

1Q 2025Earnings
Release



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For additional information about the Company and its economic and financial performance, please consult the financial statements and information, the Company's Reference Form and other relevant information available on the Company's (ri.boasafrasementes.com.br), CVM (gov.br/cvm) and B3 (b3.com.br) websites



Presenter



Welcome

Felipe MarquesCFO and IRO



BOA SAFRA IN NUMBERS

Consolidated (R\$ thousand)	1Q24	1Q25	ΔVar.	LTM24	LTM25	ΔVar.
Net Operating Income	69,102	131,217	90%	2,032,037	1,903,167	(6%)
CMV	(76,831)	(119,074)	(55%)	(1,706,680)	(1,659,673)	3%
Gross profit	(7,729)	12,143	257%	325,357	243,494	(25%)
Gross Margin (%)	-11%	9%	20 p.p.	16%	13%	(3 p.p.)
EBITDA	(23,248)	(5404)	77 %	277,387	193,621	(30%)
Ebitda Margin (%)	-33%	-4%	30 p.p.	13%	10%	(3 p.p.)
Adjusted EBITDA	(29,204)	(28,579)	2%	270,304	183,923	(32%)
Adjusted Ebitda Margin (%)	-42%	-22%	20 p.p.	13%	10%	(4p.p.)
Net Income	8,091	16,854	108%	366,620	169,271	(54%)
Net Margin	12%	13%	1 p.p.	18%	9%	(9 p.p.)
Adjusted Net Income ²	(5,844)	718	112%	258,957	100,022	(61%)
Net Margin	-8%	1%	9 p.p.	13%	5%	(7 p.p.)

Note 1: New Adjusted Ebitda description of the calculation, Ebitda section below in the release. Note 2: Adjusted Net Income minus minority interest and income tax from years prior to 2023

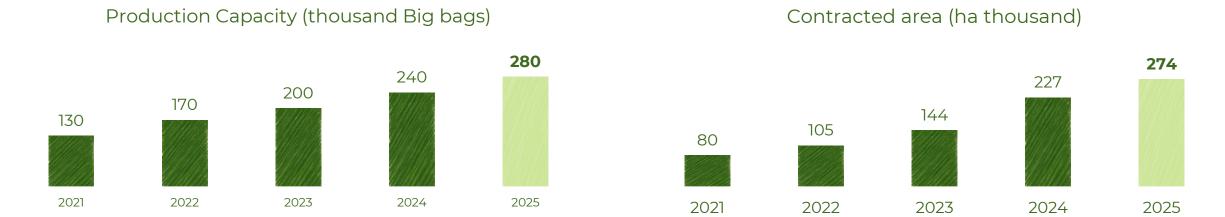


1Q 2025

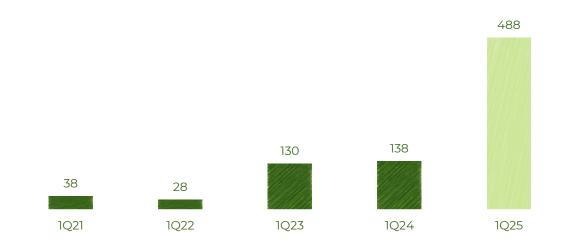
Operational Highlights

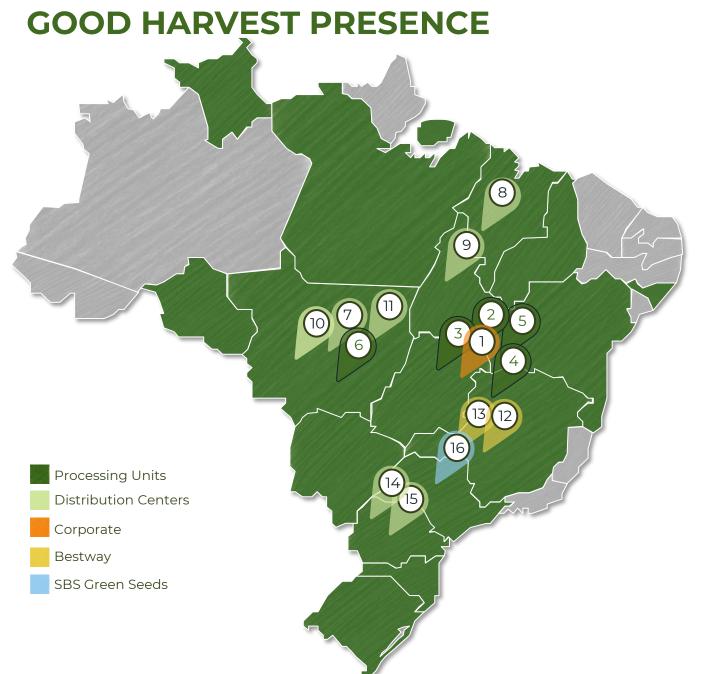


CAPACITY AND PRODUCTION



Stock - Finished Product Soybean seeds (R\$ million







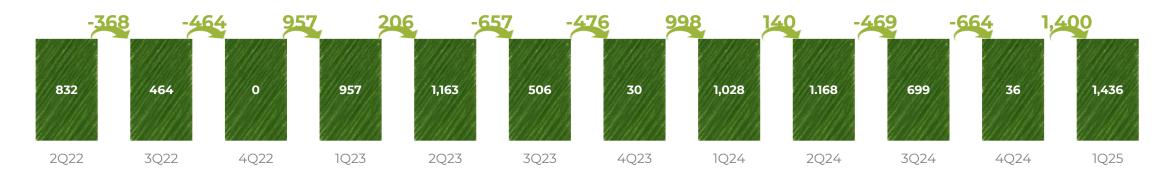




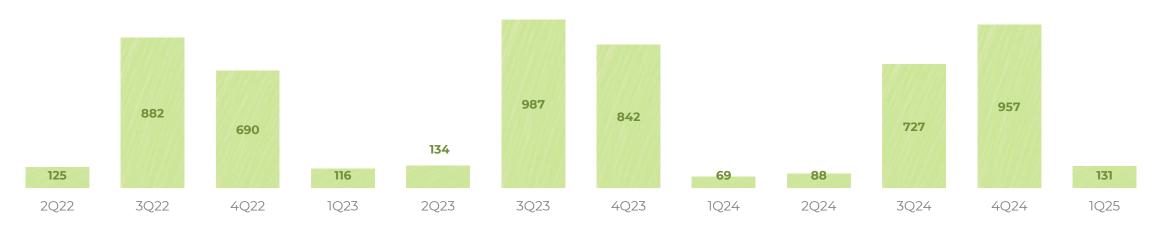


PORTFOLIO OF SOYBEANS AND OTHER CROPS AND SERVICES

Soybean and Other Order Backlog (R\$ millions)



Net Revenue (R\$ millions)





1Q 2025

Other Crops and Services





Sorghum Bean



Agriculture Regenerative

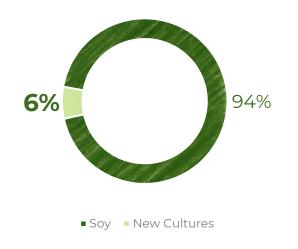


Barter

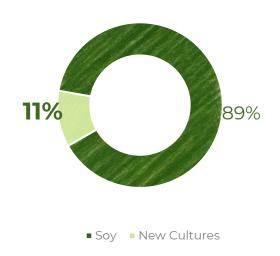


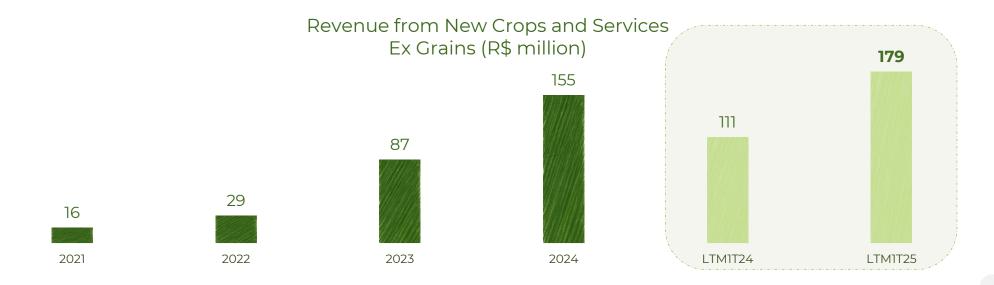
PORTFOLIO DIVERSIFICATION

Net Revenue LTM1T24



Net Revenue LTM1T25



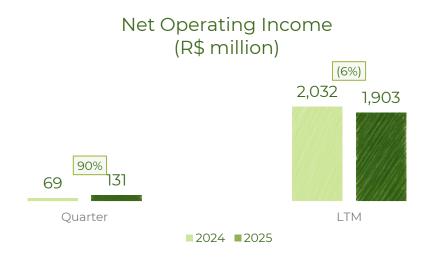




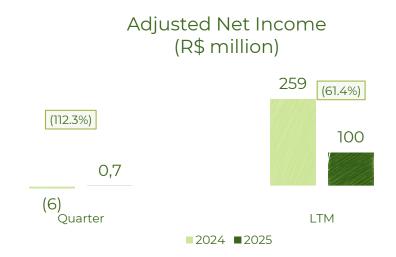
1Q 2025Financial
Performance

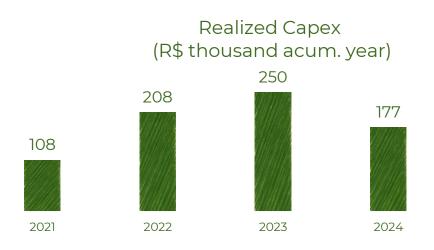


FINANCIAL HIGHLIGHTS

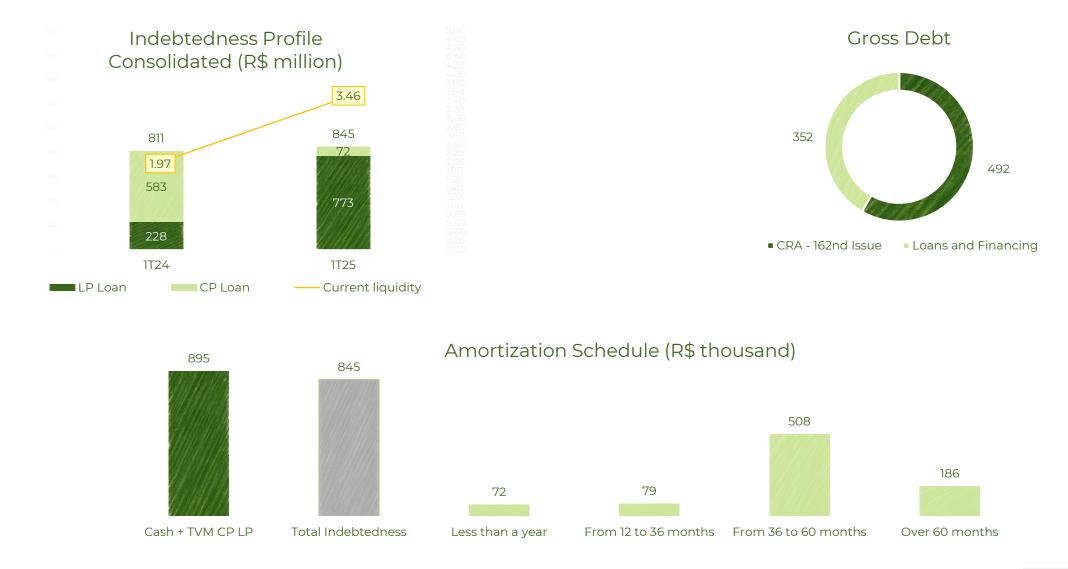






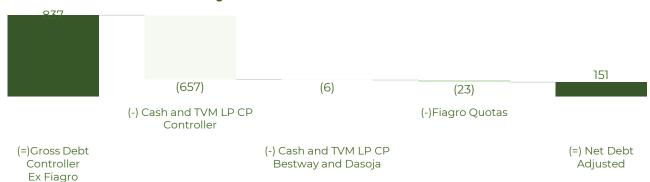


DEBT REPROFILING AND SCHEDULE

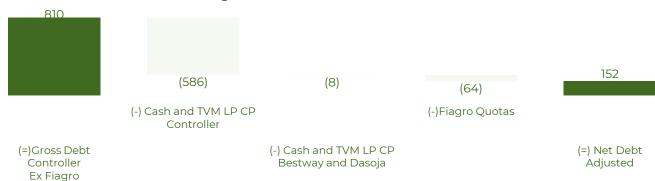


FINANCIAL HEALTH

Adjusted Net Debt 1T25



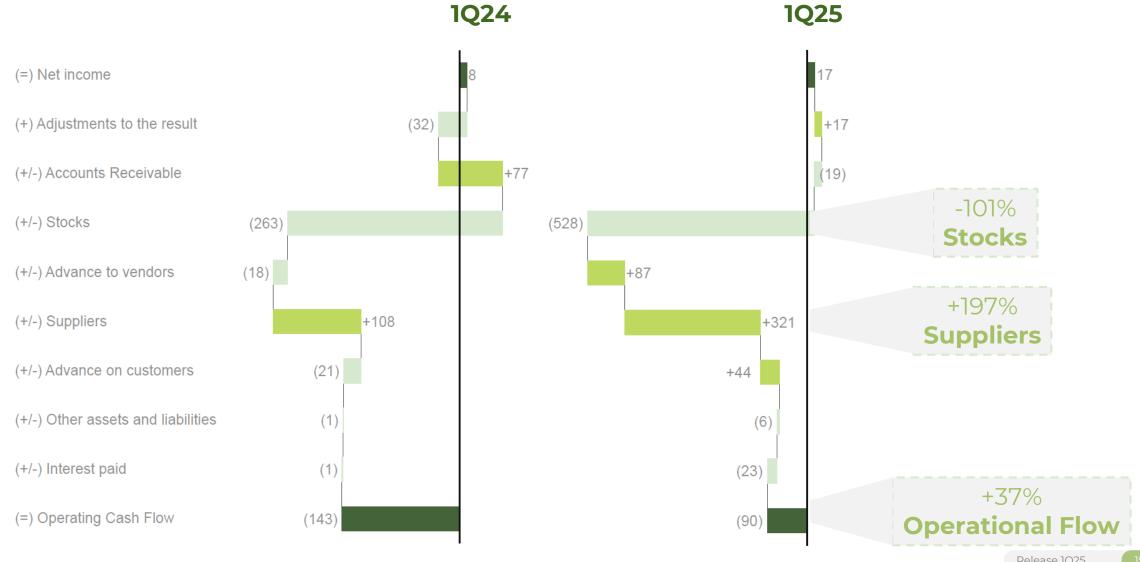
Adjusted Net Debt 1T24



Controlling Liquidity



Cash Flow



Q&A

Questions and Answers

Via Zoom





EARNINGS RELEASE

1Q25