SANTOS BRASIL PARTICIPAÇÕES S.A.

Corporate Taxpayer ID (CNPJ/MF): 02.762.121/0001-04 Company Registry (NIRE): 35300350057

MINUTES OF THE BOARD OF DIRECTORS' MEETING HELD ON SEPTEMBER 2, 2022

<u>Date, Time and Place:</u> On September 2, 2022, at 2:00 p.m., at the registered office of Santos Brasil Participações S.A. ("Company" or "SBPar"), located at Rua Joaquim Floriano, nº 413, 10º andar, conjuntos 101 e 102, Edifício Result Corporate Plaza (RCP), Itaim Bibi, CEP 04534-011, in the city and state of São Paulo, with participation being allowed through the digital videoconference platform, in accordance with article 12, paragraph 4 of the Bylaws.

<u>Call notice:</u> Call notice was waived since of all the directors of the Company were present via video conference.

<u>Attendance:</u> Directors present: Verônica Valente Dantas, Maria Amalia Delfim de Melo Coutrim, Valdecyr Maciel Gomes, Eduardo de Britto Pereira Azevedo, José Luis Bringel Vidal, Felipe Villela Dias, Luiz Sergio Fisher de Castro and Marco Cauduro.

<u>Invitees:</u> The executive officers of the Company, Antonio Carlos Duarte Sepúlveda, Daniel Pedreira Dorea and Ricardo dos Santos Buteri, were also present.

<u>Presiding Board:</u> Verônica Valente Dantas, **Chairwoman**, and Daniel Pedreira Dorea, **Secretary**.

Agenda: The Chairwoman read the following Agenda: **1.** To deliberate, pursuant to article 32, sole paragraph, of the Bylaws of Santos Brasil Participações, on the proposal from the Board of Executive Officers for the payment of interim dividends.

Examinations and Resolutions:

After examining and discussing the sole item on the agenda, the Board of Directors decided as follows:

1. Deliberated and approved the payment of interim dividends amounting to three hundred twenty-six million, five hundred thousand reais (R\$ 326,500,000.00). The dividends will consist of: One hundred eighty-six million, five hundred thousand reais (R\$186,500,000.00) as interim dividends related to the half-yearly balance sheet of 06.30.2022 and one hundred forty million reais (R\$140,000,000.00) as interim dividends charged to the profit reserve. The dividends will be paid as of September 16, 2022. All

1

the shares issued by SBPar held by the shareholders of the Company on September 8, 2022, will be entitled to the dividends hereby approved. Shares will be traded "exdividend" as of September 9, 2022.

<u>Closure:</u> There being no further matters to address, the Chairwoman called the meeting to close, after which these minutes were drawn up.

<u>Attendance:</u> Presiding Board: Verônica Valente Dantas - Chairwoman, Daniel Pedreira Dorea - Secretary. **Directors:** Verônica Valente Dantas, Maria Amalia Delfim de Melo Coutrim, Valdecyr Maciel Gomes, Eduardo de Britto Pereira Azevedo, José Luis Bringel Vidal, Felipe Villela Dias, Luiz Sergio Fisher de Castro and Marco Cauduro.

This is a free translation of the minutes drawn up in the Company's records.

São Paulo, September 2, 2022.

Daniel Pedreira Dorea
Secretary