# AMBEV REPORTS 2020 THIRD QUARTER RESULTS UNDER IFRS 

São Paulo, October 29, 2020 - Ambev S.A. [B3: ABEV3; NYSE: ABEV] announces its results for the third quarter of 2020. The following operating and financial information, unless otherwise indicated, is presented in nominal Reais and prepared according to the International Financial Reporting Standards ("IFRS") issued by the International Accounting Standards Board ("IASB") and to the accounting practices issued by the Brazilian Accounting Standards Committee ("CPC") and approved by the Brazilian Securities and Exchange Commission ("CVM"). The information herein should be read together with our financial information for the nine-month period ended September 30, 2020 filed with the CVM and submitted to the U.S. Securities and Exchange Commission ("SEC").

## OPERATING AND FINANCIAL HIGHLIGHTS

Net revenue: Net revenue was up $15.1 \%$ in 3Q20, with volume growing by $12.0 \%$ and net revenue per hectoliter ( $\mathrm{NR} / \mathrm{hl}$ ) up 2.8\%. Net revenue grew in Brazil (21.2\%), Central America and the Caribbean (CAC) (1.9\%), Latin America South (LAS) ${ }^{1}$ ( $15.1 \%$ ) and in Canada ( $6.4 \%$ ). In Brazil, volume was up $19.8 \%$ and NR/hl was up $1.2 \%$. In CAC, volume declined by $9.9 \%$ and NR/hl grew by $13.0 \%$. In LAS, volume was down $0.4 \%$ and NR/hl rose by $15.6 \%$. In Canada, volume increased by $7.1 \%$ while NR/hl decreased by $0.7 \%$. In 9M20, on a consolidated basis, net revenue was up $0.5 \%$, with volume decreasing $1.1 \%$ and $\mathrm{NR} / \mathrm{hl}$ growing by $1.6 \%$.

Cost of goods sold (COGS): In 3Q20, COGS and cash COGS (excluding depreciation and amortization) were up $26.6 \%$ and $30.3 \%$, respectively. On a per hectoliter basis, COGS grew by $13.0 \%$ while cash COGS was up $16.4 \%$, mainly due to inflationary pressures in Argentina, transactional currency headwinds and package mix impacts. In 9M20, COGS and cash COGS increased by $14.8 \%$ and $16.3 \%$, respectively. On a per hectoliter basis, COGS rose by $16.0 \%$ and cash COGS by $17.6 \%$.
Selling, general \& administrative (SG\&A) expenses: SG\&A and cash SG\&A (excluding depreciation and amortization) were up $8.9 \%$ and $13.0 \%$, supporting top line recovery in the markets where we operate. In 9M20, SG\&A grew by $3.7 \%$ while cash SG\&A grew by $3.3 \%$.
EBITDA, gross margin and EBITDA margin: In 3Q20, EBITDA reached $\mathrm{R} \$ 5,073.5$ million, which corresponds to an organic growth of $1.4 \%$, with a gross margin of $52.4 \%$ ( -440 bps ) and EBITDA margin of $32.5 \%$ ( -440 bps ). In 9M20, EBITDA was $\mathrm{R} \$ 12,654.2$ ( $-17.4 \%$ ) with gross margin and EBITDA margin reaching $52.6 \%$ (-600bps) and 31.8\% (-690bps), respectively.
Normalized profit and EPS: Normalized profit was R\$ 2,495.9 million, 2.2\% higher than in 3Q19, due to higher EBITDA partially offset by higher financial expenses. Normalized EPS was R\$ 0.15 (3.2\%). In 9M20, normalized profit decreased by $35.6 \%$, reaching $R \$ 5,096.3$ million, with normalized EPS of $R \$ 0.31$ ( $-36.5 \%$ ).
Cash generation and CAPEX: Cash flow from operating activities was $\mathrm{R} \$ 7,079.4$ million ( $+99.3 \%$ ) and CAPEX reached $R \$ 1,144.8$ million ( $-29.5 \%$ ). In 9M20, cash flow from operating activities totaled $R \$ 10,462.2$ million (19.6\%) and CAPEX increased by $7.6 \%$ to $\mathrm{R} \$ 3,298.3$ million.

[^0]| Financial highlights - Ambev consolidated R\$ million | 3Q19 | 3Q20 | $\% \text { As }$ <br> Reported | \% Organic | YTD19 | YTD20 | \% As <br> Reported | \% <br> Organic |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Volume ('000 hl) | 37,785.7 | 42,378.8 | 12.2\% | 12.0\% | 115,947.3 | 114,855.9 | -0.9\% | -1.1\% |
| Net revenue | 11,957.7 | 15,604.5 | 30.5\% | 15.1\% | 36,742.9 | 39,822.4 | 8.4\% | 0.5\% |
| Gross profit | 6,727.9 | 8,181.3 | 21.6\% | 6.2\% | 21,444.2 | 20,954.2 | -2.3\% | -9.8\% |
| \% Gross margin | 56.3\% | 52.4\% | -390 bps | -440 bps | 58.4\% | 52.6\% | -580 bps | -600 bps |
| Normalized EBITDA | 4,410.5 | 5,073.5 | 15.0\% | 1.4\% | 14,222.4 | 12,654.2 | -11.0\% | -17.4\% |
| \% Normalized EBITDA margin | 36.9\% | 32.5\% | -440 bps | -440 bps | 38.7\% | 31.8\% | -690 bps | -690 bps |
| Profit | 2,604.4 | 2,359.0 | -9.4\% |  | 7,969.4 | 4,841.5 | -39.2\% |  |
| Normalized profit | 2,441.8 | 2,495.9 | 2.2\% |  | 7,916.4 | 5,096.3 | -35.6\% |  |
| EPS (R\$/shares) | 0.16 | 0.14 | -8.9\% |  | 0.49 | 0.29 | -40.2\% |  |
| Normalized EPS (R\$/shares) | 0.15 | 0.15 | 3.2\% |  | 0.48 | 0.31 | -36.5\% |  |

Note: Earnings per share calculation is based on outstanding shares (total existing shares excluding shares held in treasury).

## MANAGEMENT COMMENTS

Ambev's third quarter was marked by the continued V-shaped recovery driven by the company's commercial strategy coming together as innovation, flexibility and operational excellence gained momentum.

All countries showed sustained volume improvements from second quarter as restrictions were gradually lifted in the markets where we operate, with limited exceptions. Moreover, seven of our top ten markets delivered volume growth year over year.
In the charts below, we separated our countries as per the weight of the off-trade channel in each beer market and the household consumer expenditure ${ }^{2}$ to illustrate the status of channel dynamics in our main markets. We also ranked the countries based on beer volumes performance during the third quarter:


Source: Canback, Euromonitor, Nielsen, Internal Sources
On a consolidated basis, our organic volumes grew 12\% in the quarter, driven by the strong performance of Brazil Beer:

- In Brazil Beer, we considerably outperformed the industry, driven by the successful implementation of our commercial strategy, the adaptability of our pricing calendar and the net positive effect of government subsidies helping to support consumer disposable income, more than offsetting the closing impact of the on-trade, which is still in the process of reopening.

[^1]
## ambev

Meanwhile, in Brazil NAB, volumes grew in the quarter as we saw a return of consumption occasions.

- In LAS, flattish volumes were driven by Bolivia and Argentina, with the former being impacted by ongoing severe restrictions imposed by local governments on people circulation, while the latter was more affected by the impacts of COVID-19 in the economy. On the other hand, market share gains in both Paraguay and Chile led to solid volume recovery.
- In CAC, volumes were still impacted by COVID-related restrictions especially in Dominican Republic and Panama, partially holding back the pace of volume recovery in the region. Guatemala, however, showed very strong volume performance thanks to market share gains.
- In Canada, volumes were driven by a compound effect of a positive industry helped by warmer and dryer weather, increased frequency of in-home occasions and the strong performance of our premium and beyond beer portfolio.
The full impact of the COVID-19 pandemic on our future results remains uncertain, but our actions will be targeted at maintaining momentum toward our $V$-shape recovery in the top line. The scenario continues to be challenging, but we are confident that we are making the right decisions in the market and that we have a strong position and the right strategy in place to navigate through the challenges that lie ahead.


## Status of Operations

As COVID-19 cases reduced, restrictions started to be gradually lifted in most of the countries where we operate. To further support our volume recovery, we have also focused our efforts to continue serving our clients and consumers in the best possible way, leveraging on our digital platforms, which allow us to have multiple touchpoints with our clients.

- In Brazil: through the quarter there was a gradual relaxation of restrictions across the country and the total number of active buyers for both beer and NAB already reached pre-COVID levels. All our production facilities and distribution centers in Brazil are operating.
- In LAS: countries continued to gradually reopen; however, Bolivia is still largely affected by the restrictions on people circulation imposed by the local government. All our production facilities and distribution centers in LAS are operating.
- In CAC: Dominican Republic had a curfew between 9pm and 5am for most of the quarter and in Panama, some municipalities reestablished a ban on all alcohol sales that lasted the whole quarter. All our production facilities and distribution centers in CAC are operating.
- In Canada: through the quarter, bars and restaurants gradually reopened across the country, however the increasing number of cases makes us cautious as we head into 4Q20. Multiple provinces and municipalities in the country have announced new on-premise shutdowns and restrictions for 4Q20. All our breweries in Canada are operating.


## (4) Ambev as an Ecosystem

We have continued to contribute to our ecosystem by leveraging our capabilities and competencies to positively impact our stakeholders and the communities in which we operate. Consumers are changing their perception towards our company given the way we approached the pandemic and we see our portfolio in a better shape:

## ambev

- In Brazil, we announced the donation of 30 million reais for two vaccine plant projects. Bohemia is leading the "Voltadeira" campaign to support bars as they reopen, inviting consumers back by subsidizing 300,000 bottles in partnership with the Iti app. We partnered with Get-in, a startup that developed an app that offers remote reservations and waiting list services, digital menus and digital payments to bars and restaurants. We have also established a partnership with another start up Lemon Energia, aimed at providing cheaper clean energy to more than 50,000 small businesses by 2023. Finally, to raise awareness of the Amazon Rainforest preservation, we launched Colorado Amazônica, a beer made with local ingredients with a price that varies according to the current level of deforestation in the region. The beer has its revenues reverted to Amazonian communities to help preserve the rain forest.
- In LAS, Quilmes - our subsidiary in Argentina - continued to be recognized by both the public and opinion leaders as the company that has made the greatest efforts to face solidarity actions in the areas where our production is located. In the country, we launched Comunal Gin, the first gin made with alcohol from beer, co-created with craft breweries from Bariloche to support the local industry.
- In CAC, with Colmados Seguros in the Dominican Republic and Paisano Seguro in Panama, we have helped POCs guarantee secure spaces for consumers during reopening and also partnered with the on-trade to reinvent socializing by creating new safe alternatives to bring people together.
- In Canada, we continued to support our communities and clients partners through our Stella Artois Rally for Restaurants campaign, aimed at providing financial relief to bars and restaurants.


## Innovation and Business Transformation

Innovation is one of the pillars of our business and front and center to our commercial strategy. The COVID19 pandemic has continued to accelerate consumer trends in which we have been investing behind, primarily reinforcing the need for an innovative, consumer-centric mindset. We have a framework of five growth pathways/avenues that drive the way we approach innovation:

New flavors \& enhanced value proposition

- In Brazil Beer, Brahma Duplo Malte continues to be the best example of this part of our innovation strategy, resulting from actively listening to consumer demands. We continued to accelerate the brand with the launch of a proprietary long neck bottle with a pull-off bottle cap. By closely monitoring the market, we still see room for the introduction of another Core Plus brand into our portfolio, and we are piloting other brands in different cities to understand consumers' preferences and determine which brand to launch. We have recently launched Berrió in the state of Piauí, our fourth regional brand, that is produced with cashew fruit grown by local communities. Nossa, Magnífica and Legítima, continued to deliver strong results with volumes up high double-digits in the quarter.
- In Brazil NAB we have re-launched Fusion as an e-sports energy drink. The product was developed in collaboration with 15 professional gamers and carries functional attributes with three different flavors.
- In LAS, in Bolivia, we have launched Chicha Taquiña, a beer produced with local crops, and introduced the 235 ml returnable bottles. In Paraguay, the 1 liter returnable glass bottles led to sustained volume recovery and market share gains. In Argentina, we continued to expand our

340 ml returnable bottles across our portfolio. Also in Argentina, we launched Stella Artois Noire, a Dark American Lager, to focus on meal occasions.

- In CAC, in Dominican Republic, we launched Presidente Golden Light, a more refreshing liquid with lower alcohol content.
- In Canada, Bud Light Strawberry Lemonade continues to expand as the fastest growing beer innovation in the country.


## Convenience for consumers

- In Brazil, our direct-to-consumer platform Zé Delivery saw a continued significant acceleration in number of orders in 3Q20, being now present in all 27 Brazilian states.
- In LAS, in Argentina, Appbar continues to grow exponentially, growing almost $5 x$ year to date versus 2019 full year.
- In CAC, in Dominican Republic, Colmapp continued to expand after the merger with the Tucerveza.do website and the Colmapp delivery into a single platform.


## Innovation in service to our customers

- In Brazil, we began to roll-out the BEES B2B platform in order to increase service level to our customers through a 24/7 availability for orders and services. The platform also helps customers to improve sales performance by providing suggestions based on their profile and product relevance.
- In CAC, Dominican Republic continues to expand the BEES platform. The country also serves as our laboratory for the marketplace service. We continue to learn from the early experience about how to manage the different categories within the platform and improve ways of working in order to export know-how as we start rollout BEES to other operations. In the country, more than $75 \%$ of net revenues already come from the platform.


## Health and wellness

- In Brazil Beer, we continued to rollout our recently-launched Stella Gluten Free.
- In Brazil NAB, we launched For Me wellness shots, a functional beverage, in a record-breaking sixty days to enter a new category. Do Bem continued to roll-out its portfolio of infused drinks and launched 269 ml cans for juice to be sold in premium bars and restaurants. In the quarter, we started the national expansion of Natu, our new version of Guaraná made with $100 \%$ natural ingredients. We continue to invest in the reduction of sugar content in our portfolio.
- In LAS, we have launched Quilmes 0,0\%, the first alcohol-free beer in Argentina and Patagonia launched Sendero SUR, our first certified organic beer in the country.
- In CAC and Canada, Michelob Ultra has continued to deliver strong results, growing double-digits by leveraging its connection with outdoor sports.
- In LAS, in Argentina, Dante Robino has grown consistently ahead of our business plan with sales volumes doubling in the quarter versus last year. The company has continued to explore new opportunities within the wine segment, accelerating its canned wine brand Blasfemia.
- In Canada, G\&W continues to grow its Nutrl ready-to-drink beverages portfolio and expand the category in the country. The company has also introduced a brand of Whiskey and the wine brand \#4LetterWordWine! to its Canadian portfolio.


## ( Commercial Highlights

## Premium

Our premium brands performance has shown strong signs of recovery in the quarter with global brands overperforming in most markets, leading to Ambev's total premium portfolio growing double-digits this quarter:

- In Brazil, our premium volume grew double-digits driven by our Global Brands. Domestic brands, which are predominantly sold in the on-trade channel, started to show signs of recovery, but continued to be affected by the restrictions still in place.
- In LAS, in Argentina, Corona grew double-digits contributing to the premium portfolio reach the all-time high mix in July and gaining share in the quarter.
- In CAC, the premium segment grew double-digits, with a positive contribution to the whole portfolio mix. Corona grew double-digits in Guatemala and in Dominican Republic while in Puerto Rico, Michelob Ultra was the highlight, growing double-digits and gaining market share.
- In Canada, our strategy of premiumization delivered another quarter of solid growth, mainly driven by Corona growing double-digits and resuming as the highest brand power in the country.


## Core \& Core Plus

The Core Plus segment continues to emerge as a relevant growth opportunity, growing triple digits in the quarter:

- In Brazil, Brahma Duplo Malte continues to lead the growth of the Core Plus segment. Bohemia grew triple digits for another quarter, keeping the strong momentum. The quarter was also marked by the resilience of core brands with Skol gaining share in the North, Northeast and Midwest due to our operational excellence and service level.
- In LAS, in Argentina, Budweiser showed a strong recovery growing double-digits supported by a campaign with Lionel Messi. Andes Origen has overperformed the industry in Argentina for another consecutive quarter, growing double-digits. In Chile, Cusqueña and Budweiser continue to deliver strong results, growing high double-digits and contributing to the above core mix. In Paraguay, we have launched Skol to develop the Core Plus segment.
- In Canada, our above core portfolio outperformed the industry once again with Michelob Ultra growing high-double digits.


## ambev

AMBEV CONSOLIDATED INCOME STATEMENT

| Consolidated income statement R\$ million | 3Q19 | Scope | Currency <br> Translation | IAS 29 HY Impact | Organic Growth | 3 Q 20 | \%As <br> Reported | \% Organic |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net revenue | 11,957.7 | 64.1 | 1,937.8 | (191.1) | 1,836.1 | 15,604.5 | 30.5\% | 15.1\% |
| Cost of goods sold (COGS) | $(5,229.7)$ | (33.5) | (875.7) | 124.9 | $(1,409.1)$ | $(7,423.1)$ | 41.9\% | 26.6\% |
| Gross profit | 6,727.9 | 30.6 | 1,062.1 | (66.3) | 427.1 | 8,181.3 | 21.6\% | 6.2\% |
| Selling, general and administrative (SG\&A) | $(3,710.6)$ | (13.7) | (600.1) | 57.9 | (336.2) | $(4,602.8)$ | 24.0\% | 8.9\% |
| Other operating income/(expenses) | 137.7 |  | (14.5) | 2.5 | 42.4 | 168.0 | 22.0\% | 31.5\% |
| Normalize d operating income (normalized EBIT) | 3,155.0 | 16.9 | 447.5 | (6.0) | 133.2 | 3,746.6 | 18.8\% | 4.1\% |
| Exceptional items above EBIT | (14.6) |  | (20.4) | 2.8 | (127.6) | (159.8) | nm | nm |
| Net finance results | (305.8) |  |  |  |  | $(1,144.8)$ | 274.4\% |  |
| Share of results of joint ventures | (8.2) |  |  |  |  | (11.0) | 33.4\% |  |
| Income tax expense | (222.0) |  |  |  |  | (72.1) | -67.5\% |  |
| Profit | 2,604.4 |  |  |  |  | 2,359.0 | -9.4\% |  |
| Attributable to Ambev holders | 2,497.7 |  |  |  |  | 2,274.8 | -8.9\% |  |
| Attributable to non-controlling interests | 106.7 |  |  |  |  | 84.2 | -21.1\% |  |
| Normalized profit | 2,441.8 |  |  |  |  | 2,495.9 | 2.2\% |  |
| Attributable to Ambev holders | 2,334.6 |  |  |  |  | 2,409.3 | 3.2\% |  |
| Normalize d EBITDA | 4,410.5 | 17.1 | 608.6 | (24.7) | 62.1 | 5,073.5 | 15.0\% | 1.4\% |
| Consolidated income statement R\$ million | YTD19 | Scope | Currency Translation | $\begin{gathered} \text { IAS } 29 \\ \text { HY Impact } \end{gathered}$ | Organic Growth | YTD20 | \%As Reported | \% Organic |
| Net revenue | 36,742.9 | 143.8 | 2,766.0 |  | 169.7 | 39,822.4 | 8.4\% | 0.5\% |
| Cost of goods sold (COGS) | $(15,298.7)$ | (72.0) | $(1,234.4)$ |  | $(2,263.1)$ | $(18,868.2)$ | 23.3\% | 14.8\% |
| Gross profit | 21,444.2 | 71.8 | 1,531.7 |  | $(2,093.4)$ | 20,954.2 | -2.3\% | -9.8\% |
| Selling, general and administrative (SG\&A) | $(11,192.7)$ | (44.6) | (854.7) |  | (415.2) | $(12,507.2)$ | 11.7\% | 3.7\% |
| Other operating income | 559.7 |  | (13.3) |  | (142.2) | 404.2 | -27.8\% | -25.4\% |
| Normalize d operating income (normalized EBIT) | 10,811.3 | 27.1 | 663.6 |  | $(2,650.8)$ | 8,851.2 | -18.1\% | -24.5\% |
| Exceptional items above EBIT | (66.9) |  | (26.8) |  | (218.1) | (311.8) | nm | nm |
| Net finance results | $(1,545.3)$ |  |  |  |  | $(3,475.4)$ | 124.9\% |  |
| Share of results of joint ventures | (11.1) |  |  |  |  | (33.9) ${ }^{\text {² }}$ | nm |  |
| Income tax expense | $(1,218.6)$ |  |  |  |  | (188.6) | -84.5\% |  |
| Profit | 7,969.4 |  |  |  |  | 4,841.5 | -39.2\% |  |
| Attributable to Ambev holders | 7,680.3 |  |  |  |  | 4,593.4 | -40.2\% |  |
| Attributable to non-controlling interests | 289.1 |  |  |  |  | 248.2 | -14.2\% |  |
| Normalize d profit | 7,916.4 |  |  |  |  | 5,096.3 | -35.6\% |  |
| Attributable to Ambev holders | 7,626.2 |  |  |  |  | 4,844.1 | -36.5\% |  |
| Normalize d EBITDA | 14,222.4 | 27.9 | 876.0 |  | $(2,472.1)$ | 12,654.2 | -11.0\% | -17.4\% |

## ambev

## AMBEV CONSOLIDATED RESULTS

The combination of Ambev's operations in Brazil, Central America and the Caribbean (CAC), Latin America South (LAS) and Canada's business units, eliminating intercompany transactions, comprises our consolidated financial statements. The figures shown below are on an as-reported basis.

## Volume (million hectoliters)



Net revenue per hectoliter ( $\mathrm{R} \$$ )
COGS per hectoliter (R\$)


Normalized EBITDA (R\$ million)
Normalized EBITDA Margin (\%)




## ambev

AMBEV CONSOLIDATED

| Ambev R\$ million | 3Q19 | Scope | Currency Translation | $\begin{gathered} \text { IAS } 29 \\ \text { HY Impact } \end{gathered}$ | Organic Growth | 3Q20 | \%As <br> Reported | \% <br> Organic |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Volume ('000 hl) | 37,785.7 | 70.0 |  |  | 4,523.2 | 42,378.8 | 12.2\% | 12.0\% |
| Net revenue | 11,957.7 | 64.1 | 1,937.8 | (191.1) | 1,836.1 | 15,604.5 | 30.5\% | 15.1\% |
| Net revenue/hl (R\$) | 316.5 | 1.1 | 45.7 | (3.8) | 8.7 | 368.2 | 16.4\% | 2.8\% |
| COGS | $(5,229.7)$ | (33.5) | (875.7) | 124.9 | $(1,409.1)$ | $(7,423.1)$ | 41.9\% | 26.6\% |
| COGS/hl (R\$) | (138.4) | (0.6) | (20.7) | 2.6 | (18.0) | (175.2) | 26.6\% | 13.0\% |
| COGS excl. deprec. \& amort. | $(4,574.8)$ | (33.5) | (774.1) | 112.0 | $(1,402.3)$ | $(6,672.7)$ | 45.9\% | 30.3\% |
| COGS/hl excl. deprec. \& amort. (R\$) | (121.1) | (0.7) | (18.3) | 2.3 | (19.8) | (157.5) | 30.0\% | 16.4\% |
| Gross profit | 6,727.9 | 30.6 | 1,062.1 | (66.3) | 427.1 | 8,181.3 | 21.6\% | 6.2\% |
| \% Gross margin | 56.3\% |  |  |  |  | 52.4\% | -390 bps | -440 bps |
| SG\&A excl. deprec. \& amort. | $(3,110.1)$ | (13.5) | (540.6) | 51.9 | (414.1) | $(4,026.3)$ | 29.5\% | 13.0\% |
| SG\&A deprec. \& amort. | (600.5) | (0.2) | (59.5) | 5.9 | 77.9 | (576.4) | -4.0\% | -12.8\% |
| SG\&A total | $(3,710.6)$ | (13.7) | (600.1) | 57.9 | (336.2) | $(4,602.8)$ | 24.0\% | 8.9\% |
| Other operating income/(expenses) | 137.7 |  | (14.5) | 2.5 | 42.4 | 168.0 | 22.0\% | 31.5\% |
| Normalize d EBIT | 3,155.0 | 16.9 | 447.5 | (6.0) | 133.2 | 3,746.6 | 18.8\% | 4.1\% |
| \% Normalized EBIT margin | 26.4\% |  |  |  |  | 24.0\% | -240 bps | -260 bps |
| Normalize d EBITDA | 4,410.5 | 17.1 | 608.6 | (24.7) | 62.1 | 5,073.5 | 15.0\% | 1.4\% |
| \% Normalized EBITDA margin | 36.9\% |  |  |  |  | 32.5\% | -440 bps | -440 bps |
| Ambev |  |  | Currency | IAS 29 | Organic |  | \%As | \% |
| $R$ \$ million | YTD19 | Scope | Translation | HY Impact | Growth | YTD20 | Reported | Organic |
| Volume ('000 hl) | 115,947.3 | 164.6 |  |  | $(1,256.0)$ | 114,855.9 | -0.9\% | -1.1\% |
| Net revenue | 36,742.9 | 143.8 | 2,766.0 |  | 169.7 | 39,822.4 | 8.4\% | 0.5\% |
| Net revenue/hl (R\$) | 316.9 | 0.8 | 24.1 |  | 5.0 | 346.7 | 9.4\% | 1.6\% |
| COGS | $(15,298.7)$ | (72.0) | $(1,234.4)$ |  | $(2,263.1)$ | $(18,868.2)$ | 23.3\% | 14.8\% |
| COGS/hl (R\$) | (131.9) | (0.4) | (10.7) |  | (21.2) | (164.3) | 24.5\% | 16.0\% |
| COGS excl. deprec. \& amort. | $(13,330.7)$ | (72.0) | $(1,101.1)$ |  | $(2,178.8)$ | $(16,682.5)$ | 25.1\% | 16.3\% |
| COGS/hl excl. deprec. \& amort. ( R \$) | (115.0) | (0.5) | (9.6) |  | (20.2) | (145.2) | 26.3\% | 17.6\% |
| Gross profit | 21,444.2 | 71.8 | 1,531.7 |  | $(2,093.4)$ | 20,954.2 | -2.3\% | -9.8\% |
| \% Gross margin | 58.4\% |  |  |  |  | 52.6\% | -580 bps | -600 bps |
| SG\&A excl. deprec. \& amort. | $(9,749.6)$ | (43.9) | (775.6) |  | (320.8) | $(10,889.9)$ | 11.7\% | 3.3\% |
| SG\&A deprec. \& amort. | $(1,443.1)$ | (0.7) | (79.1) |  | (94.4) | $(1,617.3)$ | 12.1\% | 6.5\% |
| SG\&A total | $(11,192.7)$ | (44.6) | (854.7) |  | (415.2) | $(12,507.2)$ | 11.7\% | 3.7\% |
| Other operating income/(expenses) | 559.7 |  | (13.3) |  | (142.2) | 404.2 | -27.8\% | -25.4\% |
| Normalize d EBIT | 10,811.3 | 27.1 | 663.6 |  | $(2,650.8)$ | 8,851.2 | -18.1\% | -24.5\% |
| \% Normalized EBIT margin | 29.4\% |  |  |  |  | 22.2\% | -720 bps | -730 bps |
| Normalize d EBITDA | 14,222.4 | 27.9 | 876.0 |  | $(2,472.1)$ | 12,654.2 | -11.0\% | -17.4\% |
| \% Normalized EBITDA margin | 38.7\% |  |  |  |  | 31.8\% | -690 bps | -690 bps |

## ambev

BRAZIL
$\left.\begin{array}{l|rrrrrr}\hline \text { Brazil } & & \text { Currency } \\ R \$ \text { million } & \text { Organic } \\ \text { Growth }\end{array}\right)$

| Brazil R\$ million | YTD19 | Scope | Currency Translation | Organic Growth | YTD20 | \% As <br> Reported | \% <br> Organic |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Volume ('000 hl) | 75,414.9 |  |  | 1,149.3 | 76,564.2 | 1.5\% | 1.5\% |
| Net revenue | 19,831.1 |  |  | 233.2 | 20,064.3 | 1.2\% | 1.2\% |
| Net revenue/hl (R\$) | 263.0 |  |  | (0.9) | 262.1 | -0.3\% | -0.3\% |
| COGS | $(8,491.0)$ |  |  | $(1,263.1)$ | (9,754.1) | 14.9\% | 14.9\% |
| COGS/hl (R\$) | (112.6) |  |  | (14.8) | (127.4) | 13.2\% | 13.2\% |
| COGS excl. deprec. \& amort. | $(7,378.2)$ |  |  | $(1,253.8)$ | $(8,632.0)$ | 17.0\% | 17.0\% |
| COGS/hl excl. deprec. \& amort. (R\$) | (97.8) |  |  | (14.9) | (112.7) | 15.2\% | 15.2\% |
| Gross profit | 11,340.1 |  |  | $(1,029.8)$ | 10,310.3 | -9.1\% | -9.1\% |
| \% Gross margin | 57.2\% |  |  |  | 51.4\% | -580 bps | -580 bps |
| SG\&A excl. deprec. \& amort. | $(5,278.9)$ |  |  | (252.5) | $(5,531.4)$ | 4.8\% | 4.8\% |
| SG\&A deprec. \& amort. | $(1,002.8)$ |  |  | (23.4) | $(1,026.2)$ | 2.3\% | 2.3\% |
| SG\&A total | $(6,281.7)$ |  |  | (275.9) | $(6,557.6)$ | 4.4\% | 4.4\% |
| Other operating income/(expenses) | 565.6 |  |  | (33.8) | 531.8 | -6.0\% | -6.0\% |
| Normalized EBIT | 5,624.0 |  |  | $(1,339.5)$ | 4,284.5 | -23.8\% | -23.8\% |
| \% Normalized EBIT margin | 28.4\% |  |  |  | 21.4\% | -700 bps | -700 bps |
| Normalized EBITDA | 7,739.6 |  |  | $(1,306.9)$ | 6,432.7 | -16.9\% | -16.9\% |
| \% Normalized EBITDA margin | 39.0\% |  |  |  | 32.1\% | -690 bps | -690 bps |

## ambev

## BEER BRAZIL

The volume performance in this quarter was driven by consistent results from the implementation of our commercial strategy, our ability to adapt to changes in the market and by a growing industry, positively impacted by the government financial aid, which more than offset the partial shutdown of the on-trade. According to our estimates, we considerably outperformed the industry.
Our NR/hl was in line with last year's despite COVID-19 impact. Positive brand mix and revenue management initiatives were more than offset by channel and geographic mix.

The increase in cash COGS/hl is mostly explained by transactional FX and unfavorable packaging mix, as the weight of aluminum cans in the portfolio continued to grow year over year. On top of that, the unexpected growth of can volumes resulted in additional expenses related to underhedged costs, mainly FX and aluminum.

The cash SG\&A increased following the strong volume recovery in the quarter.

| Beer Brazil R\$ million | 3Q19 | Scope | Currency Translation | Organic Growth | 3Q20 | \%As <br> Reported | Organic |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Volume ('000 hl) | 17,417.3 |  |  | 4,429.6 | 21,846.9 | 25.4\% | 25.4\% |
| Net revenue | 5,313.9 |  |  | 1,336.7 | 6,650.5 | 25.2\% | 25.2\% |
| Net revenue/hl (R\$) | 305.1 |  |  | (0.7) | 304.4 | -0.2\% | -0.2\% |
| COGS | (2,285.6) |  |  | (1,009.9) | $(3,295.6)$ | 44.2\% | 44.2\% |
| COGS/hl (R\$) | (131.2) |  |  | (19.6) | (150.8) | 15.0\% | 15.0\% |
| COGS excl. deprec. \& amort. | (1,967.0) |  |  | (996.7) | (2,963.7) | 50.7\% | 50.7\% |
| COGS/hl excl. deprec. \& amort. (R\$) | (112.9) |  |  | (22.7) | (135.7) | 20.1\% | 20.1\% |
| Gross profit | 3,028.3 |  |  | 326.7 | 3,355.0 | 10.8\% | 10.8\% |
| \% Gross margin | 57.0\% |  |  |  | 50.4\% | -660 bps | -660 bps |
| SG\&A excl. deprec. \& amort. | $(1,331.2)$ |  |  | (307.2) | $(1,638.4)$ | 23.1\% | 23.1\% |
| SG\&A deprec. \& amort. | (424.4) |  |  | 123.4 | (301.0) | -29.1\% | -29.1\% |
| SG\&A total | (1,755.6) |  |  | (183.9) | $(1,939.4)$ | 10.5\% | 10.5\% |
| Other operating income/(expenses) | 127.8 |  |  | 32.0 | 159.8 | 25.0\% | 25.0\% |
| Normalized EBIT | 1,400.4 |  |  | 174.8 | 1,575.3 | 12.5\% | 12.5\% |
| \% Normalized EBIT margin | 26.4\% |  |  |  | 23.7\% | -270 bps | -270 bps |
| Normalized EBITDA | 2,143.5 |  |  | 64.7 | 2,208.2 | 3.0\% | 3.0\% |
| \% Normalized EBITDA margin | 40.3\% |  |  |  | 33.2\% | -710 bps | -710 bps |
|  |  |  |  |  |  |  |  |
| $R \$$ million |  |  | Currency | Organic |  |  | \% |
| Volume ('000 hl) | 56,666.0 |  |  | 1,714.0 | 58,380.0 | 3.0\% | 3.0\% |
| Net revenue | 16,743.2 |  |  | 490.5 | 17,233.7 | 2.9\% | 2.9\% |
| Net revenue/hl (R\$) | 295.5 |  |  | (0.3) | 295.2 | -0.1\% | -0.1\% |
| COGS | (6,990.2) |  |  | $(1,280.3)$ | $(8,270.6)$ | 18.3\% | 18.3\% |
| COGS/hl (R\$) | (123.4) |  |  | (18.3) | (141.7) | 14.8\% | 14.8\% |
| COGS excl. deprec. \& amort. | $(6,027.9)$ |  |  | $(1,264.0)$ | $(7,291.9)$ | 21.0\% | 21.0\% |
| COGS/hl excl. deprec. \& amort. (R\$) | (106.4) |  |  | (18.5) | (124.9) | 17.4\% | 17.4\% |
| Gross profit | 9,753.0 |  |  | (789.8) | 8,963.2 | -8.1\% | -8.1\% |
| \% Gross margin | 58.3\% |  |  |  | 52.0\% | -630 bps | -630 bps |
| SG\&A excl. deprec. \& amort. | $(4,407.9)$ |  |  | (268.8) | $(4,676.7)$ | 6.1\% | 6.1\% |
| SG\&A deprec. \& amort. | (903.2) |  |  | (5.5) | (908.7) | 0.6\% | 0.6\% |
| SG\&A total | (5,311.1) |  |  | (274.3) | $(5,585.4)$ | 5.2\% | 5.2\% |
| Other operating income/(expenses) | 398.0 |  |  | 9.8 | 407.8 | 2.5\% | 2.5\% |
| Normalized EBIT | 4,839.9 |  |  | $(1,054.3)$ | 3,785.6 | -21.8\% | -21.8\% |
| \% Normalized EBIT margin | 28.9\% |  |  |  | 22.0\% | -690 bps | -690 bps |
| Normalized EBITDA | 6,705.4 |  |  | (1,032.5) | 5,673.0 | -15.4\% | -15.4\% |
| \% Normalized EBITDA margin | 40.0\% |  |  |  | 32.9\% | -710 bps | -710 bps |

## ambev

## NAB BRAZIL

Volume performance was impacted by the recovery of consumption occasions as restrictions were partially lifted throughout the quarter. Our NR/hl continues to be impacted by unfavorable channel, brand and pack mix, as the restrictions imposed on the on-trade channel led to a shift to the off-trade channel as well as to an increased weight of multi-serve packaging versus single serve.
Despite the mix shift, the cash COGS/hl performance was mostly driven by the favorable comparable in the previous year from phasing of tax credits. The cash SG\&A decrease in the quarter resulted from the continuous revision of our discretionary expenses.

| NAB Brazil R\$ million | 3Q19 | Scope | Currency Translation | Organic Growth | 3Q20 | \%As Reported | Organic |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Volume ('000 hl) | 6,328.9 |  |  | 273.8 | 6,602.7 | 4.3\% | 4.3\% |
| Net revenue | 1,026.7 |  |  | 7.3 | 1,034.0 | 0.7\% | 0.7\% |
| Net revenue/hl (R\$) | 162.2 |  |  | (5.6) | 156.6 | -3.5\% | -3.5\% |
| COGS | (538.4) |  |  | 11.2 | (527.2) | -2.1\% | -2.1\% |
| COGS/hl (R\$) | (85.1) |  |  | 5.2 | (79.8) | -6.1\% | -6.1\% |
| COGS excl. deprec. \& amort. | (484.9) |  |  | 3.4 | (481.5) | -0.7\% | -0.7\% |
| COGS/hl excl. deprec. \& amort. (R\$) | (76.6) |  |  | 3.7 | (72.9) | -4.8\% | -4.8\% |
| Gross profit | 488.3 |  |  | 18.5 | 506.8 | 3.8\% | 3.8\% |
| \% Gross margin | 47.6\% |  |  |  | 49.0\% | 140 bps | 140 bps |
| SG\&A excl. deprec. \& amort. | (305.0) |  |  | 2.9 | (302.1) | -1.0\% | -1.0\% |
| SG\&A deprec. \& amort. | (32.3) |  |  | (5.5) | (37.8) | 16.9\% | 16.9\% |
| SG\&A total | (337.3) |  |  | (2.5) | (339.8) | 0.7\% | 0.7\% |
| Other operating income/(expenses) | 24.3 |  |  | 44.3 | 68.7 | 182.2\% | 182.2\% |
| Normalized EBIT | 175.3 |  |  | 60.4 | 235.7 | 34.4\% | 34.4\% |
| \% Normalized EBIT margin | 17.1\% |  |  |  | 22.8\% | 570 bps | 570 bps |
| Normalized EBITDA | 261.1 |  |  | 58.0 | 319.1 | 22.2\% | 22.2\% |
| \% Normalized EBITDA margin | 25.4\% |  |  |  | 30.9\% | 550 bps | 550 bps |
| NAB Brazil |  |  | Currency | Organic |  | \% As | \% |
| R\$ million | YTD19 | Scope | Translation | Growth | YTD20 | Reported | Organic |
| Volume ('000 hl) | 18,748.9 |  |  | (564.7) | 18,184.2 | -3.0\% | -3.0\% |
| Net revenue | 3,087.9 |  |  | (257.3) | 2,830.6 | -8.3\% | -8.3\% |
| Net revenue/hl (R\$) | 164.7 |  |  | (9.0) | 155.7 | -5.5\% | -5.5\% |
| COGS | $(1,500.8)$ |  |  | 17.3 | $(1,483.5)$ | -1.2\% | -1.2\% |
| COGS/hl (R\$) | (80.0) |  |  | (1.5) | (81.6) | 1.9\% | 1.9\% |
| COGS excl. deprec. \& amort. | $(1,350.3)$ |  |  | 10.2 | (1,340.1) | -0.8\% | -0.8\% |
| COGS/hl excl. deprec. \& amort. (R\$) | (72.0) |  |  | (1.7) | (73.7) | 2.3\% | 2.3\% |
| Gross profit | 1,587.1 |  |  | (240.0) | 1,347.1 | -15.1\% | -15.1\% |
| \% Gross margin | 51.4\% |  |  |  | 47.6\% | -380 bps | -380 bps |
| SG\&A excl. deprec. \& amort. | (871.0) |  |  | 16.3 | (854.7) | -1.9\% | -1.9\% |
| SG\&A deprec. \& amort. | (99.5) |  |  | (17.9) | (117.5) | 18.0\% | 18.0\% |
| SG\&A total | (970.6) |  |  | (1.6) | (972.2) | 0.2\% | 0.2\% |
| Other operating income/(expenses) | 167.6 |  |  | (43.5) | 124.0 | -26.0\% | -26.0\% |
| Normalized EBIT | 784.1 |  |  | (285.2) | 498.9 | -36.4\% | -36.4\% |
| \% Normalized EBIT margin | 25.4\% |  |  |  | 17.6\% | -780 bps | -780 bps |
| Normalized EBITDA | 1,034.2 |  |  | (274.4) | 759.8 | -26.5\% | -26.5\% |
| \% Normalized EBITDA margin | 33.5\% |  |  |  | 26.8\% | -670 bps | -670 bps |

## ambev

## CENTRAL AMERICA AND THE CARIBBEAN (CAC)

The volume performance was driven by restrictions adopted to mitigate the COVID-19 pandemic in the region. Our NR/hl increased due to the above core mix contribution and the successful implementation of our revenue management initiatives.

Despite the volume decline, CAC managed to deliver a healthy 43.7\% EBITDA margin in the quarter driven by the positive brand mix and the disciplined execution of our SG\&A savings initiatives.

| CAC <br> $R \$$ million | 3Q19 | Scope | Currency <br> Translation | Organic Growth | 3Q20 | $\%$ As <br> Reported | \% Organic |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Volume ('000 hl) | 3,445.1 |  |  | (339.9) | 3,105.2 | -9.9\% | -9.9\% |
| Net revenue | 1,656.9 |  | 376.7 | 31.3 | 2,064.8 | 24.6\% | 1.9\% |
| Net revenue/hl (R\$) | 480.9 |  | 121.3 | 62.7 | 664.9 | 38.3\% | 13.0\% |
| COGS | (726.2) |  | (171.4) | (3.9) | (901.4) | 24.1\% | 0.5\% |
| COGS/hl (R\$) | (210.8) |  | (55.2) | (24.3) | (290.3) | 37.7\% | 11.5\% |
| COGS excl. deprec. \& amort. | (642.0) |  | (150.3) | (0.4) | (792.7) | 23.5\% | 0.1\% |
| COGS/hl excl. deprec. \& amort. (R\$) | (186.4) |  | (48.4) | (20.5) | (255.3) | 37.0\% | 11.0\% |
| Gross profit | 930.7 |  | 205.3 | 27.3 | 1,163.3 | 25.0\% | 2.9\% |
| \% Gross margin | 56.2\% |  |  |  | 56.3\% | 10 bps | 60 bps |
| SG\&A excl. deprec. \& amort. | (323.3) |  | (76.7) | 36.0 | (364.0) | 12.6\% | -11.1\% |
| SG\&A deprec. \& amort. | (50.7) |  | (16.0) | (21.4) | (88.0) | 73.7\% | 42.2\% |
| SG\&A total | (374.0) |  | (92.7) | 14.7 | (452.0) | 20.9\% | -3.9\% |
| Other operating income/(expenses) | (3.4) |  | (1.0) | (1.5) | (5.8) | 72.3\% | 43.3\% |
| Normalized EBIT | 553.3 |  | 111.6 | 40.6 | 705.5 | 27.5\% | 7.3\% |
| \% Normalized EBIT margin | 33.4\% |  |  |  | 34.2\% | 80 bps | 180 bps |
| Normalized EBITDA | 688.1 |  | 148.7 | 65.4 | 902.3 | 31.1\% | 9.5\% |
| \% Normalized EBITDA margin | 41.5\% |  |  |  | 43.7\% | 220 bps | 310 bps |
| CAC <br> $R \$$ million | YTD19 | Scope | Currency Translation | Organic Growth | YTD20 | \% As <br> Reported | \% <br> Organic |
| Volume ('000 hl) | 10,069.8 |  |  | $(2,126.8)$ | 7,943.0 | -21.1\% | -21.1\% |
| Net revenue | 4,804.8 |  | 760.9 | (689.0) | 4,876.6 | 1.5\% | -14.3\% |
| Net revenue/hl (R\$) | 477.1 |  | 95.8 | 41.0 | 614.0 | 28.7\% | 8.6\% |
| COGS | $(2,090.4)$ |  | (357.7) | 208.4 | $(2,239.7)$ | 7.1\% | -10.0\% |
| COGS/hl (R\$) | (207.6) |  | (45.0) | (29.3) | (282.0) | 35.8\% | 14.1\% |
| COGS excl. deprec. \& amort. | $(1,840.5)$ |  | (309.3) | 219.4 | $(1,930.4)$ | 4.9\% | -11.9\% |
| COGS/hl excl. deprec. \& amort. (R\$) | (182.8) |  | (38.9) | (21.3) | (243.0) | 33.0\% | 11.7\% |
| Gross profit | 2,714.4 |  | 403.2 | (480.6) | 2,637.0 | -2.9\% | -17.7\% |
| \% Gross margin | 56.5\% |  |  |  | 54.1\% | -240 bps | -220 bps |
| SG\&A excl. deprec. \& amort. | (939.7) |  | (160.7) | 151.8 | (948.6) | 0.9\% | -16.2\% |
| SG\&A deprec. \& amort. | (139.1) |  | (29.7) | (13.9) | (182.6) | 31.3\% | 10.0\% |
| SG\&A total | $(1,078.8)$ |  | (190.4) | 137.9 | $(1,131.3)$ | 4.9\% | -12.8\% |
| Other operating income/(expenses) | 52.8 |  | (2.6) | (69.1) | (18.9) | -135.8\% | -130.8\% |
| Normalized EBIT | 1,688.4 |  | 210.2 | (411.8) | 1,486.8 | -11.9\% | -24.4\% |
| \% Normalized EBIT margin | 35.1\% |  |  |  | 30.5\% | -460 bps | -410 bps |
| Normalized EBITDA | 2,077.4 |  | 288.2 | (386.9) | 1,978.7 | -4.7\% | -18.6\% |
| \% Normalized EBITDA margin | 43.2\% |  |  |  | 40.6\% | -260 bps | -210 bps |

## ambev

## LATIN AMERICA SOUTH (LAS) ${ }^{3}$

Net revenue increased in LAS as countries gradually recovered across the region. NR/hl increased as a result of our continued revenue management initiatives and inflation in Argentina.

The significant increase in Cash COGS/hl is mainly explained by transactional FX and pack mix, while the cash SG\&A growth was mainly driven by the high inflation in Argentina despite effective management of our expenses in the region.

| LAS <br> R\$ million | 3Q19 | Scope | Currency Translation | IAS 29 <br> HY Impact | Organic Growth | 3Q20 | \% As <br> Reported | \% Organic |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Volume ('000 hl) | 7,891.9 |  |  |  | (33.3) | 7,858.6 | -0.4\% | -0.4\% |
| Net revenue | 1,971.4 |  | 842.7 | (191.1) | 333.6 | 2,956.5 | 50.0\% | 15.1\% |
| Net revenue/hl (R\$) | 249.8 |  | 107.2 | (19.7) | 38.9 | 376.2 | 50.6\% | 15.6\% |
| COGS | (897.7) |  | (424.1) | 124.9 | (373.0) | (1,569.9) | 74.9\% | 38.3\% |
| COGS/hl (R\$) | (113.8) |  | (54.0) | 12.2 | (44.2) | (199.8) | 75.6\% | 38.9\% |
| COGS excl. deprec. \& amort. | (769.2) |  | (361.4) | 112.0 | (354.2) | $(1,372.8)$ | 78.5\% | 42.9\% |
| COGS/hl excl. deprec. \& amort. (R\$) | (97.5) |  | (46.0) | 11.2 | (42.4) | (174.7) | 79.2\% | 43.5\% |
| Gross profit | 1,073.7 |  | 418.6 | (66.3) | (39.4) | 1,386.6 | 29.1\% | -3.2\% |
| \% Gross margin | 54.5\% |  |  |  |  | 46.9\% | -760 bps | -880 bps |
| SG\&A excl. deprec. \& amort. | (444.4) |  | (220.2) | 51.9 | (127.5) | (740.2) | 66.6\% | 25.1\% |
| SG\&A deprec. \& amort. | (48.3) |  | (28.2) | 5.9 | (20.0) | (90.5) | 87.3\% | 34.2\% |
| SG\&A total | (492.7) |  | (248.4) | 57.9 | (147.5) | (830.7) | 68.6\% | 26.0\% |
| Other operating income/(expenses) | (5.3) |  | (9.6) | 2.5 | (27.6) | (40.0) | nm | nm |
| Normalized EBIT | 575.7 |  | 160.6 | (6.0) | (214.4) | 515.9 | -10.4\% | -32.4\% |
| \% Normalized EBIT margin | 29.2\% |  |  |  |  | 17.5\% | -1170 bps | -1240 bps |
| Normalized EBITDA | 752.5 |  | 251.5 | (24.7) | (175.7) | 803.6 | 6.8\% | -20.2\% |
| \% Normalized EBITDA margin | 38.2\% |  |  |  |  | 27.2\% | -1100 bps | -1210 bps |
| LAS |  |  | Currency | IAS 29 | Organic |  | \% As | \% |
| R\$ million | YTD19 | Scope | Translation | HY Impact | Growth | YTD20 | Reported | Organic |
| Volume ('000 hl) | 23,114.1 |  |  |  | (538.3) | 22,575.7 | -2.3\% | -2.3\% |
| Net revenue | 6,781.5 |  | 624.0 |  | 534.8 | 7,940.3 | 17.1\% | 7.9\% |
| Net revenue/hl (R\$) | 293.4 |  | 27.6 |  | 30.7 | 351.7 | 19.9\% | 10.5\% |
| COGS | $(2,737.4)$ |  | (328.4) |  | $(1,038.4)$ | $(4,104.2)$ | 49.9\% | 37.9\% |
| COGS/hl (R\$) | (118.4) |  | (14.5) |  | (48.8) | (181.8) | 53.5\% | 41.2\% |
| COGS excl. deprec. \& amort. | (2,271.3) |  | (280.5) |  | (980.3) | $(3,532.0)$ | 55.5\% | 43.2\% |
| COGS/hl excl. deprec. \& amort. ( $\mathrm{R} \$$ ) | (98.3) |  | (12.4) |  | (45.8) | (156.5) | 59.2\% | 46.6\% |
| Gross profit | 4,044.2 |  | 295.6 |  | (503.6) | 3,836.1 | -5.1\% | -12.5\% |
| \% Gross margin | 59.6\% |  |  |  |  | 48.3\% | -1130 bps | -1120 bps |
| SG\&A excl. deprec. \& amort. | $(1,612.2)$ |  | (153.1) |  | (328.1) | $(2,093.5)$ | 29.9\% | 20.4\% |
| SG\&A deprec. \& amort. | (196.9) |  | (18.3) |  | (39.5) | (254.7) | 29.4\% | 20.1\% |
| SG\&A total | $(1,809.1)$ |  | (171.5) |  | (367.6) | $(2,348.2)$ | 29.8\% | 20.3\% |
| Other operating income/(expenses) | (32.6) |  | (2.0) |  | (31.0) | (65.5) | 101.2\% | 95.2\% |
| Normalized EBIT | 2,202.5 |  | 122.2 |  | (902.3) | 1,422.4 | -35.4\% | -41.0\% |
| \% Normalized EBIT margin | 32.5\% |  |  |  |  | 17.9\% | -1460 bps | -1470 bps |
| Normalized EBITDA | 2,865.5 |  | 188.4 |  | (804.6) | 2,249.2 | -21.5\% | -28.1\% |
| \% Normalized EBITDA margin | 42.3\% |  |  |  |  | 28.3\% | -1400 bps | -1410 bps |

[^2]
## ambev

## CANADA ${ }^{4}$

Canada volumes grew driven by a positive industry impacted by warmer and dryer weather, increased frequency of in-home occasions and another quarter of market share gains from the strong performance of our premium and beyond beer portfolio and short term industry supply chain disruptions. The NR/hl decrease in Canada was driven by unfavorable channel and pack mix partially offset by brand mix.

Cash COGS/hl increased, impacted by channel and pack mix coupled with transactional FX.

| Canada $R \$$ million | 3Q19 | Scope | Currency Translation | Organic Growth | 3Q20 | \% As <br> Reported | $\%$ <br> Organic |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Volume ('000 hl) | 2,702.5 | 70.0 |  | 193.0 | 2,965.5 | 9.7\% | 7.1\% |
| Net revenue | 1,988.8 | 64.1 | 718.5 | 127.3 | 2,898.7 | 45.8\% | 6.4\% |
| Net revenue/hl (R\$) | 735.9 | 4.5 | 242.3 | (5.3) | 977.5 | 32.8\% | -0.7\% |
| COGS | (781.8) | (33.5) | (280.2) | (33.5) | $(1,129.1)$ | 44.4\% | 4.3\% |
| COGS/hl (R\$) | (289.3) | (4.8) | (94.5) | 7.9 | (380.7) | 31.6\% | -2.7\% |
| COGS excl. deprec. \& amort. | (711.6) | (33.5) | (262.5) | (54.4) | $(1,062.0)$ | 49.2\% | 7.6\% |
| COGS/hl excl. deprec. \& amort. (R\$) | (263.3) | (5.4) | (88.5) | (0.9) | (358.1) | 36.0\% | 0.3\% |
| Gross profit | 1,207.0 | 30.6 | 438.2 | 93.9 | 1,769.7 | 46.6\% | 7.8\% |
| \% Gross margin | 60.7\% |  |  |  | 61.0\% | 30 bps | 80 bps |
| SG\&A excl. deprec. \& amort. | (706.2) | (13.5) | (243.6) | (18.4) | (981.7) | 39.0\% | 2.6\% |
| SG\&A deprec. \& amort. | (44.8) | (0.2) | (15.4) | 1.3 | (59.1) | 31.9\% | -2.8\% |
| SG\&A total | (751.0) | (13.7) | (259.0) | (17.1) | $(1,040.8)$ | 38.6\% | 2.3\% |
| Other operating income/(expenses) | (5.7) |  | (4.0) | (4.9) | (14.6) | 155.8\% | 85.9\% |
| Normalized EBIT | 450.2 | 16.9 | 175.3 | 71.9 | 714.2 | 58.6\% | 16.0\% |
| \% Normalized EBIT margin | 22.6\% |  |  |  | 24.6\% | 200 bps | 210 bps |
| Normalized EBITDA | 565.3 | 17.1 | 208.4 | 49.6 | 840.4 | 48.7\% | 8.8\% |
| \% Normalized EBITDA margin | 28.4\% |  |  |  | 29.0\% | 60 bps | 70 bps |
| Canada R\$ million | YTD19 | Scope | Currency Translation | Organic Growth | YTD20 | \% As <br> Reported | \% <br> Organic |
| Volume ('000 hl) | 7,348.6 | 164.6 |  | 259.8 | 7,773.0 | 5.8\% | 3.5\% |
| Net revenue | 5,325.5 | 143.8 | 1,381.2 | 90.7 | 6,941.2 | 30.3\% | 1.7\% |
| Net revenue/hl (R\$) | 724.7 | 3.3 | 177.7 | (12.7) | 893.0 | 23.2\% | -1.7\% |
| COGS | $(1,980.0)$ | (72.0) | (548.3) | (170.0) | (2,770.3) | 39.9\% | 8.6\% |
| COGS/hl (R\$) | (269.4) | (3.7) | (70.5) | (12.7) | (356.4) | 32.3\% | 4.7\% |
| COGS excl. deprec. \& amort. | $(1,840.7)$ | (72.0) | (511.3) | (164.1) | $(2,588.1)$ | 40.6\% | 8.9\% |
| COGS/hl excl. deprec. \& amort. (R\$) | (250.5) | (4.1) | (65.8) | (12.6) | (333.0) | 32.9\% | 5.0\% |
| Gross profit | 3,345.5 | 71.8 | 832.9 | (79.3) | 4,170.9 | 24.7\% | -2.4\% |
| \% Gross margin | 62.8\% |  |  |  | 60.1\% | -270 bps | -250 bps |
| SG\&A excl. deprec. \& amort. | $(1,918.8)$ | (43.9) | (461.8) | 108.0 | $(2,316.4)$ | 20.7\% | -5.6\% |
| SG\&A deprec. \& amort. | (104.3) | (0.7) | (31.1) | (17.6) | (153.8) | 47.4\% | 16.9\% |
| SG\&A total | $(2,023.1)$ | (44.6) | (492.9) | 90.4 | (2,470.2) | 22.1\% | -4.5\% |
| Other operating income/(expenses) | (26.1) |  | (8.8) | (8.3) | (43.2) | 65.6\% | 32.0\% |
| Normalized EBIT | 1,296.4 | 27.1 | 331.3 | 2.8 | 1,657.5 | 27.9\% | 0.2\% |
| \% Normalized EBIT margin | 24.3\% |  |  |  | 23.9\% | -40 bps | -30 bps |
| Normalized EBITDA | 1,540.0 | 27.9 | 399.4 | 26.3 | 1,993.6 | 29.5\% | 1.7\% |
| \% Normalized EBITDA margin | 28.9\% |  |  |  | 28.7\% | -20 bps | 0 bps |

[^3]
## ambev

## OTHER OPERATING INCOME/EXPENSES

Other operating income increased because of higher government grants driven by the volume recovery observed in Brazil.

| Other operating income/(expenses) $R \$$ million | 3Q19 | 3Q20 | YTD19 | YTD20 |
| :---: | :---: | :---: | :---: | :---: |
| Government grants/NPV of long term fiscal incentives | 115.8 | 207.4 | 511.0 | 481.9 |
| (Additions to)/reversals of provisions | 7.0 | (5.8) | (1.4) | (34.0) |
| Gain/(loss) on disposal of fixed assets, intangible assets and operations in associates | 14.8 | (20.9) | 27.6 | (22.2) |
| Net other operating income/(expenses) | 0.2 | (12.7) | 22.6 | (21.6) |
| Other operating income/(expenses) | 137.7 | 168.0 | 559.7 | 404.2 |

## EXCEPTIONAL ITEMS

Exceptional items correspond to (i) exceptional expenses incurred in relation to the COVID-19 pandemic, including the actions taken to ensure the health and safety of our employees, such as the acquisition of handsanitizer, masks and additional cleaning of our facilities, as well as donations to the broader community, and (ii) restructuring expenses primarily linked to centralization and sizing projects in Brazil and LAS.

| Exceptional items |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: |
| $R \$ \$$ million | 3Q19 | 3Q20 | YTD19 | YTD20 |
| Costs from business combination |  | $(0.8)$ |  | $(17.5)$ |
| Restructuring | $(13.1)$ | $(43.6)$ | $(64.1)$ | $(93.7)$ |
| IAS 29/CPC 42 (hyperinflation) application effect | $(1.4)$ | $(2.9)$ | $(2.7)$ | $(3.4)$ |
| COVID-19 impact |  | $(111.6)$ |  | $(183.1)$ |
| Other |  | $(0.8)$ |  | $(14.1)$ |
| Exceptional items | $\mathbf{1 4 . 6}$ | $\mathbf{( 1 5 9 . 8 )}$ | $\mathbf{( 6 6 . 9 )}$ | $\mathbf{( 3 1 1 . 8 )}$ |

## ambev

## NET FINANCE RESULTS

The net finance results performance is broken down as follows:

- Interest income was $\mathrm{R} \$ 72.8$ million, mostly driven by our cash balance, mainly in Brazilian Reais, US dollars and Canadian dollars of 23 million and Selic rate update on Income Tax to Recover/Other legal claims of $\mathrm{R} \$ 20$ million. The decline from 3Q19 is almost entirely explained by a gain of approximately $\mathrm{R} \$ 465$ million in the context of a tax litigation involving ICMS in the PIS and COFINS tax base;
- Interest expenses of $\mathrm{R} \$ 539.3$ million, mainly impacted by: (i) fair value adjustments of payables as determined by IFRS 13 (CPC 46) of $R \$ 150$ million, (ii) interest expenses on debts and lease liabilities of $R \$ 132$ million, (iii) fiscal incentives interest accruals of $R \$ 45$ million, (iv) a non-cash accrual of approximately $R \$ 11$ million related to the put option associated with our investment in the Dominican Republic, (v) interest expenses incurred in connection with the Brazilian Tax Regularization Program - PERT of approximately R\$ 10 million. Additionally, this quarter we made a reversal of R\$ 178 million, also in the context of a tax litigation involving ICMS in the PIS and COFINS tax base;
- Losses on derivative instruments of $\mathrm{R} \$ 562.7$ million, mainly explained by (i) FX hedges carry costs linked to our COGS and Capex exposure in Argentina, where carry cost was approximately $50 \%$ per year out of a notional of approximately US $\$ 550$ million, (ii) FX hedges carry costs linked to our COGS and Capex exposure in Brazil, where carry cost was approximately $2 \%$ per year out of a notional of approximately US $\$ 1.2$ billion, and (iii) equity swap mark to market losses of $R \$$ 111 million ( 57 million shares);
- Losses on non-derivative instruments of $R \$ 46.2$ million, mainly explained by (i) a gain of $R \$ 168$ million of fair value adjustment in connection with the renegotiation of CND put structure, and (ii) losses on balance sheet exposure (intercompany and third-party payables), mostly linked to the Argentinean Peso and the Brazilian Real depreciation of R\$ 165 million;
- Taxes on financial transactions of $R \$ 44.4$ million;
- Other financial expenses of $R \$ 118.7$ million, mainly explained by letters of credit expenses, accruals on legal contingencies and pension plan expenses and debt issuance fees;
- Non-cash financial income of $\mathrm{R} \$ 93.6$ million resulting from the adoption of Hyperinflation Accounting in Argentina, as detailed on page 19.

| Net finance results $R \$$ million | 3Q19 | 3Q20 | YTD19 | YTD20 |
| :---: | :---: | :---: | :---: | :---: |
| Interest income | 625.9 | 72.8 | 916.8 | 370.2 |
| Interest expenses | (393.8) | (539.3) | $(1,168.1)$ | $(1,397.9)$ |
| Gains/(losses) on derivative instruments | (311.7) | (562.7) | (710.3) | $(1,710.7)$ |
| Gains/(losses) on non-derivative instruments | (290.8) | (46.2) | (414.7) | (398.7) |
| Taxes on financial transactions | (57.6) | (44.4) | (130.3) | (179.9) |
| Other financial income/(expenses), net | (121.3) | (118.7) | (367.8) | (416.9) |
| Exceptional financial income/(expenses), net | 173.7 |  | 74.7 |  |
| Hyperinflation Argentina | 69.9 | 93.6 | 254.5 | 258.6 |
| Net finance results | (305.8) | $(1,144.8)$ | $(1,545.3)$ | $(3,475.4)$ |

## ambev

| Debt breakdown R\$ million | December 31, 2019 |  |  | September 30, 2020 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Current | Non-current | Total | Current | Non-current | Total |
| Local Currency | 474.3 | 1,881.9 | 2,356.2 | 2,655.4 | 1,797.0 | 4,452.4 |
| Foreign Currency | 178.9 | 527.7 | 706.6 | 1,662.8 | 739.8 | 2,402.6 |
| Consolidated Debt | 653.1 | 2,409.7 | 3,062.8 | 4,318.2 | 2,536.8 | 6,855.0 |
| Cash and Cash Equivalents less Bank Overdrafts |  |  | 11,900.6 |  |  | 20,981.6 |
| Current Investment Securities |  |  | 14.6 |  |  | 1,442.9 |
| Net debt/(cash) |  |  | $(8,852.4)$ |  |  | $(15,569.5)$ |

## PROVISION FOR INCOME TAX \& SOCIAL

The table below demonstrates the tax and social contribution provision.

| Income tax and social contribution $R \$$ million | 3Q19 | 3Q20 | YTD19 | YTD20 |
| :---: | :---: | :---: | :---: | :---: |
| Profit before tax | 2,826.4 | 2,431.0 | 9,188.0 | 5,030.1 |
| Adjustment on taxable basis |  |  |  |  |
| Non-taxable other income ${ }^{(\text {i) }}$ | (342.7) | (157.2) | (710.5) | (720.2) |
| Goverment grants (VAT) | (372.4) | (451.5) | $(1,298.2)$ | $(1,205.8)$ |
| Share of results of joint ventures | 8.2 | 11.0 | 11.1 | 33.9 |
| Expenses not deductible | 68.6 | 91.7 | 293.8 | 245.0 |
| Foreign profits taxed in Brazil | 2.0 | 147.7 | 253.6 | 432.6 |
|  | 2,190.3 | 2,072.8 | 7,737.7 | 3,815.6 |
| Aggregated weighted nominal tax rate | 29.1\% | 28.3\% | 29.3\% | 27.5\% |
| Taxes - nominal rate | (636.6) | (585.6) | $(2,263.4)$ | (1,048.5) |
| Adjustment on tax expense |  |  |  |  |
| Tax benefit - interest on shareholders' equity | 383.7 | 502.6 | 1,139.7 | 1,177.9 |
| Tax benefit - amortization on tax books | 19.4 | 19.4 | 61.2 | 58.1 |
| Argentina's hyperinflation effect | (1.0) | (18.3) | (39.2) | (47.8) |
| Other tax adjustments | 12.5 | 9.9 | (116.8) | (328.2) |
| Income tax and social contribution expense | (222.0) | (72.1) | $(1,218.6)$ | (188.6) |
| Effective tax rate | 7.9\% | 3.0\% | 13.3\% | 3.7\% |

(i) Balances adjusted for comparative purposes

## SHAREHOLDING STRUCTURE

The table below summarizes Ambev S.A.'s shareholding structure as of September 30, 2020.

| Ambev S.A.'s shareholding structure |  |  |
| :--- | ---: | ---: |
|  | ON | \% Outs |
| Anheuser-Busch InBev | $9,728,777,961$ | $61.8 \%$ |
| FAHZ | $1,609,987,301$ | $10.2 \%$ |
| Market | $4,394,665,197$ | $28.0 \%$ |
| Outstanding | $\mathbf{1 5 , 7 3 3 , 4 3 0 , 4 5 9}$ | $\mathbf{1 0 0 . 0 \%}$ |
| Treasury | $1,687,506$ |  |
| TOTAL | $\mathbf{1 5 , 7 3 5 , 1 1 7 , 9 6 5}$ |  |
| Free float B3 | $3,066,131,057$ | $\mathbf{2 0 . 0 \%}$ |
| Free float NYSE | $1,328,534,140$ | $8.0 \%$ |

## ambev

## FINANCIAL REPORTING IN HYPERINFLATIONARY ECONOMIES - ARGENTINA

Following the categorization of Argentina as a country with a three-year cumulative inflation rate greater than $100 \%$, the country is considered highly inflationary in accordance with IFRS.

Consequently, starting from 3Q18, we have been reporting the operations of our Argentinean affiliates applying Hyperinflation Accounting. The IFRS and CPC rules (IAS 29/CPC 42) require the results of our operations in hyperinflationary economies to be reported restating the year to date results adjusting for the change in the general purchasing power of the local currency, using official indices, before converting the local amounts at the closing rate of the period (i.e., September 30, 2020 closing rate for 3Q20 and YTD20 results).
The YTD20 Hyperinflation Accounting adjustment results from the combined effect of (i) the indexation to reflect changes in purchasing power on the YTD20 results against a dedicated line in the finance results, and (ii) the difference between the translation of the YTD20 results at the closing exchange rate of September 30, 2020 and the translation using the average year to date rate on the reported period, as applicable to noninflationary economies. 3Q20 results under Hyperinflation Accounting are calculated as the difference between reported 9M20 and HY20 results.
The impacts in 3Q19, YTD19, 3Q20 and YTD20 on Net Revenue and Normalized EBITDA were as follows:

| Impact of Hyperinflat Revenue R\$ million | 3Q19 | 3Q20 | YTD19 | YTD20 |
| :---: | :---: | :---: | :---: | :---: |
| Indexation ${ }^{(1)}$ | 186.9 | 244.4 | 412.8 | 393.8 |
| Currency ${ }^{(2)}$ | (562.3) | (150.7) | (681.9) | (51.9) |
| Total Impact | (375.4) | 93.7 | (269.1) | 341.9 |
| Normalized EBITDA R\$ million | 3Q19 | 3Q20 | YTD19 | YTD20 |
| Indexation ${ }^{(1)}$ | 78.6 | 82.9 | 171.4 | 126.8 |
| Currency ${ }^{(2)}$ | (246.8) | (46.2) | (300.7) | (16.1) |
| Total Impact | (168.2) | 36.7 | (129.3) | 110.7 |
| BRLARS average rate |  |  | 11.0709 | 13.3287 |
| BRLARS closing rate | 13.8218 | 13.5047 | 13.8218 | 13.5047 |

(1) Indexation calculated at each period's closing exchange rate.
(2) Currency impact calculated as the difference between converting the Argentinean peso (ARS) reported amounts at the closing exchange rate compared to the average exchange rate of each period.

Furthermore, IAS 29 requires adjusting non-monetary assets and liabilities on the balance sheet of our operations in hyperinflationary economies for cumulative inflation. The resulting effect from the adjustment until December 31, 2017 was reported in Equity and, the effect from the adjustment from this date on, in a dedicated account in the finance results, reporting deferred taxes on such adjustments, when applicable.
In 3Q20, the transition to Hyperinflation Accounting in accordance with the IFRS rules, resulted in (i) a positive $\mathrm{R} \$ 93.6$ million adjustment reported in the finance results; (ii) a negative impact on the Profit of $\mathrm{R} \$ 22.7$ million; (iii) a negative impact on the Normalized Profit of $\mathrm{R} \$ 22.0$ million; and (iv) a negative impact of $\mathrm{R} \$ 0.01$ on EPS, but no material impact on Normalized EPS.
In YTD20, the consequences of the transition were (i) a positive $\mathrm{R} \$ 258.6$ million adjustment reported in the finance results; (ii) a negative impact on the Profit of $\mathrm{R} \$ 73.6$ million; (iii) a negative impact on the Normalized Profit of $\mathrm{R} \$ 71.8$ million; and (iv) a negative impact of $\mathrm{R} \$ 0.01$ on EPS, but no material impact on Normalized EPS.
The 3Q20 results are calculated by deducting from the 9 M results the HY results as published. As a consequence, LAS and Consolidated 3Q20 and 3Q19 results are impacted by the adjustment of HY results for the cumulative inflation between June 30 and September 30, as well as by the translation of HY results at the 9M closing exchange rate, of September 30, as follows:

## ambev

| LAS - HY As Reported | YTD19 | Scope | Currency <br> Translation | Organic <br> Growth | YTD20 |
| :--- | ---: | ---: | ---: | ---: | ---: | \%Organic


| LAS - HY Recalculated at 9M Exchange Rates | YTD19 | Scope | Currency Translation | Organic Growth | YTD20 | \%Organic |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net revenue | 6,542.9 |  | 1,141.4 | 343.6 | 8,027.9 | 5.3\% |
| COGS | $(2,661.2)$ |  | (570.3) | (913.6) | $(4,145.1)$ | 34.3\% |
| COGS excl. deprec. \& amort. | $(2,215.6)$ |  | (482.4) | (868.3) | $(3,566.2)$ | 39.2\% |
| Gross profit | 3,881.6 |  | 571.1 | (569.9) | 3,882.8 | -14.7\% |
| SG\&A excl. deprec. \& amort. | $(1,548.3)$ |  | (292.6) | (276.2) | $(2,117.1)$ | 17.8\% |
| SG\&A deprec. \& amort. | (186.9) |  | (37.6) | (33.6) | (258.0) | 18.0\% |
| SG\&A total | $(1,735.1)$ |  | (330.2) | (309.8) | $(2,375.1)$ | 17.9\% |
| Other operating income/(expenses) | (29.1) |  | (9.1) | (28.5) | (66.7) | 97.9\% |
| Normalized EBIT | 2,117.4 |  | 231.8 | (908.2) | 1,440.9 | -42.9\% |
| Normalized EBITDA | 2,749.9 |  | 357.3 | (829.4) | 2,277.8 | -30.2\% |


| LAS - HY Recalculation Impact in 3Q | YTD19 | Scope | Currency <br> Translation | Organic <br> Growth | YTD20 |
| :--- | :---: | :---: | :---: | :---: | :---: |
| Net revenue | $(238.7)$ | 517.4 | $(191.1)$ | \% Organic |  |
| COGS | 76.1 | $(241.9)$ | 124.9 | $(41.0)$ |  |
| COGS excl. deprec. \& amort. | 55.7 | $(201.9)$ | 112.0 | $(34.2)$ |  |
| Gross profit | $\mathbf{1 6 2 . 5 )}$ | $\mathbf{2 7 5 . 5}$ | $(66.3)$ | $\mathbf{4 6 . 7}$ |  |
| SG\&A excl. deprec. \& amort. | 63.9 | $(139.5)$ | 51.9 | $(23.6)$ |  |
| SG\&A deprec. \& amort. | 10.0 | $(19.2)$ | 5.9 | $(3.3)$ |  |
| SG\&A total | 74.0 | $(158.7)$ | 57.9 | $(26.9)$ |  |
| Other operating income/(expenses) | 3.4 | $(7.1)$ | 2.5 | $(1.2)$ |  |
| Normalized EBIT | $\mathbf{( 8 5 . 1 )}$ | $\mathbf{1 0 9 . 6}$ | $\mathbf{( 6 . 0 )}$ | $\mathbf{1 8 . 6}$ |  |
| Normalized EBITDA | $\mathbf{1 1 5 . 6}$ | $\mathbf{1 6 8 . 9}$ | $\mathbf{( 2 4 . 7 )}$ | $\mathbf{2 8 . 6}$ |  |

In the corresponding sections, the impacts above are excluded from organic calculation and are identified separately in the columns labeled "IAS 29 HY Impact". Organic percentage growth rates for 3Q20 are calculated by considering the "Organic growth" reported in the tables in the applicable sections, over 3Q19 base adjusted for the HY19 recalculation.

## ambev

## RECONCILIATION BETWEEN NORMALIZED EBITDA \& PROFIT

Both Normalized EBITDA and EBIT are measures used by Ambev's management to measure the Company's performance.

Normalized EBITDA is calculated excluding from Profit the following effects: (i) Non-controlling interest; (ii) Income Tax expense; (iii) Share of results of associates; (iv) Net finance results; (v) Exceptional items; and (vi) Depreciation \& Amortization.

Normalized EBITDA and EBIT are not accounting measures under accounting practices in Brazil, IFRS or the United States of America (US GAAP) and should not be considered as an alternative to Profit as a measure of operational performance or an alternative to Cash Flow as a measure of liquidity. Normalized EBITDA and EBIT do not have a standard calculation method and Ambev's definition of Normalized EBITDA and EBIT may not be comparable to that of other companies.

| Reconciliation - Profit to EBITDA R\$ million | 3Q19 | 3Q20 | YTD19 | YTD20 |
| :---: | :---: | :---: | :---: | :---: |
| Profit - Ambev holders | 2,497.7 | 2,274.8 | 7,680.3 | 4,593.4 |
| Non-controlling interest | 106.7 | 84.2 | 289.1 | 248.2 |
| Income tax expense | 222.0 | 72.1 | 1,218.6 | 188.6 |
| Profit before taxes | 2,826.4 | 2,431.0 | 9,188.0 | 5,030.1 |
| Share of results of joint ventures | 8.2 | 11.0 | 11.1 | 33.9 |
| Net finance results | 305.8 | 1,144.8 | 1,545.3 | 3,475.4 |
| Exceptional items | 14.6 | 159.8 | 66.9 | 311.8 |
| Normalized EBIT | 3,155.0 | 3,746.6 | 10,811.3 | 8,851.2 |
| Depreciation \& amortization - total | 1,255.5 | 1,326.9 | 3,411.1 | 3,803.1 |
| Normalized EBITDA | 4,410.5 | 5,073.5 | 14,222.4 | 12,654.2 |

## ambev

## Q3 2020 EARNINGS CONFERENCE CALL



Conference ID: Ambev
Please call 15 minutes prior to the beginning of the conference call.

Webcast: The conference call will also be transmitted live through the Internet, available on Ambev's website
English: https://webcastlite.mziq.com/cover.html?webcastld=2d027143-19bc-41dd-a029-702cc1a5611d
Portuguese: https://webcastlite.mziq.com/cover.html?webcastld=1b06e683-bb5b-4806-aee6-b9162b878eba

For additional information, please contact the Investor Relations team:

Thiago Levy
+55(11) 2122-1415
thiago.levy@ambev.com.br

Felipe Trotta
+55(11) 2122-1414
felipe.trotta@ambev.com.br

## ambev

## NOTES

This press release segregates the impact of organic changes from those arising from changes in scope or currency translation. Scope changes represent the impact of acquisitions and divestitures, the start up or termination of activities or the transfer of activities between segments, curtailment gains and losses and year-over-year changes in accounting estimates and other assumptions that management does not consider as part of the underlying performance of the business. Organic growth and normalized numbers are presented applying constant year-over-year exchange rates to exclude the impact of the movement of foreign exchange rates.
Unless stated, percentage changes in this press release are both organic and normalized in nature. Whenever used in this document, the term "normalized" refers to performance measures (EBITDA, EBIT, Profit, EPS) before exceptional items adjustments. Exceptional items are either income or expenses which do not occur regularly as part of the normal activities of the Company. They are presented separately because they are important for the understanding of the underlying sustainable performance of the Company due to their size or nature. Normalized measures are additional measures used by management and should not replace the measures determined in accordance with IFRS as indicators of the Company's performance. Comparisons, unless otherwise stated, refer to the third quarter of 2019 (3Q19). Values in this release may not add up due to rounding.
Statements contained in this press release may contain information that is forward-looking and reflects management's current view and estimates of future economic circumstances, industry conditions, Company performance, and finance results. Any statements, expectations, capabilities, plans and assumptions contained in this press release that do not describe historical facts, such as statements regarding the declaration or payment of dividends, the direction of future operations, the implementation of principal operating and financing strategies and capital expenditure plans, the factors or trends affecting financial condition, liquidity or results of operations, are forward-looking statements within the meaning of the U.S. Private Securities Litigation Reform Act of 1995 and involve a number of risks and uncertainties. There is no guarantee that these results will actually occur. The statements are based on many assumptions and factors, including general economic and market conditions, industry conditions, and operating factors. Any changes in such assumptions or factors could cause actual results to differ materially from current expectations.

| Ambev - Segment financial information Organic results | Beer |  |  | BrazilNAB |  |  | Total |  |  | CAC |  |  | LAS |  |  | Canada |  |  | $\begin{gathered} \text { Amber } \\ \text { Consolidated } \end{gathered}$ |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 3 Q 19 |  | \% | $3 \mathrm{C19}$ | 3020 | \% | 3019 | 3020 | \% | 3 Q19 | 3020 | \% | 3019 | 3020 | \% | 3 Q19 | 3020 | \% | 3 Q19 | 3020 | \% |
| Volume (000 hl) | 17,417.3 | 21,846.9 | 25.4\% | 6,328.9 | 6,602.7 | 4.3\% | 23,746.2 | 28,449.6 | 19.8\% | 3,445.1 | 3,105.2 | -9.9\% | 7,891.9 | 7,858.6 | -0.4\% | 2,702.5 | 2,965.5 | 7.1\% | 37,785.7 | 42,378.8 | 12.0\% |
| R\$ million |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Net revenue | 5,313.9 | 6,650.5 | 25.2\% | ${ }^{1,026.7}$ | 1,034.0 | 0.7\% | 6,340.6 | 7,684.5 | 21.2\% | $1,656.9$ $13.9 \%$ | 2,064.8 | 1.9\% | $1,971.4$ | 2,956.5 | 15.1\% | 1,988.8 | 2,898.7 | 6.4\% | $11,957.7$ | $15,604.5$ | 15.1\% |
| \% of total |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| cogs | (2,285.6) | (3,295.6) | 44.2\% | (538.4) | (527.2) | -2.1\% | (2,824.0) | (3,822.7) | 35.4\% | (726.2) | (901.4) | 0.5\% | (897.7) | (1,569.9) | 38.3\% | (781.8) | (1,129.1) | 4.3\% | $(5,229.7)$ | (7,423.1) | 26.6\% |
| \% of total | 43.7\% | 44.4\% |  | 10.3\% | 7.1\% |  | 54.0\% | 51.5\% |  | 13.9\% | 12.1\% |  | 17.2\% | 21.1\% |  | 14.9\% | 15.2\% |  | 100.0\% | 100.0\% |  |
| Gross profit | 3,028.3 | 3,355.0 | 10.8\% | 488.3 | 506.8 | 3.8\% | 3,516.5 | 3,861.8 | 9.8\% | 930.7 | 1,163.3 | 2.9\% | 1,073.7 | 1,386.6 | -3.2\% | 1,207.0 | 1,769.7 | 7.8\% | 6,727.9 | 8,181.3 | 6.2\% |
| \% of total | 45.0\% | 41.0\% |  | 7.3\% | 6.2\% |  | 52.3\% | 47.2\% |  | 13.8\% | 14.2\% |  | 16.0\% | 16.9\% |  | 17.9\% | 21.6\% |  | 100.0\% | 100.0\% |  |
| SG\&A | $(1,755.6)$ | $(1,939.4)$ | 10.5\% | (337.3) | (339.8) | 0.7\% | $(2,092.9)$ | $(2,279.3)$ | 8.9\% | (374.0) | (452.0) | -3.9\% | (492.7) | (830.7) | 26.0\% | (751.0) | $(1,040.8)$ | 2.3\% | (3,710.6) | $(4,602.8)$ | 8.9\% |
| \% of total | 47.3\% | 42.1\% |  | 9.1\% | 7.4\% |  | 56.4\% | 49.5\% |  | 10.1\% | 9.8\% |  | 13.3\% | 18.0\% |  | 20.2\% | 22.6\% |  | 100.0\% | 100.0\% |  |
| Other operating income/(expenses) | 127.8 | 159.8 | 25.0\% | 24.3 | 68.7 | 182.2\% | 152.1 | 228.4 | 50.2\% | (3.4) | (5.8) | 43.3\% | (5.3) | (40.0) | nm | (5.7) | (14.6) | 85.9\% | 137.7 | 168.0 | 31.5\% |
| \% of total | 92.8\% | 95.1\% |  | 17.7\% | 40.9\% |  | 110.4\% | 136.0\% |  | -2.4\% | -3.5\% |  | -3.8\% | -23.8\% |  | -4.2\% | -8.7\% |  | 100.0\% | 100.0\% |  |
| Normalized EBIT | 1,400.4 | 1,575.3 | 12.5\% | 175.3 | 235.7 | 34.4\% | 1,575.8 | 1,810.9 | 14.9\% | 553.3 | 705.5 | 7.3\% | 575.7 | 515.9 | -32.4\% | 450.2 | 714.2 | 16.0\% | 3,155.0 | 3,746.6 | 1\% |
| \% of total | 44.4\% | 42.0\% |  | 5.6\% | 6.3\% |  | 49.9\% | 48.3\% |  | 17.5\% | 18.8\% |  | 18.2\% | 13.8\% |  | 14.3\% | 19.1\% |  | 100.0\% | 100.0\% |  |
| Normalized EBITDA | 2,143.5 | 2,208.2 | 3.0\% | 261.1 | 319.1 | 22.2\% | 2,404.6 | 2,527.3 | 5.1\% | 688.1 | 902.3 | 9.5\% | 752.5 | 803.6 | -20.2\% | 565.3 | 840.4 | 8.8\% | 4,410.5 | 5,073.5 | 1.4\% |
| \% of total | 48.6\% | 43.5\% |  | 5.9\% | 6.3\% |  | 54.5\% | 49.8\% |  | 15.6\% | 17.8\% |  | 17.1\% | 15.8\% |  | 12.8\% | 16.6\% |  | 100.0\% | 100.0\% |  |
| \% of net revenue |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Net revenue | 100.0\% | 100.0\% |  | 100.0\% | 100.0\% |  | 100.0\% | 100.0\% |  | 100.0\% | 100.0\% |  | 100.0\% | 100.0\% |  | 100.0\% | 100.0\% |  | 100.0\% | 100.0\% |  |
| cogs | -43.0\% | -49.6\% |  | -52.4\% | -51.0\% |  | -44.5\% | -49.7\% |  | -43.8\% | -43.7\% |  | -45.5\% | -53.1\% |  | -39.3\% | -39.0\% |  | -43.7\% | -47.6\% |  |
| Gross profit | 57.0\% | 50.4\% |  | 47.6\% | 49.0\% |  | 55.5\% | 50.3\% |  | 56.2\% | 56.3\% |  | 54.5\% | 46.9\% |  | 60.7\% | 61.0\% |  | 56.3\% | 52.4\% |  |
| SG\&A | -33.0\% | -29.2\% |  | -32.9\% | -32.9\% |  | -33.0\% | -29.7\% |  | -22.6\% | -21.9\% |  | -25.0\% | -28.1\% |  | -37.8\% | -35.9\% |  | -31.0\% | -29.5\% |  |
| Other operating income/(expenses) | 2.4\% | 2.4\% |  | 2.4\% | 6.6\% |  | 2.4\% | 3.0\% |  | -0.2\% | -0.3\% |  | -0.3\% | -1.4\% |  | -0.3\% | -0.5\% |  | 1.2\% | 1.1\% |  |
| Normalized EBIT | 26.4\% | 23.7\% |  | 17.1\% | 22.8\% |  | 24.9\% | 23.6\% |  | 33.4\% | 34.2\% |  | 29.2\% | 17.5\% |  | 22.6\% | 24.6\% |  | 26.4\% | 24.0\% |  |
| Normalized EBITDA | 40.3\% | 33.2\% |  | 25.4\% | 30.9\% |  | 37.9\% | 32.9\% |  | 41.5\% | 43.7\% |  | 38.2\% | 27.2\% |  | 28.4\% | 29.0\% |  | 36.9\% | 32.5\% |  |
| Per hectoliter - (RS/h) |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Net revenue | 305.1 | 304.4 | -0.2\% | 162.2 | 156.6 | -3.5\% | 267.0 | 270.1 | 1.2\% | 480.9 | 664.9 | 13.0\% | 249.8 | 376.2 | 15.6\% | 735.9 | 977.5 | -0.7\% | 316.5 | 368.2 | 2.2\% |
| cogs | (131.2) | (150.8) | 15.0\% | (85.1) | (79.8) | -6.1\% | (118.9) | (134.4) | 13.0\% | (210.8) | (290.3) | 11.5\% | (113.8) | (199.8) | 38.9\% | (289.3) | (380.7) | -2.7\% | (138.4) | (175.2) | 13.0\% |
| Gross profit | 173.9 | 153.6 | -11.7\% | 77.2 | 76.8 | -0.5\% | 148.1 | 135.7 | -8.3\% | 270.1 | 374.6 | 14.2\% | 136.1 | 176.4 | -9.5\% | 446.6 | 596.8 | 0.6\% | 178.1 | 193.1 | -5.9\% |
| SG\&A | (100.8) | (88.8) | -11.9\% | (53.3) | (51.5) | -3.4\% | (88.1) | (80.1) | -9.1\% | (108.6) | (145.6) | 6.6\% | (62.4) | (105.7) | 18.7\% | (277.9) | (351.0) | -4.4\% | (98.2) | (108.6) | -4.0\% |
| Other operating income/(expenses) | 7.3 | 7.3 | -0.3\% | 3.8 | 10.4 | 170.5\% | 6.4 | 8.0 | 25.3\% | (1.0) | (1.9) | 59.0\% | (0.7) | (5.1) | nm | (2.1) | (4.9) | 72.0\% | 3.6 | 4.0 | 18.4\% |
| Normalized EBIT | 80.4 | 72.1 | -10.3\% | 27.7 | 35.7 | 28.9\% | 66.4 | 63.7 | -4.1\% | 160.6 | 227.2 | 19.1\% | 73.0 | 65.7 | -38.0\% | 166.6 | 240.8 | 8.0\% | 83.5 | 88.4 | -7.1\% |
| Normalized EBITDA | 123.1 | 101.1 | -17.9\% | 41.2 | 48.3 | 17.1\% | 101.3 | 88.8 | -12.3\% | 199.7 | 290.6 | 21.5\% | 95.3 | 102.3 | -26.3\% | 209.2 | 283.4 | 1.5\% | 116.7 | 119.7 | -9.9\% |


| Ambev - Segment financial information Organic results | Beer |  |  |  |  |  | Total |  |  | CAC |  |  | LAS |  |  | Canada |  |  | AmberConsolidated |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | YTD19 | YTD20 | \% | YTD19 | YTD20 | \% | YTD19 | YTD20 | \% | YTD19 | YTD20 | \% | YTD19 | YTD20 | \% | YTD19 | YTD20 | \% | YTD19 | YTD20 | \% |
| Volume (000 hl) | 56,666.0 | 58,380.0 | 3.0\% | 18,748.9 | 18,184.2 | -3.0\% | 75,414.9 | 76,564.2 | 1.5\% | 10,069.8 | 7,943.0 | -21.1\% | 23,114.1 | 22,575.7 | -2.3\% | 7,348.6 | 7,773.0 | 3.5\% | 115,947.3 | 114,855.9 | 1.1\% |
| RS millio |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Net revenue | 16,743.2 | 17,233.7 | 2.9\% | 3,087.9 | 2,830.6 | -8.3\% | 19,831.1 | 20,064.3 | 1.2\% | 4,804.8 | 4,876.6 | -14.3\% | 6,781.5 | 7,940.3 | 7.9\% | 5,325.5 | 6,941.2 | 1.7\% | 36,742.9 | 39,822.4 | 0.5\% |
| \% of total | 45.6\% | 43.3\% |  | 8.4\% | 7.1\% |  | 54.0\% | 50.4\% |  | 13.1\% | 12.2\% |  | 18.5\% | 19.9\% |  | 14.5\% | 17.4\% |  | 100.0\% | 100.0\% |  |
| cogs | (6,990.2) | $(8,270.6)$ | 18.3\% | (1,500.8) | $(1,483.5)$ | -1.2\% | (8,491.0) | (9,754.1) | 14.9\% | $(2,090.4)$ | $(2,239.7)$ | -10.0\% | (2,737.4) | $(4,104.2)$ | 37.9\% | $(1,980.0)$ | $(2,770.3)$ | 8.6\% | $(15,298.7)$ | (18,868.2) | 14.8 |
| \% of total | 45.7\% | 43.8\% |  | 9.8\% | 7.9\% |  | 55.5\% | 51.7\% |  | 13.7\% | 11.9\% |  | 17.9\% | 21.8\% |  | 12.9\% | 14.7\% |  | 100.0\% | 100.0\% |  |
| Gross profit | 9,753.0 | 8,963.2 | -8.1\% | 1,587.1 | 1,347.1 | -15.1\% | 11,340.1 | 10,310.3 | -9.1\% | 2,714.4 | 2,637.0 | -17.7\% | 4,044.2 | 3,836.1 | -12.5\% | 3,345.5 | 4,170.9 | -2.4\% | 21,444.2 | 20,954.2 | -9.8\% |
| \% of total | 45.5\% | 42.8\% |  | 7.4\% | 6.4\% |  | 52.9\% | 49.2\% |  | 12.7\% | 12.6\% |  | 18.9\% | 18.3\% |  | 15.6\% | 19.9\% |  | 100.0\% | 100.0\% |  |
| SG\&A | $(5,311.1)$ | $(5,585.4)$ | 5.2\% | (970.6) | (972.2) | 0.2\% | $(6,281.7)$ | $(6,557.6)$ | 4.4\% | $(1,078.8)$ | $(1,131.3)$ | -12.8\% | $(1,809.1)$ | $(2,348.2)$ | 20.3\% | $(2,023.1)$ | $(2,470.2)$ | -4.5\% | $(11,192.7)$ | (12,507.2) | 3.7\% |
| \% of total | 47.5\% | 44.7\% |  | 8.7\% | 7.8\% |  | 56.1\% | 52.4\% |  | 9.6\% | 9.0\% |  | 16.2\% | 18.8\% |  | 18.1\% | 19.8\% |  | 100.0\% | 100.0\% |  |
| Other operating income/(expenses) | 398.0 | 407.8 | 2.5\% | 167.6 | 124.0 | -26.0\% | 565.6 | 531.8 | -6.0\% | 52.8 | (18.9) | -130.8\% | (32.6) | (65.5) | 95.2\% | (26.1) | (43.2) | 32.0\% | 559.7 | 404.2 | -25.4\% |
| \% of total | 71.1\% | 100.9\% |  | 29.9\% | 30.7\% |  | 101.0\% | 131.6\% |  | 9.4\% | -4.7\% |  | -5.8\% | -16.2\% |  | -4.7\% | -10.7\% |  | 100.0\% | 100.0\% |  |
| Normalized EBIT | 4,839.9 | 3,785.6 | -21.8\% | 784.1 | 498.9 | -36.4\% | 5,624.0 | 4,284.5 | -23.8\% | 1,688.4 | 1,486.8 | -24.4\% | 2,202.5 | 1,422.4 | -41.0\% | 1,296.4 | 1,657.5 | 0.2\% | 10,811.3 | 8,851.2 | -24.5\% |
| \% of total | 44.8\% | 42.8\% |  | 7.3\% | 5.6\% |  | 52.0\% | 48.4\% |  | 15.6\% | 16.8\% |  | 20.4\% | 16.1\% |  | 12.0\% | 18.7\% |  | 100.0\% | 100.0\% |  |
| Normalized EBITDA | 6,705.4 | 5,673.0 | -15.4\% | 1,034.2 | 759.8 | -26.5\% | 7,739.6 | 6,432.7 | -16.9\% | 2,077.4 | 1,978.7 | -18.6\% | 2,865.5 | 2,249.2 | -28.1\% | 1,540.0 | 1,993.6 | 1.7\% | 14,222.4 | 12,654.2 | -17.4\% |
| \% of total | 47.1\% | 44.8\% |  | 7.3\% | 6.0\% |  | 54.4\% | 50.8\% |  | 14.6\% | 15.6\% |  | 20.1\% | 17.8\% |  | 10.8\% | 15.8\% |  | 100.0\% | 100.0\% |  |
| \% of net revenue |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Net revenue | 100.0\% | 100.0\% |  | 100.0\% | 100.0\% |  | 100.0\% | 100.0\% |  | 100.0\% | 100.0\% |  | 100.0\% | 100.0\% |  | 100.0\% | 100.0\% |  | 100.0\% | 100.0\% |  |
| COGS | -41.7\% | -48.0\% |  | $-48.6 \%$ | -52.4\% |  | -42.8\% | $-48.6 \%$ |  | -43.5\% | -45.9\% |  | -40.4\% | -51.7\% |  | -37.2\% | -39.9\% |  | -41.6\% | -47.4\% |  |
| Gross profit | 58.3\% | 52.\% |  | 51.4\% | 47.6\% |  | 57.2\% | 51.4\% |  | 56.5\% | 54.1\% |  | 59.6\% | 48.3\% |  | 62.8\% | 60.1\% |  | 58.4\% | 52.6\% |  |
| SG\&A | -31.7\% | -32.4\% |  | -31.4\% | -34.3\% |  | -31.7\% | -32.7\% |  | -22.5\% | -23.2\% |  | -26.7\% | -29.6\% |  | -38.0\% | -35.6\% |  | -30.5\% | -31.4\% |  |
| Other operating income/(expenses) | 2.4\% | 2.4\% |  | 5.4\% | 4.4\% |  | 2.9\% | 2.7\% |  | 1.1\% | -0.4\% |  | -0.5\% | -0.8\% |  | -0.5\% | -0.6\% |  | 1.5\% | 1.0\% |  |
| Normalized EBIT | 28.9\% | 22.0\% |  | 25.4\% | 17.6\% |  | 28.4\% | 21.4\% |  | 35.1\% | 30.5\% |  | 32.5\% | 17.9\% |  | 24.3\% | 23.9\% |  | 29.4\% | 22.2\% |  |
| Normalized EBITDA | 40.0\% | 32.9\% |  | 33.5\% | 26.8\% |  | 39.0\% | 32.1\% |  | 43.2\% | 40.6\% |  | 42.3\% | 28.3\% |  | 28.9\% | 28.7\% |  | 38.7\% | 31.8\% |  |
| Per hectoliter - (RS/h) |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Net revenue | 295.5 | 295.2 | -0.1\% | 164.7 | 155.7 | -5.5\% | 263.0 | 262.1 | -0.3\% | 477.1 | 614.0 | 8.6\% | 293.4 | 351.7 | 10.5\% | 724.7 | 893.0 | -1.7\% | 316.9 | 346.7 | 1.6\% |
| COGS | (123.4) | (141.7) | 14.8\% | (80.0) | (81.6) | 1.9\% | (112.6) | (127.4) | 13.2\% | (207.6) | (282.0) | 14.1\% | (118.4) | (181.8) | 41.2\% | (269.4) | (356.4) | 4.7\% | (131.9) | (164.3) | 16.0\% |
| Gross profit | 172.1 | 153.5 | -10.8\% | 84.7 | 74.1 | -12.5\% | 150.4 | 134.7 | -10.4\% | 269.6 | 332.0 | 4.3\% | 175.0 | 169.9 | -10.4\% | 455.3 | 536.6 | -5.6\% | 184.9 | 182.4 | -8.8\% |
| SG\&A | (93.7) | (95.7) | 2.1\% | (51.8) | (53.5) | 3.3\% | (83.3) | (85.6) | 2.8\% | (107.1) | (142.4) | 10.6\% | (78.3) | (104.0) | 23.2\% | (275.3) | (317.8) | -7.6\% | (96.5) | (108.9) | 4.8\% |
| Other operating income/(expenses) | 7.0 | 7.0 | -0.6\% | 8.9 | 6.8 | -23.7\% | 7.5 | 6.9 | -7.4\% | 5.2 | (2.4) | -139.1\% | (1.4) | (2.9) | 99.8\% | (3.5) | (5.6) | 26.9\% | 4.8 | 3.5 | -24.6\% |
| Normalized EBIT | 85.4 | 64.8 | -24.1\% | 41.8 | 27.4 | -34.4\% | 74.6 | 56.0 | -25.0\% | 167.7 | 187.2 | -4.1\% | 95.3 | 63.0 | -39.6\% | 176.4 | 213.2 | -3.1\% | 93.2 | 77.1 | -23.7\% |
| Normalized EBITDA | 118.3 | 97.2 | -17.9\% | 55.2 | 41.8 | -24.3\% | 102.6 | 84.0 | -18.1\% | 206.3 | 249.1 | 3.2\% | 124.0 | 99.6 | -26.4\% | 209.6 | 256.5 | -1.7\% | 122.7 | 110.2 | -16.5\% |


| CONSOLIDATED BALANCE SHEET |  |  |
| :--- | :--- | :--- |
| $R \$$ million | December 31, 2019 | September 30, 2020 |

## Assets

Current assets
Cash and cash equivalents
Investment securities
Derivative financial instruments
Trade receivables
Inventories
Income tax and social contributions receivable
Other taxes receivable

Other assets

## Non-current assets <br> Investment securities

| Derivative financial instruments | 1.2 |  |
| :--- | ---: | ---: |
| Income tax and social contributions receivable | $4,331.9$ |  |
| Deferred tax assets | $2,950.1$ | $3,083.7$ |
| Other taxes receivable | 671.1 | $6,312.2$ |
| Other assets | $1,751.7$ | $1,321.6$ |
| Employee benefits | 56.2 | 77.3 |
| Investments in joint ventures | 303.4 | 340.2 |
| Property, plant and equipment | $22,576.3$ | $25,435.7$ |
| Intangible | $6,306.4$ | $8,062.7$ |
| Goodwill | $35,009.9$ | $41,312.3$ |
|  | $\mathbf{7 4 , 1 2 1 . 8}$ | $\mathbf{8 7 , 9 5 8 . 0}$ |
| Total assets | $\mathbf{1 0 1 , 7 4 2 . 9}$ | $\mathbf{1 2 7 , 0 5 6 . 8}$ |

## Equity and liabilities

Current liabilities
Trade payables
Derivative financial instruments
Interest-bearing loans and borrowings
Bank overdrafts
Payroll and social security payables
Dividends and interest on shareholder's equity payable
Income tax and social contribution payable
Taxes and contributions payable
Other liabilities
Provisions

| $15,069.6$ | $16,146.0$ |
| ---: | ---: |
| 355.3 | 302.5 |
| 653.1 | $4,318.2$ |
| 833.0 | 678.9 |
| 956.6 | $1,229.3$ |
| $1,394.2$ | $1,316.0$ |
| $4,108.5$ | $1,317.4$ |
| $1,530.7$ | $3,265.1$ |
| 110.0 | $1,583.7$ |
| $\mathbf{2 5 , 0 1 1 . 0}$ | 118.4 |
| $30,275.3$ |  |
| 309.6 |  |
| 0.1 | 709.8 |
| $2,409.7$ | 0.9 |
| $2,371.1$ | $2,536.8$ |
| $2,219.6$ | $3,184.1$ |
| 645.2 | $2,128.1$ |
| $3,145.4$ | 686.9 |
| 371.0 | $4,081.2$ |
| $2,704.5$ | 468.8 |
| $\mathbf{1 4 , 1 7 5 . 9}$ | $3,410.6$ |
| $\mathbf{3 9 , 1 8 6 . 9}$ | $\mathbf{1 7 , 2 0 7 . 3}$ |
|  | $\mathbf{4 7 , 4 8 2 . 6}$ |
| $\mathbf{y 7 , 8 6 6 . 8}$ |  |
| $75,685.7$ | $57,899.1$ |
| $(72,274.5)$ | $75,815.3$ |
|  | $(61,314.0)$ |
| $\mathbf{6 1 , 2 7 8 . 0}$ | $5,605.9$ |
| $1,278.0$ | $\mathbf{7 8 , 0 0 6 . 3}$ |
| $\mathbf{6 2 , 5 5 6 . 0}$ | $\mathbf{1 9 , 5 6 7 . 9}$ |
| $\mathbf{1 0 1 , 7 4 2 . 9}$ | $\mathbf{1 2 7 , 0 5 6 . 8}$ |
|  |  |

## ambev

| CONSOLIDATED INCOME STATEMENT R\$ million | 3Q19 | 3Q20 | YTD19 | YTD20 |
| :---: | :---: | :---: | :---: | :---: |
| Net revenue | 11,957.7 | 15,604.5 | 36,742.9 | 39,822.4 |
| Cost of goods sold | $(5,229.7)$ | $(7,423.1)$ | $(15,298.7)$ | $(18,868.2)$ |
| Gross profit | 6,727.9 | 8,181.3 | 21,444.2 | 20,954.2 |
| Distribution expenses | $(1,717.9)$ | $(2,307.7)$ | $(4,994.7)$ | $(6,002.1)$ |
| Sales and marketing expenses | $(1,360.3)$ | $(1,591.0)$ | $(4,196.5)$ | $(4,453.7)$ |
| Administrative expenses | (632.5) | (704.1) | $(2,001.4)$ | $(2,051.4)$ |
| Other operating income/(expenses) | 137.7 | 168.0 | 559.7 | 404.2 |
| Normalized EBIT | 3,155.0 | 3,746.6 | 10,811.3 | 8,851.2 |
| Exceptional items | (14.6) | (159.8) | (66.9) | (311.8) |
| Income from operations (EBIT) | 3,140.5 | 3,586.8 | 10,744.4 | 8,539.4 |
| Net finance results | (305.8) | $(1,144.8)$ | $(1,545.3)$ | $(3,475.4)$ |
| Share of results of joint ventures | (8.2) | (11.0) | (11.1) | (33.9) |
| Profit before income tax | 2,826.4 | 2,431.0 | 9,188.0 | 5,030.1 |
| Income tax expense | (222.0) | (72.1) | $(1,218.6)$ | (188.6) |
| Profit | 2,604.4 | 2,359.0 | 7,969.4 | 4,841.5 |
| Equity holders of Ambev | 2,497.7 | 2,274.8 | 7,680.3 | 4,593.4 |
| Non-controlling interest | 106.7 | 84.2 | 289.1 | 248.2 |
| Basic earnings per share ( $\mathrm{R} \$$ ) | 0.16 | 0.14 | 0.49 | 0.29 |
| Diluted earnings per share ( R \$) | 0.16 | 0.14 | 0.48 | 0.29 |
| Normalized Profit | 2,441.8 | 2,495.9 | 7,916.4 | 5,096.3 |
| Normalized basic earnings per share ( R \$) | 0.15 | 0.15 | 0.48 | 0.31 |
| Normalized diluted earnings per share ( R \$) | 0.15 | 0.15 | 0.48 | 0.31 |
| $\mathrm{N}^{\circ}$ of basic shares outstanding (million of shares) | 15,729.3 | 15,733.3 | 15,726.5 | 15,732.6 |
| $\mathrm{N}^{\circ}$ of diluted shares outstanding (million if shares) | 15,860.9 | 15,871.8 | 15,858.1 | 15,871.1 |

Third Quarter 2020 Results October 29, 2020

Page | 28

| CONSOLIDATED STATEMENT OF CASH FLOWS $R \$$ million | 3Q19 | 3Q20 | YTD19 | YTD20 |
| :---: | :---: | :---: | :---: | :---: |
| Profit | 2,604.4 | 2,359.0 | 7,969.4 | 4,841.5 |
| Depreciation, amortization and impairment | 1,255.5 | 1,326.9 | 3,411.1 | 3,803.1 |
| Impairment losses on receivables and inventories | 43.6 | 50.5 | 101.4 | 241.3 |
| Additions/(reversals) in provisions and employee benefits | 57.0 | 57.8 | 139.5 | 166.1 |
| Net finance cost | 305.8 | 1,144.8 | 1,545.3 | 3,475.4 |
| Loss/(gain) on sale of property, plant and equipment and intangible assets | (25.4) | 9.5 | (59.2) | (14.9) |
| Equity-settled share-based payment expense | 40.8 | 63.9 | 159.6 | 167.9 |
| Income tax expense | 222.0 | 72.1 | 1,218.6 | 188.6 |
| Share of result of joint ventures | 8.2 | 11.0 | 11.1 | 33.9 |
| Other non-cash items included in the profit | (120.8) | (480.6) | (783.7) | $(1,206.8)$ |
| Cash flow from operating activities before changes in working capital and provisions | 4,391.1 | 4,614.8 | 13,713.2 | 11,696.1 |
| (Increase)/decrease in trade and other receivables | (227.9) | 774.5 | 253.1 | 2,138.3 |
| (Increase)/decrease in inventories | 178.6 | 377.4 | (653.6) | (755.2) |
| Increase/(decrease) in trade and other payables | (86.3) | 1,083.5 | $(2,082.4)$ | (1,074.4) |
| Cash generated from operations | 4,255.4 | 6,850.2 | 11,230.3 | 12,004.8 |
| Interest paid | (141.4) | (238.9) | (336.1) | (454.4) |
| Interest received | 144.5 | (10.2) | 394.3 | 261.5 |
| Dividends received | 0.5 | 1.0 | 2.2 | 5.6 |
| Income tax and social contributions paid | (707.0) | 477.2 | $(2,544.4)$ | $(1,355.2)$ |
| Cash flow from operating activities | 3,552.2 | 7,079.4 | 8,746.4 | 10,462.2 |
| Proceeds from sale of property, plant, equipment and intangible assets | 26.5 | (5.1) | 67.2 | 42.0 |
| Proceeds from sale of operations in subsidiaries | 0.7 |  | 203.6 |  |
| Acquisition of property, plant, equipment and intangible assets | $(1,623.7)$ | $(1,144.8)$ | $(3,065.6)$ | $(3,298.3)$ |
| Acquisition of subsidiaries, net of cash acquired | (4.4) | (106.9) | (79.3) | (406.9) |
| Acquisition of other investments | (45.5) | (7.1) | (45.5) | (11.4) |
| (Investments)/net proceeds of debt securities | (4.8) | $(1,400.0)$ | (9.2) | $(1,474.9)$ |
| Net proceeds/(acquisition) of other assets | 2.9 |  | 2.9 |  |
| Cash flow used in investing activities | $(1,648.4)$ | $(2,663.9)$ | $(2,925.9)$ | $(5,149.5)$ |
| Capital increase | 9.1 |  | 12.8 |  |
| Capital increase in non-controling | 2.3 |  | 2.3 | 0.7 |
| Proceeds/(repurchase) of shares | (14.3) | (0.1) | (17.0) | (6.1) |
| Acquisition of non-controlling interests | (0.1) |  | (0.5) |  |
| Proceeds from borrowings | 28.8 | 113.3 | 900.1 | 3,573.8 |
| Repayment of borrowings | (942.2) | (20.9) | $(1,136.4)$ | (124.7) |
| Cash net finance costs other than interests | (89.0) | (697.5) | $(1,105.9)$ | (1,897.0) |
| Payment of lease liabilities | (105.5) | (126.3) | (363.8) | (388.4) |
| Dividends and interest on shareholders' equity paid | (163.6) | (130.0) | (227.0) | (181.3) |
| Cash flow used in financing activities | $(1,274.4)$ | (861.5) | $(1,935.5)$ | 977.0 |
| Net increase/(decrease) in Cash and cash equivalents | 629.3 | 3,554.0 | 3,885.0 | 6,289.7 |
| Cash and cash equivalents less bank overdrafts at beginning of period | 14,195.5 | 16,748.2 | 11,463.5 | 11,900.6 |
| Effect of exchange rate fluctuations | 192.0 | 679.4 | (331.6) | 2,791.3 |
| Cash and cash equivalents less bank overdrafts at end of period | 15,016.9 | 20,981.6 | 15,016.9 | 20,981.6 |


[^0]:    ${ }^{1}$ The impacts resulting from applying Hyperinflation Accounting for our Argentinean subsidiaries, in accordance to IAS 29, are detailed in the section Financial Reporting in Hyperinflationary Economies - Argentina (page 19).

[^1]:    2 Household consumer expenditure for each country is indexed at the USA household consumer expenditure, which was set at 100 .

[^2]:    ${ }^{3}$ Reported numbers are presented applying Hyperinflation Accounting for our Argentinean operations, as detailed on page 19.

[^3]:    4 The scope change in Canada refers to the acquisition, in January 2020, of G\&W Distilling Inc, a company that produces a portfolio of ready-to-drink beverages.

