

**AMBEV S.A.**

CNPJ [National Register of Legal Entities] No. 07.526.557/0001-00  
NIRE [Corporate Registration Identification Number] 35.300.368.941  
 (“Company”)

**Extract of the Minutes of the Meeting of the Board of Directors of Ambev S.A.  
held on June 4, 2025, drawn up in summary form**

1. **Date, Time and Venue.** On June 4, 2025, at 11:00 a.m., with the participation of the members, that ratified their votes by writing, as authorized by article 19, paragraph 1st, of the Company’s bylaws.
2. **Call and Attendance.** Call notice duly made pursuant to the Company’s bylaws. Meeting with attendance of Mr. Michel Dimitrios Doukeris, president, and Messrs. Victorio Carlos De Marchi, Milton Seligman, Nelson José Jamel, Fernando Mommensohn Tennenbaum, Ricardo Manuel Frangatos Pires Moreira, Lia Machado de Matos, Fabio Colletti Barbosa, Marcos de Barros Lisboa and Luciana Pires Dias (“Board”).
3. **Board.** Chairman: Michel Dimitrios Doukeris; Secretary: Letícia Rudge Barbosa Kina.
4. **Resolutions:** It was unanimously and unrestrictedly resolved by the Directors attending the meeting:
  - 4.1. **Resignation of member of the Board of Directors.** The members of the Board acknowledged the resignation presented by Mrs. Claudia Quintella Woods to the position of independent member of the Board and of member of the Company’s People Committee, effective as of June 1<sup>st</sup>, 2025.
  - 4.2. **Election of member of the Board of Directors.** In view of the resignation presented by Mrs. Claudia Quintella Woods, and in accordance with the recommendation of the People Committee in the meeting held on May 28<sup>th</sup>, 2025, **approve** the election of Mrs. **Fernanda Gemael Hoefel**, Brazilian, oceanographer, with business address in the city and state of São Paulo, at Rua Dr. Renato Paes de Barros, 1017, 4th floor, bearer of the identity card RG no. 46183860 SSP-SP and enrolled with the CPF under no. 857.022.429-04, effective as of **July 1<sup>st</sup>, 2025**, for the position of independent member of the Board, pursuant to article 20 of the Company’s Bylaws, with term of office until the Annual Shareholders’ Meeting to be held in 2026.
  - 4.3. **Election of member of the People Committee.** In view of the resignation presented by Mrs. Claudia Quintella Woods, and in accordance with the recommendation of the People Committee in the meeting held on May 28<sup>th</sup>, 2025, **approve** the election of Mrs. **Luciana Pires Dias**, current independent member of the Board, as member of the People Committee, pursuant to article 16, §2 of the Company’s Bylaws, effective **as of the date hereof**, with term of office until the Annual Shareholders’ Meeting to be held in 2026.
  - 4.4. **Election of member of the Finance and Operations Committee.** In accordance with the recommendation of the People Committee in the meeting held on May 28<sup>th</sup>, 2025, **approve** the election Mrs. **Letícia Rudge Barbosa Kina**, current Legal & Compliance Vice-

President Officer, as member of the Finance & Operations Committee, pursuant to article 16, §2 of the Company's Bylaws, effective **as of September 1<sup>st</sup>, 2025**, with term of office until the Annual Shareholders' Meeting to be held in 2026.

- 4.5. Election of member of the Board of Executive Officers. In accordance with the recommendation of the People Committee in the meeting held on May 28<sup>th</sup>, 2025, to **approve** the election of Mr. **Guilherme Malik Parente**, current Legal Director for Corporate & Platforms at the Company, Brazilian citizen, lawyer, bearer of the identity card RG No. 13.105.959-4 (Detran-RJ) and enrolled with the Individual Taxpayers' Registry under No. 098.971.807-70, with office in the City of São Paulo, State of São Paulo, at Rua Dr. Renato Paes de Barros, 1,017, 3rd floor, as Legal & Compliance Vice-President Officer of the Company, effective **as of September 1<sup>st</sup>, 2025**, and with a term of office until December 31<sup>st</sup>, 2027, replacing Mrs. Letícia Rudge Barbosa Kina.

4.5.1. Mr. Guilherme Malik Parente will take office as Legal & Compliance Vice-President Officer of the Company on September 1<sup>st</sup>, 2025, upon the execution of the instrument of investiture in the proper book, at which time he will execute a statement confirming that there is no impediment to his election to the Company's Board of Executive Officers.

4.5.2. The new composition of the Board of Executive Officers shall be consolidated at a meeting of the Board of Directors to be held by August 31<sup>st</sup>, 2025, at which time the election of the new Legal & Compliance Vice-President Officer, Mr. Guilherme Malik Parente, and the dismissal of the current Legal & Compliance Vice-President Officer, Mrs. Letícia Rudge Barbosa Kina, will be carried out and duly registered, and the Company's registration with JUCESP and other public administration bodies will be updated accordingly.

5. **Closure:** With no further matters to be discussed, the present Minutes were drawn up and duly executed.

São Paulo, June 4, 2025.

/s/ Michel Dimitrios Doukeris

/s/ Victorio Carlos De Marchi

/s/ Milton Seligman

/s/ Fernando Mommensohn Tennenbaum

/s/ Nelson José Jamel

/s/ Ricardo Manuel Frangatos Pires Moreira

/s/ Lia Machado de Matos

/s/ Fabio Colletti Barbosa

/s/ Luciana Pires Dias

/s/ Marcos de Barros Lisboa

/s/ Letícia Rudge Barbosa Kina  
*Secretary*