



Webcast **Presentation** 

**1Q22** 

June 8, 2022

**PAGS** LISTED NYSE



### Forward-Looking Statements; Non-GAAP Financial Measures

#### **Forward-Looking Statements**

This presentation, prepared by PagSeguro Digital Ltd ("we" or the "Company"), is solely for informational purposes. The information in this presentation does not constitute or form part of, and should not be construed as, an offer or invitation to subscribe for, underwrite or otherwise acquire, any securities of the Company or any subsidiary or affiliate of the Company, nor should it or any part of it form the basis of, or be relied on in connection with any contract to purchase or subscribe for any securities of the Company or any of its subsidiaries or affiliates nor shall it or any part of it form the basis of or be relied on in connection with any contract or commitment whatsoever.

This presentation may contain forward-looking statements relating to matters such as continued growth prospects for the Company, industry trends and product and technology initiatives.

These statements are based on currently available information and our current assumptions, expectations and projections about future events. While we believe that our assumptions, expectations and projections are reasonable in view of currently available information, you are cautioned not to place undue reliance on these forward-looking statements.

Our actual results may differ materially from those included in this presentation, for a variety of reasons, including those described in the forward-looking statements and risk factor sections of our most recent Annual Report on Form 20-F (File No. 001-38353) and other filings with the Securities and Exchange Commission (the "SEC"), which are available on our investor relations website (http://investors.pagseguro.com) and on the SEC's website (https://www.sec.gov).

All the information included in this presentation is updated as of March 31, 2022. Except as may be required by applicable law, we assume no obligation to publicly update or revise our statements.

#### **Non-GAAP Financial Measures**

This presentation includes the following financial measures defined as "non-GAAP financial measures" by the SEC: non-GAAP Net Income, non-GAAP Total Net Revenue, non-GAAP Net Take Rate, non-GAAP Total Costs and Expenses, non-GAAP Administrative Expenses, non-GAAP Net Margin and Adjusted EBITDA. We present non-GAAP measures when we believe that the additional information is useful and meaningful to investors. These non-GAAP measures are provided to enhance investors' overall understanding of our current financial performance and our prospects for the future. Specifically, we believe the non-GAAP measures provide useful information to both management and investors by excluding certain expenses, gains and losses, as the case may be, that may not be indicative of our core operating results and business outlook.

For an explanation of the foregoing non-GAAP measures, please see "Appendix" included in this presentation. These measures may be different from non-GAAP financial measures used by other companies. The presentation of this non-GAAP financial information, which is not prepared under any comprehensive set of accounting rules or principles, is not intended to be considered in isolation of, or as a substitute for, the financial information prepared and presented in accordance with International Financial Reporting Standards ("IFRS") as issued by the International Accounting Standards Board. Non-GAAP measures have limitations in that they do not reflect all of the amounts associated with our results of operations as determined in accordance with IFRS. These measures should only be used to evaluate our results of operations in conjunction with the corresponding GAAP measures.

For a reconciliation of these non-GAAP financial measures to the most directly comparable GAAP measures, see "Appendix".



# **Business Overview**

Ricardo Dutra
Co-Chief Executive Officer

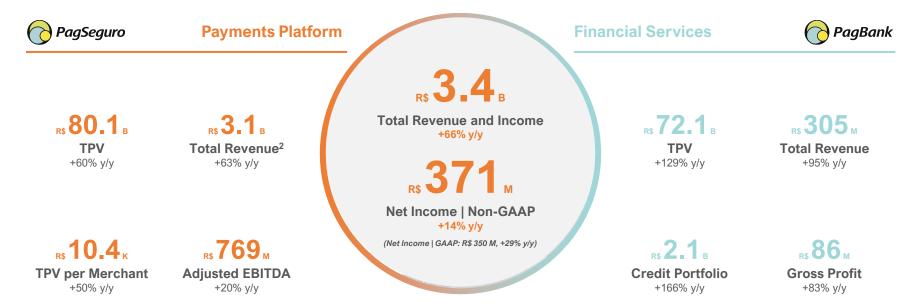
### **PAGS: 1Q22 Main messages**

- Repricing increased net take rate¹ by +35 bps vs. 4Q21. Stable churn in all segments
- HUBs reached 25% of PagSeguro TPV
- PagSeguro continues to gain TPV market share (+70bps q/q); Stone lost -20bps q/q
- PagBank Net Adds of 1.7M, leading to 23.5M PagBank Clients
- PagBank Active Clients of 14.3M
- PagBank has been diversifying revenue streams, mostly driven by interest income
- Credit Portfolio: new secured loans products to be deployed in 2H22

## 1Q22 Highlights: All-time high Total Revenue, TPV and Net Income<sup>1</sup>

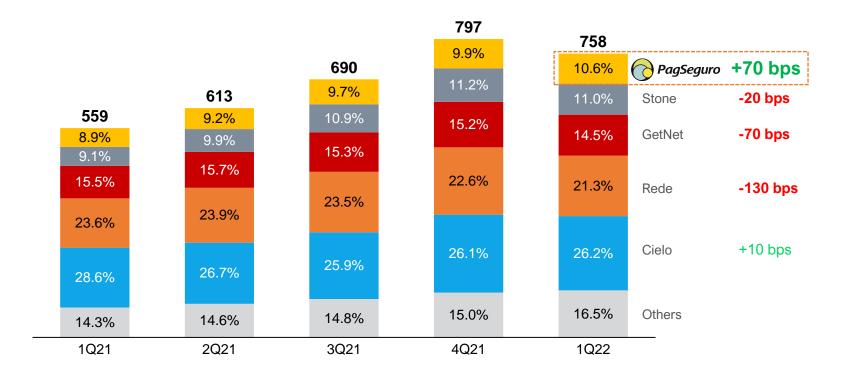
#### **OUR MISSION**

To disrupt and democratize <u>financial services</u> and <u>payments</u> in Brazil, providing a <u>simple</u>, <u>safe</u> and <u>affordable</u> <u>digital ecosystem</u> to merchants and consumers



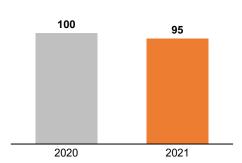
<sup>1.</sup> TPV and Total Revenue and Income: all-time high; Net Income | Non-GAAP: all-time high for first quarters; 2. Excluding Other Financial Income.

## PagSeguro: TPV market share gain winner +70 bps<sup>1</sup> (1Q22 vs. 4Q21)



### PagSeguro: Best ROI for new merchants acquired in 2021

Client Acquisition Cost (CAC)<sup>1</sup> indexed to 100



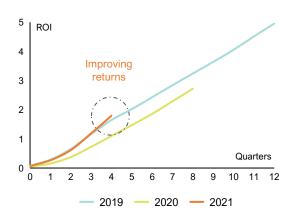
**Payback** Longtail & SMBs



Quarters

Return on Investment (ROI)

Excluding revenues from PagBank



- Higher take rates due to repricing
- Focus on higher TPV per merchant
- Lower POS devices subsidies
- Marketing investments optimization

#### **Market Growth Drivers | Payments**

Based on public data

- +24% Industry growth<sup>2</sup> estimated for 2022
  - +36% Industry growth in 1Q22
- Cards' PCE: ~71% in 2025<sup>3</sup>
  - ~50% in 2021
- % E-commerce: ~14% of Brz Total Retail Sales4

Global average: ~20% of Total Retail Sales

**PAGS increasing TPV Market Share** 

From ~9% in 1Q21 to ~11% in 1Q22

#### PAGS new merchant adds | 2022 trends

Focus on higher quality merchants in 2022

- Active Merchants "lion share" (7.7M vs. 1.9M 2nd player) allows to focus on high quality merchants
- High quality merchants in line with PagBank strategy (upsell and cross-sell)
- Increasing average revenue per merchant

<sup>1.</sup> CAC adjusted by Brazilian inflation: 10.1% in 2021;

<sup>3.</sup> Based on PCE (Personal Consumption Expenditures) | Source: Morgan Stanley estimates;

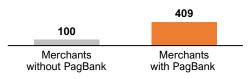
<sup>4.</sup> According to JP Morgan.

# PagBank | Merchants: 4x larger ARPU, +50% NPS¹ and -43% churn

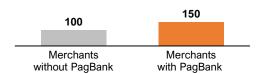
#### PagBank | Longtail

indexed to 100 | 2021

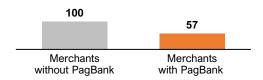
#### **ARPU**



#### **NPS**



#### Churn



- 2. CTS: LTM cost-to-serve as of 1Q22. Incumbent Banks: Bradesco, Itaú and Santander;
- 3. Source: Brazilian Central Bank as of 1Q22:
- 4. Source: Global Web Index (Q2 & Q3 2018);
- 5. Source: Brazilian Telecom companies (https://www.teleco.com.br/4g\_cobertura.asp) 6. Source: Morgan Stanley Research.

#### PagBank | SMBs

Solutions to increase value proposition



**Corporate Accounts** 

for merchants with 2 or more owners



**Direct Deposits in PagBank** 

from other acquirers



**Debit cards** 

Easy cash-out and better UX

**Market Growth Drivers | Financial Services** Based on public data

PagBank Cost-to-Serve (CTS2): R\$59 per client

Incumbent banks CTS2: R\$996 per client

**Highly concentrated industry** 

TOP5 banks have 91% of Brz credit market (R\$4.7T in 2021)3

Fulfilling SMBs banking needs

natural cross-sell and up-sell

2<sup>nd</sup> country in internet minutes spent<sup>4</sup>

99% of the Brz territory with 4G network coverage<sup>5</sup>

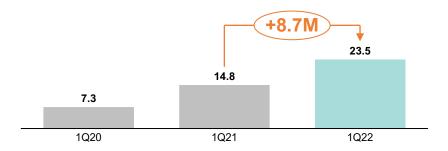
Young population: 23% in Brazil<sup>6</sup>

Developed markets: 13%

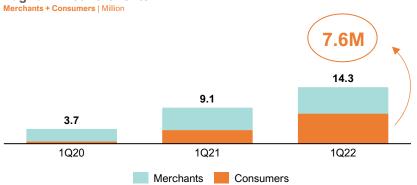
# PagBank | Consumers: 7.6 million in 2 years

#### **PagBank Clients**

Merchants + Consumers | Million

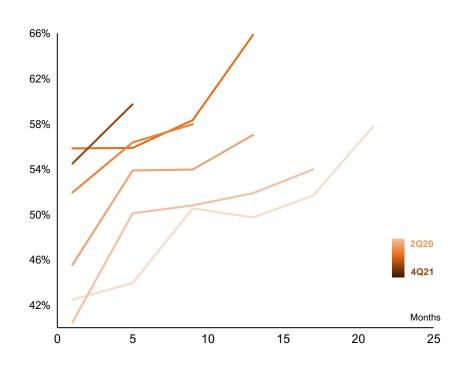


#### **PagBank Active Clients**



### Primary Bank per Active Client<sup>1</sup>

Consumers | Quarterly cohorts





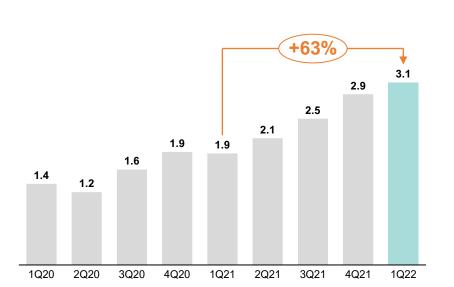
# **Segment Highlights**

Alexandre Magnani

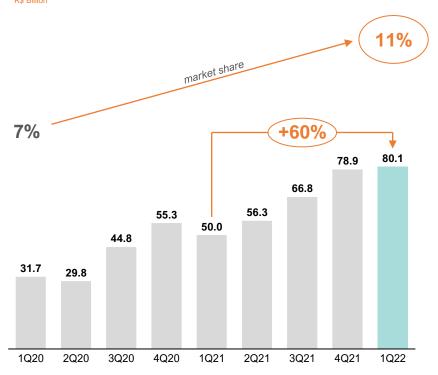
Co-Chief Executive Officer

### PagSeguro: Total Revenue and Income +63% y/y and TPV +60% y/y

Total Revenue and Income<sup>1</sup> R\$ Billion



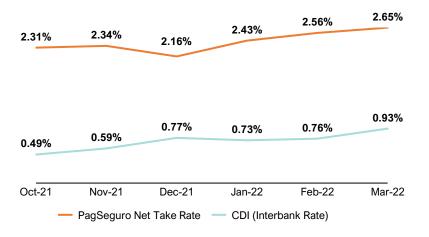
PagSeguro TPV



## PagSeguro: Stable churn in all segments despite price increase

#### Net Take Rate vs. CDI evolution

Recovering spreads despite moving upmarket



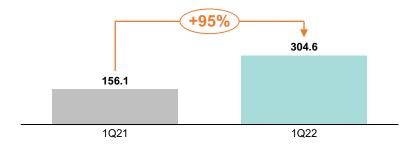
#### Superior value proposition

- Complete banking offer through PagBank
- Instant settlement offering
- Best-in-class SLAs¹
- First cycle of price increase fully implemented in Apr-22
- Expected ongoing price increase as SELIC rises
- HUBs TPV share up to 25%: successful execution

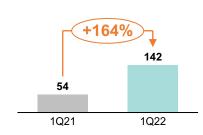
1. JP Morgan sector report – May 3rd, 22.

## PagBank: Total Revenue and Income +95% y/y in 1Q22

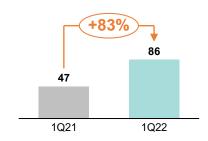




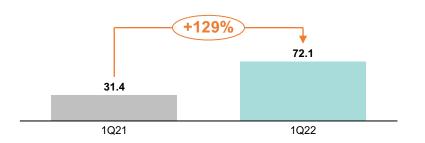
Net Interest Income (NII)
R\$ Million



Gross Profit
R\$ Million

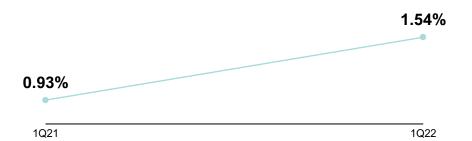


PagBank TPV
R\$ Million

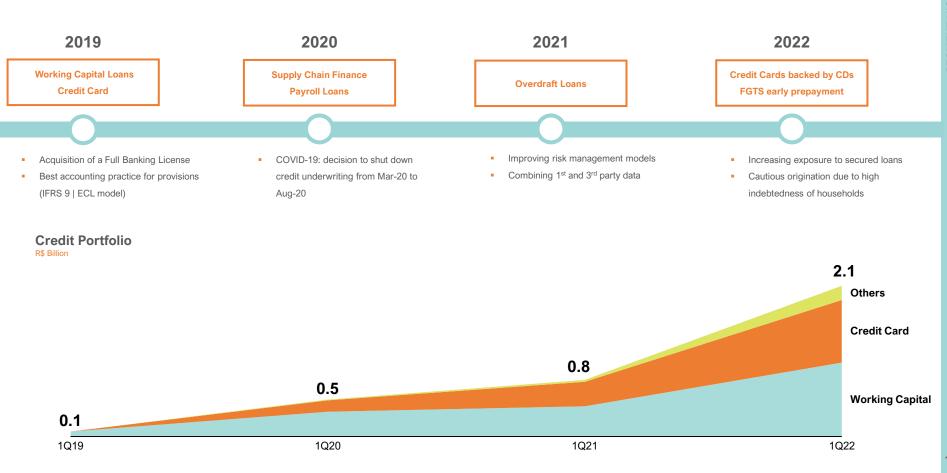


#### **Net Take Rate**

% of Monetizable TPV

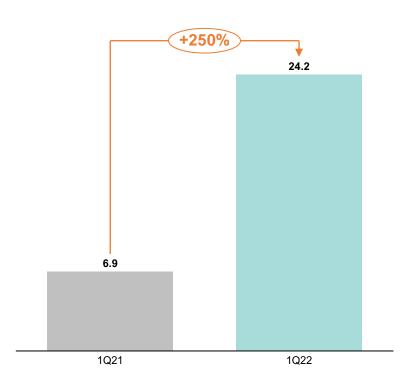


### **PagBank:** Credit underwriting milestones



## Pix: Boosting Cash-in and Balance Accounts

PagBank TPV: Pix and Wire Transfers Cash-in



Pix has been...

boosting balance accounts
 to provide cheaper funding for prepayment

 driving PagBank's market share up to 9% on Pix transactions

 leveraging monetizable cash-out through cards, bill payments and top-ups

 collecting additional client behavior data to improve client knowledge

# **Guidance:** Best balance between growth and profitability

	GUIDANCE 1Q22	ACTUAL 1Q22	GUIDANCE 2Q22
Total Revenue and Income	R\$3.3B to R\$3.4B	R\$3.42B	R\$3.5B to R\$3.7B
PagSeguro TPV	R\$79B to R\$81B	R\$80B	R\$83B to R\$85B
Net Income   Non-GAAP	<b>R\$360M</b> to <b>R\$370M</b>	R\$371M	R\$370M to R\$380M



# **Financial Results**

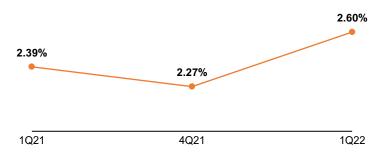
Artur Schunck

Chief Financial Officer

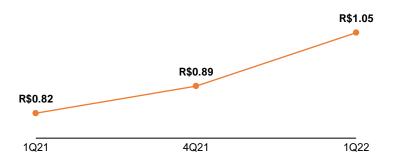
# **PAGS: 1Q22 Financial Highlights**



Consolidated | % of PagSeguro TPV



### **Earnings per Share GAAP**



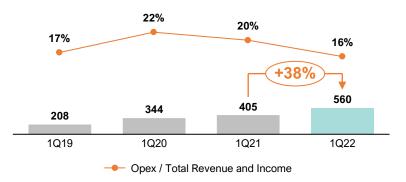
#### P&L Analysis

Million

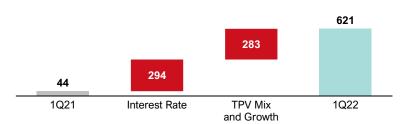
PAGS         1Q22         1Q21         Var. y/y         4Q2           Total Revenue and Income         3,427         2,067         66%         3,236           PagSeguro         3,122         1,911         63%         2,928           PagBank         305         156         95%         309           (-) Transactional Costs         (1,303)         (846)         54%         (1,398           (-) Financial Expenses         (621)         (44)         1263%         (403           (+) FX Expenses         13         9         n.a         17           (-) Other Financial Income         (42)         (35)         20%         (44           Gross Profit         1,475         1,152         28%         1,409           (-) Opex & Other Costs         (810)         (579)         40%         (797           Adjusted EBITDA         665         573         16%         612           PagSeguro         769         640         20%         682           PagBank         (104)         (67)         56%         (70           (-) D&A         (244)         (153)         59%         (220           (+/-) Other Income (Expense), Net         28         25 <th>6% 7% -1% -7%</th>	6% 7% -1% -7%
PagSeguro         3,122         1,911         63%         2,928           PagBank         305         156         95%         309           (-) Transactional Costs         (1,303)         (846)         54%         (1,398           (-) Financial Expenses         (621)         (44)         1263%         (403           (+) FX Expenses         13         9         n.a         17           (-) Other Financial Income         (42)         (35)         20%         (44           Gross Profit         1,475         1,152         28%         1,409           (-) Opex & Other Costs         (810)         (579)         40%         (797           Adjusted EBITDA         665         573         16%         612           PagSeguro         769         640         20%         682           PagBank         (104)         (67)         56%         (70           (-) D&A         (244)         (153)         59%         (220	7% -1% -7% 54%
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(+) FX Expenses       13       9       n.a       17         (-) Other Financial Income       (42)       (35)       20%       (44         Gross Profit       1,475       1,152       28%       1,408         (-) Opex & Other Costs       (810)       (579)       40%       (797         Adjusted EBITDA       665       573       16%       612         PagSeguro       769       640       20%       682         PagBank       (104)       (67)       56%       (70         (-) D&A       (244)       (153)       59%       (220	
(-) Other Financial Income       (42)       (35)       20%       (44         Gross Profit       1,475       1,152       28%       1,408         (-) Opex & Other Costs       (810)       (579)       40%       (797         Adjusted EBITDA       665       573       16%       612         PagSeguro       769       640       20%       682         PagBank       (104)       (67)       56%       (70         (-) D&A       (244)       (153)       59%       (220	-26%
Gross Profit         1,475         1,152         28%         1,409           (-) Opex & Other Costs         (810)         (579)         40%         (797           Adjusted EBITDA         665         573         16%         612           PagSeguro         769         640         20%         682           PagBank         (104)         (67)         56%         (70           (-) D&A         (244)         (153)         59%         (220	
(-) Opex & Other Costs (810) (579) 40% (797)  Adjusted EBITDA 665 573 16% 612  PagSeguro 769 640 20% 682  PagBank (104) (67) 56% (70)  (-) D&A (244) (153) 59% (220)	-4%
Adjusted EBITDA         665         573         16%         612           PagSeguro         769         640         20%         682           PagBank         (104)         (67)         56%         (70           (-) D&A         (244)         (153)         59%         (220)	5%
PagSeguro       769       640       20%       682         PagBank       (104)       (67)       56%       (70         (-) D&A       (244)       (153)       59%       (220)	2%
PagBank     (104)     (67)     56%     (70       (-) D&A     (244)     (153)     59%     (220	9%
(-) D&A (244) (153) 59% (220	13%
	49%
(±/ ) Other Income (Evnence) Not 29 25 119/ 26	11%
(+/-) Other Income (Expense), Net 28 25 11% 26	7%
(-) Income Tax (78) (118) -34% (84	-8%
Net Income   Non-GAAP 371 327 14% 334	11%
(-) Non-GAAP Effects (21) (56) -63% (33	-36%
Net Income   GAAP 350 271 29% 301	16%
Recurrent Net Income   Non-GAAP         371         357         4%         426	-13%
Recurrent Net Income   GAAP         350         301         16%         393	

## **Costs and Expenses: Delivering efficiency**

### Opex and Other Costs ex-Chargebacks



### Financial Expenses



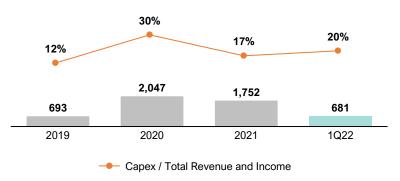
- Focus on operating leverage (Personnel + Marketing expenses)
- PagBank and HUBS revenue growth diluting Costs and Expenses

- Financial Expenses growth driven by country Interest Rate hikes, volume increase and higher credit card mix...
- ...partially offset by ongoing repricing in acquiring, APRs increase on credit underwriting and lower cost of funding (APYs) through deposits growth

## CapEx and D&A: Diligent capital allocation

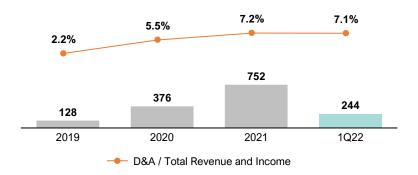
#### **Capital Expenditures**

R\$ Million



#### **Depreciation and Amortization**

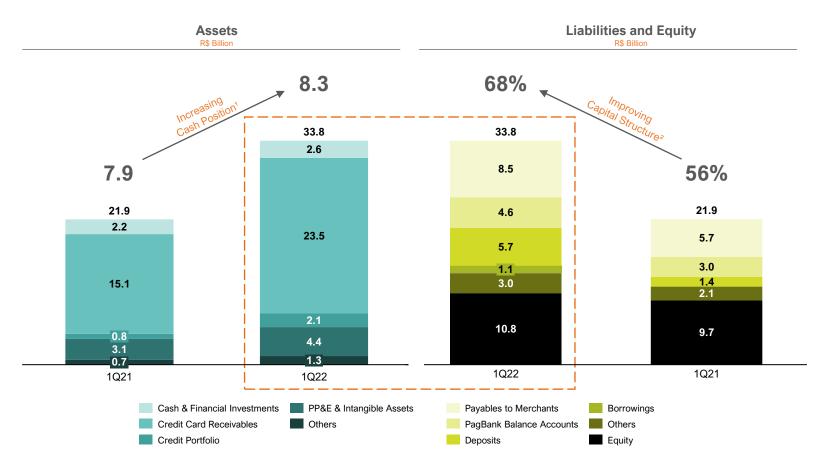
Non-GAAP | R\$ Million



- Larger purchase of POS to recover inventories' coverage ratio and protect against to a potential semiconductor's new shortage
- POS subsidies reduced to keep healthier LTV/CAC, however,
   mix changed towards robust POS to serve SMBs
- Best-in-class SLAs on POS refurbished services.

D&A under control as a % of Total Revenue and Income

# **Financial Position: R\$ 8.3B positive balance**





# **Appendix**

### **Glossary**

Active Merchants: At least one transaction in the last twelve months.

Adjusted EBITDA: GAAP Net Income + Depreciation and Amortization + FX Expenses + M&A Expenses + LTIP Expenses. Please see the Supplemental Information for a reconciliation of this adjusted financial measure.

APR: Annual Percentage Rate.

APY: Annual Percentage Yield.

CBT: cross-border transactions.

#### **Gross Profit**

PagBank: (Net Interest Income + Revenue form Services) – Provision for Losses.

#### **Gross Take Rate**

- · PagSeguro: (Net Revenue from Transaction Activities and Other Services + Financial Income) / PagSeguro TPV. Excluding revenues and costs originated by membership fees.
- PagBank: (Net Interest Income + Revenue form Services) / PagBank Monetizable TPV.

Net Interest Income: Interest Income - Cost of Funding + Float.

#### **Net Take Rate**

- · PagSeguro: (Net Revenue from Transaction Activities and Other Services + Financial Income Transaction Costs) / PagSeguro TPV. Excluding revenues and costs originated by membership fees.
- PagBank: (Net Interest Income + Revenue form Services Transaction Costs) / PagBank Monetizable TPV.

Non-GAAP numbers: Non-GAAP financial measure. Please see the Slide 28 for a reconciliation of this non-GAAP financial measure to the most directly comparable GAAP financial measure.

PagBank Clients: Number of bank accounts registered at Brazilian Central Bank.

PagBank Active Clients: Active clients using one additional digital account feature/service beyond acquiring and consumers with a balance in their digital account on the last day of the month.

PagBank Revenues: composed by Interest Income, Interchange from PagBank cards, transaction fees from day-to-day banking (bill payments, mobile-top ups, among others).

Recurrent Measures: Excluding one-time effects that may affect company's results.

Total Payment Volume: PagSeguro TPV + PagBank TPV.

- PagSeguro: Includes PagSeguro's TPV, which is the value of payments successfully processed through our end-to-end digital banking ecosystem, net of payment reversals, not including PagBank TPV.
- PagBank: Includes prepaid card top-ups, cash cards spending, credit cards, mobile top-ups, wire transfers to third-party, cash-in through boletos, bill payments, tax collections, P2P transactions, QR Code transactions, credit underwriting, Super App and GMV

TPV Per Merchant: PagSeguro TPV / Average Active Merchants of last two quarters

### Reconciliation of GAAP and Non-GAAP Financial Measures

R\$ Million	1Q22	1Q21	Var. y/y	4Q21	Var. q/q
Net Income   GAAP	350	271	29%	301	16%
(+) Income Tax and Social Contribution	67	89	-25%	67	-1%
(+) LTIP Expenses	28	80	-65%	44	-37%
(+) Depreciation and Amortization	249	158	57%	226	10%
(-) Other Financial Income	(42)	(35)	20%	(44)	-4%
(+) FX Expenses	13	9	42%	17	-25%
Adjusted EBITDA	665	573	16%	612	9%
(+) Tax Provision Reversal	0	(29)	n.a.	0	n.a.
(+) Digital Losses	0	73	n.a.	0	n.a.
(+) PagPhone Write-off	0	0	n.a.	139	n.a.
Recurring Adjusted EBITDA	665	618	8%	751	-11%

R\$ Million	1Q22	2 1Q21	Var. y/y	4Q21	Var. q/q
Net Income   GAAP	350	271	29%	301	16%
(+) LTIP Expenses	28	80	-65%	44	-37%
(+) M&A Expenses	5	5	-6%	6	-19%
(+) Income Tax and Social Contribution	(11)	(29)	-62%	(17)	-35%
Net Income   Non-GAAP	371	327	14%	334	11%
(+) Tax Provision Reversal	0	(19)	n.a.	0	n.a.
(+) Digital Losses	0	48	n.a.	0	n.a.
(+) PagPhone Write-off	0	0	n.a.	91	n.a.
Recurring Net Income	371	357	4%	426	-13%



**Webcast Presentation** 

**1Q22** 













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June 08, 2022