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# **Company Information / Breakdown of Capital**

Number of shares (In thousands)	Current quarter 09/30/2020
Paid-in Capital	
Common shares	1,597,017
Preferred shares	0
Total	1,597,017
Treasury shares	
Common shares	300
Preferred shares	0
Total	300

# Individual Financial Statements / Statement of Financial Position - Assets (In thousands of reais)

Account code	Account description	Current quarter 09/30/2020	Prior year 12/31/2019
1	Total assets	29,705,000	24,238,000
1.01	Current assets	17,708,000	12,351,000
1.01.01	Cash and cash equivalents	2,057,000	1,320,000
1.01.03	Trade accounts receivable	7,878,000	5,111,000
1.01.04	Inventories	5,540,000	4,550,000
1.01.06	Taxes recoverable	1,461,000	1,029,000
1.01.07	Prepaid expenses	278,000	53,000
1.01.08	Other current assets	494,000	288,000
1.01.08.03	Other	494,000	288,000
1.01.08.03.01	Related parties	234,000	151,000
1.01.08.03.02	Financial instruments – fair value hedge	0	2,000
1.01.08.03.20	Other assets	260,000	135,000
1.02	Noncurrent assets	11,997,000	11,887,000
1.02.01	Long-term receivables	5,982,000	5,478,000
1.02.01.04	Trade accounts receivable	389,000	366,000
1.02.01.07	Deferred taxes	1,239,000	1,431,000
1.02.01.09	Receivables from related parties	55,000	86,000
1.02.01.10	Other noncurrent assets	4,299,000	3,595,000
1.02.01.10.04	Financial instruments	0	43,000
1.02.01.10.05	Taxes recoverable	3,561,000	2,793,000
1.02.01.10.06	Judicial deposits	603,000	609,000
1.02.01.10.20	Other accounts receivable	135,000	150,000
1.02.02	Investments	1,144,000	973,000
1.02.03	Property and equipment	4,283,000	4,889,000
1.02.03.01	Property and equipment in operation	1,249,000	1,277,000
1.02.03.02	Right of use - Lease	3,034,000	3,612,000
1.02.04	Intangible assets	588,000	547,000

# Individual Financial Statements / Statement of Financial Position - Liabilities (In thousands of reais)

Account code	Account description	Current quarter 09/30/2020	Prior year 12/31/2019
2	Total liabilities	29,705,000	24,238,000
2.01	Current liabilities	15,335,000	15,657,000
2.01.01	Social and labor obligations	497,000	389,000
2.01.02	Trade accounts payable	6,402,000	7,232,000
2.01.03	Tax obligations	212,000	194,000
2.01.04	Loans and financing	5,213,000	4,944,000
2.01.05	Other obligations	3,011,000	2,898,000
2.01.05.01	Payables to related parties	53,000	121,000
2.01.05.02	Other	2,958,000	2,777,000
2.01.05.02.04	Deferred revenue	366,000	369,000
2.01.05.02.07	Trade accounts payable – agreement	489,000	647,000
2.01.05.02.08	Transfer from third parties	393,000	515,000
2.01.05.02.09	Lease liabilities	631,000	607,000
2.01.05.02.20	Other liabilities	1,079,000	639,000
2.02	Noncurrent liabilities	8,738,000	8,003,000
2.02.01	Loans and financing	2,922,000	957,000
2.02.02	Other obligations	4,398,000	5,247,000
2.02.02.02	Other	4,398,000	5,247,000
2.02.02.02.03	Deferred revenue	1,097,000	1,266,000
2.02.02.02.05	Tax obligations	23,000	25,000
2.02.02.02.06	Lease liabilities	3,237,000	3,936,000
2.02.02.02.20	Other liabilities	41,000	20,000
2.02.04	Provisions	1,418,000	1,799,000
2.02.04.01	Provisions for tax, social security, labor and civil contingencies	1,418,000	1,799,000
2.03	Equity	5,632,000	578,000
2.03.01	Paid-in capital	5,038,000	2,903,000
2.03.01.01	Capital	5,132,000	2,903,000
2.03.01.02	Share issue cost	-94,000	0
2.03.02	Capital reserves	1,409,000	-857,000
2.03.05	Retained earnings/accumulated losses	-752,000	-1,420,000
2.03.08	Other comprehensive income (loss)	-63,000	-48,000

### Individual Financial Statements / Statement of Profit or Loss

# (In thousands of reais)

				Same quarter of prior	
Account		Current quarter	YTD, current year	year	YTD, prior year
code	Account description	07/01/2020 to 09/30/2020	01/01/2020 to 09/30/2020	07/01/2019 to 09/30/2019	01/01/2019 to 09/30/2019
3.01	Revenue from sales and/or services	7,809,000	19,432,000	5,695,000	16,861,000
3.02	Cost of goods and/or services sold	-5,047,000	-12,849,000	-3,988,000	-11,966,000
3.03	Gross profit	2,762,000	6,583,000	1,707,000	4,895,000
3.04	Operating income/expenses	-1,872,000	-5,048,000	-2,021,000	-4,922,000
3.04.01	Selling expenses	-1,456,000	-3,899,000	-1,339,000	-3,251,000
3.04.02	General and administrative expenses	-146,000	-442,000	-203,000	-525,000
3.04.05	Other operating expenses	-264,000	-707,000	-487,000	-931,000
3.04.05.01	Depreciation and amortization	-183,000	-544,000	-171,000	-479,000
3.04.05.05	Other operating income (expenses), net	-81,000	-163,000	-316,000	-452,000
3.04.06	Equity pickup	-6,000	0	8,000	-215,000
3.05	Income before finance income (costs) and taxes	890,000	1,535,000	-314,000	-27,000
3.06	Finance income (costs)	-105,000	-620,000	-242,000	-728,000
3.07	Income (loss) before income taxes	785,000	915,000	-556,000	-755,000
3.08	Income and social contribution taxes	-195,000	-247,000	210,000	197,000
3.09	Net income (loss) from continuing operations	590,000	668,000	-346,000	-558,000
3.11	Income/loss for the period	590,000	668,000	-346,000	-558,000
3.99	Earnings per share (reais/share)				
3.99.01	Basic earnings per share				
3.99.01.01	Registered common shares	0.41301	0.47222	-0.26724	-0.43077
3.99.02	Diluted earnings per share				
3.99.02.01	Registered common shares	0.40033	0.45884	-0.26724	-0.43077

# **Individual Financial Statements / Statement of Comprehensive Income**

# (In thousands of reais)

Account code	Account description	Current quarter 07/01/2020 to 09/30/2020	YTD, current year 01/01/2020 to 09/30/2020	Same quarter of prior year 07/01/2019 to 09/30/2019	YTD, prior year 01/01/2019 to 09/30/2019
4.01	Net income for the period	590,000	668,000	-346,000	-558,000
4.02	Other comprehensive income (loss)	-20,000	-15,000	8,000	18,000
4.02.02	Fair value of financial instruments	-22,000	-14,000	12,000	16,000
4.02.03	Taxes on fair value of financial instruments	8,000	5,000	-4,000	-5,000
4.02.08	Equity pickup on other comprehensive income of investees	-6,000	-6,000	7,000	14,000
4.02.09	Merger of Cnova	0	0	-7,000	-7,000
4.03	Comprehensive income (loss) for the period	570,000	653,000	-338,000	-540,000

# Individual Financial Statements / Statement of Cash Flows - Indirect Method (In thousands of reais)

Account code	Account description	YTD, current year 01/01/2020 to 09/30/2020	YTD, prior year 01/01/2019 to 09/30/2019
6.01	Net cash from operating activities	-4,581,000	-1,649,000
6.01.01	Cash from operating activities	1,643,000	1,368,000
6.01.01.01	Net income (loss) for the period	668,000	-558,000
6.01.01.03	Depreciation and amortization	667,000	548,000
6.01.01.04	Equity pickup	0	215,000
6.01.01.05	Deferred income and social contribution taxes	212,000	-197,000
6.01.01.07	Unrealized interest and monetary difference	382,000	502,000
6.01.01.08	Provision for contingencies, net of reversals	187,000	457,000
6.01.01.09	Share-based payment	39,000	-2,000
6.01.01.10	Allowance for expected credit losses	556,000	408,000
6.01.01.11	Loss on disposal of property and equipment and intangible assets	-6,000	186,000
6.01.01.12	Estimated impairment loss of inventories	-26,000	171,000
6.01.01.16	Deferred revenue recognized in profit or loss	-180,000	-254,000
6.01.01.17	Write-off of right of use and lease liabilities	-156,000	1,000
6.01.01.18	Recovery of taxes in the year	-617,000	-108,000
6.01.01.19	Discounts received – leases	-83,000	0
6.01.01.20	Other	0	-1,000
6.01.02	Changes in assets and liabilities	-6,228,000	-3,026,000
6.01.02.01	Trade accounts receivable	-3,359,000	-371,000
6.01.02.02	Inventories	-964,000	-319,000
6.01.02.03	Taxes recoverable	-313,000	3,000
6.01.02.04	Related parties, net	-166,000	-301,000
6.01.02.06	Judicial deposits	32,000	136,000
6.01.02.07	Prepaid expenses	-225,000	-82,000
6.01.02.10	Other assets	-110,000	-8,000
6.01.02.11	Trade accounts payable	-1,000,000	-1,267,000
6.01.02.12	Tax obligations	49,000	0
6.01.02.13	Social and labor obligations	108,000	-88,000
6.01.02.15	Contingencies	-626,000	-649,000
6.01.02.16	Transfer to third parties	-122,000	-27,000
6.01.02.17	Deferred revenue	7,000	0
6.01.02.20	Other liabilities	461,000	-53,000
6.01.03	Other	4,000	9,000
6.01.03.02	Dividends received from investees	4,000	9,000
6.02	Net cash from investing activities	-356,000	-361,000
6.02.01	Acquisition of property and equipment and intangible assets	-232,000	-339,000
6.02.03	Financial instruments	0	-40,000
6.02.04	Cash referring to merger of Cnova	0	18,000
6.02.07	Capital increase in subsidiary	-124,000	0
6.03	Net cash from financing activities	5,674,000	385,000
6.03.01	Fundraising	7,607,000	5,559,000
6.03.02	Repayment of principal	-5,317,000	-4,308,000
6.03.03	Payment of interest	-353,000	-211,000
6.03.05	Repayment of principal - lease	-288,000	-352,000
6.03.06	Payment of interest - lease	-288,000	-306,000

# Individual Financial Statements / Statement of Cash Flows - Indirect Method (In thousands of reais)

Account code	Account description	YTD, current year 01/01/2020 to 09/30/2020	YTD, prior year 01/01/2019 to 09/30/2019
6.03.07	Funds from issue of shares	4,455,000	0
6.03.08	Capital increase - Parent Company	0	3,000
6.03.09	Payment of share issue costs	-142,000	0
6.05	Increase (decrease) in cash and cash equivalents	737,000	-1,625,000
6.05.01	Opening balance of cash and cash equivalents	1,320,000	2,989,000
6.05.02	Closing balance of cash and cash equivalents	2,057,000	1,364,000

# Individual Financial Statements / Statement of Changes in Equity / SCE - 01/01/2020 to 09/30/2020 (In thousands of reais)

Account	A consumb along windings	Paid-in	Capital reserves, options granted and		Retained earnings/accumu	Other comprehensive	Facility
code	Account description	capital	treasury shares	reserves	lated losses	income (loss)	Equity
5.01	Opening balances	2,903,000	-857,000	0	-1,420,000	-48,000	578,000
5.03	Adjusted opening balances	2,903,000	-857,000	0	-1,420,000	-48,000	578,000
5.04	Capital transactions with shareholders	2,135,000	2,266,000	0	0	0	4,401,000
5.04.01	Capital increases	2,229,000	0	0	0	0	2,229,000
5.04.02	Share issue costs	-94,000	0	0	0	0	-94,000
5.04.03	Recognized options granted	0	39,000	0	0	0	39,000
5.04.08	Premium on subscription of shares	0	2,227,000	0	0	0	2,227,000
5.05	Total comprehensive income	0	0	0	668,000	-15,000	653,000
5.05.01	Net income for the period	0	0	0	668,000	0	668,000
5.05.02	Other comprehensive income (loss)	0	0	0	0	-15,000	-15,000
5.05.02.01	Adjustments to financial instruments	0	0	0	0	-14,000	-14,000
5.05.02.02	Taxes on adjustments to financial instruments	0	0	0	0	5,000	5,000
5.05.02.03	Equity pickup on comprehensive income - subsidiaries and associates	0	0	0	0	-6,000	-6,000
5.07	Closing balances	5,038,000	1,409,000	0	-752,000	-63,000	5,632,000

# Individual Financial Statements / Statement of Changes in Equity / SCE - 01/01/2019 to 09/30/2019 (In thousands of reais)

Account		Paid-in	Capital reserves, options granted and	Income e	Retained arnings/accumu	Other comprehensive	
code	Account description	capital	treasury shares	reserves	lated losses	income (loss)	Equity
5.01	Opening balances	2,899,000	-871,000	13,000	0	-42,000	1,999,000
5.03	Adjusted opening balances	2,899,000	-871,000	13,000	0	-42,000	1,999,000
5.04	Capital transactions with shareholders	3,000	0	0	0	0	3,000
5.04.01	Capital increases	3,000	0	0	0	0	3,000
5.05	Total comprehensive income	0	0	0	-558,000	18,000	-540,000
5.05.01	Net income for the period	0	0	0	-558,000	0	-558,000
5.05.02	Other comprehensive income (loss)	0	0	0	0	18,000	18,000
5.05.02.01	Adjustments to financial instruments	0	0	0	0	16,000	16,000
5.05.02.02		0	0	0	0	-5,000	-5,000
5.05.02.03	Equity pickup on comprehensive income - subsidiaries and associates	0	0	0	0	14,000	14,000
5.05.02.06	Merger of Cnova	0	0	0	0	-7,000	-7,000
5.07	Closing balances	2,902,000	-871,000	13,000	-558,000	-24,000	1,462,000

### **Individual Financial Statements / Statement of Value Added**

# (In thousands of reais)

Account code	Account description	YTD, current year 01/01/2020 to 09/30/2020	YTD, prior year 01/01/2019 to 09/30/2019
7.01	Revenue	22,614,000	19,031,000
7.01.01	Sales of goods, products and services	23,170,000	19,439,000
7.01.04	Allowance for/Reversal of credit losses	-556,000	-408,000
7.02	Materials acquired from third parties	-17,319,000	-14,928,000
7.02.01	Costs of sales and services	-14,410,000	-12,572,000
7.02.02	Materials, power, services from suppliers and other	-3,065,000	-2,188,000
7.02.03	Loss/recovery of assets	66,000	-168,000
7.02.04	Other	90,000	0
7.03	Gross value added	5,295,000	4,103,000
7.04	Retentions	-667,000	-590,000
7.04.01	Depreciation, amortization and depletion	-667,000	-590,000
7.05	Net value added	4,628,000	3,513,000
7.06	Value added received from transfers	357,000	-89,000
7.06.01	Equity pickup	0	-215,000
7.06.02	Finance income	357,000	126,000
7.07	Total value added to be distributed	4,985,000	3,424,000
7.08	Value added distributed	4,985,000	3,424,000
7.08.01	Employee benefits expense	1,729,000	2,065,000
7.08.01.01	Salaries	1,289,000	1,249,000
7.08.01.02	Benefits	167,000	185,000
7.08.01.03	Unemployment Compensation Fund (FGTS)	101,000	150,000
7.08.01.04	Other	172,000	481,000
7.08.01.04.01	Labor claims	157,000	460,000
7.08.01.04.02	Other personnel expenses	15,000	21,000
7.08.02	Taxes and contributions	1,608,000	1,035,000
7.08.02.01	Federal taxes	708,000	696,000
7.08.02.02	State taxes	849,000	283,000
7.08.02.03	Local taxes	51,000	56,000
7.08.03	Debt remuneration	980,000	882,000
7.08.03.01	Interest	977,000	854,000
7.08.03.02	Rents	-13,000	19,000
7.08.03.03	Other	16,000	9,000
7.08.04	Equity remuneration	668,000	-558,000
7.08.04.03	Profits withheld/loss for the period	668,000	-558,000

# Consolidated Financial Statements / Statement of Financial Position - Assets (In thousands of reais)

Account code	Account description	Current quarter 09/30/2020	Prior year 12/31/2019
1	Total assets	30,062,000	24,424,000
1.01	Current assets	17,828,000	12,452,000
1.01.01	Cash and cash equivalents	2,122,000	1,364,000
1.01.03	Trade accounts receivable	7,880,000	5,112,000
1.01.04	Inventories	5,570,000	4,565,000
1.01.06	Taxes recoverable	1,485,000	1,050,000
1.01.07	Prepaid expenses	281,000	54,000
1.01.08	Other current assets	490,000	307,000
1.01.08.03	Other	490,000	307,000
1.01.08.03.01	Related parties	190,000	139,000
1.01.08.03.02	Financial instruments – fair value hedge	0	2,000
1.01.08.03.20	Other assets	300,000	166,000
1.02	Noncurrent assets	12,234,000	11,972,000
1.02.01	Long-term receivables	6,093,000	5,573,000
1.02.01.04	Trade accounts receivable	389,000	366,000
1.02.01.07	Deferred taxes	1,290,000	1,467,000
1.02.01.09	Receivables from related parties	92,000	123,000
1.02.01.10	Other noncurrent assets	4,322,000	3,617,000
1.02.01.10.04	Financial instruments	0	43,000
1.02.01.10.05	Taxes recoverable	3,562,000	2,794,000
1.02.01.10.06	Judicial deposits	625,000	629,000
1.02.01.10.20	Other accounts receivable	135,000	151,000
1.02.02	Investments	176,000	145,000
1.02.03	Property and equipment	4,398,000	5,009,000
1.02.03.01	Property and equipment in operation	1,327,000	1,369,000
1.02.03.02	Right of use - Lease	3,071,000	3,640,000
1.02.04	Intangible assets	1,567,000	1,245,000

# Consolidated Financial Statements / Statement of Financial Position - Liabilities (In thousands of reais)

Account code	Account description	Current quarter 09/30/2020	Prior year 12/31/2019
2	Total liabilities	30,062,000	24,424,000
2.01	Current liabilities	15,494,000	15,733,000
2.01.01	Social and labor obligations	520,000	401,000
2.01.02	Trade accounts payable	6,479,000	7,278,000
2.01.03	Tax obligations	214,000	198,000
2.01.04	Loans and financing	5,213,000	4,944,000
2.01.05	Other obligations	3,068,000	2,912,000
2.01.05.01	Payables to related parties	25,000	119,000
2.01.05.02	Other	3,043,000	2,793,000
2.01.05.02.04	Deferred revenue	397,000	369,000
2.01.05.02.07	Trade accounts payable – agreement	489,000	647,000
2.01.05.02.08	Transfer to third parties	404,000	515,000
2.01.05.02.09	Lease liabilities	636,000	609,000
2.01.05.02.20	Other liabilities	1,117,000	653,000
2.02	Noncurrent liabilities	8,936,000	8,113,000
2.02.01	Loans and financing	2,922,000	957,000
2.02.02	Other obligations	4,527,000	5,285,000
2.02.02.02	Other	4,527,000	5,285,000
2.02.02.02.03	Deferred revenue	1,177,000	1,266,000
2.02.02.02.05	Tax obligations	24,000	25,000
2.02.02.02.06	Lease liabilities	3,283,000	3,974,000
2.02.02.02.20	Other liabilities	43,000	20,000
2.02.03	Deferred taxes	6,000	6,000
2.02.04	Provisions	1,481,000	1,865,000
2.02.04.01	Provisions for tax, social security, labor and civil contingencies	1,481,000	1,865,000
2.03	Equity - Consolidated	5,632,000	578,000
2.03.01	Paid-in capital	5,038,000	2,903,000
2.03.01.01	Capital	5,132,000	2,903,000
2.03.01.02	Share issue cost	-94,000	0
2.03.02	Capital reserves	1,409,000	-857,000
2.03.05	Retained earnings/accumulated losses	-752,000	-1,420,000
2.03.08	Other comprehensive income (loss)	-63,000	-48,000

### **Consolidated Financial Statements / Statement of Profit or Loss**

# (In thousands of reais)

				Same quarter of prior	
Account code	Account description	Current quarter 07/01/2020 to 09/30/2020	YTD, current year 01/01/2020 to 09/30/2020	year 07/01/2019 to 09/30/2019	YTD, prior year 01/01/2019 to 09/30/2019
3.01	Revenue from sales and/or services	7,812,000	19,431,000	5,688,000	18,042,000
3.02	Cost of goods and/or services sold	-5,048,000	-12,857,000	-3,987,000	-12,914,000
3.03	Gross profit	2,764,000	6,574,000	1,701,000	5,128,000
3.04	Operating income/expenses	-1,877,000	-5,047,000	-2,015,000	-5,116,000
3.04.01	Selling expenses	-1,456,000	-3,900,000	-1,335,000	-3,641,000
3.04.02	General and administrative expenses	-174,000	-481,000	-203,000	-543,000
3.04.05	Other operating expenses	-263,000	-707,000	-489,000	-964,000
3.04.05.01	Depreciation and amortization	-187,000	-550,000	-172,000	-500,000
3.04.05.05	Other operating income (expenses), net	-76,000	-157,000	-317,000	-464,000
3.04.06	Equity pickup	16,000	41,000	12,000	32,000
3.05	Income before finance income (costs) and taxes	887,000	1,527,000	-314,000	12,000
3.06	Finance income (costs)	-107,000	-625,000	-240,000	-776,000
3.07	Income (loss) before income taxes	780,000	902,000	-554,000	-764,000
3.08	Income and social contribution taxes	-190,000	-234,000	208,000	206,000
3.09	Net income (loss) from continuing operations	590,000	668,000	-346,000	-558,000
3.11	Consolidated income (loss) for the period	590,000	668,000	-346,000	-558,000
3.11.01	Attributable to shareholders of parent company	590,000	668,000	-346,000	-558,000
3.99	Earnings per share (reais/share)				

# **Consolidated Financial Statements / Statement of Comprehensive Income**

# (In thousands of reais)

				Same quarter of prior	
Account code	Account description	Current quarter	YTD, current year	year 07/01/2019 to 09/30/2019	YTD, prior year
coue	Account description	07/01/2020 (0 09/30/2020	01/01/2020 10 09/30/2020	07/01/2019 (0 09/30/2019	01/01/2019 (0 09/30/2019
4.01	Consolidated net income for the period	590,000	668,000	-346,000	-558,000
4.02	Other comprehensive income (loss)	-20,000	-15,000	8,000	18,000
4.02.01	Translation adjustments for the period	-6,000	-6,000	0	0
4.02.02	Fair value of financial instruments	-22,000	-14,000	12,000	26,000
4.02.03	Taxes on fair value of financial instruments	8,000	5,000	-4,000	-8,000
4.03	Consolidated comprehensive income (loss) for the period	570,000	653,000	-338,000	-540,000
4.03.01	Attributable to shareholders of parent company	570,000	653,000	-338,000	-540,000

# Consolidated Financial Statements / Cash Flow Statement - Indirect Method (In thousands of reais)

Account code	Account description	YTD, current year 01/01/2020 to 09/30/2020	YTD, prior year 01/01/2019 to 09/30/2019
6.01	Net cash from operating activities	-4,621,000	-2,282,000
6.01.01	Cash from operating activities	1,612,000	1,245,000
6.01.01.01	Net income (loss) for the period	668,000	-558,000
6.01.01.03	Depreciation and amortization	688,000	593,000
6.01.01.04	Equity pickup	-41,000	-32,000
6.01.01.05	Deferred income and social contribution taxes	199,000	-207,000
6.01.01.07	Unrealized interest and monetary difference	391,000	516,000
6.01.01.08	Provision for contingencies, net of reversals	198,000	468,000
6.01.01.09	Share-based payment	39,000	-2,000
6.01.01.10	Allowance for expected credit losses	556,000	452,000
6.01.01.11	Loss on disposal of property and equipment and intangible assets	-8,000	193,000
6.01.01.12	Estimated impairment loss of inventories	-25,000	178,000
6.01.01.16	Deferred revenue recognized in profit or loss	-192,000	-255,000
6.01.01.17	Write-off of right of use and lease liabilities	-155,000	7,000
6.01.01.18	Recovery of taxes in the year	-617,000	-108,000
6.01.01.19	Discounts received – leases	-83,000	0
6.01.01.20	Other	-6,000	0
6.01.02	Changes in assets and liabilities	-6,243,000	-3,527,000
6.01.02.01	Trade accounts receivable	-3,360,000	-121,000
6.01.02.02	Inventories	-980,000	118,000
6.01.02.03	Taxes recoverable	-387,000	21,000
6.01.02.04	Related parties, net	-160,000	-56,000
6.01.02.06	Judicial deposits	30,000	131,000
6.01.02.07	Prepaid expenses	-226,000	-77,000
6.01.02.10	Other assets	-116,000	-3,000
6.01.02.11	Trade accounts payable	-971,000	-2,543,000
6.01.02.12	Tax obligations	118,000	-27,000
6.01.02.13	Social and labor obligations	99,000	-107,000
6.01.02.15	Contingencies	-640,000	-657,000
6.01.02.16	Transfer to third parties	-113,000	-30,000
6.01.02.17	Deferred revenue	6,000	0
6.01.02.20	Other liabilities	457,000	-176,000
6.01.03	Other	10,000	0
6.01.03.01	Income and social contribution taxes paid	0	-5,000
6.01.03.02	Dividends received from investees	10,000	5,000
6.02	Net cash from investing activities	-289,000	-389,000
6.02.01	Acquisition of property and equipment and intangible assets	-241,000	-350,000
6.02.02	Disposal of property and equipment and intangible assets	5,000	1,000
6.02.03	Financial instruments	0	-40,000
6.02.08	Acquisition of subsidiary, net of cash	-53,000	0
6.03	Net cash from financing activities	5,668,000	365,000
6.03.01	Fundraising	7,607,000	5,559,000
6.03.02	Repayment of principal	-5,317,000	-4,309,000
6.03.03	Payment of interest	-353,000	-211,000
6.03.05	Repayment of principal - lease	-290,000	-362,000

# Consolidated Financial Statements / Cash Flow Statement - Indirect Method (In thousands of reais)

Account code	Account description	YTD, current year 01/01/2020 to 09/30/2020	YTD, prior year 01/01/2019 to 09/30/2019
6.03.06	Payment of interest - lease	-292,000	-315,000
6.03.07	Funds from issue of shares	4,455,000	0
6.03.08	Capital increase - Parent Company	0	3,000
6.03.09	Payment of share issue costs	-142,000	0
6.05	Increase (decrease) in cash and cash equivalents	758,000	-2,306,000
6.05.01	Opening balance of cash and cash equivalents	1,364,000	3,711,000
6.05.02	Closing balance of cash and cash equivalents	2,122,000	1,405,000

# Consolidated Financial Statements / Statement of Changes in Equity - SCE - 01/01/2020 to 09/30/2020 (In thousands of reais)

Account code	Account description	Paid-in capital	Capital reserves, options granted and treasury shares	Income reserves	_	Other comprehensi ve income (loss)	Equity	Noncontrolling interests	Equity - Consolidated
5.01	Opening balances	2,903,000	-857,000	0	-1,420,000	-48,000	578,000	0	578,000
5.03	Adjusted opening balances	2,903,000	-857,000	0	-1,420,000	-48,000	578,000	0	578,000
5.04	Capital transactions with shareholders	2,135,000	2,266,000	0	0	0	4,401,000	0	4,401,000
5.04.01	Capital increases	2,229,000	0	0	0	0	2,229,000	0	2,229,000
5.04.02	Share issue costs	-94,000	0	0	0	0	-94,000	0	-94,000
5.04.03	Recognized options granted	0	39,000	0	0	0	39,000	0	39,000
5.04.08	Premium on subscription of shares	0	2,227,000	0	0	0	2,227,000	0	2,227,000
5.05	Total comprehensive income	0	0	0	668,000	-15,000	653,000	0	653,000
5.05.01	Net income for the period	0	0	0	668,000	0	668,000	0	668,000
5.05.02	Other comprehensive income (loss)	0	0	0	0	-15,000	-15,000	0	-15,000
5.05.02.01	Adjustments to financial instruments	0	0	0	0	-14,000	-14,000	0	-14,000
5.05.02.02	Taxes on adjustments to financial instruments	0	0	0	0	5,000	5,000	0	5,000
5.05.02.04	Translation adjustments for the period	0	0	0	0	-6,000	-6,000	0	-6,000
5.07	Closing balances	5,038,000	1,409,000	0	-752,000	-63,000	5,632,000	0	5,632,000

# Consolidated Financial Statements / Statement of Changes in Equity - SCE - 01/01/2019 to 09/30/2019 (In thousands of reais)

			Capital reserves,		Retained earnings/acc	Other comprehensi			
Account code	Account description	Paid-in capital	options granted and treasury shares	Income reserves	umulated losses	ve income (loss)	Equity	Noncontrolling interests	Equity - Consolidated
5.01	Opening balances	2,899,000	-871,000	13,000	0	-42,000	1,999,000	0	1,999,000
5.03	Adjusted opening balances	2,899,000	-871,000	13,000	0	-42,000	1,999,000	0	1,999,000
5.04	Capital transactions with shareholders	3,000	0	0	0	0	3,000	0	3,000
5.04.01	Capital increases	3,000	0	0	0	0	3,000	0	3,000
5.05	Total comprehensive income	0	0	0	-558,000	18,000	-540,000	0	-540,000
5.05.01	Net income for the period	0	0	0	-558,000	0	-558,000	0	-558,000
5.05.02	Other comprehensive income (loss)	0	0	0	0	18,000	18,000	0	18,000
5.05.02.01	Adjustments to financial instruments	0	0	0	0	26,000	26,000	0	26,000
5.05.02.02	Taxes on adjustments to financial instruments	0	0	0	0	-8,000	-8,000	0	-8,000
5.07	Closing balances	2,902,000	-871,000	13,000	-558,000	-24,000	1,462,000	0	1,462,000

# **Consolidated Financial Statements / Statement of Value Added**

# (In thousands of reais)

Account code	Account description	YTD, current year 01/01/2020 to 09/30/2020	YTD, prior year 01/01/2019 to 09/30/2019
7.01	Revenue	22,634,000	20,521,000
7.01.01	Sales of goods, products and services	23,184,000	20,973,000
7.01.02	Other revenues	6,000	0
7.01.04	Allowance for/Reversal of credit losses	-556,000	-452,000
7.02	Materials acquired from third parties	-17,272,000	-14,507,000
7.02.01	Costs of sales and services	-14,298,000	-11,667,000
7.02.02	Materials, power, services from suppliers and other	-3,127,000	-2,669,000
7.02.03	Loss/recovery of assets	62,000	-171,000
7.02.04	Other	91,000	0
7.03	Gross value added	5,362,000	6,014,000
7.04	Retentions	-688,000	-635,000
7.04.01	Depreciation, amortization and depletion	-688,000	-635,000
7.05	Net value added	4,674,000	5,379,000
7.06	Value added received from transfers	400,000	168,000
7.06.01	Equity pickup	41,000	32,000
7.06.02	Finance income	359,000	136,000
7.07	Total value added to be distributed	5,074,000	5,547,000
7.08	Value added distributed	5,074,000	5,547,000
7.08.01	Employee benefits expense	1,789,000	2,111,000
7.08.01.01	Salaries	1,326,000	1,288,000
7.08.01.02	Benefits	174,000	199,000
7.08.01.03	Unemployment Compensation Fund (FGTS)	104,000	134,000
7.08.01.04	Other	185,000	490,000
7.08.01.04.01	Labor claims	157,000	463,000
7.08.01.04.02	Other personnel expenses	28,000	27,000
7.08.02	Taxes and contributions	1,631,000	3,046,000
7.08.02.01	Federal taxes	728,000	1,813,000
7.08.02.02	State taxes	851,000	1,171,000
7.08.02.03	Local taxes	52,000	62,000
7.08.03	Debt remuneration	986,000	948,000
7.08.03.01	Interest	984,000	912,000
7.08.03.02	Rents	-14,000	27,000
7.08.03.03	Other	16,000	9,000
7.08.04	Equity remuneration	668,000	-558,000
7.08.04.03	Profits withheld/loss for the period	668,000	-558,000

# Individual and Consolidated Interim Financial Information Via Varejo S.A.

Quarter ended September 30, 2020 with Independent Auditor's Report

In millions of Brazilian reais (R\$), unless otherwise stated

# 1. Operations

Via Varejo S.A. ("Company" or "Via Varejo"), directly or through its subsidiaries, operates in the retail market of electronics, appliances, telephony and furniture through the brands "Casas Bahia" and "Ponto Frio", in addition to the e-commerce platforms "pontofrio.com.br", "casasbahia.com.br" and "extra.com.br". It is headquartered in the city of São Caetano do Sul, state of São Paulo, Brazil. The Company is listed on the special segment Novo Mercado (New Market) of B3 S.A. - Brasil, Bolsa, Balcão ("B3"), with the highest corporate governance standard, under ticker symbol "VVAR3".

At September 30, 2020, the Company had 26 Distribution Centers and warehouses and conducted sales through 1,065 active branches (854 of Casas Bahia and 211 of Ponto Frio). Of the total number of stores, 285 were located in shopping malls and 780 were street stores throughout the country.

## 2. Presentation and preparation of the individual and consolidated interim financial information

### 2.1. Basis of preparation and presentation and statement of compliance

The individual and consolidated interim financial information has been prepared in accordance with the International Financial Reporting Standards (IFRS) issued by the International Accounting Standards Board ("IASB") and also with the accounting practices adopted in Brazil issued by Brazil's Financial Accounting Standards Board - FASB ("CPC"), and approved by the Brazilian Securities and Exchange Commission ("CVM"), and discloses all significant information inherent in individual and consolidated interim financial information, and only such information, which is consistent with that used by management.

#### 2.2. Basis of measurement and functional and presentation currency of the individual and consolidated interim financial information

The individual and consolidated interim financial information adopts the Brazilian real (R\$) as the functional and presentation currency, and is stated in millions of reais (R\$). This information has been prepared on a historical cost basis, except for certain financial instruments measured at fair value and share-based payments.

### 2.3. Statement of compliance

In compliance with CVM Rule No. 505/2006, authorization to issue the individual and consolidated interim financial information for the nine-month period ended September 30, 2020 was granted by the Company's Board of Directors on November 11, 2020.

#### 2.4. Statement of relevance

The Company management applied Accounting Guidance OCPC 7 and CVM Rule No. 727/14, meeting the minimum requirements and, at the same time, disclosing only relevant information that assists readers in decision making.

### 2.5. Significant accounting judgments, estimates and assumptions

The preparation of the individual and consolidated interim financial information requires the use of certain accounting estimates and also the exercise of judgment by management in the process of applying the accounting policies. Accordingly, actual results may differ from these estimates.

Estimates and assumptions are reviewed on an ongoing basis. The effects of such reviews are recognized in the periods in which estimates are reviewed and in any affected future periods. Assets and liabilities subject to these estimates and assumptions include impairment losses on accounts receivable, inventories and intangible assets with indefinite useful life, deferred income and social contribution taxes, provision for litigation and contingencies, fair value of assets and liabilities, and measurement of financial instruments.





#### 2.6. Impacts of COVID-19

Recently, the World Health Organization (WHO) declared that the coronavirus (COVID-19) outbreak constitutes a global-scale pandemic. The referred to pandemic has already had significant impacts, including closing of commercial establishments, creation of challenging working conditions and interruption of the global supply chain, which may affect the availability of certain goods sold by the Company. In addition, the significant increase in COVID-19 cases in the Brazilian regions where the Company operates, combined with the measures adopted to contain the outbreak and preserve the well-being and health of its employees, led to the temporary closing of its physical stores from March 21, 2020.

During the second quarter, due to the implementation of new strategies and investments in technology, the Company increased its online sales substantially. Additionally, the stores reopened according to the schedules and safety standards defined by the States and Municipalities. The number of stores in operation at June 30, 2020 was 639. In the third quarter of 2020, stores were gradually reopened, so that as at September 30, 2020, all of the Company's stores were already in operation. Regardless of the stores reopening, the Company continues to adopt a number of measures intended to mitigate the impacts generated by COVID-19 in its operations, including, but not limited to: (i) establishment of two extraordinary committees aiming at faster decision-making and the Company's reaction to possible new challenges arising from the COVID 19 pandemic; (ii) adoption of cash preservation measures, so that the Company has the necessary resources for its operations while the pandemic crisis lasts; (iii) inventory optimization, with the latest generation of goods and in sufficient quantity to face the possible slowdown in the industry or reduction in supply; (iv) improvement of the online channel, with a robust platform that will support a possible increase in demand from physical stores to the digital environment and alignment with logistics providers, seeking to mitigate any adverse impacts on home delivery services; (v) employment of a home office for workers, in compliance with the protocols established by the competent public authorities; and (vi) creation of a 0800 hotline to answer any questions our employees may have about COVID-19 and the measures the Company has been adopting in view of the pandemic.

However, at this time, neither the Company nor its management is able to accurately predict or estimate the impact on future results of operations, cash flows or the Company's future financial condition, since COVID-19 continues to impact economic activity worldwide and represents the risk that the Company, employees, service providers, suppliers, customers and other business partners may be prevented from carrying out certain business activities for an indefinite period, including due to stoppages that may be requested by government authorities as a preventive measure.

Main risks associated with COVID-19 to the Company's operations

#### a) Going concern risk

The risks arising from disease outbreaks and health epidemics, notably those arising from the pandemic caused by COVID-19, may contribute significantly to the deterioration of the economic conditions in Brazil and worldwide, and may cause, among other consequences: (i) risk of shortages, since the large countries that produce electrical components are located on the Asian continent, which was the most impacted initially by the pandemic. It is estimated that China alone accounts for 42% of the electronic components imported by the Brazilian industry in the sector; (ii) obtaining financing for operations or refinancing debt becoming more difficult or costly in the future; (iii) jeopardize the financial position of certain customers and suppliers and; (iv) reduce investment programs.

The Company has been constantly monitoring and maintained purchases amid the pandemic in order to mitigate the risk of shortages. Additionally, the Company extended debts of approximately R\$4 billion over the second quarter of 2020 with an average maturity of 60 days to approximately 1.3 years, which added to capitalization through the subsequent issue of Company shares of approximately R\$4.4 billion, results in the sum of the measures to reinforce and preserve cash, totaling R\$8.4 billion.

The Company understands that there is no evidence of any going concern risk. However, unexpected changes in the future that deteriorate the economic and business environment, or significant changes in the economy or financial market that result in an increase in risk perception or a reduction in liquidity and refinancing capacity, if manifested at a greater intensity than that anticipated in the scenarios contemplated by management, may lead the Company to review its projections and, eventually affect the Company's ability to meet its obligations and/or lead to the recognition of losses due to impairment of its assets.





#### b) Risk of losses based on the realizable value of inventories

Accounting Pronouncement CPC 16 - Inventories establishes that the Company measures its inventories at the lower of cost or net realizable value. The net realizable value is the estimated sale price in the ordinary course of business, less estimated completion costs and directly related selling expenses. The Company evaluates on a monthly basis whether inventories are stated at their realizable value and, when applicable, records impairment losses on inventories. To that end, the Company uses the estimated sale price in the ordinary course of business as an assumption. The total amount of estimated loss to net realizable value is presented in Note 7.

#### c) Risk related to impairment of financial assets

The expected impairment losses on financial assets were calculated based on the credit risk analysis. The Company considers the determining aspects of the portfolio's credit risk, such as the history of losses. In addition, the Company assesses economic factors that may affect expected credit losses. In this process, internal data and exogenous variables are observed, such as the percentage of unemployment reported in the Brazilian National Household Sampling Survey (PNAD).

The maximum exposure to the Company's credit risk, net of impairment losses on financial assets, refers to the amount of accounts receivable and the amount of the effective risk of losses on trade accounts receivable, which are presented in Note 6.

#### d) Risk related to impairment of property and equipment

Property and equipment items should be recognized at the lower of the carrying amount and the recoverable amount, the former representing the sum of the historical cost and the accumulated depreciation of the asset. The recoverable amount is the higher of the value in use and fair value less costs to sell. If the carrying amount of the asset exceeds the recoverable amount, the excess amount is recognized in P&L for the year.

The Company tests its property and equipment items for impairment on an annual basis, assessing the existence of internal or external evidence that the assets are recognized at amounts that exceed their recoverable amount. This evidence is substantially defined by a recurring loss of profitability of cash-generating units and macroeconomic conditions reasonably different from the last impairment test, among others, by virtue of the macroeconomic scenario. The Company carried out new analyses regarding the need to reduce its assets to their recoverable amount. See Note 11.

#### e) Covenants

Accounting Pronouncement CPC 26 - Presentation of Financial Statements determines that when an entity breaks a covenant related to a long-term loan (debt or interest coverage ratio, for instance) at the end or before the end of the reporting period, making the liability overdue and payable at the creditor's request, the liability must be classified as current even if the creditor has agreed, after the reporting date and before the date the financial statements were authorized for issue, not to require the accelerated settlement as a result of the breach of covenant. The liability must be classified as current since, at the reporting date, the entity does not have an unconditional right to defer its settlement for at least twelve months after that date.

The maintenance of the contractual maturity of debentures at their original maturities is subject to covenants, which are being regularly complied with. Key covenant compliance indicators are stated in Note 13(d).

### 2.7. Acquisitions

During the second half of 2020, the Company completed the acquisition of two companies. The completion of these acquisitions and the integration between the Company's systems and those of the new subsidiaries are another step in the turnaround process that the Company has been going through. The acquisitions are further detailed below:







#### a) ASAPLog

On April 27, 2020, the Company announced the acquisition of ASAPLog through its subsidiary and logistics operator of the group, VVLog Logistica Ltda. ASAPLog is a technology company and operates in the logistics industry ("LogTec"), specializing in solutions for urban logistics, in addition to connecting carriers in the long distance stages, making the transactional process (between sellers, delivery companies and customers) much more efficient. In recent years, ASAPLog has been transforming the delivery process of small ecommerce retailers, with an easy-to-use platform, favoring crowdshipping as a solution for last mile delivery, with a wide network of independent couriers.

This acquisition is, therefore, a relevant contribution to the accelerated development of the Company's logistics technology, and it will bring strong support to explore the integration of its logistics network, including controlling the management of Mini Hubs ("shipping from store"), drastically reducing logistics cost and delivery time. It is also relevant for the improvement of solutions for the Company's marketplace partners ("sellers").

#### b) Airfox/BanQi

On May 21, 2020, the Company announced that it has completed the acquisition of CarrierEQ, Inc. ("Airfox") through its subsidiary Lake Niassa Empreendimentos e Participações Ltda. Airfox is an American fintech located in Boston that will operate as a technological innovation hub, among other activities. As at September 30, 2020, Airfox holds 99.99% interest in BanQi Instituição de Pagamento Ltda ("BanQi"), BanQi is the Company's digital account platform. The integration of the application allows users access to services such as deposit and cash withdrawal at stores, as well as the option to settle payment booklets, payment slips and bills, and make transfers and mobile recharges through the application.

In accordance with CPC 15 (R1) - Business Combination, the Company will complete the fair value measurement of net assets acquired on May 21, 2020, within the 12 months from the date of the business combination. The Company does not expect significant changes from the valuation of net assets acquired and of intangible assets already identified.

The preliminary fair value of identifiable assets and liabilities on the date of acquisition of Airfox is presented below:

Statement of financial position	Provisional fair value on acquisition 05.21.2020
Current assets Intangible assets - software Noncurrent assets	45 89 14
	148
Current liabilities Noncurrent liabilities Equity	65 102 (19) <b>148</b>

A study was prepared by an independent specialist within the time limit established by CPC 15 -Business Combination for the effective purchase and segregation of goodwill, using the financial statements at the time of acquisition to allocate the purchase price. The goodwill from the acquisition amounts to R\$189, which comprise the difference paid by the Company, in the amount of R\$170, in relation to the fair value of the acquiree's equity.

It is mainly attributed to the synergies expected from the integration of the entity to the Company's existing businesses. The Company must present the final amount within the measurement period in accordance with CPC 15 - Business combination

The cash disbursement for the acquisition of the subsidiary, net of the cash acquired, is R\$50, which corresponds to the amount of R\$92 paid in 2020 net of the cash acquired of R\$42.







#### 2.8. Follow-on offering shares

On June 3, 2020, the initial offering of 220,000,000 common shares was approved at a Meeting of the Board of Directors (RCA), with restricted placement efforts, which could be increased by up to 35%, i.e. up to 77,000,000 common shares ("Additional Shares"), depending on demand.

The closing price of common shares issued by the Company on B3 on June 3, 2020, was R\$13.48 (this is merely an indication of the Price per Share), which could vary upwards or downwards, according to the conclusion of the Bookbuilding Procedure. Thus, the total amount of the Restricted Offer, based on this indicative Price per Share, would be R\$2,965,600,000.00, without considering the placement of Additional Shares, or R\$4,003,560,000.00, considering the placement of Additional Shares.

The price per share was set at R\$ 15.00 by the Board of Directors after completion of the procedure to determine the investment intentions of professional investors. Considering the price per share and the issue of 297,000,000 shares, the total amount of the Offer was R\$ 4,455,000,000.00. The Company's capital increased by R\$ 2,227,500,000.00, through the issue of 297,000,000 new shares, within the limit of the authorized capital, as approved at the Board of Directors' Meeting held on June 15, 2020. The remaining amount of R\$ 2,227,500,000 was earmarked for capital reserve, in a premium account upon subscription of the shares.

The net resources deriving from the Restricted Offer were allocated to (i) investments in technology and logistics, innovation and development; and (ii) optimization of the Company's capital structure, including replenishment of working capital.

#### 2.9. Closing of stores

On September 16, 2020, a meeting of the Board of Directors (RCA) approved the closing of certain stores as a result of a detailed study prepared to identify loss-making establishments and eliminating store overlap in micro markets.

In view of the aforementioned decision, the Company revisited the non-cancellable lease terms and remeasured its lease liabilities, included the amounts referring to fines for termination and the expenses to restore the properties to the conditions required by the terms and conditions of the lease contracts. The total net amount, referring to the remeasurement of lease liabilities, fixed-use assets, property and equipment and intangible assets, amounted to R\$ 92, being recorded in the statement of profit or loss under "Other operating income and expenses". The segregation of the respective balances of Assets and Liabilities can be found below:

Description	Total
Right-of-use asset	(192)
Lease liabilities	227
Property and equipment and Intangible assets	(38)
Expenses to leave the properties in their original condition	(16)
Rents and severance expenses	(73)
Total	(92)

# 3. Revised pronouncements and interpretations issued but not yet adopted

Those IFRSs issued/amended by the IASB that are effective for the year beginning in 2020 had no impact on the Company's interim financial information, except for the amendments mentioned below. In addition, the IASB issued/revised certain IFRSs, whose adoption is scheduled for 2021 or later, and the Company is assessing the impacts of the adoption of these standards on its Financial Statements:

- Amendment to IAS 1 - Classification of liabilities as current or noncurrent: This clarifies aspects to be considered for the classification of liabilities as current or noncurrent liabilities. This amendment is effective for annual reporting periods beginning on or after January 1, 2022. The Company does not expect significant impacts on its financial statements.









# 4. Significant accounting practices

For cases in which there were no significant changes in the nature of the accounting balances or in the Company's policies, detailed information disclosed in the financial statements for the year ended December 31, 2019 has not been fully reproduced in this quarterly information. Therefore, this quarterly information shall be read in conjunction with the financial statements for 2019, published on March 25,

#### Consolidation

In preparing the individual and consolidated interim financial information, financial information from subsidiaries closed at the same reporting date and consistent with the Company's accounting policies was used.

#### Equity interest in subsidiaries

	09.30.	2020
Investments	Direct interest	Indirect interest
Subsidiaries		
Indústria de Móveis Bartira Ltda. ("Bartira")	99.99%	0.01%
Globex Administração e Serviços Ltda. ("GAS")	99.99%	0.01%
Lake Niassa Empreendimentos e Participações Ltda. ("LAKE")	99.99%	0.01%
VVLog Logística Ltda. ("VVLog")	99.99%	0.01%
Globex Administradora de Consórcio Ltda. ("GAC")	99.99%	0.01%
Cnova Comércio Eletrônico S.A. ("Cnova Brasil")	100.00%	-
ASAPLog Ltda. ("ASAPLog")	-	100.00%
Carrier EQ, LLC ("Airfox")	-	100.00%
BanQi Instituição de Pagamento Ltda. ("BanQi")	-	100.00%

# 5. Cash and cash equivalents

#### a) Breakdown of balances

		Indivi	dual	Consoli	dated
	Weighted average rate	09.30.2020	12.31.2019	09.30.2020	12.31.2019
Cash and banks		136	132	149	136
Short-term investments under repurchase agreement	95.96% of CDI p.a.	1,917	1,152	1,959	1,191
Automatic short-term investments	8.79% of CDI p.a. (i)	4	36	14	37
		2,057	1,320	2,122	1,364

<sup>(</sup>i) These refer to investment of funds available in checking account with daily profitability linked to the Interbank Deposit Certificate (CDI) rate, automatically redeemed on the first business day following that of the investment (D+1).





## 6. Trade accounts receivable

#### a) Breakdown of balances

	Indivi	dual	Consoli	dated
	09.30.2020	12.31.2019	09.30.2020	12.31.2019
Credit card companies	5,753	3,004	5,753	3,004
Consumer financing - CDCI (i)	2,564	2,529	2,564	2,529
Trade accounts receivable - B2B (ii)	173	206	173	206
Other accounts receivable	264	227	266	228
Allowance for expected credit losses	(487)	(489)	(487)	(489)
	8,267	5,477	8,269	5,478
Current Noncurrent	7,878 389	5,111 366	7,880 389	5,112 366

<sup>(</sup>i) These correspond to receivables from time sales financed through Direct Consumer Credit with Seller Intervention (CDCI), according to Note 13(a)(i), payable in up to 24 months, with days sales outstanding of 12 months.

#### b) Changes in allowance for expected credit losses

	Indiv	idual	Consol	idated
	09.30.2020	09.30.2019	09.30.2020	09.30.2019
Balance at beginning of period	(489)	(427)	(489)	(498)
Expected loss recorded for the period	(556)	(408)	(556)	(452)
Merger of Cnova	-	(72)	-	-
Write-off of accounts receivable	558	396	558	439
Balance at end of period	(487)	(511)	(487)	(511)
Current	(431)	(465)	(431)	(465)
Noncurrent	(56)	(46)	(56)	(46)



<sup>(</sup>ii) These refer to sales made to other legal entities for resale or own use.

		Individual										
				).2020			12.31.2019					
			Ove	rdue					Ove	rdue		
	Falling due	Within 30 days	31 - 60 days	61-90 days	Above 90 days	Total	Falling due	Within 30 days	31 - 60 days	61-90 days	Above 90 days	Total
Credit card companies	5,738	1	1	1	12	5,753	3,004	-	-	-	-	3,004
Consumer financing - CDCI	2,349	91	43	33	48	2,564	2,328	95	40	28	38	2,529
Trade accounts receivable - "B2B"	154	15	1	2	1	173	194	4	2	1	5	206
Other accounts receivable	257	5	2			264	225				2	227
	8,498	112	<u>47</u>	<u> 36</u>	61	8,754	5,751	99	42	29	45	5,966

		Consolidated										
			09.30	0.2020			12.31.2019					
			Ove	erdue					Ove	rdue		
	Falling due	Within 30 days	31 - 60 days	61-90 days	Above 90 days	Total	Falling due	Within 30 days	31 - 60 days	61-90 days	Above 90 days	Total
Credit card companies	5,738	1	1	1	12	5,753	3,004	-	-	-	-	3,004
Consumer financing - CDCI	2,349	91	43	33	48	2,564	2,328	95	40	28	38	2,529
Trade accounts receivable - "B2B"	154	15	1	2	1	173	194	4	2	1	5	206
Other accounts receivable	257	6	2	-	1	266	226	-	-	-	2	228
	8,498	113	47	36	62	8,756	5,752	99	42	29	45	5,967









### 7. Inventories

#### a) Breakdown of balances

	<u>Indivi</u>	<u>dual</u>	<u>Consolidated</u>			
	09.30.2020	12.31.2019	09.30.2020	12.31.2019		
Stores	1,850	2,184	1,850	2,184		
Distribution centers	3,713	2,431	3,743	2,445		
Storeroom	13	14	14	15		
Estimated impairment loss	(36)	(79)	(37)	(79)		
	5,540	4,550	5,570	4,565		
Distribution centers Storeroom	1,850 3,713 13 (36)	2,184 2,431 14 (79)	1,850 3,743 14 (37)	2,18 2,44 (7		

#### b) Changes in estimated impairment losses

	Indiv	idual	Consol	idated
	09.30.2020	09.30.2019	09.30.2020	09.30.2019
Balance at beginning of period	(79)	(50)	(79)	(102)
Reversals (additions)	26	(171)	25	(178)
Realized losses	17	36	17	55
Merger of Cnova		(40)		
Balance at end of period	(36)	(225)	(37)	(225)

### 8. Taxes recoverable

#### a) Breakdown of balances

	Indivi	dual	Consoli	dated
	09.30.2020	12.31.2019	09.30.2020	12.31.2019
State VAT (ICMS) recoverable (ii)	3,009	2,757	3,012	2,758
Contribution Tax on Gross Revenue for Social				
Integration Program (PIS) and for Social	1,535	751	1,536	752
Security Financing (COFINS) recoverable (ii)				
Income and social contribution taxes	232	208	249	225
Social Security Tax (INSS) recoverable (i)	236	98	236	98
ICMS recoverable on property and equipment (ii)	1	1	2	2
Other	9	7	12	9
	5,022	3,822	5,047	3,844
			<u> </u>	
Current	1,461	1,029	1,485	1,050
Noncurrent	3,561	2,793	3,562	2,794

- (i) In September 2020, the Company recorded the restated amount of R\$ 127 as Social Security Contribution (INSS) recoverable, due to recent favorable decisions awarded by the Administrative Board of Tax Appeals (CARF), case law and basis in Law No. 13988/2020 and its effects on the contribution salary bases of group companies.
- (ii) The expected realization of ICMS recoverable and ICMS recoverable on property and equipment is as follows:

At September 30, 2020	Individual	Consolidated
3 month period of 2020	131	134
2021	350	350
2022	368	368
2023	443	443
2024	551	551
2025 to 2027	1,167	1,168
	3,010	3,014

This ICMS credit realization plan is monitored periodically in order to ensure compliance with the established assumptions, which are reassessed based on business events, allowing a better credit realization.









With respect to credits that cannot yet be immediately offset, the Company management, based on a technical recovery study that considers future growth expectations and consequent offset with debts arising from its operations, believes that future offset is feasible. The studies mentioned are prepared and reviewed periodically based on information extracted from the strategic planning previously approved by the Company's Board of Directors. For the individual and consolidated interim financial information for the period ended September 30, 2020, the Company management has monitoring controls over compliance with the plan established annually, reassessing and including new elements that contribute to realization of the ICMS recoverable balance, as shown in the table above.

The credit is realized through refund from the state finance departments, requiring evidence of the operations that generated the Company's right to refund, such as tax documents and digital files. This methodology is determined by the legislation of each state, and is duly complied with by the Company.

Previously unused credits - Decision of the Federal Supreme Court of Brazil ("STF") on reimbursement of ICMS-ST

In the first guarter of 2020, the balance of R\$89 relating to previously unused credits was recorded, in addition to the balances that had already been recorded in prior years, arising from an additional review of operations subject to ICMS-ST (tax substitution). The Company sought such credits based on the decision handed down by the Federal Supreme Court of Brazil ("STF") under general resonance, which authorized taxpayers to reimburse the ICMS-ST overpaid for the cases in which the tax base used as a reference for payment is higher than the price applied for sale to the final consumer. This amount corresponds to the states of Minas Gerais (MG), Paraná (PR), São Paulo (SP) and Rio de Janeiro (RJ), and was matched against the cost of goods sold.

(iii) PIS and COFINS recoverable are expected to be realized as follows:

At September 30, 2020	Individual	Consolidated
3-month period of 2020	168	170
2021	701	701
2022	666	665
	1,535	1,536

Decision of the Federal Supreme Court of Brazil ("STF") on ICMS in the PIS and COFINS tax <u>base</u>

Since adoption of the non-cumulative PIS and COFINS regime, the Company has been pleading in court the right to deduct ICMS and ICMS-ST from the PIS and COFINS tax base. With the judgment of this matter by the STF under general resonance on March 15, 2017, as well as the Decision published on October 2, 2017, calculation is now made considering the respective deductions.

In December 2018, the Company disposed of part of the right to the credits from these suits to a third party, for the total amount of R\$50. In March 2019, an additional disposal was made for R\$50. Both disposals were recorded under Revenue from sale of goods and services, pursuant to the Company's accounting policy.

In August 2019, a final favorable decision was handed down on the proceeding in which the Company pleaded the right to exclude ICMS from the PIS and COFINS tax base.

The recorded amount of these credits totaled R\$ 266 (in restated amounts), R\$ 152 of which should be transferred to the buyer of the credits, of which R\$ 120 had already been settled by September 30, 2020. The amount of R\$ 114 related to the remaining credits, which are not part of the Public Credit Grant Deed, are owned by the Company and were recorded under "PIS and COFINS recoverable", the principal of R\$ 64 recorded under "Cost of goods and services sold" and monetary restatement of R\$ 50 in "Finance income (costs), net". These credits have already been approved by the Brazilian Internal Revenue Service (RFB) and offset by the Company with federal tax debts amounting to R\$59.





In May 2020, according to a release of material information, the Company obtained a favorable decision in another proceeding addressing the right to exclude ICMS from the PIS and COFINS base. The amount reported for this portion of credits totaled R\$374 (restated). After a calculation review, the Company identified that the amount is R\$364 recorded under "PIS and COFINS recoverable", with the principal amount of R\$241 under "Cost of goods and services sold" and monetary restatement of R\$123 under "Finance income (costs), net".

In September 2020, the Company recorded the amount of R\$ 625 (of which R\$ 505 refers to the principal and R\$ 120 refers to monetary restatement, recorded under "Cost of goods and services sold" and "Net finance income (costs)", respectively), relating to previously final and unappealable decisions on lawsuits, as a result of decisions subsequent to the STF judgment, as well as the analysis of cases recently adjudged.

The Company is a party to lawsuits that still await a final decision under which, in management's best estimate, the effects of such credits, from 2010 to February 2017, total approximately R\$37 as of September 30, 2020 (R\$484 as of December 31, 2019). These amounts consider monetary restatement and are net of lawyers' fees.

The Company is awaiting judgment of the motion for clarification filed by the Office of the Attorney General of the National Treasury ("PGFN"), as well as the possible limitation of its effects in time. The Company's legal advisors, however, understand that the decision to apply the limitation of the effects in time will not restrict the rights of the lawsuit filed.









# 9. Related parties

	Assets (liabilities), net				Income (expenses), net			
	Indivi	dual	Consolidated		Indiv	/idual	Conso	lidated
	09.30.2020	12.31.2019	09.30.2020	12.31.2019	09.30.2020	09.30.2019 restated (*)	09.30.2020	09.30.2019 restated (*)
Parent company (**)						restated ( )		- restated ( )
Companhia Brasileira de Distribuição ("CBD") (c), (d), (e), (f)	-	-	-	-	-	(10)	-	(12)
Subsidiaries								
Indústria de Móveis Bartira Ltda.("Bartira") (b), (d), (e)	16	9	-	-	(258)	(398)	-	-
Globex Administração e Serviços Ltda. ("GAS") (d)	-	-	-	-	-	(1)	-	-
ASAPLog Ltda. ("ASAPLog")	-	-	-	-	(2)	-	-	-
VVLog Logística Ltda. ("VVLog") (e)	-	1	-	-	-	(76)	-	-
Cnova Comércio Eletrônico S.A. ("Cnova Brasil") (d), (e), (g)	-	-	-	-	-	(244)	-	-
BanQi Instituição de Pagamento Ltda. ("BanQi")	1	-	-	-	-	-	-	-
Associates								
Financeira Itaú CBD S.A. ("FIC") (a)	(3)	(13)	(3)	(13)	(7)	(6)	(7)	(8)
Banco Investcred Unibanco S/A ("BINV") (a)	-	5	-	5	(1)	2	(1)	2
Sendas Distribuidora S.A. ("Sendas") (d) (**)	-	-	-	-	-	-	-	3
Greenyellow do Brasil Energia e Serviços Ltda. ("Greenyellow") (d) (**)	-	-	-	-	-	(4)	-	(4)
Other								
Casa Bahia Comercial Ltda. ("CB") (d), (f)	(216)	(285)	(191)	(288)	(374)	(192)	(381)	(197)
	(202)	(283)	(194)	(296)	(642)	(929)	(389)	(216)
Leases								
Right-of-use asset	1.040	1.123	1.066	1.151	(93)	(82)	(95)	(84)
Lease liabilities	(1,478)	(1.522)	(1.517)	(1.590)	(133)	(139)	(137)	(143)
	(438)	(399)	(451)	(439)	(226)	(221)	(232)	(227)
Receivables from related parties	289	237	282	262				
Current	234	151	190	139				
Noncurrent	55	86	92	123				
Payables to related parties	(53)	(121)	(25)	(119)				
Current	(53)	(121)	(25)	(119)				

<sup>(\*)</sup> The balances were restated in accordance with memorandum circular CVM/SNC/SEP/No. 02/2019 with retrospective effects on the application of CPC 06 (R2) / IFRS 16.











<sup>(\*\*)</sup> On June 14, 2019, CBD disposed of the totality of the interest held in the Company. As a result, Sendas and Greenyellow are no longer related parties, as they belong to the CBD group.

The transactions with related parties presented in the table above refer to transactions that the Company conducts with its key shareholders, its subsidiaries and other related entities. These transactions were accounted for substantially according to the usual market prices, terms and conditions agreed between the parties, as follows:

#### a) Loans and financing with FIC and BINV

The Company operates as a banking agent for services operated by FIC and BINV, which purchase credit card receivables from the Company. This operation generates amounts to be transferred, indicated as accounts payable to related parties and amounts receivable for services rendered, indicated as accounts receivable from related parties. The result of these operations is presented in the column "Income (expenses), net" in the table above, and classified as "Revenue from sale of goods and services", in the Company's statement of profit or loss.

FIC and BINV are credit card operators that issue cards and finance purchases for customers. In the period ended September 30, 2020, the balance of credit cards receivable from FIC and BINV totaled R\$213 (R\$202 as of December 31, 2019). These balances are recorded as "Accounts receivable" under "Credit card companies", as shown in Note 6(a).

For the nine-month period ended September 30, 2020, the Company recognized R\$9 (R\$13 for the nine-month period ended September 30, 2019) in finance costs arising from the sale of credit card receivables.

#### b) Intercompany loans with subsidiaries

In the nine-month period ended September 30, 2020, the Company did not have any loan agreements with its subsidiaries.

	09.30.2020	12.31.2019
Indústria de Móveis Bartira Ltda. ("Bartira")		110,0%
VVLog Logística Ltda. ("VVLog")	-	105,0%

#### c) Transactions with CBD

CBD is the Company's guarantor in an insurance distribution agreement, and guarantor in counterguarantee and property lease agreements. There is also reimbursement of lease expenses between the parties.

The Company also acquires food vouchers and benefits for its employees from CBD, at prices similar to those of the competition. No expenses were recorded for the nine-month period ended September 30, 2020 (R\$25 for the nine-month period ended September 30, 2019).

#### d) Lease and provision of services

Via Varejo has leases with CBD, Sendas and GAS. Furthermore, the Company and its subsidiary Bartira have lease contracts regarding 296 properties, including distribution centers and commercial and administrative buildings, entered into under specific conditions with Casa Bahia Comercial ("CB") and its shareholders, pursuant to Association Agreement entered into by Via Varejo, CBD, CB and CB's shareholders.

The breakdown of the lease contracts' amounts is as follows:

		Consol	lidated				
	09.30.2020	12.31.2019	09.30.2020	12.31.2019			
Statement of financial position	Right of use	Right of use	Lease liabilities	Lease liabilities			
Casa Bahia Comercial Ltda.	1,066	1,151	(1,517)	(1,590)			
		Consol	lidated				
	09.30.2020	09.30.2019 restated (*)	09.30.2020	09.30.2019 restated (*)			
Statement of profit or loss	Depreciation	Depreciation	Lease interest	Lease interest			
Casa Bahia Comercial Ltda.	(95)	(84)	(137)	(143)			

<sup>(\*)</sup> The balances were restated in accordance with memorandum circular CVM/SNC/SEP/No. 02/2019 with retrospective effects on the application of CPC 06 (R2) / IFRS 16.

Until July 1, 2019 (date of the partial spin off of Cnova Brasil with the subsequent merger of the spun-off portion by Via Varejo), Via Varejo offered its products at the website of its subsidiary Cnova Brasil, paying a commission for the use of the subsidiary's sales platform. The Company recognized, until the date of the spin-off, an expense of R\$20 for the six-month period ended June 30, 2019. From the partial spin-off, Via Varejo began to operate directly the e-commerce and marketplace businesses previously operated by Cnova Brasil.

In 2018, the Company entered into a service agreement with Greenyellow to implement energy efficiency solutions in certain branches, with the objective of monitoring and ensuring the reduction of electricity consumption. Greenyellow receives a percentage of the energy cost reduction as compensation. Greenyellow is also a supplier of certain fixed assets classified under Facilities in the Company's property and equipment.

#### e) Purchase and sale of goods and services

In the nine-month periods ended September 30, 2020 and September 30, 2019, the Company conducted the following related party transactions:

		Income (expenses), net		
Counterparty	Transaction	09.30.2020	09.30.2019	
Cnova	Sale of goods	-	13	
CBD	Commission for intermediation of purchase	-	20	
Bartira	Purchase of goods	(258)	(399)	
VVLog	Freight services	-	(77)	
Cnova	Purchase of goods	-	(225)	
ASAPLog	Freight services	(2)	-	

#### f) Association agreement between Via Varejo, CBD and CB and related covenants

On July 1, 2010, the First Amendment to the Association Agreement ("Association Agreement") was entered into by Via Varejo, CBD and CB, which, among other rights, guaranteed Via Varejo the right to be indemnified, in respect of losses and damages, by CBD and CB, regarding certain lawsuits and reimbursement of expenses related to facts or acts whose origin or triggering event had occurred under the responsibility of the former controlling shareholders of Via Varejo (formerly Globex Utilidades) and of the companies included in the Association Agreement.

As provided in the Association Agreement, after the six-year period from the closing date of the transaction, which occurred on November 8, 2016, the procedures referring to indemnification related to new lawsuits were terminated and negotiations between the parties began for collection and settlement of existing balances relating to such losses and damages.

On July 4, 2017, the Company entered into an Agreement with CB, together with CBD, to (i) settle losses and damages already incurred until November 8, 2016; (ii) define new criteria to determine liabilities for losses and damages related to contingencies; (iii) hold periodic meetings in which each party must present the losses and damages incurred as from November 9, 2016, to be indemnified by the other party; and (iv) set up guarantees to meet CB's obligation to indemnify in relation to the contingencies. This Agreement was approved by the Company's Board of Directors and by CBD on July 24, 2017. CB partner sureties were provided as guarantees for compliance with said Agreement, as well as mortgages on properties owned by CB, in an amount sufficient to cover the total potential contingencies identified on November 8, 2016.

On October 24, 2018, the Company and CB, jointly with CBD, entered into an Amendment to the Agreement with a view to improving its criteria and clarifying certain clauses and conditions, thus enabling the settlement of outstanding balances presented in the periodic meetings.

The Company has maintained the contractual terms of the Association Agreement and related amendments until the date of approval of this interim financial information.







Expenses related to total key management personnel compensation (Statutory Officers and members of the Board of Directors), recorded in the statement of profit or loss for the nine-month periods ended September 30, 2020 and September 30, 2019 are as follows:

		09.30.2020	
	Short-term benefits	Share-based payment	Total
Executive Board	9	25	34
Board of Directors	5	-	5
	14	25	39
		09.30.2019	
	Short-term benefits	Share-based payment	Total
Executive Board	9	4	13
Board of Directors	4_		4
	13	4	17

### 10. Investments

a) Balances and changes

			inaiviauai		
	Lake	Bartira	Cnova Brasil	Other	Total
Balance at December 31, 2018 - restated (*)	107	758	(57)	72	880
Capital increase (i)			96		96
Unearned income - inventories	-	(8)	-	-	(8)
Merger of Cnova	-	-	210	-	210
Distribution of dividends	(4)	-	-	(5)	(9)
Equity pickup - P&L	32	(4)	(240)	5	(207)
Equity pickup on other comprehensive income			7		7
At September 30, 2019 - restated (*)	135	746	16	72	969

			Individual		
	Lake	Bartira	Cnova Brasil	Other	Total
Balance at December 31, 2019	150	735	16	72	973
Capital increase (ii)	181	-	-	-	181
Unearned income - inventories	-	5	-	-	5
Distribution of dividends	(4)	-	-	-	(4)
Equity pickup - P&L	17	(18)	-	(4)	(5)
Equity pickup on other comprehensive income (loss)	(6)	-	-	-	(6)
At September 30, 2020	338	722	16	68	1,144

- (\*) The balances were restated in accordance with memorandum circular CVM/SNC/SEP/No. 02/2019 with retrospective effects on the application of CPC 06 (R2) / IFRS 16.
- (i) In 2019, the Company increased the capital of subsidiary Cnova Brasil by R\$96, by converting debts with Via Varejo.
- (ii) In 2020, the Company increased the capital of subsidiary Lake by R\$181, with R\$124 in cash and R\$57 from Convertible Notes issued by Airfox in favor of Via Varejo. For further information, see Note 2.7(b).

	Consolidated			
	FIC	BINV	Total	
Balance at December 31, 2018	79	29	108	
Equity pickup	26	6	32	
Distribution of dividends	(3)	(2)	(5)	
At September 30, 2019	102	33	135	
	Consolidated			
	FIC	BINV	Total	
Balance at December 31, 2019	108	37	145	
Equity pickup	35	6	41	
Distribution of dividends	(6)	(4)	(10)	
At September 30, 2020	137	39	176	









#### FIC and BINV

These are financial institutions created with the objective of financing sales directly to CBD and Via Varejo customers. BINV is the result of the association of the Company with Banco Itaú Unibanco S.A., while FIC is the result of the association of CBD and the Company with Banco Itaú Unibanco S.A. The Company has significant influence on investments, but not control over them. The share in the total voting capital of FIC and BINV corresponds to 14.24% and 50.00%, respectively, arising from the investments of subsidiary Lake.

Information on the associates deemed material by the Company for equity pickup calculation purposes is as follows:

	FI	С	BIN	٧V
Statement of financial position	09.30.2020	12.31.2019	09.30.2020	12.31.2019
Current assets	6,261	7,086	624	640
Noncurrent assets	43	51	-	-
Total assets	6,304	7,137	624	640
Current liabilities	5,148	6,185	548	563
Noncurrent liabilities	<b>21</b>	21	2	3
Equity (i)	1,135	931	74	74
Total liabilities and equity	6,304	7,137	624	640
Statement of profit or loss	09.30.2020	09.30.2019	09.30.2020	09.30.2019
Revenue	804	888	66	59
Operating income	417	302	22	24
Net income	249	180	11	12

<sup>(</sup>i) The calculation of the investment considers the investee's equity, less the special goodwill reserve, which is the exclusive right of Itaú Unibanco S.A.





# 11. Property and equipment

a) Breakdown of balances and changes

	Bala	ance at 09.30.20	)20	Ba	Balance at 12.31.2019			Balance at 09.30.2020			Balance at 12.31.2019		
	Cost	Accumulated depreciation	Net	Cost	Accumulated depreciation	Net	COST	Accumulated depreciation	Net	Cost	Accumulated depreciation	Net	
Land	11		11	12		12	15	-	15	15		15	
Buildings	15	(8)	7	15	(8)	7	19	(13)	6	20	(13)	7	
Leasehold improvements	1,050	(438)	612	1,069	(391)	678	1,053	(438)	615	1,072	(391)	681	
Machinery and equipment	237	(148)	89	225	(135)	90	426	(284)	142	416	(264)	152	
IT equipment	560	(377)	183	503	(333)	170	563	(379)	184	506	(334)	172	
Facilities	154	(52)	102	152	(60)	92	174	(61)	113	172	(68)	104	
Furniture and fixtures	345	(186)	159	311	(163)	148	347	(188)	159	313	(165)	148	
Vehicles	5	(4)	1	5	(4)	1	13	(7)	6	17	(8)	9	
Construction in progress	72	-	72	63	-	63	73	-	73	64	-	64	
Other	56	(43)	13	54	(38)	16	57	(43)	14	55	(38)	17	
Total	2,505	(1,256)	1,249	2,409	(1,132)	1,277	2,740	(1,413)	1,327	2,650	(1,281)	1,369	
			Individua	al					Cons	solidated			
Balance	at Addi	tions Merger	Write-	Deprecia-	Transfers	<b>Balance at</b>	Balance	at Additions	Write-	Deprecia	1- Transfers	Balance at	

	Individual								Consolidated					
	Balance at 12.31.2018	Additions	Merger	Write- offs	Deprecia- tion	Transfers	Balance at <b>09.30.2019</b>	Balance at 12.31.2018	Additions	Write- offs	Deprecia- tion	Transfers	Balance at 09.30.2019	
Changes in 2019	1,293	162	29	(80)	(131)	(8)	1,265	1,444	166	(84)	(150)	(8)	1,368	
				Individ	ual					Cons	olidated			

	Individual						Consolidated					
	Balance at 12.31.2019	Additions	Write- offs	Depreciation	Transfers	Balance at 09.30.2020	Balance at 12.31.2019	Additions	Write- offs	Depreciation	Transfers	Balance at 09.30.2020
	ILIGIILOIG					OSISOILOLO			0113			OSISTILOLO
Changes in 2020	1,277	114	1	(141)	(2)	1,249	1,369	116	(2)	(153)	(3)	1,327





Individual







Consolidated



b) Classification of depreciation and amortization of Property and equipment and Intangible assets in the statement of profit or loss

In the nine-month periods ended September 30, 2020 and September 30, 2019, the Company recognized the following depreciation and amortization amounts in cost of goods and services sold:

	Indiv	idual	Consolidated			
	09.30.2020	09.30.2019	09.30.2020	09.30.2019		
Depreciation and amortization	27	30	40	49		

c) Impairment tests of property and equipment

The recoverable amount of the CGUs was determined by means of a calculation based on the value in use considering cash projections for the next five years. The following assumptions were used in the calculation: (i) growth rate for the five-year period 2020-2024, according to the Company's strategic planning; (ii) average sales growth rate of 10.2% for the fourth and fifth years; and (iii) discount rate representing the Company's weighted average cost of capital. The inflation rate of 3.5% p.a. was considered for all periods.

As disclosed in Note 2.6, by virtue of the macroeconomic scenario, the Company conducted other analyses regarding the need to reduce the recoverable amount of its assets. These new analyses were performed considering the same assumptions used in preparing the annual Financial Statements; however, the projections used for the impairment tests were revised considering the current scenario of the COVID-19 outbreak, as well as restating the discount rates and the carrying amounts of the assets.

As a result of this analysis, in the period ended September 30, 2020, no need for recording additional impairment loss was identified (R\$ 31 at December 31, 2019, related to 20 stores).









### 12. Intangible assets

a) Breakdown of balances and changes

			Indivi	idual			Consolidated						
	Ba	lance at 09.30.20	020	Balance at 12.31.2019			Bala	Balance at 09.30.2020			Balance at 12.31.2019		
	Cost	Accumulated amortization	Net	Cost	Accumulated amortization	Net	Cost	Accumulated amortization	Net	Cost	Accumulated amortization	Net	
Goodwill (i)	-		-			_	819		819	627		627	
Software under development	188	-	188	181	-	181	188	-	188	181	-	181	
Software and licenses	676	(323)	353	573	(282)	291	769	(326)	443	578	(284)	294	
Contractual rights (ii)	251	(205)	46	251	(177)	74	251	(205)	46	251	(178)	73	
Trademarks and patents (iii)	-	-	-	-	-	-	48	-	48	46	-	46	
Favorable contract (iv)	-	-	-	-	-	-	36	(14)	22	36	(13)	23	
Goodwill (v)	68	(67)	1	68	(67)	1	68	(67)	1	68	(67)	1	
	1,183	(595)	588	1,073	(526)	547	2,179	(612)	1,567	1,787	(542)	1,245	

_	Individual						Consolidated						
	Balance at 12.31.2018	Additions	Merger	Write- offs	Amorti- zation	Transfers	Balance at 09.30.2019	Balance at 12.31.2018	Additions	Write- offs	Amorti- zation	Transfers	Balance at <b>09.30.2019</b>
Changes in 2019	625	148	32	(106)	(72)	8	635	1.373	156	(110)	(93)	8	1.334

	Individual					Consolidated							
	<b>Balance at</b>	Transfers					Balance at Additions Write- Business Amorti-					<b>Balance at</b>	
	12.31.2019	tions	offs	zation	Transfers	09.30.2020	12.31.2019 Additions		offs	Combination	zation	Transfers	09.30.2020
Changes in 2020	547	130	5	(96)	2	588	1,245	136	5	136	(103)	3	1,567

(i) Goodwill: The Company records goodwill arising from the acquisition of: (i) Bartira in 2013, in the amount of R\$627; (ii) ASAPLog in 2020, in the amount of R\$3; and (iii) Airfox in 2020, in the amount of R\$189.

(ii) Contractual rights: The Company's contractual rights refer to re-acquisition of insurance intermediation rights and extended warranty. The useful lives of these assets were established based on the end date of the re-acquired rights.

(iii) Trademarks and patents: As a result of Bartira's business combination, a value for this brand was recognized in the amount of R\$46 based on the royalties relief methodology, which represents the remuneration that would be adopted in the market for the use of the brand had it not been acquired.

(iv) Favorable contract: As part of Bartira's business combination, the property used by Bartira is leased from the lessor Casa Bahia Comercial Ltda. The measurement was made using information from comparable transactions in the market.

(v) Goodwill: Refers to amounts paid to former owners of points of sale.











#### b) Impairment testing of intangible assets

The Company analyzes, at least annually, if there is any indication that intangible assets with finite useful lives are not capable of generating future economic benefits through the generation of revenue from the sale of products or services, cost reduction, or other benefits resulting from the use of the asset by the Company.

In the year ended December 31, 2019, management performed an analysis together with its information technology department about whether the projects in question were economically feasible. Those cases in which intangible assets were not likely to generate economic benefits and/or whose maintenance was not in line with the strategy of the Company's new management were discontinued. As a consequence, balances recorded until then were reduced to their recoverable amount, which resulted in a write down to P&L of R\$142.

In the period ended September 30, 2020, the Company did not identify any other intangible assets that management has assessed as not capable of generating future economic benefits. It should also be mentioned that, due to the temporary closing of its physical stores (as mentioned in the material information disclosed on March 21, 2020), the Company decided to focus its investments on e-commerce. The Company decided at that time to concentrate investments in logistics, infrastructure and especially in technology.

## 13. Loans and financing

#### a) Breakdown of balances

		Indivi	dual	Consoli	lated		
	Rate	09.30.2020	12.31.2019	09.30.2020	12.31.2019		
CDCI (i)	5.64% p.a.	3,626	3,746	3,626	3.746		
Loans in local currency (ii)	6.55% p.a.	2,504	-	2,504	-		
Debentures (iii)	6.51% p.a.	2,005	500	2,005	500		
Promissory notes (iv)	-	-	1,528	-	1.528		
Loans in foreign currency	-		127		127		
		8,135	5,901	8,135	5.901		
Current		5,213	4,944	5,213	4.944		
Noncurrent		2,922	957	2,922	957		
Financial instruments - fair value hedge - assets	-	-	(2)	-	(2)		
Total loans and financing, net swa	p - assets	8.135	5,899	8,135	5,899		

#### (i) CDCI

Direct Consumer Credit with Seller Intervention ("CDCI") operations correspond to the financing of sales in installments to customers, through financial institutions (see Note 6(a)). The rates are fixed for each contract entered into. At September 30, 2020, the weighted average of the rates adopted by financial institutions for CDCI operations was 5.64% p.a. (6.40% p.a. as of December 31, 2019).

#### (ii) Borrowings in domestic currency

On June 29, 2020, the Company entered into Bank Credit Notes (CCB) contracts, in the amount of R\$2,503, at CDI + 3.82% p.a. and maturing within 2 (two) years, with grace period for principal of 6 (six) months and quarterly amortization from December 2020, upon payment of quarterly interest.





#### (iii) Debentures

On December 23, 2019, the Company made the 4th issue of simple, nonconvertible debentures in a single series. The Company issued 500,000 (five hundred thousand) debentures at the par value of R\$1,000.00 (one thousand reais), at CDI + 0.99% p.a., final amortization and semiannual interest, which were publicly distributed with restricted placement efforts pursuant to CVM Ruling No. 476/2009. The debentures mature within two years from the issue date, and the funds raised were used to extend the Company's debt maturity profile.

On June 25, 2020, the Company made the 5th issue of simple, nonconvertible debentures in 2 (two) series. 650,000 (six hundred and fifty thousand) debentures were issued at the par value of R\$1,000.00 (one thousand reais) for the 1st series and 850.00 (eight hundred and fifty thousand) debentures at the par value of R\$1,000.00 (one thousand reais) for the 2<sup>nd</sup> series, at CDI + 3.75% p.a. and CDI + 4.25% p.a. respectively, with final amortization and quarterly interest, which were publicly distributed with restricted placement efforts pursuant to CVM Ruling No. 476/2009. The 1st series matures within 1 year and the 2nd series matures within 2 years from the issue date, and the funds raised were used to extend the Company's debt maturity profile.

#### (iv) Promissory notes

On September 10, 2019, the Company carried out the 2nd issue of commercial promissory notes, in a single series, maturing in September 2020. One thousand and five hundred (1,500) notes were issued with a par value of R\$ 1, with a remuneration of 119% of the CDI, which were subject to public distribution with restricted placement efforts under the terms of CVM Ruling No. 476/2009. The amounts raised were used to optimize cash flow in the ordinary course of business. On June 25, 2020, the Company redeemed 1,497 (one thousand four hundred and ninety-seven) notes outstanding of the second issue, thus contributing to the extension of the Company's debt maturity profile. The remaining balance of the promissory notes was paid in full upon maturity.

#### b) Changes

The table below shows the changes in the cash flow financing activities.

Balance at December 31, 2018       4,321       4,325         Cash flows from financing activities         Funds raised (i)       5,559       5,559         Amortization (i)       (4,308)       (4,309)         Payment of interest (i)       (211)       (211)         Merger of Cnova       3       -         Non-cash changes       218       218         Interest incurred (i)       218       218         Swap       2       2       2         Foreign exchange difference       12       12       12         At September 30, 2019       5,596       5,596       5,596         Balance at December 31, 2019       5,899       5,899         Cash flows from financing activities       Funds raised (ii)       7,607       7,607         Amortization (ii)       (5,317)       (5,317)       (5,317)         Payment of interest (ii)       (353)       (353)         Non-cash changes       1       306       306         Interest incurred (ii)       306       306         Swap       (3)       (3)       (3)         Foreign exchange difference       (4)       (4)         At September 30, 2020       8,135       8,135		Individual	Consolidated
Funds raised (i)       5,559       5,559         Amortization (i)       (4,308)       (4,309)         Payment of interest (i)       (211)       (211)         Merger of Cnova       3       -         Non-cash changes       -       -         Interest incurred (i)       218       218         Swap       2       2       2         Foreign exchange difference       12       12       12         At September 30, 2019       5,596       5,596       5,596         Balance at December 31, 2019       5,899       5,899         Cash flows from financing activities       Funds raised (ii)       7,607       7,607         Amortization (ii)       (5,317)       (5,317)       (5,317)         Payment of interest (ii)       (353)       (353)         Non-cash changes       (10,000)       306       306         Swap       (3)       (3)       (3)         Foreign exchange difference       (4)       (4)	Balance at December 31, 2018	4,321	4,325
Funds raised (i)       5,559       5,559         Amortization (i)       (4,308)       (4,309)         Payment of interest (i)       (211)       (211)         Merger of Cnova       3       -         Non-cash changes       -       -         Interest incurred (i)       218       218         Swap       2       2       2         Foreign exchange difference       12       12       12         At September 30, 2019       5,596       5,596       5,596         Balance at December 31, 2019       5,899       5,899         Cash flows from financing activities       Funds raised (ii)       7,607       7,607         Amortization (ii)       (5,317)       (5,317)       (5,317)         Payment of interest (ii)       (353)       (353)         Non-cash changes       (10,000)       306       306         Swap       (3)       (3)       (3)         Foreign exchange difference       (4)       (4)	Cash flows from financing activities		
Payment of interest (i)       (211)       (211)         Merger of Cnova       3       -         Non-cash changes       -       -         Interest incurred (i)       218       218         Swap       2       2         Foreign exchange difference       12       12         At September 30, 2019       5,596       5,596         Balance at December 31, 2019       5,899       5,899         Cash flows from financing activities       Funds raised (ii)       7,607       7,607         Amortization (ii)       (5,317)       (5,317)         Payment of interest (ii)       (353)       (353)         Non-cash changes       (10,000)       306       306         Swap       (3)       (3)       (3)         Foreign exchange difference       (4)       (4)		5,559	5,559
Merger of Cnova         3         -           Non-cash changes         218         218           Interest incurred (i)         218         218           Swap         2         2           Foreign exchange difference         12         12           At September 30, 2019         5,596         5,596           Balance at December 31, 2019         5,899         5,899           Cash flows from financing activities         Funds raised (ii)         7,607         7,607           Amortization (ii)         (5,317)         (5,317)           Payment of interest (ii)         (353)         (353)           Non-cash changes         Interest incurred (ii)         306         306           Swap         (3)         (3)           Foreign exchange difference         (4)         (4)	Amortization (i)	(4,308)	(4,309)
Merger of Cnova       3       -         Non-cash changes       218       218         Interest incurred (i)       218       218         Swap       2       2         Foreign exchange difference       12       12         At September 30, 2019       5,596       5,596         Balance at December 31, 2019       5,899       5,899         Cash flows from financing activities       Funds raised (ii)       7,607       7,607         Amortization (ii)       (5,317)       (5,317)         Payment of interest (ii)       (353)       (353)         Non-cash changes       (10,000)       306       306         Swap       (3)       (3)       (3)         Foreign exchange difference       (4)       (4)	Payment of interest (i)	(211)	(211)
Interest incurred (i)         218         218           Swap         2         2           Foreign exchange difference         12         12           At September 30, 2019         5,596         5,596           Balance at December 31, 2019         5,899         5,899           Cash flows from financing activities         Funds raised (ii)         7,607         7,607           Amortization (ii)         (5,317)         (5,317)           Payment of interest (ii)         (353)         (353)           Non-cash changes         Interest incurred (ii)         306         306           Swap         (3)         (3)           Foreign exchange difference         (4)         (4)	Merger of Cnova	3	
Swap         2         2           Foreign exchange difference         12         12           At September 30, 2019         5,596         5,596           Balance at December 31, 2019         5,899         5,899           Cash flows from financing activities         Funds raised (ii)         7,607         7,607           Amortization (ii)         (5,317)         (5,317)           Payment of interest (ii)         (353)         (353)           Non-cash changes         Interest incurred (ii)         306         306           Swap         (3)         (3)           Foreign exchange difference         (4)         (4)	Non-cash changes		
Foreign exchange difference 12 12  At September 30, 2019 5,596 5,596  Balance at December 31, 2019 5,899 5,899  Cash flows from financing activities Funds raised (ii) 7,607 7,607 Amortization (ii) (5,317) (5,317) Payment of interest (ii) (353) (353)  Non-cash changes Interest incurred (ii) 306 306 Swap (3) (3) Foreign exchange difference (4) (4)	Interest incurred (i)	218	218
At September 30, 2019         5,596         5,596           Balance at December 31, 2019         5,899         5,899           Cash flows from financing activities             Funds raised (ii)             Amortization (ii)	Swap	<del>-</del>	2
Balance at December 31, 2019       5,899       5,899         Cash flows from financing activities <ul> <li>Funds raised (ii)</li> <li>Amortization (ii)</li> <li>Payment of interest (ii)</li> <li>(5,317)</li> <li>(5,317)</li> <li>Payment of interest (ii)</li> <li>(353)</li> </ul> (353)         Non-cash changes       306       306         Interest incurred (ii)       306       306         Swap       (3)       (3)         Foreign exchange difference       (4)       (4)	Foreign exchange difference	12	12
Cash flows from financing activities         Funds raised (ii)       7,607       7,607         Amortization (ii)       (5,317)       (5,317)         Payment of interest (ii)       (353)       (353)         Non-cash changes       Interest incurred (ii)       306       306         Swap       (3)       (3)         Foreign exchange difference       (4)       (4)	At September 30, 2019	5,596	5,596
Funds raised (ii)       7,607       7,607         Amortization (ii)       (5,317)       (5,317)         Payment of interest (ii)       (353)       (353)         Non-cash changes       Interest incurred (ii)       306       306         Swap       (3)       (3)         Foreign exchange difference       (4)       (4)	Balance at December 31, 2019	5,899	5,899
Amortization (ii)       (5,317)       (5,317)         Payment of interest (ii)       (353)       (353)         Non-cash changes       Interest incurred (ii)       306       306         Swap       (3)       (3)         Foreign exchange difference       (4)       (4)			
Payment of interest (ii) (353) (353)  Non-cash changes Interest incurred (ii) 306 Swap (3) (3) Foreign exchange difference (4) (4)	· ·		
Non-cash changes Interest incurred (ii) 306 306 Swap (3) (3) Foreign exchange difference (4) (4)	` ,		
Interest incurred (ii) 306 Swap (3) Foreign exchange difference (4) (4)		(353)	(353)
Swap (3) Foreign exchange difference (4) (4)			
Foreign exchange difference (4) (4)	` ,		
	•	• •	7 7
At September 30, 2020 <u>8,135</u> <u>8,135</u>	3		
	At September 30, 2020	8,135	8,135

<sup>(</sup>i) At September 30, 2019, the amounts related only to CDCI operations included funding of R\$3,788, amortization of R\$3,763, payment of interest of R\$181, and interest incurred of R\$177.





<sup>(</sup>ii) At September 30, 2020, the amounts related only to CDCI operations included funding of R\$3,604, amortization of R\$3,705, payment of interest of R\$183, and interest incurred of R\$164.

c) Aging list of loans and financing recognized in noncurrent liabilities

Year	Individual	Consolidated
3-month period of 2021	1,124	1,124
2022	1,798	1,798
Total	2,922	2,922

#### d) Covenants

The Company constantly monitors significant indicators, such as the consolidated financial leverage ratio, which is total net debt divided by Earnings Before Interest, Tax, Depreciation and Amortization Adjusted (Adjusted EBITDA).

#### Debentures

The maintenance of the contractual maturity of debentures at their original maturities is subject to covenants, which are being regularly complied with. The key covenant compliance indicators are the following:

#### Covenants on net debt:

- (i) Adjusted net debt not to exceed Equity and
- (ii)Ratio between adjusted net debt and adjusted EBITDA for verification related to all quarters

In the period ended September 30, 2020, the Company fully complied with all covenants related to loans and financing.

### 14. Financial risk management

#### a) Breakdown of financial instruments

The key financial instruments and related amounts recorded in the interim financial information, by category, are as follows:

	Indivi	dual	Consolidated			
	09.30.2020	12.31.2019	09.30.2020	12.31.2019		
Financial assets						
Amortized cost						
Cash and cash equivalents	2,057	1,320	2,122	1,364		
Trade accounts receivable (except credit card companies)	2,514	2,473	2,516	2,474		
Related parties	289	237	282	262		
Fair value through other comprehensive income						
Credit card companies	5,753	3,004	5,753	3,004		
Fair value through profit or loss						
Financial instruments - far value hedge	-	2	-	2		
Financial liabilities						
Trade accounts payable	(6,402)	(7,232)	(6,479)	(7,278)		
Trade accounts payable - agreement	(489)	(647)	(489)	(647)		
Loans and financing	(8,135)	(5,774)	(8,135)	(5,774)		
Lease liabilities	(3,868)	(4,543)	(3,919)	(4,583)		
Related parties	(53)	(121)	(25)	(119)		
Transfer to third parties	(393)	(515)	(404)	(515)		
Fair value through profit or loss						
Loans and financing	-	(127)	-	(127)		

The Company's treasury operations are regularly reported to the Financial Committee, the Board of Directors' advisory body, and, if necessary, directly to the Board of Directors, which approves the policies to be followed by the Company's treasury department. The most significant risks to which the Company is exposed are related to market risks arising from changes in basic interest rates, exchange differences, liquidity and credit risks. The Company monitors such risks and the respective impacts on financial projections.









#### b) Market risk

To calculate the sensitivity analysis, the interest rate risk for asset and liability balances presented by the Company at September 30, 2020 is the increase in the CDI percentage, since the total balance of loans and financing exceeded the balance of short-term investments indexed to the same interest rate type.

#### (i) Basic interest rate

The Company raises loans and financing in local currency from the major financial institutions, at fixed and floating rates, among which the CDI, to cover working capital and investment needs. Likewise, the Company makes short-term investments by reference to the CDI as part of its cash management strategy.

The sensitivity analysis prepared considered an estimate of the net effect on P&L for the next 12 months. Three scenarios were considered. In scenario I, the annual interest rate was defined based on the CDI curve obtained from B3 for the maturity dates of transactions, limited to 12 months, at the rate of 2.75% p.a. Scenarios II and III considered interest rate increases of 25% and 50%, respectively.

The table below shows the basic interest rate risk sensitivity analysis, with the possible net impact on P&L for each scenario:

		Consolidated	Sensitivity analysis			
Transactions	Risk	Balance at 09.30.2020	Scenario I	Scenario II	Scenario III	
Short-term investments	CDI increase	1,973	52	65	78	
Bank loans (*)	CDI increase	(4,509)	(286)	(319)	(352)	
Impact on P&L - expense			(234)	(254)	(274)	

<sup>(\*)</sup> Does not include CDCI loan agreements as these are subject to fixed interest rates. The sensitivity analysis of the derivative financial instrument is presented below.

#### (ii) Exchange rate and interest on foreign currency loans

The Company had loans in foreign currency hedged by swap contracts, as described below:

		Contra	ct date			l consolidated	
Foreign currency loans	Counterpar ty	Reference amount US\$ million	Reference amount R\$ million	Contract date	Maturity date	Fair value 09.30.2020	Fair value 12.31.2019
(hedged	ltaú	(30)	(117)	07/06/2018	01/15/2020		(127)
item)		(30)	(117)			-	(127)
Financial instr	ruments – fair v	alue hedge					
Long position	n	30	117			-	127
Short positio	n	(30)	(117)				(125)
Net swap pos	sition						2

Derivative financial instruments and financial instruments designated as hedged items were accounted for at fair value.

Gains and losses on swap contracts, whether realized or not, are recorded as "Finance income (costs), net". The balance receivable or payable, at fair value, is recorded as "Financial instruments - fair value hedge", according to the net value of the respective instrument. In the nine-month periods ended September 30, 2020 and September 30, 2019, the Company did not operate with derivative financial instruments and, consequently, there was no gain or loss recognized in P&L arising from the measurement of fair value.









#### c) Liquidity risk

The Company adopts the policy of maintaining sufficient short-term investments, loans and lines of credit to meet short- and long-term cash needs. The Company regularly monitors cash forecasts that include, upon the respective maturities, the settlement of contracted financial assets and liabilities. The Company's Treasury department maintains sufficient lines of credit to meet the expected working capital needs. Sensitivity analyses are carried out on a regular basis to assess the impact on the Company's liquidity position, in case the existing lines of credit are not renewed.

The table below shows the undiscounted cash flows of the financial liabilities held by the Company. The table includes principal and interest, calculated until the maturity of the financial liabilities. Accordingly, the balances presented may not match the statements of financial position balances.

_				09.30	.2020			
		Indiv	ridual		Consolidated			
	Within 1 year	1 to 5 years	Above 5 years	Total	Within 1 year	1 to 5 years	Above 5 years	Total
Trade accounts payable	6,402	-	-	6,402	6,479	-	-	6,479
Trade accounts payable - agreement	490	-	-	490	490	-	-	490
Loans and financing	5,517	3,023	-	8,540	5,517	3,023	-	8,540
Lease liabilities	1,040	3,747	1,333	6,120	1,048	3,782	1,358	6,188
Related parties	53	-	-	53	25	-	-	25
Transfer to third parties	393	-	-	393	404	-	-	404
	13,895	6,770	1,333	21,998	13,963	6,805	1,358	22,126

#### d) Credit risk

The Company is exposed to credit risk for cash and cash equivalents held with financial institutions, in the position of accounts receivable generated in commercial transactions, as well as in nonrecurring transactions, such as sale of non-financial assets.

To minimize credit risk in relation to cash and cash equivalent balances, the Company adopts policies that restrict its relationship with banks to financial institutions validated by the Financial Committee and approved by the Board of Directors. The authorized banks are classified as top-tier banks. This policy also establishes monetary limits and concentration of risks that are regularly updated.

The credit risk relating to Accounts receivable balances is mitigated as a significant portion of the Company's sales takes place with credit cards, which are substantially securitized with the credit card companies. Sales financed through Direct Consumer Credit with Seller Intervention ("CDCI") are lines of credit acquired from Bradesco, Safra, Banco do Brasil and Daycoval, with the objective of customer financing with the Company's intervention. Under this method, the Company holds the credit risk, adopting careful procedures when granting the credit. The balance receivable from customers is dispersed, with no representative individual amounts.

Estimates of impairment of financial assets are calculated according to the Company's accounting policy, as described in Note 6(a). Balances of these estimates at September 30, 2020 and December 31, 2019 were considered sufficient by management to cover possible losses on the receivables portfolio.







#### e) Capital management

The objective of the Company management is to ensure an adequate credit risk rating, in addition to a well-established proportion of third-party capital, in order to support the business and maximize shareholders' value. The Company manages the capital structure and monitors the financial position considering changes in economic conditions. The Company is not subject to any capital requirements of regulatory agencies.

	Consolidated				
	09.30	.2020	12.31.	2019	
	With	Without	With	Without	
	CDCI	CDCI	CDCI	CDCI	
Cash and cash equivalents Loans and financing Financial instruments - fair value hedge (assets)	2,122 (8,135)	2,122 (4,509)	1,364 (5,901) 2	1,364 (2,155) 2	
Trade accounts payable - agreement (i)	(489)	(489)	(647)	(647)	
Net debt	(6,502)	(2,876)	(5,182)	(1,436)	
Equity	5,632	5,632	578	578	
Net debt ratio	(1.15)	(0.51)	(8.97)	(2.48)	

<sup>(</sup>i) Trade accounts payable - agreement: these refer to financial liabilities characterized by prepayments to suppliers, through financial institutions, whose maturities have been postponed. Due to the characteristics of commercial negotiation of deadlines between suppliers and the Company, these financial liabilities were included in programs for advancing funds through the Company's lines of credit with financial institutions, at the implied financial cost of 5.61% p.a. at September 30, 2020 (6.18% p.a. at December 31, 2019). The Company understands that this transaction is of a specific nature and classifies it separately from "Trade accounts payable".

#### f) Fair value measurement

At September 30, 2020, the Company maintained certain financial assets and liabilities, for which the disclosure of fair value measurement is required under CPC 40 (IFRS 7), as shown in the table below:

	Individual and consolidated	
	Book value	Fair value
Amortized cost		
Consumer financing - CDCI (i)	2,564	2,866
Loans and financing - CDCI (ii)	(3,626)	(3,658)
Fair value through other comprehensive income		
Credit card companies (ii)	5,753	5,753

- (i) These are classified at level 3, as non-observable inputs are used for fair value measurement. For this calculation, the Company used as assumption the CDCI receivables portfolio and the expectation of loss on the notes, as well as the average discount rate of trade notes.
- (ii) These are classified at level 2, as readily observable market inputs are used, such as interest rate projections, spot and future exchange rate parity quotes, and negotiations with independent parties.

The Company evaluated and concluded that, except for those indicated in the previous table, most of its financial assets and liabilities are equivalent to their book values, mainly due to their shortterm maturities.

The Company's financial instruments are not traded on organized markets and will be held until their maturity, except for the financial assets of Credit card companies.









### 15. Taxes payable

#### a) Breakdown of balances

	Individual		Consoli	dated
	09.30.2020	12.31.2019	09.30.2020	12.31.2019
ICMS payable	181	166	181	167
Special Tax Settlement Program (PERT) (i)	26	27	28	27
Withholding Income Tax (IRRF) payable	17	19	17	19
Income and social contribution taxes payable	1	-	1	1
Other	10	7	11	9
	235	219	<u>238</u>	223
Current	212	194	214	198
Noncurrent	23	25	24	25

<sup>(</sup>i) The Company enrolled with the Special Tax Settlement Program ("PERT") established by Provisional Executive Order ("MP") No. 783/2017, which allows the settlement of debts with the Brazilian Internal Revenue Service ("SRFB") and the Office of the Attorney General of the National Treasury ("PGFN").

### 16. Current and deferred income and social contribution taxes

a) Reconciliation of income and social contribution tax income (expense)

	Indiv	idual	Consolidated		
	09.30.2020	09.30.2019 restated (*)	09.30.2020	09.30.2019 restated (*)	
Income (loss) before taxes	915	(755)	902	(764)	
Income and social contribution taxes at statutory rate of 34%	(311)	257	(307)	260	
Investment grant (i)	73	-	74	-	
Equity pickup	-	(73)	14	11	
Effect of tax rate differences - foreign entities	-	-	(7)	-	
Unrecognized tax loss (ii)	-	-	-	(84)	
Other permanent differences	(9)	13	(8)	19	
Effective income and social contribution taxes	(247)	197	(234)	206	
Current tax recognized through profit or loss Deferred tax recognized through profit or loss	(36) (211)	- 197	(35) (199)	(2) 208	
Income and social contribution tax income (expenses)	(247)	197	(234)	206	

<sup>(\*)</sup> The balances were restated in accordance with Memorandum Circular CVM/SNC/SEP/No. 02/2019 with retrospective effects on the application of CPC 06 (R2) / IFRS 16.







<sup>(</sup>i) The Company has tax benefits from ICMS reduction that are characterized as investment grants, as provided for by Supplementary Law (LC) No. 160/17 and Law No. 12973/14. In the nine-month period ended September 30, 2020, the Company excluded ICMS tax from the IRPJ and CSLL calculation bases, resulting in a reduction in IRPJ and CSLL payable of R\$ 73 Individual) and R\$ 74 (Consolidated) - (nil for the nine-month period ended September 30, 2019). (ii) The subsidiary Cnova Brasil does not recognize deferred tax assets arising from tax losses as there is no expectation of realization due to losses recorded in prior years. For the nine-month period ended September 30, 2020, deferred income and social contribution taxes not recognized in the statement of financial position relating to tax loss carryforwards amounted to R\$446 (R\$446 at December 31, 2019).

#### b) Breakdown of deferred income and social contribution taxes

	Individual		Consolidated	
	09.30.2020	12.31.2019	09.30.2020	12.31.2019
Provision for contingencies	433	547	445	561
Allowance for expected credit losses	166	166	166	166
Income and social contribution tax losses	350	352	413	407
Provision for current expenses	80	40	82	41
Estimated loss on property and equipment and inventories	61	132	61	132
Leases (IFRS 16)	240	286	244	289
Other	56	38	58	38
Total deferred tax assets	1,386	1,561	1,469	1,634
Depreciation and amortization of property and equipment and intangible assets	(147)	(130)	(156)	(140)
PPA Bartira	-	-	(23)	(27)
Other	-	-	(6)	(6)
Total deferred tax liabilities	(147)	(130)	(185)	(173)
	1,239	1,431	1,284	1,461

Deferred income and social contribution taxes are stated in the statement of financial position at the net amount, by taxpaying entity, as follows:

	Individ	dual	Consolidated		
	09.30.2020	12.31.2019	09.30.2020	12.31.2019	
Deferred tax assets	1,239	1,431	1,290	1,467	
Deferred tax liabilities	-	-	(6)	(6)	

c) Expected realization of deferred income and social contribution tax assets

Deferred income and social contribution tax assets were recognized as a result of studies prepared by management that show the generation of future taxable profits in an amount sufficient for the full realization of these amounts, in addition to the expected realization of deductible temporary differences, as follows:

At September 30, 2020	Individual	Consolidated
3-month period of 2020	175	180
2021	196	205
2022	158	167
2023	159	169
2024	171	181
Above 5 years	527	567
	1,386	1,469







# 17. Provision for contingencies

#### a) Balances and changes

	Individual					
_	Tax	Social security and labor	Civil and Other	Total		
Balance at December 31, 2018	114	686	103	903		
Additions of new proceedings and other additions	1	650	126	777		
Write-off of provision due to settlement Merger of Cnova	-	(569) 2	(80) 29	(649) 31		
Write of provision due to success and other write-offs	(108)	(186)	(70)	(364)		
Monetary restatement	(5)	52	8	55		
At September 30, 2019	2	635	116	753		
Balance at December 31, 2019	2	1,475	322	1,799		
Additions of new proceedings and other additions	-	352	118	470		
Write-off of provision due to settlement	-	(538)	(88)	(626)		
Write of provision due to success and other write-offs	-	(245)	(99)	(344)		
Monetary restatement		95	24	119		
At September 30, 2020	2	1,139	277	1,418		
		Consolida	ted			
_	Tax (i)	Social security and labor (ii)	Civil and other (iii)	Total		
Balance at December 31, 2018	149	700	128	977		
Additions of new proceedings and other additions	1	661	140	802		
Write-off of provision due to settlement	-	(577)	(80)	(657)		
Write of provision due to success and other write-offs	(108)	(190)	(80)	(378)		
Monetary restatement	(4)	53_	9	58		
At September 30, 2019	38	647	117	802		
Balance at December 31, 2019	39	1,503	323	1,865		
Additions of new proceedings and other additions	-	362	118	480		
Write-off of provision due to settlement		/FF0\	(88)	(640)		
	-	(552)	(00)	(040)		
Write of provision due to success and other write-offs	-	(245)	(99)	(344)		
Write of provision due to success and	- - - 39	• •	• •	•		

#### (i) Tax

Tax proceedings are subject, by law, to monthly restatement, calculated based on index used by each tax jurisdiction. In all proceedings, both interest charges and fines on unpaid amounts, when applicable, were fully computed and provisioned.

At March 31, 2019, the Company reversed the provision for the tax proceeding related to PIS and COFINS credits on advertising expenses, in the amount of R\$108. The Company showed, through technical studies, how essential these expenses have been for sales performance in recent years. Additionally, based on recent opinions of the High Court of Justice ("STJ") and of our external legal advisors, in the event a proceeding is filed, the probability of cash disbursement would be possible.

At September 30, 2020, significant tax proceedings provisioned refer to PIS/COFINS credit amounting to R\$39 (R\$39 at December 31, 2019), whose offset was not approved. The provision was recorded based on the assessment of external legal advisors and corroborated by management.







#### (ii) Social security and labor

The Company is a party to various labor claims relating to employee severance, as result of the ordinary turnover of its business. At September 30, 2020, the Company maintained a provision in the amount of R\$1,164 (R\$1,503 at December 31, 2019).

The Company has 22.858 ongoing labor claims at September 30, 2020 (28.180 at December 31, 2019). The provision for labor contingencies is calculated based on effective historical losses applied to the total ongoing claims per position.

#### (iii) Civil and others

The Company is a defendant in civil proceedings. Significant proceedings are:

- Proceedings requesting the renewal of store lease, in which the Company is required to pay provisional rent amounts until a final and unappealable decision on the litigation. During the trial period of proceedings, the Company recognizes a provision based on the difference between the amount paid as provisional rent and the amounts claimed by the lessors. At September 30, 2020, this provision totaled R\$37 (R\$44 at December 31, 2019);
- Proceedings involving consumer relations law: The Company has 31,774 ongoing civil proceedings at September 30, 2020 (41,471 at December 31, 2019). The provision is calculated based on effective historical losses, per proceeding type and timing, applied to the total ongoing proceedings. At September 30, 2020, this provision totaled R\$241 (R\$279 at December 31, 2019).

#### b) Contingent liabilities

(i) The Company is a party to other contingencies that were analyzed by legal advisors and assessed as possible loss which, therefore, are not provisioned, totaling R\$3,529 at September 30, 2020 (R\$2,007 at December 31, 2019), mainly related to:

- COFINS, PIS, IRPJ, IRRF, CSLL and INSS: (i) administrative and legal proceedings related to offset requests not recognized by the taxation authorities, generated due to credits from favorable court decisions, payment differences and fine for noncompliance with accessory obligations; (ii) tax delinquency notice as a result of PIS and COFINS not levied on amounts deemed by the Brazilian IRS as taxable revenues, such as bonuses paid to suppliers; (iii) use of PIS and COFINS credits relating to advertising expenses and card administration fees; (iv) tax delinquency notice as a result of insufficient offset tax loss balance; (v) other proceedings of less materiality. The amount involved in the referred to proceedings at September 30, 2020 is approximately R\$905 (R\$772 at December 31, 2019).
- Tax Relief Law ("Lei do Bem"): tax assessment for calendar year 2016 due to disregard of the repeal of the benefit of the PIS/COFINS zero contribution tax rate on retail sales of IT products and smartphones, under the Digital Inclusion Program, by operation of Provisional Executive Order (MP) No. 690/2015, signed into Law No. 13241/15. The amount of the tax assessment notice corresponds to R\$ 921 of PIS and COFINS at September 30, 2020.
- ICMS-ST (Tax Substitution taxation regime) on purchases of goods: tax assessment notice arising from the appropriation of PIS and COFINS credits on the ICMS-ST disclosed in the purchase invoices relating to goods for resale in calendar year 2016. The amount of the tax assessment notice corresponds to R\$ 257 at September 30, 2020.
- ICMS, ISS and Real Estate Tax ("IPTU"): (i) administrative and legal proceedings resulting from ISS not levied on amounts deemed by the municipal tax authorities as service revenue; (ii) tax delinquency notices arising from alleged differences upon crosschecking the information filed with the state finance departments, and ICMS not levied on rendering of extended warranty services; (iii) tax delinquency notices arising from the use of Company's credits for acquisition of goods from suppliers with irregular state registration and fine for noncompliance with accessory obligations; and (iv) other proceedings of less materiality. The amount involved in the referred to delinquency notices at September 30, 2020 is approximately R\$994 (R\$955 at December 31, 2019);









Mandala goodwill: tax delinquency notice due to the deduction of amortization charges in years 2012, 2013, 2015 and 2016 relating to goodwill arising from the acquisition of Ponto Frio in calendar year 2009. The restated amount of the tax delinquency notice corresponds to IRPJ and CSLL amounting to R\$264 at September 30, 2020 (R\$92 at December 31, 2019).

#### Civil and others

At September 30, 2020, the Company is a party to civil contingencies totaling R\$178 (R\$183 at December 31, 2019) that were analyzed by legal advisors and assessed as possible loss which, therefore, are not provisioned.

### c) Judicial deposits

The Company is challenging the payment of certain taxes and contributions, as well as social security, labor and civil matters for which supplied appeal bonds (restricted) in amounts equivalent to those pending decisions. This amount is recorded in the Company's assets, as follows:

	Indivi	dual	Consolidated		
	09.30.2020	12.31.2019	09.30.2020	12.31.2019	
Social security and labor	419	517	436	532	
Tax	109	61	114	65	
Civil and others	75	31	75	32	
	603	609	625	629	

#### d) Collaterals and bank guarantees

At September 30, 2020, the Company offered guarantees in connection with social security, labor, tax and civil proceedings, as follows:

Proceedings	09.30.2020
Social security and labor	1,572
Tax	1,051
Civil and others	319
	2,942

At September 30, 2020, the Company presents bank guarantees involving commercial agreements on financial services (deferred revenue) and administrative agreements totaling R\$746.

The corporate guarantees granted by Companhia Brasileira de Distribuição at September 30, 2020 total R\$2,505.









### 18. Leases

In May 2020, the IASB issued amendments to IFRS 16 - Leases regarding COVID-19 related benefits granted to lessees under lease contracts. On July 7, 2020, through Ruling No. 859/20, CVM approved amendments to Accounting Pronouncement CPC 06 (R2) – Leases, which is equivalent to IFRS 16. The aforementioned Resolution applies to fiscal years beginning on or after January 1, 2020.

As a practical expedient, lessees may choose not to assess whether a benefit granted under a lease contract in connection with COVID-19 is a lease modification and instead to account for the resulting changes in lease payments in profit or loss for the period. The Company and its subsidiaries applied the practical expedient to all benefits granted under lease contracts in accordance with the requirements of Ruling No. 859/20.

#### a) Breakdown of balances and changes

#### Right-of-use asset

	Individual	Consolidated
Balance at December 31, 2018 - restated (*)	3,334	3,401
Additions and remeasurements	359	364
Write-offs	(108)	(114)
Depreciation	(387)	(391)
Merger of Cnova	35	
Balance at September 30, 2019 - restated (*)	3,233	3,260
<del>-</del>		
	Individual	Consolidated
Balance at December 31, 2019	3,612	3,640
Business combination	-	11
Additions and remeasurements	217	217
Write-offs	(365)	(365)
Depreciation	(430)	(432)
At September 30, 2020		

<sup>(\*)</sup> The balances were restated in accordance with Memorandum Circular CVM/SNC/SEP/No. 02/2019 with retrospective effects on the application of CPC 06 (R2) / IFRS 16.

#### Classification of depreciation of right-of-use asset in the Statement of profit or loss

In the nine-month periods ended September 30, 2020 and September 30, 2019, the Company recognized the following depreciation amounts and interest on lease liability under cost of goods and services sold:

	Individual		Consc	olidated
	09.30.2020	09.30.2019 restated (*)	09.30.2020	09.30.2019 restated (*)
Depreciation	96	81	98	86







	Individual	Consolidated
Balance at December 31, 2018 - restated (*)	4,137	4,299
Addition and remeasurement	358	361
Write-offs	(109)	(109)
Payment of principal	(352)	(362)
Payment of interest	(306)	(315)
Interest incurred	307	315
Merger of Cnova	117	-
Balance at September 30, 2019 - restated (*)	4,152	4,189
	Individual	Consolidated
Balance at December 31, 2019	4,543	4,583
Business combination	-	12
Addition and remeasurement	215	216
Write-offs	(519)	(519)
Payment of principal	(288)	(290)
Payment of interest	(288)	(292)
Discounts received	(83)	(83)
Interest incurred	288	292
At September 30, 2020	3,868	3,919
•		
Current	631	636
Noncurrent	3,237	3,283

<sup>(\*)</sup> The balances were restated in accordance with Memorandum Circular CVM/SNC/SEP/No. 02/2019 with retrospective effects on the application of CPC 06 (R2) / IFRS 16.

#### b) Aging list of the lease liabilities recognized in noncurrent liabilities

		Individual			Consolidated	
Year	Gross flow	Embedded interest	Lease liabilities	Gross flow	Embedded interest	Lease liabilities
2021	221	(83)	138	223	(88)	135
2022	862	(302)	560	871	(307)	564
2023	785	(255)	530	794	(259)	535
2024	653	(211)	442	662	(215)	447
2025	554	(172)	382	563	(176)	387
Above 5 years	1,571	(386)	1,185	1,609	(394)	1,215
-	4,646	(1,409)	3,237	4,722	(1,439)	3,283

### c) Potential right for PIS and COFINS recoverable

The Company has potential right for PIS and COFINS recoverable embedded in the considerations of leases. In measuring cash flows from leases, tax credits were not recorded, and the potential effects of PIS and COFINS on gross contractual flow at September 30, 2020 amounted to R\$461 in the Individual financial statements and R\$467 in the Consolidated financial statements (R\$492 in the Individual financial statements and R\$499 in the Consolidated financial statements at December 31, 2019).

#### d) Impact of COVID-19

On March 21, 2020, the Company communicated, through a material news release, that all its physical stores would close due to the restrictions implemented by the authorities to curb the COVID-19 pandemic. In addition, the Company released an announcement to the market on April 17, 2020, in which it informed that, in view of the global economic crisis triggered by the COVID-19 pandemic, management has already been, preventively and in line with the cash preservation measures adopted by several companies in the current context, renegotiating the collection and deferral of payment of rental related to all leased properties (particularly of physical stores that are temporarily closed as a result of the pandemic containment measures). The Company clarified that all rents for March were paid, including any discounts negotiated with the respective owners, without prejudice to other measures required for the renegotiation or deferral of rents of subsequent months. The Company points out that it has given equal treatment to all lessors in the context of renegotiations, including property owners that are related parties, pursuant to the Company's Related Party Transaction Policy, which does not necessarily imply the same result for all negotiations, given the peculiarities and specifics of each lease contract.







#### e) Presentation of retrospective effects of CPC 06 (R2) / IFRS 16 and MEMORANDUM CIRCULAR/CVM/SNC/SEP No. 02/2019

As disclosed in the financial statement for the year ended December 31, 2019, the Company chose to adopt the full retrospective approach as a transition method at January 1, 2019, recording the effects since the beginning of the first period and; consequently, the comparative periods were restated considering the present value of full lease payment cash flows, without excluding taxes recoverable.

Accordingly, the Company restates, without excluding taxes recoverable, the effects on the statement of financial position for the nine-month period ended September 30, 2019, and on the statements of profit or loss for the nine-month period ended September 30, 2019, of cash flows and of value added for that same period, to enable comparison with the interim financial information as at September 30, 2019. Such effects are presented below:









		Individual			Consolidated		
Statement of financial position - debit (credit)	09.30.2019 - originally stated	Effects of the restatement	09.30.2019 restated	09.30.2019 - originally stated	Effects of the restatement	09.30.2019 restated	
Current assets							
Inventories	4,462	43	4,505	4,477	43	4,520	
Noncurrent assets							
Deferred taxes	1,052	(14)	1,038	1,083	(15)	1,068	
Right-of-use asset	2,988	245	3,233	3,014	246	3,260	
Current liabilities							
Lease liabilities	857	(257)	600	863	(257)	606	
Noncurrent liabilities							
Lease liabilities	2,983	569	3,552	3,014	569	3,583	
Equity	1,474	(38)	1,436	1,474	(38)	1,436	

		Individual			Consolidated	
Statement of profit or loss income (expenses)	09.30.2019 originally stated	Effects of the restatement	09.30.2019 restated	09.30.2019 originally stated	Effects of the restatement	09.30.2019 restated
Cost of goods sold and services rendered	(11,995)	29	(11,966)	(12,943)	29	(12,914)
Selling expenses	(3,256)	5	(3,251)	(3,647)	6	(3,641)
Depreciation and amortization	(461)	(18)	(479)	(482)	(18)	(500)
Other operating income (expenses), net	(471)	19	(452)	(482)	18	(464)
Finance income (costs), net	(726)	(2)	(728)	(774)	(2)	(776)
Income and social contribution taxes	209	(12)	197	218	(12)	206
Basic earnings (loss) per share (in R\$)	(0.44670)		(0.43077)	-		-
Diluted earnings (loss) per share (in R\$)	(0.44656)		(0.43077)	-		-











		Individual			Consolidated	
Statement of cash flows - from / (used in)	09.30.2019 originally stated	Effects of the restatement	09.30.2019 restated	09.30.2019 originally stated	Effects of the restatement	09.30.2019 restated
Operating activities Financing activities	(1,677) 413	28 (28)	(1,649) 385	(2,310) 393	28 (28)	(2,282) 365

		Individual			Consolidated		
Statement of value added	09.30.2019 originally stated	Effects of the restatement	09.30.2019 restated	09.30.2019 originally stated	Effects of the restatement	09.30.2019 restated	
Total value added to be							
distributed							
Materials acquired from third parties	(14,948)	20	(14,928)	(14,527)	20	(14,507)	
Retentions	(555)	(35)	(590)	(599)	(36)	(635)	
Value added received in transfer	(90)	1	(89)	167	1	168	
Value added distributed							
Employee benefits expense	2.064	1	2.065	2.112	(1)	2,111	
Taxes and contributions	1,049	(14)	1,035	3,Ó59	(13)	3,046	
Debt remuneration	904	(22)	882	970	(22)	948	
Equity remuneration	(579)	· 21	(558)	(579)	· 21	(558)	











### 19. Deferred revenue

#### a) Breakdown of balances

	Individ	dual	Consoli	dated
	09.30.2020	12.31.2019	09.30.2020	12.31.2019
Additional or extended guarantees	1,167	1,260	1,167	1,260
Bradesco	168	240	168	240
Insurance and services	118	128	118	128
Other	10	7	121	7
	1,463	1,635	1,574	1,635
Current Noncurrent	366 1,097	369 1,266	397 1,177	369 1,266

b) Management's estimate for realization of amounts classified as "Noncurrent"

Year	Individual	Consolidated
3-month period of 2021	91	98
2022	344	417
2023	327	327
2024	312	312
2025	23	23
Total	1,097	1,177

## 20. Equity

#### a) Capital

At September 30, 2020, the Company's paid-up and subscribed capital amounted to R\$5,132 (R\$2,903 at December 31, 2019) and was represented by 1,597,017 common registered no-par-value shares with voting rights. In the period ended September 30, 2020, the following capital increases took place:

Date of capital increase	Amounts in Brazilian reais (R\$)	Number of common shares
02/12/2020 (*)	600,179.02	313,131
03/25/2020 (*)	204,982.26	48,798
05/13/2020(*)	6.08	1,824
06/15/2020 (**)	2,227,500,000.00	297,000,000

<sup>(\*)</sup> Exercise of stock options

#### b) Treasury shares

With the Company's migration to B3's Novo Mercado listing segment and the consequent conversion of all preferred shares issued by the Company into common shares, withdrawal rights were granted to holders of preferred shares who did not attend the Special General Meeting held on September 3, 2018. One shareholder of the Company elected to exercise its withdrawal right, totaling 300 thousand preferred shares, which at the time corresponded to 0.04% of the Company's total preferred shares. The reimbursement amount was calculated based on the Company's Equity at December 31, 2017 (R\$2.29 per share), totaling R\$685,839.75 (six hundred eighty-five thousand, eight hundred thirty-nine reais and seventy-five centavos), paid on October 5, 2018. Those 300 thousand shares were repurchased by the Company and held in treasury.







<sup>(\*\*)</sup> On 06/15/2020, a public offering of primary distribution of shares totaling R\$4,455 was made. Of that amount, 50% were allocated to capital increase. Costs were incurred in the subsequent issue of shares, amounting to R\$94, net of tax effects.

#### c) Capital transactions

Differences arising from changes in the equity interest of subsidiaries or investees under common control with CBD are recorded in this account, considering that these are capital transactions, i.e. transactions with shareholders as owners.

#### d) Capital reserves

#### (i) Goodwill reserve

The amount recognized in "Special goodwill reserve" derives from the merger of Mandala Empreendimentos e Participações S.A. into the Company on December 22, 2009, a company whose goodwill had been generated upon acquisition of Via Varejo by CBD. The merged goodwill has a provision for integrity of equity of 66% in order to keep the tax benefit that was amortized according to the economic benefit of goodwill. As established in the Merger Agreement of Casa Bahia's Shares entered into on October 5, 2010 (approved at the Special General Meeting held on November 9, 2010), the tax benefit arising from such amortization will be capitalized without issuing new shares, that is, in benefit of all shareholders of Via Vareio.

#### (ii) Options granted

The Company maintains share-based compensation plans with the purpose of: allowing the participation of the Company's managing officers and employees in its capital and in capital increases arising from earnings to which the referred to managing officers and employees have contributed; fostering the achievement of the Company's corporate purposes; and aligning the interests of the Company's managing officers and employees to those of the Company's shareholders.

#### Stock option plan (equity-settled transaction)

The expense, including taxes and social charges withheld, relating to the stock option programs and recognized in the nine-month period ended September 30, 2020 totaled R\$40 (R\$2 in the nine-month period ended September 30, 2019).

#### Phantom Stock Option Plan

On August 5, 2020, 121,918 phantom shares equivalent to 365,754 common shares issued by the Company were granted to the beneficiaries of the program. Once the service condition is fulfilled, which means to remain under employment relationship as an officer or employee of the Company or company under its control over a period of 5 years from the grant date provided for in the grant contract, the beneficiary will be entitled to receive the premium in 3 installments as of the third anniversary of the grant date in proportion to the following percentages: (i) 40% of the premium on the third anniversary date; (ii) 30% of the premium on the fourth anniversary date; and (iii) 30% of the premium on the fifth anniversary date.

At September 30, 2020, the liabilities corresponding to this premium, including social charges, is recorded in noncurrent liabilities amounting to R\$17 (R\$14 at December 31, 2019). The expense recognized in the nine-month period ended September 30, 2020 totaled R\$17 (R\$3 in the nine-month period ended September 30, 2019).

#### (iii) Premium on subscription of shares

The premium on subscription of shares arises when the Company trades its shares and the buyer pays a value per share higher than the equity value; this positive difference must be accounted for as capital reserves. On June 15, 2020, a public offering of primary distribution of common registered book-entry shares without par value was made after approval at a meeting of the Company's Board of Directors, through which 297,000,000 new shares at the price of R\$15.00 (fifteen reais) each were issued, within the limit of the authorized capital; thus, the total amount of the Restricted Offer was R\$4,455,000,000.000 (four billion, four hundred and fifty-five million reais).

The Company determined that, of the price per share of R\$15.00: (i) the amount of R\$7.50 would be allocated to the Company's Capital account, totaling R\$2,227,500,000.00 (two billion, two hundred and twenty-seven million, five hundred thousand reais) in capital increase, and (ii) the remaining amount of R\$7.50 would be allocated to Capital Reserve, under the premium on subscription of shares account, totaling R\$2,227,500,000.00 (two billion, two hundred and twenty-seven million, five hundred thousand reais).









### 21. Sales and service revenue

#### a) Breakdown of balances

	Individual		Consolidated	
	09.30.2020	09.30.2019	09.30.2020	09.30.2019
Goods	20,959	17,134	20,964	18,521
Operational finance transactions	1,210	1,283	1,210	1,283
Services	670	750	679	866
Freight and assembly services	331	272	331	303
Gross sales revenue net of returns and cancelations	23,170	19,439	23,184	20,973
Taxes on goods	(3,534)	(2,369)	(3,549)	(2,701)
Taxes on operational finance transactions	(54)	(60)	(54)	(60)
Taxes on service	(83)	(93)	(83)	(112)
Taxes on freight and assembly services	(67)	(56)	(67)	(58)
Taxes on revenue	(3,738)	(2,578)	(3,753)	(2,931)
Net operating revenue	19,432	16,861	19,431	18,042

### 22. Expenses by nature

	Individual		Consolidated	
	09.30.2020	09.30.2019 restated (*)	09.30.2020	09.30.2019 restated (*)
Cost with inventories sold	12,276	11,427	12,194	12,211
Personnel expenses	1,734	1,854	1,788	1,962
Third-party service expenses	1,814	1,116	1,870	1,411
Freight expenses	757	518	758	600
Allowance for expected credit losses	556	408	556	452
Expenses with labor contingencies	(2)	261	(3)	264
Reversal of tax obligations	-	(108)	-	(108)
Other	55	266	75	306
	17,190	15,742	17,238	17,098
Cost of goods sold and services rendered	12,849	11,966	12,857	12,914
Selling expenses	3,899	3,251	3,900	3,641
General and administrative expenses	442	525	481	543
	17,190	15,742	17,238	17,098

<sup>(\*)</sup> The balances were restated in accordance with Memorandum Circular CVM/SNC/SEP/No. 02/2019 with retrospective effects on the application of CPC 06 (R2) / IFRS 16.

# 23. Other operating income (expenses), net

	Individual		Consolidated	
	09.30.2020	09.30.2019 restated (*)	09.30.2020	09.30.2019 restated (*)
Restructuring expenses (i)	(207)	(281)	(210)	(280)
Gain (loss) on disposal of property and equipment and Intangible assets	6	(186)	9	(192)
Other	38	15	44	8
	(163)	(452)	(157)	(464)

<sup>(\*)</sup> The balances were restated in accordance with Memorandum Circular CVM/SNC/SEP/No. 02/2019 with retrospective effects on the application of CPC 06 (R2) / IFRS 16.







<sup>(</sup>i) This line includes, mainly, expenses with logistics adjustments, employment contract termination and labor contingencies, resulting from the implementation of measures to adjust the Company's expense structure, both in the operational and administrative functions.

## 24. Finance income (costs), net

	Individual		Consolidated	
	09.30.2020	09.30.2019 restated (*)	09.30.2020	09.30.2019 restated (*)
Finance costs				
Cost of debt	(296)	(212)	(296)	(213)
Costs of sales and discount on receivables	(168)	(234)	(168)	(274)
Losses on restatements	(129)	(60)	(132)	(65)
Interest on lease liabilities	(288)	(307)	(292)	(315)
Other finance costs	(96)	(41)	(96)	(45)
Total finance costs	(977)	(854)	(984)	(912)
Finance income				
Yield from cash and cash equivalents	33	12	34	16
Gains on restatements	296	90	296	90
Advances to suppliers	26	23	26	27
Other finance income	2	1	3	3
Total finance income	357	126	359	136
Finance income (costs), net	(620)	(728)	(625)	(776)

<sup>(\*)</sup> The balances were restated in accordance with Memorandum Circular CVM/SNC/SEP/No. 02/2019 with retrospective effects on the application of CPC 06 (R2) / IFRS 16.

## 25. Earnings (loss) per share

a) Table of earnings (loss) per share

The table below shows the determination of net income (loss) available to shareholders and the weighted average number of outstanding shares.

	09.30.2020	09.30.2019 restated (*)
Basic numerator		
Total basic earnings (loss) allocated and not distributed	668	(558)
Total basic earnings (loss) allocated and not distributed	668	(558)
Basic denominator (in thousands of shares)		
Weighted average number of shares	1,415,634	1,295,181
Basic earnings (loss) per share (in R\$)	0.47222	(0.43077)
Diluted denominator (in thousands of shares)		
Stock options	41,298	-
Weighted average number of shares	1,415,634	1,295,181
Diluted weighted average	1,456,932	1,295,181
Diluted earnings (loss) per share (in R\$)	0.45884	(0.43077)

<sup>(\*)</sup> The balances were restated in accordance with Memorandum Circular CVM/SNC/SEP/No. 02/2019 with retrospective effects on the application of CPC 06 (R2) / IFRS 16.

For the period ended September 30, 2019, stock options have no dilutive effect due to the loss recorded.





# 26. Insurance coverage

At September 30, 2020, the insurance coverage is deemed sufficient by management to cover claims, if any, and is summarized as follows:

Insured assets	Insured perils	Insured amount		
Property and equipment and inventories	Named perils	12,649		
Profit	Loss of profits	5,388		
Vehicle and other (*)	Losses and damages	110		
(*) It does not include coverage of bodywork, which is insured at an amount equivalent to				
100% of the Foundation Institute of Economic Research ("FIPE") table.				

The Company has specific policies covering civil and administrative liability risks in the amount of R\$330.

### 27. Segment information

Operating segments are defined as components of a business for which financial information is available and is evaluated regularly by the chief operating decision maker in deciding how to allocate resources to an individual segment and in assessing the segment performance. Considering that all decisions are made based on consolidated reports and that all decisions relating to strategic, financial, procurement and investment planning and to investment of funds are made on a consolidated basis, it is possible to conclude that the Company operates in one single operating segment in the retail market of electronics, home appliances and furniture.

## 28. Events after the reporting period

Acquisition of I9XP Tecnologia e Participações S.A. ("I9XP")

On October 29, 2020, the Company announced to its shareholders and to the market in general, the execution through its subsidiary VVLog of the definitive documents related to the acquisition of 100% of the shares issued by I9XP Tecnologia e Participações S.A. I9XP is a technology company specialized in developing solutions for e-commerce. This acquisition is part of the Company's digital transformation acceleration strategy, this time focusing on the evolution of special projects such as marketplace and logistics. The accomplishment of the acquisition is subject to compliance with certain conditions provided for in the definitive documents.

#### Repurchase of PIS and COFINS credits

As disclosed in Note 8.a. (ii), in December 2018, the Company sold part of the right to ICMS credits in the PIS and COFINS calculation basis to a third party, for the total amount of R\$ 50. In March 2019, it made an additional sale for the amount of R\$ 50.

On October 30, 2020, the Company signed a cancellation referring to the assignment of the aforementioned credits and, in view of that termination, the Company paid the assignee the amount of R\$ 190.

Acquisition of equity interest in Growth Partners Investimentos e Participações S.A. ("Growth")

On November 9, 2020, the Company disclosed to its shareholders and the market in general, that through its subsidiary CNova, the final documents were executed regarding the acquisition of 16.67% of the capital of Growth Partners Investimentos e Participações S.A., company that controls the startup DISTRITO ("Acquisition").

Established in 2014, DISTRITO is an innovation hub that has a complete platform to support companies in their transformation through technology. With its ecosystem of open innovation, supported by data and artificial intelligence, DISTRITO connects large companies, startups, investors and academics to generate new, more collaborative, efficient, transparent and sustainable business models.









A free translation from Portuguese into English of Independent Auditor's Review Report on Quarterly Information prepared in Brazilian currency in accordance with NBC TG 21 and IAS 34 - Interim Financial Reporting and with the rules issued by the Brazilian Securities and Exchange Commission (CVM) applicable to the preparation of Quarterly Information (ITR)

### Reports and Representations / Special Review Report - Unqualified

Independent auditor's review report on quarterly information (ITR)

The The Board of Directors, shareholders and Officers **Via Varejo S.A.**São Paulo - SP

#### Introduction

We have reviewed the individual and consolidated interim financial information of Via Varejo S.A. (the "Company") contained in the Quarterly Information Form (ITR) for the quarter ended September 30, 2020, which comprises the statement of financial position as at September 30, 2020, and the statements of profit or loss and of comprehensive income for the three- and ninemonth periods then ended, and the statements of changes in equity and of cash flows for the nine-month period then ended, and notes to the interim financial information.

Management is responsible for the preparation of the individual and consolidated interim financial information in accordance with the Accounting Pronouncement NBC TG 21 - Interim Financial Reporting and the international standard IAS 34 - Interim Financial Reporting issued by the International Accounting Standards Board (IASB), as well as for the presentation of this information in accordance with the rules issued by the Brazilian Securities and Exchange Commission (CVM) applicable to the preparation of Quarterly Information (ITR). Our responsibility is to express a conclusion on this interim financial information based on our review.

#### Scope of review

We conducted our review in accordance with the Brazilian and international standards on review engagements (NBC TR 2410 and ISRE 2410 - Review of Interim Financial Information Performed by the Independent Auditor of the Entity, respectively). A review of interim financial information consists of making inquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with auditing standards and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.

Conclusion on the individual and consolidated interim information

Based on our review, nothing has come to our attention that causes us to believe that the accompanying individual and consolidated interim financial information included in the quarterly information referred to above is not prepared, in all material respects, in accordance with NBC TG 21 and IAS 34 applicable to the preparation of Quarterly Information (ITR), and is not presented in accordance with the rules issued by the Brazilian Securities and Exchange Commission (CVM).

Other matters

Statements of value added

The quarterly information referred to above includes the individual and consolidated statements of value added (SVA) for the nine-month period ended September 30, 2020, prepared under the responsibility of the Company management and presented as supplementary information under IAS 34. These statements have been subject to review procedures performed in conjunction with the review of the quarterly information, in order to determine whether they are reconciled with the interim financial information and accounting records, as applicable, and whether their form and content are in accordance with the criteria defined in NBC TG 09 – Statement of Value Added. Based on our review, nothing has come to our attention that causes us to believe that these statements of value added were not prepared, in all material respects, in accordance with the criteria set forth by this Standard and consistently with the individual and consolidated interim financial information as a whole.

São Paulo, November 11, 2020.

ERNST & YOUNG Auditores Independentes S.S. CRC-2SP034519/O-6

Julio Braga Pinto Accountant CRC-1SP209957/O-2

### Opinions and Representations / Executive Board's Representation on the Financial Statements

Executive Board's Representation on the Financial Statements

In compliance with the provisions contained in item VI, paragraph 1, article 25 of Ruling No. 480 of the Brazilian Securities and Exchange Commission (CVM) dated December 7, 2009, the Officers of Via Varejo S.A. (the "Company") state that they have reviewed, discussed and agreed on the Company's quarterly information for the period ended September 30, 2020, authorizing its completion on that date.

São Caetano do Sul (SP), November 11, 2020.

Roberto Fulcherberguer - Chief Executive Officer

Sérgio Augusto França Leme - Administrative Vice President

Abel Ornelas Vieira - Commercial and Operations

Vice-President

Orivaldo Padilha - Financial Vice President and Investor Relations Officer

Helisson Brigido Andrade Lemos - Digital Innovation and Human Resources Vice President

# Opinions and Representations / Executive Board's Representation on the Independent Auditor's Report

Executive Board's Representation on the Independent Auditor's Report

In compliance with the provisions contained in item V, paragraph 1, article 25 of Ruling No. 480 of the Brazilian Securities and Exchange Commission (CVM) dated December 7, 2009, the Officers of Via Varejo S.A. (the "Company") state that they have reviewed, discussed and agreed on the opinions expressed in the independent auditor's report on the Company's quarterly information for the period ended September 30, 2020, authorizing its completion on that date.

São Caetano do Sul (SP), November 11, 2020.

Roberto Fulcherberguer - Chief Executive Officer

Sérgio Augusto França Leme – Administrative Vice President

Abel Ornelas Vieira - Commercial and Operations Vice President

Orivaldo Padilha - Financial Vice President and Investor Relations Officer

Helisson Brigido Andrade Lemos - Digital Innovation and Human Resources Vice President