

**AMBEV S.A.**

CNPJ [National Register of Legal Entities] No. 07.526.557/0001-00  
NIRE [Corporate Registration Identification Number] No. 35.300.368.941  
(“Company”)

**Extract of the Minutes of the Meeting of the Board of Directors  
held on August 26 and 27, 2024, drawn up in summary form**

1. **Date, Time and Venue.** Starting on August 26, 2024, at 11:00 a.m., and ending on August 27, 2024, at 17:30 p.m., in the Company’s headquarters, located at Rua Dr. Renato Paes de Barros, 1.017, 4<sup>th</sup> floor, São Paulo/SP, Brazil.
2. **Call and Attendance.** Call notice duly made pursuant to the Company’s bylaws. Meeting with attendance of Mr. Michel Dimitrios Doukeris, chairman, and Messrs. Victorio Carlos De Marchi, Lia Machado de Matos, Milton Seligman, Nelson José Jamel, Fernando Mommensohn Tennenbaum, Carlos Eduardo Klutzenschell Lisboa, Fabio Colletti Barbosa, Claudia Quintella Woods, Marcos de Barros Lisboa and Luciana Pires Dias.
3. **Board. Chairman:** Michel Dimitrios Doukeris; **Secretary:** Letícia Rudge Barbosa Kina.
4. **Resolutions.** After the board members asked all questions deemed necessary and were provided with the appropriate clarifications, the board members in attendance, with abstention of Mr. Carlos Eduardo Klutzenschell Lisboa in the election of the Chief Executive Officer, resolved unanimously and without any objections:
  - 4.1. **Change in the Board of Executive Officers.** According to article 21, item “d”, of the Company’s bylaws, to approve, effective **January 1<sup>st</sup>, 2025**, the election of Mr. **Carlos Eduardo Klutzenschell Lisboa**, Brazilian citizen, administrator, bearer of the identity card RG No. 54.929.337-1 (SSP-SP) and enrolled with the Individual Taxpayers’ Registry under No. 694.514.864-53, with office in the City of São Paulo, State of São Paulo, at Rua Dr. Renato Paes de Barros, 1,017, 3rd floor, as Chief Executive Officer, with a term of office until December 31, 2027, replacing Mr. Jean Jereissati Neto.
    - 4.1.1. Mr. Carlos Eduardo Klutzenschell Lisboa will take office as Chief Executive Officer of the Company on January 1<sup>st</sup>, 2025, upon the execution of the instrument of investiture in the proper book, at which time he will execute a statement confirming that there is no impediment to his election to the Company’s Board of Executive Officers.
  - 4.2. **Resignation - Board of Directors.** Is hereby recorded the resignation of Mr. Carlos Eduardo Klutzenschell Lisboa, effective January 1<sup>st</sup>, 2025, as the effective member of the Board of Director, being noted that his replacement shall be subject to further decision by the Board, according to article 20 of the Company’s bylaws.
5. **Closure.** With no further matters to be discussed, the present Minutes were drawn up and duly executed.

São Paulo, August 27, 2024.

/s/ Michel Dimitrios Doukeris

/s/ Victorio Carlos De Marchi

/s/ Lia Machado de Matos

/s/ Milton Seligman

/s/ Nelson José Jamel

/s/ Fernando Mommensohn Tennenbaum

/s/ Carlos Eduardo Klutzenschell Lisboa

/s/ Fabio Colletti Barbosa

/s/ Claudia Quintella Woods

/s/ Marcos de Barros Lisboa

/s/ Luciana Pires Dias

/s/ Letícia Rudge Barbosa Kina  
*Secretary*