

Qualicorp: 1Q23 Results

Public Presentation to Investors on May 11th, 2023





Disclaimer

Forward-looking statements

This release may contain forward-looking statements concerning the business outlook, estimates of operating and financial results and growth prospects of Qualicorp. These statements are based exclusively on the expectations of the management of Qualicorp. regarding the prospects of the business and its continued ability to access capital markets to finance its business plan. These forwardlooking statements are highly sensitive to changes in the capital markets, government regulations, competitive pressures, the performance of the industry and the Brazilian economy and other factors, as well as to the risk factors highlighted in documents previously filed by Qualicorp, and therefore are subject to change without prior notice.

Opening and Highlights

Elton Carluci- CEO





Highlights

- 1Q23 Results, with strong cash generation;
- OEGM: Dividends payment and Bylaws update;
- brAAA rating reaffirmed;
- New partnerships;
- IF Design Award 2023.



Debentures: brAAA Rating reaffirmed







5

Bylaws and Dividends

R\$22MM dividends and Bylaws update approved, reinforcing Governance.

Bylaws and Policies

- Chapter I Corporate Name, Head Office, Corporate Purpose and Term
- Chapter II Capital Stock and Stocks
- Chapter III General Meetings
- Chapter IV Administration of the Company
- Chapter V Auxiliary Bodies of the Management
- Chapter VI Audit Committee
- Chapter VII Corporate year, Financial Statements and Profits
- Chapter VIII Disposal of the stock control, cancellation of the registration of publicly held company and delisting from the Novo Mercado
- Chapter IX Dissolution and Liquidation
- Chapter X Arbitration
- Chapter XI General Provisions

Payment Date	Туре	Reference Period
Until 12/31/2023	Dividends	2022





Awards and Partnerships



Agreement renewal with the Ministry of Justice and Public Safety (MJSP), a 13-year partnership.



Award received by the IF Design Award 2023, in branding category, for Quali's brand transformation project.

Medical Loss Ratio

Frequencies and MLR reached the highest historical level of the century in 2022: 89.1%

83.4% 82.3% 81.6% 84.6% 84.5% 80.8% 80.8% 79.9% **79.1%** 80.8% 80.4% 79.7% 78.8% 79.1% 128 110 96 85 75 60 <u>48</u> 66 22 18 26 21 29 23 33 26 37 30 43 34 52 2011 2001 2002 2003 2004 2005 2006 2007 2008 2009 2010 2012 2013 Premiuns (R\$ bn) Claims (R\$ bn) ---MLR

Source: ANS.

Premiums (R\$ bn)x Medical Claims (R\$ bn) x MLR levels (%)







2023 Strategy

- Maximize value by prioritizing capital allocation, including:
- Investments rationalization and channel incentives;
- Austerity in spending and costs;
- Improvement in working capital;
- Other efficiency measures.



1Q23 Performance

Carlos Vasques - CFO



10

1Q23 Results

Highlights:

Free Cash Flow: R\$140.4 MN in 1Q23 (+20.3% QoQ) and 7x higher than 1Q22.

Lives Portfolio: 961.5 thousand Affinity Health lives in 1Q23 (-4.3% vs. 4T22)

Net Revenue: R\$457.3 MN in 1Q23 (+0.9 vs. 4Q22 and -8.9% vs. 1Q22)

Adjusted EBITDA: R\$210.3 MN in 1Q23 (-2.4% vs. 4Q22), with margin of 46.0% (-160 bps vs. 4Q22).

Net Income: R\$16.7 MN in 1Q23 (-77.5% vs. 1Q22).

Net Debt of R\$1.4 billion in 1Q23 (-5% vs. 4Q22), or 1.59x Adjusted EBITDA

Key Indicators (R\$

Affinity Portfolio (th Affinity Health (tho Gross Adds - organi Churn (thous. lives)

Net Revenue Adjusted EBITDA¹ *Adjusted EBITDA N* Net Income

Net Debt *Net Debt / Adj. EB* Free Cash Flow ROIC



\$ MN)	1Q23	ΥοΥ	QoQ
hous. lives)	2,337.0	-9.6%	-3.5%
ous. lives)	961.5	-16.6%	-4.3%
nic (thous. lives)	63.6	-44.8%	-18.7%
	(107.2)	-18.2%	-21.1%
	457.3	-8.9%	0.9%
	210.3	-16.8%	-2.4%
Margin	46.0%	-436 bps	-158 bps
	16.7	-77.5%	NM
	1,418.4	-1.5%	-5.2%
BITDA LTM	1.59x	0.18x	-0.01x
	140.4	599.5%	20.3%
	16.4%	-9.8 p.p.	-217 bps

Income Statement

Highlights

Cost & Expense Control: Excluding non-recurring effects, total Costs and

Expenses: -1.7% QoQ and -0.9% YoY.

Adjusted EBITDA Margin: 46.0% in 1Q23, 158 bps retreat QoQ,

D&A: R\$114.7MM +2.3% QoQ and +17.2% YoY.

Financial Result: R\$66.9 MN in 1Q23, -4% QoQ and +65.3% YoY.

Income Statem

Net Revenue

(-) COGS and SG

(-) Contingencie

(-) Bad Debt Pro

(+/-) Other Ope

EBITDA

EBITDA Margir

(+/-) EBITDA Ad

Adjusted EBITE

(-) D&A

(+/-) Fin. Inc. (Ex

(-) Income Tax./

(-) Minority Inte

Net Income Co

Net Margin

Non-Recurring

Adjusted Net In

Adjusted Net M



nent (R\$ MN)	1Q23	Var. YoY	Var. QoQ
	457.3	-8.9%	0.9%
G&A	(215.9)	-2.7%	-22.7%
es and Legal Exp.	(5.5)	-2.9%	-76.4%
ovision	(25.7)	5.8%	15.1%
er.	(4.7)	-507.2%	-93.0%
	205.6	-18.3%	235.3%
in	44.9 %	-5 bps	31 bps
dj.	4.7	272.8%	-97.0%
DA	210.3	-16.8%	-2.4%
DA Margin	46.0%	-436 bps	-158 bps
	(114.7)	17.2%	2.3%
xp.)	(66.9)	65.3%	-4.0%
/Social Contrib.	(4.9)	-86.7%	-111.5%
erest	(2.4)	4.8%	35.2%
ontroling	16.7	-77.5%	NM
	3.6%	-11 bps	21 bps
Adjustments	3.1	272.8%	-97.0%
ncome	19.8	-73.6%	-9.6%
Margin	4.3%	-10.6 р.р.	-50.4 р.р.

Cash Flow

Highlights

Taxes: -R\$5.7 MN in 1Q23, -78.1% QoQ and - 84.7% YoY.

Comissions: R\$64.1 MN in 1Q23, -8.3% QoQ and -0.7% YoY.

Working Capital: R\$28.8 MN in 1Q23 and - 65.5% QoQ.

Free Cash Flow Generation: R\$140.4 MN in 1Q23, +20.3% QoQ and 7x higher than 1Q22.

Cash Flow

EBITDA

Non cash adjustments Leasing payments Commisions paid Taxes Paid

Changes in Working Cap

Cash Provided by Oper.

Capex (Intang. + PP&E)

Operating Cash Flow af

Acquisitions portfolio/con

Free Cash Flow

Financial Income/Expense

Loans and Funding

Financial Investments

Dividends Paid

Cash Prov. Financing A Cash Flow



	1Q23	Var. YoY	Var. QoQ
	205.6	-18.3%	235.3%
	(2.8)	NM	-102.8%
	(4.9)	46.4%	-3.2%
	(64.1)	-0.7%	-8.3%
	(5.7)	-84.7%	-78.1%
oital	28.8	NM	-65.5%
r. Activities	156.8	90.9%	9.9%
	(13.9)	-11.8%	-2.3%
fter Capex	142.9	115.2%	11.3%
ompanies	(2.5)	-94.6%	-78.6%
	140.4	599.5 %	20.3%
ses	21.3	NM	NM
	-	NM	NM
	19.3	NM	NM
	_	NM	NM
Activ.	40.6	NM	NM
	181.1	NM	NM





