

HIDROVIAS DO BRASIL S.A.
CNPJ/MF nº 12.648.327/0001-53
NIRE 35.300.383.982
Publicly Held Company

**MINUTES OF THE MEETING OF THE BOARD OF DIRECTORS
HELD ON MARCH 02, 2026**

- 1. Date, Time and Place:** On March 13, 2026, at 9:30 a.m., in the city of São Paulo, State of São Paulo, at Avenida Brigadeiro Luis Antônio, No. 1,343, 7th floor, Bela Vista, ZIP Code: 01317 910, with participation also permitted via Microsoft Teams (**the “Meeting”**).

- 2. Call Notice and Attendance:** The Meeting was duly installed pursuant to Article 20, paragraph 3 of the Company’s Bylaws, with the presence of all members of the Company’s Board of Directors: Marcos Marinho Lutz, Rodrigo de Almeida Pizzinatto, Marina Guimarães Moreira Mascarenhas, Eduardo de Toledo, José Maurício Pereira Coelho, Julio Cesar de Toledo Piza Neto and Roberto Lucio Cerdeira Filho. Also present were Mr. Élcio Arsenio Mattioli, Chairman of the Fiscal Council, and, as guests, Messrs. Décio de Sampaio Amaral, André Saleme Hachem, Carlos Arruti Rey, Daniel Biaggio, Max Sommerhauzer Vaz da Silva and Denize Sampaio Bicudo (“**Guests**”).

- 3. Board of the Meeting:** Chairman: Marcos Marinho Lutz; and Secretary: Denize Sampaio Bicudo.

- 4. Agenda:** To review and/or resolve on: **(i)** the financial statements for the fiscal year ended December 31, 2025, together with the report of the independent auditors; **(ii)** approval of the proposals to be submitted to the shareholders at the Annual and Extraordinary General Meeting.

- 5. Agenda and Resolutions:** After examining and discussing the matters on the agenda, the members of the Company’s Board of Directors present at the Meeting decided, pursuant to the material presented by the Executive Board regarding the topics on the agenda:

(i) Approve the Executive Board’s accounts and the Company’s Financial Statements for the fiscal year ended December 31, 2025, together with the corresponding report of the Company’s independent auditors, the report of the Fiscal Council and the management report, to be submitted to the Annual General Meeting. The Company’s Executive Board is authorized to take all necessary measures for the disclosure of said Financial Statements and other pertinent documents required under the Company’s Bylaws, applicable law and regulations, including the opinion of the Company’s Statutory Audit Committee, the opinion of the Fiscal Council, the management report and the report of the Company’s independent auditors, as well as to make such documents available on the websites of the Brazilian Securities Commission and the Company;

(ii) Acknowledge and discuss the proposals that will be submitted to the shareholders at the Annual and Extraordinary General Meeting of the Company, and expressed a favorable opinion regarding said proposals; and

(iii) Call the Annual and Extraordinary General Meeting of the Company, which shall be held on April 13, 2026.

6. Signatures: Board of the Meeting: Chairman – Mr. Marcos Marinho Lutz; Secretary – Ms. Denize Sampaio Bicudo. Members of the Board of Directors: Marcos Marinho Lutz, Rodrigo de Almeida Pizzinatto, Marina Guimarães Moreira Mascarenhas, Eduardo de Toledo, José Maurício Pereira Coelho, Julio Cesar de Toledo Piza Neto and Roberto Lucio Cerdeira Filho.

I certify that this is a true copy of the minutes entered in the appropriate book.

São Paulo, March 02, 2026.

Denize Sampaio Bicudo
Secretary of the Board