

AMBEV S.A.

CNPJ [National Register of Legal Entities] No. 07.526.557/0001-00
NIRE [Corporate Registration Identification Number] 35.300.368.941
 (“Company”)

**Extract of the Minutes of the Meeting of the Board of Directors of Ambev S.A.
held on August 13 and 14, 2025, drawn up in summary form**

1. **Date, Time and Venue.** Starting on August 13, 2025, at 9:30 a.m., in the Company’s headquarters, located at Rua Dr. Renato Paes de Barros, 1.017, 4th floor, São Paulo/SP, Brazil.
2. **Call and Attendance.** Call notice duly made pursuant to the Company’s bylaws. Meeting with attendance of Mr. Michel Dimitrios Doukeris, president, and Messrs. Victorio Carlos De Marchi, Milton Seligman, Nelson José Jamel, Fernando Mommensohn Tennenbaum, Ricardo Manuel Frangatos Pires Moreira, Lia Machado de Matos, Fabio Colletti Barbosa, Marcos de Barros Lisboa, Luciana Pires Dias and Fernanda Gemael Hoefel, representing the totality of members of the Company’s Board of Directors (“Board”).
3. **Board.** Chairman: Michel Dimitrios Doukeris; Secretary: Letícia Rudge Barbosa Kina.
4. **Resolutions:** It was unanimously and unrestrictedly resolved by the Directors attending the meeting:
 - 4.1. **Confirmation - Election of the Legal and Compliance Vice President Officer.** To ratify and carry out, as of September 1st, 2025, the election of Mr. **Guilherme Malik Parente**, Brazilian, lawyer, holder of identity card RG no. 13.105.959-4 (Detran/RJ), enrolled with the CPF under no. 098.971.807-70, with office in the capital of the State of São Paulo, at Rua Dr. Renato Paes de Barros, 1,017, 3rd floor, for the position of Legal and Compliance Vice President Officer, with a term of office until December 31st, 2027, as approved at the Board of Directors’ Meeting held on June 4, 2025 and registered with the Board of Trade of the State of São Paulo under No. 184,408/25-8.
 - 4.1.1. Mr. Guilherme Malik Parente has declared, under penalty of law, that: (i) he is not prevented by special law, or convicted of bankruptcy, malfeasance, bribery, extortion, embezzlement, crimes against the popular economy, public faith or property, or a criminal penalty that prevents, even temporarily, access to public office, as provided for in article 147, §1, of Law No. 6,404/76, (ii) he is not sentenced to a temporary suspension or disqualification penalty applied by the Securities and Exchange Commission (CVM), the Central Bank of Brazil, the Superintendence of Private Insurance and/or any final conviction, in the judicial or administrative sphere, that makes him ineligible for management positions in a publicly-held company, as established in article 147, §2, of Law No. 6,404/76, (iii) he meets the requirement of unblemished reputation established by article 147, §3, of Law No. 6,404/76, (iv) does not hold a position in a company that may be considered a competitor of the Company, and does not have, nor represent, any interest that conflicts with that of the Company, in accordance with article 147, §3, items I and II of Law No. 6,404/76, and (v) is not considered a politically exposed person, in accordance with CVM Instruction No. 50/21.

4.2. New Composition of the Board of Executive Officers. In accordance with the abovementioned resolution, the Company's Board of Executive Officers shall have the composition set forth in **Exhibit I** of these minutes, as of September 1st, 2025, all with unified terms of office until December 31st, 2027.

5. **Closure:** With no further matters to be discussed, the present Minutes were drawn up and duly executed.

São Paulo, August 14, 2025.

/s/ Michel Dimitrios Doukeris

/s/ Victorio Carlos De Marchi

/s/ Milton Seligman

/s/ Fernando Mommensohn Tennenbaum

/s/ Nelson José Jamel

/s/ Ricardo Manuel Frangatos Pires Moreira

/s/ Lia Machado de Matos

/s/ Fabio Colletti Barbosa

/s/ Luciana Pires Dias

/s/ Marcos de Barros Lisboa

/s/ Fernanda Gemael Hoefel

/s/ Letícia Rudge Barbosa Kina
Secretary

Exhibit I

Composition of the Board of Executive Officers as of September 1st, 2025

(term of office unified until December 31st, 2027)

- (i) Mr. **Carlos Eduardo Klutzenschell Lisboa**, as “Chief Executive Officer”;
- (ii) Mr. **Guilherme Fleury de Figueiredo Ferraz Parolari**, as “Chief Financial, Investors Relations and Shared Services Officer”;
- (iii) Mr. **Eduardo Braga Cavalcanti de Lacerda**, as “Commercial Vice President Officer”;
- (iv) Mr. **Ricardo Morais Pereira de Melo**, as “People and Management Vice President Officer”;
- (v) Mr. **Guilherme Malik Parente**, as “Legal and Compliance Vice President Officer”;
- (vi) Mrs. **Carla Smith de Vasconcellos Crippa Prado**, as “Corporate Affairs Vice President Officer”;
- (vii) Mr. **Felipe Moreira Haddad Baruque**, as “Procurement Vice President Officer”.
- (viii) Mr. **Paulo André Zagman**, as “Logistics Vice President Officer”;
- (ix) Mr. **João Coelho Rua Derbli de Carvalho**, as “Sales Vice President Officer”;
- (x) Mr. **Eduardo Eiji Horai**, as “Information Technology Vice President Officer”;
- (xi) Mr. **Daniel Wakswaser Cordeiro**, as “Marketing Vice President Officer”;
- (xii) Mr. **Valdecir Duarte**, as “Industrial Vice President Officer”; and
- (xiii) Mrs. **Daniela Gavranic Cachich**, as “*Beyond Beer* Vice President Officer”.