

SANTOS BRASIL PARTICIPAÇÕES S.A.

Corporate Taxpayer ID (CNPJ/MF): 02.762.121/0001-04

Company Registry (NIRE): 35300350057

MINUTES OF THE BOARD OF DIRECTORS MEETING HELD ON JULY 30, 2021

Date, Time and Place: On July 30, 2021, at 10:00 a.m., at the registered office of Santos Brasil Participações S.A. ("Company" or "SBPar"), located at Rua Joaquim Floriano, nº 413, 10º andar, conjuntos 101/102, Edifício Result Corporate Plaza (RCP), Itaim Bibi, CEP 04534-011, in the city and state of São Paulo, with participation being allowed through digital videoconference platform, in accordance with article 12, paragraph 4 of the Bylaws.

Call Notice: Call notice was waived since all the directors were present, pursuant to article 12, paragraph 2 of the Bylaws of the Company.

Attendance: The following directors were present: Verônica Valente Dantas, Maria Amalia Delfim de Melo Coutrim, Eduardo de Britto Pereira Azevedo, Valdecyr Maciel Gomes, Luiz Sergio Fisher de Castro, José Luis Bringel Vidal and Felipe Villela Dias.

Guests: The executive officers of the Company, Antonio Carlos Duarte Sepúlveda, Daniel Pedreira Dorea and Ricardo dos Santos Buteri, were also present.

Presiding Board: Verônica Valente Dantas, **Chairwoman**, and Daniel Pedreira Dorea, **Secretary**.

Agenda: The Chairwoman read the following Agenda: To deliberate on the opening of the Company's branches in the city of São Luís, Maranhão, to carry out port operations.

Deliberations and resolutions:

After examining and discussing the item on the agenda, the directors approved the opening of the following Company branches in the city of São Luís, Maranhão, to carry out port operations:

- Avenida Coronel Colares Moreira, nº 444, sala 512A, 5º andar B A, Edifício Monumental, Jardim Renascença, São Luís, Maranhão, CEP 65075-441;
- Avenida Coronel Colares Moreira, nº 444, sala 514A, 5º andar B A, Edifício Monumental, Jardim Renascença, São Luís, Maranhão, CEP 65075-441;

- Avenida Coronel Colares Moreira, nº 444, sala 516A, 5º andar B A, Edifício Monumental, Jardim Renascença, São Luís, Maranhão, CEP 65075-441;

Closure: There being no further matters to address, the Chairwoman called the meeting to a close, after which these minutes were drawn up.

Attendance: **Presiding Board:** Verônica Valente Dantas - Chairwoman, Daniel Pedreira Dorea - Secretary. **Directors:** Verônica Valente Dantas, Maria Amalia Delfim de Melo Coutrim, Eduardo de Britto Pereira Azevedo, Valdecyr Maciel Gomes, Luiz Sergio Fisher de Castro, José Luis Bringel Vidal and Felipe Villela Dias.

I hereby certify that this is a true copy of the minutes drawn up in the Company's records.

São Paulo, July 30, 2021.

Daniel Pedreira Dorea
Secretary