	0	0	0	0	0	3	0	3
Ancillary	0	0	0	0	0	0	0	0	0	0	0	0
Other Professionals	3	0	3	1	0	1	0	0	0	4	0	4
Other technical staff	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL	6	0	6	1	0	1	0	0	0	7	0	7

Wage gap NCG 461 5.4.2 GRI 405-2

2023 Regional Total

	Average	Median
Wage gap between women and men		
Senior Management	52%	60%
Management	86%	80%
Supervisors	83%	86%
Operator	NA	NA
Sales force	94%	101%
Administrative	107%	98%
Ancillary	79%	100%
Other Professionals	80%	78%
Other technical staff	NA	NA

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Postnatal Leave NCG 461 5.7 GRI 401-3

2023 Regional Total

Postnatal leave by job category	Chile			Peru			Colombia		
	Maternal postnatal leave	Parental postnatal leave	Paternal postnatal leave	Maternal postnatal leave	Parental postnatal leave	Paternal postnatal leave	Maternal postnatal leave	Parental postnatal leave	Paternal postnatal leave
Average No. of days used for postnatal leave									
Senior Management	0	0	0	0	0	10	0	0	0
Management	84	0	5	0	0	10	0	0	0
Supervisors	84	0	5	35	0	10	0	0	0
Operator	0	0	0	0	0	0	0	0	0
Sales force	84	0	0	0	0	0	0	0	0
Administrative	0	0	0	0	0	0	0	0	0
Ancillary	0	0	0	0	0	0	0	0	0
Other Professionals	85	0	5	68	0	10	30	0	0
Other technical staff	0	0	0	0	0	0	0	0	0

	Chile		Peru		Colombia	
	MEN	WOMEN	MEN	WOMEN	MEN	WOMEN
No. of eligible employees who have made use of postnatal leaves						
2023	7	16	4	1	N/A	1
2022	4	18	2	4	N/A	1

	Chile		Peru		Colombia	
	MEN	WOMEN	MEN	WOMEN	MEN	WOMEN
% of eligible employees who have made use of postnatal leaves						
2023	100%	100%	100%	100%	N/A	100%
2022	100%	100%	100%	100%	N/A	100%

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Training and benefits NCG 461 5.8 GRI 404-1 MP 7

2023

		Chile			Peru			Colombia		
	Total number of staff trained and hours of training	Total No. of staff trained (*)	No. of training hours	Average annual hours of training (*)	Total No. of staff trained (*)	No. of training hours	Average annual hours of training (*)	Total No. of staff trained (*)	No. of training hours	Average annual hours of training (*)
Senior Management	Men	8	34,7	4,3	1	10,4	10,4	NA	NA	NA
	Women	2	8,0	4,0	0	0,0	0,0	NA	NA	NA
Management	Men	47	217,4	4,6	2	23,0	11,5	7	18,9	2,7
	Women	23	111,5	4,9	7	67,8	9,7	9	45,1	5,0
Supervisors	Men	37	270,8	7,3	3	6,3	2,1	1	1,9	1,9
	Women	32	135,4	4,2	4	15,3	3,8	8	23,2	2,9
Operator	Men	NA	NA	NA	NA	NA	NA	NA	NA	NA
	Women	NA	NA	NA	NA	NA	NA	NA	NA	NA
Sales force	Men	11	82,4	7,5	1	10,1	10,1	0	0,0	0,0
	Women	24	184,5	7,7	4	10,1	2,5	3	30,2	10,1
Administrative	Men	2	7,0	3,5	0	0,0	0,0	0	0,0	0,0
	Women	7	30,2	4,3	5	52,5	10,5	5	19,0	3,8
Ancillary	Men	3	11,9	4,0	0	0,0	0,0	0	0,0	0,0
	Women	2	7,0	3,5	0	0,0	0,0	1	1,0	1,0
Other professionals	Men	148	1323,6	8,9	23	172,1	7,5	17	190,2	11,2
	Women	149	1048,7	7,0	30	165,9	5,5	34	236,8	7,0
Other technical staff	Men	NA	NA	NA	NA	NA	NA	NA	NA	NA
	Women	NA	NA	NA	NA	NA	NA	NA	NA	NA
TOTAL		495	3473,10	7,02	80	533,56	6,67	85	566,13	6,66

* NA: Not applicable, there are no workers in the category.
0: there are workers but were not trained

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Training and benefits NCG 461 5.8 GRI 404-1 MP 8

	2022		2023	
Total staff representing trained staff relative to total staff	N°	%	N°	%
Chile	422	74%	495	98%
Peru	76	76%	80	99%
Colombia	54	61%	85	97%
REGIONAL TOTAL	552	73%	660	98%

Training and benefits MP 9

2023	Chile	Peru	Colombia
Total monetary resources allocated to education and professional development (*)		105767	143603833
% representing the entity's total annual revenue from regular activities (relative to previous row of total amount of resources used)		0,052%	0,073%
Average amount spent on training and development (*)		\$1.306	\$1.631.862

* Amounts expressed in the country's local currency

Absenteeism rate MP 10

	Regional	
	2022	2023
Absenteeism rate (AR) Internal workers	2,78%	1,90%
No. of days of absence, internal workers	6.918	4.614
Total scheduled work days in the period (internal)	260.859	244.030
Absenteeism rate (AR) External workers	S/I	S/I
No. of days of absence, external workers	S/I	S/I
Total scheduled work days in the period (external)	S/I	S/I

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Social Performance: We enable capacities to empower people

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Coverage of the occupational health and safety management system GRI 403-8

If the organization has implemented an occupational health and safety management system based on legal requirements and/or recognized standards/guidelines, indicate:	2023	
	Nº	%
Employees covered by the system		100%
Employees covered by the system who have been the subject of an internal audit		100%
Employees covered by the system who have been the subject of an audit or certification by an external party		100%
Workers who are not employees, but whose work or workplace is controlled by the organization, who are covered by the system		100%
Workers who are not employees, but whose work or workplace is controlled by the organization, who are covered by the system and have been subject to an internal audit		100%
Workers who are not employees, but whose work or workplace is controlled by the organization, who are covered by the system and have been subject to an audit or certification by an external party		100%

Return on investment in human capital MP 11

ROI IN HUMAN CAPITAL	Regional Total
a) Total income (thousands of CLP)	419.903.778
b) Total operating expenses (CLP TH)	99.872.026
c) Total employee-related expenses (wages + benefits) (CLP TH)	37.869.116
d) Resulting ROI in HC (a-(b-c)/c)	9,5

Trend in employee wellbeing MP 12

Job satisfaction	Regional		
	2021	2022	2023
% of employees with the highest level of commitment, satisfaction, wellbeing or employee net promoter score (NPS)	34	40	34
% of employees who answered the survey	74%	86%	89%

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Recruitment MP 13

	Regional	
	2022	2023
No. of vacancies	257	237
No. of vacancies filled by internal candidates	69	82
% of vacancies filled by internal candidates	91%	96%
Average hiring cost /FTE Chile Pesos CL	\$618.874	\$735.808
Average hiring cost /FTE Peru Soles	\$3.016	\$2.911
Average hiring cost /FTE Colombia Pesos COL	\$ 3.140.924	\$ 3.305.862

Breakdown of workforce: gender MP 14

	2021		2022		2023	
Women:	N°	%	N°	%	N°	%
In the total workforce	392	54%	389	50%	358	53%
In all managerial positions, including junior, middle and senior managers (as a percentage of total managerial positions)	46	39%	46	37%	42	42%
In junior management positions, i.e. first level of management (as a percentage of total junior management positions)	37	36%	39	36%	38	51%
In senior management positions, i.e. no more than two levels away from the chief executive officer or comparable positions (as a percentage of total senior management positions)	3	41%	3	37%	2	18%
Proportion of women in management positions in income-generating roles (e.g. sales) as a percentage of all such managers (i.e. excluding support functions such as HR, IT, Legal, etc.)	18	39%	21	38%	21	51%
In STEM-related positions (as a percentage of total STEM positions)	15	25%	19	28%	17	30%

APPENDICES CHAPTER 6

Social Performance:

We enable capacities to empower people

SUPPLIERS

Payment to suppliers NCG 461 5.7

2023 Regional Total

Payment term	National			Foreign		
	Less than 30 days	between 31 and 60 days	Over 60 days	Less than 30 days	between 31 and 60 days	Over 60 days
No. of invoices paid (from the date of invoice receipt)	31.807	3.402	1.535	112	90	119
Total amount of invoices paid (millions of pesos)	263.382	18.726	4.492	1.242	719	1.091
Total amount of interest for arrears in payment of invoices (millions of pesos)	0	0	0	0	0	0
No. of agreements registered in the Ministry of the Economy's Register of Agreements with Exceptional Terms of Payment, when appropriate.	0	0	1	0	0	0
No. of suppliers to which invoices were paid during the year	1.609	429	113	15	26	32

Payment to suppliers	Chile						Peru						Colombia					
	NATIONAL			FOREIGN			NATIONAL			FOREIGN			NATIONAL			FOREIGN		
Payment term	LESS THAN 30 DAYS	BE-TWEEN 31 AND 60 DAYS	OVER 60 DAYS	LESS THAN 30 DAYS	BE-TWEEN 31 AND 60 DAYS	OVER 60 DAYS	LESS THAN 30 DAYS	BE-TWEEN 31 AND 60 DAYS	OVER 60 DAYS	LESS THAN 30 DAYS	BE-TWEEN 31 AND 60 DAYS	OVER 60 DAYS	LESS THAN 30 DAYS	BE-TWEEN 31 AND 60 DAYS	OVER 60 DAYS	LESS THAN 30 DAYS	BE-TWEEN 31 AND 60 DAYS	OVER 60 DAYS
No. of invoices paid (from the date of invoice receipt)	23.089	2.281	1.287	9	43	36	3.457	645	150	100	19	13	5.261	476	98	3	28	70
Total amount of invoices paid (millions of pesos)	219.752	11.325	3.630	97	578	490	31.822	4.672	410	177	65	581	11.808	2.729	452	968	76	20
Total amount of interest for arrears in payment of invoices (millions of pesos)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
No. of agreements registered in the Ministry of the Economy's Register of Agreements with Exceptional Terms of Payment, when appropriate.	0	0	1	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
No. of suppliers to which invoices were paid during the year	934	169	42	5	14	15	260	129	31	8	6	8	415	131	40	2	6	9

APPENDICES CHAPTER 6

Social Performance:

We enable capacities to empower people

SUPPLIERS

Evaluation of suppliers NCG 461 7.2 GRI 414-1

2023 Regional Total

	Chile		Peru		Colombia		Regional Total	
	NATIONAL	FOREIGN	NATIONAL	FOREIGN	NATIONAL	FOREIGN	NATIONAL	FOREIGN
No. of suppliers evaluated with sustainability criteria.	313	3	126	2	150	1	589	6
% of total suppliers analyzed with sustainability criteria during the period	29%	7%	38%	10%	32%	6%	31%	8%
% total purchases corresponding to suppliers analyzed under sustainability criteria	46%	3%	16%	13%	44%	1%	41%	3%
No. of new suppliers	272	7	125	8	258	7	655	22
% of all new providers who have passed social criteria filters	100%	100%	100%	100%	100%	100%	100%	100%
Total purchases from suppliers subjected to evaluation (CLP MN)	142.634.312.863	382.875.296	11.494.588.361	669.263.695	20.527.610.855	176.754.515	174.656.512.079	1.228.893.506

APPENDICES CHAPTER 6

Social Performance:

We enable capacities to empower people

SUPPLIERS

Business with suppliers NCG 461 6.2 iii

2023

Suppliers / Customers	Regional
No. of suppliers representing at least 10% of total purchases made in the period for the supply of goods and services in the segment	1
The number of customers who individually concentrate at least 10% of the segment's revenue (*)	1
<p>* Mallplaza customers are the leasers of commercial premises (tenants), none of which individually represents 10% or more of the company's revenue. However, when the Falabella Group is considered as a single customer, it surpasses 10% in each country and as total aggregate, but not 20%.</p>	

Expenditure on local suppliers GRI 204-1

2023

	Chile	Peru	Colombia
Amount of expenditure on local suppliers (CLP)	\$307.727.576.640	\$70.865.785.129	\$40.766.891.663
% expenditure on local suppliers	99%	94%	71%

KPIs for selection of suppliers MP 15

2023

Selection of suppliers	Regional
No. Level 1 suppliers	1987
Total number of significant level 1 suppliers	121
% of total expenditure on significant level 1 suppliers	52%
No. of significant non-level 1 suppliers	S/I
Total No. of significant level 1 and non-level 1 suppliers	121

APPENDICES CHAPTER 6

Social Performance: We enable capacities to empower people

SUPPLIERS

Supplier evaluation and development MP 16

2023

Evaluation of suppliers	Chile	Peru	Colombia	Regional Total
Total No. of suppliers evaluated through documentary/onsite assessments	343	133	154	630
Total No. of significant suppliers evaluated through documentary/onsite assessments	42	4	17	63
% of significant suppliers evaluated	10%	3%	4%	7%
No. of suppliers evaluated with significant actual/potential impacts	33	3	3	39
No. of suppliers with substantial actual/potential negative impacts with an agreed improvement/corrective action plan	11	0	0	11
% of suppliers with substantial actual/potential negative impacts with an agreed improvement/corrective action plan	33%	0%	0%	28%
No. of suppliers with substantial actual/potential negative impacts who were dismissed	0	1	0	1

2023

Support for the corrective action plan	Chile	Peru	Colombia	Regional Total
Total No. suppliers supported in the implementation of the corrective action plan	7	5	3	15
N° of suppliers evaluated with substantial actual/potential negative impacts supported in the implementation of the corrective action plan	0	0	0	0
% of suppliers evaluated with substantial actual/potential negative impacts supported in the implementation of the corrective action plan	0%	0%	0%	0%

APPENDICES CHAPTER 6

Social Performance: We enable capacities to empower people

SUPPLIERS

Supplier evaluation and development MP 16

2023

Capacity-building programs	Chile	Peru	Colombia	Regional Total
Total No. of suppliers in capacity building programs	34	10	11	55
Total No. of significant suppliers in capacity building programs	13	0	3	16
% of significant suppliers in capacity building programs	14%	10%	27%	11%

CUSTOMERS

Customer experience MP 17

	Chile		Peru		Colombia		Total Regional	
	2022	2023	2022	2023	2022	2023	2022	2023
Operational NPS	57%	66%	75%	78%	81%	83%	63%	71%
Satisfaction regarding operational service stores	31%	59%	31%	55%	53%	65%	-	-

Target Chile	Target Peru	Target Colombia	Regional Target
2023	2023	2023	2023
60%	77%	79%	66%

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2. GRI INDEX

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INDEPENDENT ASSURANCE REPORT



Independent Assurance Report

We have been engaged by the Management of Plaza S.A. (hereinafter the "Company"), to report and provide an independent limited assurance conclusion as to whether the assessment of the ESG Contents in Plaza S.A.'s 2023 Annual Report is in compliance with the preparation of the GRI Sustainability Reporting Standard and/or the Standard selected, in all material respects, under ISAE 3000 (hereinafter the "Report") for the year ended December 31, 2023.

The ESG Contents in the 2023 Integrated Annual Report covered by this limited assurance engagement are the following:

Indicators assured	Standard assured
302-1 Energy consumption within the organization	GRI
302-3 Energy intensity	GRI
303-5 Water consumption	GRI
306-3 Waste generated	GRI
403-9 Work-related injuries	GRI
5.4.2 Wage gap	General Standard No. 461
MP 10 Absenteeism rate	Own indicator
MP 15 and MP 16 Selection, Evaluation and Development of Suppliers	Own indicator

Responsibilities of the Company

The Company confirms that the Sustainability Management is the party responsible for the ESG Contents in the 2023 Integrated Annual Report and the information in such Contents.

Our engagement has been conducted on the basis that the Company recognizes and understands that the Area Management is responsible for:

- The presentation of the ESG Indicators in the 2023 Integrated Annual Report included in the engagement, complies with the Global Reporting Initiative (GRI) Sustainability Reporting Standard and/or the standard selected.
- The preparation and fair presentation of the assertion that states that the ESG Contents in the Integrated Annual Report included in the engagement comply with the GRI Sustainability Reporting Standard and/or the standard selected.
- The design, implementation and maintenance of the internal control that the General Management and the Area Management determine is necessary to allow compliance with the GRI standard and/or the standard selected and that it is free from non-compliance, whether due to fraud or error.

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Santiago
Av. Presidente Riesco 5685,
piso 15, Las Condes

INDEPENDENT ASSURANCE REPORT



Plaza S.A.
Assurance of 2023 Integrated Annual Report in accordance with ISAE 3000.
Santiago, March 28, 2024
Page 2

- d) Prevention and detection of fraud and for identifying and ensuring that the Company complies with laws and regulations applicable to its activities;
- e) The process to assure that the Sustainability Management, personnel involved with the preparation and presentation of the information of the Assurance Engagement are properly trained, systems are properly updated and that any changes to relevant Assurance Engagement information include all significant business units.
- f) This responsibility also includes informing us of any changes in the Company's operations from January 1, 2023 through the date of issuance of our conclusion.

Responsibility of the Assurance Practitioner

Our responsibility is to issue an independent limited assurance report as to whether the ESG Contents in the Integrated Annual Report included in the Assurance Engagement comply with the Global Reporting Initiative (GRI) Sustainability Reporting Standard and/or the standard selected, in all material respects, under ISAE 3000.

We have complied with the independence and other ethical requirements of the Code of Ethics for Professional Accountants issued by the International Ethics Standards Board for Accountants, which is based on fundamental principles of integrity, objectivity, professional competence and due care, confidentiality and professional conduct and implemented quality control procedures that are applicable to the individual engagement in accordance with the requirements of the International Standard on Quality Control 1 Quality Control for Companies that Perform Audits and Reviews of Historical Financial Information, and Other Assurance and Related Services Engagements ("ISQM 1") and plan and perform our work to obtain an independent limited assurance conclusion. Based on that indicated in the preceding paragraphs, we confirm that we have performed this engagement for Plaza S.A. independently and free of conflicts of interest.

The scope of an independent limited assurance engagement is substantially lower than that of a reasonable assurance engagement, and accordingly, the assurance provided is also lower.

The procedures we performed are based on our professional judgment and included inquiries, process observation, documentation analysis, analytical procedures and sample review tests described below:

- We interviewed key personnel of the Plaza S.A.'s Sustainability Management, in order to assess the process for preparing and defining the contents and the information systems used for the Assurance Engagement.
- We verified the data included in the Assurance Engagement from the supporting documentation provided by Management. However, our procedures did not include testing the data on which the estimates are based or separately developing our own estimates against which to evaluate Plaza S.A.'s estimates.
- We analyzed the processes of gathering and internal control for the quantitative data reflected in the Assurance Engagement.

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INDEPENDENT ASSURANCE REPORT



Plaza S.A.
Assurance of 2023 Integrated Annual Report in accordance with ISAE 3000.
Santiago, March 28, 2024
Page 3

- We verified the reliability of the information using analytical procedures and review tests based on sampling and recalculations.
- We reviewed the wording and revised the composition of the Integrated Annual Report containing the Assurance Engagement.

The procedures performed on a limited assurance engagement vary in nature and timing, and are less extensive than those performed for a reasonable assurance engagement. Consequently, the level of safety obtained in a limited assurance engagement is substantially lower than the assurance that would have been obtained had a reasonable assurance engagement been performed.

Purpose of our report

In accordance with the terms of our engagement, this assurance report has been prepared for Plaza S.A. for the purpose of assisting the Sustainability Management in determining whether the ESG Indicators in the 2023 Integrated Annual Report included in the Assurance Engagement and, subject to limited assurance, are prepared and presented in accordance with the Global Reporting Initiative (GRI) for Sustainability Reporting Standard and/or the standard selected, in all material respects, under ISAE 3000.

Restrictions on use of the report

Plaza S.A. confirms that the users of its 2023 Integrated Annual Report and our assurance reports regarding the ESG indicators in the 2023 Integrated Annual Report are the Company's Management, Board of Directors, employees and suppliers, the local communities of the locations where the Company performs its activities, the investors and regulators of Plaza S.A., and the guild organizations to which the Company is affiliated, as support for their decision-making processes.

Any third party other than the Users indicated in the preceding paragraph, who obtains access to our Report or a copy thereof and determines to rely on it, or any part thereof, does so at its own risk. To the fullest extent permitted by law, we do not accept or assume responsibility or liability to parties other than "Users" for our work, for this limited assurance report, or for the conclusions we have reached.

This report is provided to Plaza S.A. on the basis that it may not be copied or referred to, in whole or in part, without our prior written consent. Furthermore, this report may only be disclosed, in its entirety and not in part, for the internal purposes of Plaza S.A. and to third parties in order to show that the contents reported have been verified by an independent third party.

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INDEPENDENT ASSURANCE REPORT



Plaza S.A.
Assurance of 2023 Integrated Annual Report in accordance with ISAE 3000.
Santiago, March 28, 2024
Page 4

Our conclusions

Our conclusion has been established based on and subject to the matters described in this report.

We believe that the evidence we have obtained is sufficient and appropriate to support the conclusion expressed below.

Based on the procedures performed and evidence obtained, described above, nothing has come to our attention that would indicate to us that the ESG Contents in the 2023 Integrated Annual Report listed included in the Assurance Engagement, for the year ended December 31, 2023, are not prepared and presented fairly, in all material respects, in accordance with the Global Reporting Initiative (GRI) Sustainability Reporting Standard and/or the standard selected, under ISAE 3000, including the reliability of the data, the adequacy of the information presented and the absence of significant deviations and omissions.

The above translation of the report is provided as a free translation from the Spanish language original, which is the official and binding version. Such translation has been made solely for the convenience of non-Spanish readers.

Very truly yours,

KPMG Ltda.

Signed in the Spanish version

Karin Eggers G.
Head ESG Services, KPMG Chile
Co-Lead ESG, South American Cluster

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Financial Statements

CHAPTER 9



PLAZA S.A. AND SUBSIDIARIES

Financial statements for the years ended
as of December 31, 2023 and 2022
and independent auditors' report



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INDEPENDENT AUDITORS' REPORT

To the Shareholders and Directors
Plaza S.A.

Opinion

We have audited the financial statements of Plaza S.A. and Subsidiaries (the “Company”), which comprise the balance sheets as of December 31, 2023, and the related statements of income, changes in stockholders’ equity, and cash flows for the year then ended, and the related notes to the financial statements.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of Plaza S.A. and Subsidiaries as of December 31, 2023, and the results of its operations and its cash flows for the year then ended in accordance with International Financial Reporting Standards (“IFRS”) as issued by the International Accounting Standards Board (“IASB”).

Basis for Opinion

We conducted our audit in accordance with auditing standards generally accepted in Chile. Our responsibilities under those standards are further described in the Auditor’s Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of Plaza S.A. and Subsidiaries and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Emphasis of a matter – Accounting policy change

As indicated in Note 3 to the consolidated financial statements, Plaza S.A. and Subsidiaries, implemented the change in the accounting policy for valuing its investment properties. Plaza S.A. and Subsidiaries has decided to adopt the fair value model as permitted by IAS 40 “Investment Properties” as of January 1, 2023, and record its effects retroactively. Our opinion is not modified given this matter.

Other matter – 2022 Financial statements

The consolidated statement of financial position of Plaza S.A. and Subsidiaries as of December 31, 2022, and the corresponding consolidated statements of comprehensive income, changes in equity and cash flows for the year then ended, before implementing on a retroactive basis the adjustments for the change in accounting policy in investment properties indicated in Note 3, were audited by other auditors, in whose report dated February 28, 2023, they expressed an opinion without modifications to those audited consolidated financial statements.

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Deloitte Touche Tohmatsu Limited es una compañía privada limitada por garantía constituida en Inglaterra & Gales bajo el número 07271800, y su domicilio registrado: Hill House, 1 Little New Street, London, EC4A 3TR, Reino Unido.

The opening consolidated financial statements as of January 1, 2022, and closing balances as of December 31, 2022, which are presented for comparative purposes only, include adjustments for the accounting policy change in investment properties indicated in Note 3. Our audit of the financial statements consolidated as of December 31, 2023, included the audit of the aforementioned adjustments on the opening and closing balances of 2022, with the scope that we considered necessary in the circumstances.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with International Financial Reporting Standards (“IFRS”) as issued by the International Accounting Standards Board (“IASB”). These responsibilities include the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Company’s ability to continue as a going concern for one year after the date that the financial statements are issued.

Auditor’s Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor’s report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with auditing standards generally accepted in Chile will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with auditing standards generally accepted in Chile, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company’s internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.

- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Company's ability to continue as a going concern for at least twelve months after the date of closing of this financial statement, without limiting itself to said period.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

The accompanying financial statement have been translated into English solely for the convenience of readers outside Chile.

Deloitte

February 27, 2024
Santiago, Chile

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Milton Catacoli
R.U.T. 25.070.919-6

(Translation of Consolidated Financial Statements originally issued in Spanish)

Consolidated Financial Statements

PLAZA S.A. AND SUBSIDIARIES

Corresponding to the fiscal year ended December 31, 2023, and 2022 and January 01, 2022.



Content:

- Consolidated Statements of Financial Position.
- Consolidated Statements of Comprehensive Income.
- Consolidated Statements of Cash Flows.
- Consolidated Statements of Changes in Shareholders' Equity.
- Notes to the Consolidated Financial Statements.

Plaza S.A.

Registration in the Securities Registry No. 1.028

(Translation of Consolidated Financial Statements originally issued in Spanish)

PLAZA S.A. AND SUBSIDIARIES

Consolidated Statements of Financial Position

Corresponding to the fiscal year ended December 31, 2023, and 2022 and January 01, 2022.

(In thousands of pesos)

ASSETS	Note	As of december 31 of 2023 ThCh\$	Restated (Note 3)	
			As of december 31 of 2022 ThCh\$	As of january 01 of 2022 ThCh\$
Assets				
Current assets				
Cash and cash equivalents	4	202,015,648	301,762,494	125,026,025
Other financial assets, current		-	27,650	27,445
Other non-financial assets, current	5	16,370,767	21,690,421	16,326,235
Trade receivables and other accounts receivable, current	6	109,044,234	99,532,590	74,487,937
Accounts receivable from related entities, current	7.1	45,909,292	74,286,852	5,283,140
Tax assets, current	8	9,652,716	9,959,056	12,502,404
Total current assets in operation		382,992,657	507,259,063	233,653,186
Non-current assets classified as held for sale and discontinued operations	2.11	52,134,218	31,426,284	30,973,895
Total current assets		435,126,875	538,685,347	264,627,081
Non-current assets				
Other non-financial assets, non-current	5	21,059,953	20,157,153	39,642,357
Accounts receivable, non-current	6	24,027,048	11,339,312	5,691,364
Accounts receivable from related entities, non-current	7.1	5,389,910	4,133,178	2,136,011
Investments accounted for using the equity method	9	94,801,636	87,790,768	78,842,471
Intangible assets other than goodwill	10	5,260,289	5,217,508	3,831,767
Goodwill	10	357,778	357,778	357,778
Properties, plant and equipment	11	2,928,849	3,794,786	3,956,564
Investment Properties	12	4,166,498,735	3,803,168,928	3,663,196,426
Tax assets, non current	8	-	4,950,220	10,460,577
Deferred tax assets	14.2	40,884,514	34,347,618	22,253,188
Total non-current assets		4,361,208,712	3,975,257,249	3,830,368,503
Total assets		4,796,335,587	4,513,942,596	4,094,995,584

EQUITY AND LIABILITIES	Note	As of december 31 of 2023 ThCh\$	Restated (Note 3)	
			As of december 31 of 2022 ThCh\$	As of january 01 of 2022 ThCh\$
Liabilities				
Current liabilities				
Other financial liabilities, current	15	49,913,148	131,767,000	148,701,502
Trade accounts payable and other accounts payable	16 a)	115,756,871	51,608,494	55,453,888
Accounts payable to related entities, current	7.2	34,486,698	2,701,257	3,100,998
Lease liability current	17	1,503,311	1,620,240	1,439,153
Other short-term provisions	27	706,795	746,945	896,600
Current tax liabilities	18	20,860,829	10,369,847	2,502,503
Employee benefit provisions, current	19	10,422,178	11,018,483	8,678,638
Other non-financial liabilities, current	20	10,367,061	8,069,793	6,150,610
Total current liabilities		244,016,891	217,902,059	226,923,892
Non-current liabilities				
Other financial liabilities, non-current	15	1,214,097,274	1,168,610,114	884,219,710
Accounts payable, non-current	16 b)	1,216,263	1,202,938	1,098,361
Accounts payable to related entities, non-current	7.2	-	32,714,418	33,191,476
Lease liability non-current	17	17,584,225	18,195,031	17,052,758
Deferred tax liabilities	14.2	656,452,668	614,500,790	582,427,516
Employee benefit provisions, non-current	19	4,337,804	1,647,080	1,520,019
Other non-financial liabilities, non-current	20	25,942,944	27,493,208	25,059,941
Total non-current liabilities		1,919,631,178	1,864,363,579	1,544,569,781
Total Liabilities		2,163,648,069	2,082,265,638	1,771,493,673
Equity				
Share capital	21 b)	175,122,686	175,122,686	175,122,686
Accumulated profit (losses)		2,347,038,057	2,056,796,847	1,934,177,218
Share premiums		123,573,274	123,573,274	123,573,274
Other reserves	21 d)	(44,680,852)	(92,194,328)	(65,700,949)
Equity attributable to the owners of the controller		2,601,053,165	2,263,298,479	2,167,172,229
Non-controlling interests		31,634,353	168,378,479	156,329,682
Total Equity		2,632,687,518	2,431,676,958	2,323,501,911
Total Equity and Liabilities		4,796,335,587	4,513,942,596	4,094,995,584

The attached notes 1 to 32 are an integral part of these Consolidated Financial Statements

(Translation of Consolidated Financial Statements originally issued in Spanish)

PLAZA S.A. AND SUBSIDIARIES

Consolidated Statements of Comprehensive Income

Corresponding to the fiscal year ended December 31, 2023, and 2022

(In thousands of pesos)

Statement of Income	Note	Restated (Note 3)	
		For the 12 months ended december 31	
		2023 ThCh\$	2022 ThCh\$
Revenue	23	419,903,778	370,898,935
Cost of sales	24.1	(57,427,140)	(45,945,160)
Gross margin		362,476,638	324,953,775
Other income, by function	24.2	195,561,775	85,361,135
Administrative expenses	24.1	(42,444,886)	(44,419,958)
Other expenses, by function	24.3	(1,825,387)	(2,273,999)
Operating income		513,768,140	363,620,953
Financial income	24.4	22,828,231	22,063,351
Finance costs	24.5	(46,649,796)	(47,577,226)
Share in the income (losses) of associates and joint ventures accounted for using the equity method	9 a)	2,172,278	4,293,805
Foreign exchange differences	24.5	1,376,707	1,343,239
Gain (loss) from indexed assets (liabilities)	24.5	(55,311,884)	(119,945,793)
Income before taxes		438,183,676	223,798,329
Income tax expense	14.1 a)	(80,695,880)	(47,948,055)
Income		357,487,796	175,850,274
Income (loss) attributable to			
Income (loss) attributable to equity holders of the parent		349,758,853	157,666,755
Income (loss) attributable to non-controlling interests		7,728,943	18,183,519
Earnings		357,487,796	175,850,274
Earnings per share			
Basic earnings per share			
Basic earnings per share from continuing operations		\$ 178.45	\$ 80.44
Basic earnings per share		\$ 178.45	\$ 80.44
Diluted earnings per share			
Diluted earnings per share from continuing operations		\$ 178.45	\$ 80.44
Diluted earnings per share		\$ 178.45	\$ 80.44

The attached notes 1 to 32 are an integral part of these Consolidated Financial Statements

(Translation of Consolidated Financial Statements originally issued in Spanish)

PLAZA S.A. AND SUBSIDIARIES

Consolidated Statements of Comprehensive Income

Corresponding to the fiscal year ended December 31, 2023, and 2022

(In thousands of pesos)

Comprehensive Income Statement	Restated (Note 3)	
	For the 12 months ended december 31	
	2023 ThCh\$	2022 ThCh\$
Income	357,487,796	175,850,274
Components of other comprehensive income that will be reclassified to income for the period, before tax		
Cumulative translation adjustment		
losses from exchange conversion differences, before taxes	67,932,297	(31,055,106)
Other comprehensive income, before taxes, from foreign exchange conversion	67,932,297	(31,055,106)
Cash flow hedges		
Income (loss) from cash flow hedges, before tax	422,105	897,989
Other comprehensive income, before tax, on cash flow hedges	422,105	897,989
Other components of other comprehensive income, which will be reclassified to income for the year, before taxes	68,354,402	(30,157,117)
Income taxes related to components of other comprehensive income		
Income tax related to cash flow hedges in other comprehensive income	(113,968)	(242,457)
Income taxes related to components of other comprehensive income	(113,968)	(242,457)
Other comprehensive Income	68,240,434	(30,399,574)
Total Comprehensive Income	425,728,230	145,450,700
Comprehensive income attributable to		
Comprehensive income attributable to equity holders of the parent	412,001,642	130,963,541
Comprehensive income attributable to non-controlling interests	13,726,588	14,487,159
Total Comprehensive Income	425,728,230	145,450,700

The attached notes 1 to 32 are an integral part of these Consolidated Financial Statements

(Translation of Consolidated Financial Statements originally issued in Spanish)

PLAZA S.A. AND SUBSIDIARIES

Consolidated Statements of Cash Flows

Corresponding to the fiscal year ended December 31, 2023, and 2022

(In thousands of pesos)

Direct Cash Flow Statement	For the 12 months ended december 31	
	2023 ThCh\$	2022 ThCh\$
Cash flows provided (used in) operating activities		
Classes of collections from operating activities:		
Collections from the sale of goods and provision of services	536,559,336	461,036,484
Payment types:		
Payments to suppliers for the supply of goods and services	(135,080,661)	(96,401,986)
Payments to and on behalf of employees	(36,763,896)	(33,665,524)
Other payments for operating activities	(45,445,997)	(48,433,759)
Income taxes (paid)	(24,214,688)	(9,072,672)
Other cash (outflows) inflows	(3,661)	1,839,656
Net Cash Flows by operating activities	295,050,433	275,302,199
Cash flows provided (used in) investing activities		
Amounts from other long-term assets	-	739,869
Payments for purchases of intangible assets	(1,619,886)	(1,988,569)
Payments for purchases of property, plant and equipment	(813,526)	(591,105)
Payments for purchases of other long-term assets - Investment Properties	(116,704,476)	(112,848,889)
Interest received	23,396,487	16,700,221
Net cash (used in) investing activities	(95,741,401)	(97,988,473)
Net cash flows provided by (used in) financing activities		
Purchase of non-controlling interests	(164,585,256)	-
Amounts proceeds from obligations with the public	-	238,006,886
Total proceeds from loans	-	238,006,886
Loan payments	(122,771,170)	(84,242,687)
Payments of public bonds obligations	(1,223,645)	(1,131,677)
Net Loans to related entities (granted) received	35,158,301	(61,018,282)
Dividends paid	(11,351)	(45,409,835)
Interest paid	(55,568,032)	(45,184,288)
Other Cash inflows (outflows)	(1,963,041)	(1,414,417)
Net cash flows provided (used in) financing activities	(310,964,194)	(394,300)
Net Increase (Decrease) in Cash and Cash Equivalents	(111,655,162)	176,919,426
Effects of variation in the exchange rate on cash and cash equivalents	11,908,316	(182,957)
Cash and Cash Equivalents, Statement of Cash Flow, Initial Balance	301,762,494	125,026,025
Cash and Cash Equivalents, Statement of Cash Flow, Final Balance	202,015,648	301,762,494

The attached notes 1 to 32 are an integral part of these Consolidated Financial Statements

(Translation of Consolidated Financial Statements originally issued in Spanish)

PLAZA S.A. AND SUBSIDIARIES

Consolidated Statements of Changes in Shareholders' Equity

Corresponding to the fiscal year ended December 31, 2023, and 2022

(In thousands of pesos)

As of december 31, 2023	Capital in shares	Issuance premium	Conversion Reserves	Cash flow hedge reserves	Total other comprehensive income	Other Reserves	Total Other Reserves	Retained earnings	Net equity attributable to owners of the parent	Non-controlling interests	Changes in Equity, Total
Equity previously reported	175,122,686	123,573,274	(27,453,922)	(251,496)	(27,705,418)	(60,110,321)	(87,815,739)	1,597,584,396	1,808,464,617	147,147,172	1,955,611,789
Decrease in equity due to changes in accounting policies (note 2.29)	-	-	-	-	-	-	-	94,834	94,834	43,204	138,038
Increase (decrease) due to changes in accounting policies (see note 3)	-	-	(4,378,589)	-	(4,378,589)	-	(4,378,589)	459,212,451	454,833,862	21,231,307	476,065,169
Initial equity restated	175,122,686	123,573,274	(31,832,511)	(251,496)	(32,084,007)	(60,110,321)	(92,194,328)	2,056,891,681	2,263,393,313	168,421,683	2,431,814,996
Changes in Equity											
Comprehensive Income											
Income	-	-	-	-	-	-	-	349,758,853	349,758,853	7,728,943	357,487,796
Other comprehensive income	-	-	61,950,679	292,110	62,242,789	-	62,242,789	-	62,242,789	5,997,645	68,240,434
Comprehensive Income	-	-	61,950,679	292,110	62,242,789	-	62,242,789	349,758,853	412,001,642	13,726,588	425,728,230
Equity issuance	-	-	-	-	-	-	-	-	-	(1,963,041)	(1,963,041)
Dividends	-	-	-	-	-	-	-	(59,262,128)	(59,262,128)	(13,713)	(59,275,841)
Increase (decrease) from transfers and other exchanges	-	-	-	-	-	(14,729,313)	(14,729,313)	(350,349)	(15,079,662)	(148,537,164)	(163,616,826)
Total increase (decrease) in equity	-	-	61,950,679	292,110	62,242,789	(14,729,313)	47,513,476	290,146,376	337,659,852	(136,787,330)	200,872,522
Final Balance Current Fiscal Period	175,122,686	123,573,274	30,118,168	40,614	30,158,782	(74,839,634)	(44,680,852)	2,347,038,057	2,601,053,165	31,634,353	2,632,687,518

As of december 31, 2022	Capital in shares	Issuance premium	Conversion Reserves	Cash flow hedge reserves	Total other comprehensive income	Other Reserves	Total Other Reserves	Retained earnings	Net equity attributable to owners of the parent	Non-controlling interests	Changes in Equity, Total
Equity previously reported	175,122,686	123,573,274	(4,621,260)	(759,533)	(5,380,793)	(60,320,156)	(65,700,949)	1,566,186,200	1,799,181,211	149,009,726	1,948,190,937
Increase (decrease) due to changes in accounting policies (see note 3)	-	-	-	-	-	-	-	367,991,018	367,991,018	7,319,956	375,310,974
Equity at the beginning of the period	175,122,686	123,573,274	(4,621,260)	(759,533)	-	(60,320,156)	(65,700,949)	1,934,177,218	2,167,172,229	156,329,682	2,323,501,911
Changes in Equity											
Income	-	-	-	-	-	-	-	157,666,755	157,666,755	18,183,519	175,850,274
Other comprehensive income	-	-	(27,211,251)	508,037	(26,703,214)	-	(26,703,214)	-	(26,703,214)	(3,696,360)	(30,399,574)
Comprehensive Income	-	-	(27,211,251)	508,037	(26,703,214)	-	(26,703,214)	157,666,755	130,963,541	14,487,159	145,450,700
Equity issuance	-	-	-	-	-	-	-	-	-	(1,414,417)	(1,414,417)
Dividends	-	-	-	-	-	-	-	(34,837,291)	(34,837,291)	(1,023,945)	(35,861,236)
Increase (decrease) from transfers and other exchanges	-	-	-	-	-	209,835	209,835	(209,835)	-	-	-
Total increase (decrease) in equity	-	-	(27,211,251)	508,037	(26,703,214)	209,835	(26,493,379)	122,619,629	96,126,250	12,048,797	108,175,047
Final Balance Previous Fiscal Period	175,122,686	123,573,274	(31,832,511)	(251,496)	(32,084,007)	(60,110,321)	(92,194,328)	2,056,796,847	2,263,298,479	168,378,479	2,431,676,958

The attached notes 1 to 32 are an integral part of these Consolidated Financial Statements

(Translation of Consolidated Financial Statements originally issued in Spanish)

PLAZA S.A. AND SUBSIDIARIES

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PLAZA S.A. AND SUBSIDIARIES

Notes to the Consolidated Financial Statements as of December 31, 2023 and 2022 and January 01, 2022

1. ACTIVITY AND FINANCIAL STATEMENTS OF THE PLAZA AND SUBSIDIARIES

The Consolidated Financial Statements of Plaza S.A. and Subsidiaries for the ending periods ended December 31, 2023, were authorized for issuance by the Board of Directors on February 27, 2024.

Plaza S.A. ("Plaza" or "the Company" or "the Group") was incorporated in Chile as a stock Corporation on April 16, 2008 and was registered in the Securities Registry of the Commission for the Financial Market on April 30, 2009 under No. 1,028 and is consequently subject to its regulations.

Plaza S.A. is the holding company that Consolidated all the companies that own the shopping centers that operate under the mallplaza brand in Chile, Colombia and the businesses that operate under the Autoplaza and Motorplaza brands, in Chile and Peru (1), respectively. Currently Plaza S.A. operates 25 shopping centers totaling a leasable area of 1,927,000 m2, (more than 4,350 premises), distributed in its subsidiaries in Chile with 1,429,000 m2, Colombia with 201,000 m2, and with its interests in Peru through an associate, Mall Plaza Perú S.A., with 297,000 m2 that also operates under Mall Plaza brand name.

Plaza S.A. develops, builds, administers, manages, exploits, leases and sublets premises and spaces in shopping centers of the "mall" type.

The business model of Plaza S.A. is characterized by delivering a comprehensive offering of goods and services in world-class malls designed as modern, welcoming and attractive public spaces, making them important shopping and socialization centers for the inhabitants of their areas of influence.

The main commercial operators present in each country, leaders in their categories, participate in Mall Plaza shopping centers with sizes and formats that optimize their commercial management, generating a portfolio of highly diversified real estate income.

The company address and the main offices of the Company are located in the city of Santiago at Avenida Américo Vespucio No. 1737, 9th floor, commune of Huechuraba.

Plaza S.A. is controlled by Falabella S.A. through its subsidiary Desarrollos Inmobiliarios S.A., which directly owns 59.28% of the shares of the Company.

[1] In Peru, Plaza S.A. operates at Mall Plaza Perú S.A., an associate where it owns 33.33% of its property. Mall Plaza Peru S.A. owns three shopping centers.

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PLAZA S.A. AND SUBSIDIARIES

Notes to the Consolidated Financial Statements as of December 31, 2023 and 2022 and January 01, 2022

1. ACTIVITY AND FINANCIAL STATEMENTS OF THE PLAZA AND SUBSIDIARIES (continued)

The Consolidated Financial Statements include the following subsidiaries:

Subsidiary	Unique Tax Identification Number	Country	Functional Currency	Ownership Interest								
				As of december 31, 2023			As of december 31, 2022			As of january 01, 2022		
				Direct %	Indirect %	Total %	Direct %	Indirect %	Total %	Direct %	Indirect %	Total %
Servicios Mallplaza SpA.	76.034.238-6	Chile	Chilean peso	100	-	100	100	-	100	100	-	100
Plaza Vespucio SpA.	96.538.230-5	Chile	Chilean peso	-	100	100	-	100	100	-	100	100
Administradora Plaza Vespucio S.A. (3)	79.990.670-8	Chile	Chilean peso	-	-	-	-	99.95676	99.95676	-	99.95676	99.95676
Plaza La Serena SpA.	96.795.700-3	Chile	Chilean peso	-	100	100	-	100	100	-	100	100
Plaza Oeste SpA.	96.653.650-0	Chile	Chilean peso	100	-	100	100	-	100	100	-	100
Plaza Antofagasta S.A.	99.555.550-6	Chile	Chilean peso	-	100	100	-	100	100	-	100	100
Desarrollos e Inversiones Internacionales SpA.	76.883.720-1	Chile	Chilean peso	-	100	100	-	100	100	-	100	100
Salón Motorplaza Perú S.A.	0-E	Perú	Peruvian Sol	-	100	100	-	100	100	-	100	100
Autoplaza SpA. (2)	76.044.159-7	Chile	Chilean peso	-	-	-	-	100	100	-	100	100
Inmobiliaria Mall Calama SpA. (4)	96.951.230-0	Chile	Chilean peso	-	-	-	-	100	100	-	100	100
Nuevos Desarrollos SpA. (ver 21 c)	76.882.330-8	Chile	Chilean peso	-	100	100	-	77.50	77.50	-	77.50	77.50
Plaza Valparaíso S.A.	76.677.940-9	Chile	Chilean peso	-	100	100	-	77.50	77.50	-	77.50	77.50
Desarrollos Urbanos SpA. (1)	99.564.380-4	Chile	Chilean peso	-	-	-	-	77.50	77.50	-	77.50	77.50
Plaza Cordillera SpA.	76.882.090-2	Chile	Chilean peso	-	100	100	-	77.50	77.50	-	77.50	77.50
Plaza del Trébol SpA.	96.653.660-8	Chile	Chilean peso	99.99999	0.00001	100	99.99999	0.00001	100	99.99999	0.00001	100
Plaza Tobalaba SpA. (5)	96.791.560-2	Chile	Chilean peso	-	-	-	-	100	100	-	100	100
Patrimonio Autónomo Mallplaza Cali.	0-E	Colombia	Colombian peso	-	100	100	-	100	100	-	100	100
Patrimonio Autónomo Centro Comercial Cartagena.	0-E	Colombia	Colombian peso	-	100	100	-	100	100	-	100	100
Patrimonio Autónomo Centro Comercial Manizales Dos.	0-E	Colombia	Colombian peso	-	80	80	-	80	80	-	80	80
Patrimonio Autónomo Centro Comercial Barranquilla.	0-E	Colombia	Colombian peso	-	65	65	-	65	65	-	65	65
Patrimonio Autónomo Mallplaza Calima Holding.	0-E	Colombia	Colombian peso	-	100	100	-	100	100	-	100	100
Mall Plaza Servicios S.A.S.	0-E	Colombia	Colombian peso	-	100	100	-	100	100	-	100	100
Fondo de Capital Privado Mallplaza.	0-E	Colombia	Colombian peso	-	100	100	-	100	100	-	100	100
Inmobiliaria Mall Las Américas S.A.	96.824.450-7	Chile	Chilean peso	-	98.26344	98.26344	-	76.15417	76.15417	-	76.15417	76.15417

(1) On June 30, 2023, the company Desarrollos Urbanos SpA. was absorbed by Nuevos Desarrollos SpA.

(2) On October 1, 2023, the company Autoplaza S.A. It was absorbed by Desarrollos e Inversiones Internacionales SpA.

(3) On December 31, 2023, the company Administrator Plaza Vespucio S.A. was absorbed by Plaza Valparaíso S.A.

(4) On December 31, 2023, the company Inmobiliaria Mall Calama SpA. was absorbed by Plaza La Serena SpA.

(5) On December 31, 2023, the company Plaza Tobalaba SpA. was absorbed by Desarrollos e Inversiones Internacionales SpA.

(Translation of Consolidated Financial Statements originally issued in Spanish)

PLAZA S.A. AND SUBSIDIARIES

Notes to the Consolidated Financial Statements as of December 31, 2023 and 2022 and January 01, 2022

1. ACTIVITY AND FINANCIAL STATEMENTS OF THE PLAZA AND SUBSIDIARIES (continued)

As of December 31, 2023 and 2022 and January 01, 2022, Plaza S.A. and subsidiaries presents the following number of employees:

	As of december 31 2023	As of december 31 2022	As of january 01 2022
Chile	504	573	533
Colombia	88	88	88
Total employees	592	661	621
Executives	23	27	29
Average employees	601	643	596

2. PRINCIPAL ACCOUNTING POLICIES

2.1 Basis of preparation and presentation

These Consolidated Financial Statements of Plaza S.A. and subsidiaries includes the Consolidated Financial Statements, for the fiscal years ended December 31, 2023 and 2022 and and January 01, 2022 the Consolidated Statements of Comprehensive Income, the Consolidated Statements of Changes in Shareholders' Equity and the Consolidated Statements of Cash Flows prepared using the direct method for years ended December 31, 2023 and 2022, and their corresponding notes, which have been prepared and presented in accordance with the International Financial Reporting Standards (IFRS) issued by the International Accounting Standards Board (IASB), being financial statements, have been based in accordance with IAS 34, considering additional information requirements of the Commission for the Financial Market (CMF), which does not contradict IFRS standards.

These Consolidated Financial Statements have been prepared based on the accounting records maintained by Plaza S.A. and its subsidiaries.

The preparation of the Consolidated Financial Statements in accordance with IFRS and additional information requirements of the Commission for the Financial Market (CMF) require the use of certain critical accounting estimates and also requires the Administration to exercise its judgment in the application process of the accounting policies of the Company. Note 2.28 discloses the areas that imply a higher degree of judgment or complexity or the areas where the assumptions and estimates are significant for the Consolidated Financial Statements.

For the convenience of the reader, these financial statements and their accompanying notes have been translated from Spanish into English.

(Translation of Consolidated Financial Statements originally issued in Spanish)

PLAZA S.A. AND SUBSIDIARIES

Notes to the Consolidated Financial Statements as of December 31, 2023 and 2022 and January 01, 2022

2. PRINCIPAL ACCOUNTING POLICIES (continued)

2.2. New standards, interpretations and amendments adopted by Plaza and Subsidiaries

The accounting policies adopted in order to prepare the Consolidated Financial Statements for the fiscal years ended December 31, 2023 are consistent with those applied in preparing the Consolidated Financial Statements of Plaza and Subsidiaries for the year ended December 31, 2022, except for the amendments to IAS 12, which were adopted by Plaza S.A. and Subsidiaries as of January 1, 2023 (see Note 2.29).

Certain items of the financial statements for the previous year have been reclassified for the purpose of ensuring their comparability with the presentation of the current year.

2.3 Basis of consolidation

The Consolidated Financial Statements comprise the Financial Statements of Plaza S.A. and its subsidiaries as of December 31, 2023 and 2022 and January 01, 2022.

Subsidiaries are all the Companies of which Plaza S.A. has control in accordance with IFRS 10. To comply with the definition of control in IFRS 10 "Consolidated Financial Statements," three criteria must be met: (a) an investor has power over the relevant activities of an investee, (b) the investor has an exposure, or rights, or variable returns from its involvement in the investee, and (c) the investor has the ability to use its power over the investee to affect the amount of the investor's returns.

The subsidiaries are fully Consolidated from the date of acquisition, which is the date on which the Plaza and Subsidiaries obtains control and continue to be Consolidated until the date on which said control ceases.

The Financial Statements of the subsidiaries are prepared for the same reporting period as the controlling company, and the accounting policies have been applied consistently. All inter-company balances, transactions, revenues and expenses, profits and losses resulting from intra-group transactions have been eliminated.

The non-controlling interest represents the portion of profits or losses and net assets that are not owned by the Plaza and Subsidiaries and are presented separately in the Statements of Comprehensive Income and within the equity in the Consolidated Statements of Financial Position, separate from the equity of the controlling company.

Acquisitions of controlling interests are accounted for using the acquisition method, where the excess of the acquisition cost over the fair value of the Company's share of the identifiable net assets acquired is recognized as goodwill.

(Translation of Consolidated Financial Statements originally issued in Spanish)

PLAZA S.A. AND SUBSIDIARIES

Notes to the Consolidated Financial Statements as of December 31, 2023 and 2022 and January 01, 2022

2. PRINCIPAL ACCOUNTING POLICIES (continued)

2.4 Presentation and functional currency

The Consolidated Financial Statements are presented in thousands of Chilean pesos ("ThCh\$"), unless otherwise indicated, which is the functional currency of the primary economic environment in which Plaza S.A. operates and it is the presentation currency of Plaza and Subsidiaries. Chilean pesos are rounded to the nearest thousand pesos.

Each entity of Plaza and Subsidiaries has determined its own functional currency in accordance with the requirements of IAS 21 "Effects of changes in Foreign Currency Exchange Rates" and the items included in the Financial Statements of each entity are measured, using that functional currency. The functional currency of each of the companies is described in Note 1.

2.5 Translation of foreign currency

Transactions in foreign currencies are initially recorded at the exchange rate of the functional currency at the date of the transaction. Monetary assets and liabilities denominated in foreign currency are translated at the observed exchange rate of the functional currency at the closing date of the Statement of Financial Position. All translation differences are recognized in profit or loss for the period.

Non-monetary items that are measured at historical cost in foreign currency are translated using the exchange rates at the transaction date, and the monetary items that are measured at fair value in foreign currency are translated using the exchange rates on the date of the Consolidated financial statement.

The exchange rates of the foreign currencies and the Unidad de Fomento (UF, Chilean monetary unit indexed to the inflation index) with respect to the Chilean peso as of December 31, 2023 and 2022 and January 01, 2022, are as follows:

	As of december 31 de 2023	As of december 31 de 2022	As of january 01 de 2022
U.S. Dollar (US \$)	877.12	855.86	844.69
Euro (EUR)	970.05	915.95	955.64
Peruvian sol (PEN)	236.97	224.38	211.88
Colombian peso (COP)	0.23	0.18	0.21
Unidad de Fomento (UF)	36,789.36	35,110.98	30,991.74

(Translation of Consolidated Financial Statements originally issued in Spanish)

PLAZA S.A. AND SUBSIDIARIES

Notes to the Consolidated Financial Statements as of December 31, 2023 and 2022 and January 01, 2022

2. PRINCIPAL ACCOUNTING POLICIES (continued)

2.5 Translation of foreign currency (continued)

In the case of subsidiaries abroad, for the purpose of translating to the presentation currency, in the Financial Statements that differ from the functional currency of the parent company, the assets and liabilities are presented in Chilean pesos converted at the exchange rate observed at the closing date of the Statement of Financial Position, while the Income Statement is converted at the average exchange rate of each month, in accordance with the provisions of IAS 21.

The exchange rate differences that arise from the translation to presentation currency are recorded in a separate component of equity. At the time of disposal of foreign entity, the accumulated amount recognized in equity in relation to that particular foreign operation is recognized in the Statement of Income.

Any goodwill arising from the acquisition of a foreign operation and any adjustment to fair value in the carrying values of assets and liabilities arising from acquisitions, are treated as assets and liabilities of the foreign operation and are translated at the closing date.

2.6 Classification of current and non-current balances

In the Consolidated Statement of Financial Position, the balances are classified according to their maturities; i.e., as current, those with expiration equal to or less than twelve months and as non-current, those with maturities greater than twelve months.

If there are obligations whose maturity is less than twelve months, but whose long-term refinancing is insured at the discretion of the Company, through unconditionally available credit agreements with a long-term maturity, they may be classified as non-current liabilities.

2.7 Statement of Cash Flows

The Statement of Cash Flows considers the cash movements made during the period. In these Statements of Cash Flow, the following concepts are used as described below:

Cash Flows: inflows and outflows of cash or other equivalent means, these being understood as investments with an original maturity of three months or less and of high liquidity, and which are subject to an insignificant risk of changes in their value.

Operating Activities: these are the activities that constitute the main source of ordinary revenue and expenses of the Plaza and Subsidiaries, as well as the activities that cannot be classified as investment or financing.

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PLAZA S.A. AND SUBSIDIARIES

Notes to the Consolidated Financial Statements as of December 31, 2023 and 2022 and January 01, 2022

2. PRINCIPAL ACCOUNTING POLICIES (continued)

2.7 Statement of Cash Flows (continued)

Investing Activities: the acquisition, sale or disposal by other means of non-current assets and other investments not included in cash and cash equivalents.

Financing Activities: activities that produce changes in the size and composition of equity and borrowings.

The Company considers cash and cash equivalents as cash balances held in cash and in current bank accounts, time deposits and other financial transactions that are set to be settled in less than 3 months, plus accrued interest at the end of each ending period.

2.8 Financial assets

a) Recognition, measurement and derecognition of financial assets

IFRS 9 "Financial Instruments, brings together the three aspects of accounting for financial instruments: classification and measurement; impairment; and hedge accounting. Financial assets are classified at their initial recognition as financial assets at fair value through the results, loans and accounts receivable, investments held to maturity or investments available for sale. Where it is permitted and appropriate, this designation is re-evaluated at the close of each financial ending year. When financial instruments are initially recognized, they are measured at fair value and the costs or income directly attributable to the transaction are recognized in income.

Subsequently, financial assets are measured at fair value, except for loans and accounts receivable and investments classified as held-to-maturity, which are measured at the amortized cost using the effective rate method.

The adjustment of assets recorded at fair value is charged to income, except for investments available for sale whose market adjustment is recognized in a separate component of equity, net of deferred taxes applied to it.

Financial assets are derecognized when the rights to receive cash flows derived from them have expired or have been transferred, and the Plaza and Subsidiaries has substantially transferred all the risks and benefits derived from their ownership.

b) Impairment of financial assets

IFRS 9 requires the Plaza and Subsidiaries to record the expected credit losses of all its financial assets, either on a 12-month or lifetime basis. Plaza and Subsidiaries applied the simplified model.

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PLAZA S.A. AND SUBSIDIARIES

Notes to the Consolidated Financial Statements as of December 31, 2023 and 2022 and January 01, 2022

2. PRINCIPAL ACCOUNTING POLICIES (continued)

2.8 Financial assets (continued)

b) Impairment of financial assets (continued)

The Plaza and subsidiaries has established a provision matrix that is based on the historical experience of the Group's credit losses, adjusted by specific prospective factors for the debtors and the economic environment in accordance with IFRS 9.

The Plaza and Subsidiaries evaluates whether there is objective evidence of impairment for financial assets that are individually significant or collectively significant for financial assets that are not individually significant. If, in a subsequent ending year, the amount of the impairment loss decreases and the decrease can be objectively related to an event that occurs after recognition of the impairment, the previously recognized impairment loss is reversed. Any subsequent reversal of an impairment loss is recognized in the profit or loss, to the extent that the carrying value of the asset does not exceed its amortized cost on the reversal date.

2.9 Financial liabilities

Recognition, measurement and derecognition of financial liabilities

All public bond and financial institution obligations are initially recognized at fair value, net of the costs incurred in the transaction. After the initial recognition, the obligations and loans that accrue interest are subsequently measured at amortized cost, recognizing in income any greater or lesser value in the placement on the amount of the respective debt through the effective interest rate method, unless designated as a fair value hedge.

Public bond obligations are presented at their nominal value plus interest, calculated in accordance with the effective interest rate method and the accrued readjustments.

Financial liabilities are derecognized when the obligations specified in the contracts are canceled, expired or are forgiven.

2.10 Derivative contracts

Derivative instruments are recorded at the fair value on the date that the contract was executed and are subsequently revalued at the fair value at the closing date of the Financial Statements. The changes that are generated in the fair value are recorded to profit or loss, unless they qualify as cash flow hedges.

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PLAZA S.A. AND SUBSIDIARIES

Notes to the Consolidated Financial Statements as of December 31, 2023 and 2022 and January 01, 2022

2. PRINCIPAL ACCOUNTING POLICIES (continued)

2.10 Derivative contracts (continued)

If the derivative instruments qualify as hedging derivatives, they are initially recognized at the contract value and subsequently revalued at their fair value at the closing date of the Financial Statements. Profits or losses resulting from the measurement of fair value are recognized for cash flow hedges within other comprehensive income for the effective portion, such as profits or losses for cash flow hedges of financial instruments. Once the derivative contract has been settled, the balances accumulated in other comprehensive income are reclassified to the statement of income.

The instruments currently utilized correspond to cross currency swaps. The Company uses valuation models that are applied to determine the market value of the derivatives. The valuation methodology used includes pricing models using present value calculations. These models require financial market data for their calculation and are obtained through public and private access information platforms. The information required for the calculation mainly includes spot and forward exchange rates and interest rate curves.

Offsetting of financial instruments

Financial assets and liabilities are offset and the net amount is reported in the Consolidated Statement of Financial Position if, and only if, there is a legal right to receive or cancel the net amount at the closing date of the Statement of Financial Position, in addition, if there is an intention to settle on a net basis, or to realize the assets and settle the liabilities simultaneously.

2.11 Assets held for sale and discontinued operations

Non-current assets whose carrying value will be recovered through a sale transaction and not through their continuous use are classified as held for sale and discontinued operations. This condition is considered fulfilled only when the sale is highly probable, and the asset is available for immediate sale in its current state. As of December 31, 2023, the company has classified assets held for sale corresponding to surplus land for Thch\$52,134,218 (As of December 31, 2022 M\$31,426,284 and January 01, 2022 M\$30,973,895).

Plaza and Subsidiaries has made active arrangements for the sale of said assets.

These assets are valued at the lower of their carrying amount and fair value less costs to sell.

2.12 Property, plant and equipment

Property, plant and equipment are recorded at cost and are presented net of accumulated depreciation and accumulated impairment, except for land, which is not subject to depreciation.

(Translation of Consolidated Financial Statements originally issued in Spanish)

PLAZA S.A. AND SUBSIDIARIES

Notes to the Consolidated Financial Statements as of December 31, 2023 and 2022 and January 01, 2022

2. PRINCIPAL ACCOUNTING POLICIES (continued)

2.12 Property, plant and equipment (continued)

The cost includes the purchase price and all costs directly related to placing the asset at the location and in the conditions necessary for it to operate as intended by Management, in addition to the initial estimate of the costs of dismantling, removal or partial or total removal of the asset, as well as the rehabilitation of the place where it is located, where such constitutes an obligation for the Company. For construction works, the cost includes directly related personnel expenses and others of an operational nature attributable to the construction, as well as financial expenses related to external financing accrued during the construction year. The interest rate used to capitalize financial expenses is that corresponding to the specific financing or, as the case may be, the average financing rate of the Company.

The costs of expansion, modernization or improvement that represent an increase in productivity, capacity or efficiency, and therefore an extension of the useful life of the assets, are capitalized as additional cost of the corresponding assets. Ending year maintenance, conservation and repair expenditures are recognized as an expense during the year in which they are incurred. An element of property, plant and equipment is derecognized at the time of its disposal or when future economic benefits of its use or disposal are not expected. Any gain or loss arising from the disposal of the asset (calculated as the difference between the net disposal value and the carrying value of the asset) is included in the Statement of Income in the fiscal year the asset is derecognized.

In addition, this category includes right of use assets derived from the application of IFRS 16, which are depreciated over the terms of the relevant lease agreements.

Depreciation begins when the goods are available for use, that is, when they are in the location and under the conditions necessary to be able to operate in the manner intended by Management. Depreciation is calculated on a straight-line basis over the economic useful life of the assets, up to the amount of their residual value. The economic useful lives estimated by category are the following:

Category	Range (years)
Buildings	80
Facilities	5 to 25
Plant, equipment and accessories	3 to 8
Motor vehicles	7

The residual values of the asset, useful lives and depreciation methods are reviewed at each closing date and adjusted if appropriate as a change in the estimates recorded.

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Notes to the Consolidated Financial Statements as of December 31, 2023 and 2022 and
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2. PRINCIPAL ACCOUNTING POLICIES (continued)

2.13 Investment properties

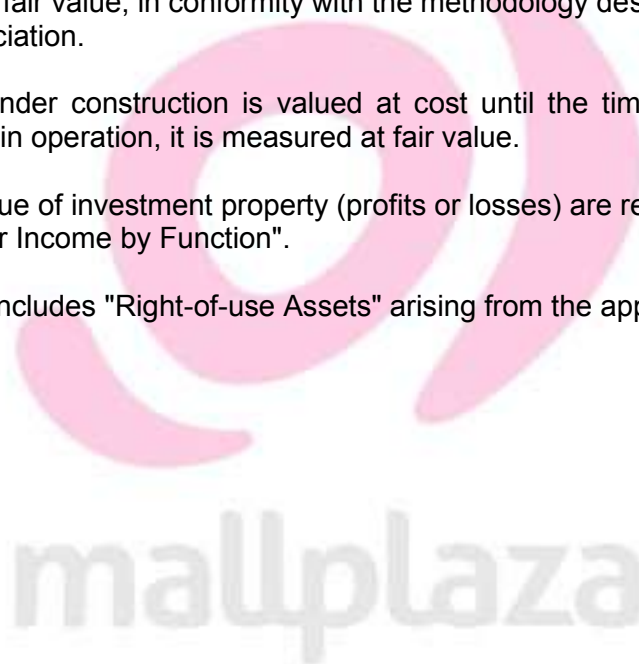
Investment property corresponds to real estate assets (land and buildings) held by Plaza to obtain economic benefits from their lease or to obtain capital gains from holding them.

Investment property is initially recorded at cost, same as property, plant and equipment, as described in section 2.12. After the initial measurement, the Company values its operating investment property at fair value, in conformity with the methodology described in Note 12, and it is not subject to depreciation.

Investment property under construction is valued at cost until the time of start-up. Once the investment property is in operation, it is measured at fair value.

Changes in the fair value of investment property (profits or losses) are recorded in the statement of income under "Other Income by Function".

Additionally, this item includes "Right-of-use Assets" arising from the application of IFRS 16.



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2. PRINCIPAL ACCOUNTING POLICIES (continued)

2.14 Intangible assets and goodwill

Intangible assets acquired separately are measured at cost on initial recognition. The cost of intangible assets acquired in a business combination is their fair value at the acquisition date.

After initial recognition, intangible assets are recorded at cost, less any accumulated amortization and any accumulated impairment loss. Intangible assets generated internally are capitalized as long as they meet the conditions of an identifiable asset, control over the resource in question, existence of future economic benefits and are carried out during the development phase in accordance with the provisions of IAS 38 "Intangible Assets." If the aforementioned conditions are not met, the expense is reflected in the statement of comprehensive income in the period the expense is incurred.

The useful lives of intangible assets are evaluated as finite or indefinite.

Intangible assets with finite useful lives are amortized on a straight-line basis over the economic useful life and their value is evaluated each time there is an indication that the intangible asset may be impaired. The exercise of amortization and the method of amortization of an intangible asset with a finite useful life is reviewed, at least, at the close of each financial period. Expected changes in useful life or future economic benefits included in the asset are treated as changes in accounting estimates. The amortization expense of intangible assets with finite lives is recognized in the Statement of Income as administrative expenses.

Intangible assets with indefinite useful lives are not amortized, but an annual impairment test is carried out individually or by cash-generating unit. The useful life of an intangible asset with an indefinite life is reviewed annually to determine if the indefinite life evaluation continues to be sustainable. If not, the change in the evaluation of useful life from indefinite to definite is made on a prospective basis.

Profits or losses when derecognizing an intangible asset are measured as the difference between the net disposal proceeds and the carrying value of the asset and are recognized in the Statement of Income in the fiscal period in which the item is derecognized.

The intangibles identified by Plaza S.A. and its subsidiaries correspond to goodwill, commercial brands, IT projects and other, and licenses of acquired software.

a) Goodwill

At the date of the transition to IFRS, the Company took the option not to restate the accounting for business combinations prior to that date, in line with the provisions of IFRS 1.

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Notes to the Consolidated Financial Statements as of December 31, 2023 and 2022 and January 01, 2022

2. PRINCIPAL ACCOUNTING POLICIES (continued)

2.14 Intangible assets and goodwill (continued)

a) Goodwill (continued)

After adoption, goodwill represents the excess of the cost of an investment in a subsidiary or an associate over the Company's share of the fair value of the identifiable net assets on the acquisition date.

After initial recognition, goodwill is measured at cost less any accumulated impairment loss if appropriate.

Goodwill related to acquisitions of subsidiaries is subject to annual impairment tests. For purposes of impairment testing, goodwill is allocated to the cash-generating units (or groups of cash-generating units, or "CGUs") that are expected to benefit from the synergies of a business combination.

The Company has carried out the annual impairment test required by accounting regulations and has not identified any impairment.

b) Trademarks

Currently, given that trademarks do not have an expiration date and can be, and are intended to be used indefinitely, the Company has determined to assign trademarks acquired in business combinations an indefinite useful life. If appropriate, the change in the evaluation of useful life from indefinite to definite is made on a prospective basis.

Brands are presented at their historical cost, less any impairment loss. These assets are subject to impairment tests annually or when there are factors that indicate a possible loss of value.

c) IT projects and others

The implementation of computer and other projects are capitalized at the value of the costs incurred in their execution which are amortized over the period estimated that they will produce future economic benefits (5 years).

d) Licenses IT programs

Computer program licenses acquired are capitalized at the value of the costs incurred in acquiring them and preparing them to use the specific programs. These costs are amortized over their estimated useful lives (3 to 10 years). Software maintenance costs are recognized as an expense in the period in which they are incurred.

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2. PRINCIPAL ACCOUNTING POLICIES (continued)

2.14 Intangible assets and goodwill (continued)

The following is a summary of the policies applied to the Group's intangible assets:

Category	Goodwill	Trademarks	IT Projects and others	Licenses IT Programs
Useful Life	Indefinite	Indefinite	5 years	3 to 10 years
Amortization Method	-	-	Linear	Linear
Internally Generated or Acquired	Acquired	Acquired	Generated-Acquired	Acquired

Residual values of assets, useful lives and amortization methods are reviewed as of each closing date and adjusted prospectively, if appropriate, as a change in estimates.

2.15 Impairment of assets

Throughout the year, and principally at the end of each reporting ending year, it is evaluated if there is any indication that an asset could have suffered an impairment loss. If there is any indication, an estimate of the recoverable amount of said asset is made to determine, if applicable, the amount of the impairment. In the case of identifiable assets that do not generate cash flows independently, the recoverability of the cash-generating unit to which the asset belongs is estimated, understanding as such, the smallest identifiable assets group that generates independent cash inflows. In the case of cash-generating units to which purchased goodwill or intangible assets with an indefinite useful life have been assigned, the analysis of their recoverability is carried out systematically at the end of each period.

The recoverable amount is the greater of the fair value less the costs necessary for its sale and the value in use, understood as the present value of the estimated future cash flows. For the calculation of the recovery value of the investment property and the intangible asset, the value in use is the criterion used by Plaza and Subsidiaries in practically all cases.

In the case of the investment, the impairment is determined for the goodwill by evaluating the recoverable amount of the cash-generating unit (or group of cash-generating units) to which the investment relates. Where the recoverable amount of the cash-generating unit (or group of cash-generating units) is less than the carrying value of the cash-generating unit (or group of cash-generating units) to which goodwill has been assigned, an impairment loss is recognized.

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Notes to the Consolidated Financial Statements as of December 31, 2023 and 2022 and January 01, 2022

2. PRINCIPAL ACCOUNTING POLICIES (continued)

2.15 Impairment of assets (continued)

An impairment loss is first allocated to goodwill to reduce its carrying value and then to the other assets of the cash-generating unit.

Impairment losses related to goodwill cannot be reversed in future periods. Plaza and Subsidiaries performed its impairment test as of December 31, 2023.

2.16 Investments in associates

The Group's investment in its associate companies is accounted for using the equity method. An associate is an entity over which Plaza S.A. has a significant influence.

The equity method consists of recording the participation in the Statement of Financial Position for the proportion of its equity that the participation of Plaza S.A. represents in its capital, once the effect of the transactions carried out with Plaza and Subsidiaries are adjusted, as the case may be, plus goodwill generated in the acquisition of the Company.

After applying the equity method, Plaza and Subsidiaries determine whether it is necessary to recognize a loss of additional impairment in the investment in the Group's associate. Plaza and Subsidiaries determine in each accounting year whether there is any objective evidence that the investment in the associate has deteriorated. If this is the case, Plaza and Subsidiaries calculates the impairment amounts as the difference between the recoverable amount of the associate and the carrying value and recognizes the amount in the statement of comprehensive income.

2.17 Business combinations and goodwill

At the date of transition to IFRS, the Company took the option not to re-issue the business combinations prior to that date, in line with the provisions of IFRS 1. After adoption, goodwill represents the excess of the sum of the value of the consideration transferred for the acquisition of an investment in a subsidiary or an associate, on the fair value of the net identifiable assets on the date of acquisition.

Business combinations are accounted for using the acquisitions method of accounting. The cost of an acquisition is measured as the fair value of the assets, equity instruments issued and liabilities incurred or assumed on the date of exchange. The assets and liabilities acquired and contingent liabilities assumed in a business combination are initially measured at fair value on the acquisition date, regardless of the scope of any non-controlling interest.

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Notes to the Consolidated Financial Statements as of December 31, 2023 and 2022 and January 01, 2022

2. PRINCIPAL ACCOUNTING POLICIES (continued)

2.17 Business combinations and goodwill (continued)

Goodwill is initially measured at cost, this being the excess of the cost of the business combination over the Group's share in the net fair value of the Identifiable assets, liabilities and contingent liabilities of the acquisition. If the acquisition cost is less than the fair value of the net assets of the acquired subsidiaries, the difference is recognized directly in the Statement of Income.

After initial recognition, goodwill is measured at cost less any accumulated impairment loss.

Where goodwill is part of a cash-generating unit (group of cash-generating units) and part of the operation within that unit is disposed of, the goodwill associated with the disposed operation is included in the carrying value of the transaction to determine the profit or losses due to the disposition of the operation. The amount transferred in this circumstance is measured based on the relative values of the transferred transaction and the retained portion of the cash-generating unit.

2.18 Deferred income

The income received at the beginning of a lease contract is deferred within the term of the respective contract, in accordance with the provisions of IFRS 16 "Leases."

2.19 Leases

As of January 1, 2019, IFRS 16 introduces a single lease accounting model and requires a lessee to recognize the assets and liabilities of all leases with a duration greater than 12 months. A lessee is required to recognize a "right of use asset" that represents its right to use the underlying leased asset and a "lease liability" that represents its obligation to make lease payments.

A lease is a contract or part of a contract that conveys the right to use an asset for a period in exchange for a consideration, in which all the risks inherent in the ownership of the underlying asset may or may not be transferred substantially.

The right of use assets are presented in the item Property, Plant and Equipment or Investment Property, as appropriate, and the liabilities are presented as "Lease Liability" in the statement of financial position.

Income of a contingent nature is recognized in the period in which its payment is probable.

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2. PRINCIPAL ACCOUNTING POLICIES (continued)

2.20 Recognition of revenue and expenses

Ordinary income is recognized for an amount that reflects the consideration received or to receive that the entity has the right to transfer services to a customer. The entity has analyzed and taken into consideration all relevant facts and circumstances when applying each step of the model established by IFRS 15 to contracts with its customers (identification of the contract, identifying performance obligations, determining the price of the transaction, assigning the price, recognize the income).

Revenue and expenses are charged based on the accrual criterion, except for the minimum revenue arising from the lease of investment property, which is recognized linearly over the term of the lease contract, in accordance with IFRS 16 "Leases."

Operating revenues correspond mainly to the leasing and administration of the malls and they are recognized whenever the benefits cause an increase in the net equity that is not related to the contributions of the owners of that equity and these benefits can be valued with reliability. Revenues are valued at the fair value of the consideration received, or receivable, deriving from them. Only revenues derived from the rendering of services are recognized when they can be reliably estimated based on the degree of completion of the provision of the service at the date of the Statement of Financial Position.

The expenses associated with the operation of the "malls" are billed and recovered from the lessees, mainly as a concept of other obligations arising from the contract (or "common expenses"), a lower percentage of which is assumed as a cost by the Company. Since this concept does not generate margin for the Company, only the unrecovered part of the expenses is recorded as operating cost. The recovered part will not be recorded as revenue, operating costs or administrative expenses.

2.21 Financial income

Financial income is recognized to the extent that the interest is accrued (using the effective interest rate method). Interest income is included in financial income in the Statement of Income.

2.22 Provision for bad debts

Plaza S.A and Subsidiaries use the guidelines of IFRS9 for the provision of their bad debts, which establishes that expected credit losses should also be considered.

The accounts receivable, corresponding to trade and documents receivable, are presented net of provisions for bad debts, which were determined based on the balances of trade receivables and documents receivable at the close of each period, whose collection is estimated unlikely.

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PLAZA S.A. AND SUBSIDIARIES

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2. PRINCIPAL ACCOUNTING POLICIES (continued)

2.22 Provision for bad debts (continued)

Management estimates that these provisions are sufficient and that the net balances are recoverable.

The Company's policy is to establish a provision for those balances of doubtful recoverability, determined on the basis of a model that considers the age of the accounts receivable and which also considers financial history, protests, historical payment behavior, guarantees received and estimate of expected credit losses with prospective information that considers, among others, information on the future economic conditions expected for each market in which the Company participates.

Once all the extrajudicial instances have been exhausted, or the termination of the trial has been declared, the account receivable is written off against the provision for uncollectible debtors constituted.

2.23 Provisions

The obligations existing at the date of the Financial Statements, arising as a result of past events which may result in probable losses for Plaza and Subsidiaries, and whose amount or timing of cancellation are uncertain, are recorded in the Statement of Financial Position as provisions for the present value of the most probable amount that is estimated that will have to be disbursed to cancel the obligation.

Provisions are quantified on the consequences of the event, taking into consideration the best information available at the date of the issuance of the Financial Statements, and are re-estimated at each subsequent accounting close.

2.24 Income tax

Tax assets and liabilities are measured at the amount that is expected to be recovered or paid to the tax authorities of each country. The tax rates and tax laws used to compute the amount are those promulgated as of the date of the Statement of Financial Position.

Deferred tax is presented using the liability method over temporary differences at the date of the Statement of Financial Position between the tax base of assets and liabilities and their carrying values for financial reporting purposes. Deferred tax assets are recognized for all deductible temporary differences, including tax losses, to the extent that it is probable that there will be taxable profits against which deductible temporary differences and carry forward of unused tax credits and unused tax losses may be recovered. Deferred tax related to items recognized directly in equity is recognized in equity and not in the statement of income.

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Notes to the Consolidated Financial Statements as of December 31, 2023 and 2022 and January 01, 2022

2. PRINCIPAL ACCOUNTING POLICIES (continued)

2.24 Income tax (continued)

The carrying value of deferred tax assets is reviewed at the date of the Statement of Financial Position and reduced to the extent that it is no longer probable that there will be sufficient taxable profits available to allow all or part of the deferred tax asset to be used.

2.25 Dividends

Article No. 79 of the Chilean Corporations Law establishes that, unless the bylaws determine otherwise, corporations must distribute annually to their shareholders as a dividend in cash, pro rata of their shares or in the proportion they establish in the bylaws if there are preferred shares, at least 30% of the net profits of each year, except when appropriate to absorb accumulated losses from previous years. At the end of each year, the Company records a liability for 30% of the net distributable profits, which is recorded against the Retained Earnings (Losses) account in the Statement of Changes in Shareholders' Equity.

Provisional and final dividends are recorded as a reduction to equity at the time of approval by the competent body, which, for dividends, is normally the Board of Directors of the Company, while, for final dividends, is the Ordinary Shareholders' Meeting.

2.26 Financial information by operating segments

Segment information is reported in accordance with the provisions of IFRS 8 "Operating Segments," in a manner consistent with the internal reports that are regularly reviewed by the Group's Management and have been determined according to the main business activities that Plaza and Subsidiaries develops and which are regularly reviewed by senior management, in order to measure performance, evaluate risks and allocate resources, and for which available information exists. In the process of determining reportable segments, certain segments have been grouped because they have similar economic characteristics. In note 26 segments information is presented.

2.27 Reclassifications

The Company has made reclassifications in the financial statements reported as of December 31, 2022.

Reclassifications in the Income Statement	Balance as of december 31, 2022	Reported balance as of december 31, 2022	Reclassification
	ThCh\$	ThCh\$	ThCh\$
Income from ordinary activities	370,898,935	383,863,776	(12,964,841)
Administrative expenses	(44,419,958)	(57,384,799)	12,964,841

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Notes to the Consolidated Financial Statements as of December 31, 2023 and 2022 and
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2. PRINCIPAL ACCOUNTING POLICIES (continued)

2.28 Use of Key Assumptions, Judgments and Estimates

Key assumptions regarding the future and other key sources of uncertainty in estimates at the date of the Statement of Financial Position that have a material risk of causing a material adjustment in the carrying values of assets and liabilities are set out below:

- Fair Value of Investment Properties

Determining the fair value of investment property involves judgments and assumptions that could be affected if circumstances change. Note 12 sets out the methodology for determining fair value and the main parameters and indicators considered.

- Useful life and residual values of Intangible Assets, Property, Plant and Equipment

Determining the useful lives and residual values of defined useful life components of intangible assets, property, plant and equipment involves judgments and assumptions that could be affected if circumstances change. Management reviews these assumptions periodically and adjusts them on a prospective basis if any changes are identified.

- Impairment of Goodwill and Intangible Assets with an indefinite useful life

The Company determines whether goodwill and intangible assets with an indefinite useful life are impaired on an annual basis. This test requires an estimate of the value in use of the cash-generating units to which goodwill and intangible assets of indefinite useful life are associated. Estimating value in use requires management to estimate the expected future cash flows of the cash-generating unit (or group of CGU's) and to choose an appropriate discount rate to calculate the present value of those cash flows.

- Deferred Tax Assets

Deferred tax assets are recognised for all temporary deductible differences between the financial and tax base of assets and liabilities and for unused tax losses to the extent that taxable profits are likely to exist against which the losses can be used and if there are sufficient temporary taxable differences to absorb them. Management's use of meaningful judgment is required to determine the value of deferred tax assets that can be recognized, based on the likely opportunity and level of projected taxable profits.

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2. PRINCIPAL ACCOUNTING POLICIES (continued)

2.28 Use of Key Assumptions, Judgments and Estimates (continued)

- Employee Benefits

The cost of benefits to employees which qualify as defined benefit plans under IAS 19 "Employee benefits" is determined using actuarial valuations. Actuarial valuation involves assumptions regarding discount rates, future salary increases, employee turnover rates, and mortality rates, among others. Due to the long-term nature of these plans, such estimates are subject to a significant amount of uncertainty.

- Fair Value of Assets and Liabilities

In certain cases, IFRS requires that assets and liabilities be recorded at fair value. Fair value is defined as the price that would be received for selling an asset or the price paid for transferring a liability in an orderly transaction between market participants at the date of measurement (starting price). In measuring fair value, the Company considers the characteristics of the asset or liability in the same way that market participants would take them into account when pricing such asset or liability at the measurement date. The basis for measuring assets and liabilities at fair value is the prevailing prices in active markets. In their absence, the Company estimates such values based on the best information available, including the use of models or other valuation techniques.

The assets and liabilities that are measured at fair value in the Statement of Financial Position are derivative instruments. The fair value of investment property (Note 12) and the market value of financial liabilities (Note 30) are disclosed in the notes to the financial statements. The way fair value is determined is through the application of the following hierarchies:

- **Level 1:** Quoted price (unadjusted) in an active market for identical assets and liabilities.
- **Level 2:** Inputs other than quoted prices that are included in Level 1 and are observable for assets and liabilities, either directly (i.e., as a price) or indirectly (i.e., derived from a price).
- **Level 3:** Inputs for assets or liabilities that are not based on observable market information (unobservable inputs).

- Estimation of Uncollectible

The Company records provisions for bad debts in accordance with the requirements of IFRS 9 as indicated in note 2.22.

- Calculation of straight-line basis of minimum income in lease contracts

The Company records revenue on a straight-line basis in accordance with the requirements of IFRS 16 as indicated in note 2.20.

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Notes to the Consolidated Financial Statements as of December 31, 2023 and 2022 and January 01, 2022

2. PRINCIPAL ACCOUNTING POLICIES

2.29 New accounting pronouncements (IFRS and Interpretations of the IFRS Interpretation Committee)

As of the date of issuance of these Consolidated Financial Statements, new standards, amendments, improvements and interpretations have been published to the existing standards, which have not entered into force which are detailed below:

Improvements and amendments		Mandatory application date
IAS 1	Classification of Liabilities as Current or Non-Current	Jan 1, 2024
IFRS 16	Lease Liability in a Sale and Leaseback	Jan 1, 2024
IAS 1	Non-current Liabilities with Covenants	Jan 1, 2024
IAS 7 - IFRS 7	Supplier Finance Arrangements	Jan 1, 2024
IAS 21	Lack of Exchangeability	Jan 1, 2025

IAS 1 "Presentation of Financial Statements" - Classification of liabilities as current or non-current

The amendments to IAS 1 published in January 2020 affect only the presentation of liabilities as current or non-current in the statement of financial position and not the amount or timing of recognition of any asset, liability, income or expenses, or the information disclosed about those items.

The amendments clarify that the classification of liabilities as current or non-current is based on rights that are in existence at the end of the reporting period, specify that classification is unaffected by expectations about whether an entity will exercise its right to defer settlement of a liability, explain that rights are in existence if covenants are complied with at the end of the reporting period, and introduce a definition of 'settlement' to make clear that settlement refers to the transfer to the counterparty of cash, equity instruments, other assets or services.

The amendments are applied retrospectively for annual periods beginning on or after January 1, 2024. Early application is permitted. If an entity applies the 2020 amendments for an earlier period, it is also required to apply the 2022 amendments early.

The Company is currently evaluating the impact that the aforementioned standard could have.

IFRS 16 Lease liability in a sale and leaseback

The amendments to IFRS 16 add subsequent measurement requirements for sale and leaseback transactions that satisfy the requirements in IFRS 15 to be accounted for as a sale.

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2. PRINCIPAL ACCOUNTING POLICIES (continued)

2.29 New accounting pronouncements (IFRS and Interpretations of the IFRS Interpretation Committee) (continued)

IFRS 16 Lease liability in a sale and leaseback (continued)

The amendments require the seller-lessee to determine 'lease payments' or 'revised lease payments' such that the seller-lessee does not recognize a gain or loss that relates to the right of use retained by the seller-lessee, after the commencement date.

The amendments do not affect the gain or loss recognized by the seller-lessee relating to the partial or full termination of a lease. Without these new requirements, a seller-lessee may have recognized a gain on the right of use it retains solely because of a remeasurement of the lease liability (for example, following a lease modification or change in the lease term) applying the general requirements in IFRS 16. This could have been particularly the case in a leaseback that includes variable lease payments that do not depend on an index or rate.

As part of the amendments, the IASB amended an Illustrative Example in IFRS 16 and added a new example to illustrate the subsequent measurement of a right-of-use asset and lease liability in a sale and leaseback transaction with variable lease payments that do not depend on an index or rate. The illustrative examples also clarify that the liability, that arises from a sale and leaseback transaction that qualifies as a sale applying IFRS 15, is a lease liability.

The amendments are effective for annual reporting periods beginning on or after January 1, 2024. Earlier application is permitted. If a seller-lessee applies the amendments for an earlier period, it is required to disclose that fact.

A seller-lessee applies the amendments retrospectively in accordance with IAS 8 to sale and leaseback transactions entered into after the date of initial application, which is defined as the beginning of the annual reporting period in which the entity first applied IFRS 16.

The Company is currently evaluating the impact that the aforementioned standard could have.

IAS 1 "Non-current liabilities with covenants"

The amendments specify that only covenants that an entity is required to comply with on or before the end of the reporting period affect the entity's right to defer settlement of a liability for at least twelve months after the reporting date (and therefore must be considered in assessing the classification of the liability as current or non-current). Such covenants affect whether the right exists at the end of the reporting period, even if compliance with the covenant is assessed only after the reporting date (e.g. a covenant based on the entity's financial position at the reporting date that is assessed for compliance only after the reporting date).

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2. PRINCIPAL ACCOUNTING POLICIES (continued)

2.29 New accounting pronouncements (IFRS and Interpretations of the IFRS Interpretation Committee) (continued)

IAS 1 "Non-current liabilities with covenants" (continued)

The IASB also specifies that the right to defer settlement of a liability for at least twelve months after the reporting date is not affected if an entity only has to comply with a covenant after the reporting period. However, if the entity's right to defer settlement of a liability is subject to the entity complying with covenants within twelve months after the reporting period, an entity discloses information that enables users of financial statements to understand the risk of the liabilities becoming repayable within twelve months after the reporting period. This would include information about the covenants (including the nature of the covenants and when the entity is required to comply with them), the carrying amount of related liabilities and facts and circumstances, if any, that indicate that the entity may have difficulties complying with the covenants.

The amendments are applied retrospectively in accordance with IAS 8 for annual reporting periods beginning on or after January 1, 2024. Earlier application is permitted. If an entity applies the amendments for an earlier period, it is also required to apply the 2020 amendments early.

The Company is currently evaluating the impact that the aforementioned standard could have.

IAS 7 – IFRS 7 "Supplier Finance Arrangements"

The amendments add a disclosure objective to IAS 7 stating that an entity is required to disclose information about its supplier finance arrangements that enables users of financial statements to assess the effects of those arrangements on the entity's liabilities and cash flows. In addition, IFRS 7 was amended to add supplier finance arrangements as an example within the requirements to disclose information about an entity's exposure to concentration of liquidity risk.

The term 'supplier finance arrangements' is not defined. Instead, the amendments describe the characteristics of an arrangement for which an entity would be required to provide the information.

To meet the disclosure objective, an entity will be required to disclose in aggregate for its supplier finance arrangements: (i) the terms and conditions of supplier financing arrangements; (ii) the carrying amount, and associated line items presented in the entity's statement of financial position, of the liabilities that are part of the arrangements; (iii) the carrying amount, and associated line items for which the suppliers have already received payment from the finance providers; (iv) the ranges of due dates; and (v) information on liquidity risk.

The amendments will be effective for annual reporting periods beginning on or after January 1, 2024, with early application permitted.

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2. PRINCIPAL ACCOUNTING POLICIES (continued)

2.29 New accounting pronouncements (IFRS and Interpretations of the IFRS Interpretation Committee) (continued)

IAS 7 – IFRS 7 "Supplier Finance Arrangements" (continued)

The Company is currently evaluating the impact that the aforementioned standard could have.

IAS 21 " Lack of Exchangeability "

In August 2023, the IASB has published amendments to IAS 21 that specify how to assess whether a currency is exchangeable and how to determine the exchange rate when it is not.

Applying the amendments, a currency is exchangeable when an entity is able to exchange that currency for the other currency through market or exchange mechanisms that create enforceable rights and obligations without undue delay at the measurement date and for a specified purpose. However, a currency is not exchangeable into the other currency if an entity can only obtain no more than an insignificant amount of the other currency at the measurement date for the specified purpose.

When a currency is not exchangeable at the measurement date, an entity is required to estimate the spot exchange rate as the rate that would have applied to an orderly exchange transaction at the measurement date between market participants under prevailing economic conditions. In that case, an entity is required to disclose information that enables users of its financial statements to evaluate how the currency's lack of exchangeability affects, or is expected to affect, the entity's financial performance, financial position and cash flows.

The amendments are applied prospectively for annual periods beginning on or after January 1, 2025. Earlier application is permitted.

The Company is currently evaluating the impact that the aforementioned standard could have.

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Notes to the Consolidated Financial Statements as of December 31, 2023 and 2022 and January 01, 2022

2. PRINCIPAL ACCOUNTING POLICIES (continued)

2.29 New accounting pronouncements (IFRS and Interpretations of the IFRS Interpretation Committee) (continued)

New rules, interpretations and amendments adopted by Plaza S.A. and subsidiaries.

New rules, improvements and amendments		Mandatory application date
IAS 1	Disclosure of accounting policies	Jan 1, 2023
IAS 8	Definition of the accounting estimate	Jan 1, 2023
IAS 12	Deferred taxes related to assets and liabilities arising from a single transaction	Jan 1, 2023
IAS 12	International Tax Reform - Model Pillar Two Rules	Jan 1, 2023

IAS 1 Disclosure of Accounting Policies

The amendments change the requirements in IAS 1 with regard to disclosure of accounting policies. The amendments replace all instances of the term 'significant accounting policies' with 'material accounting policy information'. Accounting policy information is material if, when considered together with other information included in an entity's financial statements, it can reasonably be expected to influence decisions that the primary users of general purpose financial statements make on the basis of those financial statements.

The supporting paragraphs in IAS 1 are also amended to clarify that accounting policy information that relates to immaterial transactions, other events or conditions is immaterial and need not be disclosed. Accounting policy information may be material because of the nature of the related transactions, other events or conditions, even if the amounts are immaterial. However, not all accounting policy information relating to material transactions, other events or conditions is itself material.

The IASB has also developed guidance and examples to explain and demonstrate the application of the 'four-step materiality process' described in IFRS Practice Statement 2.

The aforementioned amendment did not affect the financial statements.

IAS 8 "Definition of Accounting Estimates"

The amendments replace the definition of a change in accounting estimates with a definition of accounting estimates. Under the new definition, accounting estimates are "monetary amounts in financial statements that are subject to measurement uncertainty".

The definition of a change in accounting estimates was deleted. However, the Board retained the concept of changes in accounting estimates in the Standard with the following clarifications:

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2. PRINCIPAL ACCOUNTING POLICIES (continued)

2.29 New accounting pronouncements (IFRS and Interpretations of the IFRS Interpretation Committee) (continued)

New rules, interpretations and amendments adopted by Plaza S.A. and subsidiaries. (continued)

IAS 8 "Definition of Accounting Estimates"

- A change in accounting estimate that results from new information or new developments is not the correction of an error.
- The effects of a change in an input or a measurement technique used to develop an accounting estimate are changes in accounting estimates if they do not result from the correction of prior period errors.

The aforementioned amendment did not affect the financial statements.

IAS 12 "Deferred Tax Related to Assets and Liabilities Arising from a Single Transaction"

The amendments introduce a further exception from the initial recognition exemption. Under the amendments, an entity does not apply the initial recognition exemption for transactions that give rise to equal taxable and deductible temporary differences. Depending on the applicable tax law, equal taxable and deductible temporary differences may arise on initial recognition of an asset and liability in a transaction that is not a business combination and affects neither accounting nor taxable profit.

Following the amendments to IAS 12, an entity is required to recognize the related deferred tax asset and liability, with the recognition of any deferred tax asset being subject to the recoverability criteria in IAS 12.

The aforementioned amendment did not affect the financial statements.

International Tax Reform - Model Pillar Two Rules

In March 2022, the Organization for Economic Cooperation and Development (OECD) released technical guidance on its 15% global minimum tax agreed as 'Pillar' Two of a project to address the tax challenges arising from digitalization of the economy. This guidance elaborates on the application and operation of the Global Anti-Base Erosion (GloBE) Rules agreed and released in December 2021 which lay out a coordinated system to ensure that multinational enterprises (MNE) with revenues above €750 million pay tax of at least 15% on the income arising in each of the jurisdictions in which they operate. For Pillar Two to take effect, the countries that have agreed to the framework will need to enact laws that align to the GloBE rules. Due to the nature of the

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2. PRINCIPAL ACCOUNTING POLICIES (continued)

2.29 New accounting pronouncements (IFRS and Interpretations of the IFRS Interpretation Committee) (continued)

**New rules, interpretations and amendments adopted by Plaza S.A. and subsidiaries.
(continued)**

International Tax Reform - Model Pillar Two Rules (continued)

rules, once a single jurisdiction within which an MNE operates enacts tax laws in accordance with the Pillar Two framework, the MNE and all its underlying entities will be subject to Pillar Two.

On May 23, 2023, the IASB issued amendments to International Accounting Standard (IAS) 12, Income Taxes, arising from Pillar Two. The amendments (1) introduce a mandatory temporary exception from accounting for deferred income taxes arising from Pillar Two income taxes and (2) require an entity to disclose that it has applied the temporary exception. These amendments are effective immediately upon issuance. In addition, effective for annual periods beginning on or after 1 January 2023, in periods in which Pillar Two legislation is enacted or substantively enacted, but not yet in effect, an entity is required to disclose known or reasonably estimable information that helps users of financial statements understand the entity's exposure to Pillar Two income taxes.



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PLAZA S.A. AND SUBSIDIARIES

Notes to the Consolidated Financial Statements as of December 31, 2023 and 2022 and January 01, 2022

3. CHANGE OF ACCOUNTING POLICY

As of 2023, the Company has decided to change the accounting policy regarding the valuation of its investment properties. Until December 31, 2022, the Company accounted for its investment properties under the cost model, however, during the year 2023, the Company has decided to adopt the fair value model as permitted by IAS 40 "Investment Properties". The change in accounting policy is made because the Company considers that the fair value model applicable to its investment properties better reflects the equity and economic value of its real estate businesses, as well as increasing the comparability of the financial statements with other companies in the market that manage investment properties.

The Company has applied the change in its accounting policy for measuring investment properties retroactively, as described in IAS 8, restating each item in the affected financial statements.

Consolidated Statement of Financial Position as of January 01, 2022

ASSETS	As of January 01 of 2022 Before accounting policy change M\$	Adjustments M\$	As of January 01 of 2022 Restated M\$
Assets			
Current assets			
Total current assets	264,627,081	-	264,627,081
Non-current assets			
Investments accounted for using the equity method	88,740,606	(9,898,135)	78,842,471
Investment Properties	3,142,432,279	520,764,147	3,663,196,426
Other non-current assets	88,329,606	-	88,329,606
Total non-current assets	3,319,502,491	510,866,012	3,830,368,503
Total assets	3,584,129,572	510,866,012	4,094,995,584
EQUITY AND LIABILITIES	As of January 01 of 2022 Before accounting policy change M\$	Adjustments M\$	As of January 01 of 2022 Restated M\$
Liabilities			
Current liabilities			
Total current liabilities	226,923,892	-	226,923,892
Deferred tax liabilities	446,872,478	135,555,038	582,427,516
Other non-financial liabilities	962,142,265	-	962,142,265
Total non-current liabilities	1,409,014,743	135,555,038	1,544,569,781
Total Liabilities	1,635,938,635	135,555,038	1,771,493,673
Equity			
Share capital	175,122,686	-	175,122,686
Accumulated profit (losses)	1,566,186,200	367,991,018	1,934,177,218
Share premiums	123,573,274	-	123,573,274
Other reserves	(65,700,949)	-	(65,700,949)
Equity attributable to the owners of the controller	1,799,181,211	367,991,018	2,167,172,229
Non-controlling interests	149,009,726	7,319,956	156,329,682
Total Equity	1,948,190,937	375,310,974	2,323,501,911
Total Equity and Liabilities	3,584,129,572	510,866,012	4,094,995,584

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PLAZA S.A. AND SUBSIDIARIES

Notes to the Consolidated Financial Statements as of December 31, 2023 and 2022 and
January 01, 2022

3. CHANGE OF ACCOUNTING POLICY (continued)

Consolidated Statement of Financial Position as of December 31, 2022

ASSETS	As of December 31 of 2022 Before accounting policy change M\$	Adjustments M\$	As of December 31 of 2022 Restated M\$
Assets			
Current assets			
Total current assets	538,685,347	-	538,685,347
Non-current assets			
Investments accounted for using the equity method	95,353,699	(7,562,931)	87,790,768
Investment Properties	3,138,538,196	664,630,732	3,803,168,928
Other non-current assets	84,297,553	-	84,297,553
Total non-current assets	3,318,189,448	657,067,801	3,975,257,249
Total assets	3,856,874,795	657,067,801	4,513,942,596
EQUITY AND LIABILITIES	As of December 31 of 2022 Before accounting policy change M\$	Adjustments M\$	As of December 31 of 2022 Restated M\$
Liabilities			
Current liabilities			
Total current liabilities	217,902,059	-	217,902,059
Deferred tax liabilities	433,498,158	181,002,632	614,500,790
Other non-financial liabilities	1,249,862,789	-	1,249,862,789
Total non-current liabilities	1,683,360,947	181,002,632	1,864,363,579
Total Liabilities	1,901,263,006	181,002,632	2,082,265,638
Equity			
Share capital	175,122,686	-	175,122,686
Accumulated profit (losses)	1,597,584,396	459,212,451	2,056,796,847
Share premiums	123,573,274	-	123,573,274
Other reserves	(87,815,739)	(4,378,589)	(92,194,328)
Equity attributable to the owners of the controller	1,808,464,617	454,833,862	2,263,298,479
Non-controlling interests	147,147,172	21,231,307	168,378,479
Total Equity	1,955,611,789	476,065,169	2,431,676,958
Total Equity and Liabilities	3,856,874,795	657,067,801	4,513,942,596

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PLAZA S.A. AND SUBSIDIARIES

Notes to the Consolidated Financial Statements as of December 31, 2023 and 2022 and January 01, 2022

3. CHANGE OF ACCOUNTING POLICY (continued)

Consolidated Comprehensive Income Statement by Function for the period ended December 30, 2022

Statement of Income	As of December 31 of 2022 Before accounting policy change M\$	Adjustments M\$	As of December 31 of 2022 Restated M\$
Revenue	370,898,935	-	370,898,935
Cost of sales	(100,303,937)	54,358,777	(45,945,160)
Gross margin	270,594,998	54,358,777	324,953,775
Other incomes, by function	5,871,791	79,489,344	85,361,135
Administrative expenses	(44,419,958)	-	(44,419,958)
Other expenses, by function	(15,738,426)	13,464,427	(2,273,999)
Operating income	216,308,405	147,312,548	363,620,953
Financial income	22,063,351	-	22,063,351
Finance costs	(47,577,226)	-	(47,577,226)
Share in the income (losses) of associates and joint ventures accounted for using the equity method	1,374,654	2,919,151	4,293,805
Foreign exchange differences	1,343,239	-	1,343,239
Gain (loss) from indexed assets (liabilities)	(119,945,793)	-	(119,945,793)
Income before taxes	73,566,630	150,231,699	223,798,329
Income tax expense	(2,500,462)	(45,447,593)	(47,948,055)
Income	71,066,168	104,784,106	175,850,274
Income (loss) attributable to			
Income (loss) attributable to equity holders of the parent	66,445,322	91,221,433	157,666,755
Income (loss) attributable to non-controlling interests	4,620,846	13,562,673	18,183,519
Earnings	71,066,168	104,784,106	175,850,274

Comprehensive Income Statement	As of December 31 of 2022 Before accounting policy change M\$	Adjustments M\$	As of December 31 of 2022 Restated M\$
Income	71,066,168	104,784,106	175,850,274
Components of other comprehensive income that will be reclassified to income for the period, before tax			
Exchange conversion difference			
Income losses from exchange conversion differences, before taxes	(27,025,195)	(4,029,911)	(31,055,106)
Other comprehensive income, before taxes, from foreign exchange conversion	(27,025,195)	(4,029,911)	(31,055,106)
Cash flow hedges			
Income (loss) from cash flow hedges, before tax	897,989	-	897,989
Other comprehensive income, before tax, on cash flow hedges	897,989	-	897,989
Other components of other comprehensive income, which will be reclassified to income for the year, before taxes	(26,127,206)	(4,029,911)	(30,157,117)
Income taxes related to components of other comprehensive income			
Income tax related to cash flow hedges in other comprehensive income	(242,457)	-	242,457
Income taxes related to components of other comprehensive income	(242,457)	-	242,457
Other comprehensive Income	(26,369,663)	(4,029,911)	(30,399,574)
Total Comprehensive Income	44,696,505	100,754,195	145,450,700
Comprehensive income attributable to			
Comprehensive income attributable to equity holders of the parent	44,120,697	86,842,844	130,963,541
Comprehensive income attributable to non-controlling interests	575,808	13,911,351	14,487,159
Total Comprehensive Income	44,696,505	100,754,195	145,450,700

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PLAZA S.A. AND SUBSIDIARIES

Notes to the Consolidated Financial Statements as of December 31, 2023 and 2022 and January 01, 2022

4. CASH AND CASH EQUIVALENTS

The composition of cash and cash equivalents is as follows:

	As of december 31 of 2023 ThCh\$	As of december 31 of 2022 ThCh\$	As of january 01 of 2022 ThCh\$
Cash	13,003	9,095	11,035
Bank balances	38,737,558	30,057,143	29,113,672
Time deposits	85,657,119	271,551,958	95,886,963
Mutual funds	77,607,968	144,298	14,355
Total cash and cash equivalents	202,015,648	301,762,494	125,026,025

Cash and cash equivalents by currency:

	As of december 31 of 2023 ThCh\$	As of december 31 of 2022 ThCh\$	As of january 01 of 2022 ThCh\$
Chilean pesos - unindexed	177,815,328	289,539,614	112,915,008
American dollars	1,142,065	2,108,486	697,570
Colombian pesos	21,110,682	9,836,332	10,305,385
Peruvian sol	1,947,573	278,062	1,108,062
Total cash and cash equivalents	202,015,648	301,762,494	125,026,025

Significant cash balance unavailable

As of December 31, 2023 and 2022 and January 01, 2022, the Company does not present cash and cash equivalent restrictions.

5. OTHER NON-FINANCIAL ASSETS

The composition of other current and non-current non-financial assets is as follows:

	As of december 31 of 2023 ThCh\$	As of december 31 of 2022 ThCh\$	As of january 01 of 2022 ThCh\$
VAT tax credit	11,727,644	15,441,263	9,993,897
Straight-line leasing asset (1)	4,456,704	4,415,539	5,028,971
Insurance policies	172,215	1,815,686	1,281,851
Others	14,204	17,933	21,516
Total Current	16,370,767	21,690,421	16,326,235
Straight-line leasing asset (1)	21,059,953	20,157,153	18,978,357
Prepayment option (2)	-	-	20,664,000
Total Non-current	21,059,953	20,157,153	39,642,357

(1) Corresponding to the straight-line recognition of income derived from leases, as established by IFRS 16 "leases"

(2) Corresponds to a purchase option contract in a project of a subsidiary, of which advances have been delivered for future business.

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Notes to the Consolidated Financial Statements as of December 31, 2023 and 2022 and January 01, 2022

6. TRADE AND OTHER ACCOUNTS RECEIVABLE

These balances correspond mainly to leases and payments agreements receivable from lessees.

a) The composition of debtors is as follows:

Trade and other accounts receivable	As of december 31, 2023			As of december 31, 2022			As of january 01, 2022		
	Assets before allowances	Trade receivables allowances	Net assets for trade receivables	Assets before allowances	Trade receivables allowances	Net assets for trade receivables	Assets before allowances	Trade receivables allowances	Net assets for trade receivables
	ThCh\$	ThCh\$	ThCh\$	ThCh\$	ThCh\$	ThCh\$	ThCh\$	ThCh\$	ThCh\$
Debtors for credit transactions	75,001,215	(5,865,519)	69,135,696	70,375,256	(5,153,559)	65,221,697	62,239,796	(8,660,588)	53,579,208
Notes receivable	14,246,592	(4,763,094)	9,483,498	15,449,276	(2,622,441)	12,826,835	20,064,949	(2,365,152)	17,699,797
Misc. Debtors (1)	30,425,040	-	30,425,040	23,783,845	(2,299,787)	21,484,058	3,208,932	-	3,208,932
Total Current	119,672,847	(10,628,613)	109,044,234	109,608,377	(10,075,787)	99,532,590	85,513,677	(11,025,740)	74,487,937
Refundable contributions	3,790,371	-	3,790,371	3,611,787	-	3,611,787	3,086,445	-	3,086,445
Notes receivable	20,236,677	-	20,236,677	7,736,397	(8,872)	7,727,525	3,445,690	(840,771)	2,604,919
Total Non-current	24,027,048	-	24,027,048	11,348,184	(8,872)	11,339,312	6,532,135	(840,771)	5,691,364

(1) As of December 30, 2023 and 2022, it includes M\$ 29,386,168 and M\$ 20,698,084 respectively, corresponding to the right to be reimbursed advances granted for a project over which the Company exercised its withdrawal option on June 29, 2022. Mallplaza exercised its option of withdrawal to participate in the project in accordance with the provisions of the contract and is entitled to have the advances granted returned (see note 27 c.2).

Non-current accounts receivable, promissory notes in UF are included in the item corresponding to the long-term portion of lease payments agreements from operators and others rights receivable.

There is no risk associated with accounts receivable other than credit losses (UF variation or interest rate).

b) The movements in the allowance for bad debts were as follows:

	As of december 31 of 2023 ThCh\$	As of december 31 of 2022 ThCh\$
Beginning balance	10,084,659	11,866,511
Allowance portfolio not renegotiated	4,267,366	5,740,495
Allowance portfolio renegotiated	3,707,866	2,096,953
Period / Fiscal year write-offs	(803,495)	(5,008,507)
Recoveries for the fiscal year	(7,221,478)	(4,539,758)
Translation adjustment	593,695	(71,035)
Subtotal	543,954	(1,781,852)
Total Allowance	10,628,613	10,084,659

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Notes to the Consolidated Financial Statements as of December 31, 2023 and 2022 and January 01, 2022

6. TRADE AND OTHER ACCOUNTS RECEIVABLE (continued)

c) The protested and judicial collection portfolio is as follows:

Portfolio protested and in judicial collection	As of december 31, 2023			As of december 31, 2022			As of january 01, 2022		
	Notes receivable protested	Notes receivable in judicial collection	Total receivables protested and in judicial collection	Notes receivable protested	Notes receivable in judicial collection	Total receivables protested and in judicial collection	Notes receivable protested	Notes receivable in judicial collection	Total receivables protested and in judicial collection
Number of Clients, portfolio protested or in judicial collection	32	71	103	19	54	73	17	106	123
Portfolio protested or in judicial collection (ThCh\$)	737,209	5,383,274	6,120,483	437,397	1,883,761	2,321,158	203,808	4,787,249	4,991,057

d) Maturity Analysis

Stratification of the portfolio	Number of clients portfolios not renegotiated	Gross non-renegotiated portfolio ThCh\$	Number of clients renegotiated portfolios	Gross renegotiated portfolio ThCh\$	Total gross portfolio ThCh\$
Not expired and not impaired	344	60,828,169	19	3,421,143	64,249,312
Between 1 and 30 days	250	5,909,055	17	332,141	6,241,196
Between 31 and 60 days	200	2,069,125	14	178,603	2,247,728
Between 61 and 90 days	82	2,329,067	8	59,168	2,388,235
Between 91 and 120 days	112	613,907	1	24,897	638,804
Between 121 and 150 days	76	1,290,556	2	30,134	1,320,690
Between 151 and 180 days	88	907,413	1	20,012	927,425
Between 181 and 210 days	120	997,586	2	21,107	1,018,693
Between 211 and 250 days	100	814,041	1	18,613	832,654
More than 250 days	1,202	34,044,711	17	29,790,447	63,835,158
Total as of december 31, 2023	2,574	109,803,630	82	33,896,265	143,699,895

Stratification of the portfolio	Number of clients portfolios not renegotiated	Gross non-renegotiated portfolio ThCh\$	Number of clients renegotiated portfolios	Gross renegotiated portfolio ThCh\$	Total gross portfolio ThCh\$
Not expired and not impaired	739	62,922,031	38	10,756,243	73,678,274
Between 1 and 30 days	184	6,239,304	20	736,515	6,975,819
Between 31 and 60 days	116	2,832,296	6	416,268	3,248,564
Between 61 and 90 days	65	1,390,551	3	236,705	1,627,256
Between 91 and 120 days	65	3,090,422	2	23,142,824	26,233,246
Between 121 and 150 days	46	1,903,435	3	82,094	1,985,529
Between 151 and 180 days	65	673,584	1	40,574	714,158
Between 181 and 210 days	27	509,571	5	55,537	565,108
Between 211 and 250 days	23	475,286	2	57,930	533,216
More than 250 days	988	4,744,453	17	650,938	5,395,391
Total as of december 31, 2022	2,318	84,780,933	97	36,175,628	120,956,561

Stratification of the portfolio	Number of clients portfolios not renegotiated	Gross non-renegotiated portfolio ThCh\$	Number of clients renegotiated portfolios	Gross renegotiated portfolio ThCh\$	Total gross portfolio ThCh\$
Not expired and not impaired	546	60,485,538	4	11,112,787	71,598,325
Between 1 and 30 days	207	4,290,999	4	147,786	4,438,785
Between 31 and 60 days	116	2,466,993	9	72,927	2,539,920
Between 61 and 90 days	53	1,786,221	6	46,768	1,832,989
Between 91 and 120 days	49	1,388,560	2	24,100	1,412,660
Between 121 and 150 days	39	1,155,197	7	54,192	1,209,389
Between 151 and 180 days	31	548,928	1	42,932	591,860
Between 181 and 210 days	21	591,336	3	41,497	632,833
Between 211 and 250 days	32	473,778	6	55,823	529,601
More than 250 days	1,035	6,086,492	61	1,172,958	7,259,450
Total as of january 01, 2022	2,129	79,274,042	103	12,771,770	92,045,812

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Notes to the Consolidated Financial Statements as of December 31, 2023 and 2022 and January 01, 2022

7. RELATED PARTY DISCLOSURES

7.1 Current accounts receivable from related parties

The balances for this concept as of December 31, 2023 and 2022 and January 01, 2022 are as follows:

Current:

Company	Unique Tax Identification Number	Country	Nature of the relationship	Currency type	As of december 31 of 2023 ThCh\$	As of december 31 of 2022 ThCh\$	As of january 01 of 2022 ThCh\$
Agencia de Seguros Falabella Ltda. (1)	0-E	Colombia	Common Parent	Colombian peso	-	7	1,000
Banco Falabella S.A.(1)	96.509.660-4	Chile	Common Parent	Chilean peso	300,536	469,076	12,586
Deportes Sparta Ltda. (1)	76.074.938-9	Chile	Other related parties	Chilean peso	26,802	154,742	380,738
Dercos SpA. (1)	94.141.000-6	Chile	Other related parties	Chilean peso	181,689	-	57,474
Dercoscenter SpA. (1)	82.995.700-0	Chile	Other related parties	Chilean peso	657,661	1,276	45,026
Falabella de Colombia S.A. (1)	0-E	Colombia	Common Parent	Colombian peso	1,431	629	-
Falabella Retail S.A. (1)	77.261.280-K	Chile	Common Parent	Chilean peso	4,561,272	3,790,086	264,288
Falabella S.A.(4)	90.749.000-9	Chile	Parent head office	Chilean peso	36,440,895	64,932,765	-
Falabella.com SpA. (1)	76.212.492-0	Chile	Common Parent	Chilean peso	152,949	15,525	26,101
Gemma Negocios SAC (2)	0-E	Perú	Associate	American dollar	-	146	6,436
Hipermercados Tottus S.A. (1)	78.627.210-6	Chile	Common Parent	Chilean peso	1,144,098	827,362	700,184
lko SpA. (1)	76.993.859-1	Chile	Common Parent	Chilean peso	230,848	334,099	178,165
lko S.A.S. (1)	0-E	Colombia	Common Parent	Colombian peso	318,898	540	-
Banco Falabella Colombia S.A. (1)	0-E	Colombia	Common Parent	Colombian peso	-	4,388	-
Linio Colombia S.A.S. (1)	0-E	Colombia	Common Parent	Colombian peso	40,971	4,044	-
Falabella Servicios S.A.S. (1)	0-E	Colombia	Common Parent	Colombian peso	912	-	-
Mall Plaza Inmobiliaria S.A. (2)	0-E	Perú	Associate	American dollar	-	358	109,765
Mall Plaza Perú S.A. (2)	0-E	Perú	Associate	American dollar	1,059,718	2,639,100	2,070,471
Promotora Chilena de Café Colombia S.A. (1)	76.000.935-0	Chile	Common Parent	Chilean peso	90,712	96,271	37,155
Seguros Falabella Corredores Ltda. (1)	77.099.010-6	Chile	Common Parent	Chilean peso	-	-	4,004
Servicios Falabella SpA. (1)	77.070.342-5	Chile	Common Parent	Chilean peso	-	-	1,206
Sodimac Colombia S.A. (1)	0-E	Colombia	Common Parent	Colombian peso	87,526	18	16,124
Sodimac S.A. (1)	96.792.430-K	Chile	Common Parent	Chilean peso	612,374	1,011,660	1,372,417
Other Companies (1)	0-E	Chile	Other related parties	Chilean peso	-	4,760	-
Total					45,909,292	74,286,852	5,283,140

Non-current

Company	Unique Tax Identification Number	Country	Nature of the relationship	Currency type	As of december 31 of 2023 ThCh\$	As of december 31 of 2022 ThCh\$	As of january 01 of 2022 ThCh\$
Executives (3)	0-E	Chile	Key Personnel	Chilean peso	5,389,910	4,133,178	2,136,011
Total					5,389,910	4,133,178	2,136,011

The conditions of the balances receivable with related companies are detailed below:

- (1) They correspond to leases, common expenses, services, miscellaneous expenses and / or consultancy provided between related parties. These transactions do not generate interest and their condition of payment is generally 30 days.
- (2) They correspond to transactions of the business line agreed in foreign currency, covered by a service contract. These transactions are presented at the closing exchange rate.
- (3) Corresponds to loans by incentive plan to executives (see note 19 c)).
- (4) They correspond to commercial current account contract with Falabella S.A. according to the contract, at a spread rate of 0.4% plus nominal daily TAB.

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PLAZA S.A. AND SUBSIDIARIES

Notes to the Consolidated Financial Statements as of December 31, 2023 and 2022 and January 01, 2022

7. RELATED PARTY DISCLOSURES (continued)

7.2 Current accounts payable to related parties

The balances for this concept as of December 31, 2023 and 2022 and January 01, 2022 are as follows:

Current

Company	Unique Tax Identification Number	Country	Nature of the relationship	Currency type	As of december 31 of 2023 ThCh\$	As of december 31 of 2022 ThCh\$	As of january 01 of 2022 ThCh\$
Administradora de Servicios Computacionales y de Crédito CMR Falabella Ltda. (3)	79.598.260-4	Chile	Common Parent	Chilean peso	-	-	64,682
Agencia de Seguros Falabella Ltda. (1)	0-E	Colombia	Common Parent	Colombian peso	558	428	-
Deportes Sparta Ltda. (1)	76.074.938-9	Chile	Other related parties	Chilean peso	11	6	-
Falabella Corporativo Perú S.A.C. (3)	0-E	Perú	Common Parent	Peruvian sol	4,227	7,463	-
Falabella de Colombia S.A. (3)	0-E	Colombia	Common Parent	Colombian peso	337	450	1,843
Falabella Retail S.A. (3)	77.261.280-K	Chile	Common Parent	Chilean peso	22,596	11,448	77,606
Falabella S.A.(3)	90.749.000-9	Chile	Parent head office	Chilean peso	-	532,278	235,237
Falabella S.A.(4)	90.749.000-9	Chile	Parent head office	Chilean peso	33,192,795	-	-
Falabella Servicios S.A.S. (1)	0-E	Colombia	Common Parent	Colombian peso	5,036	48,142	33,966
Falabella Tecnología Corporativa Limitada (3)	77.612.410-9	Chile	Common Parent	Chilean peso	384,153	1,075,713	1,598,898
Falabella.com SpA. (1)	76.212.492-0	Chile	Common Parent	Chilean peso	117	-	-
Hipermercados Tottus S.A. (3)	78.627.210-6	Chile	Common Parent	Chilean peso	17,447	-	-
Mall Plaza Inmobiliaria S.A. (2)	0-E	Perú	Associate	American dollar	21,296	54,271	-
Mall Plaza Perú S.A. (2)	0-E	Perú	Associate	American dollar	124,139	272,257	448,213
Mall Plaza Perú S.A. (2)	0-E	Perú	Associate	Peruvian sol	53,529	2,894	35,759
Megamedia Radio S.A.(3)	78.794.060-9	Chile	Other related parties	Chilean peso	87,447	8,869	9,319
Megamedia S.A. (3)	76.185.964-1	Chile	Other related parties	Chilean peso	-	-	55,837
Promotora Chilena de Café Colombia S.A. (1)	76.000.935-0	Chile	Common Parent	Chilean peso	1,887	17,796	196
Red Televisiva Megavisión S.A. (3)	79.952.350-7	Chile	Common Parent	Chilean peso	4,000	-	-
Servicios Falabella SpA. (1)	77.070.342-5	Chile	Common Parent	Chilean peso	353,222	535,786	514,302
Servicios Falabella SpA. (1)	77.070.342-5	Chile	Common Parent	American dollar	213,901	131,130	12,330
Sodimac Colombia S.A. (3)	0-E	Colombia	Common Parent	Colombian peso	-	2,042	-
Sodimac S.A. (3)	96.792.430-K	Chile	Common Parent	Chilean peso	-	284	12,810
Total					34,486,698	2,701,257	3,100,998

Non-current

Company	Unique Tax Identification Number	Country	Nature of the relationship	Currency type	As of december 31 of 2023 ThCh\$	As of december 31 of 2022 ThCh\$	As of january 01 of 2022 ThCh\$
Falabella S.A.(4)	90.749.000-9	Chile	Parent head office	Chilean peso	-	32,714,418	33,191,476
Total					-	32,714,418	33,191,476

The conditions of the balances payable with related companies are detailed below:

- (1) They correspond to leases, common expenses, services, miscellaneous expenses and / or consultancy provided between related parties. These transactions do not generate interest and their condition of payment is generally 30 days.
- (2) They correspond to transactions of the business line agreed in foreign currency, covered by a service contract. These transactions are presented at the closing exchange rate.
- (3) They correspond to advertising services, software maintenance, purchase of assets and others. These operations do not generate interest and their payment condition is generally 30 days.
- (4) Corresponds to a contract with Falabella S.A. at a fixed rate of 3.07% maturing on July 15, 2024.

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PLAZA S.A. AND SUBSIDIARIES

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7. RELATED PARTY DISCLOSURES (continued)

7.3 Transactions

The transactions with related entities that have not been Consolidated and their effect on the statement of income in the ending years ended December 31, 2023 and 2022 are as follows:

Company	Unique tax Identification Number	Nature of the relationship	Country	Description of the transaction	Currency type	For the 12 months ended december 31, 2023		For the 12 months ended december 31, 2022	
						Amount ThCh\$	Income effect ThCh\$	Amount ThCh\$	Income effect ThCh\$
Agencia de Seguros Falabella Ltda.	0-E	Common Parent	Colombia	Leases and others	Colombian peso	20,126	16,930	23,198	19,494
Administradora de Servicios Computacionales y de Crédito CMR Falabella Ltda.	79.598.260-4	Common Parent	Chile	Leases and others	Chilean peso	-	-	13,871	11,656
Administradora de Servicios Computacionales y de Crédito CMR Falabella Ltda.	79.598.260-4	Common Parent	Chile	Miscellaneous expenses	Chilean peso	-	-	59,320	(49,399)
Alto S.A.	99.594.430-8	Other related parties	Chile	Miscellaneous expenses	Chilean peso	13,577	(13,577)	-	-
Other Companies	0-E	Other related parties	Chile	Leases and others	Chilean peso	300,123	252,240	29,842	25,077
Banco Falabella S.A.	96.509.660-4	Common Parent	Chile	Leases and others	Chilean peso	4,918,530	4,590,131	4,515,686	4,178,283
Banco Falabella S.A.S.	0-E	Common Parent	Colombia	Leases and others	Colombian peso	145,356	123,042	131,921	112,524
Deportes Sparta Ltda.	76.074.938-9	Other related parties	Chile	Leases and others	Chilean peso	2,923,467	2,528,927	2,724,132	2,359,601
Derco SpA.	94.141.000-6	Other related parties	Chile	Leases and others	Chilean peso	783,576	662,716	678,047	573,362
Dercocenter SpA.	82.995.700-0	Other related parties	Chile	Leases and others	Chilean peso	2,450,107	2,059,089	2,362,331	1,985,236
Dercocenter SpA.	82.995.700-0	Other related parties	Chile	Miscellaneous expenses	Chilean peso	29,578	(29,578)	-	-
Falabella de Colombia S.A.	0-E	Common Parent	Colombia	Leases and others	Colombian peso	2,372,652	1,995,191	2,225,028	1,870,995
Falabella de Colombia S.A.	0-E	Common Parent	Colombia	Miscellaneous expenses	Colombian peso	8,457	(8,457)	9,831	(6,859)
Falabella Retail S.A.	77.261.280-K	Common Parent	Chile	Leases and others	Chilean peso	45,501,922	40,571,160	41,838,517	37,277,608
Falabella S.A.	90.749.000-9	Parent head office	Chile	Current account renewable	Chilean peso	5,642,571	5,642,571	64,932,765	4,932,765
Falabella S.A.	90.749.000-9	Parent head office	Chile	Debt	Chilean peso	1,018,282	(1,018,282)	1,018,282	(1,018,282)
Falabella S.A.	90.749.000-9	Parent head office	Chile	Miscellaneous expenses	Chilean peso	-	-	19,303	(19,303)
Falabella Servicios S.A.S.	0-E	Common Parent	Colombia	Services collected	Colombian peso	780	780	-	-
Falabella Servicios S.A.S.	0-E	Common Parent	Colombia	Miscellaneous expenses	Colombian peso	167,722	(167,722)	137,268	(129,622)
Falabella Tecnología Corporativa Limitada	77.612.410-9	Common Parent	Chile	Miscellaneous expenses	Chilean peso	842,918	(842,918)	1,550,453	(1,179,047)
Falabella Corporativo Perú S.A.C.	0-E	Other related parties	Perú	Miscellaneous expenses	Peruvian sol	7,843	(7,843)	7,602	(7,602)

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7. RELATED PARTY DISCLOSURES (continued)

7.3 Transactions (continued)

The transactions with related entities that have not been Consolidated and their effect on the statement of income in the ending years ended December 31, 2023 and 2022 are as follows:

Company	Unique tax Identification Number	Nature of the relationship	Country	Description of the transaction	Currency type	For the 12 months ended december 31, 2023		For the 12 months ended december 31, 2022	
						Amount ThCh\$	Income effect ThCh\$	Amount ThCh\$	Income effect ThCh\$
Gemma Negocios SAC.	0-E	Associate	Perú	Services collected	American dollar	-	-	1,699	(1,699)
Hipermercados Tottus S.A.	78.627.210-6	Common Parent	Chile	Leases and others	Chilean peso	10,521,912	9,608,894	9,028,746	8,253,340
Hipermercados Tottus S.A.	78.627.210-6	Common Parent	Chile	Miscellaneous expenses	Chilean peso	15,759	(15,759)	-	-
Hipermercados Tottus S.A.	78.627.210-6	Common Parent	Chile	Fixed assets	Chilean peso	-	-	136,691	-
Ikso SpA.	76.993.859-1	Common Parent	Chile	Leases and others	Chilean peso	2,760,932	2,574,340	190,791	145,030
Ikso SpA.	76.993.859-1	Common Parent	Chile	Fixed assets	Chilean peso	236,703	-	-	-
Ikso S.A.S.	0-E	Common Parent	Colombia	Leases and others	Colombian peso	4,966,997	4,727,922	-	-
Falabella.Com SpA.	76.212.492-0	Common Parent	Chile	Leases and others	Chilean peso	260,306	230,038	82,076	68,971
Megamedia S.A.	76.185.964-1	Other related parties	Chile	Advertising	Chilean peso	1,039,943	1,039,943	160,092	(143,446)
Mall Plaza Inmobiliaria S.A.	0-E	Associate	Perú	Leases and others	American dollar	-	-	83,209	83,209
Mall Plaza Inmobiliaria S.A.	0-E	Associate	Perú	Miscellaneous expenses	American dollar	-	-	63,891	(50,900)
Mall Plaza Inmobiliaria S.A.	0-E	Associate	Perú	Services collected	American dollar	203,280	(173,781)	234,337	(207,111)
Mall Plaza Perú S.A.	0-E	Associate	Perú	Leases and others	American dollar	1,407,202	(1,180,405)	1,161,076	(922,293)
Mall Plaza Perú S.A.	0-E	Associate	Perú	Leases and others	Peruvian sol	280,950	(280,950)	250,440	(276,588)
Mall Plaza Perú S.A.	0-E	Associate	Perú	Services collected	American dollar	-	-	128,484	128,484
Mall Plaza Perú S.A.	0-E	Associate	Perú	Miscellaneous expenses	American dollar	3,059,426	2,718,431	2,884,579	2,215,888
Mall Plaza Perú S.A.	0-E	Associate	Perú	Miscellaneous expenses	Peruvian nuevo sol	-	-	83,209	83,209
Megamedia Radio S.A.	78.794.060-9	Other related parties	Chile	Advertising	Chilean peso	1,051,926	1,051,926	4,012	(4,659)
Promotora Chilena de Café Colombia S.A.	76.000.935-0	Common Parent	Chile	Leases and others	Chilean peso	573,007	493,214	534,538	455,630
Promotora Chilena de Café Colombia S.A.	76.000.935-0	Common Parent	Chile	Miscellaneous expenses	Chilean peso	322	(322)	974	(818)
Promotora de Café Colombia S.A.	0-E	Other related parties	Colombia	Advertising	Chilean peso	4,582	(4,582)	-	-
Red Televisiva Megavisión S.A.	79.952.350-7	Other related parties	Chile	Advertising	Chilean peso	9,000	(9,000)	-	-
Rentas Hotelerías SpA.	76.201.304-5	Common Parent	Chile	Miscellaneous expenses	Chilean peso	5,174	(5,174)	11,865	(10,216)
Servicios Falabella SpA.	77.070.342-5	Common Parent	Chile	Leases and others	Chilean peso	6,941	5,833	15,506	13,030
Servicios Falabella SpA.	77.070.342-5	Common Parent	Chile	Miscellaneous expenses	American dollar	243,241	(243,241)	134,288	(134,288)
Servicios Falabella SpA.	77.070.342-5	Common Parent	Chile	Miscellaneous expenses	Chilean peso	1,157,512	(1,157,512)	1,005,653	(1,005,653)
Seguros Falabella Corredores Ltda.	77.099.010-6	Common Parent	Chile	Leases and others	Chilean peso	8,158	6,855	15,745	13,231
Sodimac Colombia S.A.	0-E	Common Parent	Colombia	Leases and others	Colombian peso	1,589,323	1,335,587	1,516,473	1,274,347
Sodimac Colombia S.A.	0-E	Common Parent	Colombia	Miscellaneous expenses	Colombian peso	6,887	(6,887)	1,075	(903)
Sodimac S.A.	96.792.430-K	Common Parent	Chile	Leases and others	Chilean peso	14,864,684	13,678,837	13,494,077	12,423,977
Linio Colombia S.A.S.	0-E	Common Parent	Colombia	Leases and others	Colombian peso	58,326	49,825	8,196	6,887
Executives	0-E	Key personnel	Chile	Long-term incentives program	Chilean peso	5,389,910	154,476	1,997,167	144,058

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PLAZA S.A. AND SUBSIDIARIES

Notes to the Consolidated Financial Statements as of December 31, 2023 and 2022 and January 01, 2022

7. DISCLOSURES OF RELATED PARTIES (continued)

7.4 Compensation of Key Personnel of the Group

Key personnel is defined as those persons who possess the authority and responsibility with respect to the planning, direction and control of the Group's activities. The composition of expenses remunerations and benefits received by key personnel of the Company corresponds to the following:

	For the 12 months ended december 31	
	2023 ThCh\$	2022 ThCh\$
Remunerations received by management	9,418,770	10,834,924
Directors' allowances	638,040	561,702
Total compensation paid to key personnel	10,056,810	11,396,626

8. CURRENT TAX ASSETS

The composition of current tax assets is as follows:

	As of december 31 of 2023 ThCh\$	As of december 31 of 2022 ThCh\$	As of january 01 of 2022 ThCh\$
Income tax to be recovered	51,237	4,615,574	7,002,553
Obligatory P.M.P (net balance of income tax)	3,370,446	4,765,995	3,956,109
Credit for donations	27,721	215,418	247,867
Credit for training	136,488	128,163	105,572
Other taxes to be recovered (*)	6,066,824	5,184,126	11,650,880
Total	9,652,716	14,909,276	22,962,981
Total current assets	9,652,716	9,959,056	12,502,404
Total non-current assets	-	4,950,220	10,460,577
Balance at closing	9,652,716	14,909,276	22,962,981

(*) It includes benefits provided by Law No. 19420, Incentives for the development of Arica and Parinacota Provinces.

9. INVESTMENT IN ASSOCIATES

As of December 31, 2023 and 2022 and January 01, 2022, Plaza S.A. maintains an indirect investment in Mall Plaza Perú S.A., where it owns 33.33%. Mall Plaza Peru S.A. is a private entity, dedicated to the administration of malls domiciled in the Republic of Peru.

The functional currency of the investment is the Peruvian Nuevo sol.

The following table illustrates the summarized financial information of the investment in Mall Plaza Perú S.A.

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9. INVESTMENT IN ASSOCIATES (continued)

a) Investment detail in associate companies:

	As of december 31 of 2023	As of december 31 of 2022	As of january 01 of 2022
	ThCh\$	ThCh\$	ThCh\$
Equity method	94,801,636	87,790,768	78,842,471
Book value of the investment	94,801,636	87,790,768	78,842,471

	As of december 31 of 2023	As of december 31 of 2022	As of january 01 of 2022
	ThCh\$	ThCh\$	ThCh\$
Summary information of the Statement of Financial Position of the associate company:			
Current assets	37,830,599	30,664,116	35,072,809
Non-current assets	403,895,714	403,390,194	372,196,400
Current liabilities	(28,390,167)	(53,534,210)	(18,037,066)
Non-current liabilities	(128,902,794)	(117,121,457)	(152,681,076)
Net assets	284,433,352	263,398,643	236,551,067

	For the 12 months ended december 31	
	2023 ThCh\$	2022 ThCh\$
Summary information of the income of the associate company:	ThCh\$	ThCh\$
Ordinary revenue	37,753,828	40,181,074
Net income	6,517,485	12,882,703
Participation in result	2,172,278	4,293,805

b) Investment rollforward:

The rollforward of the investment in associated companies is as follows:

	As of december 31 of 2023	As of december 31 of 2022
	ThCh\$	ThCh\$
Movements:		
Beginning balance	87,790,768	78,842,471
Share in ordinary income	2,172,278	4,293,805
Cumulative translation adjustment	4,838,590	4,654,492
Period / Year Movements:	7,010,868	8,948,297
Balance at closing	94,801,636	87,790,768

On November 20, it was agreed to sign a Memorandum of Understanding with Falabella S.A., with the aim of analyzing and negotiating a framework agreement for the eventual acquisition by Plaza S.A. (or any subsidiary thereof) of real estate assets of Falabella S.A. in Peru, mainly shopping centers, which would be carried out, if an agreement is reached, through the purchase of the shares of Falabella Perú S.A.A., a Peruvian public limited company that owns 66.6% of Mall Plaza Perú S.A and Open Plaza Perú S.A. The estimated period of analysis, negotiation and valuation is 120 days.

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PLAZA S.A. AND SUBSIDIARIES

Notes to the Consolidated Financial Statements as of December 31, 2023 and 2022 and January 01, 2022

10. INTANGIBLE ASSETS AND GOODWILL

The movements of the ending year of intangible assets and goodwill are the following:

Cost	Trademarks ThCh\$	IT Programs and others ThCh\$	Computer Projects and Others ThCh\$	Total Intangibles ThCh\$	Goodwill ThCh\$
As of december 31, 2023					
Initial Balance					
Cost	891,578	9,196,085	3,830,663	13,918,326	357,778
Total starting balance	891,578	9,196,085	3,830,663	13,918,326	357,778
Movements from the period					
Additions	-	-	808,033	808,033	-
Transfer (to) / from other items	-	652,400	392,864	1,045,264	-
Effect of foreign currency translation adjustments for the year	-	63,513	128,209	191,722	-
Total movements from the year	-	715,913	1,329,106	2,045,019	-
Total as of december 31, 2023	891,578	9,911,998	5,159,769	15,963,345	357,778
Amortization	Trademarks ThCh\$	IT Programs and others ThCh\$	Computer Projects and Others ThCh\$	Total Intangibles ThCh\$	Goodwill ThCh\$
As of december 31, 2023					
Initial Balance					
Cost	-	(6,558,222)	(2,142,596)	(8,700,818)	-
Total starting balance	-	(6,558,222)	(2,142,596)	(8,700,818)	-
Movements from the period					
Amortization of the period	-	(1,565,248)	(272,500)	(1,837,748)	-
Effect of foreign currency translation adjustments for the year	-	(49,908)	(114,582)	(164,490)	-
Total movements from the year	-	(1,615,156)	(387,082)	(2,002,238)	-
Total as of december 31, 2023	-	(8,173,378)	(2,529,678)	(10,703,056)	-
Net balance as of december 31, 2023	891,578	1,738,620	2,630,091	5,260,289	357,778
Cost	Trademarks ThCh\$	IT Programs and others ThCh\$	Computer Projects and Others ThCh\$	Total Intangibles ThCh\$	Goodwill ThCh\$
As of december 31, 2022					
Initial Balance					
Cost	891,578	5,786,070	4,065,229	10,742,877	357,778
Total starting balance	891,578	5,786,070	4,065,229	10,742,877	357,778
Movements from the fiscal year					
Additions	-	-	1,570,129	1,570,129	-
Reductions	-	-	(6,278)	(6,278)	-
Transfer (to) / from other items	-	3,441,234	(1,719,269)	1,721,965	-
Effect of foreign currency translation adjustments for the year	-	(31,219)	(79,148)	(110,367)	-
Total movements from the year	-	3,410,015	(234,566)	3,175,449	-
Total as of december 31, 2022	891,578	9,196,085	3,830,663	13,918,326	357,778
Amortization	Trademarks ThCh\$	IT Programs and others ThCh\$	Computer Projects and Others ThCh\$	Total Intangibles ThCh\$	Goodwill ThCh\$
As of december 31, 2022					
Initial Balance					
Cost	-	(4,344,058)	(2,567,052)	(6,911,110)	-
Total starting balance	-	(4,344,058)	(2,567,052)	(6,911,110)	-
Movements from the fiscal year					
Amortization of the year	-	(1,738,262)	(130,169)	(1,868,431)	-
Transfer (to) / from other items	-	(497,798)	497,798	-	-
Effect of foreign currency translation adjustments for the year	-	21,896	56,827	78,723	-
Total movements from the year	-	(2,214,164)	424,456	(1,789,708)	-
Total as of december 31, 2022	-	(6,558,222)	(2,142,596)	(8,700,818)	-
Net balance as of december 31, 2022	891,578	2,637,863	1,688,067	5,217,508	357,778

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PLAZA S.A. AND SUBSIDIARIES

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11. PROPERTY, PLANT AND EQUIPMENT

a) The movements of property, plant and equipment are the following:

Cost	Ongoing projects	Buildings	Plant, equipment and accessories	Facilities	Motor Vehicles	Right of use asset	Total property, plant and equipment
ThCh\$	ThCh\$	ThCh\$	ThCh\$	ThCh\$	ThCh\$	ThCh\$	ThCh\$
As of december 31, 2023							
Beginning balance	877,555	2,898,814	1,065,581	681,920	32,100	(4)	5,555,966
Total starting balance	877,555	2,898,814	1,065,581	681,920	32,100	(4)	5,555,966
Movements from the year							
Additions	146,297	-	-	-	-	-	146,297
Transfer (to) / from other items	(728,678)	(140,391)	104,171	(6,847)	-	-	(771,745)
Effect of foreign currency translation adjustments for the year	2,888	-	87,741	7,909	-	-	98,538
Total movements from the year	(579,493)	(140,391)	191,912	1,062	-	-	(526,910)
Total as of december 31, 2023	298,062	2,758,423	1,257,493	682,982	32,100	(4)	5,029,056

Depreciation	Ongoing projects	Buildings	Plant, equipment and accessories	Facilities	Motor Vehicles	Right of use asset	Total property, plant and equipment
ThCh\$	ThCh\$	ThCh\$	ThCh\$	ThCh\$	ThCh\$	ThCh\$	ThCh\$
As of december 31, 2023							
Beginning balance	-	(577,387)	(733,285)	(418,412)	(32,100)	4	(1,761,180)
Total starting balance	-	(577,387)	(733,285)	(418,412)	(32,100)	4	(1,761,180)
Movements from the fiscal year							
Increase (decrease) by application of new accounting standards (1)	-	-	-	-	-	-	-
Depreciation from the year	-	(73,242)	(203,805)	(38,715)	-	-	(315,762)
Transfer (to) / from other items	-	30,305	6,715	5,212	-	-	42,232
Effect of foreign currency translation adjustments for the year	-	-	(59,118)	(6,379)	-	-	(65,497)
Total movements from the year	-	(42,937)	(256,208)	(39,882)	-	-	(339,027)
As of december 31, 2023	-	(620,324)	(989,493)	(458,294)	(32,100)	4	(2,100,207)
Net balance as of december 31, 2023	298,062	2,138,099	268,000	224,688	-	-	2,928,849

Cost	Ongoing projects	Buildings	Plant, equipment and accessories	Facilities	Motor Vehicles	Right of use asset	Total property, plant and equipment
ThCh\$	ThCh\$	ThCh\$	ThCh\$	ThCh\$	ThCh\$	ThCh\$	ThCh\$
As of december 31, 2022							
Beginning balance	909,593	2,898,814	1,163,053	735,308	32,100	42,923	5,781,791
Total starting balance	909,593	2,898,814	1,163,053	735,308	32,100	42,923	5,781,791
Movements from the year							
Additions	606,171	-	-	-	-	-	606,171
Reductions	-	-	(231,379)	(69,744)	-	(42,314)	(343,437)
Transfer (to) / from other items	(636,415)	-	184,457	21,104	-	-	(430,854)
Effect of foreign currency translation adjustments for the year	(1,794)	-	(50,550)	(4,748)	-	(613)	(57,705)
Total movements from the year	(32,038)	-	(97,472)	(53,388)	-	(42,927)	(225,825)
Total as of december 31, 2022	877,555	2,898,814	1,065,581	681,920	32,100	(4)	5,555,966

Depreciation	Ongoing projects	Buildings	Plant, equipment and accessories	Facilities	Motor Vehicles	Right of use asset	Total property, plant and equipment
ThCh\$	ThCh\$	ThCh\$	ThCh\$	ThCh\$	ThCh\$	ThCh\$	ThCh\$
As of december 31, 2022							
Beginning balance	-	(501,412)	(801,226)	(451,769)	(27,897)	(42,923)	(1,825,227)
Total starting balance	-	(501,412)	(801,226)	(451,769)	(27,897)	(42,923)	(1,825,227)
Movements from the fiscal year							
Depreciation from the year	-	(75,976)	(176,986)	(39,798)	(4,204)	-	(296,964)
Reductions	-	-	216,613	69,744	-	42,314	328,671
Effect of foreign currency translation adjustments for the year	-	1	28,314	3,411	1	613	32,340
Total movements from the year	-	(75,975)	67,941	33,357	(4,203)	42,927	64,047
As of december 31, 2022	-	(577,387)	(733,285)	(418,412)	(32,100)	4	(1,761,180)
Net balance as of december 31, 2022	877,555	2,321,427	332,296	263,508	-	-	3,794,786

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Notes to the Consolidated Financial Statements as of December 31, 2023 and 2022 and January 01, 2022

11. PROPERTY, PLANT AND EQUIPMENT (continued)

Property, plant and equipment are depreciated on a straight-line basis based on estimated useful lives, defined in Note 2.12.

As of December 31, 2023, the amount of property, plant and equipment that is in use and fully depreciated is not significant.

12. INVESTMENT PROPERTIES

Investment property includes shopping centers, construction in progress and available land estimated to be used for future shopping centers, which are valued in accordance with note 2.13 and are presented at fair value, which has been determined based on valuations made by Management.

Movements for the year ended December 31, 2023 and 2022 are detailed as follows:

Movement in Investment Properties Fair Value Model	As of december 31 of 2023 ThCh\$	As of december 31 of 2022 ThCh\$
Beginning balance	3.803.168.928	3.663.196.426
Additions	108.675.470	113.217.913
Transfer from non-current assets held for sale	(20.707.934)	(452.389)
Withdrawals and derecognition	(1.416.589)	(1.635.934)
Transfer (to) / from other items	(315.751)	(1.291.111)
Increase due to revaluation recognized in results	191.860.522	79.489.344
Effect of foreign currency translation adjustments for the year	85.234.089	(49.355.321)
Final balance at the close of the fiscal year	4.166.498.735	3.803.168.928

This item also includes ThCh\$10,253,915 and ThCh\$12,188,926 as of December 31, 2023 and 2022, respectively, of right-of-use assets, corresponding mainly to land.

During the period from January to December 2023, the Company has capitalized interest amounting to ThCh\$8,979,018. The average financing interest rate applied for capitalization was UF+4.52%. During the year 2022, the Company has capitalized interest for an amount of ThCh\$7,032,322. The average financing interest rate applied for capitalization was UF+4.32%.

As of December 31, 2023, the contractual obligations to purchase, build, repair, maintain and develop Investment Property amount to ThCh\$33,606,843 (ThCh\$41,482,869 as of December 31, 2022).

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12. INVESTMENT PROPERTIES (continued)

Unused land and land on which no shopping center construction is being executed as of December 31, 2023 amounts to ThCh\$79,861,790, as of December 31, 2022 to ThCh\$79,998,716 and as of January 1, 2022 to ThCh\$27,020,646, respectively. There are no maintenance expenses associated with them and no restrictions on the realization of investment property, the collection of income arising from them, or the resources obtained from their sale or disposal by any other means.

The Company applies the following methodologies to determine the fair value of its investment property:

a) Valuation according to an appraisal performed by an independent third party

It is used for land and other non-operating property of the Company. The appraisal is determined by an external, independent and qualified appraiser and is performed once a year.

b) Valuation according to the discounted future cash flow model at the WACC rate

It is performed semiannually for all investment properties. Future cash flows are determined by considering rental revenue less direct costs and operating expenses.

The main parameters and indicators of the discounted future cash flow valuation model are detailed as follows:

a) Discount rate

The weighted average cost of capital methodology (WACC rate) is used to determine the discount rate, where market inputs and inputs from comparable companies are considered for its construction.

The discount rate is reviewed every six months, and different rates are used for each country where the investment property is located.

The main inputs considered for the construction of the WACC rate are detailed as follows:

- BETA: This variable is determined with a sample of companies that represent the real estate market worldwide since the local market does not have enough information. A horizon of the last five years is used to calculate this parameter.

- Risk-free rate: Estimated based on the 10-year U.S. treasury bond yield, and a country risk spread is added for Chile, Peru and Colombia.

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Notes to the Consolidated Financial Statements as of December 31, 2023 and 2022 and January 01, 2022

12. INVESTMENT PROPERTIES (continued)

- Risk premium: Determined according to market information.
- Leverage ratio: Determined by the same set of representative companies of the international market used for determining BETA.
- Tax rate: the applicable tax rate of each country is used.
- Debt spread: the average of spreads observed in the local market for companies with similar risks is used to estimate the return on debt.

The discount rate ranges used on each measurement date are as follows:

Country	As of december 31, 2023	As of december 31, 2022
Chile	6.16% a 6.81%	5.97% to 6.61%
Perú	6.26% a 6.90%	5.91% to 6.55%
Colombia	7.56% a 8.19%	7.45% to 8.07%

Considering all these inputs, the discount rate (WACC) is calculated in real terms and after taxes, which is used to discount the future cash flows of each country where the investment property is located.

b) Cash flow projections

Cash flow projections are made for each country and are based on budgets approved by the Board of Directors.

For the subsequent years, revenue is defined based on parameters such as occupancy level, mixed tariffs, and leasable meters, among other factors, and whose growth is directly related to the level of maturity of each investment property.

The summary of average revenue growth rates is detailed as follows:

Country	As of december 31, 2023	As of december 31, 2022
Chile	-0.6% a 1.7%	0.3% to 1.4%
Perú	-0.4% a 0.6%	-0.9% to 0.3%
Colombia	-0.1% a 1.9%	-0.7% to 1.5%

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Notes to the Consolidated Financial Statements as of December 31, 2023 and 2022 and January 01, 2022

12. INVESTMENT PROPERTIES (continued)

Like revenues, costs are calculated for each investment property, considering historical growth factors and expected future evolution.

The summary of average growth rates, as of June 30, 2023 and December 31, 2022, half-yearly dates for the valuation of expenses, is as follows:

Country	As of december 31, 2023	As of december 31, 2022
Chile	0.2% a 0.8%	0.2% to 0.8%
Perú	0.1% a 0.8%	-0.1% to 0.5%
Colombia	0.3% a 1.0%	-2.1% to 0.8%

In addition, the projection includes disbursements for the maintenance of each asset, which will be used to keep them in the same conditions in which they are currently located.

The cash flow projections consider a 5-year time horizon plus perpetuity.

13. LEASES

Plaza and Subsidiaries as lessor

The subsidiaries of Plaza S.A. lease to third parties under leasing contracts, premises that are part of their Investment Properties. The lease contracts establish the term of the leases, the lease fee and the calculation method, the characteristics of the leased property and other obligations related to the promotion, services and the proper functioning of the various locations.

The rights receivable for minimum leases under non-cancelable lease contracts as of December 31 2023 and 2022 and January 01, 2022, are as follows:

Minimum payments	As of december 31 of 2023 ThCh\$	As of december 31 of 2022 ThCh\$	As of january 01 of 2022 ThCh\$
Until one year	274,445,810	264,722,034	227,423,360
From one year to five years	677,086,653	559,799,543	505,506,577
More than five years	825,729,741	713,801,233	702,337,941
Total	1,777,262,204	1,538,322,810	1,435,267,878

Variable income from leases for the ending year ended December 31, 2023, recognized as revenue from ordinary activities, amounted to ThCh\$ 20,315,103 (ThCh\$ 20,837,198 as of December 31, 2022). The variable incomes are generally related to percentages of sales of the lessees linked to the leased spaces.

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PLAZA S.A. AND SUBSIDIARIES

Notes to the Consolidated Financial Statements as of December 31, 2023 and 2022 and January 01, 2022

13. LEASES

Plaza and Subsidiaries Tenants (continued)

The fees for leases and subleases recognized as expenses in the ending year are as follows:

	For the 12 months ended december 31	
	2023 ThCh\$	2022 ThCh\$
Variable lease expenses	1,014,480	1,092,236
Total charged to income	1,014,480	1,092,236

14. INCOME TAXES AND DEFERRED TAXES

14.1 Income taxes

a) The main components of income tax expense are the following:

	For the 12 months ended december 31	
	2023 ThCh\$	2022 ThCh\$
Income tax:		
(Charge) Income tax charge	(44,008,432)	(31,352,315)
Tax benefit for tax losses (PPUA)	-	2,720,573
Other charges or credits	(57,591)	335,608
Deferred tax:		
Associated with origin and reversal of temporary differences	(46,372,774)	(17,663,673)
Result from tax losses	9,742,917	(1,988,248)
Total expense for income tax	(80,695,880)	(47,948,055)

b) The reconciliation of the expense (benefit) for income taxes at the statutory rate with respect to the effective rate as of September 30, 2023 and 2022 are composed as follows:

	For the 12 months ended december 31	
	2023 ThCh\$	2022 ThCh\$
Profit before tax from continuing operations	438,183,676	223,798,329
Profit before income tax	438,183,676	223,798,329
At the statutory income tax rate of Plaza S.A. of 27%	(118,309,593)	(19,862,990)
Effect on the tax rates of other jurisdictions	12,413,298	(1,052,103)
Non-taxable income	586,515	371,157
Non-deductible expenses	(21,967)	(272,019)
Prior year tax expense	(57,591)	335,608
Net monetary correction	18,930,814	18,047,436
Other increases (decreases)	5,762,644	(45,515,144)
At the effective income tax rate of 18.42% (21.42% as of december 31, 2022)	(80,695,880)	(47,948,055)
Income tax	(80,695,880)	(47,948,055)

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Notes to the Consolidated Financial Statements as of December 31, 2023 and 2022 and January 01, 2022

14. INCOME TAXES AND DEFERRED TAXES (continued)

14.1 Income taxes (continued)

In accordance with the provisions of IAS 12 "Income taxes," deferred tax assets and liabilities must be measured using the tax rates expected to be applied in the year in which the asset is realized, or the liability is settled, based on the rates (and Tax Laws) that at the end of the ending year, have been approved or practically finished the approval process.

14.2 Deferred taxes

a) Deferred tax balances by category are presented below:

Concepts - Statement of Financial Position	As of december 31, 2023		As of december 31, 2022	
	Asset deferred tax ThCh\$	Liability deferred tax ThCh\$	Asset deferred tax ThCh\$	Liability deferred tax ThCh\$
Intangible assets	-	549,884	-	715,244
Valuation of investment properties and property, plant and equipment	-	647,801,979	-	597,058,773
Prepayments	62	-	-	-
Deferred income	1,669,753	-	1,795,163	-
Tax loss carryforward	29,282,964	-	19,540,047	-
Provision for uncollectibility	2,755,074	-	2,011,704	-
Staff vacations	67,705	-	309,171	-
Linear income to be amortized	-	6,755,122	-	6,542,020
Lease liabilities	5,256,389	-	-	-
Others	506,884	-	506,780	-
Totals	39,538,831	655,106,985	24,162,865	604,316,037
Net balance		615,568,154		580,153,172

Deferred taxes are reflected in the Financial Statements as follows:

	As of december 31 of 2023 ThCh\$	As of december 31 of 2022 ThCh\$	As of january 01 of 2022 ThCh\$
Deferred tax assets	40,884,514	34,347,618	22,253,188
Deferred tax liabilities	(656,452,668)	(614,500,790)	(582,427,516)
Deferred income net balance	(615,568,154)	(580,153,172)	(560,174,328)

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14. INCOME TAXES AND DEFERRED TAXES (continued)

14.2 Deferred taxes (continued)

b) Deferred taxes related to items charged or paid directly to equity accounts are the following:

	For the 12 months ended december 31	
	2023 ThCh\$	2022 ThCh\$
Cumulative translation adjustment	707,303	(326,922)
Total (charge) credit to equity	707,303	(326,922)

15. OTHER FINANCIAL LIABILITIES

The balances of other current and non-current financial liabilities classified by type of obligation are the following:

	As of december 31 of 2023 ThCh\$	As of december 31 of 2022 ThCh\$	As of january 01 of 2022 ThCh\$
Obligations with banks	187,732,647	265,770,747	346,976,649
Obligations with the public	1,076,277,775	1,027,789,802	682,349,249
Hedging derivatives	-	6,816,565	3,595,314
Total	1,264,010,422	1,300,377,114	1,032,921,212
Current	49,913,148	131,767,000	148,701,502
Non-current	1,214,097,274	1,168,610,114	884,219,710
Balance at closing	1,264,010,422	1,300,377,114	1,032,921,212

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15. OTHER FINANCIAL LIABILITIES (continued)

The following are the obligations with banks and public bonds as of December 31, 2023 and 2022 and January 01, 2022:

As of December 31, 2023:

Unique Tax Identification Number of debtor entity	Debtor entity name	Debtor company country	Unique Tax Identification Number of creditor entity	Name of creditor entity	Creditor entity country	Currency type	Amortization type	Nominal rate	effective rate	1 to 90 days ThCh\$	more than 90 days to 1 year ThCh\$	Total Current ThCh\$	From 1 to 5 years ThCh\$	More than 5 years ThCh\$	Total Non-Current ThCh\$	Amount of the Nominal Value of the Obligation to Pay in accordance with the Conditions of the Contract ThCh\$
Obligations with banks																
76.882.330-8	Nuevos Desarrollos SpA.	Chile	97.023.000-9	Itaú Corpbanca	Chile	UF	At maturity	2.58%	2.61%	36,847,098	-	36,847,098	-	-	-	36,847,365
0-E	Patrimonio Autónomo Centro Comercial Cartagena	Colombia	0-E	Itaú Corpbanca Colombia S.A.	Colombia	COP	Monthly	15.99%	16.37%	740,344	2,184,999	2,925,343	6,750,746	-	6,750,746	9,723,120
0-E	Patrimonio Autónomo Centro Comercial Manzales Dos	Colombia	0-E	Itaú Corpbanca Colombia S.A.	Colombia	COP	Quarterly	17.90%	17.90%	214,433	-	214,433	6,037,648	-	6,037,648	6,252,081
0-E	Fondo de Capital Privado MallPlaza	Colombia	0-E	Scotiabank Colpatría SA	Colombia	COP	At maturity	13.34%	13.64%	162,654	-	162,654	66,510,106	-	66,510,106	66,862,654
0-E	Fondo de Capital Privado MallPlaza	Colombia	0-E	Banco Davivienda S.A.	Colombia	COP	At maturity	3.73%	5.76%	-	-	-	9,199,804	41,056,019	50,255,823	70,980,300
0-E	Fondo de Capital Privado MallPlaza	Colombia	0-E	Itaú Corpbanca Colombia S.A.	Colombia	COP	At maturity	5.76%	5.76%	-	-	-	18,028,796	-	18,028,796	20,700,000
Subtotal										37,964,529	2,184,999	40,149,528	106,527,100	41,056,019	147,583,119	211,365,520
Obligations with the public																
76.017.019-4	Plaza S.A.	Chile	-	Bono - Reg. SVS 584 (Serie C)	Chile	UF	Biannual	4.50%	4.72%	-	1,289,814	1,289,814	4,937,549	1,863,844	6,801,393	8,157,562
76.017.019-4	Plaza S.A.	Chile	-	Bono - Reg. SVS 583 (Serie D)	Chile	UF	At maturity	3.85%	4.00%	-	811,994	811,994	-	109,038,363	109,038,363	111,158,898
76.017.019-4	Plaza S.A.	Chile	-	Bono - Reg. SVS 584 (Serie E)	Chile	UF	At maturity	3.85%	3.99%	-	540,412	540,412	-	72,734,469	72,734,469	74,105,932
76.017.019-4	Plaza S.A.	Chile	-	Bono - Reg. SVS 670 (Serie H)	Chile	UF	At maturity	3.50%	3.90%	-	443,493	443,493	-	88,995,933	88,995,933	92,384,725
76.017.019-4	Plaza S.A.	Chile	-	Bono - Reg. SVS 670 (Serie K)	Chile	UF	At maturity	3.90%	3.92%	-	370,941	370,941	-	109,795,068	109,795,068	110,738,733
76.017.019-4	Plaza S.A.	Chile	-	Bono - Reg. SVS 767 (Serie N)	Chile	UF	At maturity	3.80%	3.76%	1,591,041	-	1,591,041	-	110,433,648	110,433,648	111,975,775
76.017.019-4	Plaza S.A.	Chile	-	Bono - Reg. SVS 669 (Serie P)	Chile	UF	At maturity	2.10%	2.09%	725,692	-	725,692	-	73,558,320	73,558,320	74,304,084
76.017.019-4	Plaza S.A.	Chile	-	Bono - Reg. SVS 980 (Serie S)	Chile	UF	At maturity	1.70%	1.32%	-	165,605	165,605	-	150,332,943	150,332,943	147,365,913
76.017.019-4	Plaza S.A.	Chile	-	Bono - Reg. SVS 767 (Serie U)	Chile	UF	At maturity	3.60%	4.76%	-	628,955	628,955	-	80,613,193	80,613,193	88,394,863
76.017.019-4	Plaza S.A.	Chile	-	Bono - Reg. SVS 980 (Serie Z)	Chile	UF	At maturity	4.20%	3.66%	-	1,095,902	1,095,902	-	118,522,791	118,522,791	111,539,821
76.017.019-4	Plaza S.A.	Chile	-	Bono - Reg. SVS 979 (Serie AA)	Chile	UF	At maturity	2.80%	3.32%	506,341	-	506,341	36,083,811	-	36,083,811	37,224,292
76.017.019-4	Plaza S.A.	Chile	-	Bono - Reg. SVS 979 (Serie AC)	Chile	UF	At maturity	3.40%	3.44%	1,593,430	-	1,593,430	-	109,604,223	109,604,223	111,952,475
Subtotal										4,416,504	5,347,116	9,763,620	41,021,360	1,025,492,795	1,066,514,155	1,079,303,073
Total										42,381,033	7,532,115	49,913,148	147,548,460	1,066,548,814	1,214,097,274	1,290,668,593

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15. OTHER FINANCIAL LIABILITIES (continued)

The following are the obligations with banks and public bonds as of December 31, 2023 and 2022 and January 01, 2022:

As of December 31, 2022:

Unique Tax Identification Number of debtor entity	Debtor entity name	Debtor company country	Unique Tax Identification Number of creditor entity	Name of creditor entity	Creditor entity country	Currency type	Amortization type	Nominal rate	effective rate	1 to 90 days ThCh\$	more than 90 days to 1 year ThCh\$	Total Current ThCh\$	From 1 to 5 years ThCh\$	More than 5 years ThCh\$	Total Non-Current ThCh\$	Amount of the Nominal Value of the Obligation to Pay in accordance with the Conditions of the Contract ThCh\$
Obligations with banks																
76.882.330-8	Nuevos Desarrollos S.A.	Chile	97.030.000-7	Banco Estado del Estado de Chile	Chile	UF	At maturity	2.42%	2.46%	70,927,700	-	70,927,700	-	-	-	70,930,031
76.882.330-8	Nuevos Desarrollos S.A.	Chile	97.006.000-6	Banco de Crédito e Inversiones	Chile	UF	At maturity	2.37%	2.37%	-	13,291,445	13,291,445	-	-	-	13,291,445
76.882.330-8	Nuevos Desarrollos S.A.	Chile	97.023.000-9	Itaú Corpbanca	Chile	UF	At maturity	2.58%	2.61%	-	55,964	55,964	35,099,986	-	35,099,986	35,166,338
76.882.330-8	Nuevos Desarrollos S.A.	Chile	97.004.000-5	Banco de Chile	Chile	CLP	At maturity	1.70%	1.70%	-	14,375,892	14,375,892	-	-	-	14,375,893
76.882.330-8	Nuevos Desarrollos S.A.	Chile	97.004.000-5	Banco de Chile	Chile	CLP	At maturity	1.70%	1.70%	-	14,375,892	14,375,892	-	-	-	14,375,893
0-E	Patrimonio Autónomo Centro Comercial Cartagena	Colombia	0-E	Itaú CorpBanca Colombia S.A.	Colombia	COP	Monthly	18.49%	18.90%	583,981	1,710,001	2,293,982	7,540,075	-	7,540,075	9,893,981
0-E	Patrimonio Autónomo Centro Comercial Manizales Dos	Colombia	0-E	Itaú CorpBanca Colombia S.A.	Colombia	COP	Quarterly	17.90%	17.90%	162,869	-	162,869	4,725,116	-	4,725,116	4,887,985
0-E	Fondo de Capital Privado MallPlaza	Colombia	0-E	Scotiabank Colpatria SA	Colombia	COP	At maturity	15.79%	16.11%	149,049	-	149,049	51,938,459	-	51,938,459	52,349,049
0-E	Fondo de Capital Privado MallPlaza	Colombia	0-E	Banco Davivienda S.A.	Colombia	COP	At maturity	3.73%	5.76%	-	-	-	5,412,555	32,491,291	37,903,846	55,549,800
0-E	Fondo de Capital Privado MallPlaza	Colombia	0-E	Itaú CorpBanca Colombia S.A.	Colombia	COP	At maturity	5.76%	5.76%	-	-	-	12,930,472	-	12,930,472	16,200,000
Subtotal										71,823,599	43,809,194	115,632,793	117,646,663	32,491,291	150,137,954	287,020,415
Obligations with the public																
76.017.019-4	Plaza S.A.	Chile	-	Bono - Reg. SVS 584 (Serie C)	Chile	UF	Biannual	4.50%	4.72%	-	1,237,688	1,237,688	4,701,793	2,960,974	7,662,767	8,983,157
76.017.019-4	Plaza S.A.	Chile	-	Bono - Reg. SVS 583 (Serie D)	Chile	UF	At maturity	3.85%	4.00%	-	773,887	773,887	-	103,921,250	103,921,250	106,087,680
76.017.019-4	Plaza S.A.	Chile	-	Bono - Reg. SVS 584 (Serie E)	Chile	UF	At maturity	3.85%	3.99%	-	515,085	515,085	-	69,325,694	69,325,694	70,725,120
76.017.019-4	Plaza S.A.	Chile	-	Bono - Reg. SVS 670 (Serie H)	Chile	UF	At maturity	3.50%	3.90%	-	421,968	421,968	-	84,676,657	84,676,657	88,170,010
76.017.019-4	Plaza S.A.	Chile	-	Bono - Reg. SVS 670 (Serie K)	Chile	UF	At maturity	3.90%	3.92%	-	353,879	353,879	-	104,744,700	104,744,700	105,686,683
76.017.019-4	Plaza S.A.	Chile	-	Bono - Reg. SVS 767 (Serie N)	Chile	UF	At maturity	3.80%	3.76%	1,518,514	-	1,518,514	-	105,399,577	105,399,577	106,867,290
76.017.019-4	Plaza S.A.	Chile	-	Bono - Reg. SVS 669 (Serie P)	Chile	UF	At maturity	2.10%	2.09%	692,578	-	692,578	-	70,201,780	70,201,780	70,914,231
76.017.019-4	Plaza S.A.	Chile	-	Bono - Reg. SVS 980 (Serie S)	Chile	UF	At maturity	1.70%	1.32%	-	158,581	158,581	-	143,956,846	143,956,846	140,642,882
76.017.019-4	Plaza S.A.	Chile	-	Bono - Reg. SVS 767 (Serie U)	Chile	UF	At maturity	3.60%	4.76%	-	595,533	595,533	-	76,329,488	76,329,488	84,362,171
76.017.019-4	Plaza S.A.	Chile	-	Bono - Reg. SVS 980 (Serie Z)	Chile	UF	At maturity	4.20%	3.66%	-	1,048,408	1,048,408	-	113,386,235	113,386,235	106,451,225
76.017.019-4	Plaza S.A.	Chile	-	Bono - Reg. SVS 979 (Serie AA)	Chile	UF	At maturity	2.80%	3.32%	481,066	-	481,066	34,282,594	-	34,282,594	35,526,070
76.017.019-4	Plaza S.A.	Chile	-	Bono - Reg. SVS 979 (Serie AC)	Chile	UF	At maturity	3.40%	3.44%	1,520,455	-	1,520,455	-	104,584,572	104,584,572	106,845,053
Subtotal										4,212,613	5,105,029	9,317,642	38,984,387	979,487,773	1,018,472,160	1,031,261,572
Total										76,036,212	48,914,223	124,950,435	156,631,050	1,011,979,064	1,168,810,114	1,318,281,987

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PLAZA S.A. AND SUBSIDIARIES

Notes to the Consolidated Financial Statements as of December 31, 2023 and 2022 and January 01, 2022

15. OTHER FINANCIAL LIABILITIES (continued)

The following are the obligations with banks and public bonds as of December 31, 2023 and 2022 and January 01, 2022:

As of January 01, 2022:

Unique Tax Identification Number of debtor entity	Debtor entity name	Debtor company country	Unique Tax Identification Number of creditor entity	Name of creditor entity	Creditor entity country	Currency type	Amortization type	Nominal rate	effective rate	1 to 90 days ThCh\$	more than 90 days to 1 year ThCh\$	Total Current ThCh\$	From 1 to 5 years ThCh\$	More than 5 years ThCh\$	Total Non-Current ThCh\$	Amount of the Nominal Value of the Obligation to Pay in accordance with the Conditions of the Contract ThCh\$
Obligations with banks																
76.882.330-8	Nuevos Desarrollos S.A.	Chile	97.006.000-6	Banco de Crédito e Inversiones	Chile	UF	At maturity	2.26%	2.26%	-	35,660,638	35,660,638	-	-	-	35,660,638
76.882.330-8	Nuevos Desarrollos S.A.	Chile	97.004.000-5	Banco de Chile	Chile	UF	At maturity	2.40%	2.40%	-	13,019,972	13,019,972	-	-	-	13,020,002
76.882.330-8	Nuevos Desarrollos S.A.	Chile	97.030.000-7	Banco Estado del Estado de Chile	Chile	UF	At maturity	2.42%	2.46%	633,859	-	633,859	61,950,651	-	61,950,651	62,608,480
76.882.330-8	Nuevos Desarrollos S.A.	Chile	97.004.000-5	Banco de Chile	Chile	UF	At maturity	2.25%	2.25%	6,125,978	-	6,125,978	-	-	-	6,125,979
76.882.330-8	Nuevos Desarrollos S.A.	Chile	97.004.000-5	Banco de Chile	Chile	UF	At maturity	2.25%	2.28%	6,169,827	-	6,169,827	-	-	-	6,169,996
76.882.330-8	Nuevos Desarrollos S.A.	Chile	97.004.000-5	Banco de Chile	Chile	UF	At maturity	2.25%	2.28%	3,103,513	-	3,103,513	-	-	-	3,103,597
76.882.330-8	Nuevos Desarrollos S.A.	Chile	97.004.000-5	Banco de Chile	Chile	UF	At maturity	2.25%	2.34%	3,124,643	-	3,124,643	-	-	-	3,124,889
76.882.330-8	Nuevos Desarrollos S.A.	Chile	97.004.000-5	Banco de Chile	Chile	UF	At maturity	2.25%	2.36%	3,126,077	-	3,126,077	-	-	-	3,126,404
76.882.330-8	Nuevos Desarrollos S.A.	Chile	97.004.000-5	Banco de Chile	Chile	UF	At maturity	2.25%	2.38%	4,754,834	-	4,754,834	-	-	-	4,755,392
76.882.330-8	Nuevos Desarrollos S.A.	Chile	97.004.000-5	Banco de Chile	Chile	UF	At maturity	2.25%	2.39%	3,130,852	-	3,130,852	-	-	-	3,131,260
76.882.330-8	Nuevos Desarrollos S.A.	Chile	97.006.000-6	Banco de Crédito e Inversiones	Chile	UF	At maturity	2.37%	2.37%	-	6,947	6,947	11,725,138	-	11,725,138	11,732,005
76.882.330-8	Nuevos Desarrollos S.A.	Chile	97.023.000-9	Itaú Corpbanca	Chile	UF	At maturity	2.58%	2.61%	-	49,385	49,385	30,973,337	-	30,973,337	31,040,604
76.882.330-8	Nuevos Desarrollos S.A.	Chile	97.004.000-5	Banco de Chile	Chile	CLP	At maturity	1.70%	1.70%	-	16,955	16,955	14,358,258	-	14,358,258	14,375,215
76.882.330-8	Nuevos Desarrollos S.A.	Chile	97.004.000-5	Banco de Chile	Chile	CLP	At maturity	1.70%	1.70%	-	16,955	16,955	14,358,258	-	14,358,258	14,375,215
0-E	Patrimonio Autónomo Centro Comercial Cartagena	Colombia	0-E	Itaú CorpBanca Colombia S.A.	Colombia	COP	Monthly	10.84%	11.18%	231,850	2,410,275	2,642,125	10,573,779	886,113	11,459,892	14,851,667
0-E	Patrimonio Autónomo Centro Comercial Manizales Dos	Colombia	0-E	Itaú CorpBanca Colombia S.A.	Colombia	COP	At maturity	9.94%	9.94%	206,887	479,285	686,172	2,591,100	2,759,591	5,350,691	5,829,975
0-E	Fondo de Capital Privado MallPlaza	Colombia	0-E	Scotiabank Colpatría SA	Colombia	COP	At maturity	8.06%	8.23%	91,861	60,808,685	60,900,546	-	-	-	60,900,000
0-E	Fondo de Capital Privado MallPlaza	Colombia	0-E	Banco Davivienda S.A.	Colombia	COP	At maturity	3.73%	5.76%	-	-	-	16,319,432	23,486,746	39,806,178	64,789,200
0-E	Fondo de Capital Privado MallPlaza	Colombia	0-E	Itaú CorpBanca Colombia S.A.	Colombia	COP	At maturity	5.76%	5.76%	-	-	-	13,824,968	-	13,824,968	18,900,000
Subtotal										30,700,181	112,469,097	143,169,278	176,674,921	27,132,450	203,807,371	377,620,595
Obligations with the public																
76.017.019-4	Plaza S.A.	Chile	-	Bono - Reg. SVS 584 (Serie C)	Chile	UF	Biannual	4.50%	4.72%	-	1,098,489	1,098,489	4,141,329	3,654,583	7,795,912	8,986,482
76.017.019-4	Plaza S.A.	Chile	-	Bono - Reg. SVS 583 (Serie D)	Chile	UF	At maturity	3.85%	4.00%	-	682,193	682,193	-	91,608,138	91,608,138	93,641,413
76.017.019-4	Plaza S.A.	Chile	-	Bono - Reg. SVS 584 (Serie E)	Chile	UF	At maturity	3.85%	3.99%	-	454,084	454,084	-	61,115,552	61,115,552	62,427,609
76.017.019-4	Plaza S.A.	Chile	-	Bono - Reg. SVS 670 (Serie H)	Chile	UF	At maturity	3.50%	3.90%	-	371,366	371,366	-	74,522,253	74,522,253	77,825,855
76.017.019-4	Plaza S.A.	Chile	-	Bono - Reg. SVS 670 (Serie K)	Chile	UF	At maturity	3.90%	3.92%	-	312,243	312,243	-	92,420,867	92,420,867	93,287,462
76.017.019-4	Plaza S.A.	Chile	-	Bono - Reg. SVS 767 (Serie N)	Chile	UF	At maturity	3.80%	3.76%	1,340,411	-	1,340,411	-	93,037,492	93,037,492	94,329,559
76.017.019-4	Plaza S.A.	Chile	-	Bono - Reg. SVS 669 (Serie P)	Chile	UF	At maturity	2.10%	2.08%	611,318	-	611,318	-	61,965,053	61,965,053	62,594,534
76.017.019-4	Plaza S.A.	Chile	-	Bono - Reg. SVS 980 (Serie S)	Chile	UF	At maturity	1.70%	1.32%	-	140,439	140,439	-	127,487,904	127,487,904	124,142,580
76.017.019-4	Plaza S.A.	Chile	-	Bono - Reg. SVS 767 (Serie U)	Chile	UF	At maturity	3.60%	4.76%	-	521,681	521,681	-	66,863,854	66,863,854	74,464,752
Subtotal										1,951,729	3,580,495	5,532,224	4,141,329	672,675,696	676,817,025	691,700,246
Total										32,651,910	116,049,592	148,701,502	180,816,250	699,808,146	880,624,396	1,069,320,841

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PLAZA S.A. AND SUBSIDIARIES

Notes to the Consolidated Financial Statements as of December 31, 2023 and 2022 and January 01, 2022

15. OTHER FINANCIAL LIABILITIES (continued)

On August 18, 2022, the Company carried out a placement of dematerialized bearer bonds on the local market, with charge to the line of bonds Nr. 979 dated November 15, 2019. Said bonds correspond to the AA Series for a total amount of UF 1.000.000, maturing on August 1, 2027, and with an annual placement rate of 3.14%, and the AC Series for a total amount of UF 3.000.000, maturing on August 1, 2047, and with an annual placement rate of 3.39%.

On April 7, 2022, the Company made the second investment in dematerialized bearer bonds in the local market with charge to bond line No. 980, dated November 15, 2019. These bonds correspond to Z Series for a total of UF 3,000,000, maturing on April 1, 2043, with an annual interest rate of 3.60%.

On September 23, 2020, the Company published a notice of voluntary redemption of dematerialized bonds corresponding to Series C, giving the option to exchange such bonds for those corresponding to Series U, with a charge to bond line No. 767 dated September 23, 2013, for a nominal value of UF 2,727,272, and an annual coupon rate of 3.60%. The operation had a concurrence of 87.58% equivalent to an amount placed of UF 2,388,636 of Series U.

On June 19, 2020, the Company placed the Series S in the national market for UF 4,000,000 at an annual placement rate of 1.30%, with a single capital amortization upon maturity on December 1, 2029.

On February 5, 2020, the Company placed Series P in the national market for UF 2,000,000 at an annual rate of 2.08%, with a single amortization of capital at maturity on January 15, 2045.

On October 3, 2013, the Company placed a series of bonds in the domestic market. Series N for UF 3,000,000 at a placement rate of 3.80% annual interest for a term of 22 years with a single principal payment at the maturity of said term.

On June 7, 2012, the Company placed a series of bonds in the domestic market. Series K for UF 3,000,000 at a rate of 3.9% annually for a term of 22 years with a single payment of principal at the maturity of said term.

On June 7, 2011, the Company placed a series of bonds in the domestic market. Series H for UF 2,500,000 at a rate of 3.5 % of annual interest and a term of 22 years, with principal payments beginning in 2032.

On October 26, 2010, the Company placed two series of bonds for a term of 21 years in the domestic market: Series D for an amount of UF 3,000,000, and Series E for an amount of UF 2,000,000, both series at a rate of 3.85% annual interest, with equal principal payments in the years 2030 and 2031.

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PLAZA S.A. AND SUBSIDIARIES

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15. OTHER FINANCIAL LIABILITIES (continued)

On May 19, 2009, the Company placed the Series C for UF 3,000,000 at a 4.5% annual rate and a term of 21 years, with principal payments beginning in 2019.

The movement of the ending period of the other current and non-current financial liabilities is as follows:

	As of december 31, 2022 ThCh\$	Cash Flow ThCh\$	Interest ThCh\$	Other non-monetary movements ThCh\$	As of december 31, 2023 ThCh\$
Bank obligations	265,770,747	(138,699,147)	9,235,832	51,425,215	187,732,647
Public bond obligations	1,027,789,802	(33,722,104)	35,388,634	46,821,443	1,076,277,775
Hedging derivatives	6,816,565	(7,141,596)	-	325,031	-
Total	1,300,377,114	(179,562,847)	44,624,466	98,571,689	1,264,010,422

16. TRADE AND OTHER ACCOUNTS PAYABLE

The balance corresponds mainly to obligations with providers as a result of the normal activity of the operations of the malls, the construction of new malls and the expansion of some malls.

a) Trade and other current accounts payable

	As of december 31 of 2023 ThCh\$	As of december 31 of 2022 ThCh\$	As of january 01 of 2022 ThCh\$
Accounts payable	56,149,282	50,007,493	44,421,097
Notes payable	305,225	351,751	279,732
Miscellaneous current creditors	18,183	215,325	175,403
Dividends payable	59,284,181	1,033,925	10,577,656
Total	115,756,871	51,608,494	55,453,888

Terms and conditions of these liabilities:

- Accounts payable do not accrue interest and are normally settled within 30 days from the date of receipt of the invoice.
- Documents payable correspond mainly to expired checks from providers.

b) Non-current accounts payable

	As of december 31 of 2023 ThCh\$	As of december 31 of 2022 ThCh\$	As of january 01 of 2022 ThCh\$
Notes payable	1,216,263	1,202,938	1,098,361
Total	1,216,263	1,202,938	1,098,361

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PLAZA S.A. AND SUBSIDIARIES

Notes to the Consolidated Financial Statements as of December 31, 2023 and 2022 and January 01, 2022

16. TRADE AND OTHER ACCOUNTS PAYABLE (continued)

c) Stratification of suppliers and accounts payable

c.1) Suppliers with daily payments

As of December 31, 2023:

Supplier type	Amounts according to terms of payment						Total ThCh\$
	Up to 30 days ThCh\$	31-60 days ThCh\$	61-90 days ThCh\$	91-120 days ThCh\$	121-365 days ThCh\$	366 or more days ThCh\$	
Goods	11,693,058	-	-	-	-	-	11,693,058
Services	43,644,683	-	-	-	-	-	43,644,683
Total	55,337,741	-	-	-	-	-	55,337,741

As of December 31, 2022:

Supplier type	Amounts according to terms of payment						Total ThCh\$
	Up to 30 days ThCh\$	31-60 days ThCh\$	61-90 days ThCh\$	91-120 days ThCh\$	121-365 days ThCh\$	366 or more days ThCh\$	
Goods	6,251,514	-	-	-	-	-	6,251,514
Services	43,196,440	-	-	-	-	-	43,196,440
Total	49,447,954	-	-	-	-	-	49,447,954

As of January 01, 2022:

Supplier type	Amounts according to terms of payment						Total ThCh\$
	Up to 30 days ThCh\$	31-60 days ThCh\$	61-90 days ThCh\$	91-120 days ThCh\$	121-365 days ThCh\$	366 or more days ThCh\$	
Goods	7,893,734	-	-	-	-	-	7,893,734
Services	36,527,363	-	-	-	-	-	36,527,363
Total	44,421,097	-	-	-	-	-	44,421,097

c.2) Suppliers with expired deadlines

Given the conservative financial policy of Plaza and Subsidiaries, the Company has a solid liquidity position that enables in to meet is obligations with several suppliers without facing major inconveniences. Therefore, the amounts shown as past due accounts payable as of December 31, 2023 and 2022, correspond mainly to certain cases where invoices show documentary reconciliation differences; however, most differences are corrected in the short term due to the continuous management of our suppliers' debts.

As of December 31, 2023:

Supplier type	Amounts according to terms of payment						Total ThCh\$
	Up to 30 days ThCh\$	31-60 days ThCh\$	61-90 days ThCh\$	91-120 days ThCh\$	121-180 days ThCh\$	181 or more days ThCh\$	
Goods	-	-	-	-	-	-	-
Services	-	42,004	465,262	51,348	19,257	233,670	811,541
Total	-	42,004	465,262	51,348	19,257	233,670	811,541

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PLAZA S.A. AND SUBSIDIARIES

Notes to the Consolidated Financial Statements as of December 31, 2023 and 2022 and January 01, 2022

16. TRADE AND OTHER ACCOUNTS PAYABLE (continued)

c.2) Suppliers with expired deadlines (continued)

As of December 31, 2022:

Supplier type	Amounts according to terms of payment						Total ThCh\$
	Up to 30 days ThCh\$	31-60 days ThCh\$	61-90 days ThCh\$	91-120 days ThCh\$	121-180 days ThCh\$	181 or more days ThCh\$	
Goods	-	-	-	-	-	-	-
Services	-	90,330	2,876	91,849	29,665	344,819	559,539
Total	-	90,330	2,876	91,849	29,665	344,819	559,539

d) Main suppliers

Here are the top 10 suppliers in terms of the amount of purchases made during the period December 31, 2023:

Supplier name	Percentage of purchases
Enel Generación Chile S.A.	5.8%
Consorcio Ale	4.0%
Térnika Servicios Multitécnicos S.A.	3.3%
Ggp Servicios Industriales SpA.	2.4%
Est. Cen. Parking System Chile S.A.	2.0%
Chubb Seguros Chile S.A.	1.4%
Securitas S.A.	1.4%
Claro Chile S.A.	1.4%
Iss Servicios Generales Ltda.	1.4%
Constructora Inarco S.A.	1.1%

The average term of payment to suppliers from the date of receipt of the invoice is as follows:

Concept / days	As of december 31 2023	As of december 31 2022	As of january 01 2022
Goods	26	23	22
Services	28	24	21

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PLAZA S.A. AND SUBSIDIARIES

Notes to the Consolidated Financial Statements as of December 31, 2023 and 2022 and January 01, 2022

17. LEASE LIABILITIES

The composition of lease liabilities is as follows:

As of December 31, 2023:

Unique Tax Identification Number of debtor entity	Debtor entity name	Debtor company country	Unique Tax Identification Number of creditor entity	Name of creditor entity	Creditor entity country	Relationship of the creditor with the reporting company	Currency type	Amortization type	Nominal rate	effective rate	1 to 90 days ThCh\$	more than 90 days to 1 year ThCh\$	Total Current ThCh\$	From 1 to 5 years ThCh\$	More than 5 years ThCh\$	Total Non-Current ThCh\$	Total ThCh\$	Amount of the Nominal Value of the Obligation to Pay in accordance with the Conditions of the Contract ThCh\$
76.882.330-8	Nuevos Desarrollos SpA.	Chile	76.182.576-3	Termika Holding S.A.	Chile	Third out of the group	UF	Monthly	2.44%	2.44%	46,815	159,166	205,981	510,089	-	510,089	716,070	716,070
99.555.550-6	Plaza Antofagasta S.A.	Chile	76.182.576-3	Termika Holding S.A.	Chile	Third out of the group	UF	Monthly	2.44%	2.44%	14,757	44,806	59,563	198,323	-	198,323	257,886	257,886
76.882.330-8	Nuevos Desarrollos SpA.	Chile	76.081.319-2	Inversiones Rehue Ltda.	Chile	Third out of the group	UF	Monthly	3.50%	3.50%	9,194	27,581	36,775	479,012	6,316,952	6,795,964	6,832,739	6,832,739
99.555.550-6	Plaza Antofagasta S.A.	Chile	73.968.300-9	Empresa Portuaria Antofagasta	Chile	Third out of the group	UF	Monthly	3.00%	3.00%	148,565	452,427	600,992	2,592,425	3,977,264	6,569,689	7,170,681	7,170,681
0-E	Salón Motor Plaza S.A.	Perú	0-E	Mall Plaza Perú S.A.	Perú	Plaza Group Subsidiary	USD	Monthly	5.75%	5.75%	36,175	118,190	154,365	720,123	106,573	826,696	981,061	981,061
0-E	Salón Motor Plaza S.A.	Perú	0-E	Mall Plaza Perú S.A.	Perú	Plaza Group Subsidiary	USD	Monthly	5.75%	5.75%	43,712	136,414	180,126	861,357	320,815	1,182,172	1,362,298	1,362,298
0-E	Salón Motor Plaza S.A.	Perú	0-E	Mall Plaza Perú S.A.	Perú	Plaza Group Subsidiary	PEN	Monthly	7.60%	7.60%	14,689	45,907	60,596	89,284	-	89,284	149,880	149,880
0-E	Salón Motor Plaza S.A.	Perú	0-E	Mall Plaza Inmobiliaria S.A.	Perú	Plaza Group Subsidiary	PEN	Monthly	7.61%	7.61%	17,621	54,643	72,264	365,278	242,518	607,796	680,060	680,060
0-E	Salón Motor Plaza S.A.	Perú	0-E	Mall Plaza Perú S.A.	Perú	Plaza Group Subsidiary	USD	Monthly	5.75%	5.75%	32,406	100,243	132,649	634,663	169,549	804,212	936,861	936,861
Total											363,934	1,139,377	1,503,311	6,450,554	11,133,671	17,584,225	19,087,536	19,087,536

As of December 31, 2022:

Unique Tax Identification Number of debtor entity	Debtor entity name	Debtor company country	Unique Tax Identification Number of creditor entity	Name of creditor entity	Creditor entity country	Relationship of the creditor with the reporting company	Currency type	Amortization type	Nominal rate	effective rate	1 to 90 days ThCh\$	more than 90 days to 1 year ThCh\$	Total Current ThCh\$	From 1 to 5 years ThCh\$	More than 5 years ThCh\$	Total Non-Current ThCh\$	Total ThCh\$	Amount of the Nominal Value of the Obligation to Pay in accordance with the Conditions of the Contract ThCh\$
76.882.330-8	Nuevos Desarrollos S.A.	Chile	76.182.576-3	Termika Holding S.A.	Chile	Third out of the group	UF	Monthly	4.81%	4.81%	62,475	191,896	254,371	-	-	-	254,371	254,371
76.882.330-8	Nuevos Desarrollos S.A.	Chile	76.182.576-3	Termika Holding S.A.	Chile	Third out of the group	UF	Monthly	2.44%	2.44%	43,602	132,413	176,015	667,181	-	667,181	843,196	843,196
99.555.550-6	Plaza Antofagasta S.A.	Chile	76.182.576-3	Termika Holding S.A.	Chile	Third out of the group	UF	Monthly	2.44%	2.44%	18,911	41,750	60,661	235,799	5,161	240,960	301,621	301,621
76.882.330-8	Nuevos Desarrollos S.A.	Chile	76.081.319-2	Inversiones Rehue Ltda.	Chile	Third out of the group	UF	Monthly	3.50%	3.50%	8,978	26,933	35,911	430,788	6,031,053	6,461,841	6,497,752	6,497,752
99.555.550-6	Plaza Antofagasta S.A.	Chile	73.968.300-9	Empresa Portuaria Antofagasta	Chile	Third out of the group	UF	Monthly	3.00%	3.00%	137,602	419,042	556,644	2,401,123	4,442,425	6,843,548	7,400,192	7,400,192
0-E	Salón Motor Plaza S.A.	Perú	0-E	Mall Plaza Perú S.A.	Perú	Plaza Group Subsidiary	USD	Monthly	5.75%	5.75%	32,932	102,200	135,132	654,389	332,114	986,503	1,121,635	1,121,635
0-E	Salón Motor Plaza S.A.	Perú	0-E	Mall Plaza Perú S.A.	Perú	Plaza Group Subsidiary	USD	Monthly	5.75%	5.75%	39,869	123,721	163,590	782,726	544,368	1,327,094	1,490,684	1,490,684
0-E	Salón Motor Plaza S.A.	Perú	0-E	Mall Plaza Perú S.A.	Perú	Plaza Group Subsidiary	PEN	Monthly	7.60%	7.60%	13,038	40,669	53,707	128,008	-	128,008	181,715	181,715
0-E	Salón Motor Plaza S.A.	Perú	0-E	Mall Plaza Inmobiliaria S.A.	Perú	Plaza Group Subsidiary	PEN	Monthly	7.61%	7.61%	15,496	48,287	63,783	323,198	304,047	627,245	691,028	691,028
0-E	Salón Motor Plaza S.A.	Perú	0-E	Mall Plaza Perú S.A.	Perú	Plaza Group Subsidiary	USD	Monthly	5.75%	5.75%	29,548	90,878	120,426	576,595	336,056	912,651	1,033,077	1,033,077
Total											402,451	1,217,789	1,620,240	6,199,807	11,995,224	18,195,031	19,815,271	19,815,271

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PLAZA S.A. AND SUBSIDIARIES

Notes to the Consolidated Financial Statements as of December 31, 2023 and 2022 and January 01, 2022

17. LEASE LIABILITIES

The composition of lease liabilities is as follows:

As of January 01, 2022:

Unique Tax Identification Number of debtor entity	Debtor entity name	Debtor company country	Unique Tax Identification Number of creditor entity	Name of creditor entity	Creditor entity country	Relationship of the creditor with the reporting company	Currency type	Amortization type	Nominal rate	effective rate	1 to 90 days ThCh\$	more than 90 days to 1 year ThCh\$	Total Current ThCh\$	From 1 to 5 years ThCh\$	More than 5 years ThCh\$	Total Non-Current ThCh\$	Total ThCh\$	Amount of the Nominal Value of the Obligation to Pay in accordance with the Conditions of the Contract ThCh\$
76.882.330-8	Nuevos Desarrollos S.A.	Chile	76.182.576-3	Termika Holding S.A.	Chile	Third out of the group	UF	Monthly	4.81%	4.81%	52,615	161,603	214,218	224,528	-	224,528	438,746	438,746
76.882.330-8	Nuevos Desarrollos S.A.	Chile	76.182.576-3	Termika Holding S.A.	Chile	Third out of the group	UF	Monthly	2.44%	2.44%	37,559	114,062	151,621	644,861	99,410	744,271	895,892	895,892
99.555.550-6	Plaza Antofagasta S.A.	Chile	76.182.576-3	Termika Holding S.A.	Chile	Third out of the group	UF	Monthly	2.44%	2.44%	16,406	35,978	52,384	203,202	58,478	261,680	314,064	314,064
76.882.330-8	Nuevos Desarrollos S.A.	Chile	76.081.319-2	Inversiones Rehue Ltda.	Chile	Third out of the group	UF	Monthly	3.50%	3.50%	7,656	22,970	30,626	382,364	5,353,069	5,735,433	5,766,059	5,766,059
99.555.550-6	Plaza Antofagasta S.A.	Chile	73.968.300-9	Empresa Portuaria Antofagasta	Chile	Third out of the group	UF	Monthly	3.00%	3.00%	117,873	358,961	476,834	2,056,860	4,475,139	6,531,999	7,008,833	7,008,833
0-E	Salón Motor Plaza S.A.	Perú	0-E	Mall Plaza Perú S.A.	Perú	Plaza Group Subsidiary	USD	Monthly	5.75%	5.75%	30,794	94,949	125,743	602,935	488,100	1,091,035	1,216,778	1,216,778
0-E	Salón Motor Plaza S.A.	Perú	0-E	Mall Plaza Perú S.A.	Perú	Plaza Group Subsidiary	USD	Monthly	5.75%	5.75%	36,680	114,502	151,182	717,356	745,542	1,462,898	1,614,080	1,614,080
0-E	Salón Motor Plaza S.A.	Perú	0-E	Mall Plaza Perú S.A.	Perú	Plaza Group Subsidiary	PEN	Monthly	6.67%	6.67%	8,547	5,770	14,317	-	-	-	14,317	14,317
0-E	Salón Motor Plaza S.A.	Perú	0-E	Mall Aventura S.A.	Perú	Third out of the group	USD	Monthly	7.10%	7.10%	29,424	80,992	110,416	-	-	-	110,416	110,416
0-E	Salón Motor Plaza S.A.	Perú	0-E	Mall Plaza Perú S.A.	Perú	Plaza Group Subsidiary	USD	Monthly	5.75%	5.75%	27,460	84,352	111,812	536,320	464,594	1,000,914	1,112,726	1,112,726
Total											365,014	1,074,139	1,439,153	5,368,426	11,684,332	17,052,758	18,491,911	18,491,911

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PLAZA S.A. AND SUBSIDIARIES

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17. LEASE LIABILITIES (continued)

Change in Lease Liabilities	As of december 31 of 2023 ThCh\$	As of december 31 of 2022 ThCh\$
Initial Balance	19,815,271	18,491,911
Lease liabilities	-	1,084,231
Interest expenses	742,887	779,573
Payments made	(2,377,150)	(2,440,789)
Foreign currency exchange difference	687,667	1,669,305
Conversion difference	218,861	231,040
Total	19,087,536	19,815,271

18. CURRENT TAX LIABILITIES

The composition of current tax liabilities is as follows:

	As of december 31 of 2023 ThCh\$	As of december 31 of 2022 ThCh\$	As of january 01 of 2022 ThCh\$
Current income tax provision	42,644,052	31,594,772	14,337,889
Obligatory P.M.P paid (Less)	(21,785,654)	(21,228,197)	(11,845,380)
Others	2,431	3,272	9,994
Total	20,860,829	10,369,847	2,502,503

19. EMPLOYEE BENEFIT PROVISIONS

a) The balances that make up the employee benefit provisions correspond to:

	As of december 31 of 2023 ThCh\$	As of december 31 of 2022 ThCh\$	As of january 01 of 2022 ThCh\$
Vacation provision	1,881,931	2,111,059	1,882,384
Profit sharing and bonuses	7,898,647	8,221,101	6,278,562
Withholdings	641,600	686,323	517,692
Total current	10,422,178	11,018,483	8,678,638
Profit sharing and bonuses	4,337,804	1,647,080	1,520,019
Total non-current	4,337,804	1,647,080	1,520,019

b) The following is the detail of the expenses for employee benefits included in the Statement of Comprehensive Income:

	For the 12 months ended december 31	
	2023 ThCh\$	2022 ThCh\$
Remuneration and other benefits	(26,766,870)	(26,500,341)
Bonuses and incentives	(9,362,151)	(8,130,217)
Severance provisions	(1,913,652)	(1,376,539)
Provision for staff vacations	173,557	(188,394)
Total expenses for benefits to employees	(37,869,116)	(36,195,491)

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Notes to the Consolidated Financial Statements as of December 31, 2023 and 2022 and January 01, 2022

19. EMPLOYEE BENEFIT PROVISIONS (continued)

c) Long-term incentive plan

On June 30, 2021, the Company's Board of Directors approved a long-term commitment contingent and variable incentive plan for certain executives of the Company and its subsidiaries, including but not limited to, the Company's main executives, for the period 2021 to 2023. This plan is designed to promote the permanence of the executives to whom it is directed and ensure the alignment of their objectives with the company, in the medium and long term.

This annual benefit plan consists of two elements: i) an investment in shares of the Company by each recipient executive, acquired on the stock market and financed with a loan for exclusive use extended by the Company for this purpose; and, ii) the payment of a supplementary fixed bonus at the end of the third year, a bonus that will be paid if, and only if, on the date of its payment, the beneficiary executive has maintained an uninterrupted employment relationship with the Company, any of its subsidiaries, or a continuous succession of employment relationships with any combination of the above.

The amounts of the loans and the committed bonuses that constitute part of the variable incentive plan and contingent long-term commitment 2021 to 2023, are different between the intended recipients. All other terms and conditions, including the interest rate, are identical for all executives and were determined in accordance with the prices, terms and conditions prevailing in the market at the time of their approval.

20. OTHER NON-FINANCIAL LIABILITIES

The composition of the other current and non-current non-financial liabilities is as follows:

	As of december 31 of 2023 ThCh\$	As of december 31 of 2022 ThCh\$	As of january 01 of 2022 ThCh\$
VAT tax debit	9,057,362	6,888,624	4,968,875
Deferred income (see letter a)	1,021,596	966,880	737,690
Others	288,103	214,289	444,045
Total current	10,367,061	8,069,793	6,150,610
Guarantees received	20,884,223	21,906,475	19,788,897
Deferred income (see letter a)	5,058,721	5,586,733	5,271,044
Total non-current	25,942,944	27,493,208	25,059,941

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Notes to the Consolidated Financial Statements as of December 31, 2023 and 2022 and January 01, 2022

20. OTHER NON-FINANCIAL LIABILITIES (continued)

a) The composition of the deferred income balances is as follows:

	As of december 31 of 2023 ThCh\$	As of december 31 of 2022 ThCh\$
At the beginning of the year	6,553,613	6,008,734
Received during the period/year	1,314,939	2,796,982
Recognized in the Income Statement	(1,788,235)	(2,252,103)
Total	6,080,317	6,553,613

21. CAPITAL ISSUED

a) Shares

The Company has issued a single series of ordinary shares, which enjoys the same voting rights, without any preference.

	As of december 31 of 2023	As of december 31 of 2022	As of january 01 of 2022
Ordinary shares without par value	1,960,000,000	1,960,000,000	1,960,000,000
Total Shares	1,960,000,000	1,960,000,000	1,960,000,000

b) Common shares issued and fully paid

	Shares	ThCh\$
As of January 1, 2023	1,960,000,000	175,122,686
Movements made between 01-01-2023 and 12-31-2023	-	-
As of december 31, 2023	1,960,000,000	175,122,686
As of January 1, 2022	1,960,000,000	175,122,686
Movements made between 01-01-2022 and 12-31-2022	-	-
As of december 31, 2022	1,960,000,000	175,122,686

Basic earnings per share is calculated by dividing net income for the ending year attributable to ordinary equity holders of the controlling company by the weighted average number of ordinary shares outstanding during the ending year.

The Company has not carried out any type of operation with a potential dilutive effect that results in diluted earnings per share, different from the basic earnings per share.

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PLAZA S.A. AND SUBSIDIARIES

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21. CAPITAL ISSUED (continued)

c) Summary financial information of the subsidiary with non-controlling interests:

The following is the financial information of the subsidiary that has relevant non-controlling interests for Plaza S.A., before eliminations and other consolidation adjustments:

Nuevos Desarrollos S.A. Consolidated	As of december 31 of 2022 ThCh\$	As of january 01 of 2022 ThCh\$
Non-controlling percentage	22.50%	22.50%
Current assets	85,830,079	84,353,800
Non-current assets	867,714,684	882,672,586
Current liabilities	(149,076,285)	(101,785,560)
Non-current liabilities	(262,511,700)	(336,742,153)
Net assets	541,956,778	528,498,673
Carrying value of non-controlling interests	121,940,275	118,912,201

Nuevos Desarrollos S.A. Consolidated	For the 12 months ended december 31	
	2023 (*) ThCh\$	2022 ThCh\$
Revenue	26,073,341	100,373,715
Profit (loss)	6,434,247	17,267,334
Total comprehensive income	6,505,482	17,922,866
Profit (loss) attributable to non-controlling interests	-	3,885,150
Cash flow from operating activities	15,549,219	69,878,460
Cash flow from investing activities	(1,391,026)	(6,303,758)
Cash flow from financing activities, before dividends paid to non-controllers	(17,092,653)	(67,304,263)
Cash flow from financing activities, cash dividends to non-controllers	-	(461,196)

(*) information as of March 31, 2023

On August 31, 2022, Ripley Inversiones II S.A. ("Ripley Inversiones"), shareholder of Nuevos Desarrollos S.A. ("Nuevos Desarrollos"), notified its use of its right to sell the shares held in Nuevos Desarrollos in accordance with the existing shareholder agreement between Ripley Inversiones y Plaza Oeste SpA in the context of their relationship as shareholders of Nuevos Desarrollos. As such, the subsidiary Plaza Oeste SpA, which is shareholder of 77.5% of the shares of Nuevos Desarrollos, must have a third party obtain all of the assets in Nuevos Desarrollos from Ripley Inversiones, or buy them directly. The purchase price will correspond to the arithmetic average of the value of the company established by two banks of the first category and must be paid withing 30 days after the price has been determined.

On March 31, 2023, two of the leading banks provided their valuation of Nuevos Desarrollos S.A., determining that the price of all the shares owned by Ripley Inversiones II S.A. – corresponding to 22.5% of all the shares of Nuevos Desarrollos S.A.-, amounted to UF 4,620,204. Plaza Oeste SpA. decided to acquire the mentioned shares for itself, signing the respective purchase contract. This amount was paid on april 2023.

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21. CAPITAL ISSUED (continued)

c) Summary financial information of the subsidiary with non-controlling interests (continued):

With this purchase, through its subsidiaries, the Company became controller of all the shares of Nuevos Desarrollos S.A.

At the Extraordinary Shareholders' Meeting of Nuevos Desarrollos S.A., held on April 6, 2023, the shareholders agreed to change the company from a stock company to a joint-stock company ("SpA.").

d) Other reserves:

The movement of the other reserves is detailed below:

Other reserves	As of december 31, 2023 ThCh\$	As of december 31, 2022 ThCh\$	As of january 01, 2022 ThCh\$
Reserves for investment differences (1)	(65,262,934)	(65,262,934)	(65,262,934)
Minority purchase reserves (4)	(15,080,856)	-	-
Conversion reserves	30,118,168	(31,832,511)	(4,621,260)
Capital adjustment for price-level restatement (2)	3,973,339	3,973,339	3,973,339
Cash flow hedge reserves	40,614	(251,496)	(759,533)
Decrease due to changes in the participation of subsidiaries (3)	(2,619,633)	(2,619,633)	(2,619,633)
Constitution of legal reserve in associates	3,952,809	3,601,266	3,391,431
Other reserves	197,641	197,641	197,641
Total other reserves	(44,680,852)	(92,194,328)	(65,700,949)

(1) Correspond to the difference between the value of the investment and carrying value of the investment at moment of the initial adoption of IFRS.

(2) Effect generated by the conversion to IFRS once only as a result of the obligation to apply CPI for local purposes.

(3) Effect generated by acquisition of additional participation in a subsidiary.

(4) Corresponds to the purchase of a non controlling interest in Nuevos Desarrollos S.A., as described in point c) above.

e) Dividend policy

The dividend policy of Plaza S.A. consists of annually distributing, at least 40% of the company's profits for each ending year.

On January 25, 2017, the Board of Directors of the Company agreed that, based on the results of 2016, the Liquid and Distributable Profit will be that appearing in the Annual Financial Statements in the "Income attributable to equity holders of the parent" excluding:

i. The income that is the result of valuations at fair value, both of assets and liabilities, that have not been monetized or realized, and that arise as a result of business combinations, including affiliates (subsidiaries) and associates; those that will be reinstated at the time of their monetization or realization; and,

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21. CAPITAL ISSUED (continued)

e) Dividend policy (continued)

ii. The income not monetized or realized by revaluation at fair value of investment properties; those that will be reintegrated into the net income at the time of their monetization or realization.

The effects of deferred taxes associated with the concepts indicated in paragraphs i and ii above will follow the same fate as the items that originate them.

As of December 31, 2023, no results have been generated that imply adjustments to the results obtained as of said dates.

	As of december 31, 2023 M\$
Profit (loss) attributable to the owners of the parent company	349,758,853
<u>Adjustments</u>	
Fair value	(195,755,618)
Deferred tax from fair value	43,537,190
Net and distributable profit for the year	197,540,425

22. DIVIDENDS PAID AND PROPOSED

The following is the detail of the dividends paid and proposed as of December 31, 2023 and 2022 and January 01, 2022:

	As of december 31 2023 ThCh\$	As of december 2022 ThCh\$	As of january 2022 ThCh\$
Provisioned, declared and paid during the year:			
Interim Dividend 2022 paid on 10-19-2022	-	27,440,000	-
Definitive Dividend 2021 paid on 04-28-2022	-	17,502,800	-
Interim Dividend 2021 paid on 11-18-2021	-	-	3,861,200
Definitive Dividend 2020 paid on 05-05-2021	-	-	4,900,000
Total	-	44,942,800	8,761,200
Minimum dividend reserve	59,262,128	-	10,105,509

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PLAZA S.A. AND SUBSIDIARIES

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23. REVENUE

The composition of revenue for ordinary activities for each year is as follows:

	For the 12 months ended december 31	
	2023 ThCh\$	2022 ThCh\$
Lease revenue (premises, advertising space)	394,354,715	353,607,029
Other revenue (commissions, fines, commercial indemnities and others)	25,549,063	17,291,906
Total	419,903,778	370,898,935

24. OTHER INCOME AND EXPENSES

24.1 Costs and expenses

The sale costs and administration expenses grouped according to their nature are included below:

	For the 12 months ended december 31	
	2023 ThCh\$	2022 ThCh\$
Salaries (see note 19.b)	(37.869.116)	(36.195.491)
Patents and taxes	(25.295.361)	(20.748.505)
Service contracts	(11.374.700)	(10.297.398)
Provision for uncollectible receivables (see note 6.b)	(753.754)	(3.297.690)
Leases and concessions	(2.019.115)	(1.801.747)
Amortization	(1.837.748)	(1.868.431)
Depreciation	(315.762)	(296.964)
Others (*)	(20.406.470)	(15.858.892)
Total costs and expenses	(99.872.026)	(90.365.118)

(*) Includes net income, costs and expenses related to "common expenses" and "promotion fund" according to what is mentioned in Note 2.20.

24.2 Other income, by function

	For the 12 months ended december 31	
	2023 ThCh\$	2022 ThCh\$
Valuation at fair value (see Note 12)	191,860,522	79,489,344
Reverse of provisions	3,465,539	5,037,901
Compensations and other income (*)	235,714	812,289
Recovery of contributions	-	21,601
Total income, by function	195,561,775	85,361,135

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24. OTHER REVENUE AND EXPENSES (continued)

24.3 Other expenses, by function

	For the 12 months ended december 31	
	2023 ThCh\$	2022 ThCh\$
Loss on investment property (See note 12)	(1,416,589)	(1,635,934)
Taxes, fines and interest	(25,938)	(476,535)
Claims expenses	-	(62,249)
Loss on property plants and equipment	-	(14,766)
Loss on Intangible Assets	-	(6,278)
Others	(382,860)	(78,237)
Total Other expenses, by function	(1,825,387)	(2,273,999)

24.4 Financial income

	For the 12 months ended december 31	
	2023 ThCh\$	2022 ThCh\$
Financial income obtained in financial investments	15,942,403	16,700,221
Related company interest (see note 7.3)	5,642,571	4,932,765
Executive plan interest (see note 7.3)	154,476	144,058
Others	1,088,781	286,307
Total financial income	22,828,231	22,063,351

24.5 Financial costs

	For the 12 months ended december 31	
	2023 ThCh\$	2022 ThCh\$
Interest on debts and loans	(45,367,353)	(46,408,570)
Financial expense with related companies (see Note 7.3)	(1,018,282)	(1,018,282)
Bank charges and fees	(264,161)	(150,374)
Subtotal	(46,649,796)	(47,577,226)
Result for indexation units	(55,311,884)	(119,945,793)
Exchange differences	1,376,707	1,343,239
Total financial costs	(100,584,973)	(166,179,780)

24.6 Research and development costs

The Company has not made significant disbursements related to research and development activities during the ending period ended September 30, 2023, the year ended December 31, 2022 and January 01, 2022.

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Notes to the Consolidated Financial Statements as of December 31, 2023 and 2022 and January 01, 2022

25. TRANSACTIONS IN FOREIGN CURRENCY

The composition of the assets and liabilities in foreign currency is as follows:

As of December 31, 2023

ASSETS	As of december 31 of 2023 ThCh\$	As of december 31 of 2023 \$ adjustable ThCh\$	As of december 31 of 2023 \$ non- adjustable ThCh\$	As of december 31 of 2023 U.S. Dollar ThCh\$	As of december 31 of 2023 Peruvian sol ThCh\$	As of december 31 of 2023 Colombian peso ThCh\$
Assets						
Current assets						
Cash and cash equivalents	202,015,648	-	177,815,328	1,142,065	1,947,573	21,110,682
Other non-financial assets, current	16,370,767	14,406,100	1,458,932	390	29,302	476,043
Trade receivables and other accounts receivable, current	109,044,234	1,120,105	69,264,850	30,107	131,088	38,498,084
Accounts receivable from related entities, current	45,909,292	-	44,399,835	1,059,718	-	449,739
Tax assets, current	9,652,716	239,685	8,608,276	-	137,483	667,272
Total current assets in operation	382,992,657	15,765,890	301,547,221	2,232,280	2,245,446	61,201,820
Non-current assets classified as held for sale and discontinued operations	52,134,218	-	52,134,218	-	-	-
Total current assets	435,126,875	15,765,890	353,681,439	2,232,280	2,245,446	61,201,820
Non-current assets						
Other non-financial assets, non-current	21,059,953	15,090,347	5,667,608	-	39,002	262,996
Accounts receivable from related entities, non-current	5,389,910	-	5,389,910	-	-	-
Accounts receivable, non-current	24,027,048	23,458,353	568,695	-	-	-
Investments accounted for using the equity method	94,801,636	-	-	-	94,801,636	-
Intangible assets other than goodwill	5,260,289	-	5,186,162	-	-	74,127
Goodwill	357,778	-	357,778	-	-	-
Properties, plant and equipment	2,928,849	-	2,793,653	-	-	135,196
Investment Properties	4,166,498,735	3,716,768,230	-	-	-	449,730,505
Tax assets, non current	-	-	-	-	-	-
Deferred tax assets	40,884,514	-	37,475,018	-	1,233,877	2,175,619
Total non-current assets	4,361,208,712	3,755,316,930	57,438,824	-	96,074,515	452,378,443
Total assets	4,796,335,587	3,771,082,820	411,120,263	2,232,280	98,319,961	513,580,263

LIABILITIES	As of december 31 of 2023 ThCh\$	As of december 31 of 2023 \$ adjustable ThCh\$	As of december 31 of 2023 \$ non- adjustable ThCh\$	As of december 31 of 2023 U.S. Dollar ThCh\$	As of december 31 of 2023 Peruvian sol ThCh\$	As of december 31 of 2023 Colombian peso ThCh\$
Liabilities						
Current liabilities						
Other financial liabilities, current	49,913,148	46,610,718	-	-	-	3,302,430
Trade accounts payable and other accounts payable	115,756,871	412,587	102,541,471	3,785	40,725	12,758,303
Accounts payable to related entities, current	34,486,698	-	34,051,586	344,765	79,052	11,295
Lease liability current	1,503,311	903,311	-	467,140	132,860	-
Other short-term provisions	706,795	-	706,795	-	-	-
Current tax liabilities	20,860,829	-	20,850,995	-	5,077	4,757
Employee benefit provisions, current	10,422,178	1,832,102	7,695,359	-	-	894,717
Other non-financial liabilities, current	10,367,061	-	8,153,272	-	10,487	2,203,302
Total current liabilities	244,016,891	49,758,718	173,999,478	815,690	268,201	19,174,804
Non-current liabilities						
Other financial liabilities, non-current	1,214,097,274	1,066,514,155	-	-	-	147,583,119
Accounts payable to related entities, non-current	-	-	-	-	-	-
Accounts payable, non-current	1,216,263	1,216,263	-	-	-	-
Lease liability non-current	17,584,225	14,074,065	-	2,813,080	697,080	-
Deferred tax liabilities	656,452,668	-	656,452,668	-	-	-
Employee benefit provisions, non-current	4,337,804	4,245,426	-	-	-	92,378
Other non-financial liabilities, non-current	25,942,944	13,644,870	11,708,680	183,338	107,153	298,903
Total non-current liabilities	1,919,631,178	1,099,694,779	668,161,348	2,996,418	804,233	147,974,400
Total Liabilities	2,163,648,069	1,149,453,497	842,160,826	3,812,108	1,072,434	167,149,204

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25. TRANSACTIONS IN FOREIGN CURRENCY (continued)

The composition of the assets and liabilities in foreign currency is as follows:

As of December 31, 2022

ASSETS	As of december 31 of 2022 ThCh\$	As of december 31 of 2022 \$ adjustable ThCh\$	As of december 31 of 2022 \$ non- adjustable ThCh\$	As of december 31 of 2022 U.S. Dollar ThCh\$	As of december 31 of 2022 Peruvian sol ThCh\$	As of december 31 of 2022 Colombian peso ThCh\$
Assets						
Current assets						
Cash and cash equivalents	301,762,494	-	289,539,614	2,108,486	278,062	9,836,332
Other financial assets, current	27,650	-	27,650	-	-	-
Other non-financial assets, current	21,690,421	16,422,106	4,605,563	-	46,966	615,786
Trade receivables and other accounts receivable, current	99,532,590	2,458,168	72,556,471	602,043	54,226	23,861,682
Accounts receivable from related entities, current	74,286,852	-	71,650,995	2,631,271	-	4,586
Tax assets, current	9,959,056	3,992,362	5,368,904	-	21,387	576,403
Total current assets in operation	507,259,063	22,872,636	443,749,197	5,341,800	400,641	34,894,789
Non-current assets classified as held for sale and discontinued operations	31,426,284	-	31,426,284	-	-	-
Total current assets	538,685,347	22,872,636	475,175,481	5,341,800	400,641	34,894,789
Non-current assets						
Other non-financial assets, non-current	20,157,153	14,484,218	5,467,085	-	28,348	177,502
Accounts receivable from related entities, non-current	4,133,178	-	4,133,178	-	-	-
Accounts receivable, non-current	11,339,312	10,538,711	800,601	-	-	-
Investments accounted for using the equity method	87,790,768	-	-	-	87,790,768	-
Intangible assets other than goodwill	5,217,508	-	5,038,267	-	-	179,241
Goodwill	357,778	-	357,778	-	-	-
Properties, plant and equipment	3,794,786	-	3,647,132	-	-	147,654
Investment Properties	3,803,168,928	3,528,679,736	-	-	-	274,489,192
Tax assets, non current	4,950,220	4,950,220	-	-	-	-
Deferred tax assets	34,347,618	-	32,234,201	-	70,451	2,042,966
Total non-current assets	3,975,257,249	3,558,652,885	51,678,242	-	87,889,567	277,036,555
Total assets	4,513,942,596	3,581,525,521	526,853,723	5,341,800	88,290,208	311,931,344
LIABILITIES						
Liabilities						
Current liabilities						
Other financial liabilities, current	131,767,000	100,409,316	28,751,784	-	-	2,605,900
Trade accounts payable and other accounts payable	51,608,494	700,939	45,499,202	31,214	56,858	5,320,281
Accounts payable to related entities, current	2,701,257	609	2,584,024	51,118	64,628	878
Lease liability current	1,620,240	1,083,602	-	419,148	117,490	-
Other short-term provisions	746,945	-	746,945	-	-	-
Current tax liabilities	10,369,847	-	10,178,520	-	188,054	3,273
Employee benefit provisions, current	11,018,483	3,087,148	7,297,176	-	-	634,159
Other non-financial liabilities, current	8,069,793	-	6,681,851	-	930	1,387,012
Total current liabilities	217,902,059	105,281,614	101,739,502	501,480	427,960	9,951,503
Non-current liabilities						
Other financial liabilities, non-current	1,168,610,114	1,053,572,146	-	-	-	115,037,968
Accounts payable to related entities, non-current	32,714,418	-	32,714,418	-	-	-
Accounts payable, non-current	1,202,938	1,202,938	-	-	-	-
Lease liability non-current	18,195,031	14,213,530	-	3,226,248	755,253	-
Deferred tax liabilities	614,500,790	-	614,500,790	-	-	-
Employee benefit provisions, non-current	1,647,080	1,621,824	-	-	-	25,256
Other non-financial liabilities, non-current	27,493,208	15,062,730	11,952,697	137,421	91,704	248,656
Total non-current liabilities	1,864,363,579	1,085,673,168	659,167,905	3,363,669	846,957	115,311,880
Total Liabilities	2,082,265,638	1,190,954,782	760,907,407	3,865,149	1,274,917	125,263,383

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25. TRANSACTIONS IN FOREIGN CURRENCY (continued)

The composition of the assets and liabilities in foreign currency is as follows:

As of January 01, 2022

ASSETS	As of January 01 of 2022 ThCh\$	As of January 01 of 2022 \$ adjustable ThCh\$	As of January 01 of 2022 \$ non- adjustable ThCh\$	As of January 01 of 2022 U.S. Dollar ThCh\$	As of January 01 of 2022 Peruvian sol ThCh\$	As of January 01 of 2022 \$ Colombianos ThCh\$
Assets						
Current assets						
Cash and cash equivalents	125,026,025	-	112,915,008	697,570	1,108,062	10,305,385
Other financial assets, current	27,445	-	27,445	-	-	-
Other non-financial assets, current	16,326,235	13,482,185	2,658,434	-	10,864	174,752
Trade receivables and other accounts receivable, current	74,487,937	4,132,592	67,601,548	354,839	15,022	2,383,936
Accounts receivable from related entities, current	5,283,140	-	3,079,345	2,181,721	4,951	17,123
Tax assets, current	12,502,404	7,059,798	3,557,371	-	47,534	1,837,701
Total current assets in operation	233,653,186	24,674,575	189,839,151	3,234,130	1,186,433	14,718,897
Non-current assets classified as held for sale and discontinued operations	30,973,895	-	30,973,895	-	-	-
Total current assets	264,627,081	24,674,575	220,813,046	3,234,130	1,186,433	14,718,897
Non-current assets						
Other non-financial assets, non-current	39,642,357	14,140,881	4,750,165	-	696	20,750,615
Accounts receivable from related entities, non-current	2,136,011	-	2,136,011	-	-	-
Accounts receivable, non-current	5,691,364	4,408,876	1,282,488	-	-	-
Investments accounted for using the equity method	78,842,471	-	-	-	78,842,471	-
Intangible assets other than goodwill	3,831,767	-	3,514,550	-	6,121	311,096
Goodwill	357,778	-	357,778	-	-	-
Properties, plant and equipment	3,956,564	-	3,741,975	-	-	214,589
Investment Properties	3,663,196,426	3,361,644,291	-	-	-	301,552,135
Tax assets, non-current	10,460,577	10,460,577	-	-	-	-
Deferred tax assets	22,253,188	-	20,126,333	-	189,092	1,937,763
Total non-current assets	3,830,368,503	3,390,654,625	35,909,300	-	79,038,380	324,766,198
Total assets	4,094,995,584	3,415,329,200	256,722,346	3,234,130	80,224,813	339,485,095
LIABILITIES						
Liabilities						
Current liabilities						
Other financial liabilities, current	148,701,502	84,438,749	33,910	-	-	64,228,843
Trade accounts payable and other accounts payable	55,453,888	617,297	50,819,296	298,234	178,201	3,540,860
Accounts payable to related entities, current	3,100,998	-	2,568,887	460,543	35,759	35,809
Lease liability current	1,439,153	925,683	-	499,153	14,317	-
Other short-term provisions	896,600	-	896,600	-	-	-
Current tax liabilities	2,502,503	-	2,492,509	-	-	9,994
Employee benefit provisions, current	8,678,638	1,132,656	6,898,897	-	-	647,085
Other non-financial liabilities, current	6,150,610	-	4,726,914	-	12,965	1,410,731
Total current liabilities	226,923,892	87,114,385	68,437,013	1,257,930	241,242	69,873,322
Non-current liabilities						
Other financial liabilities, non-current	884,219,710	785,061,465	28,716,516	-	-	70,441,729
Accounts payable to related entities, non-current	33,191,476	-	33,191,476	-	-	-
Accounts payable, non-current	1,098,361	1,098,361	-	-	-	-
Lease liability non-current	17,052,758	13,497,911	-	3,554,847	-	-
Deferred tax liabilities	582,427,516	-	582,427,516	-	-	-
Employee benefit provisions, non-current	1,520,019	1,511,537	-	-	-	8,482
Other non-financial liabilities, non-current	25,059,941	13,781,998	10,869,661	102,242	90,123	215,917
Total non-current liabilities	1,544,569,781	814,951,272	655,205,169	3,657,089	90,123	70,666,128
Total Liabilities	1,771,493,673	902,065,657	723,642,182	4,915,019	331,365	140,539,450

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26. FINANCIAL INFORMATION BY OPERATING SEGMENTS

The operating segments of the Company have been determined according to the main business activities that the Plaza and Subsidiaries develops and that are regularly reviewed by the senior management, in order to measure performance, evaluate risks and allocate resources, and for which there is information available. Because the Company develops a single business, the real estate, the Company has made the segmentation by geographical area. The information that the Company's Management regularly examines, corresponds to the results of Chile and the results abroad.

The management reports and those that emanate from the accounting of the Company, use in their preparation the same policies described in the accounting criteria note and there are no differences total level between the measures of the results, the assets and liabilities of the segments, respect of the accounting criteria applied.

Below is the information by segment described above:

Results:

	For the 12 months ended december 31							
	2023				2022			
	Chile ThCh\$	Colombia ThCh\$	Perú ThCh\$	Total ThCh\$	Chile ThCh\$	Colombia ThCh\$	Perú ThCh\$	Total ThCh\$
Revenue	381,694,402	36,359,513	1,849,863	419,903,778	340,945,872	27,272,831	2,680,232	370,898,935
Cost of sales	(52,263,629)	(4,645,426)	(518,085)	(57,427,140)	(41,433,558)	(4,192,029)	(319,573)	(45,945,160)
Administrative expenses	(36,617,009)	(5,660,311)	(167,566)	(42,444,886)	(34,017,533)	(10,260,222)	(142,203)	(44,419,958)

Statement of Financial Position:

	As of december 31, 2023				As of december 31, 2022				As of january 01, 2022			
	Chile ThCh\$	Colombia ThCh\$	Perú ThCh\$	Total ThCh\$	Chile ThCh\$	Colombia ThCh\$	Perú ThCh\$	Total ThCh\$	Chile ThCh\$	Colombia ThCh\$	Perú ThCh\$	Total ThCh\$
Intangible assets other than goodwill	5,186,162	74,127	-	5,260,289	5,038,267	179,241	-	5,217,508	3,514,550	311,096	6,121	3,831,767
Property, plant and equipment	2,793,653	135,196	-	2,928,849	3,647,132	147,654	-	3,794,786	3,741,975	214,589	-	3,956,564
Investment Properties	3,716,768,230	449,730,505	-	4,166,498,735	3,528,679,736	274,489,192	-	3,803,168,928	3,361,644,294	301,552,132	-	3,663,196,426
Other financial liabilities currents and non-currents	1,113,124,873	150,885,549	-	1,264,010,422	1,182,733,246	117,643,868	-	1,300,377,114	898,250,640	134,670,572	-	1,032,921,212

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26. FINANCIAL INFORMATION BY OPERATING SEGMENTS (continued)

There is only one Plaza and Subsidiaries customer that represents more than 10% of the income from ordinary activities, which is detailed by segment below:

	For the 12 months ended december 31					
	2023			2022		
	Chile	Others	Total	Chile	Others	Total
	ThCh\$	ThCh\$	ThCh\$	ThCh\$	ThCh\$	ThCh\$
Revenue	45,563,923	2,452,338	48,016,261	41,035,255	2,243,902	43,279,157

The information disclosed is presented net of the corresponding eliminations to transactions and results among the companies that comprise it. The results and transactions between the different Consolidated entities are eliminated at the aggregate level, forming part of the final Consolidated Plaza and Subsidiaries. This form of presentation is the same used by Management in the processes periods end review of the performance of the Company.

27. COMMITMENTS, RESTRICTIONS AND CONTINGENCIES

a) Direct Guarantees:

As of December 31, 2023, the company has delivered guarantees for an amount of ThCh\$3,965,500.

Plaza S.A. issued a Stand-By Letter in favor of Banco Itaú CorpBanca Colombia S.A. for the amount of the loan granted to Private Capital Fund by that institution amounting to Th\$COP 90,000,000. The Stand-By Letter is annually renewed until the loan maturity.

b) Indirect Guarantees:

The Company has not created indirect guarantees to secure obligations of third parties.

c) Law suits:

c.1) The Group has various types of lawsuits that are recorded according to the amount of the trial and its probability of adverse law suits, which is estimated by the legal advisors as probable, unlikely, or remote. In those cases where disbursements or issues are low probability of prospering and that should be resolved in favor of the Company, no provisions.

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27. COMMITMENTS, RESTRICTIONS AND CONTINGENCIES (continued)

c) Law suits (continued):

As of December 31, 2023 and 2022 and January 01, 2022, the detail of the law suits are as follows:

Nature of law suits	As of december 31 of 2023			As of december 31 of 2022			As of january 01 of 2022		
	Number of law suits	Amount from law suits	Amount provisioned	Number of law suits	Amount from law suits	Amount provisioned	Number of law suits	Amount from law suits	Amount provisioned
		ThCh\$	ThCh\$		ThCh\$	ThCh\$		ThCh\$	ThCh\$
Civil	55	4,942,985	106,177	53	7,932,608	147,763	28	7,217,552	39,863
Consumer	194	6,037,742	560,512	175	5,064,445	564,025	159	3,617,680	689,060
Labor	62	1,434,975	5,180	48	973,430	15,156	88	1,628,494	157,340
Others	17	351,272	34,926	18	443,104	20,001	17	306,907	10,337
		12,766,974	706,795		14,413,587	746,945		12,770,633	896,600

The Company and its subsidiaries have established provisions to cover any adverse effects arising from these contingencies. Management considers that they are sufficient, given the current state of the trials.

c.2) Due to non-compliance with the obligation to reimburse the funds advanced by Mallplaza for a real estate project in Bogotá, on December 13 and 14, 2022 the Company legally sued for payment from the trust that owned the real estate where the project would be built, from the project manager and from the investing settlers that guaranteed the advance, through executive complaints filed before Civil Courts 20 and 23 of the Bogota Circuit. As of the date of these financial statements, the payment mandates have been dictated, obligating the debtors to reimburse the advances provided and preventive measures were decreed (attachments) on the real estate, bank accounts, fiduciary rights and other assets owned by the debtors. These processes are progressing in the respective procedural stages and instances. Legal counsel believes that the result of the judicial proceedings will be favorable to the Company's interests.

d) Other Restrictions:

As of December 31, 2023, the Company has financial restrictions established in contracts for the issuance of public bonds and / or financing with financial institutions:

1. Public bonds

The main covenants with respect to Bond Series D, issued under Bond Line No. 583 registered in the Securities Registry on April 30, 2009, with respect to Bond Series C and E issued under Bond Line No. 584 registered in the Securities Registry on April 30, 2009, with respect to the Series of Bonds H and K issued under Bond line No. 670 registered in the Securities Registry on May 30, 2011, with respect to Series N and U issued under line 767 registered in the Securities Registry on September 23, 2013, with respect to the P Bond Series, issued under Bond Line

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27. COMMITMENTS, RESTRICTIONS AND CONTINGENCIES (continued)

d) Other Restrictions (continued):

1. Public bonds (continued)

No. 669 registered in the Securities Registry on May 30, 2011, with respect to the S and Z Bond Series, issued under Bond Line No. 980 registered in the Securities Registry on November 15, 2019, and with respect to the AA and AC Bond Series, issued under bond line No. 979 dated November 15, 2019, they are as follows:

1) Level of indebtedness

As of the Financial Statements as of December 31st, 2023, maintain at the closing of the quarterly Financial Statements, a Level of Indebtedness, defined as the ratio between Net Financial Debt and Total Equity, less than or equal to 2.0 times. For these purposes, Net Financial Debt will be understood as the sum of the accounts "Other current financial liabilities" and "Other non-current financial liabilities" less the result of the sum of the account "Cash and cash equivalents" and investments in deposits. term or repurchase agreements greater than 90 days from the "Other current financial assets" account; and for Total Equity to the sum of the accounts "Equity attributable to the owners of the controlling company" and "Non-controlling interests".

For the purposes of calculating the Level of Indebtedness, the amount of all guarantees, simple or joint guarantees, joint and several co-debts or other guarantees, personal or real, that the Issuer or its Subsidiaries have granted to guarantee obligations is included in the Net Financial Debt. from third parties, with the exception of: (i) those granted by the Issuer or its Subsidiaries for obligations of other Subsidiaries of the Issuer; and (ii) those granted by Subsidiary companies for obligations of the Issuer. In the Financial Statements of the Issuer, a note will be included that will contain all the information that will be used to calculate the Level of Debt, including additions for guarantees, simple or joint guarantees, joint and several co-debts or other guarantees, personal or real, that the Issuer or its subsidiaries have granted to guarantee obligations of third parties, as well as the exceptions indicated in paragraphs (i) and (ii) above.

The financial safeguard related to the level of indebtedness was modified at Bondholders' Meetings held on November 7, 2023. On December 1, 2023, Plaza S.A. filed into the CMF the information referring to the modifications to Lines 583, 584, 669, 670, 767, 979 and 980, 1148, 1149 and 1150, which are in the registration process with the Financial Market Commission.

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27 COMMITMENTS, RESTRICTIONS AND CONTINGENCIES (continued)

d) Other Restrictions (continued):

1. Public bonds (continued)

I) Level of indebtedness (continued)

Calculation detail Covenant Bonds Lines 583, 584, 669, 670, 767, 979, 980, 1148, 1149 and 1150

	Moneda	As of december 31, 2023
Other financial liabilities, current	ThCh\$	49,913,148
Other financial liabilities, non-current	ThCh\$	1,214,097,274
Cash and cash equivalents	ThCh\$	202,015,648
Deuda Financiera Neta	ThCh\$	1,061,994,774
Equity attributable to the owners of the controller	ThCh\$	2,601,053,165
Non-controlling interests	ThCh\$	31,634,353
Total Equity	ThCh\$	2,632,687,518
Net Financial Debt/Equity		0.40

II) Essential assets

Essential assets according to bonds charged to lines 583, 584, 669, 670 and 767

Assets corresponding to five hundred thousand square meters of leasable area in Chile that are directly owned by the Issuer or through subsidiary or related companies, or in respect of which the Issuer or any of its subsidiaries or related companies are concession holders under concession agreements whose term of validity is equal to or greater than the term of maturity of the current bonds issued with charge to the lines. For these purposes, in order to determine the leasable square meters in Chile that are owned by subsidiaries or related companies of the Issuer, or of which they are concessionaires according to the aforementioned, only the amount resulting from multiplying (i) all the leasable square meters in Chile that are owned by each subsidiary or related company, or that they have in concession, will be considered; by (ii) the percentage of direct or indirect ownership of the Issuer in the respective Subsidiary or Associate.

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Notes to the Consolidated Financial Statements as of December 31, 2023 and 2022 and January 01, 2022

27. COMMITMENTS, RESTRICTIONS AND CONTINGENCIES (continued)

d) Other Restrictions (continued):

Essential assets according to bonds charged to lines 979, 980, 1148, 1149 and 1150

Assets corresponding to three hundred thousand commercial leasable square meters in Chile that are directly owned by the Issuer or through Subsidiaries or Associates, or with respect to which the Issuer or any of its Subsidiaries or Associates are concessionaires under concession contracts whose term is equal to or greater than the maturity term of the current bonds issued (i) all of the commercial leasable square meters in Chile that are owned by each Subsidiary or Associate or that they have under concession will be considered; by (ii) the percentage of direct or indirect ownership of the Issuer in the respective Subsidiary or Associate.

2. Financial institutions

Plaza S.A. and Subsidiaries as of December 31, 2023 has contracted various financing with financial institutions, which are associated with the following financial restrictions:

Company	Covenant	Required Level	Level as of 12.31.2023	Observation	Detail
Nuevos Desarrollos S.A.	Consolidated Current Liabilities + Consolidated Non-Current Liabilities / Total Consolidated Equity	≤ 2.00 times	1.51 times	In compliance	Quarterly calculation measured on consolidated Financial Statements of the company for each period (1)
Patrimonio Autónomo Centro Comercial Cartagena	(EBITDA + BOX) / Debt Service	≥ 1.10 times	1.70 times	In compliance	Semi-annual calculation measured on the Financial Statements of the company of each semester
Patrimonio Autónomo Centro Comercial Manizales Dos	Net Financial Debt < Maximum Indebtedness Level	MMCOP 560.498	MMCOP 32.936	In compliance	Semi-annual calculation measured on the Financial Statements of the company of each semester
Fondo de Capital Privado Mallplaza Compartimento uno	(EBITDA + BOX) / Debt Service	≥ 1.00 times	5.90 times	In compliance	Annual calculation measured on the Financial Statements of the company year end
	Net Financial Debt / Equity	≤ 2.30 times	0.50 times	In compliance	Annual calculation measured on the Financial Statements of the company year end (1)
	Net Financial Debt / Equity	≤ 2.00 times	0.53 times	In compliance	Quarterly calculation measured on consolidated Financial Statements of the company for each period (1)

As of the date of these Consolidated Financial Statements, all the agreements established in the debt contracts have been complied with.

28. ADMINISTRATION OF FINANCIAL RISKS

There are different risks in the environment that can affect the performance of our business, among the main ones we can list:

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PLAZA S.A. AND SUBSIDIARIES

Notes to the Consolidated Financial Statements as of December 31, 2023 and 2022 and January 01, 2022

28. ADMINISTRATION OF FINANCIAL RISKS (continued)

1. Financial risks

The main risks of this type to which Plaza S.A. and Subsidiaries are exposed are: (i) liquidity risk, (ii) credit risk, and (iii) market risk. The Board of Directors of Plaza S.A. has approved policies and procedures to manage and minimize exposure to these risks. Likewise, monitoring activities have been established for the evolution of said risks, so that internal standards are continuously reviewed to adapt to the changing business and market scenario where the Company operates.

i) Liquidity risk

The Company manages the liquidity risk by maintaining the necessary amount of cash and cashequivalents to meet the disbursements of its usual operations.

Additionally, Plaza S.A. and Subsidiaries have financing alternatives available, such as lines for bank loans, corporate bonds and trade bills.

Plaza S.A. and Subsidiaries monitors its liquidity risk with proper planning of its future cash flows, considering its main commitments such as operating flows, debt amortizations, interest payments, dividend payments, tax payments, among others, which are financed if necessary with due anticipation and taking into account potential volatilities in the financial markets.

Likewise, the Company manages its exposure to liquidity risk by investing exclusively in products with a liquidity of less than 90 days and equal to or greater than an AA level credit rating, for which it has policies that limit the type of investment instruments and credit quality of their counterparts.

The following table summarizes the maturity profile of the financial liabilities of Plaza S.A. and subsidiaries as of December 31, 2023 and 2022 and January 01, 2022, based on contractual financial payment obligations.

As of december 31, 2023	Up to one year ThCh\$	More than 1 year and up to 2 years ThCh\$	More than 2 year and up to 3 years ThCh\$	More than 3 year and up to 4 years ThCh\$	More than 4 year and up to 5 years ThCh\$	More than 5 years ThCh\$	Total ThCh\$
Principal	40,960,526	77,759,303	26,929,155	41,076,293	3,315,822	1,091,781,604	1,281,822,703
Interest	54,714,447	46,495,529	43,589,173	42,941,546	41,590,997	303,012,168	532,343,860
Totals	95,674,973	124,254,832	70,518,328	84,017,839	44,906,819	1,394,793,772	1,814,166,563

As of december 31, 2022	Up to one year ThCh\$	More than 1 year and up to 2 years ThCh\$	More than 2 year and up to 3 years ThCh\$	More than 3 year and up to 4 years ThCh\$	More than 4 year and up to 5 years ThCh\$	More than 5 years ThCh\$	Total ThCh\$
Principal	115,705,022	38,579,965	61,069,101	21,288,985	38,679,965	1,033,804,606	1,309,127,644
Interest	53,594,783	50,639,397	44,535,667	41,363,653	40,772,563	327,518,605	558,424,668
Totals	169,299,805	89,219,362	105,604,768	62,652,638	79,452,528	1,361,323,211	1,867,552,312

As of january 01, 2022	Up to one year ThCh\$	More than 1 year and up to 2 years ThCh\$	More than 2 year and up to 3 years ThCh\$	More than 3 year and up to 4 years ThCh\$	More than 4 year and up to 5 years ThCh\$	More than 5 years ThCh\$	Total ThCh\$
Principal	143,170,930	106,782,406	35,672,408	4,987,268	25,147,268	747,489,157	1,063,249,437
Interest	36,618,740	29,639,952	27,411,749	27,325,598	26,840,424	180,486,166	328,322,629
Totals	179,789,670	136,422,358	63,084,157	32,312,866	51,987,692	927,975,323	1,391,572,066

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Notes to the Consolidated Financial Statements as of December 31, 2023 and 2022 and January 01, 2022

28. ADMINISTRATION OF FINANCIAL RISKS (continued)

1. Financial risks (continued)

(i) Liquidity risk (continued)

Additionally, Plaza S.A. and Subsidiaries manages a capital structure necessary to give continuity and stability to its business. It continuously monitors its capital structure and that of its subsidiaries, in order to maintain an optimal structure that allows it to reduce the cost of capital and maximize the economic value of the Company. Plaza S.A. monitors capital using a consolidated net financial debt to equity ratio. As of December 31, 2023, the aforementioned index was 0.40 times.

The Company maintains a credit rating local in Chile with Humphreys, Fitch Ratings and Feller, which have given it the following rating:

	Humphreys	Fitch Ratings	Feller
Bonds and Lines of Bonds	AA+	AA+	AA+
Commercial papers	Level 1+ / AA+	Nivel 1+ / AA+	Nivel 1+ / AA+

(ii) Credit risk

Credit risk is the risk of loss for Plaza S.A. and Subsidiaries in the event that a client or other counterparty does not fulfill its contractual obligations. Plaza S.A. and subsidiaries have a diversified client portfolio, together with guarantees to cover bad debt risks.

Debtors are presented at net value, that is, discounted by the bad debt estimates. These estimates are given through a centralized process, through a model that associates the client by term and type of default of their accounts receivable and the guarantees established in favor of the company.

Through its Credit and Collections area, the Corporate Administration and Finance Management is responsible for minimizing the risk of accounts receivable, by evaluating the risk of the lessees and managing the accounts receivable. Plaza S.A. has a centralized process for evaluating the risk of its clients, and determines a classification for each of them, which is governed by commercial risk policies and the risk analysis procedure. In this process, the financial situation of the client and eventual impacts associated to macroeconomic variables so as to determine the level of associated risk, thus establishing guarantees, if necessary.

The Company requests the constitution of guarantees from its clients based on the risk analyzes carried out by the Corporate Administration and Finance Management.

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Notes to the Consolidated Financial Statements as of December 31, 2023 and 2022 and January 01, 2022

28. ADMINISTRATION OF FINANCIAL RISKS (continued)

1. Financial risks (continued)

(ii) Credit risk

The guarantees received by the Company are:

Guarantees	As of december 31 of 2023 ThCh\$	As of december 31 of 2022 ThCh\$	As of january 01 of 2022 ThCh\$
Receipts and term deposits	53,793,656	49,314,890	42,763,017
Insurance Policies	18,245,619	11,076,808	7,418,736
Cash	20,884,223	21,906,475	19,788,897
Total	92,923,498	82,298,173	69,970,650

As of December 31, 2023 and 2022, no material guarantees have been executed as a consequence of late payment of customers.

The credit quality of trade receivables that have not yet matured and that have not suffered impairment losses is evaluated, based on the credit rating given by the financial area through the Company's internal indices.

Internal credit rating	% Maturing debt	As of december 31 of 2023 ThCh\$	As of december 31 of 2022 ThCh\$	As of january 01 of 2022 ThCh\$
Group A	Greater than or equal to 70%	53,357,193	65,502,333	65,684,318
Group B	Less than 70% and greater to 40%	8,424,860	5,864,849	4,304,224
Group C	Less than 40% and greater to 10%	2,088,103	1,430,974	1,237,199
Group D	Less than 10%	379,156	880,118	372,584
		64,249,312	73,678,274	71,598,325

The unexpired and non-impaired balances include accounts whose conditions have been renegotiated in the short term for the following amounts and that to date they have submitted compliance in their payments:

	ThCh\$
As of december 31, 2023	3,191,208
As of december 31, 2022	8,686,201
As of january 01, 2022	11,040,883

(iii) Market risk

The main market risks to which Plaza S.A. and Subsidiaries is exposed are (a) the exchange rate, (b) interest rates and (c) inflation.

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Notes to the Consolidated Financial Statements as of December 31, 2023 and 2022 and January 01, 2022

28. ADMINISTRATION OF FINANCIAL RISKS (continued)

1. Financial risks (continued)

(iii) Market risk (continued)

(a) Exchange rate risk

The Company is exposed to two sources of risk of adverse movements in the price of currencies. The first corresponds to financial debt issued in currencies other than the functional currency of the business, while the second corresponds to investments abroad. Given the above, the company bases its financing only in the currencies of the business in each country, and if this is not possible, hedging derivatives are used.

As of December 31, 2023, 86.4% of the consolidated financial debt, after hedging, was expressed in UF Chilean pesos and 13.6% in Colombian pesos. Thus, as of this date, the Company's consolidated debt does not present material risk due to the exchange rate.

(b) Interest rate risk

Plaza S.A. owns most of its financial debt at a fixed and long-term interest rate, in order to decrease exposure to fluctuations that may occur in variable interest rates and that may impact financial expenses.

As of December 31, 2023, it has 100% of its financial debt, after currency hedges, and at a fixed interest rate.

(c) Inflation risk

Most of the Company's income is adjusted due to the respective inflation in Chile, Peru and Colombia. In the case of Chile, these are denominated in Unidades de Fomento (UF) and considering that most of the consolidated financial debt after hedging is indexed to the same indexed unit, it is possible to establish that The Company maintains a natural economic hedge that protects it from the inflation risk present in the consolidated debt after hedges (income indexed to the UF in Chile or CPI in Peru and Colombia).

On the other hand, due to the fact that the accounting standards do not contemplate the application of hedges in these cases, it is possible to foresee that an increase of 3% in the value of the UF in one year, while keeping all the other variables constant, would generate a negative impact on the Company's annual results of approximately ThCh\$ 37,920,313, before taxes, considering both the readjustments of the debt instruments and the income in Unidades de Fomento (UF).

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Notes to the Consolidated Financial Statements as of December 31, 2023 and 2022 and January 01, 2022

28. ADMINISTRATION OF FINANCIAL RISKS (continued)

1. Financial risks (continued)

(iii) Market risk (continued)

(c) Inflation risk (continued)

The Company uses derivative financial instruments such as forward contracts, swaps and cross currency swaps in order to minimize the risk generated in financing by the volatility of currencies and rates other than Unidades de Fomento in Chile or indexed to the CPI Peru and Colombia.

The role of these derivatives is that the instruments used cover the flows committed by the Company.

Plaza S.A. and Subsidiaries only carries out derivative operations of the hedging type, and with counterparties that have a minimum level of risk classification of level AA, according to local risk classification, which are also subject to a credit analysis, prior to entering into any operation.

2. Operational Risks

(iv) We are exposed to incurring risks that may directly impact people and physical assets.

We operate with a significant number of physical facilities necessary to conduct our business, which are exposed to the occurrence of internal or external events that could cause eventual harm to people (customers, internal collaborators, suppliers, contractors, among others) and /or harm our operations, such as: fires, natural disasters (floods, earthquakes, excessive rains) and assaults, looting and violent demonstrations, among others.

Main mitigation actions:

- Compliance with our defined standards for construction and physical security, such as: anti-seismic systems, fire protection, crisis management manual, infrastructure and security technology.
- We mitigate the risks associated with direct impact on people through their timely identification and elimination of dangers in our operations, based on an occupational health and safety program.
- In addition, we have an equipment maintenance plan, whose compliance and results are permanently monitored to ensure optimal operation.

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PLAZA S.A. AND SUBSIDIARIES

Notes to the Consolidated Financial Statements as of December 31, 2023 and 2022 and January 01, 2022

28. ADMINISTRATION OF FINANCIAL RISKS (continued)

2. Operational Risks (continued)

(iv) We are exposed to incurring risks that may directly impact people and physical assets. (continued)

- In relation to the impact on our assets, this management is outsourced through first-level insurance companies, with the contracting of insurance policies that cover our operational risks of investment properties (urban centers in operation and construction) and income streams associated with them.

(v) Climate Change: increase in average temperature.

We acquire an active commitment associated with caring for the environment, as a result of the relevance that the shocking effects of climate change have taken on worldwide. In detail, we established an agreement with the Alliance for Climate Action (ACA Chile) to achieve carbon neutrality in our operations.

Likewise, we implement tools to understand and prepare for the risks associated with climate change. Thus, we continue the analysis under the Task Force on Climate-related Financial Disclosures (TCFD) methodology to identify and evaluate different risks associated with climate change.

Among the main risks detected, we determine the increase in average temperature, whose most relevant indicator is degree days above 20°C, and extreme rainfall.

(vi) Changes in consumer behavior.

Increase in sales through electronic commerce as a growing trend, which has a direct impact on in-person visits in our urban centers.

We act by strengthening our omnichannel, and that of our commercial partners, as well as the diversification and adaptation of our value propositions for our visitors, expanding the uses and times of visit, with restaurants, play areas, cinemas, clinical buildings, centers education, service centers, offices, sports centers and car sales.

This high diversification makes it possible to create multiple reasons for visiting our urban centers, providing greater opportunities for interaction to visitors.

Regarding omnichannel, we have been incorporating new logistics capabilities for our commercial partners in order to enhance the synergy that exists between the physical and digital interaction of our visitors.

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PLAZA S.A. AND SUBSIDIARIES

Notes to the Consolidated Financial Statements as of December 31, 2023 and 2022 and January 01, 2022

28. ADMINISTRATION OF FINANCIAL RISKS (continued)

2. Operational Risks (continued)

(vi) Changes in consumer behavior (continued)

All of the initiatives outlined above demonstrate the way in which at Mallplaza we are diversifying our income matrix in order to adapt to new customer habits and maintain our business continuity.

3. Technology and Information Security Risks

(vii) Cyberattacks. We are exposed to damage to our technological network, loss or alteration of information, or security breaches.

We face the risk that third parties may attempt to breach our systems, or the systems of our technology providers, to access confidential information of the company, customers or suppliers, or with the purpose of interrupting, taking control of, disabling, altering or destroying the environment. and/or technological infrastructure. A breach of information security systems could seriously damage the company's reputation and impact our future revenues.

We manage the integrity, confidentiality and availability of our information to minimize the effects of a possible interruption of service, relying on companies specialized in the matter.

To this end, they periodically carry out security and vulnerability assessments, seeking to adapt our capabilities to raise alerts, take preventive actions and control access to information, including technological platforms and services exposed to the Internet.

We continually manage the protection and security updates of the information on our computer equipment, with the aim of not losing it in the event of an incident.

In addition, we carry out information security inductions for new collaborators and permanent awareness of emerging and contingent issues related to cybersecurity.

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28. ADMINISTRATION OF FINANCIAL RISKS (continued)

4. Compliance Risks

(viii) Changes in legal regulations could directly impact us.

At Mallplaza we work governed by the current laws of each of the countries where we operate. Therefore, an eventual change in the current regulatory framework or in the interpretation of regulatory authorities and/or courts in labor matters, free competition, urban regulation, consumer protection, among others, could affect our income or costs. In this regard, we constantly monitor current regulations and their changes. The different areas of our company that are involved analyze them, in order to anticipate and, thus, ensure compliance in the most efficient way possible.

(ix) We are exposed to contingencies in matters of regulatory compliance.

Our operations could be faced with judicial and regulatory contingencies of different kinds, among others, in matters of free competition, human rights, the environment, personal data, prevention of money laundering and prevention of crimes that generate criminal liability of the legal entity, as well as potential investigations by regulators in the matters in which they have jurisdiction.

We develop a process through Compliance Programs by subject, with a focus on due diligence, training, communications, risk matrices, compliance indicators, controls testing, etc., that allow us to ensure regulatory compliance.

5. People Risks

(x) We depend on human resources to grow our business. Therefore, attracting, developing and retaining the best talent is a constant challenge.

We depend on the experience and knowledge of our executives and collaborators to improve our operations and satisfactorily execute our investment plans. In this sense, we require a powerful dynamic to attract and retain qualified talent, given that their flight could impact our ability to compete effectively and continue growing.

We have established talent development and retention processes, the results of which are continuously monitored. In addition, we have study scholarships, we offer benefits that make work life compatible with personal life, remote work, I Choose (additional days to legal vacations).

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PLAZA S.A. AND SUBSIDIARIES

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29. FINANCIAL INSTRUMENTS

a) Composition of financial assets and liabilities

	As of december 31, 2023		As of december 31, 2022		As of january 01, 2022	
	Current	Non current	Current	Non current	Current	Non current
	ThCh\$	ThCh\$	ThCh\$	ThCh\$	ThCh\$	ThCh\$
Cash and cash equivalents	202,015,648	-	301,762,494	-	125,026,025	-
Other financial assets	-	-	27,650	-	27,445	-
Trade and other receivables	109,044,234	24,027,048	99,532,590	11,339,312	74,487,937	5,691,364
Accounts receivable from related entities	45,909,292	5,389,910	74,286,852	4,133,178	5,283,140	2,136,011
Total financial assets	356,969,174	29,416,958	475,609,586	15,472,490	204,824,547	7,827,375
Bank obligations	40,149,528	147,583,119	115,632,793	150,137,954	143,169,278	203,807,371
Public bond obligations	9,763,620	1,066,514,155	9,317,642	1,018,472,160	5,532,224	676,817,025
Hedging derivatives	-	-	6,816,565	-	-	3,595,314
Total Other financial liabilities	49,913,148	1,214,097,274	131,767,000	1,168,610,114	148,701,502	884,219,710
Trade and other accounts payable	115,756,871	1,216,263	51,608,495	1,202,938	55,453,888	1,098,361
Accounts payable to related parties	34,486,698	-	2,701,257	32,714,418	3,100,998	33,191,476
Total financial liabilities	200,156,717	1,215,313,537	186,076,752	1,202,527,470	207,256,388	918,509,547

b) Financial instruments by category

	As of december 31, 2023		As of december 31, 2022		As of january 01, 2022	
	Cash and cash equivalents, Loans and accounts receivable	Derivatives from cash flow hedges	Cash and cash equivalents, Loans and accounts receivable	Derivatives from cash flow hedges	Cash and cash equivalents, Loans and accounts receivable	Derivatives from cash flow hedges
	ThCh\$	ThCh\$	ThCh\$	ThCh\$	ThCh\$	ThCh\$
Assets						
Cash and cash equivalents	202,015,648	-	301,762,494	-	125,026,025	-
Other financial assets	-	-	-	27,650	-	27,445
Trade and other receivables	133,071,282	-	110,871,902	-	80,179,301	-
Accounts receivable from related parties	51,299,202	-	78,420,030	-	7,419,151	-
Total	386,386,132	-	491,054,426	27,650	212,624,477	27,445

	As of december 31, 2023		As of december 31, 2022		As of january 01, 2022	
	Derivatives from cash flow hedges	Financial liabilities measured at amortized cost	Derivatives from cash flow hedges	Financial liabilities measured at amortized cost	Derivatives from cash flow hedges	Financial liabilities measured at amortized cost
	ThCh\$	ThCh\$	ThCh\$	ThCh\$	ThCh\$	ThCh\$
Liabilities						
Bank obligations	-	187,732,647	-	265,770,747	-	346,976,649
Public bond obligations	-	1,076,277,775	-	1,027,789,802	-	682,349,249
Hedging derivatives	-	-	6,816,565	-	3,595,314	-
Total other financial liabilities	-	1,264,010,422	6,816,565	1,293,560,549	3,595,314	1,029,325,898
Trade and other accounts payable	-	116,973,135	-	52,811,433	-	56,552,249
Accounts payable to related parties	-	34,486,698	-	35,415,675	-	36,292,474
Total	-	1,415,470,255	6,816,565	1,381,787,657	3,595,314	1,122,170,621

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PLAZA S.A. AND SUBSIDIARIES

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January 01, 2022

30. FAIR VALUE OF FINANCIAL INSTRUMENTS

Fair value is defined as the price that would be received for selling an asset or paid for transferring a liability in an orderly transaction between market participants on the measurement date.

When a financial instrument is traded in a liquid and active market, its market price stipulated in a real transaction provides the best evidence of its fair value. When the price stipulated in the market is not available or it cannot be an indication of the fair value of the instrument, to determine said fair value, the market value of another substantially similar instrument the analysis of discounted cash flows or other applicable techniques can be used, which are affected by the assumptions used. Although Management has used its best judgment in estimating the fair values of its financial instruments, any technique to make such an estimate entails a certain level of inherent fragility. As a result, the fair value cannot be indicative of the net realization or liquidation value of the financial instruments.

The following methods and assumptions were used to estimate the fair values:

a) Financial instruments whose fair value is similar to the carrying value

For financial assets and liabilities that are liquid or have short-term maturities (less than three months), such as cash and cash equivalents, accounts receivable, accounts payable and other current liabilities, the carrying value is considered to be similar at fair value.

b) Fixed rate financial instruments

The fair value of financial assets and liabilities that are at fixed rates and at an amortized cost is determined by comparing the market interest rates at the time of initial recognition with the current market rates related to similar financial instruments.

c) Hierarchies of reasonable values

Plaza S.A. and Subsidiaries classifies the instruments recorded at fair value as follows:

Level 1 Price quoted (not adjusted) in an active market for identical assets and liabilities.

Level 2 Different input from quoted prices that are included in Level 1 and that are observable for assets and liabilities, either directly (that is, as a price) or indirectly (that is, derived from a price).

Level 3 Inputs for assets or liabilities that are not based on observable market information (unobservable inputs).

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Notes to the Consolidated Financial Statements as of December 31, 2023 and 2022 and January 01, 2022

30. FAIR VALUE OF FINANCIAL INSTRUMENTS (continued)

c) Hierarchies of fair values (continued)

The following table presents the classes of financial instruments measured at fair value as of December 31, 2023 and 2022 and January 01, 2022, according to the level of information used in the valuation:

Financial instruments measured at fair value	As of december 31, 2023		
	Level 1 ThCh\$	Level 2 ThCh\$	Level 3 ThCh\$
Other financial liabilities	-	1,348,757,113	-
Total financial liabilities at fair value	-	1,348,757,113	-

Financial instruments measured at fair value	As of december 31, 2022		
	Level 1 ThCh\$	Level 2 ThCh\$	Level 3 ThCh\$
Other financial assets	-	27,650	-
Total financial assets at fair value	-	27,650	-
Other financial liabilities	-	1,395,838,154	-
Hedging derivatives	-	6,816,565	-
Total financial liabilities at fair value	-	1,402,654,719	-

Financial instruments measured at fair value	As of january 01, 2022		
	Level 1 ThCh\$	Level 2 ThCh\$	Level 3 ThCh\$
Other financial assets	-	27,445	-
Total financial assets at fair value	-	27,445	-
Other financial liabilities	-	1,102,288,075	-
Hedging derivatives	-	3,595,314	-
Total financial liabilities at fair value	-	1,105,883,389	-

(Translation of Consolidated Financial Statements originally issued in Spanish)

PLAZA S.A. AND SUBSIDIARIES

Notes to the Consolidated Financial Statements as of December 31, 2023 and 2022 and January 01, 2022

31. ENVIRONMENT

In relation to the provisions of Circular No. 1,901 of the Commission for the Financial Market, the following are the disbursements that Plaza S.A. and its subsidiaries as of December 31, 2023, have made or expect to make, linked to the protection of the environment:

Identification of the parent or subsidiary	Name of the project to which the disbursement is associated	Disbursement concept	Asset or Expense	Description of the asset or item of Expense	Amount of the disbursement ThCh\$	Certain or estimated date in which the future disbursements will be made	The project is in process or finished
Inmobiliaria Mall Calama SpA.	Control and treatment of liquid industrial waste (LIW) and sewage.	Sanitary control of the treatment of liquid industrial waste (LIW) and sewage.	Expense	Preventive and corrective service for the industrial treatment of LIW (liquid industrial waste) according to current environmental regulations.	70,194	Monthly	In process
	Comprehensive management of waste.	Integrated management from collection to final disposal.	Expense	Comprehensive management considers disposable - recyclable and organic residential-like waste. Hazardous waste and debris will be treated at the request of Mall Plaza.	30,167	Monthly	In process
	Pest control program.	Prevention and control of pests (ex: mice) and control of flying insects.	Expense	Fumigation, sanitization and rat extermination.	18,836	Monthly	In process
Inmobiliaria Mall Las Américas S.A.	Control and treatment of liquid industrial waste (LIW) and sewage.	Sanitary control of the treatment of liquid industrial waste (LIW) and sewage.	Expense	Preventive and corrective service for the industrial treatment of LIW (liquid industrial waste) according to current environmental regulations.	41,940	Monthly	In process
	Comprehensive management of waste.	Integrated management from collection to final disposal.	Expense	Comprehensive management considers disposable - recyclable and organic residential-like waste. Hazardous waste and debris will be treated at the request of Mall Plaza.	16,187	Monthly	In process
	Pest control program.	Prevention and control of pests (ex: mice) and control of flying insects.	Expense	Fumigation, sanitization and rat extermination.	12,361	Monthly	In process
Nuevos Desarrollos S.A.	Carbon Footprint	Carbon Footprint Roadmap	Expense	Generation of a Roadmap with priorities to meet SBT goals, carbon neutrality according to a defined work plan. Service includes accompaniment.	11,773	Monthly	In process
	Noise control	Acoustic studies	Expense	Exterior acoustic measurement, noise that affects Mall neighbors and is complemented with an acoustic modeling study which estimates the noise level according to the emitting source.	15,872	Monthly	In process
	Control hazardous waste	Hazardous waste removal	Expense	Compliance with DS 148 art 31, removal of hazardous waste stored in the hazardous waste warehouse of the Mall	5,757	Monthly	In process
	Control and treatment of liquid industrial waste (LIW) and sewage.	Sanitary control of the treatment of liquid industrial waste (LIW) and sewage.	Expense	Preventive and corrective service for the industrial treatment of LIW (liquid industrial waste) according to current environmental regulations.	386,436	Monthly	In process
	Organic waste digester	Organic waste digester rental	Expense	Biodegradation system for organic waste from the food court to generate fertilizer for landscaping Project associated with updating of the Water Footprint calculator, including updating of factors and quantification.	20,749	Monthly	In process
	Water Footprint	Water Footprint Measurement	Expense	Footprint calculator, including updating of factors and quantification.	5,922	Monthly	In process
	Urban Orchard	Orchard Maintenance	Expense	Maintenance of Urban Orchard, final stage of Plaza 0 Project.	8,831	Monthly	In process
	Comprehensive management of waste.	Integrated management from collection to final disposal.	Expense	Comprehensive management considers disposable - recyclable and organic residential-like waste. Hazardous waste and debris will be treated at the request of Mall Plaza.	158,194	Monthly	In process
	Bottle & Can Recycling Machine	Recycling Machine	Expense	Automatic recycling machine for PET bottles and aluminum cans, for each user recycler wins discounts at the Mall.	5,708	Monthly	In process
	Recylink Platform	Residue control platform	Expense	Online platform for entry and control of residues generated by each Mall, ensuring traceability for its Sinader declaration in the RECT register	23,177	Monthly	In process
	Pest control program.	Prevention and control of pests (ex: mice) and control of flying insects.	Expense	Fumigation, sanitization and rat extermination.	106,395	Monthly	In process
	Collection Point.	Collection point operation.	Expense	The Operation includes the processing of the material, maintenance and administration of the sector. It includes monthly management report.	22,756	Monthly	In process
	Control and treatment of liquid industrial waste (LIW) and sewage.	Sanitary control of the treatment of liquid industrial waste (LIW) and sewage.	Expense	Preventive and corrective service for the industrial treatment of LIW (liquid industrial waste) according to current environmental regulations.	21,523	Monthly	In process
Patrimonio Autónomo Centro Comercial Barranquilla	Comprehensive management of waste.	Integrated management from collection to final disposal.	Expense	Comprehensive management considers disposable - recyclable and organic residential-like waste. Hazardous waste and debris will be treated at the request of Mall Plaza.	12,227	Monthly	In process
	Control and treatment of liquid industrial waste (LIW) and sewage.	Sanitary control of the treatment of liquid industrial waste (LIW) and sewage.	Expense	Preventive and corrective service for the industrial treatment of LIW (liquid industrial waste) according to current environmental regulations.	12,006	Monthly	In process
Patrimonio Autónomo Centro Comercial Calima	Comprehensive management of waste.	Integrated management from collection to final disposal.	Expense	Comprehensive management considers disposable - recyclable and organic residential-like waste. Hazardous waste and debris will be treated at the request of Mall Plaza.	6,520	Monthly	In process
	Control and treatment of liquid industrial waste (LIW) and sewage.	Sanitary control of the treatment of liquid industrial waste (LIW) and sewage.	Expense	Preventive and corrective service for the industrial treatment of LIW (liquid industrial waste) according to current environmental regulations.	11,537	Monthly	In process
Patrimonio Autónomo Centro Comercial Cartagena	Comprehensive management of waste.	Integrated management from collection to final disposal.	Expense	Comprehensive management considers disposable - recyclable and organic residential-like waste. Hazardous waste and debris will be treated at the request of Mall Plaza.	17,584	Monthly	In process

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31. ENVIRONMENT (continued)

Identification of the parent or subsidiary	Name of the project to which the disbursement is associated	Disbursement concept	Asset or Expense	Description of the asset or item of Expense	Amount of the disbursement ThCh\$	Certain or estimated date in which the future disbursements will be made	The project is in process or finished
Patrimonio Autónomo Centro Comercial Manizales	Control and treatment of liquid industrial waste (LIW) and sewage.	Sanitary control of the treatment of liquid industrial waste (LIW) and sewage.	Expense	Preventive and corrective service for the industrial treatment of LIW (liquid industrial waste) according to current environmental regulations.	21,485	Monthly	In process
	Comprehensive management of waste.	Integrated management from collection to final disposal.	Expense	Comprehensive management considers disposable - recyclable and organic residential-like waste. Hazardous waste and debris will be treated at the request of Mall Plaza.	7,838	Monthly	In process
Plaza Antofagasta S.A.	Control and treatment of liquid industrial waste (LIW) and sewage.	Sanitary control of the treatment of liquid industrial waste (LIW) and sewage.	Expense	Preventive and corrective service for the industrial treatment of LIW (liquid industrial waste) according to current environmental regulations.	52,535	Monthly	In process
	Comprehensive management of waste.	Integrated management from collection to final disposal.	Expense	Comprehensive management considers disposable - recyclable and organic residential-like waste. Hazardous waste and debris will be treated at the request of Mall Plaza.	35,318	Monthly	In process
	Pest control program.	Prevention and control of pests (ex: mice) and control of flying insects.	Expense	Fumigation, sanitization and rat extermination.	20,308	Monthly	In process
Plaza del Trébol SpA.	Control and treatment of liquid industrial waste (LIW) and sewage.	Sanitary control of the treatment of liquid industrial waste (LIW) and sewage.	Expense	Preventive and corrective service for the industrial treatment of LIW (liquid industrial waste) according to current environmental regulations.	92,709	Monthly	In process
	Comprehensive management of waste.	Integrated management from collection to final disposal.	Expense	Comprehensive management considers disposable - recyclable and organic residential-like waste. Hazardous waste and debris will be treated at the request of Mall Plaza.	23,251	Monthly	In process
	Bottle & Can Recycling Machine	Recycling Machine	Expense	Automatic recycling machine for PET bottles and aluminum cans, for each user recycler wins discounts at the Mall.	5,708	Monthly	In process
	Recylink Platform	Residue control platform	Expense	Online platform for entry and control of residues generated by each Mall, ensuring traceability for its Sinader declaration in the RECT register	6,622	Monthly	In process
	Pest control program.	Prevention and control of pests (ex: mice) and control of flying insects.	Expense	Fumigation, sanitization and rat extermination.	26,930	Monthly	In process
Plaza La Serena SpA.	Control and treatment of liquid industrial waste (LIW) and sewage.	Sanitary control of the treatment of liquid industrial waste (LIW) and sewage.	Expense	Preventive and corrective service for the industrial treatment of LIW (liquid industrial waste) according to current environmental regulations.	39,291	Monthly	In process
	Comprehensive management of waste.	Integrated management from collection to final disposal.	Expense	Comprehensive management considers disposable - recyclable and organic residential-like waste. Hazardous waste and debris will be treated at the request of Mall Plaza.	35,465	Monthly	In process
	Pest control program.	Prevention and control of pests (ex: mice) and control of flying insects.	Expense	Fumigation, sanitization and rat extermination.	8,388	Monthly	In process
Plaza Oeste SpA.	Control and treatment of liquid industrial waste (LIW) and sewage.	Sanitary control of the treatment of liquid industrial waste (LIW) and sewage.	Expense	Preventive and corrective service for the industrial treatment of LIW (liquid industrial waste) according to current environmental regulations.	116,548	Monthly	In process
	Comprehensive management of waste.	Integrated management from collection to final disposal.	Expense	Comprehensive management considers disposable - recyclable and organic residential-like waste. Hazardous waste and debris will be treated at the request of Mall Plaza.	92,893	Monthly	In process
	Bottle & Can Recycling Machine	Recycling Machine	Expense	Automatic recycling machine for PET bottles and aluminum cans, for each user recycler wins discounts at the Mall.	5,708	Monthly	In process
	Recylink Platform	Residue control platform	Expense	Online platform for entry and control of residues generated by each Mall, ensuring traceability for its Sinader declaration in the RECT register	6,622	Monthly	In process
	Pest control program.	Prevention and control of pests (ex: mice) and control of flying insects.	Expense	Fumigation, sanitization and rat extermination.	29,579	Monthly	In process
Plaza Tobalaba SpA.	Control and treatment of liquid industrial waste (LIW) and sewage.	Sanitary control of the treatment of liquid industrial waste (LIW) and sewage.	Expense	Preventive and corrective service for the industrial treatment of LIW (liquid industrial waste) according to current environmental regulations.	32,227	Monthly	In process
	Comprehensive management of waste.	Integrated management from collection to final disposal.	Expense	Comprehensive management considers disposable - recyclable and organic residential-like waste. Hazardous waste and debris will be treated at the request of Mall Plaza.	20,749	Monthly	In process
	Pest control program.	Prevention and control of pests (ex: mice) and control of flying insects.	Expense	Fumigation, sanitization and rat extermination.	19,866	Monthly	In process
Plaza Vespucio SpA.	Control and treatment of liquid industrial waste (LIW) and sewage.	Sanitary control of the treatment of liquid industrial waste (LIW) and sewage.	Expense	Preventive and corrective service for the industrial treatment of LIW (liquid industrial waste) according to current environmental regulations.	39,733	Monthly	In process
	Comprehensive management of waste.	Integrated management from collection to final disposal.	Expense	Comprehensive management considers disposable - recyclable and organic residential-like waste. Hazardous waste and debris will be treated at the request of Mall Plaza.	60,923	Monthly	In process
	Pest control program.	Prevention and control of pests (ex: mice) and control of flying insects.	Expense	Fumigation, sanitization and rat extermination.	15,452	Monthly	In process

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January 01, 2022

32. SUBSEQUENT EVENTS

There are no subsequent events that have occurred between January 1, 2024 and the date of issuance of these Consolidated Financial Statements that significantly affect balances or their interpretation of these.



About the company

RUT: 76.017.019-4

Name or company name: Plaza S.A.

Nature of ownership and its legal form: Open, registered corporation under registration number 1,028 in the Financial Market Commission (CMF).

Headquarters location: Américo Vespucio No 1737 floors 9 and 10, Huechuraba, Santiago, Metropolitan Region, Chile.

Countries in which it operates: Chile, Peru and Colombia.



INTEGRATED REPORT
Plaza S.A.
2023

2023