











# Differentiated approach and consistent results in 2022



R\$5,263 MM

Adjusted EBITDA (+5% vs. 2021)



R\$137/m<sup>3</sup>

Adj. Ebitda Margin (+5.5% vs. 2021)



R\$64/m3

Adjusted Op. expenses <sup>1</sup> 2022 (+ 10.5% vs. 2021)



38.5 MM m<sup>3</sup>

Total Volume (+0.2% vs. 2021)



R\$148/m<sup>3</sup>

2022 Normalized Margin



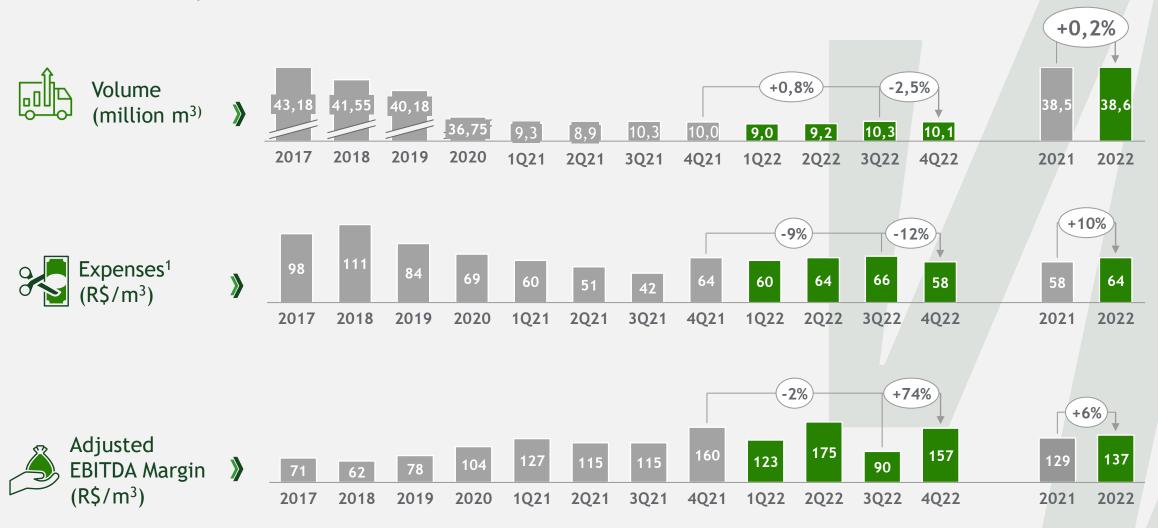
+182

Service Stations

1. Adjusted operating expenses without effect of: Hedging, extemporaneous tax recoveries, CBIOs and property sale

# Maintaining the trend of core business

Volumes recovering to pre-pandemic levels and Expenses and Ebitda indicators reflecting significant evolution since privatization



# In Retail, we advanced our value proposition for resellers, franchisees and end customers



# Service Excellence and Consumer Experience:





- Nova Imagem now at 2,504+ Service stations (Feb/23)
- Training retail staff
- Competitive prices and logistics excellence in procurements for the chain

- +121 New stores in 90 cities and 22 states, totaling 1,238 stores
- Growth in store market share 1.4 p.p. (vs 2 main competitors)
- +22% Sales vs 2021 R\$ 1.3 bn
- Net revenue of **R\$ 151 MM** in 2022



#### Financial equilibrium of resellers

- New Grid and Podium Gasoline line
- Greater share of Additives in the mix
- Expansion of Siga Bem (+6%) and Lubrax+ (+5%) chains in 2022



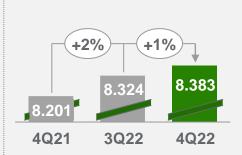
#### Vibra Ecosystem

- Premmia loyalty program
- Cashback via the Premmia App

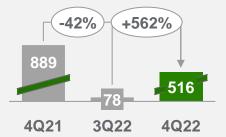
#### Sales volume [MM m<sup>3</sup>]



#### **Branded Gas Stations**



#### Adjusted Ebitda [MM R\$]



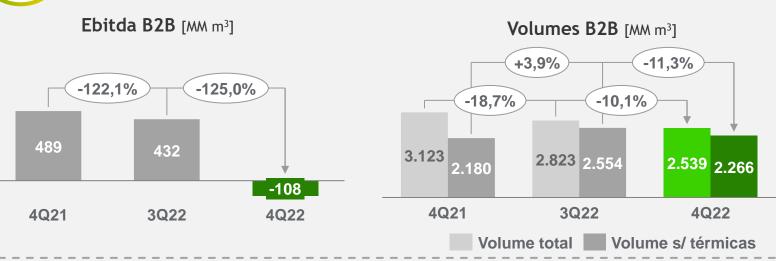
Volume and Chain growth

Highly unstable oil prices

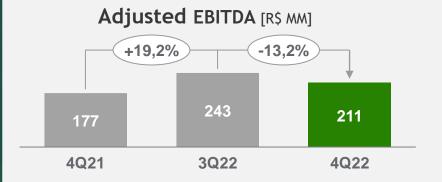
# Our B2B results are due to our proximity with clients

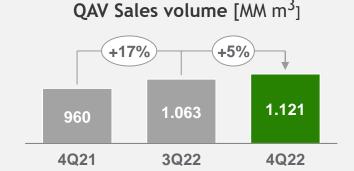
- ✓ Strong volumes sold in a year without emergency thermal output
- 4Q22 as expected given typical seasonality factors
- ✓ Improved commercial relationships
- Jet fuel volumes continue to rise in a sector undergoing a resounding recovery
- ✓ Tailoring credit terms and limits to customers' needs











#### VIBRA's Lubricant Business



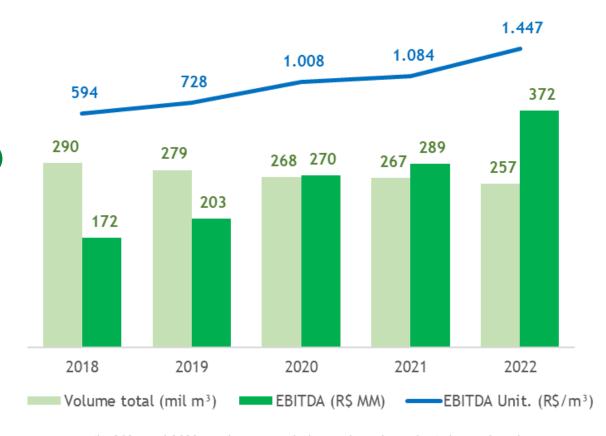
Installation of Lubrax Authorized Distributors around most of Brazil.





Growing focus on the supply of premium products and services enhancing our market value proposition.

# Growth in total EBITDA of VIBRA's lubricant business

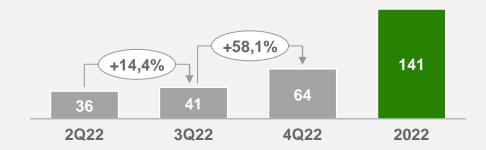


Nb: 2021 and 2022 results now include royalties from the Lubrax+ franchise



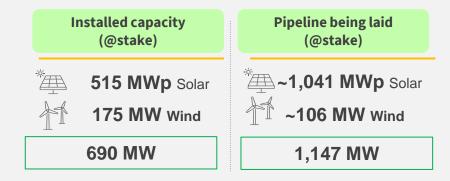


#### Ebitda (proforma) @stake (48.7%) (R\$ MM)



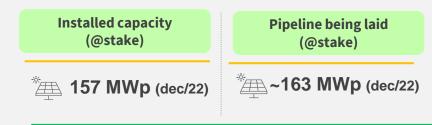
In 2022, we carried out **106 energy operations** serving more than **230 consumer points** at Vibra's B2B Clients. And more than **183 consumer points** at our service stations.

#### Centralized Generation (CG)



Project progressing on time and on cost.

#### Distributed Generation (DG)



+130 MWp being implemented/developed in 2024 totaling 450 MWp at end of 2024

39 plants in operation and a further 64 plants to start in 2023



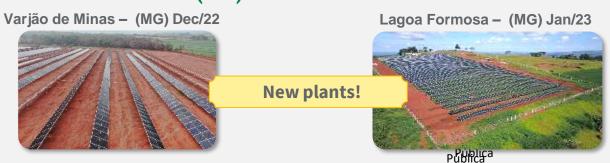




#### > Centralized Generation (CG)



#### Distributed Generation (DG)







# Our elite partners are progressing rapidly



Our key figures - JUL22 to JAN23

#### 1.2 million m<sup>3</sup>

Volume transacted by Evolua since July

#### 0.24 million m<sup>3</sup>

~10% Market-share ME volume invoiced \*

#### 1.1 million m<sup>3</sup>

~90% of total Copersucar Origination

**50** Distribution companies have purchased from Evolua since July 22

#### 0.13 million m<sup>3</sup>

~10.4% of total Originated in 3°s

**17** VESSEL operated for ME

16.5% Market-share estimated in ethanol sector (Aug to Jan)

- ✓ July/22 Operations Start
- √ 77 people Evolua Team SP and RJ offices
- ✓ R\$3.6 bn Revenue Generated
- R\$2.7 b, Credit Approved

\* ME invoiced by Copersucar, but credited to Evolua



#### 2 new plants

Jambeiro - Under Commissioning **Aroeira** - Landscaping



#### **Jambeiro**

- Embankement
- Final stage of construction
- Production forecast 30 thousand m3/day

#### **Aroeira**

- Power plant
- Landscaping
- Production forecast 15 thousand m3/day, reaching 30 thousand m3/dav.



#### Potential of~2MM m3/day by 20272027

customer base, supporting growth potential the energy transition

Logistical intelligence to Competitive advantage in expand our footprint and accessing the product and distribution to Vibra's entering a market with high



~530 charging stations procured in 13 Brazilian states

11,000+ monthly charges in car batteries

Largest operator with charging solutions in condominiums, commercial establishments and corporate fleets.



Most fast and ultra-fast charging **stations**, seeking to establish the longest electric corridor in Brazil with a length of approximately 9000 Km.



First ultra-fast charging station of VIBRA unveiled in Jun/22, on the KM 82 of the Rodovia Presidente Dutra highway in Roseira - SP

#### 100% electric service station in Brazil

Dec/22, first service station in Brazil to provide ultrafast chargers for electric vehicles.







#### **ESG** Recognition

ISEB3

Sustainability Yearbook

S&P Global













#### Climate change and energy transition

#### Reaching 2022 target - EMISSIONS

4% reduction in GHG emissions scope 1 and 2

#### √ Scope 1 and 2 initiatives

- Use of ethanol in light vehicle fleet
- Migration to free market
- Diminishing steam loss in operating plants
- Pilot project with a 100% electric truck at Manaus airport

### **Diversity and Inclusion**

✓ Creating Vibra Affinity Groups as discussion forums

: "Vibra por El@s" (gender), "Entre Raízes (ethnic-racial)" and Pride+ (sexual identity)

# 2022 diversity target

30% - 37%

Realized in 2022

## Social

#### √ Social Initiative

- Corporate Volunteering: participation in the 3<sup>rd</sup> edition of the Entrepreneurial Pathway Project
- Social Investment: Sponsorship of the projects Circo Crescer e Viver and Reforço do Futuro
- √ Inclusion of women in operations Ergonomics Study:1st female in Brazil in aircraft fueling operations

#### Governance

#### Creation of Integrity program at Investees

Evaluating the integrity level of Vibra's main investees

Signing the Business Pact for Integrity and Combating Corruption/Instituto Ethos Enrollment in the initiative "Pre Ethics Companies 2022-2023" of the Federal **Controller's Department** 



