

AMBEV S.A.

CNPJ [National Corporate Taxpayers Register] No. 07.526.557/0001-00

NIRE [Corporate Registration Identification Number] 35.300.368.941

Call Notice

The shareholders of Ambev S.A. (“Company”) are invited to attend the Ordinary and Extraordinary General Meetings (“AGOE” or “Shareholders' Meetings”) to be held, cumulatively, on April 29, 2025, at 2:00 p.m., **in an exclusively digital form** through Ten Meetings digital platform (“Digital Platform”), to be considered held, for the purposes of article 5, § 2, item I, § 3, and article 28, §§ 2 and 3, of Brazilian Securities Commission (“CVM”) Resolution No. 81, of March 29, 2022 (“CVM Resolution 81/22”), at its headquarters, to resolve on the following agenda:

(a) Ordinary General Meeting:

- (i) analyze and approve the management accounts, with examination, discussion and voting on the Company's financial statements related to the fiscal year ended December 31, 2024;
- (ii) discuss the allocation of the net profits for the fiscal year ended December 31, 2024;
- (iii) elect the effective and alternate members of the Fiscal Council for a term in office of one (1) year, which shall end on the Ordinary General Meeting to be held in 2026;
- (iv) establish the overall management compensation for the fiscal year of 2025; and
- (v) establish the compensation of the members of the Fiscal Council for the fiscal year of 2025.

(b) Extraordinary General Meeting:

- (vi) amend the Company's Bylaws to amend the heading of article 5th, in order to reflect the capital increases approved by the Board of Directors up to the date of the call notice of the AGOE, within the authorized capital limit; and
- (vii) consolidate the Company's Bylaws.

General Information:

1. On February 26, 2025, the following documents were published on the newspaper “Valor Econômico”: (i) the annual management report; (ii) the financial statements regarding the fiscal year ended on December 31, 2024; (iii) the report of the independent accountant's opinion; and (iv) the Fiscal Council's opinion.
2. The documents and information referred to above and those listed in CVM Resolution 81/22 were presented to the CVM by means of its information system *Empresas.Net*, in accordance with Article 7 of such rule, and are available to the shareholders at the Company's headquarters, on its Investor Relations website (ri.ambev.com.br), and on the websites of B3 S.A. – Brasil, Bolsa Balcão (“B3”) (www.b3.com.br) and CVM (<https://www.gov.br/cvm>).
3. The Company, reinforcing its commitment of allowing a greater number of shareholders to participate in the AGOE, chose to hold it exclusively in a digital form, through the Digital Platform, under the terms of CVM Resolution 81/22 and in accordance with the instructions



detailed in this Call Notice (“Notice”) and in the Manual for the Shareholders’ Meetings (“Manual”) disclosed by the Company.

4. Subject to the procedures described in this Notice and in the Manual, shareholders who decide to participate in the AGOE shall, by **April 27, 2025, at 11:59 p.m.**, (according to the term provided for in article 6, § 3, of CVM Resolution 81/22), access the electronic address <https://assembleia.ten.com.br/347647560>, complete their registration and attach the scanned copies of the documents listed below, proving their capacity as shareholder or shareholder representative, as applicable, necessary for the purposes of qualifying them to participate in the AGOE (“Registration”):
 - Individuals: identity document with photo of the shareholder;
 - Legal Entities: **(a)** last consolidated bylaws or articles of association, as the case may be; **(b)** other documents that evidence the powers granted to the legal representative(s) of the shareholder, pursuant to its bylaws or articles of association, including, without limitation, minutes of election of directors, officers, powers of attorney, etc.; and **(c)** identity document with photo of the legal representative(s);
 - Investment Funds: **(a)** last consolidated regulations of the fund; **(b)** bylaws or articles of association of its administrator or manager, as the case may be, subject to the voting policy of the fund; **(c)** other documents that evidence the powers granted to the legal representative(s) of the manager or administrator of the fund, as the case may be; and **(d)** identity document with photo of the legal representative(s).
5. The Digital Platform will allow shareholders registered within the aforementioned period to participate, express themselves and vote at the AGOEs, under the terms established by CVM Resolution 81/22. Detailed rules and guidelines, as well as the procedures and additional information for shareholder's participation in the Shareholder's Meetings through the Digital Platform are included in the Manual.

After receiving the documents through the Digital Platform and confirming their validity and completeness of the Registration, the Company will accredit the shareholder (or their representatives, as the case may be) to participate in the AGOE via Digital Platform. Only duly accredited shareholders may participate in the AGOE, in accordance with the term and procedures indicated above.

6. Shareholders may exercise their voting rights through: (i) distance voting instrument, sending voting instructions prior to the AGOE; or (ii) participation via Digital Platform at the time of the Shareholder's Meetings.

Shareholders who choose to vote by means of a distance voting instrument, shall send it, under the terms of CVM Resolution 81/22: 1) to the bookkeeper of the shares issued by the Company; 2) to their custody agents who provide this service, in the case of shareholders holding shares deposited in a central depository; 3) to the central depository in which the shares are deposited; or 4) directly to the Company. For additional information, the shareholder shall observe the rules set forth in article 27 of CVM Resolution 81/22 and the procedures described in the Manual. Participation at the AGOE will be restricted to the shareholders, their representatives or attorneys-in-fact, as the case may be, who are accredited under the terms described in item 4 of this Notice and according to the



instructions contained in the Manual, and who join the Shareholders' Meetings, through the Digital Platform, until 1:59 p.m. on April 29, 2025.

All the timings provided herein shall be read as Brasilia time.

São Paulo, March 28, 2025.

Michel Dimitrios Doukeris
Chairman of the Board of Directors

