

# MD&A 2 G 2 5

#### ■ PRESENTATION

The Management Discussion and Analysis – MD&A presents the economic and financial status of BB Seguridade Participações S.A. (BB Seguridade). Directed to financial analysts, shareholders and investors, this quarterly report provides an analysis of economic and financial indicators of BB Seguridade, stocks' performance and other aspects considered relevant for the assessment of the company's achievements

The consolidated financial statements were prepared in compliance with the International Financial Reporting Standards – IFRS.

On the other hand, the analysis provided on this report are based on the accounting standards adopted by insurance regulators in Brazil – Susep and ANS –, except when otherwise mentioned.

## ■ ON-LINE ACCESS

This MD&A is available at BB Seguridade's IR website, where additional information about the Company is also available such as: corporate structure, corporate governance, historical data, among other important information for shareholders and investors. The company's website can be accessed through www.bbseguridaderi.com.br/en.

This report makes references and statements about expectations, expected synergies, growth estimates, earnings forecasts and future strategies regarding BB Seguridade. Such statements are based on current expectations, estimates and projections of the Management about future events and financial trends that may affect the businesses that the company is involved in.

These forward looking statements are not guarantee of future performance and involve risks and uncertainties that could overextend the control of the management, and thus can result in balances and values different from those anticipated and discussed in this report. The expectations and projections depend on market conditions (technological changes, competitive constraints on products, prices, etc.), on the country's macroeconomic performance (interest and exchange rates, political and economic changes, inflation, changes in tax rules, etc.) and on international markets.

Future expectations based on this report should consider the risks and uncertainties that involve BB Seguridade's businesses. BB Seguridade has no responsibility to update any estimate contained either in this report or in previously published reports.

Tables and charts in this report show, in addition to the accounting balances, financial and managerial figures. The relative variation rates are calculated before the rounding procedure in R\$ million. The rounding method used follows the rules established by Resolution 886/66 of IBGE's Foundation: if the decimal number is equal or greater than 0.5, it increases by one unit, if the decimal number is less than 0.5, there is no increase.

The Brazilian Securities and Exchange Commission – CVM Rule No. 42/2021 made it mandatory for Brazilian Public-held companies the adoption of the principles of IFRS 17 standards for the recognition, measurement, presentation, and disclosure of insurance contracts as of January 1, 2023. Thus, since the 1Q23, the audited financial statements of BB Seguridade follows the new accounting standards of IFRS 17, particularly regarding the recognition of the equity investment balance and results arising from Brasilseg, Brasilprev and Brasildental that operate insurance contracts within the new accounting standards.

On the other hand, the Brazilian insurance regulators, namely Superintendência de Seguros Privados – Susep and National Supplementary Health Insurance Agency – ANS, have not adopted the IFRS 17 for their sectors and, therefore, the insurance and health insurance companies shall comply with the former standard (IFRS 4), both for recognition, measurement, presentation, and disclosure of financial information, as well as for provisions, liquidity and capital management, including the regulatory capital, that weigh the shareholders' remuneration policies.

For the reason set forth herein, except when otherwise mentioned, the analysis on this report are based on managerial information prepared according to IFRS 4, which are not audited at the holding level. For information purposes, Chapter 6 of this document presents the audited financial statements in accordance with IFRS 17 of the holding co., Brasilseg and Brasilprev so that the stakeholders can get used to the new reporting models. This information does not rule out the need of reading the explanatory notes to the audited financial statements to understand the accounting practices and impacts on the transition and on the recognition of insurance contracts' income.

Finally, it should be noted that, due to operational issues, as of January 2023, the accounting recognition of the investment in Brasildental will be carried out with a delay of one month. Thus, the 1Q24 and 1Q25 equity income contains information related to December January and February, while 2Q24 and 2Q25 include information relating to March, April and May.

## Virtual meeting for earnings presentation

# August 5<sup>th</sup>, 2025

Portuguese with simultaneous translation into English

Time: 11:00 AM (Brasilia time) 10:00 AM (EST)

To register for the event and receive the connection information <u>click here</u> or access the investor relations website www.bbseguridaderi.com.br/en

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# SUMMARY

# ■ RECURRING MANAGERIAL NET INCOME ANALYSIS

Table 1 - Holding's recurring managerial income statement

|   | Q         | uarterly Flow |           | Chg.    | %       | Half-Year | ly Flow   | Chg. %  |  |
|---|-----------|---------------|-----------|---------|---------|-----------|-----------|---------|--|
| R\$ thousand                              | 2Q24      | 1Q25          | 2Q25      | On 2Q24 | On 1Q25 | 1H24      | 1H25      | On 1H24 |  |
| Equity income                             | 1,866,416 | 1,998,877     | 2,238,014 | 19.9    | 12.0    | 3,703,232 | 4,236,891 | 14.4    |  |
| Underwritting and accumulation businesses | 1,060,563 | 1,133,787     | 1,304,756 | 23.0    | 15.1    | 2,099,232 | 2,438,543 | 16.2    |  |
| Brasilseg                                 | 747,989   | 824,549       | 939,041   | 25.5    | 13.9    | 1,506,579 | 1,763,590 | 17.1    |  |
| Brasilprev                                | 260,560   | 267,464       | 312,029   | 19.8    | 16.7    | 489,985   | 579,493   | 18.3    |  |
| Brasilcap                                 | 46,991    | 36,059        | 49,190    | 4.7     | 36.4    | 94,216    | 85,249    | (9.5)   |  |
| Brasildental                              | 5,024     | 5,715         | 4,495     | (10.5)  | (21.4)  | 8,452     | 10,211    | 20.8    |  |
| Distribution businesses                   | 794,475   | 849,248       | 883,778   | 11.2    | 4.1     | 1,587,737 | 1,733,026 | 9.2     |  |
| Other                                     | 11,378    | 15,841        | 49,481    | 334.9   | 212.4   | 16,264    | 65,322    | 301.6   |  |
| G&A expenses                              | (5,515)   | (10,087)      | (4,605)   | (16.5)  | (54.4)  | (12,942)  | (14,692)  | 13.5    |  |
| Net investment income                     | 12,207    | 7,035         | 6,711     | (45.0)  | (4.6)   | 28,809    | 13,746    | (52.3)  |  |
| Earnings before taxes and profit sharing  | 1,873,108 | 1,995,824     | 2,240,121 | 19.6    | 12.2    | 3,719,099 | 4,235,945 | 13.9    |  |
| Taxes                                     | (2,252)   | 163           | (28)      | (98.7)  | -       | (4,618)   | 135       | -       |  |
| Recurring managerial net income           | 1,870,856 | 1,995,987     | 2,240,093 | 19.7    | 12.2    | 3,714,481 | 4,236,080 | 14.0    |  |

In **2Q25**, BB Seguridade's **recurring managerial net income** reached R\$2.2 billion. The main drivers behind the R\$369.2 million increase (+19.7%) compared to 2Q24 were:

- Brasilseg (+R\$191.1 million): driven by higher net investment income and lower loss ratio;
- BB Corretora (+R\$89.3 million): boosted by higher brokerage revenues in insurance and premium bonds segments, and growth in net investment income;
- Brasilprev (+R\$51.5 million): supported by net investment income, driven by a reduction in liability costs;
- Holdings (+R\$35.7 million): mainly impacted by the increase in BB Seguros' net investment income, reflecting the higher Selic rate and growth in the average balance of financial investments; and
- Brasilcap (+R\$2.2 million): due to higher revenues with load fee and growth in net investment income.

In 1H25, recurring managerial net income totaled R\$4.2 billion, an increase of R\$521.6 million on 1H24 (+14.0%). The growth was mainly driven by the performance of Brasilseg (+R\$257.0 million), BB Corretora (+R\$145.3 million), Brasilprev (+R\$89.5 million), and Holdings (+R\$37.0 million), reflecting the same effects mentioned in the quarterly analysis. On the other hand, Brasilcap's contribution to net income declined by R\$9.0 million in the half-year comparison, due to higher liability costs and the negative impact of hedge adjustments in 1Q25.

Figure 1 - Quarterly net income breakdown



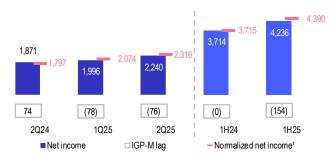
<sup>1</sup>Individuals revenues and expenses from BB Seguridade and BB Seguros.

Figure 2 – Year-to-date net income breakdown



<sup>1</sup>Individuals revenues and expenses from BB Seguridade and BB Seguros.

Figure 3 –Normalized net income (R\$ million)



 $^{1}\mbox{Net}$  income excluding the impacts of the one-month lag in the IGP-M accrual on liabilities.

## ■ EXTRAORDINARY EVENTS

#### 2Q24

**Brasilprev:** Supplementary Coverage Provision ("PCC"): In 2Q24, Brasilprev set up an Supplementary Coverage Provision ("PCC") in the amount of R\$216.7 million, following the full enforcement of SUSEP Circular 678/2022 in January 2024. This regulation introduced the assumption that 100% of defined benefit plan (traditional plans) clients will decide regarding the form of benefit withdrawal upon reaching the end of the accumulation period. Since this change resulted from an external factor (regulatory change) and affected the entire stock of plans with expired deferral periods, it was classified as an extraordinary event. For further details on the changes introduced by Circular 678/2022 and their impacts, refer to Section 4 – Appendix, page 70.

#### 2Q25

Brasilseg: Reversal of Provision for Judicial Claims ("PSLJ"): On August 28, 2024, Law No. 14,905/2024 came into effect, establishing the IPCA as the official inflation index for monetary restatement of civil-related claims, and the Selic rate, net of IPCA-based inflation adjustment, as the default interest rate for updating such amounts. Until then, there was no standardization, and Brasilseg used, for the purposes of calculating and updating its legal provisions, the prevailing practice in Brazilian state courts, namely, a fixed simple interest rate of 1% per month plus the INPC. With the enactment of the new law and based on existing case law, in addition to adopting the Selic and IPCA for updating amounts in new cases, Brasilseg reviewed its stock of PSLJ, resulting in a reversal of R\$151.2 million in monetary restatement and interest on provisions and R\$22.2 million in monetary restatement and interest on reinsurance assets, totaling a positive impact of R\$129.0 million on the company's net investment income in 2Q25.

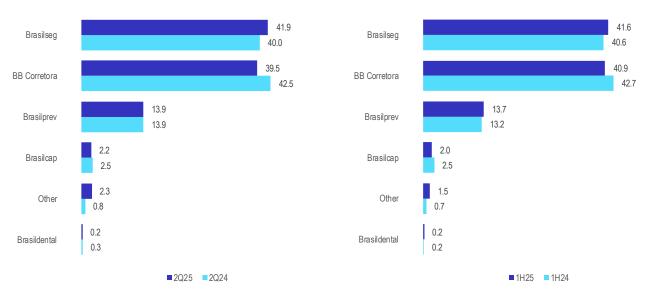
Accordingly, the following adjustments were made to calculate the recurring managerial net income (Susep accounting standards) for both investees — Brasilseg and Brasilprev — and for BB Seguridade, based on the adjustment of the equity income:

Table 2 - Recurring managerial net income

|  | C         | Quarterly Flow |           | Chg     | . %     | Half-Yea  | Chg. %    |         |
|--|-----------|----------------|-----------|---------|---------|-----------|-----------|---------|
| R\$ thousand   | 2Q24      | 1Q25           | 2Q25      | On 2Q24 | On 1Q25 | 1H24      | 1H25      | On 1H24 |
| Recurring managerial net income                                    | 1,870,856 | 1,995,987      | 2,240,093 | 19.7    | 12.2    | 3,714,481 | 4,236,080 | 14.0    |
| Extraordinary events   | (97,094)  | -              | 61,575    | -       | -       | (97,094)  | 61,575    | -       |
| Brasilprev: constitution of supplementary coverage provision - PCC | (97,094)  | -              | -         | -       | -       | (97,094)  | -         | -       |
| Brasilseg: reversal of provision for judicial claims (PSLJ)        | -         | -              | 61,575    | -       | -       | -         | 61,575    | -       |
| Managerial net income  | 1,773,762 | 1,995,987      | 2,301,667 | 29.8    | 15.3    | 3,617,387 | 4,297,655 | 18.8    |

# ■ EARNINGS BREAKDOWN

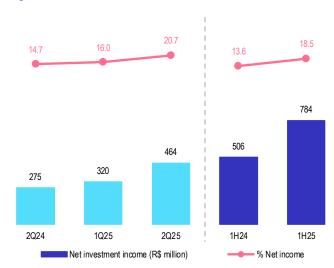
Figura 4 – Earnings breakdown¹ (%)



 $<sup>1. \</sup> Does \ not \ consider \ the \ individual \ results \ from \ BB \ Seguridade \ and \ BB \ Seguros \ holdings \ and, \ when \ negative, \ the \ investees.$ 

## ■ COMBINED NET INVESTMENT INCOME

Figure 5 - Combined net investment income



In **2Q25**, the combined net investment income of BB Seguridade and its investees reached R\$463.6 million, net of taxes, an increase of 68.8% compared to the same period last year. This performance was largely driven by: (i) a reduction in Brasilprev's liability cost, mainly due to the deflation of the IGP-M index, lagged by one month in the quarter (2Q25: -0.6% | 2Q24: +0.7%); (ii) an increase in the average Selic rate; (iii) a positive mark-to-market result of R\$33.6 million on the trading portfolio, considering the aggregate of all group companies (vs. -R\$78.2 million in 2Q24); and (iv) a 5.3% increase in the average balance of combined financial investments.

In **1H25**, the combined net investment income of the group companies grew 54.7% YoY, totaling R\$783.5 million, driven by the same factors mentioned in the quarterly analysis. Year-to-date, the positive mark-to-market result amounted to R\$23.3 million in 1H25, compared to a negative impact of R\$149.6 million recorded in 1H24, and the average balance of combined financial investments grew 8.4%.

Figure 6 - Inflation rate (%)

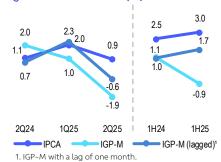


Figure 7 – Average Selic rate (%)

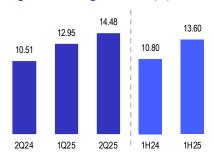


Figure 8 - Forward yield curve (%)

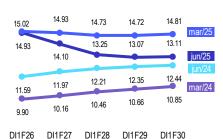


Figure 9 - Financial investments (%)



Figure 10 – Financial investments by index (%)

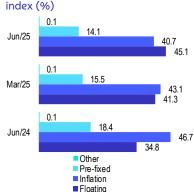
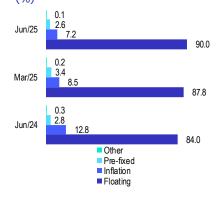


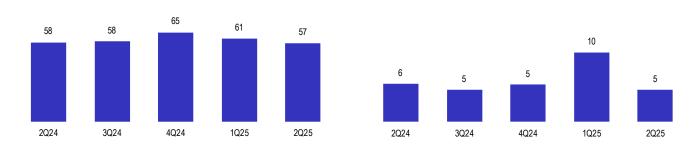
Figure 11 – Trading portfolio by index (%)



## ■ GENERAL AND ADMINISTRATIVE EXPENSES

Figure 12 –Consolidated general and administrative expenses (R\$ million)

Figure 13 –General and administrative expenses of the holding (R\$ million)



## **QUARTERLY ANALYSIS**

In **2Q25**, consolidated expenses of the holdings and BB Corretora decreased by R\$584 thousand (-1.0% YoY), mainly explained by:

- a reduction in the balance of other operating income and expenses (-R\$5.6 million), due to a lower volume of provisions for civil lawsuits; and
- a R\$2.3 million drop in administrative expenses, mainly driven by lower sales-related expenses, recorded under "other administrative expenses".

On the other hand, part of this reduction was offset by higher **tax expenses** (+R\$5.4 million), in line with the increase in financial income, driven by higher profitability and volume of investments, and by the increase in **personnel expenses** (+R\$2.0 million), reflecting the impact of the collective bargaining agreement and staff expansion.

## YEAR-TO-DATE ANALYSIS

In **1H25**, consolidated expenses of the holdings and BB Corretora increased by R\$13.7 million (+13.2% YoY), due to: (i) higher **tax expenses**, resulting from the increase in financial income; (ii) an increase in **administrative expenses**, driven by higher spending on specialized technical services, promotions and public relations, and tax-incentivized donations — partially offset by lower sales-related expenses; and (iii) an increase in **personnel expenses**, due to the collective bargaining agreement and staff expansion.

These effects were partially offset by a R\$7.1 million reduction in **other operating income and expenses**, due to a lower volume of provisions for civil contingencies.

Table 3 –General and administrative expenses

|                                   | C       |          | Chg.    | %       | Half-Yea | Chg. %   |          |         |
|-----------------------------------|---------|----------|---------|---------|----------|----------|----------|---------|
| R\$ thousand                      | 2Q24    | 1Q25     | 2Q25    | On 2Q24 | On 1Q25  | 1H24     | 1H25     | On 1H24 |
| Administrative expenses           | (1,585) | (1,782)  | (980)   | (38.2)  | (45.0)   | (2,974)  | (2,762)  | (7.1)   |
| Specialized technical services    | (159)   | (69)     | (103)   | (35.6)  | 49.0     | (258)    | (171)    | (33.7)  |
| Location and operation            | (235)   | (212)    | (206)   | (12.1)  | (2.4)    | (492)    | (418)    | (15.1)  |
| Communication                     | (12)    | (13)     | (13)    | 4.9     | 2.4      | (27)     | (26)     | (4.2)   |
| Other administrative expenses     | (1,178) | (1,489)  | (658)   | (44.2)  | (55.8)   | (2,197)  | (2,147)  | (2.3)   |
| Personnel expenses                | (3,060) | (2,904)  | (3,221) | 5.3     | 10.9     | (5,957)  | (6,125)  | 2.8     |
| Compensation                      | (1,794) | (1,468)  | (1,869) | 4.2     | 27.4     | (3,369)  | (3,337)  | (0.9)   |
| Welfare benefits                  | (809)   | (953)    | (823)   | 1.7     | (13.6)   | (1,676)  | (1,775)  | 5.9     |
| Other compensation                | (189)   | (218)    | (256)   | 35.5    | 17.6     | (382)    | (473)    | 23.8    |
| Benefits                          | (267)   | (266)    | (273)   | 2.1     | 2.5      | (529)    | (539)    | 1.8     |
| Tax expenses                      | (650)   | (4,881)  | (451)   | (30.7)  | (90.8)   | (3,332)  | (5,332)  | 60.0    |
| COFINS                            | (481)   | (4,186)  | (299)   | (37.8)  | (92.9)   | (2,775)  | (4,485)  | 61.6    |
| PIS/PASEP                         | (78)    | (695)    | (48)    | (37.9)  | (93.1)   | (459)    | (743)    | 62.0    |
| IOF                               | (1)     | (0)      | (10)    | -       | -        | (3)      | (10)     | 292.9   |
| Other                             | (90)    | (0)      | (93)    | 3.9     | -        | (96)     | (93)     | (2.7)   |
| Other operating income (expenses) | (220)   | (520)    | 46      | -       | -        | (678)    | (473)    | (30.2)  |
| G&A expenses                      | (5,515) | (10,087) | (4,605) | (16.5)  | (54.4)   | (12,942) | (14,692) | 13.5    |

## ■ 2025 GUIDANCE

In **1H25**, the growth in **Non-interest operating result (ex-holding)** remained within the projected range for the year. However, the performance of premiums written and PGBL and VGBL pension reserves lagged, as detailed below:

- Premiums written of Brasilseg: due to lower-than-expected performance in creditrelated products, particularly crop insurance and credit life insurance; and
- PGBL and VGBL pension reserves of Brasilprev: deviation from expected inflow for pension plans, following the publication of Decrees No. 12,466/25 and 12,499/25, which established the charging of IOF tax on contributions to VGBL plans exceeding the limits set forth in the aforementioned executive branch regulations.

Considering the most recent operating expectations, the Company has decided to revise the ranges of the indicators that comprise its guidance, as shown in the table below:

Figure 14 - 1H25 observed **Revised Estimates Previous Estimates** 7.4% Non-interest operating result (ex-holding) 0% 3% 8% 1% 4% Observed 1H25 Percentage variation of the combined recurring non-interest operating results of Brasilseg, Brasilprev, Brasilcap, Brasildental and BB Corretora, according to accounting standards adopted by Susep and ANS, weighted by the equity stake held in each company and adjusted by extraordinary events, as released by the company on its quarterly MD&A Premiums written of Brasilseg 0% **2%** 7% -4% 1% Observed 1H25 Percentage variation of the premiums written reported by Brasilseq, adjusted by extraordinary events, as released by the company on its quarterly MD&A 9.8% PGBL and VGBL pension plans reserves of Brasilprev 0% 12% 16% 9% 12% Observed 1H25

Percentage variation of PGBL and VGBL pension plans reserves, adjusted by extraordinary events, as released by the company on its quarterly MD&A.

Table 4 - Breakdown of the non-interest operating result by company

|                               | Half-Yearly F | Chg. %    |         |
|-------------------------------|---------------|-----------|---------|
| R\$ thousand                  | 1H24          | 1H25      | On 1H24 |
| Non-interest operating result | 4,730,181     | 5,079,787 | 7.4     |
| Brasilseg                     | 1,681,588     | 1,897,266 | 12.8    |
| Brasilprev                    | 848,732       | 834,229   | (1.7)   |
| Brasilcap                     | (13,224)      | 11,884    | -       |
| Brasildental                  | 10,901        | 11,453    | 5.1     |
| BB Corretora                  | 2,202,183     | 2,324,954 | 5.6     |

# ■ HOLDING'S BALANCE SHEET

Table 5 – Balance sheet

|   |             |             | Chg. %      |           |           |
|---|-------------|-------------|-------------|-----------|-----------|
| R\$ thousand                                      | Jun/24      | Mar/25      | Jun/25      | On Jun/24 | On Mar/25 |
| Assets  | 11,746,579  | 10,630,428  | 13,146,583  | 11.9      | 23.7      |
| Cash and cash equivalents                         | 334,622     | 43,546      | 1,046,377   | 212.7     | -         |
| Financial assets marked to market                 | 25,429      | 28,148      | 27,831      | 9.4       | (1.1)     |
| Investments                                       | 8,772,870   | 10,392,592  | 9,176,860   | 4.6       | (11.7)    |
| Current tax assets                                | 122,068     | 24,274      | 25,719      | (78.9)    | 6.0       |
| Deferred tax assets                               | 424         | 122,718     | 124,907     | -         | 1.8       |
| Dividends receivable                              | 2,475,695   | -           | 2,733,026   | 10.4      | -         |
| Other assets                                      | 12,334      | 16,578      | 9,526       | (22.8)    | (42.5)    |
| Intangible  | 3,137       | 2,572       | 2,337       | (25.5)    | (9.1)     |
| Liabilities                                       | 2,712,218   | 17,965      | 3,784,772   | 39.5      | -         |
| Provision for fiscal, civil and tax contingencies | 1,249       | 2,321       | 2,233       | 78.8      | (3.8)     |
| Statutory obligation                              | 2,700,317   | 384         | 3,770,407   | 39.6      | -         |
| Current tax liabilities                           | 30          | 257         | 36          | 20.0      | (86.0)    |
| Other liabilities                                 | 10,622      | 15,003      | 12,096      | 13.9      | (19.4)    |
| Shareholders' equity                              | 9,034,361   | 10,612,463  | 9,361,811   | 3.6       | (11.8)    |
| Capital   | 6,269,692   | 6,269,692   | 6,269,692   | -         | -         |
| Reserves  | 3,624,438   | 4,219,152   | 4,218,877   | 16.4      | (0.0)     |
| Treasury shares                                   | (1,869,833) | (1,868,914) | (1,868,914) | (0.0)     | -         |
| Other accumulated comprehensive income            | 440,103     | (2,796)     | 214,909     | (51.2)    | -         |
| Retained earnings                                 | 569,961     | 1,995,329   | 527,247     | (7.5)     | (73.6)    |

# ■ SHAREHOLDER'S BASE

Table 6 – Breakdown of the shareholders' base

|                   | Shareholders | Shares        | Participation |
|-------------------|--------------|---------------|---------------|
| Banco do Brasil   | 1            | 1,325,000,000 | 66.3%         |
| Treasury Stocks   | 1            | 58,785,091    | 2.9%          |
| Free Float        | 557,257      | 616,214,909   | 30.8%         |
| Foreign investors | 962          | 392,031,480   | 19.6%         |
| Companies         | 3,525        | 40,786,034    | 2.0%          |
| Individuals       | 552,770      | 183,397,395   | 9.2%          |
| Total             | 557,259      | 2,000,000,000 | 100.0%        |

# INVESTEES PERFORMANCE

#### **BRASILSEG** 2.1

The table below presents a managerial income statement considering the reallocation of the reinsurance result to the other lines that comprise the income statement. This reallocation enables the analysis of the performance indicators net of reinsurance coverage.

Table 7 - Brasilseg | Managerial income statement

|  | C         | uarterly Flow |             | Chg.    | %       | Half-Year   | Chg. %      |         |
|--|-----------|---------------|-------------|---------|---------|-------------|-------------|---------|
| R\$ thousand                                     | 2Q24      | 1Q25          | 2Q25        | On 2Q24 | On 1Q25 | 1H24        | 1H25        | On 1H24 |
| Premiums written                                 | 3,751,581 | 4,036,481     | 3,731,690   | (0.5)   | (7.6)   | 8,041,463   | 7,768,172   | (3.4)   |
| Premiums ceded to reinsurance                    | (459,922) | (420,459)     | (360,563)   | (21.6)  | (14.2)  | (1,067,669) | (781,022)   | (26.8)  |
| Retained premiums                                | 3,291,659 | 3,616,022     | 3,371,127   | 2.4     | (6.8)   | 6,973,794   | 6,987,149   | 0.2     |
| Changes in technical reserves - premiums         | 63,163    | (40,786)      | 310,600     | 391.7   | -       | (281,185)   | 269,814     | -       |
| Retained earned premiums                         | 3,354,821 | 3,575,236     | 3,681,728   | 9.7     | 3.0     | 6,692,609   | 7,256,963   | 8.4     |
| Retained claims                                  | (913,174) | (934,002)     | (790,471)   | (13.4)  | (15.4)  | (1,795,016) | (1,724,473) | (3.9)   |
| Retained acquisition costs                       | (962,684) | (1,085,986)   | (1,147,621) | 19.2    | 5.7     | (1,925,642) | (2,233,607) | 16.0    |
| Underwriting result                              | 1,478,963 | 1,555,248     | 1,743,636   | 17.9    | 12.1    | 2,971,950   | 3,298,883   | 11.0    |
| Administrative expenses                          | (202,313) | (195,647)     | (212,149)   | 4.9     | 8.4     | (378,739)   | (407,796)   | 7.7     |
| Tax expenses                                     | (131,075) | (139,795)     | (149,329)   | 13.9    | 6.8     | (262,865)   | (289,124)   | 10.0    |
| Other operating income (expenses)                | (33,386)  | (37,550)      | (26,393)    | (20.9)  | (29.7)  | (76,528)    | (63,943)    | (16.4)  |
| Equity income                                    | (8,270)   | (4,112)       | (3,992)     | (51.7)  | (2.9)   | (10,074)    | (8,104)     | (19.6)  |
| Gains or losses on non-current assets            | (13)      | 123           | (13)        | 3.8     | -       | (1,328)     | 110         | -       |
| Non-interest operating result                    | 1,103,906 | 1,178,266     | 1,351,760   | 22.5    | 14.7    | 2,242,416   | 2,530,026   | 12.8    |
| Net investment income                            | 214,501   | 282,518       | 310,546     | 44.8    | 9.9     | 416,695     | 593,064     | 42.3    |
| Financial income                                 | 260,179   | 326,913       | 354,568     | 36.3    | 8.5     | 531,359     | 681,482     | 28.3    |
| Financial expenses                               | (45,678)  | (44,395)      | (44,023)    | (3.6)   | (0.8)   | (114,664)   | (88,418)    | (22.9)  |
| Earnings before taxes and profit sharing         | 1,318,407 | 1,460,784     | 1,662,305   | 26.1    | 13.8    | 2,659,112   | 3,123,090   | 17.4    |
| Taxes  | (305,943) | (349,759)     | (393,938)   | 28.8    | 12.6    | (623,027)   | (743,697)   | 19.4    |
| Profit sharing                                   | (9,618)   | (5,805)       | (10,471)    | 8.9     | 80.4    | (16,255)    | (16,277)    | 0.1     |
| Recurring managerial net income                  | 1,002,846 | 1,105,220     | 1,257,897   | 25.4    | 13.8    | 2,019,829   | 2,363,116   | 17.0    |
| One-off events                                   | -         | -             | 82,110      | -       | -       | -           | 82,110      | -       |
| Reversal of Provision for Judicial Claims (PSLJ) | -         | -             | 128,965     | -       | -       | -           | 128,965     | -       |
| Reversal of PSLJ - tax expenses (PIS/COFINS)     | -         | -             | (5,644)     | -       | -       | -           | (5,644)     | -       |
| Reversal of PSLJ - taxes (IR/CSLL)               | -         | -             | (41,211)    | -       | -       | -           | (41,211)    | -       |
| Managerial net income                            | 1,002,846 | 1,105,220     | 1,340,007   | 33.6    | 21.2    | 2,019,829   | 2,445,227   | 21.1    |

Retained premiums = Premiums written + premiums ceded to reinsurance

Changes in technical reserves - premiums = Changes in technical provisions + changes in technical provisions on reinsured operations

Retained claims = Incurred claims - recovery of indemnity claims - recovery of claims expenses - changes in provisions for claims IBNR - salvages and reimbursed assets - changes in provision for claims IBNER provisions for claims to be settled - changes of expenses related to IBNR - changes in estimates for salvages and reimbursed assets - provisions for claims to be settled

Retained acquisition costs = acquisition costs - commission return + revenue with reinsurance commissions

#### ■ RECURRING MANAGERIAL NET INCOME

In **2Q25**, the **recurring managerial net income** from the insurance business was up 25.4% YoY, driven by a 44.8% increase in **net investment income** and a 5.7 p.p. reduction in the **loss ratio**.

**Premiums written** declined 0.5% YoY, mainly impacted by the following segments: (i) **crop** (-22.9%), due to lower sales volume and a decrease in average premium; (ii) **credit life** (-4.9%), affected by lower sales in SME segment, partially offset by a 5.5% increase in individuals segment, driven by the private payroll loan line; (iii) **term life** (-3.6%), due to a reduction in sales volume and higher churn, partially offset by a higher average ticket in renewals.

On the other hand, property and casualty lines posted growth, with highlights to: (i) **commercial lines** (+465.5%), driven by higher sales of business and machinery/equipment insurance, and impacted by the discontinuation of the consortium warranty insurance in the previous year, which led to a R\$54.5 million premium cancellation in 2Q24; (ii) **rural lien** (+10.4%), supported by a higher average premium, due to greater participation of agricultural machinery in the mix, and increased sales of animal pledge insurance; (iii) **home** (+8.5%) and **mortgage life** (+6.1%); and (iv) **other rural** (+34.6%), driven by growth in livestock insurance.

**Retained premiums** increased 2.4%, reflecting a 2.6 p.p. growth in retention ratio. **Retained earned premiums** rose 9.7%, supported by the recognition of premiums sold in previous periods, especially in credit life for farmers insurance, following the premium deferral dynamics.

The **G&A ratio** was down 0.4 p.p. YoY, as general and administrative expenses growth (+5.8%) was more than offset by the increase in retained earned premiums.

The growth in **net investment income** was largely driven by the increase in the average Selic rate.

In 1H25, **recurring managerial net income** grew 17.0% on 1H24, supported by: 42.3% increase in **net investment income**; 8.4% rise in **retained earned premiums**; and 3.9% drop in retained claims, which led to a 3.1 p.p. improvement in the **loss ratio**.

Premiums written declined 3.4% compared to 1H24, impacted by the contraction in crop (-32.4%) and credit life (-14.3%) insurance. On the other hand, all other business lines posted premium growth, with highlights to credit life for farmers (+18.3%), rural lien (+7.7%), home (+11.1%), and mortgage life (+8.3%).

Figure 15 – Brasilseg | Recurring managerial net income (R\$ million)

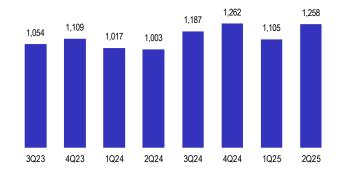


Figure 16 - Brasilseg | Key performance indicators

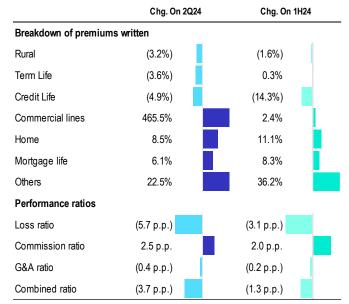
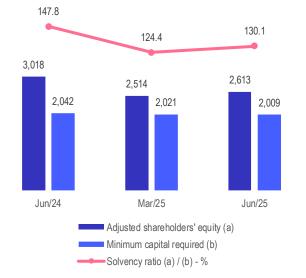


Figure 17 – Brasilseg | Solvency<sup>1</sup> (R\$ million)



<sup>&</sup>lt;sup>1</sup> Information based on the accounting principles adopted by SUSEP.

Table 8 – Brasilseg | Managerial performance ratios¹

|                         |      |      | Chg. ( | p.p.)   | Half-Yea | Chg. (p.p.) |      |         |
|-------------------------|------|------|--------|---------|----------|-------------|------|---------|
| %                       | 2Q24 | 1Q25 | 2Q25   | On 2Q24 | On 1Q25  | 1H24        | 1H25 | On 1H24 |
| Performance ratios      |      |      |        |         |          |             |      |         |
| Loss ratio              | 27.2 | 26.1 | 21.5   | (5.7)   | (4.7)    | 26.8        | 23.8 | (3.1)   |
| Commission ratio        | 28.7 | 30.4 | 31.2   | 2.5     | 0.8      | 28.8        | 30.8 | 2.0     |
| G&A ratio               | 10.9 | 10.4 | 10.5   | (0.4)   | 0.1      | 10.7        | 10.5 | (0.2)   |
| Combined ratio          | 66.8 | 66.9 | 63.2   | (3.7)   | (3.8)    | 66.3        | 65.0 | (1.3)   |
| Other ratios            |      |      |        |         |          |             |      |         |
| Expanded combined ratio | 62.8 | 62.0 | 58.3   | (4.6)   | (3.8)    | 62.4        | 60.1 | (2.3)   |
| Income tax rate         | 23.2 | 23.9 | 23.7   | 0.5     | (0.2)    | 23.4        | 23.8 | 0.4     |

<sup>1.</sup> Performance ratios calculated based on the managerial income statement, considering the reinsurance effects.

# ■ PREMIUMS WRITTEN

Figure 18 – Brasilseg | Premiums written



Table 9 – Brasilseg | Breakdown of premiums written

|                         |           | Q       | uarterly Flo | w       |           |         | Cho     | j. %    | Half      | Yearly Fl | ow        |         | Chg. %  |
|-------------------------|-----------|---------|--------------|---------|-----------|---------|---------|---------|-----------|-----------|-----------|---------|---------|
| R\$ thousand            | 2Q24      | Part. % | 1Q25         | Part. % | 2Q25      | Part. % | On 2Q24 | On 1Q25 | 1H24      | Part. %   | 1H25      | Part. % | On 1H24 |
| Life                    | 887,642   | 23.7    | 909,959      | 22.5    | 855,763   | 22.9    | (3.6)   | (6.0)   | 1,760,448 | 21.9      | 1,765,722 | 22.7    | 0.3     |
| Credit Life             | 834,870   | 22.3    | 804,118      | 19.9    | 793,606   | 21.3    | (4.9)   | (1.3)   | 1,863,661 | 23.2      | 1,597,725 | 20.6    | (14.3)  |
| Mortgage Life           | 81,931    | 2.2     | 88,389       | 2.2     | 86,901    | 2.3     | 6.1     | (1.7)   | 161,840   | 2.0       | 175,290   | 2.3     | 8.3     |
| Rural                   | 1,811,984 | 48.3    | 1,973,390    | 48.9    | 1,753,437 | 47.0    | (3.2)   | (11.1)  | 3,787,270 | 47.1      | 3,726,826 | 48.0    | (1.6)   |
| Crop                    | 539,315   | 14.4    | 399,518      | 9.9     | 415,649   | 11.1    | (22.9)  | 4.0     | 1,206,044 | 15.0      | 815,167   | 10.5    | (32.4)  |
| Rural lien              | 540,266   | 14.4    | 650,771      | 16.1    | 596,513   | 16.0    | 10.4    | (8.3)   | 1,158,622 | 14.4      | 1,247,284 | 16.1    | 7.7     |
| Credit life for farmers | 681,313   | 18.2    | 881,020      | 21.8    | 672,514   | 18.0    | (1.3)   | (23.7)  | 1,313,110 | 16.3      | 1,553,535 | 20.0    | 18.3    |
| Others                  | 51,090    | 1.4     | 42,080       | 1.0     | 68,760    | 1.8     | 34.6    | 63.4    | 109,493   | 1.4       | 110,841   | 1.4     | 1.2     |
| Home                    | 106,045   | 2.8     | 124,869      | 3.1     | 115,093   | 3.1     | 8.5     | (7.8)   | 215,979   | 2.7       | 239,962   | 3.1     | 11.1    |
| Commercial lines        | 20,597    | 0.5     | 128,472      | 3.2     | 116,467   | 3.1     | 465.5   | (9.3)   | 239,260   | 3.0       | 244,938   | 3.2     | 2.4     |
| Large risks             | 7,583     | 0.2     | 6,740        | 0.2     | 9,660     | 0.3     | 27.4    | 43.3    | 11,152    | 0.1       | 16,401    | 0.2     | 47.1    |
| Other                   | 927       | 0.0     | 545          | 0.0     | 763       | 0.0     | (17.7)  | 40.1    | 1,854     | 0.0       | 1,307     | 0.0     | (29.5)  |
| Total                   | 3,751,581 | 100.0   | 4,036,481    | 100.0   | 3,731,690 | 100.0   | (0.5)   | (7.6)   | 8,041,463 | 100.0     | 7,768,172 | 100.0   | (3.4)   |

Table 10 - Brasilseg | Breakdown of retained premiums

|                         |           | Q       | uarterly Flo | w       |           |         | Chg.      | . %     | Half-Yearly Flow |         |           |         | Chg. %  |
|-------------------------|-----------|---------|--------------|---------|-----------|---------|-----------|---------|------------------|---------|-----------|---------|---------|
| R\$ thousand            | 2Q24      | Part. % | 1Q25         | Part. % | 2Q25      | Part. % | On 2Q24 ( | On 1Q25 | 1H24             | Part. % | 1H25      | Part. % | On 1H24 |
| Life                    | 885,688   | 26.9    | 908,188      | 25.1    | 858,590   | 25.5    | (3.1)     | (5.5)   | 1,758,106        | 25.2    | 1,766,778 | 25.3    | 0.5     |
| Credit Life             | 836,077   | 25.4    | 803,536      | 22.2    | 793,037   | 23.5    | (5.1)     | (1.3)   | 1,863,343        | 26.7    | 1,596,573 | 22.9    | (14.3)  |
| Mortgage Life           | 80,838    | 2.5     | 82,362       | 2.3     | 86,833    | 2.6     | 7.4       | 5.4     | 158,919          | 2.3     | 169,195   | 2.4     | 6.5     |
| Rural                   | 1,356,480 | 41.2    | 1,567,023    | 43.3    | 1,394,175 | 41.4    | 2.8       | (11.0)  | 2,733,858        | 39.2    | 2,961,198 | 42.4    | 8.3     |
| Crop                    | 120,403   | 3.7     | 56,518       | 1.6     | 94,642    | 2.8     | (21.4)    | 67.5    | 227,708          | 3.3     | 151,160   | 2.2     | (33.6)  |
| Rural lien              | 524,358   | 15.9    | 614,250      | 17.0    | 596,507   | 17.7    | 13.8      | (2.9)   | 1,131,418        | 16.2    | 1,210,757 | 17.3    | 7.0     |
| Credit life for farmers | 680,566   | 20.7    | 879,425      | 24.3    | 674,138   | 20.0    | (0.9)     | (23.3)  | 1,308,300        | 18.8    | 1,553,563 | 22.2    | 18.7    |
| Others                  | 31,153    | 0.9     | 16,831       | 0.5     | 28,888    | 0.9     | (7.3)     | 71.6    | 66,432           | 1.0     | 45,718    | 0.7     | (31.2)  |
| Home                    | 106,097   | 3.2     | 121,819      | 3.4     | 115,972   | 3.4     | 9.3       | (4.8)   | 215,173          | 3.1     | 237,792   | 3.4     | 10.5    |
| Commercial lines        | 19,513    | 0.6     | 125,812      | 3.5     | 115,380   | 3.4     | 491.3     | (8.3)   | 232,878          | 3.3     | 241,193   | 3.5     | 3.6     |
| Large risks             | 6,038     | 0.2     | 6,736        | 0.2     | 6,378     | 0.2     | 5.6       | (5.3)   | 9,663            | 0.1     | 13,114    | 0.2     | 35.7    |
| Other                   | 927       | 0.0     | 544          | 0.0     | 763       | 0.0     | (17.7)    | 40.2    | 1,853            | 0.0     | 1,307     | 0.0     | (29.5)  |
| Total                   | 3,291,659 | 100.0   | 3,616,022    | 100.0   | 3,371,127 | 100.0   | 2.4       | (6.8)   | 6,973,794        | 100.0   | 6,987,149 | 100.0   | 0.2     |

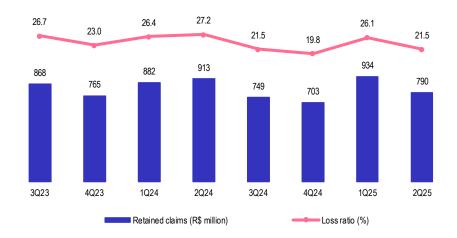
# ■ RETAINED EARNED PREMIUMS

Table 11 – Brasilseg | Breakdown of retained earned premiums

|                         |           | Q       | uarterly Flo | w       |           |         | Chg     | j. %    | Half-Yearly Flow |         |           |         | Chg. %  |
|-------------------------|-----------|---------|--------------|---------|-----------|---------|---------|---------|------------------|---------|-----------|---------|---------|
| R\$ thousand            | 2Q24      | Part. % | 1Q25         | Part. % | 2Q25      | Part. % | On 2Q24 | On 1Q25 | 1H24             | Part. % | 1H25      | Part. % | On 1H24 |
| Life                    | 887,527   | 26.5    | 913,273      | 25.5    | 910,019   | 24.7    | 2.5     | (0.4)   | 1,797,043        | 26.9    | 1,823,291 | 25.1    | 1.5     |
| Credit Life             | 745,003   | 22.2    | 701,385      | 19.6    | 740,480   | 20.1    | (0.6)   | 5.6     | 1,334,079        | 19.9    | 1,441,865 | 19.9    | 8.1     |
| Mortgage Life           | 79,840    | 2.4     | 86,180       | 2.4     | 84,472    | 2.3     | 5.8     | (2.0)   | 160,148          | 2.4     | 170,652   | 2.4     | 6.6     |
| Rural                   | 1,526,959 | 45.5    | 1,683,241    | 47.1    | 1,745,994 | 47.4    | 14.3    | 3.7     | 2,997,189        | 44.8    | 3,429,235 | 47.3    | 14.4    |
| Crop                    | 153,739   | 4.6     | 125,641      | 3.5     | 112,881   | 3.1     | (26.6)  | (10.2)  | 308,034          | 4.6     | 238,522   | 3.3     | (22.6)  |
| Rural lien              | 524,128   | 15.6    | 601,585      | 16.8    | 619,371   | 16.8    | 18.2    | 3.0     | 1,032,853        | 15.4    | 1,220,955 | 16.8    | 18.2    |
| Credit life for farmers | 822,567   | 24.5    | 925,674      | 25.9    | 988,028   | 26.8    | 20.1    | 6.7     | 1,605,855        | 24.0    | 1,913,702 | 26.4    | 19.2    |
| Others                  | 26,525    | 0.8     | 30,342       | 0.8     | 25,714    | 0.7     | (3.1)   | (15.3)  | 50,447           | 0.8     | 56,056    | 0.8     | 11.1    |
| Home                    | 98,385    | 2.9     | 105,018      | 2.9     | 111,726   | 3.0     | 13.6    | 6.4     | 194,509          | 2.9     | 216,745   | 3.0     | 11.4    |
| Commercial lines        | 12,776    | 0.4     | 81,096       | 2.3     | 83,255    | 2.3     | -       | 2.7     | 201,417          | 3.0     | 164,350   | 2.3     | (18.4)  |
| Large risks             | 3,459     | 0.1     | 4,446        | 0.1     | 4,999     | 0.1     | 44.6    | 12.5    | 6,426            | 0.1     | 9,445     | 0.1     | 47.0    |
| Other                   | 873       | 0.0     | 597          | 0.0     | 782       | 0.0     | (10.4)  | 31.0    | 1,798            | 0.0     | 1,379     | 0.0     | (23.3)  |
| Total                   | 3,354,821 | 100.0   | 3,575,236    | 100.0   | 3,681,728 | 100.0   | 9.7     | 3.0     | 6,692,609        | 100.0   | 7,256,963 | 100.0   | 8.4     |

## ■ RETAINED CLAIMS

Figure 19 - Brasilseg | Retained claims



#### **QUARTERLY ANALYSIS**

In **2Q25**, the **loss ratio** fell 5.7 p.p. YoY, to 21.5%. It is worth noting that 2Q24 was negatively impacted by claims related to floods in Rio Grande do Sul, with claims filed amounting to R\$225.4 million. This largely explains the reductions in loss ratios for **crop** (-55.5 p.p.), **rural lien** (-9.0 p.p.), **mortgage life** (-23.2 p.p.) and **home** (-6.8 p.p.). In **crop** insurance, there was also a decline in the frequency and severity of claims related to the drought that affected the second corn harvest in 2Q24, with impacts in Paraná, Mato Grosso do Sul, São Paulo, and Goiás.

Among other lines that recorded a reduction in loss ratio, the following stand out:

- credit life (-8.6 p.p.), due to lower volume of claims compared to 2Q24, which had been impacted by specific events such as a higher concentration of claims in April 2024 (resulting from the reprocessing of public death records), reversal of technical surplus provisions, and write-offs of coinsurance contracts (the latter affecting earned premiums). Setting these effects apart, the loss ratio would have increased by 2.2 p.p., due to higher claim severity; and
- **term life** (-0.4 p.p.), considering that the 2Q24 earned premium base was negatively impacted by the write-off of coinsurance contracts totaling R\$43.6 million. Excluding this effect, the loss ratio would have deteriorated by 0.7 p.p., due to higher claim frequency.

Among the segments that recorded an increase in loss ratio:

- credit life for farmers (+3.4 p.p.), due to higher claim severity; and
- commercial lines, which posted an increase as the 2Q24 ratio had benefited from the reversal of IBNR actuarial provisions totaling R\$40.1 million, related to the discontinuation of the consortium warranty insurance.

## YEAR-TO-DATE ANALYSIS

In 1H25, the **loss ratio** decreased 3.1 p.p., with highlights to improvements in: **crop** (-4.9 p.p.); **credit life** (-1.9 p.p.); **rural lien** (-2.5 p.p.); **mortgage life** (-12.6 p.p.); **term life** (-0.4 p.p.); and **home** (-5.5 p.p.). These improvements are explained by the same effects detailed in the quarterly analysis, in addition to 35.8 p.p. drop in the **commercial lines** segment, due to the end of the consortium warranty insurance. On the other hand, **credit life for farmers** recorded 1.7 p.p. increase in loss ratio, due to higher severity.

Figure 20 - Life Insurance | Loss ratio (%)

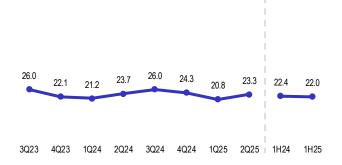


Figure 22 – Mortgage life | Loss ratio (%)

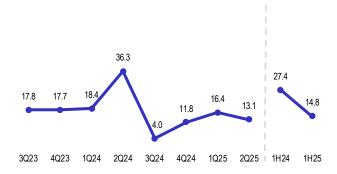


Figure 24 - Commercial lines insurance | Loss ratio (%)

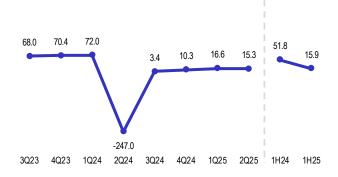


Figure 26 – Crop insurance | Loss ratio (%)

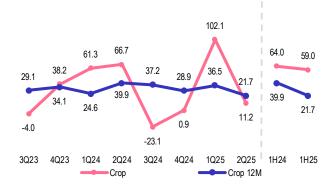


Figure 21 - Credit life insurance | Loss ratio (%)

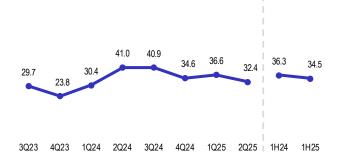


Figure 23 – Home insurance | Loss ratio (%)

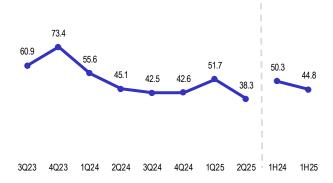


Figure 25 - Rural | Loss ratio (%)

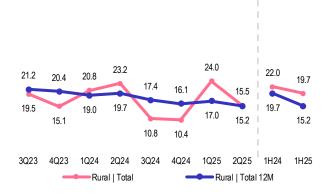
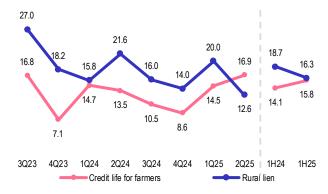


Figure 27 – Credit life for farmers and rural lien insurance | Loss ratio (%)



# ■ RETAINED ACQUISITION COSTS

Figure 28 – Brasilseg | Retained acquisition costs

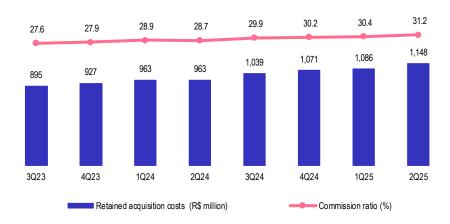
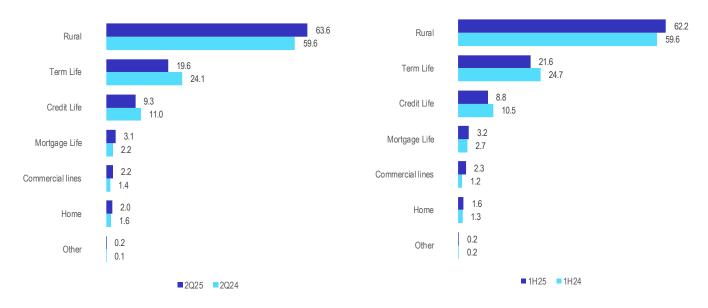


Table 12 – Brasilseg | Retained acquisition costs

|  | Q           | uarterly Flow | Flow        |         | Chg. %  |             | Half-Yearly Flow |         |
|--|-------------|---------------|-------------|---------|---------|-------------|------------------|---------|
| R\$ thousand                           | 2Q24        | 1Q25          | 2Q25        | On 2Q24 | On 1Q25 | 1H24        | 1H25             | On 1H24 |
| Acquisition costs                      | (1,099,580) | (1,209,276)   | (1,257,818) | 14.4    | 4.0     | (2,198,975) | (2,467,094)      | 12.2    |
| Commission charged on premiums written | (1,277,076) | (1,301,279)   | (1,165,924) | (8.7)   | (10.4)  | (2,708,957) | (2,467,204)      | (8.9)   |
| Revenue with reinsurance commission    | 136,895     | 123,290       | 110,197     | (19.5)  | (10.6)  | 273,333     | 233,487          | (14.6)  |
| Commissions recovered - Coinsurance    | 26,854      | 7,261         | 11,671      | (56.5)  | 60.7    | 34,251      | 18,932           | (44.7)  |
| Change in deferred acquisition costs   | 219,328     | 157,312       | (31,888)    | -       | -       | 625,581     | 125,424          | (80.0)  |
| Other acquisition costs                | (68,685)    | (72,570)      | (71,677)    | 4.4     | (1.2)   | (149,850)   | (144,247)        | (3.7)   |
| Retained acquisition costs             | (962,684)   | (1,085,986)   | (1,147,621) | 19.2    | 5.7     | (1,925,642) | (2,233,607)      | 16.0    |

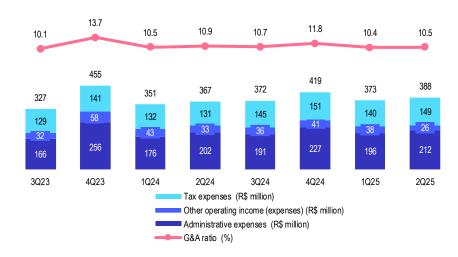
# ■ UNDERWRITING RESULT

Figure 29 - Brasilseg | Breakdown of underwriting result by segment (%)



#### ■ GENERAL & ADMINISTRATIVE EXPENSES

Figure 30 - Brasilseg | G&A expenses



#### **QUARTERLY ANALYSIS**

In 2Q25, the **G&A ratio** decreased by 0.4 p.p. YoY.

**Administrative expenses** increased by 4.9% (+R\$9.8 million), mainly due to higher spending on: (i) outsourcing (+5.9% | +R\$4.8 million), driven by increased expenses with digital channels; (ii) location and operations (+9.1% | +R\$3.2 million), due to higher amortization expenses related to software; and (iii) own personnel (+2.8% | +R\$2.3 million), impacted by the collective bargaining agreement, partially offset by a reduction in workforce.

Other operating income and expenses showed a negative balance that decreased by 20.9% (-R\$7.0 million), mainly due to the reversal of a provision for impairment of premiums receivable, with a positive impact of R\$9.0 million. This effect was partially offset by higher endomarketing expenses (+15.8% | +R\$3.1 million), reflecting increased spending on sales incentive and engagement campaigns.

**Tax expenses** increased by 13.9% (+R\$18.3 million), reflecting a higher taxable base in 2Q25, driven by the growth in retained earned premiums and the reduction in the loss ratio.

#### YEAR-TO-DATE ANALYSIS

In 1H25, the **G&A ratio** decreased by 0.2 p.p YoY.

**Administrative expenses** rose 7.7% (+R\$29.1 million), mainly due to higher spending on outsourcing (+20.3% | +R\$28.6 million), reflecting the reclassification, as of 2Q24, of corporate systems expenses that were previously recorded under intangible assets.

**Other operating income and expenses** showed a negative balance that decreased by 16.4%, explained by lower impairment expenses, considering:

- the reversal of a provision for impairment of premiums receivable in 2Q25, totaling R\$9.0 million; and
- that the 1Q24 was impacted by a higher provision for premiums receivable and reinsurance recoverables, totaling R\$18.7 million, in compliance with Circular 678/2022, which came into effect in January 2024. Under the previous rule, insurers could choose to apply a predefined SUSEP model or develop their own actuarial models. The new regulation requires insurers to apply proprietary methodologies, aiming to improve the efficiency of such provisions through more objective metrics, such as risk group similarity and default history.

The aforementioned effects were partially offset by higher endomarketing expenses (+18.0% | +R\$7.2 million), as explained in the quarterly analysis.

**Tax expenses** increased by 10.0% (+R\$26.3 million), due to the growth in the taxable base, driven by the increase in retained earned premiums and the reduction in the loss ratio.

Table 13 – Brasilseg | General & Administrative expenses

|   | Q         | uarterly Flow | Chg. %    |         | Half-Year | rly Flow  | Chg. %    |         |
|---|-----------|---------------|-----------|---------|-----------|-----------|-----------|---------|
| R\$ thousand                              | 2Q24      | 1Q25          | 2Q25      | On 2Q24 | On 1Q25   | 1H24      | 1H25      | On 1H24 |
| Administrative expenses                   | (202,313) | (195,647)     | (212,149) | 4.9     | 8.4       | (378,739) | (407,796) | 7.7     |
| Personnel                                 | (81,934)  | (86,636)      | (84,243)  | 2.8     | (2.8)     | (172,912) | (170,879) | (1.2)   |
| Outsourcing                               | (81,947)  | (82,471)      | (86,765)  | 5.9     | 5.2       | (140,681) | (169,236) | 20.3    |
| Location and operation                    | (35,049)  | (23,630)      | (38,246)  | 9.1     | 61.9      | (59,394)  | (61,876)  | 4.2     |
| Institutional advertisement and publicity | (1,520)   | (1,764)       | (2,224)   | 46.4    | 26.1      | (3,018)   | (3,988)   | 32.1    |
| Publications                              | (20)      | (387)         | (9)       | (55.6)  | (97.8)    | (400)     | (396)     | (0.9)   |
| Other administrative expenses             | (1,844)   | (760)         | (662)     | (64.1)  | (12.9)    | (2,333)   | (1,421)   | (39.1)  |
| Other operating income (expenses)         | (33,386)  | (37,550)      | (26,393)  | (20.9)  | (29.7)    | (76,528)  | (63,943)  | (16.4)  |
| Charging expenses                         | (1,320)   | (1,432)       | (1,502)   | 13.8    | 4.9       | (2,660)   | (2,934)   | 10.3    |
| Civil contingencies                       | (3,959)   | (3,040)       | (2,857)   | (27.8)  | (6.0)     | (7,073)   | (5,897)   | (16.6)  |
| Expenses with events                      | (120)     | (65)          | (160)     | 33.2    | 147.5     | (229)     | (225)     | (1.9)   |
| Endomarketing                             | (19,688)  | (24,423)      | (22,804)  | 15.8    | (6.6)     | (40,033)  | (47,227)  | 18.0    |
| Impairment                                | (936)     | (5,030)       | 8,498     | -       | -         | (19,293)  | 3,469     | -       |
| Other operating income (expenses)         | (7,363)   | (3,561)       | (7,568)   | 2.8     | 112.5     | (7,239)   | (11,129)  | 53.7    |
| Tax expenses                              | (131,075) | (139,795)     | (149,329) | 13.9    | 6.8       | (262,865) | (289,124) | 10.0    |
| COFINS                                    | (108,716) | (116,783)     | (126,036) | 15.9    | 7.9       | (218,838) | (242,819) | 11.0    |
| PIS                                       | (17,872)  | (19,234)      | (19, 194) | 7.4     | (0.2)     | (36,020)  | (38,428)  | 6.7     |
| Inspection fee                            | (2,598)   | (2,598)       | (2,598)   | -       | -         | (5, 195)  | (5,195)   | -       |
| Other tax expenses                        | (1,888)   | (1,181)       | (1,501)   | (20.5)  | 27.2      | (2,811)   | (2,682)   | (4.6)   |
| G&A                                       | (366,774) | (372,993)     | (387,871) | 5.8     | 4.0       | (718,132) | (760,863) | 6.0     |

## ■ NET INVESTMENT INCOME

Figure 31 – Brasilseg | Net investment income (R\$ million)

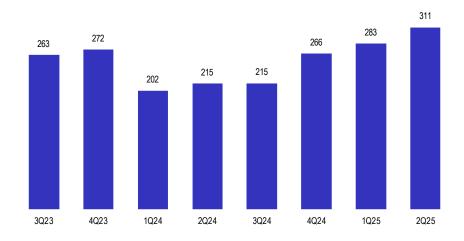


Table 14 - Brasilseg | Financial income and expenses<sup>1</sup>

|   | Quarterly Flow |          |          | Chg.    | %       | Half-Yearly Flow |          | Chg. %  |
|---|----------------|----------|----------|---------|---------|------------------|----------|---------|
| R\$ thousand  | 2Q24           | 1Q25     | 2Q25     | On 2Q24 | On 1Q25 | 1H24             | 1H25     | On 1H24 |
| Adjusted interest revenues                            | 260,341        | 321,745  | 332,186  | 27.6    | 3.2     | 548,625          | 653,930  | 19.2    |
| Revenues with mark to market financial investments    | 248,364        | 303,504  | 316,194  | 27.3    | 4.2     | 519,805          | 619,698  | 19.2    |
| Judicial deposits                                     | 7,278          | 8,462    | 9,352    | 28.5    | 10.5    | 14,565           | 17,814   | 22.3    |
| Receivables from insurance and reinsurance operations | 4,699          | 9,779    | 6,640    | 41.3    | (32.1)  | 14,255           | 16,418   | 15.2    |
| Adjusted interest expenses                            | (33,656)       | (41,042) | (15,765) | (53.2)  | (61.6)  | (96,105)         | (56,807) | (40.9)  |
| Pending claims - Administrative                       | 213            | 173      | (236)    | -       | -       | (22)             | (63)     | 186.3   |
| Pending claims - Judicial                             | (23,066)       | (30,386) | (10,322) | (55.3)  | (66.0)  | (70,779)         | (40,708) | (42.5)  |
| Judicial provisions                                   | (9,666)        | (9,836)  | (1,899)  | (80.4)  | (80.7)  | (21,901)         | (11,735) | (46.4)  |
| Obligations with insurance and reinsurance operations | (1,137)        | (993)    | (3,309)  | 191.0   | 233.3   | (3,403)          | (4,301)  | 26.4    |
| Net interest income                                   | 226,685        | 280,702  | 316,421  | 39.6    | 12.7    | 452,520          | 597,123  | 32.0    |

<sup>1.</sup> Managerial view.

## **QUARTERLY ANALYSIS**

In **2Q25**, **net interest income** grew by R\$89.7 million (+39.6%) compared to 2Q24, driven by both higher interest revenues and lower interest expenses.

**Adjusted interest revenues** increased by R\$71.8 million (+27.6%), reflecting a higher average yield on financial investments, supported by the rise in the Selic rate.

**Adjusted interest expenses** decreased by R\$17.9 million, mainly due to a reduction in the volume of liabilities and a decline in the average cost of interest-bearing liabilities related to legal provisions. This impacted the lines of pending claims judicial and judicial provisions, reflecting changes in monetary adjustment and interest accrual, as established by Law 14,905/2024.

#### YEAR-TO-DATE ANALYSIS

In **1H25**, **net interest income** increased by R\$144.6 million. **Adjusted interest revenues** rose by R\$105.3 million, while adjusted interest expenses declined by R\$39.3 million. The performance of both lines year-to-date reflects the same factors detailed in the quarterly analysis.

Table 15 – Brasilseg | Quarterly figures - Earning assets - average balance and interest rates

|   |                                   | 2Q24 |                     | 2Q25                              |     |                     |  |
|---|-----------------------------------|------|---------------------|-----------------------------------|-----|---------------------|--|
| R\$ million   | Average Interest balance revenues |      | Annualized rate (%) | Average Interest balance revenues |     | Annualized rate (%) |  |
| Earning assets  |                                   |      |                     |                                   |     |                     |  |
| Mark to Market financial investments                  | 9,859                             | 248  | 10.5                | 9,991                             | 316 | 13.7                |  |
| Judicial deposits                                     | 852                               | 7    | 3.5                 | 870                               | 9   | 4.5                 |  |
| Receivables from insurance and reinsurance operations | 843                               | 5    | 2.2                 | 570                               | 7   | 4.9                 |  |
| Total   | 11,554                            | 260  | 9.3                 | 11,431                            | 332 | 12.6                |  |

Table 16 – Brasilseg | Quarterly figures - Interest bearing liabilities - average balance and interest rates

|   |                 | 2Q24              |                     | 2Q25            |                   |                     |  |
|---|-----------------|-------------------|---------------------|-----------------|-------------------|---------------------|--|
| R\$ million   | Average balance | Interest expenses | Annualized rate (%) | Average balance | Interest expenses | Annualized rate (%) |  |
| Interest bearing liabilities                          |                 |                   |                     |                 |                   |                     |  |
| Pending claims - Administrative                       | 1,827           | 0                 | (0.0)               | 1,535           | (0)               | 0.1                 |  |
| Pending claims - Judicial                             | 969             | (23)              | 9.2                 | 1,032           | (10)              | 4.1                 |  |
| Judicial provisions                                   | 784             | (10)              | 4.8                 | 801             | (2)               | 1.0                 |  |
| Obligations with insurance and reinsurance operations | 403             | (1)               | 1.1                 | 296             | (3)               | 4.5                 |  |
| Total   | 3,983           | (34)              | 3.3                 | 3,664           | (16)              | 1.8                 |  |

Table 17 – Brasilseg | Year-to-date figures - Earning assets - average balance and interest rates

|   |                 | 1H24              |                     | 1H25            |                   |                     |  |
|---|-----------------|-------------------|---------------------|-----------------|-------------------|---------------------|--|
| R\$ million   | Average balance | Interest revenues | Annualized rate (%) | Average balance | Interest revenues | Annualized rate (%) |  |
| Earning assets  |                 |                   |                     |                 |                   |                     |  |
| Mark to Market financial investments                  | 10,125          | 520               | 10.7                | 10,241          | 620               | 12.9                |  |
| Judicial deposits                                     | 849             | 15                | 3.5                 | 867             | 18                | 4.3                 |  |
| Receivables from insurance and reinsurance operations | 724             | 14                | 4.0                 | 390             | 16                | 8.9                 |  |
| Total   | 11,698          | 549               | 9.8                 | 11,498          | 654               | 12.1                |  |

Table 18 – Brasilseg | Year-to-date figures - Interest bearing liabilities - average balance and interest rates

|   |                 | 1H24              |                     | 1H25            |                   |                     |  |
|---|-----------------|-------------------|---------------------|-----------------|-------------------|---------------------|--|
| R\$ million   | Average balance | Interest expenses | Annualized rate (%) | Average balance | Interest expenses | Annualized rate (%) |  |
| Interest bearing liabilities                          |                 |                   |                     |                 |                   |                     |  |
| Pending claims - Administrative                       | 1,681           | (0)               | 0.0                 | 1,247           | (0)               | 0.0                 |  |
| Pending claims - Judicial                             | 938             | (71)              | 14.7                | 1,008           | (41)              | 8.2                 |  |
| Judicial provisions                                   | 776             | (22)              | 5.6                 | 796             | (12)              | 3.0                 |  |
| Obligations with insurance and reinsurance operations | 399             | (3)               | 1.7                 | 298             | (4)               | 3.0                 |  |
| Total   | 3,795           | (96)              | 5.1                 | 3,348           | (57)              | 3.5                 |  |

Table 19 – Brasilseg | Financial investment portfolio

|                    |           | Balance    | Chg. %    |           |           |
|--------------------|-----------|------------|-----------|-----------|-----------|
| R\$ thousand       | Jun/24    | Mar/25     | Jun/25    | On Jun/24 | On Mar/25 |
| Trading            | 7,623,777 | 7,388,541  | 7,487,448 | (1.8)     | 1.3       |
| Pre-fixed          | 533,077   | 320,465    | 268,562   | (49.6)    | (16.2)    |
| Floating           | 7,029,039 | 7,000,384  | 7,197,588 | 2.4       | 2.8       |
| Inflation          | 21,885    | 45,663     | -         | -         | -         |
| Other              | 39,775    | 22,029     | 21,298    | (46.5)    | (3.3)     |
| Available for sale | 2,236,152 | 2,709,296  | 2,396,738 | 7.2       | (11.5)    |
| Pre-fixed          | 1,069,037 | 1,756,375  | 1,842,168 | 72.3      | 4.9       |
| Inflation          | 1,167,114 | 952,921    | 554,570   | (52.5)    | (41.8)    |
| Total              | 9,859,928 | 10,097,837 | 9,884,186 | 0.2       | (2.1)     |

index (%)

■ Pre-fixed

Figure 32 – Brasilseg | Breakdown of financial investments by index (%)  $\,$ 

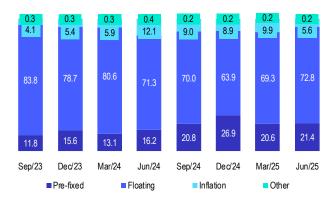


■ Floating

Inflation

Other

Figure 33 - Brasilseg | Breakdown of trading investments by



# ■ BALANCE SHEET

Table 20 – Brasilseg | Balance sheet

|   |            | Balance    |            | Chg. %    |           |  |
|---|------------|------------|------------|-----------|-----------|--|
| R\$ thousand  | Jun/24     | Mar/25     | Jun/25     | On Jun/24 | On Mar/25 |  |
| Assets  | 25,721,899 | 26,504,722 | 26,033,106 | 1.2       | (1.8)     |  |
| Cash  | 4,949      | 3,208      | 2,287      | (53.8)    | (28.7)    |  |
| Financial assets                                      | 9,859,928  | 10,097,837 | 9,884,186  | 0.2       | (2.1)     |  |
| Receivables from insurance and reinsurance operations | 5,542,027  | 5,606,503  | 5,736,001  | 3.5       | 2.3       |  |
| Reinsurance and retrocession - technical reserves     | 2,059,127  | 1,662,462  | 1,327,199  | (35.5)    | (20.2)    |  |
| Securities and credits receivable                     | 1,287,389  | 1,314,284  | 1,303,929  | 1.3       | (0.8)     |  |
| Other   | 244,379    | 245,335    | 238,658    | (2.3)     | (2.7)     |  |
| Prepaid expenses                                      | 24,107     | 31,798     | 23,285     | (3.4)     | (26.8)    |  |
| Deferred costs  | 5,806,917  | 6,708,119  | 6,676,231  | 15.0      | (0.5)     |  |
| Investments   | 385,875    | 313,436    | 336,693    | (12.7)    | 7.4       |  |
| Fixed assets  | 42,566     | 35,585     | 33,282     | (21.8)    | (6.5)     |  |
| Intangible  | 464,636    | 486,154    | 471,356    | 1.4       | (3.0)     |  |
| Liabilities   | 22,166,122 | 23,172,979 | 22,631,589 | 2.1       | (2.3)     |  |
| Accounts payable                                      | 592,632    | 544,279    | 805,458    | 35.9      | 48.0      |  |
| Obligations with insurance and reinsurance operations | 2,991,106  | 2,974,622  | 3,043,775  | 1.8       | 2.3       |  |
| Technical reserves - insurance                        | 17,471,138 | 18,536,084 | 17,644,458 | 1.0       | (4.8)     |  |
| Third party deposits                                  | 5,560      | 10,251     | 22,666     | 307.7     | 121.1     |  |
| Other liabilities                                     | 1,105,685  | 1,107,743  | 1,115,231  | 0.9       | 0.7       |  |
| Shareholders' equity                                  | 3,555,777  | 3,331,742  | 3,401,517  | (4.3)     | 2.1       |  |
| Capital   | 1,469,848  | 1,469,848  | 1,469,848  | -         | -         |  |
| Reserves  | 290,896    | 849,127    | 290,496    | (0.1)     | (65.8)    |  |
| Equity valuation adjustments                          | (29,997)   | (86,606)   | (77,279)   | 157.6     | (10.8)    |  |
| Accumulated profits and losses                        | 1,825,030  | 1,099,373  | 1,718,452  | (5.8)     | 56.3      |  |

# SOLVENCY

Table 21 – Brasilseg | Solvency<sup>1</sup>

|   |           | Balance   |           | Chg. %     | 6         |
|---|-----------|-----------|-----------|------------|-----------|
| R\$ thousand                              | Jun/24    | Mar/25    | Jun/25    | On Jun/24  | On Mar/25 |
| Brasilseg Companhia de Seguros            |           |           |           |            |           |
| Adjusted shareholders' equity (a)         | 2,649,024 | 2,275,571 | 2,368,152 | (10.6)     | 4.1       |
| Minimum capital required (b)              | 1,849,625 | 1,869,024 | 1,850,479 | 0.0        | (1.0)     |
| Additional capital for underwritting risk | 1,639,214 | 1,684,043 | 1,674,769 | 2.2        | (0.6)     |
| Additional capital for credit risk        | 229,671   | 208,729   | 188,358   | (18.0)     | (9.8)     |
| Additional capital for market risk        | 77,310    | 35,632    | 48,908    | (36.7)     | 37.3      |
| Additional capital for operating risk     | 62,317    | 61,797    | 60,579    | (2.8)      | (2.0)     |
| Benefit of correlation between risks      | (158,887) | (121,177) | (122,136) | (23.1)     | 0.8       |
| Capital adequacy (a) - (b)                | 799,399   | 406,547   | 517,673   | (35.2)     | 27.3      |
| Solvency ratio (a) / (b) - %              | 143.2     | 121.8     | 128.0     | -15.2 p.p. | 6.2 p.p.  |
| Aliança do Brasil Seguros                 |           |           |           |            |           |
| Adjusted shareholders' equity (a)         | 368,708   | 238,476   | 244,863   | (33.6)     | 2.7       |
| Minimum capital required (b)              | 192,041   | 151,964   | 158,472   | (17.5)     | 4.3       |
| Additional capital for underwritting risk | 177,335   | 139,955   | 145,406   | (18.0)     | 3.9       |
| Additional capital for credit risk        | 11,006    | 10,070    | 10,446    | (5.1)      | 3.7       |
| Additional capital for market risk        | 8,361     | 6,179     | 6,953     | (16.8)     | 12.5      |
| Additional capital for operating risk     | 6,628     | 4,995     | 5,629     | (15.1)     | 12.7      |
| Benefit of correlation between risks      | (11,289)  | (9,236)   | (9,962)   | (11.8)     | 7.9       |
| Capital adequacy (a) - (b)                | 176,667   | 86,511    | 86,390    | (51.1)     | (0.1)     |
| Solvency ratio (a) / (b) - %              | 192.0     | 156.9     | 154.5     | -37.5 p.p. | -2.4 p.p. |
| Total Brasilseg                           |           |           |           |            |           |
| Adjusted shareholders' equity (a)         | 3,017,732 | 2,514,046 | 2,613,015 | (13.4)     | 3.9       |
| Minimum capital required (b)              | 2,041,666 | 2,020,988 | 2,008,951 | (1.6)      | (0.6)     |
| Additional capital for underwritting risk | 1,816,549 | 1,823,999 | 1,820,175 | 0.2        | (0.2)     |
| Additional capital for credit risk        | 240,677   | 218,799   | 198,804   | (17.4)     | (9.1)     |
| Additional capital for market risk        | 85,671    | 41,811    | 55,861    | (34.8)     | 33.6      |
| Additional capital for operating risk     | 68,945    | 66,792    | 66,208    | (4.0)      | (0.9)     |
| Benefit of correlation between risks      | (170,176) | (130,413) | (132,098) | (22.4)     | 1.3       |
| Capital adequacy (a) - (b)                | 976,066   | 493,058   | 604,064   | (38.1)     | 22.5      |
| Solvency ratio (a) / (b) - %              | 147.8     | 124.4     | 130.1     | -17.7 p.p. | 5.7 p.p.  |

<sup>1.</sup> Information based on the accounting principles adopted by SUSEP.

# 2.2 BRASILPREV

In order to better reflect the changes in technical provisions for benefits to be granted and benefits granted ("PMBAC" and "PMBC"), the following reallocations were made in the income statement starting from 1Q25:

- Cancellation due to death of participant and supplementation for surviving: from "other operating income and expenses" to "variation of other technical reserves"; and
- Supplementary Coverage Provision ("PCC"): from "variation of other technical reserves" to "financial expenses".

For comparison purposes, these reallocations were applied to the periods of 2024 and 2025.

Table 22 – Brasilprev | Managerial income statement

|   |              | Quarterly Flow |              | Chg.    | %       | Half-Yearly Flow |              | Chg. %  |
|---|--------------|----------------|--------------|---------|---------|------------------|--------------|---------|
| R\$ thousand  | 2Q24         | 1Q25           | 2Q25         | On 2Q24 | On 1Q25 | 1H24             | 1H25         | On 1H24 |
| Total revenue from pension and insurance                  | 12,466,242   | 13,385,912     | 9,772,603    | (21.6)  | (27.0)  | 29,244,564       | 23,158,515   | (20.8)  |
| Provision for benefits to be granted                      | (12,461,979) | (13,382,060)   | (9,768,725)  | (21.6)  | (27.0)  | (29,236,067)     | (23,150,784) | (20.8)  |
| Net revenue from pension and insurance                    | 4,263        | 3,852          | 3,879        | (9.0)   | 0.7     | 8,497            | 7,731        | (9.0)   |
| Management fee  | 938,533      | 920,367        | 927,504      | (1.2)   | 0.8     | 1,828,983        | 1,847,871    | 1.0     |
| Variation of other technical reserves                     | (22,247)     | (24,829)       | (33,872)     | 52.3    | 36.4    | (45, 182)        | (58,702)     | 29.9    |
| Expenses with benefits, redemptions and claims            | (5,849)      | 2,025          | 8,679        | -       | 328.5   | (12,007)         | 10,705       | -       |
| Acquisition costs   | (196,034)    | (201,586)      | (200,138)    | 2.1     | (0.7)   | (385, 120)       | (401,724)    | 4.3     |
| Retained earned premiums                                  | 57,786       | 57,196         | 50,573       | (12.5)  | (11.6)  | 115,142          | 107,769      | (6.4)   |
| Administrative expenses                                   | (106,318)    | (110,440)      | (111,323)    | 4.7     | 0.8     | (208,227)        | (221,763)    | 6.5     |
| Tax expenses  | (74,406)     | (72,686)       | (74,465)     | 0.1     | 2.4     | (145,785)        | (147,152)    | 0.9     |
| Other operating income (expenses)                         | (14,646)     | (13,142)       | (19,213)     | 31.2    | 46.2    | (24,508)         | (32,355)     | 32.0    |
| Gains or losses on non-current assets                     | 2            | (0)            | -            | -       | -       | (75)             | (0)          | (99.4)  |
| Non-interest operating result                             | 581,084      | 560,756        | 551,623      | (5.1)   | (1.6)   | 1,131,718        | 1,112,379    | (1.7)   |
| Net investment income                                     | 1,006        | 37,254         | 143,809      | -       | 286.0   | (30,069)         | 181,062      | -       |
| Financial income  | 6,085,616    | 11,863,592     | 14,221,698   | 133.7   | 19.9    | 14,039,505       | 26,085,291   | 85.8    |
| Financial expenses  | (6,084,610)  | (11,826,339)   | (14,077,890) | 131.4   | 19.0    | (14,069,574)     | (25,904,228) | 84.1    |
| Earnings before taxes and profit sharing                  | 582,090      | 598,010        | 695,432      | 19.5    | 16.3    | 1,101,649        | 1,293,441    | 17.4    |
| Taxes   | (230,277)    | (236,235)      | (274,873)    | 19.4    | 16.4    | (439, 143)       | (511,108)    | 16.4    |
| Profit sharing  | (4,872)      | (5,627)        | (4,987)      | 2.4     | (11.4)  | (10,139)         | (10,614)     | 4.7     |
| Recurring managerial net income                           | 346,941      | 356,147        | 415,571      | 19.8    | 16.7    | 652,367          | 771,719      | 18.3    |
| One-off events  | (129,468)    | -              | -            | -       | _       | (129,468)        | -            | -       |
| Constitution of PCC - Changes in other technical reserves | (216,662)    | -              | -            | -       | -       | (216,662)        | -            | -       |
| Constitution of PCC - tax expenses (PIS/COFINS)           | 883          | -              | -            | -       | -       | 883              | -            | -       |
| Constitution of PCC - taxes (IR/CSLL)                     | 86,312       | -              | -            | -       | -       | 86,312           | _            | -       |
| Managerial net income                                     | 217,473      | 356,147        | 415,571      | 91.1    | 16.7    | 522,899          | 771,719      | 47.6    |

Table 23 – Brasilprev | Comprehensive income

|   | Quarterly Flow |           |         | Chg.    | . %     | Half-Yearly Flow |         | Chg. %  |  |
|---|----------------|-----------|---------|---------|---------|------------------|---------|---------|--|
| R\$ thousand                                      | 2Q24           | 1Q25      | 2Q25    | On 2Q24 | On 1Q25 | 1H24             | 1H25    | On 1H24 |  |
| Managerial net income                             | 217,473        | 356,147   | 415,571 | 91.1    | 16.7    | 522,899          | 771,719 | 47.6    |  |
| Other comprehensive income                        | (239,811)      | (108,382) | 230,029 | -       | -       | 621,959          | 121,647 | (80.4)  |  |
| Goodwill of assets (AfS Investments + Impairment) | (557,107)      | 8,524     | -       | -       | -       | 344,674          | 8,524   | (97.5)  |  |
| PCC   | 317,296        | (116,906) | 230,029 | (27.5)  | -       | 277,285          | 113,123 | (59.2)  |  |
| Comprehensive income                              | (22,338)       | 247,765   | 645,601 | -       | 160.6   | 1,144,858        | 893,366 | (22.0)  |  |

#### ■ RECURRING MANAGERIAL NET INCOME

In **2Q25**, the **recurring managerial net income** from the pension plan business amounted to R\$415.6 million, representing a 19.8% increase compared to the same period in 2024. The performance was supported by the growth in **net investment income**, which reached R\$143.8 million in the quarter, versus R\$1.0 million in 2Q24. This increase was driven by the reduction in liability costs, primarily due to the deflation of the IGP-M index (with a one-month lag) in 2Q25 (-0.6%) versus inflation in 2Q24 (+0.7%).

On the other hand, **non-interest operating result** declined 5.1% YoY, impacted by a 2.1 p.p. deterioration in the cost to income ratio. Management fee revenues, the main revenue component, fell 1.2%, affected by a lower number of business days in the quarter. The **annualized average management fee** was down 0.06 p.p. YoY, reflecting the reallocation of investments toward more conservative products. This dynamic led to a reduction in the share of multimarket funds in total reserves, which accounted for 15.5% of the balance in June 2025, down 4.4 p.p. in 12 months. **Administrative expenses** increased by 4.7%, driven by higher personnel and outsourcing costs.

Pension **contributions** decreased 21.6%, totaling R\$9.8 billion. It is worth noting that the Federal Government issued Decree No. 12,466/2025, introducing new IOF rules for VGBL plans, effective as of May 23, 2025. Under the new rules, monthly contributions exceeding R\$50,000 per client, regardless the insurer, became subject to a 5% tax on the total amount contributed in the month. Subsequently, on June 11, 2025, Decree No. 12,499/2025 was published, modifying the incidence rules for VGBL plans. The new rule set a R\$300,000 limit per holder per insurer for contributions made between June 11 and December 31, 2025, with taxation applied only to the amount exceeding the threshold. To adapt operational systems to the new rules, contributions exceeding the limits were suspended, directly impacting contribution volumes in the quarter.

The **redemption ratio** increased by 0.5 p.p. compared to 2Q24 but improved quarter-on-quarter, decreasing by 1.1 p.p. The **portability ratio** was 0.1 p.p. lower YoY and 0.2 p.p. lower QoQ. As a result of the lower contribution volume, **net outflow** amounted to R\$3.7 billion (vs. -R\$255 million in 2Q24).

In **1H25**, recurring managerial net income grew 18.3%, driven by the improvement in **net investment income**. The main drivers were: (i) a positive mark-to-market result of R\$65.5 million in 1H25 (vs. – R\$351.1 million in 1H24); and (ii) a decline in the average cost of interest-bearing liabilities.

On the operating side, **net outflow** totaled R\$5.2 billion, reflecting the slowdown in contributions and increases in the **redemption ratio** (+1.7 p.p.) and **portability ratio** (+0.3 p.p.). **Management fee revenues** grew 1.0%, supported by 9.4% increase in reserves, which offset the 0.05 p.p. decline in the **annualized average fee**, with a lower percentage of multimarket funds in total reserves, and the lower number of business days.

Figure 34 – Brasilprev | Recurring managerial net income (R\$ million)

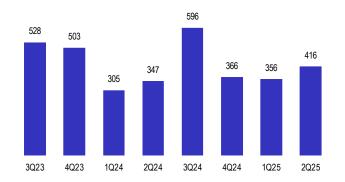
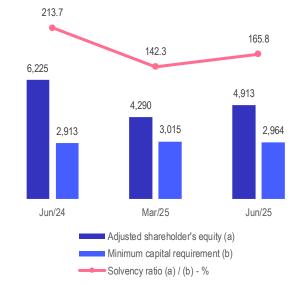


Table 24 – Brasilprev | Key performance indicators

|                           | 2Q25    | Chg. On<br>2Q24 | 1H25    | Chg. On<br>1H24 |
|---------------------------|---------|-----------------|---------|-----------------|
| Net inflows (R\$ million) | (3,687) | -               | (5,209) | -               |
| Reserves (R\$ billion)    | 449     | 9.4%            | -       | -               |
| Management fee (%)        | 0.87    | (0.06 p.p.)     | 0.87    | (0.05 p.p.)     |
| Redemption ratio (%)      | 10.6    | 0.5 p.p.        | 11.1    | 1.7 p.p.        |
| Portability ratio (%)     | 1.3     | (0.1 p.p.)      | 1.5     | 0.3 p.p.        |
| Cost to income ratio (%)  | 41.3    | 2.1 p.p.        | 40.9    | 1.8 p.p.        |

Figure 35 – Brasilprev | Solvency<sup>1</sup> (R\$ million)



<sup>&</sup>lt;sup>1</sup> Information based on the accounting principles adopted by SUSEP.

Table 25 – Brasilprev | Performance ratios

|                      | Quarterly Flow |      |      | Chg. (p.p.) |         | Half-Yearly Flow |      | Chg. (p.p.) |
|----------------------|----------------|------|------|-------------|---------|------------------|------|-------------|
| %                    | 2Q24           | 1Q25 | 2Q25 | On 2Q24     | On 1Q25 | 1H24             | 1H25 | On 1H24     |
| Commission ratio     | 1.6            | 1.5  | 2.0  | 0.5         | 0.5     | 1.3              | 1.7  | 0.4         |
| Management fee       | 0.92           | 0.88 | 0.87 | (0.06)      | (0.01)  | 0.92             | 0.87 | (0.05)      |
| Redemption ratio     | 10.1           | 11.6 | 10.6 | 0.5         | (1.1)   | 9.4              | 11.1 | 1.7         |
| Portability ratio    | 1.4            | 1.5  | 1.3  | (0.1)       | (0.2)   | 1.2              | 1.5  | 0.3         |
| Cost to income ratio | 39.1           | 40.5 | 41.3 | 2.1         | 0.7     | 39.1             | 40.9 | 1.8         |
| Income tax rate      | 39.6           | 39.5 | 39.5 | (0.0)       | 0.0     | 39.9             | 39.5 | (0.3)       |

# ■ CONTRIBUTIONS

Figure 36 – Brasilprev | Contributions (R\$ million)

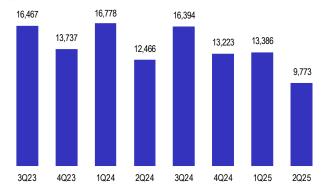
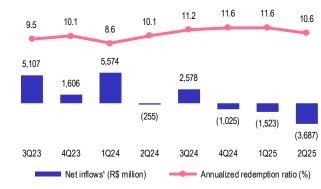


Figure 37 – Brasilprev | Net inflows and redemption ratio



1. Source: Quantum Axis

Figure 38 - Brasilprev | Contributions breakdown (%)



Figure 39 - Brasilprev | Pension plans outstanding (%)

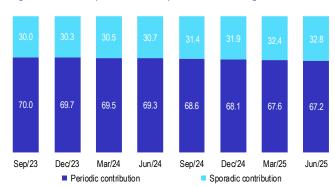


Figure 40 - Brasilprev | Plans (thousand)

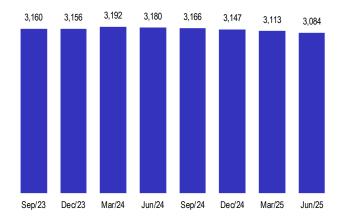
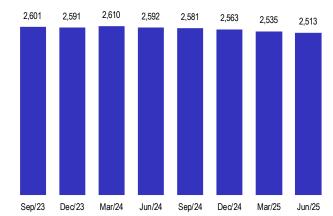


Figure 41 – Brasilprev | CPFs (thousand)



# ■ TECHNICAL RESERVES

Figure 42 - Brasilprev | Technical reserves (R\$ billion)

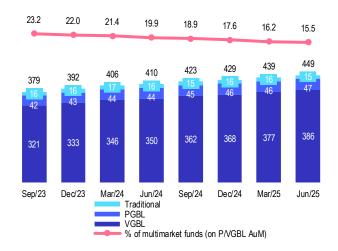
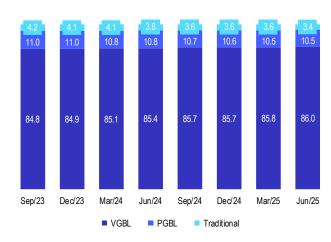


Figure 43 – Brasilprev | Technical reserves (%)



# ■ MANAGEMENT FEE

Figure 44 – Brasilprev | Management fee

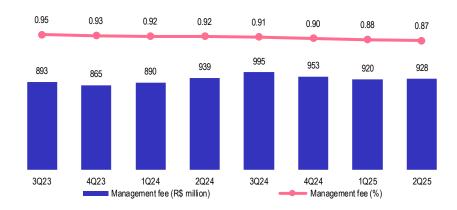
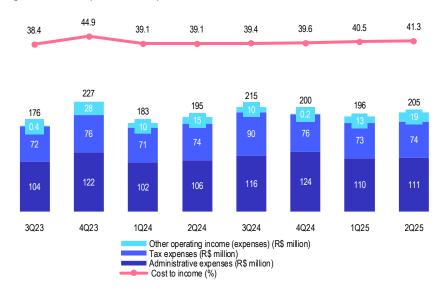


Table 26 – Brasilprev | Management fee breakdown<sup>1,2</sup>

|                                       | Quarterly Flow |             |             | Chg.        | %           | Half-Yearly Flow |             | Chg. %      |  |
|---------------------------------------|----------------|-------------|-------------|-------------|-------------|------------------|-------------|-------------|--|
| R\$ thousand                          | 2Q24           | 1Q25        | 2Q25        | On 2Q24     | On 1Q25     | 1H24             | 1H25        | On 1H24     |  |
| Management fee                        | 938,533        | 920,367     | 927,504     | (1.2)       | 0.8         | 1,828,983        | 1,847,871   | 1.0         |  |
| Average volume of reserves            | 408,085,613    | 434,484,518 | 444,372,770 | 8.9         | 2.3         | 403,371,645      | 439,444,909 | 8.9         |  |
| Working days                          | 63             | 61          | 61          | -2 w.d.     | 0 w.d.      | 124              | 122         | -2 w.d.     |  |
| Annualized average management fee (%) | 0.92           | 0.88        | 0.87        | (0.06) p.p. | (0.01) p.p. | 0.92             | 0.87        | (0.05) p.p. |  |

## ■ GENERAL & ADMINISTRATIVE EXPENSES

Figure 45 - Brasilprev | G&A expenses and cost to income ratio



#### **QUARTERLY ANALYSIS**

In **2Q25**, **general and administrative expenses** increased by 4.9% compared to the same period in 2024. This increase, combined with a decline in revenues, led to 2.1 p.p. deterioration in the cost to income ratio.

**Administrative expenses** rose by 4.7%, mainly due to: (i) higher personnel expenses, driven by staff expansion, the recognition of a R\$1.9 million labor provision for two lawsuits classified as probable loss, and the collective bargaining agreement in April; and (ii) increased spending on technology (renewals, licenses, software, and IT infrastructure) and corporate projects, impacting the outsourcing line. These effects were partially offset by lower marketing expenses, due to a reduced volume of tax-incentivized sponsorships.

**Other operating income and expenses** showed a negative balance that increased by 31.2%, mainly due to higher sales incentive expenses. This was partially offset by:

- lower charging expenses, which refer to commissions on periodic contributions, reflecting the decline in sales of this product in recent quarters;
- lower volume of provisions for contingencies; and
- the reversal of provisions for losses on receivables related to plans with risk coverage contributions, following the semiannual review of the technical study on the premiums receivable base, which identified over provisioning.

Tax expenses increased by 0.1%, in line with the behavior of the taxable base.

# YEAR-TO-DATE ANALYSIS

In **1H25**, **general and administrative expenses** increased by 6.0%, while the cost to income ratio deteriorated by 1.8 p.p.

**Administrative expenses** rose by 6.5%, driven by higher personnel expenses and increased spending on outsourcing, explained by the same effects mentioned in the quarterly analysis.

**Other operating income and expenses** showed a negative balance that increased by 32.0%, due to higher sales incentive expenses. This was partially offset by lower charging expenses and provisions for legal contingencies.

**Tax expenses** increased by 0.9%, reflecting the growth in taxable revenues.

Table 27 – Brasilprev | G&A expenses

|                                     | Quarterly Flow |           |           | Chg. %  |         | Half-Yearly Flow |           | Chg. %  |
|-------------------------------------|----------------|-----------|-----------|---------|---------|------------------|-----------|---------|
| R\$ thousand                        | 2Q24           | 1Q25      | 2Q25      | On 2Q24 | On 1Q25 | 1H24             | 1H25      | On 1H24 |
| Administrative expenses             | (106,318)      | (110,440) | (111,323) | 4.7     | 0.8     | (208,227)        | (221,763) | 6.5     |
| Personnel                           | (48,602)       | (52,944)  | (53,108)  | 9.3     | 0.3     | (96,893)         | (106,052) | 9.5     |
| Outsourcing                         | (29,766)       | (28,663)  | (33,119)  | 11.3    | 15.5    | (56,657)         | (61,783)  | 9.0     |
| Location and operation              | (19,899)       | (20,793)  | (19,561)  | (1.7)   | (5.9)   | (38,977)         | (40,354)  | 3.5     |
| Marketing                           | (7,161)        | (7,584)   | (5,622)   | (21.5)  | (25.9)  | (14,327)         | (13,207)  | (7.8)   |
| Other                               | (890)          | (456)     | 87        | -       | -       | (1,373)          | (369)     | (73.2)  |
| Other operating income (expenses)   | (14,646)       | (13,142)  | (19,213)  | 31.2    | 46.2    | (24,508)         | (32,355)  | 32.0    |
| Expenses on sales incentive         | (5,008)        | (4,913)   | (12,586)  | 151.3   | 156.2   | (9,014)          | (17,498)  | 94.1    |
| Charging expenses                   | (9,355)        | (7,581)   | (7,052)   | (24.6)  | (7.0)   | (17,301)         | (14,633)  | (15.4)  |
| Contingencies                       | (1,523)        | 39        | (90)      | (94.1)  | -       | (1,297)          | (51)      | (96.0)  |
| Provision for losses on receivables | (434)          | (221)     | 716       | -       | -       | 971              | 495       | (49.0)  |
| Other operating income (expenses)   | 1,674          | (466)     | (201)     | -       | (56.9)  | 2,132            | (667)     | -       |
| Tax expenses                        | (74,406)       | (72,686)  | (74,465)  | 0.1     | 2.4     | (145,785)        | (147,152) | 0.9     |
| Federal and municipal taxes         | (19,477)       | (18,787)  | (19,406)  | (0.4)   | 3.3     | (37,621)         | (38, 193) | 1.5     |
| COFINS                              | (45,941)       | (44,830)  | (46,045)  | 0.2     | 2.7     | (90,405)         | (90,876)  | 0.5     |
| PIS/PASEP                           | (7,465)        | (7,285)   | (7,482)   | 0.2     | 2.7     | (14,690)         | (14,767)  | 0.5     |
| Inspection fee                      | (1,497)        | (1,497)   | (1,497)   | (0.0)   | -       | (2,994)          | (2,993)   | (0.0)   |
| Other tax expenses                  | (27)           | (287)     | (35)      | 32.9    | (87.7)  | (75)             | (322)     | 332.3   |
| General and administrative expenses | (195,370)      | (196,269) | (205,001) | 4.9     | 4.4     | (378,519)        | (401,270) | 6.0     |

### ■ NET INVESTMENT INCOME

Figure 46 – Brasilprev | Net investment income (R\$ million)

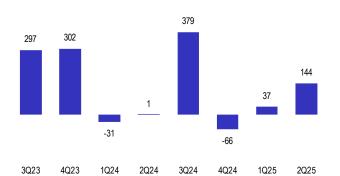


Figure 47 – Brasilprev | Inflation rates (%)

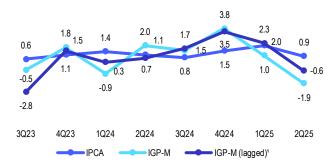


Table 28 – Brasilprev | Financial income and expenses

|  | C         | uarterly Flow |           | Chg     | . %     | Half-Yea  | rly Flow  | Chg. %  |
|--|-----------|---------------|-----------|---------|---------|-----------|-----------|---------|
| R\$ thousand   | 2Q24      | 1Q25          | 2Q25      | On 2Q24 | On 1Q25 | 1H24      | 1H25      | On 1H24 |
| Adjusted interest revenues                             | 512,668   | 671,577       | 358,844   | (30.0)  | (46.6)  | 898,915   | 1,030,421 | 14.6    |
| Revenues with trading financial investments            | (58,071)  | 39,939        | 97,315    | -       | 143.7   | (147,724) | 137,254   | -       |
| Revenues with available for sale financial investments | 570,740   | 631,638       | 261,529   | (54.2)  | (58.6)  | 842,784   | 893,167   | 6.0     |
| Revenues with held to maturity financial investments   | -         | -             | -         | -       | -       | 203,855   | -         | -       |
| Adjusted interest expenses                             | (511,662) | (634,324)     | (215,035) | (58.0)  | (66.1)  | (928,983) | (849,359) | (8.6)   |
| Interest accrual on technical reserves                 | (494,417) | (614,913)     | (193,345) | (60.9)  | (68.6)  | (894,333) | (808,258) | (9.6)   |
| Interest accrual on debentures                         | (17,246)  | (19,411)      | (21,690)  | 25.8    | 11.7    | (34,650)  | (41,101)  | 18.6    |
| Net investment income                                  | 1,006     | 37,254        | 143,809   | -       | 286.0   | (30,069)  | 181,062   | -       |

Source: IBGE and FGV.

1. Considering the IGP-M with a lag of one month, which is the average to accrual the interest bearing liabilities of Brasilprev's defined benefit plans.

Figure 48 - Brasilprev | Quarterly variation of supplementary coverage provision - PCC (R\$ thousand)

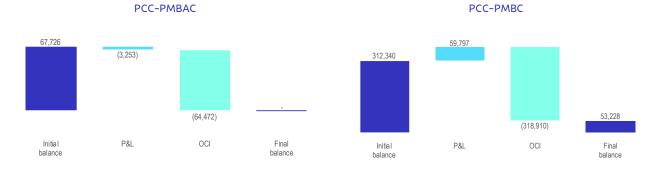
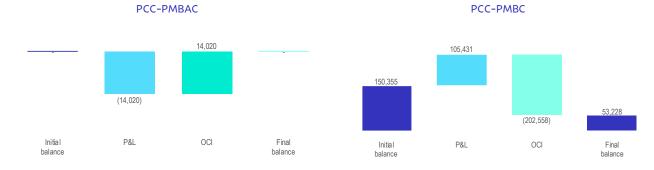


Figure 49 - Brasilprev | Year-to-date variation of supplementary coverage provision - PCC (R\$ thousand)



### **QUARTERLY ANALYSIS**

In **2Q25**, **net investment income** reached R\$143.8 million, compared to R\$1.0 million in 2Q24.

Adjusted financial revenues declined by R\$153.8 million (-30.0%) YoY, of which R\$143.9 million was due to a lower average interest on financial assets and R\$9.9 million due to a decrease in the average volume of investments. The reduction in revenue from the fall in average interest was mainly driven by the deflation of the IGP-M inflation rate (2Q25: -1.9% vs. 2Q24: +2.0%), one of the main indexers for monetary adjustment of assets backing defined benefit plans. This was partially offset by the increase in the average Selic rate and positive mark-to-market result of R\$58.8 million in the quarter (vs. -R\$187.3 million in 2Q24).

**Adjusted financial expenses** fell by R\$296.6 million, benefiting from the reduction in liability costs, reflecting the variation in the IGP-M rate (with a one-month lag) adjusting defined benefit plan liabilities (2Q25: -0.6% vs. 2Q24: +0.7%).

### YEAR-TO-DATE ANALYSIS

In **1H25**, **net investment income** totaled R\$181.1 million, compared to a financial loss of R\$30.1 million in 1H24.

**Adjusted financial revenues** grew by 14.6%, supported by the increase in the average Selic rate and a positive mark–to–market result on trading securities (+R\$65.5 million vs. –R\$351.1 million in 1H24).

**Adjusted financial expenses** declined by 8.6%, with the drop in the average cost of interest-bearing liabilities more than offsetting the increase in volume.

Table 29 – Brasilprev | Quarterly figures - Earning assets - average balance and interest rates<sup>1</sup>

|  |                 | 2Q24              |                     | 2Q25            |                   |                     |  |
|--|-----------------|-------------------|---------------------|-----------------|-------------------|---------------------|--|
| R\$ million                              | Average balance | Interest revenues | Annualized rate (%) | Average balance | Interest revenues | Annualized rate (%) |  |
| Earning assets                           |                 |                   |                     |                 |                   |                     |  |
| Trading financial investments            | 4,697           | (58)              | (4.9)               | 4,502           | 97                | 9.2                 |  |
| Available for sale financial investments | 21,207          | 571               | 11.2                | 20,705          | 262               | 5.3                 |  |
| Total                                    | 25,904          | 513               | 8.2                 | 25,207          | 359               | 6.0                 |  |

<sup>1.</sup> Guaranteeing assets and free assets of Traditional plans and guaranteeing assets of the P/VGBL plans in the granting stage.

Table 30 – Brasilprev | Quarterly figures - Interest bearing liabilities - average balance and interest rates¹

|                              |                 | 2Q24              | 2Q25                |                 |                   |                     |
|------------------------------|-----------------|-------------------|---------------------|-----------------|-------------------|---------------------|
| R\$ million                  | Average balance | Interest expenses | Annualized rate (%) | Average balance | Interest expenses | Annualized rate (%) |
| Interest bearing liabilities |                 |                   |                     |                 |                   |                     |
| Technical reserves           | 19,580          | (494)             | 9.7                 | 21,010          | (193)             | 3.7                 |
| Debentures                   | 549             | (17)              | 12.0                | 552             | (22)              | 15.3                |
| Total                        | 20,129          | (512)             | 9.8                 | 21,562          | (215)             | 4.1                 |

<sup>1.</sup> Technical reserves of Traditional and P/VGBL plans in the granting stage.

Table 31 – Brasilprev | Year-to-date - Earning assets - average balance and interest rates<sup>1</sup>

|  |                 | 1H24              |                     | 1H25            |                   |                     |  |
|--|-----------------|-------------------|---------------------|-----------------|-------------------|---------------------|--|
| R\$ million                              | Average balance | Interest revenues | Annualized rate (%) | Average balance | Interest revenues | Annualized rate (%) |  |
| Earning assets                           |                 |                   |                     |                 |                   |                     |  |
| Trading financial investments            | 4,194           | (148)             | (7.0)               | 4,690           | 137               | 6.1                 |  |
| Available for sale financial investments | 11,162          | 843               | 15.9                | 20,726          | 893               | 9.1                 |  |
| Held to maturity financial investments   | 10,007          | 204               | 4.2                 | -               | -                 | -                   |  |
| Total                                    | 25,363          | 899               | 7.3                 | 25,416          | 1,030             | 8.6                 |  |

<sup>1.</sup> Guaranteeing assets and free assets of Traditional plans and guaranteeing assets of the P/VGBL plans in the granting stage.

Table 32 – Brasilprev | Year-to-date - Interest bearing liabilities - average balance and interest rates¹

|                              |                 | 1H24              |                     | 1H25            |                   |                     |  |  |
|------------------------------|-----------------|-------------------|---------------------|-----------------|-------------------|---------------------|--|--|
| R\$ million                  | Average balance | Interest expenses | Annualized rate (%) | Average balance | Interest expenses | Annualized rate (%) |  |  |
| Interest bearing liabilities |                 |                   |                     |                 |                   |                     |  |  |
| Technical reserves           | 19,062          | (894)             | 9.3                 | 20,823          | (808)             | 7.9                 |  |  |
| Debentures                   | 549             | (35)              | 12.4                | 552             | (41)              | 14.8                |  |  |
| Total                        | 19,611          | (929)             | 9.4                 | 21,375          | (849)             | 8.0                 |  |  |

<sup>1.</sup> Technical reserves of Traditional and P/VGBL plans in the granting stage.

Table 33 – Brasilprev | Financial investments portfolio breakdown (except PGBL and VGBL funds)

|                    |            | Balance    |            | Chg. %    |           |  |
|--------------------|------------|------------|------------|-----------|-----------|--|
| R\$ thousand       | Jun/24     | Mar/25     | Jun/25     | On Jun/24 | On Mar/25 |  |
| Available for sale | 21,159,428 | 20,330,511 | 21,079,192 | (0.4)     | 3.7       |  |
| Inflation          | 21,159,428 | 20,330,511 | 21,079,192 | (0.4)     | 3.7       |  |
| Trading            | 4,556,691  | 4,476,555  | 4,526,780  | (0.7)     | 1.1       |  |
| Pre-fixed          | 101,589    | 91,778     | 1,721      | (98.3)    | (98.1)    |  |
| Floating           | 1,890,016  | 2,249,494  | 2,408,651  | 27.4      | 7.1       |  |
| Inflation          | 2,565,086  | 2,135,282  | 2,116,407  | (17.5)    | (0.9)     |  |
| Total              | 25,716,119 | 24,807,065 | 25,605,971 | (0.4)     | 3.2       |  |

Figure 50 – Brasilprev | Financial investments breakdown by index - except PGBL and VGBL funds (%)

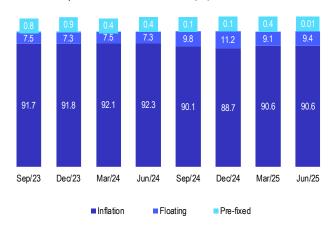
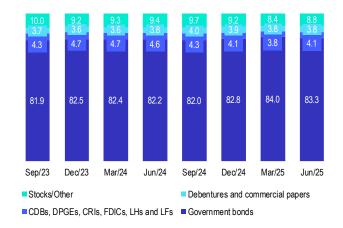


Figure 51 – Brasilprev | Assets allocation (%)



### ■ BALANCE SHEET

Table 34 – Brasilprev | Balance sheet

|   |             | Balance     |             | Chg. %    |           |  |
|---|-------------|-------------|-------------|-----------|-----------|--|
| R\$ thousand  | Jun/24      | Mar/25      | Jun/25      | On Jun/24 | On Mar/25 |  |
| Assets  | 418,962,881 | 445,664,716 | 456,319,699 | 8.9       | 2.4       |  |
| Cash and cash equivalents                             | 107,740     | 145,830     | 99,293      | (7.8)     | (31.9)    |  |
| Financial assets                                      | 416,750,899 | 443,450,726 | 454,228,124 | 9.0       | 2.4       |  |
| Receivables from insurance and reinsurance operations | 13,101      | 16,190      | 10,293      | (21.4)    | (36.4)    |  |
| Securities and credits receivable                     | 233,461     | 174,665     | 177,403     | (24.0)    | 1.6       |  |
| Prepaid expenses                                      | 16,769      | 20,980      | 20,217      | 20.6      | (3.6)     |  |
| Deferred costs  | 1,574,666   | 1,614,902   | 1,549,410   | (1.6)     | (4.1)     |  |
| Credits from private pension transactions             | 3,855       | -           | -           | -         | -         |  |
| Other   | 30,926      | 27,329      | 25,891      | (16.3)    | (5.3)     |  |
| Fixed assets  | 8,998       | 7,975       | 8,115       | (9.8)     | 1.8       |  |
| Intangible  | 222,467     | 206,119     | 200,954     | (9.7)     | (2.5)     |  |
| Liabilities   | 411,788,592 | 440,554,850 | 450,524,851 | 9.4       | 2.3       |  |
| Accounts payable                                      | 685,269     | 434,910     | 735,935     | 7.4       | 69.2      |  |
| Debentures  | 549,067     | 549,432     | 554,386     | 1.0       | 0.9       |  |
| Obligations with insurance and reinsurance operations | 5,872       | 11,598      | 4,862       | (17.2)    | (58.1)    |  |
| Debts from private pension transactions               | 1,556       | 2,204       | 2,005       | 28.9      | (9.0)     |  |
| Third party deposits                                  | 190,705     | 191,065     | 205,803     | 7.9       | 7.7       |  |
| Technical reserves - insurance                        | 350,327,665 | 377,110,506 | 386,205,644 | 10.2      | 2.4       |  |
| Technical reserves - private pension                  | 59,973,012  | 62,204,283  | 62,764,646  | 4.7       | 0.9       |  |
| Other liabilities                                     | 55,447      | 50,854      | 51,571      | (7.0)     | 1.4       |  |
| Shareholders' equity                                  | 7,174,290   | 5,109,867   | 5,794,848   | (19.2)    | 13.4      |  |
| Capital   | 3,529,257   | 3,529,257   | 3,529,257   | -         | -         |  |
| Reserves  | 2,895,227   | 1,172,775   | 1,172,775   | (59.5)    | -         |  |
| Equity valuation adjustments                          | 340,134     | (334,528)   | (295, 149)  | -         | (11.8)    |  |
| Other comprehensive income                            | 277,285     | 386,215     | 616,245     | 122.2     | 59.6      |  |
| Accumulated profits and losses                        | 132,387     | 356,147     | 771,719     | 482.9     | 116.7     |  |

### SOLVENCY

Table 35 – Brasilprev | Solvency<sup>1</sup>

|   |               | Balance   | Chg. %    |            |           |
|---|---------------|-----------|-----------|------------|-----------|
| R\$ thousand                              | Jun/24 Mar/25 |           | Jun/25    | On Jun/24  | On Mar/25 |
| Adjusted shareholder's equity (a)         | 6,224,637     | 4,289,528 | 4,913,375 | (21.1)     | 14.5      |
| Minimum capital requirement (b)           | 2,912,607     | 3,014,759 | 2,963,572 | 1.7        | (1.7)     |
| Additional capital for underwritting risk | 2,072,261     | 2,141,436 | 2,116,050 | 2.1        | (1.2)     |
| Additional capital for credit risk        | 111,702       | 114,790   | 116,308   | 4.1        | 1.3       |
| Additional capital for market risk        | 1,016,472     | 1,038,014 | 977,173   | (3.9)      | (5.9)     |
| Additional capital for operating risk     | 327,766       | 351,452   | 359,176   | 9.6        | 2.2       |
| Correlation risk reduction                | (615,594)     | (630,931) | (605,136) | (1.7)      | (4.1)     |
| Capital adequacy (a) - (b)                | 3,312,030     | 1,274,768 | 1,949,803 | (41.1)     | 53.0      |
| Solvency ratio (a) / (b) - %              | 213.7         | 142.3     | 165.8     | -47.9 p.p. | 23.5 p.p. |

<sup>1.</sup> Information based on the accounting principles adopted by SUSEP.

# 2.3 BRASILCAP

The table below shows a managerial view built from the reallocation of expenses relates to the formation of lottery and bonus provisions. This reallocation aims to isolate and present the revenue with load fee, which is the source used to cover general & administrative expenses and acquisition costs.

Table 36 – Brasilcap | Managerial income statement

|   | Quarterly Flow |             |             | Chg.    | %       | Half-Year   | Chg. %      |         |
|---|----------------|-------------|-------------|---------|---------|-------------|-------------|---------|
| R\$ thousand                                | 2Q24           | 1Q25        | 2Q25        | On 2Q24 | On 1Q25 | 1H24        | 1H25        | On 1H24 |
| Premium bonds collection                    | 1,490,198      | 1,659,054   | 1,849,055   | 24.1    | 11.5    | 3,154,007   | 3,508,109   | 11.2    |
| Changes in provisions for redemption        | (1,339,853)    | (1,463,400) | (1,638,231) | 22.3    | 11.9    | (2,813,209) | (3,101,631) | 10.3    |
| Changes in provisions for lottery and bonus | (19,162)       | (20,300)    | (24,876)    | 29.8    | 22.5    | (46,745)    | (45,176)    | (3.4)   |
| Revenue with load fee                       | 131,183        | 175,354     | 185,948     | 41.7    | 6.0     | 294,053     | 361,303     | 22.9    |
| Result with lottery                         | 14,114         | 4,575       | 5,876       | (58.4)  | 28.4    | 31,116      | 10,451      | (66.4)  |
| Acquisition costs                           | (133,655)      | (149,570)   | (166,959)   | 24.9    | 11.6    | (293,022)   | (316,529)   | 8.0     |
| Administrative expenses                     | (34,828)       | (27,515)    | (31,431)    | (9.8)   | 14.2    | (65,580)    | (58,946)    | (10.1)  |
| Tax expenses                                | (9,537)        | (11,499)    | (11,972)    | 25.5    | 4.1     | (20,022)    | (23,471)    | 17.2    |
| Other operating income (expenses)           | 19,327         | 22,597      | 22,336      | 15.6    | (1.2)   | 34,540      | 44,933      | 30.1    |
| Equity income                               | (878)          | 66          | (7)         | (99.2)  | -       | (890)       | 58          | -       |
| Non-interest operating result               | (14,274)       | 14,008      | 3,791       | -       | (72.9)  | (19,805)    | 17,799      | -       |
| Net investment income                       | 116,361        | 73,456      | 123,316     | 6.0     | 67.9    | 242,673     | 196,772     | (18.9)  |
| Financial income                            | 305,556        | 349,704     | 343,778     | 12.5    | (1.7)   | 600,074     | 693,482     | 15.6    |
| Financial expenses                          | (189, 195)     | (276,248)   | (220,462)   | 16.5    | (20.2)  | (357,401)   | (496,710)   | 39.0    |
| Earnings before taxes and profit sharing    | 102,087        | 87,464      | 127,106     | 24.5    | 45.3    | 222,868     | 214,570     | (3.7)   |
| Taxes                                       | (28,627)       | (31,793)    | (49,600)    | 73.3    | 56.0    | (76,276)    | (81,393)    | 6.7     |
| Profit sharing                              | (3,081)        | (1,665)     | (3,833)     | 24.4    | 130.2   | (5,482)     | (5,497)     | 0.3     |
| Net income                                  | 70,379         | 54,006      | 73,673      | 4.7     | 36.4    | 141,110     | 127,680     | (9.5)   |

### ■ NET INCOME

In **2Q25**, the **net income** arising from premium bonds operation was R\$73.7 million, up 4.7% YoY, driven by both the increase in non-interest operating result and the improvement in net investment income.

Non-interest operating result totaled R\$3.8 million in 2Q25 (vs. -R\$14.3 million in 2Q24). The recovery was largely due to increase of 41.7% in revenue with load fee, supported by 24.1% growth in collections and a 1.3 p.p. increase in the average load fee quote. General and administrative expenses and acquisition costs consumed a smaller portion of revenue with load fee compared to 2Q24. General and administrative expenses represented 11.3% (-7.8 p.p.), while acquisition costs accounted for 89.8% (-12.1 p.p.).

The increase in **premium bonds collections** was driven by both a higher average ticket and greater sales volume of unique payment bonds, especially the commemorative product "Ourocap 30 Anos," which has a longer maturity (36 months). This also explains the increase in the average load fee quote.

**Net investment income** grew 6.0% compared to 2Q24, supported by both the expansion of the average balance of interest–earning assets and a 0.2 p.p. increase in the net interest margin.

In **1H25**, **net income** from the premium bonds operation declined 9.5% compared to the same period in 2024, mainly due to 18.9% drop in net investment income. The increase in liability costs, driven by the rise in the Referential Rate (TR), was the main movement behind the decline in net investment income, which was also impacted in 1Q25 by a negative hedge adjustment.

Non-interest operating result partially offset the decline in net investment income, reaching R\$17.8 million in 1H25 (vs. -R\$19.8 million in 1H24). The improvement was largely due to a 22.9% increase in revenue with load fee, driven by an 11.2% rise in collections and a 1.0 p.p. increase in the average load fee quote. Additionally, general and administrative expenses and acquisition costs represented a smaller share of revenue with load fee.

Figure 52 - Brasilcap | Net income (R\$ million)

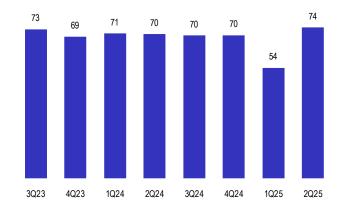


Figure 53 - Brasilcap | Key performance indicators

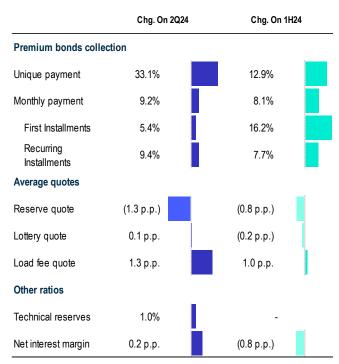
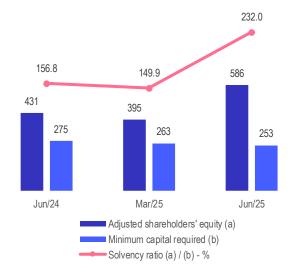


Figure 54 – Brasilcap | Solvency<sup>1</sup> (R\$ million)



 $<sup>^{\</sup>mbox{\scriptsize 1}}$  Information based on the accounting principles adopted by SUSEP.

Tabela 37 – Brasilcap | Performance ratios

|                            | Qı    | uarterly Flow |      | Chg. (  | p.p.)   | Half-Yearly Flow |      | Chg. (p.p.) |  |
|----------------------------|-------|---------------|------|---------|---------|------------------|------|-------------|--|
| %                          | 2Q24  | 1Q25          | 2Q25 | On 2Q24 | On 1Q25 | 1H24             | 1H25 | On 1H24     |  |
| Average quotes             |       |               |      |         |         |                  |      |             |  |
| Reserve quote              | 89.9  | 88.2          | 88.6 | (1.3)   | 0.4     | 89.2             | 88.4 | (0.8)       |  |
| Lottery quote              | 1.3   | 1.2           | 1.3  | 0.1     | 0.1     | 1.5              | 1.3  | (0.2)       |  |
| Load fee quote             | 8.8   | 10.6          | 10.1 | 1.3     | (0.5)   | 9.3              | 10.3 | 1.0         |  |
| Financial                  |       |               |      |         |         |                  |      |             |  |
| Net interest margin (p.p.) | 4.0   | 2.5           | 4.2  | 0.2     | 1.7     | 3.9              | 3.1  | (0.8)       |  |
| Other                      |       |               |      |         |         |                  |      |             |  |
| Premium bonds margin       | (9.5) | 7.2           | 1.8  | 11.3    | (5.4)   | (5.8)            | 4.4  | 10.2        |  |
| Income tax rate            | 28.0  | 36.3          | 39.0 | 11.0    | 2.7     | 34.2             | 37.9 | 3.7         |  |

### ■ PREMIUM BONDS COLLECTION

Figure 55 - Brasilcap | Collection (R\$ million)

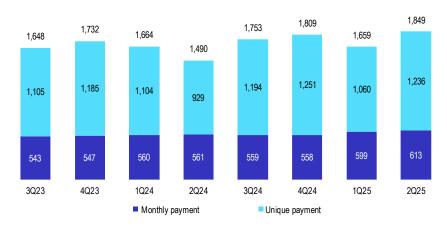


Figure 56 - Brasilcap | Collections by product (%)

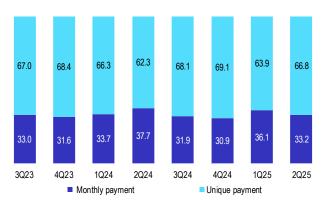
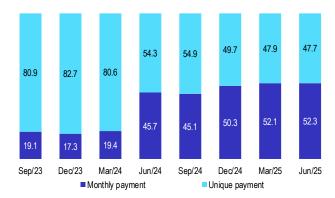
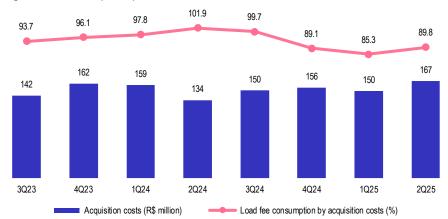


Figure 57 – Brasilcap | Bonds outstanding by product (%)



### ACQUISITION COSTS

Figure 58 - Brasilcap | Acquisition costs



#### **QUARTERLY ANALYSIS**

In **2Q25**, acquisition costs were up 24.9% YoY, led by the increase in collections (+24.1%). Brokerage expenses grew at a faster pace than collections (+31.5%), due to a higher average commission, reflecting a greater concentration of 36-month unique payment bonds in the revenue mix, which carry higher commission rates compared to 12-month unique payment bonds, which had greater relevance in 2Q24. On the other hand, sales costs declined by 9.9%, impacted by lower spending on sales promotion.

With a 41.7% increase in loading fee revenues, acquisition costs accounted for 89.8% of such revenues, a 12.1 p.p. decrease compared to 2Q24.

### YEAR-TO-DATE ANALYSIS

In **1H25**, **acquisition costs** rose by 8.0%, while premium bonds collection grew by 11.2% YoY. The slower pace of increase in acquisition costs compared to collection is explained by a 29.8% drop in sales costs, mainly due to lower telemarketing and commercial incentive expenses in the bancassurance channel. Conversely, brokerage expenses grew at a faster pace, due to the change in the collection mix mentioned in the quarterly analysis.

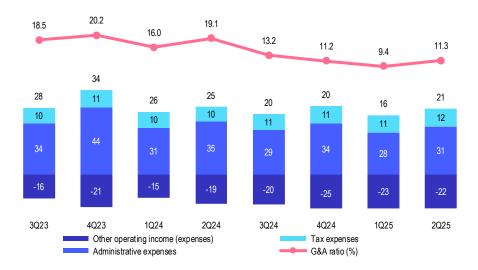
Despite the increase in acquisition costs (+8.0%), the more significant growth in revenues with load fee (+22.9%) led to a lower share of acquisition costs as a percentage of revenues with load fee, representing a 12.0 p.p. reduction.

Table 38 - Brasilcap | Changes in Acquisition Costs

|                   | Quarterly Flow |         |         | Chg.    | %       | Half-Yearly Flow |         | Chg. %  |
|-------------------|----------------|---------|---------|---------|---------|------------------|---------|---------|
| R\$ thousand      | 2Q24           | 1Q25    | 2Q25    | On 2Q24 | On 1Q25 | 1H24             | 1H25    | On 1H24 |
| Acquisition costs | 133,655        | 149,570 | 166,959 | 24.9    | 11.6    | 293,022          | 316,529 | 8.0     |
| Brokerage         | 112,506        | 138,471 | 147,904 | 31.5    | 6.8     | 250,066          | 286,375 | 14.5    |
| Sales cost        | 21,149         | 11,099  | 19,055  | (9.9)   | 71.7    | 42,956           | 30,154  | (29.8)  |

### ■ GENERAL & ADMINISTRATIVE EXPENSES

Figure 59 - Brasilcap | G&A expenses (R\$ million)



#### **QUARTERLY ANALYSIS**

In **2Q25**, **general and administrative expenses** decreased by 15.9% compared to the same period in 2024, contributing to a 7.8 p.p. improvement in the G&A ratio.

**Administrative expenses** fell by 9.8% YoY, mainly due to lower personnel expenses, including reductions in severance payments and vacancy-related costs, as well as lower spending on IT services.

**Other operating income and expenses** showed a positive balance that was 15.6% higher than in 2Q24, supported by higher revenues from the expiration of premium bonds.

Tax expenses increased by 25.5%, in line with the growth in the taxable base.

### YEAR-TO-DATE ANALYSIS

In **1H25**, **general and administrative expenses** declined by 26.6%, with the G&A ratio decreasing by 7.0 p.p. compared to the same period in 2024.

**Administrative expenses** dropped by 10.1%, mainly due to lower spending on own personnel and outsourced services, as detailed in the quarterly analysis.

**Other operating income and expenses** showed a positive balance that increased by 30.1%, driven by higher revenues from the expiration of premium bonds.

**Tax expenses** rose by 17.2%, due to the expansion of the taxable base.

Table 39 – Brasilcap | General & Administrative expenses

|   | Qu       | arterly Flow |          | Chg.    | %       | Half-Yearly Flow |          | Chg. %  |  |
|---|----------|--------------|----------|---------|---------|------------------|----------|---------|--|
| R\$ thousand                              | 2Q24     | 1Q25         | 2Q25     | On 2Q24 | On 1Q25 | 1H24             | 1H25     | On 1H24 |  |
| Administrative expenses                   | (34,828) | (27,515)     | (31,431) | (9.8)   | 14.2    | (65,580)         | (58,946) | (10.1)  |  |
| Personnel                                 | (20,776) | (16,956)     | (19,336) | (6.9)   | 14.0    | (38,449)         | (36,292) | (5.6)   |  |
| Location and operation                    | (2,103)  | (1,733)      | (1,925)  | (8.5)   | 11.1    | (3,838)          | (3,658)  | (4.7)   |  |
| Outsourcing                               | (9,271)  | (7,738)      | (8,497)  | (8.3)   | 9.8     | (19,305)         | (16,235) | (15.9)  |  |
| Institutional advertisement and publicity | (2,049)  | (805)        | (1,468)  | (28.3)  | 82.4    | (3,030)          | (2,273)  | (25.0)  |  |
| Leasing                                   | (10)     | (11)         | (11)     | 5.3     | (1.9)   | (20)             | (22)     | 7.4     |  |
| Other                                     | (620)    | (273)        | (194)    | (68.7)  | (29.1)  | (938)            | (467)    | (50.2)  |  |
| Other operating income (expenses)         | 19,327   | 22,597       | 22,336   | 15.6    | (1.2)   | 34,540           | 44,933   | 30.1    |  |
| Legal provisions                          | (15)     | (76)         | 133      | -       | -       | (20)             | 58       | -       |  |
| Other operating income (expenses)         | 9,868    | 11,185       | 10,077   | 2.1     | (9.9)   | 20,442           | 21,263   | 4.0     |  |
| Revenue with premium bonds prescription   | 9,474    | 11,488       | 12,126   | 28.0    | 5.6     | 14,118           | 23,613   | 67.3    |  |
| Tax expenses                              | (9,537)  | (11,499)     | (11,972) | 25.5    | 4.1     | (20,022)         | (23,471) | 17.2    |  |
| COFINS                                    | (7,496)  | (9,179)      | (9,675)  | 29.1    | 5.4     | (15,887)         | (18,854) | 18.7    |  |
| PIS/PASEP                                 | (1,218)  | (1,492)      | (1,572)  | 29.1    | 5.4     | (2,582)          | (3,064)  | 18.7    |  |
| Inspection fee                            | (748)    | (748)        | (650)    | (13.2)  | (13.2)  | (1,398)          | (1,398)  | -       |  |
| Other tax expenses                        | (74)     | (80)         | (75)     | 1.8     | (5.5)   | (155)            | (155)    | 0.3     |  |
| G&A Expenses                              | (25,038) | (16,417)     | (21,067) | (15.9)  | 28.3    | (51,062)         | (37,484) | (26.6)  |  |

### ■ NET INVESTMENT INCOME

Figure 60 - Brasilcap | Net investment income (R\$ million)

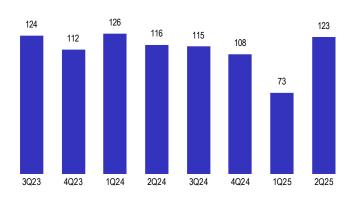


Figure 61 – Brasilcap | Annualized average interest rates and spread

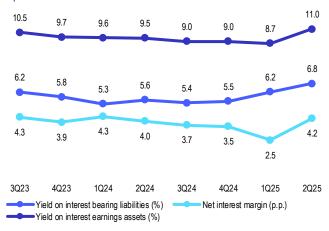


Table 40 - Brasilcap | Financial income and expenses

|  | Q         | uarterly Flow |           | Chg.    | %       | Half-Yea  | arly Flow | Chg. %  |
|--|-----------|---------------|-----------|---------|---------|-----------|-----------|---------|
| R\$ thousand   | 2Q24      | 1Q25          | 2Q25      | On 2Q24 | On 1Q25 | 1H24      | 1H25      | On 1H24 |
| Interest revenues                                      | 297,892   | 270,156       | 342,741   | 15.1    | 26.9    | 590,091   | 612,897   | 3.9     |
| Results with trading financial investments             | 71,987    | 112,486       | 190,708   | 164.9   | 69.5    | 239,532   | 303,194   | 26.6    |
| Revenues with available for sale financial investments | 19,347    | 192           | -         | -       | -       | 38,071    | 192       | (99.5)  |
| Revenues with held to maturity financial investments   | 198,460   | 156,377       | 151,487   | (23.7)  | (3.1)   | 304,185   | 307,864   | 1.2     |
| Interest accrual on judicial deposits                  | 8,097     | 1,102         | 545       | (93.3)  | (50.5)  | 8,304     | 1,647     | (80.2)  |
| Interest expenses                                      | (177,124) | (193,610)     | (216,427) | 22.2    | 11.8    | (340,432) | (410,036) | 20.4    |
| Interest accrual on technical reserves                 | (176,054) | (182,946)     | (204,313) | 16.1    | 11.7    | (338,490) | (387,259) | 14.4    |
| Loans  | -         | (9,613)       | (10,806)  | -       | 12.4    | -         | (20,419)  | -       |
| Other  | (1,070)   | (1,051)       | (1,308)   | 22.2    | 24.5    | (1,942)   | (2,358)   | 21.4    |
| Net interest income                                    | 120,768   | 76,547        | 126,314   | 4.6     | 65.0    | 249,659   | 202,861   | (18.7)  |

#### **QUARTERLY ANALYSIS**

In **2Q25**, **net interest income** was 4.6% higher than in 2Q24, supported by both volume growth and a 0.2 p.p. expansion in the net interest margin.

**Interest revenues** increased by R\$44.8 million (+15.1%), driven by a 1.5 p.p. rise in the average yield on the investment portfolio, which contributed R\$33.2 million to the result, reflecting the increase in the Selic rate. The expansion in the average balance of financial investments also contributed R\$11.7 million to the growth in interest income.

Interest expenses rose by 22.2% (+R\$39.3 million), mainly due to:

- higher average rate on technical provisions, which added R\$28.8 million to expenses, as result of the increase in the Referential Rate (TR); and
- R\$10.8 million in interest expenses on a bank loan granted temporarily to cover a shortfall in the regulatory coverage level of reserves required by SUSEP, caused by the steepening of the forward yield curve in December 2024.

### YEAR-TO-DATE ANALYSIS

In **1H25**, **net investment income** from interest was 18.7% lower than in 1H24, with a 0.8 p.p. decline in the net interest margin.

**Interest revenues** increased by R\$22.8 million, with the expansion in the average balance contributing R\$15.7 million and the 0.3 p.p. increase in the average interest rate (driven by the higher Selic rate) adding R\$7.1 million.

Interest expenses rose by R\$69.6 million (+20.4%), mainly impacted by a 1.1 p.p. increase in the average cost of interest-bearing liabilities, which added R\$62.4 million to interest expenses. In addition, interest expenses related to the bank loan mentioned in the quarterly analysis contributed to the increase in the balance of interest-bearing liabilities, adding R\$7.2 million to interest expenses.

Table 41 – Brasilcap | Quarterly figures – Earning assets – average balance and interest rates

|  |                 | 2Q24              | 2Q25                |                 |                   |                     |
|--|-----------------|-------------------|---------------------|-----------------|-------------------|---------------------|
| R\$ thousand                             | Average balance | Interest revenues | Annualized rate (%) | Average balance | Interest revenues | Annualized rate (%) |
| Earnings assets                          |                 |                   |                     |                 |                   |                     |
| Trading financial investments            | 3,410,931       | 71,987            | 8.7                 | 5,630,738       | 190,708           | 14.8                |
| Available for sale financial investments | 1,179,159       | 19,347            | 6.7                 | -               | -                 | -                   |
| Held to maturity financial investments   | 7,070,619       | 198,460           | 11.7                | 6,403,826       | 151,487           | 10.1                |
| Judicial deposits                        | 1,266,816       | 8,097             | 2.6                 | 1,348,873       | 545               | 0.2                 |
| Total                                    | 12,927,526      | 297,892           | 9.5                 | 13,383,437      | 342,741           | 11.0                |

Table 42 - Brasilcap | Quarterly figures - Interest bearing liabilities - average balance and interest rates

|                                    |                 | 2Q24              |                     | 2Q25            |                   |                     |  |  |
|------------------------------------|-----------------|-------------------|---------------------|-----------------|-------------------|---------------------|--|--|
| R\$ thousand                       | Average balance | Interest expenses | Annualized rate (%) | Average balance | Interest expenses | Annualized rate (%) |  |  |
| Interest bearing liabilities       |                 |                   |                     |                 |                   |                     |  |  |
| Technical reserves - premium bonds | 11,158,671      | (176,054)         | 6.2                 | 11,130,011      | (204,313)         | 7.4                 |  |  |
| Other                              | 1,262,085       | (1,070)           | 0.3                 | 1,327,815       | (1,308)           | 0.4                 |  |  |
| Loans                              | -               | -                 | -                   | 253,433         | (10,806)          | 16.5                |  |  |
| Total                              | 12,420,756      | (177,124)         | 5.6                 | 12,711,259      | (216,427)         | 6.8                 |  |  |

Table 43 – Brasilcap | Year-to-date figures – Earning assets – average balance and interest rates

|  |                 | 1H24              |                     | 1H25            |                   |                     |  |
|--|-----------------|-------------------|---------------------|-----------------|-------------------|---------------------|--|
| R\$ thousand                             | Average balance | Interest revenues | Annualized rate (%) | Average balance | Interest revenues | Annualized rate (%) |  |
| Earnings assets                          |                 |                   |                     |                 |                   |                     |  |
| Trading financial investments            | 3,940,379       | 239,532           | 12.7                | 4,952,088       | 303,194           | 13.1                |  |
| Available for sale financial investments | 1,352,987       | 38,071            | 5.8                 | 404,864         | 192               | 0.1                 |  |
| Held to maturity financial investments   | 6,553,928       | 304,185           | 9.7                 | 6,743,631       | 307,864           | 9.7                 |  |
| Judicial deposits                        | 1,247,432       | 8,304             | 1.4                 | 1,338,019       | 1,647             | 0.3                 |  |
| Total                                    | 13,094,725      | 590,091           | 9.4                 | 13,438,602      | 612,897           | 9.6                 |  |

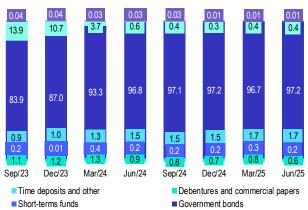
Table 44 - Brasilcap | Year-to-date figures - Interest bearing liabilities - average balance and interest rates

|                                    |                 | 1H25              |                     |                 |                   |                     |
|------------------------------------|-----------------|-------------------|---------------------|-----------------|-------------------|---------------------|
| R\$ thousand                       | Average balance | Interest expenses | Annualized rate (%) | Average balance | Interest expenses | Annualized rate (%) |
| Interest bearing liabilities       |                 |                   |                     |                 |                   |                     |
| Technical reserves - premium bonds | 11,250,539      | (338,490)         | 6.0                 | 11,149,756      | (387,259)         | 7.0                 |
| Other                              | 1,249,158       | (1,942)           | 0.3                 | 1,319,657       | (2,358)           | 0.4                 |
| Loans                              | -               | -                 | -                   | 252,572         | (20,419)          | 16.0                |
| Total                              | 12,499,697      | (340,432)         | 5.5                 | 12,721,984      | (410,036)         | 6.5                 |

Table 45 – Brasilcap | Financial investments portfolio breakdown

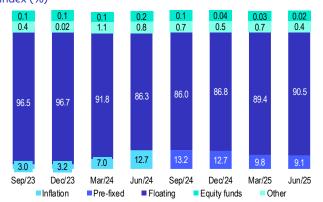
|                             |            | Balance    | Chg. %     |           |           |
|-----------------------------|------------|------------|------------|-----------|-----------|
| R\$ thousand                | Jun/24     | Mar/25     | Jun/25     | On Jun/24 | On Mar/25 |
| Trading                     | 2,459,406  | 5,328,718  | 5,932,757  | 141.2     | 11.3      |
| Floating                    | 2,122,273  | 4,765,200  | 5,368,400  | 153.0     | 12.7      |
| Pre-fixed                   | -          | 522,303    | 540,496    | -         | 3.5       |
| Inflation                   | 313,178    | -          | -          | -         | -         |
| Equity funds                | 3,726      | 1,428      | 1,288      | (65.4)    | (9.8)     |
| Short-terms funds           | 20,230     | 39,787     | 22,574     | 11.6      | (43.3)    |
| Available for sale          | 1,185,555  | -          | -          | -         | -         |
| Pre-fixed                   | 1,185,555  | -          | -          | -         | -         |
| Held to maturity securities | 8,078,082  | 6,504,532  | 6,303,119  | (22.0)    | (3.1)     |
| Pre-fixed                   | 8,075,280  | 6,504,532  | 6,303,119  | (21.9)    | (3.1)     |
| Floating                    | 2,802      | -          | -          | -         | -         |
| Total                       | 11,723,042 | 11,833,251 | 12,235,877 | 4.4       | 3.4       |

Figure 62 - Brasilcap | Asset allocation (%)



- Repo + cash
- Equity funds

Figure 63 – Brasilcap | Financial investments breakdown by index (%)



### ■ BALANCE SHEET

Table 46 – Brasilcap | Balance sheet

|                                    |            | Balance    |            | Chg. %    |           |  |
|------------------------------------|------------|------------|------------|-----------|-----------|--|
| R\$ thousand                       | Jun/24     | Mar/25     | Jun/25     | On Jun/24 | On Mar/25 |  |
| Assets                             | 13,253,220 | 13,475,821 | 13,902,523 | 4.9       | 3.2       |  |
| Cash and cash equivalents          | 21         | 127        | 31         | 46.4      | (75.6)    |  |
| Financial assets                   | 11,723,042 | 11,833,251 | 12,235,877 | 4.4       | 3.4       |  |
| Securities and credits receivable  | 1,502,155  | 1,611,843  | 1,633,666  | 8.8       | 1.4       |  |
| Prepaid expenses                   | 5,397      | 6,741      | 5,591      | 3.6       | (17.1)    |  |
| Investments                        | 285        | 481        | 481        | 69.0      | -         |  |
| Fixed assets                       | 16,478     | 15,095     | 14,536     | (11.8)    | (3.7)     |  |
| Intangible                         | 119        | 2,406      | 5,839      | -         | 142.7     |  |
| Other assets                       | 5,723      | 5,877      | 6,502      | 13.6      | 10.6      |  |
| Liabilities                        | 12,528,542 | 12,617,961 | 12,970,990 | 3.5       | 2.8       |  |
| Accounts payable                   | 86,662     | 46,702     | 74,217     | (14.4)    | 58.9      |  |
| Loans                              | -          | 253,128    | 253,738    | -         | 0.2       |  |
| Premium bonds operations debts     | 5,092      | 12,040     | 15,417     | 202.8     | 28.0      |  |
| Technical reserves - premium bonds | 11,165,361 | 10,980,726 | 11,279,297 | 1.0       | 2.7       |  |
| Other liabilities                  | 1,271,428  | 1,325,366  | 1,348,321  | 6.0       | 1.7       |  |
| Shareholders' equity               | 724,677    | 857,859    | 931,532    | 28.5      | 8.6       |  |
| Capital                            | 354,398    | 354,398    | 354,398    | -         | -         |  |
| Capital increase pending approval  | -          | 48,602     | 48,602     | -         | -         |  |
| Reserves                           | 239,239    | 400,852    | 400,852    | 67.6      | -         |  |
| Equity valuation adjustments       | (10,070)   | -          | -          | -         | -         |  |
| Accumulated profits and losses     | 141,110    | 54,007     | 127,680    | (9.5)     | 136.4     |  |

### SOLVENCY

Table 47 – Brasilcap | Solvency<sup>1</sup>

|   |          | Balance  |          | Chg. %    |           |  |  |
|---|----------|----------|----------|-----------|-----------|--|--|
| R\$ thousand                              | Jun/24   | Mar/25   | Jun/25   | On Jun/24 | On Mar/25 |  |  |
| Adjusted shareholders' equity (a)         | 431,350  | 394,853  | 586,144  | 35.9      | 48.4      |  |  |
| Minimum capital required (b)              | 275,016  | 263,398  | 252,677  | (8.1)     | (4.1)     |  |  |
| Additional capital for underwritting risk | 41,807   | 43,505   | 41,957   | 0.4       | (3.6)     |  |  |
| Additional capital for credit risk        | 43,405   | 50,898   | 47,651   | 9.8       | (6.4)     |  |  |
| Additional capital for operating risk     | 32,616   | 33,802   | 35,835   | 9.9       | 6.0       |  |  |
| Additional capital for market risk        | 210,570  | 192,209  | 181,294  | (13.9)    | (5.7)     |  |  |
| Benefit of correlation between risks      | (53,382) | (57,016) | (54,060) | 1.3       | (5.2)     |  |  |
| Capital adequacy (a) - (b)                | 156,334  | 131,455  | 333,467  | 113.3     | 153.7     |  |  |
| Solvency ratio (a) / (b) - %              | 156.8    | 149.9    | 232.0    | 75.1 p.p. | 82.1 p.p. |  |  |

<sup>1.</sup> Information based on the accounting principles adopted by SUSEP.

# 2.4 BRASILDENTAL

Due to operational issues, as of January 2023, the accounting recognition of the investment in Brasildental will be carried out with a delay of one month. Thus, 1Q25 contains information related to January and February, while 2Q24 and 2Q25 include information of March, April and May.

Table 48 – Brasildental | Income statement

|  | Q        |         | arterly Flow Chg. |         |         | Chg. % Half-Year |          | Chg. %  |
|--|----------|---------|-------------------|---------|---------|------------------|----------|---------|
| R\$ thousand                             | 2Q24     | 1Q25    | 2Q25              | On 2Q24 | On 1Q25 | 1H24             | 1H25     | On 1H24 |
| Gross operating revenues                 | 30,186   | 20,210  | 30,948            | 2.5     | 53.1    | 49,808           | 51,158   | 2.7     |
| Taxes on revenues                        | (1,173)  | (861)   | (1,184)           | 0.9     | 37.4    | (1,903)          | (2,045)  | 7.4     |
| Net operating revenues                   | 29,013   | 19,349  | 29,764            | 2.6     | 53.8    | 47,905           | 49,113   | 2.5     |
| Cost of services                         | (14,440) | (8,788) | (14,409)          | (0.2)   | 64.0    | (23,541)         | (23,198) | (1.5)   |
| Gross income                             | 14,573   | 10,560  | 15,355            | 5.4     | 45.4    | 24,365           | 25,915   | 6.4     |
| Acquisition costs                        | (1,432)  | (971)   | (1,889)           | 32.0    | 94.6    | (2,248)          | (2,860)  | 27.2    |
| Administratives expenses                 | (5,190)  | (3,532) | (4,879)           | (6.0)   | 38.1    | (9,401)          | (8,411)  | (10.5)  |
| Tax expenses                             | (8)      | (18)    | (4)               | (50.9)  | (78.4)  | (24)             | (21)     | (11.0)  |
| Other revenues (expenses)                | 971      | 780     | (132)             | -       | -       | 1,843            | 648      | (64.8)  |
| Earnings before interest and taxes       | 8,915    | 6,820   | 8,451             | (5.2)   | 23.9    | 14,535           | 15,271   | 5.1     |
| Net investment income                    | 603      | 446     | 698               | 15.7    | 56.5    | 1,034            | 1,144    | 10.6    |
| Financial income                         | 810      | 654     | 998               | 23.3    | 52.7    | 1,359            | 1,652    | 21.5    |
| Financial expenses                       | (207)    | (208)   | (300)             | 45.2    | 44.5    | (325)            | (508)    | 56.1    |
| Earnings before taxes and profit sharing | 9,518    | 7,266   | 9,149             | (3.9)   | 25.9    | 15,569           | 16,415   | 5.4     |
| Taxes                                    | (3,291)  | (2,449) | (3,078)           | (6.5)   | 25.7    | (5,328)          | (5,526)  | 3.7     |
| Profit sharing                           | 471      | (43)    | (76)              | -       | 76.6    | 370              | (120)    | -       |
| Net income                               | 6,698    | 4,774   | 5,995             | (10.5)  | 25.6    | 10,611           | 10,769   | 1.5     |

Table 49 – Brasildental | Performance ratios

|                    | C    | Quarterly Flow |      | Chg. (p.p.) |         |      | Half-Yearly Flow |         |  |
|--------------------|------|----------------|------|-------------|---------|------|------------------|---------|--|
| %                  | 2Q24 | 1Q25           | 2Q25 | On 2Q24     | On 1Q25 | 1H24 | 1H25             | On 1H24 |  |
| Performance ratios |      |                |      |             |         |      |                  |         |  |
| Loss ratio         | 49.8 | 45.4           | 48.4 | (1.4)       | 3.0     | 49.1 | 47.2             | (1.9)   |  |
| Comission ratio    | 4.9  | 5.0            | 6.3  | 1.4         | 1.3     | 4.7  | 5.8              | 1.1     |  |
| G&A ratio          | 14.6 | 14.3           | 16.8 | 2.3         | 2.5     | 15.8 | 15.9             | 0.0     |  |
| EBITDA margin      | 30.7 | 35.2           | 28.4 | (2.3)       | (6.9)   | 30.3 | 31.1             | 0.8     |  |

### ■ BALANCE SHEET

Table 50 – Brasildental | Balance sheet

|   |        | Balance | Chg. % |          |          |
|---|--------|---------|--------|----------|----------|
| R\$ thousand  | May24  | Feb25   | May25  | On May24 | On Feb25 |
| Assets  | 39,530 | 37,859  | 35,628 | (9.9)    | (5.9)    |
| Cash and cash equivalents                             | 1,635  | 981     | 1,087  | (33.5)   | 10.8     |
| Financial assets                                      | 32,671 | 28,756  | 27,140 | (16.9)   | (5.6)    |
| Receivables from insurance and reinsurance operations | 3,839  | 5,682   | 5,176  | 34.8     | (8.9)    |
| Tax assets  | 971    | 1,574   | 1,442  | 48.5     | (8.4)    |
| Other assets  | 414    | 866     | 782    | 88.7     | (9.8)    |
| Liabilities   | 17,866 | 20,820  | 20,294 | 13.6     | (2.5)    |
| Technical reserves                                    | 10,027 | 11,354  | 11,632 | 16.0     | 2.4      |
| Tax liabilities                                       | 1,156  | 1,511   | 1,074  | (7.1)    | (28.9)   |
| Other liabilities                                     | 6,683  | 7,955   | 7,589  | 13.5     | (4.6)    |
| Shareholders' equity                                  | 21,664 | 17,039  | 15,334 | (29.2)   | (10.0)   |
| Capital   | 9,500  | 9,500   | 9,500  | -        | -        |
| Retained earnings                                     | 3,553  | 5,565   | 3,965  | 11.6     | (28.8)   |
| Reserves  | 8,611  | 1,974   | 1,869  | (78.3)   | (5.4)    |

# 2.5 BB CORRETORA

Table 51 – BB Corretora | Income statement

|                                    | Q         | uarterly Flow | w Chg. %  |         | Half-Year | Chg. %    |           |         |
|------------------------------------|-----------|---------------|-----------|---------|-----------|-----------|-----------|---------|
| R\$ thousand                       | 2Q24      | 1Q25          | 2Q25      | On 2Q24 | On 1Q25   | 1H24      | 1H25      | On 1H24 |
| Brokerage revenues                 | 1,334,557 | 1,400,779     | 1,409,947 | 5.6     | 0.7       | 2,680,741 | 2,810,725 | 4.8     |
| Administrative expenses            | (61,080)  | (58,681)      | (49,687)  | (18.7)  | (15.3)    | (118,828) | (108,368) | (8.8)   |
| Personnel expenses                 | (17,743)  | (17,524)      | (19,321)  | 8.9     | 10.3      | (33,790)  | (36,845)  | 9.0     |
| Other operating income (expenses)  | (8,530)   | (646)         | (5,612)   | (34.2)  | -         | (11,119)  | (6,258)   | (43.7)  |
| Tax expenses                       | (158,605) | (168,896)     | (170,449) | 7.5     | 0.9       | (319,485) | (339,345) | 6.2     |
| Equity income                      | 3,771     | 3,484         | 1,561     | (58.6)  | (55.2)    | 4,663     | 5,045     | 8.2     |
| Earnings before interest and taxes | 1,092,372 | 1,158,516     | 1,166,438 | 6.8     | 0.7       | 2,202,183 | 2,324,954 | 5.6     |
| Net investment income              | 109,503   | 126,594       | 168,929   | 54.3    | 33.4      | 201,072   | 295,523   | 47.0    |
| Financial income                   | 110,541   | 162,960       | 169,064   | 52.9    | 3.7       | 226,963   | 332,024   | 46.3    |
| Financial expenses                 | (1,038)   | (36,366)      | (135)     | (87.0)  | (99.6)    | (25,891)  | (36,501)  | 41.0    |
| Earnings before taxes              | 1,201,875 | 1,285,110     | 1,335,367 | 11.1    | 3.9       | 2,403,255 | 2,620,477 | 9.0     |
| Taxes                              | (407,400) | (435,862)     | (451,589) | 10.8    | 3.6       | (815,518) | (887,451) | 8.8     |
| Net income                         | 794,475   | 849,248       | 883,778   | 11.2    | 4.1       | 1,587,737 | 1,733,026 | 9.2     |

#### ■ NET INCOME

In **2Q25**, BB Corretora's **net income** increased by 11.2% compared to the same period in 2024, driven by higher brokerage revenues and improvements in both EBIT and net margins.

Brokerage revenues rose by 5.6%, supported by the recognition of deferred revenues from premiums written in previous periods. On the other hand, revenues from the pension business declined by 30.5% compared to 2Q24, following a 21.6% drop in contributions, impacted by the introduction of IOF taxation on VGBL plans, as per Federal Decrees No. 12,499/2025 and No. 12,466/2025. The sharper decline in commissions relative to contributions is explained by a lower average commission rate, due to a reduced share of first installments in the collected volume, which carry higher commission percentages. Brokerage revenues from the premium bond segment grew by 29.5% YoY, while collections through the bancassurance channel increased by 23.1%. The faster growth in revenues compared to collections was due to a higher average commission rate, driven by sales of 36-month unique payment bonds, which carry higher commission percentages.

The **EBIT margin** improved by 0.9 p.p., supported by lower administrative expenses, due to reduced spending on sales incentive campaigns and administrative cost of products.

The **net margin** increased by 3.2 p.p., reflecting a 54.3% growth in net investment income, driven by a higher average balance of financial assets and the increase in the Selic rate.

In **1H25**, BB Corretora's **net income** grew by 9.2%, supported by: (i) higher **brokerage revenues**, which rose by 4.8% year-to-date, mainly due to the recognition of deferred revenues; (ii) a 0.6 p.p. improvement in the **EBIT margin**; and (iii) a 47.0% increase in **net investment income**, which added R\$94.5 million to the result, driven by growth in both the average balance and interest of financial investments.

Figure 64 - BB Corretora | Net income (R\$ million)

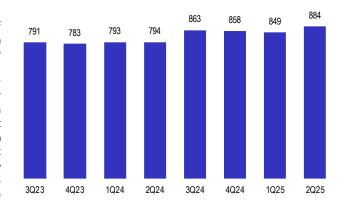


Figure 65 – BB Corretora | Key performance indicators

|                       | Chg. On 2Q2 | 24 Chg. On 1H24 |
|-----------------------|-------------|-----------------|
| Breakdown of brokeraç |             |                 |
| Insurance             | 8.1%        | 9.3%            |
| Pension plans         | (30.5%)     | (29.1%)         |
| Premium bonds         | 29.5%       | 13.3%           |
| Other¹                | 9.1%        | 4.8%            |
| Performance ratios    |             |                 |
| EBIT Margin           | 0.9 p.p.    | 0.6 p.p.        |
| Net Margin            | 3.2 p.p.    | 2.4 p.p.        |

<sup>&</sup>lt;sup>1</sup> Including dental plans and other revenues

Table 52 – BB Corretora | Managerial performance ratios

|                 | Quarterly Flow |      |      | Chg. (  | p.p.)   | Half-Yea | Chg. (p.p.) |         |
|-----------------|----------------|------|------|---------|---------|----------|-------------|---------|
| %               | 2Q24           | 1Q25 | 2Q25 | On 2Q24 | On 1Q25 | 1H24     | 1H25        | On 1H24 |
| G&A expenses    | 18.4           | 17.5 | 17.4 | (1.0)   | (0.2)   | 18.0     | 17.5        | (0.6)   |
| Tax expenses    | 11.9           | 12.1 | 12.1 | 0.2     | 0.0     | 11.9     | 12.1        | 0.2     |
| EBIT margin     | 81.9           | 82.7 | 82.7 | 0.9     | 0.0     | 82.1     | 82.7        | 0.6     |
| Income tax rate | 33.9           | 33.9 | 33.8 | (0.1)   | (0.1)   | 33.9     | 33.9        | (0.1)   |
| Net margin      | 59.5           | 60.6 | 62.7 | 3.2     | 2.1     | 59.2     | 61.7        | 2.4     |

### ■ BROKERAGE REVENUES

Figure 66 – BB Corretora | Brokerage revenues (R\$ million)

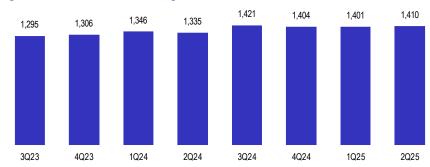


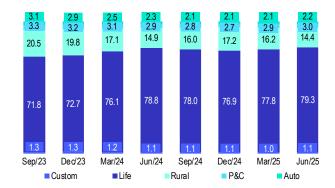
Table 53 – BB Corretora | Brokerage revenues breakdown

|               |           | Quarterly Flow |           |         |           | Ch      | Chg. % Half-Yearly Flow |         |           |         |           | Chg. %  |         |
|---------------|-----------|----------------|-----------|---------|-----------|---------|-------------------------|---------|-----------|---------|-----------|---------|---------|
| R\$ thousand  | 2Q24      | Part. %        | 1Q25      | Part. % | 2Q25      | Part. % | On 2Q24                 | On 1Q25 | 1H24      | Part. % | 1H25      | Part. % | On 1H24 |
| Insurance     | 1,071,028 | 80.3           | 1,126,500 | 80.4    | 1,157,692 | 82.1    | 8.1                     | 2.8     | 2,090,503 | 78.0    | 2,284,192 | 81.3    | 9.3     |
| Pension plans | 146,665   | 11.0           | 134,399   | 9.6     | 101,976   | 7.2     | (30.5)                  | (24.1)  | 333,389   | 12.4    | 236,375   | 8.4     | (29.1)  |
| Premium bonds | 111,564   | 8.4            | 134,416   | 9.6     | 144,497   | 10.2    | 29.5                    | 7.5     | 246,119   | 9.2     | 278,913   | 9.9     | 13.3    |
| Dental plans  | 1,195     | 0.1            | 1,221     | 0.1     | 1,199     | 0.1     | 0.3                     | (1.8)   | 2,366     | 0.1     | 2,419     | 0.1     | 2.2     |
| Other         | 4,105     | 0.3            | 4,243     | 0.3     | 4,583     | 0.3     | 11.6                    | 8.0     | 8,363     | 0.3     | 8,826     | 0.3     | 5.5     |
| Total         | 1,334,557 | 100.0          | 1,400,779 | 100.0   | 1,409,947 | 100.0   | 5.6                     | 0.7     | 2,680,741 | 100.0   | 2,810,725 | 100.0   | 4.8     |

Figure 67 – BB Corretora | Unearned commissions (R\$ million)

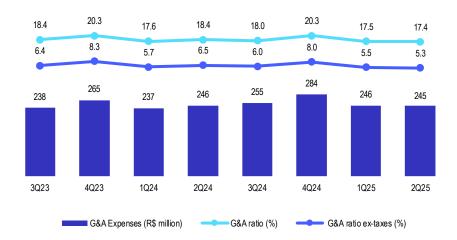


Figure 68 – BB Corretora | Unearned commissions breakdown (%)



### ■ GENERAL AND ADMINISTRATIVE EXPENSES

Figure 69 - BB Corretora | G&A expenses



#### **QUARTERLY ANALYSIS**

In **2Q25**, the **G&A ratio** decreased by 1.0 p.p. compared to the same period in 2024. This was due to a 5.6% increase in revenues and a 0.4% reduction in general and administrative expenses. It is important to note that part of the revenue growth came from the recognition of deferred commissions related to insurance sales made in previous periods, whose distribution costs were recorded at the time the policy was sold.

**Personnel expenses** increased by R\$1.6 million, reflecting an increase in the workforce.

Administrative expenses declined by 18.7%, mainly due to:

- R\$4.4 million (-25.7%) reduction in other administrative expenses, driven by lower spending on sales incentive campaigns;
- R\$2.7 million (-11.1%) decrease in administrative cost of products, reflecting: (i) lower sales volume in the pension segment, impacted by the introduction of IOF taxation on VGBL plans; (ii) a decline in insurance sales; and (iii) a higher percentage of products with lower reimbursement costs paid to Banco do Brasil;
- R\$2.6 million (-22.6%) drop in operational support expenses, due to reduced use of BB's backoffice and infrastructure; and
- R\$1.7 million (-20.4%) decrease in IT expenses, mainly due to lower processing costs.

**Other operating income and expenses** showed a negative balance that decreased by R\$2.9 million (-34.2%), reflecting a lower volume of provisions for civil lawsuits, partially offset by higher spending on sponsorships and tax-incentivized donations.

**Tax expenses** increased by 7.5%, in line with the growth in taxable revenues.

### YEAR-TO-DATE ANALYSIS

In 1H25, the G&A ratio decreased by 0.6 p.p.

Personnel expenses increased by R\$3.1 million (+9.0%), reflecting staff expansion.

**Administrative expenses** declined by R\$10.5 million (-8.8%), driven by lower operational support expenses (-R\$5.0 million | -23.1%) and a drop in administrative cost of products (-R\$5.0 million | -9.3%), as explained in the quarterly analysis.

**Other operating income and expenses** showed a negative balance that decreased by R\$4.9 million (-43.7%), due to a lower volume of provisions for civil lawsuits, partially offset by higher spending on sponsorships and tax-incentivized donations.

**Tax expenses** increased by 6.2%, following the growth in taxable revenues.

Table 54 – BB Corretora | General & Administrative expenses

|                                   | Qı        | uarterly Flow | Chg. %    |         |         | Half-Year | Chg. %    |         |
|-----------------------------------|-----------|---------------|-----------|---------|---------|-----------|-----------|---------|
| R\$ thousand                      | 2Q24      | 1Q25          | 2Q25      | On 2Q24 | On 1Q25 | 1H24      | 1H25      | On 1H24 |
| Personnel expenses                | (17,743)  | (17,524)      | (19,321)  | 8.9     | 10.3    | (33,790)  | (36,845)  | 9.0     |
| Administrative expenses           | (61,080)  | (58,681)      | (49,687)  | (18.7)  | (15.3)  | (118,828) | (108,368) | (8.8)   |
| Administrative cost of products   | (23,976)  | (27,217)      | (21,325)  | (11.1)  | (21.6)  | (53,547)  | (48,543)  | (9.3)   |
| Operational support               | (11,458)  | (7,865)       | (8,871)   | (22.6)  | 12.8    | (21,759)  | (16,736)  | (23.1)  |
| Information technology            | (8,392)   | (7,212)       | (6,677)   | (20.4)  | (7.4)   | (14,537)  | (13,889)  | (4.5)   |
| Other                             | (17,254)  | (16,387)      | (12,813)  | (25.7)  | (21.8)  | (28,985)  | (29,200)  | 0.7     |
| Other operating income (expenses) | (8,530)   | (646)         | (5,612)   | (34.2)  | -       | (11,119)  | (6,258)   | (43.7)  |
| Tax expenses                      | (158,605) | (168,896)     | (170,449) | 7.5     | 0.9     | (319,485) | (339,345) | 6.2     |
| PIS/PASEP                         | (22,691)  | (24,103)      | (24,259)  | 6.9     | 0.6     | (45,619)  | (48,362)  | 6.0     |
| COFINS                            | (105,647) | (112,660)     | (113,439) | 7.4     | 0.7     | (212,425) | (226,099) | 6.4     |
| ISS                               | (30,266)  | (32,134)      | (32,751)  | 8.2     | 1.9     | (61,440)  | (64,884)  | 5.6     |
| G&A Expenses                      | (245,957) | (245,747)     | (245,069) | (0.4)   | (0.3)   | (483,220) | (490,816) | 1.6     |

### ■ NET INVESTMENT INCOME

Figure 70 – BB Corretora | Net investment income (R\$ million)

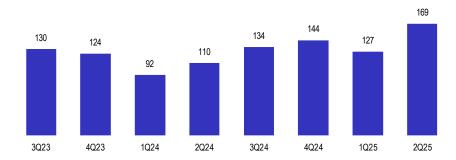


Table 55 - BB Corretora | Quarterly figures - Earning assets average balance and interest rates

|                                |                 | 2Q24     |                     | 2Q25            |          |                     |  |
|--------------------------------|-----------------|----------|---------------------|-----------------|----------|---------------------|--|
| R\$ thousand                   | Average balance | Revenues | Annualized rate (%) | Average balance | Revenues | Annualized rate (%) |  |
| Earning assets                 |                 |          |                     |                 |          |                     |  |
| Cash and financial instruments | 4,291,932       | 107,691  | 10.4                | 5,045,965       | 165,270  | 14.2                |  |
| Other assets                   | 243,879         | 2,850    | 4.8                 | 256,580         | 3,793    | 6.3                 |  |
| Current tax assets             | 3,153           | -        | -                   | 4,483           | -        | -                   |  |
| Total                          | 4,538,964       | 110,541  | 10.1                | 5,307,027       | 169,064  | 13.8                |  |

Table 56 – BB Corretora | Quarterly figures – Interest bearing liabilities average balance and interest rates

|                              |                 | 2Q24     |                     | 2Q25            |          |                     |  |
|------------------------------|-----------------|----------|---------------------|-----------------|----------|---------------------|--|
| R\$ thousand                 | Average balance | Expenses | Annualized rate (%) | Average balance | Expenses | Annualized rate (%) |  |
| Interest bearing liabilities |                 |          |                     |                 |          |                     |  |
| Dividends payable            | 793,868         | -        | -                   | 866,513         | -        | -                   |  |
| Other liabilities            | 499             | (912)    | 53.5                | 499             | -        | -                   |  |
| Total                        | 794,368         | (912)    | 0.5                 | 867,013         | -        | -                   |  |

Table 57 – BB Corretora | Year-to-date figures – Earning assets average balance and interest rates

|                                |                 | 1H24     |                     | 1H25            |          |                     |  |
|--------------------------------|-----------------|----------|---------------------|-----------------|----------|---------------------|--|
| R\$ thousand                   | Average balance | Revenues | Annualized rate (%) | Average balance | Revenues | Annualized rate (%) |  |
| Earning assets                 |                 |          |                     |                 |          |                     |  |
| Cash and financial instruments | 4,884,634       | 221,210  | 9.4                 | 5,818,679       | 324,875  | 11.9                |  |
| Other assets                   | 240,145         | 5,753    | 4.9                 | 254,791         | 7,149    | 5.9                 |  |
| Current tax assets             | 3,047           | -        | -                   | 4,467           | -        | -                   |  |
| Total                          | 5,127,825       | 226,963  | 9.2                 | 6,077,937       | 332,024  | 11.6                |  |

Table 58 – BB Corretora | Year-to-date figures – Interest bearing liabilities average balance and interest rates

|                              |                 | 1H24     |                     | 1H25            |          |                     |  |
|------------------------------|-----------------|----------|---------------------|-----------------|----------|---------------------|--|
| R\$ thousand                 | Average balance | Expenses | Annualized rate (%) | Average balance | Expenses | Annualized rate (%) |  |
| Interest bearing liabilities |                 |          |                     |                 |          |                     |  |
| Dividends payable            | 1,580,815       | (24,603) | 3.1                 | 1,726,714       | (36,214) | 4.3                 |  |
| Other liabilities            | 499             | (1,040)  | -                   | 499             | -        | -                   |  |
| Total                        | 1,581,314       | (25,643) | 3.3                 | 1,727,214       | (36,214) | 4.3                 |  |

### ■ BALANCE SHEET

Table 59 – BB Corretora | Balance sheet

|  |           | Balance   |           |           |           |  |  |
|--|-----------|-----------|-----------|-----------|-----------|--|--|
| R\$ thousand                           | Jun/24    | Mar/25    | Jun/25    | On Jun/24 | On Mar/25 |  |  |
| Assets                                 | 7,614,562 | 7,476,692 | 8,606,156 | 13.0      | 15.1      |  |  |
| Cash and cash equivalents              | 4,870,350 | 4,465,014 | 5,632,945 | 15.7      | 26.2      |  |  |
| Equity investments                     | 9,268     | 15,415    | 16,976    | 83.2      | 10.1      |  |  |
| Current tax assets                     | 18,951    | 30,929    | 30,852    | 62.8      | (0.2)     |  |  |
| Commission receivable                  | 2,467,564 | 2,707,808 | 2,664,117 | 8.0       | (1.6)     |  |  |
| Other assets                           | 248,429   | 257,527   | 261,266   | 5.2       | 1.5       |  |  |
| Liabilities                            | 7,608,443 | 6,621,435 | 8,600,148 | 13.0      | 29.9      |  |  |
| Dividends payable                      | 1,587,737 | -         | 1,733,026 | 9.2       | -         |  |  |
| Provision                              | 38,678    | 48,023    | 50,502    | 30.6      | 5.2       |  |  |
| Current tax liabilities                | 579,278   | 345,037   | 627,816   | 8.4       | 82.0      |  |  |
| Unearned commissions                   | 5,313,550 | 6,135,790 | 6,081,089 | 14.4      | (0.9)     |  |  |
| Other liabilities                      | 89,200    | 92,586    | 107,715   | 20.8      | 16.3      |  |  |
| Shareholders' equity                   | 6,118     | 855,257   | 6,008     | (1.8)     | (99.3)    |  |  |
| Capital                                | 1,000     | 1,000     | 1,000     | -         | -         |  |  |
| Reserves                               | 5,175     | 5,175     | 5,175     | -         | -         |  |  |
| Other accumulated comprehensive income | (57)      | (166)     | (167)     | 191.0     | 0.3       |  |  |
| Retained earnings                      | 0         | 849,248   | -         | -         | -         |  |  |

# 3. INFORMATION IN IFRS 17

### ■ BB SEGURIDADE - IFRS 4 VS IFRS 17

The information below presents a brief summary of the main impacts on the net income of BB Seguridade and investees, referring to the adoption of IFRS 17 as of January 1, 2023, not ruling out the need of reading the explanatory notes to the audited financial statements for more information.

Figure 60 – BB Seguridade | Impacts on the recurring net income due to accounting standards difference (R\$ million)

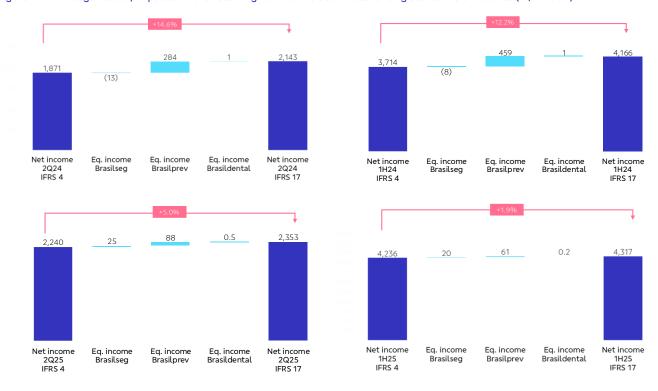


Table 61 – BB Seguridade | Income statement

|   | Quarterly Flow |           | Chg.      | %       | Half-Yea | Half-Yearly Flow |           |         |
|---|----------------|-----------|-----------|---------|----------|------------------|-----------|---------|
| R\$ thousand  | 2Q24           | 1Q25      | 2Q25      | On 2Q24 | On 1Q25  | 1H24             | 1H25      | On 1H24 |
| Equity income   | 2,138,905      | 1,967,158 | 2,350,680 | 9.9     | 19.5     | 4,155,142        | 4,317,838 | 3.9     |
| Underwritting and accumulation businesses                   | 1,333,052      | 1,102,069 | 1,417,421 | 6.3     | 28.6     | 2,551,142        | 2,519,490 | (1.2)   |
| Brasilseg   | 735,267        | 820,196   | 963,581   | 31.1    | 17.5     | 1,498,406        | 1,783,777 | 19.0    |
| Brasilprev  | 544,275        | 240,397   | 399,611   | (26.6)  | 66.2     | 948,592          | 640,008   | (32.5)  |
| Brasilcap   | 46,991         | 36,059    | 49,190    | 4.7     | 36.4     | 94,216           | 85,249    | (9.5)   |
| Brasildental  | 6,519          | 5,417     | 5,039     | (22.7)  | (7.0)    | 9,927            | 10,456    | 5.3     |
| Distribution businesses                                     | 794,475        | 849,248   | 883,778   | 11.2    | 4.1      | 1,587,737        | 1,733,026 | 9.2     |
| Other   | 11,378         | 15,841    | 49,481    | 334.9   | 212.4    | 16,264           | 65,322    | 301.6   |
| G&A expenses  | (5,515)        | (10,087)  | (4,605)   | (16.5)  | (54.4)   | (12,942)         | (14,692)  | 13.5    |
| Net investment income                                       | 12,207         | 7,035     | 6,711     | (45.0)  | (4.6)    | 28,809           | 13,746    | (52.3)  |
| Earnings before taxes and profit sharing                    | 2,145,597      | 1,964,106 | 2,352,786 | 9.7     | 19.8     | 4,171,008        | 4,316,892 | 3.5     |
| Taxes   | (2,252)        | 163       | (28)      | (98.7)  | -        | (4,618)          | 135       | -       |
| Recurring net income  | 2,143,345      | 1,964,269 | 2,352,758 | 9.8     | 19.8     | 4,166,390        | 4,317,027 | 3.6     |
| One-off events  | -              | -         | 63,154    | -       | -        | -                | 63,154    | -       |
| Brasilseg: reversal of provision for judicial claims (PSLJ) | -              | -         | 63,154    | -       | -        | -                | 63,154    | -       |
| Net income  | 2,143,345      | 1,964,269 | 2,415,912 | 12.7    | 23.0     | 4,166,390        | 4,380,181 | 5.1     |

Table 62 – BB Seguridade | Balance sheet

|   |             |             | Chg. %      |           |           |
|---|-------------|-------------|-------------|-----------|-----------|
| R\$ thousand                                      | Jun/24      | Mar/25      | Jun/25      | On Jun/24 | On Mar/25 |
| Assets  | 12,773,935  | 11,679,927  | 14,278,796  | 11.8      | 22.3      |
| Cash and cash equivalents                         | 334,622     | 43,546      | 1,046,377   | 212.7     | -         |
| Financial assets marked to market                 | 25,429      | 28,148      | 27,831      | 9.4       | (1.1)     |
| Investments                                       | 9,800,226   | 11,442,091  | 10,309,073  | 5.2       | (9.9)     |
| Current tax assets                                | 122,068     | 24,274      | 25,719      | (78.9)    | 6.0       |
| Deferred tax assets                               | 424         | 122,718     | 124,907     | -         | 1.8       |
| Dividends receivable                              | 2,475,695   | -           | 2,733,026   | 10.4      | -         |
| Other assets                                      | 12,334      | 16,578      | 9,526       | (22.8)    | (42.5)    |
| Intangible  | 3,137       | 2,572       | 2,337       | (25.5)    | (9.1)     |
| Liabilities                                       | 2,712,218   | 17,965      | 3,784,772   | 39.5      | -         |
| Provision for fiscal, civil and tax contingencies | 1,249       | 2,321       | 2,233       | 78.8      | (3.8)     |
| Statutory obligation                              | 2,700,317   | 384         | 3,770,407   | 39.6      | -         |
| Current tax liabilities                           | 30          | 257         | 36          | 20.0      | (86.0)    |
| Other liabilities                                 | 10,622      | 15,003      | 12,096      | 13.9      | (19.4)    |
| Shareholders' equity                              | 10,061,717  | 11,661,962  | 10,494,024  | 4.3       | (10.0)    |
| Capital   | 6,269,692   | 6,269,692   | 6,269,692   | -         | -         |
| Reserves  | 4,447,814   | 6,039,802   | 6,039,802   | 35.8      | -         |
| Treasury shares                                   | (1,869,833) | (1,868,914) | (1,868,914) | (0.0)     | -         |
| Other accumulated comprehensive income            | (252,346)   | (742,911)   | (558,626)   | 121.4     | (24.8)    |
| Retained earnings                                 | 1,466,390   | 1,964,293   | 612,070     | (58.3)    | (68.8)    |

### ■ BRASILSEG

Table 63 – Brasilseg | Income statement

|  | Quarterly Flow |             | Chg.        | %       | Half-Year | Chg. %      |             |         |
|--|----------------|-------------|-------------|---------|-----------|-------------|-------------|---------|
| R\$ thousand   | 2Q24           | 1Q25        | 2Q25        | On 2Q24 | On 1Q25   | 1H24        | 1H25        | On 1H24 |
| Insurance contracts results                                | 4,134,576      | 4,326,726   | 4,412,309   | 6.7     | 2.0       | 8,214,107   | 8,739,035   | 6.4     |
| BBA contracts results                                      | 816,543        | 1,010,447   | 1,077,923   | 32.0    | 6.7       | 1,589,361   | 2,088,370   | 31.4    |
| CSM release  | 291,219        | 308,087     | 309,241     | 6.2     | 0.4       | 570,616     | 617,328     | 8.2     |
| Risk adjustment release                                    | 3,912          | 5,223       | 7,961       | 103.5   | 52.4      | 9,788       | 13,184      | 34.7    |
| Risk adjustment  | 10,111         | 19,997      | 6,796       | (32.8)  | (66.0)    | 20,307      | 26,792      | 31.9    |
| Expected expenses  | 511,301        | 677,141     | 753,925     | 47.5    | 11.3      | 988,650     | 1,431,066   | 44.7    |
| PPA contracts results                                      | 3,318,033      | 3,316,279   | 3,334,387   | 0.5     | 0.5       | 6,624,746   | 6,650,666   | 0.4     |
| Insurance expenses   | (2,704,427)    | (2,833,428) | (2,628,910) | (2.8)   | (7.2)     | (5,316,152) | (5,462,338) | 2.7     |
| Loss component   | (3,785)        | (9,027)     | 7,173       | -       | -         | (3,656)     | (1,854)     | (49.3)  |
| Realized expenses  | (2,700,642)    | (2,824,401) | (2,636,083) | (2.4)   | (6.7)     | (5,312,496) | (5,460,484) | 2.8     |
| Insurance margin   | 1,430,149      | 1,493,298   | 1,783,399   | 24.7    | 19.4      | 2,897,955   | 3,276,697   | 13.1    |
| Net investment income                                      | 139,300        | 233,394     | 229,311     | 64.6    | (1.7)     | 261,057     | 462,705     | 77.2    |
| Financial revenues   | 234,955        | 309,943     | 318,879     | 35.7    | 2.9       | 485,001     | 628,822     | 29.7    |
| Financial expenses   | (95,655)       | (76,548)    | (89,569)    | (6.4)   | 17.0      | (223,944)   | (166,117)   | (25.8)  |
| Non-attributable expenses                                  | (267,688)      | (265,496)   | (293,379)   | 9.6     | 10.5      | (509,291)   | (558,875)   | 9.7     |
| Other revenues and expenses                                | (8,541)        | (4,712)     | (4,657)     | (45.5)  | (1.2)     | (12,038)    | (9,369)     | (22.2)  |
| Earnings before taxes and profit sharing                   | 1,293,221      | 1,456,484   | 1,714,674   | 32.6    | 17.7      | 2,637,684   | 3,171,158   | 20.2    |
| Taxes  | (297,721)      | (351,264)   | (413,582)   | 38.9    | 17.7      | (612,498)   | (764,845)   | 24.9    |
| Profit sharing   | (9,618)        | (5,805)     | (10,471)    | 8.9     | 80.4      | (16,255)    | (16,277)    | 0.1     |
| Recurring net income                                       | 985,882        | 1,099,415   | 1,290,621   | 30.9    | 17.4      | 2,008,931   | 2,390,036   | 19.0    |
| One-off events   | -              | -           | 84,217      | -       | -         | -           | 84,217      | -       |
| Reversal of pending claims provisions -<br>Judicial (PSLJ) | -              | -           | 131,936     | -       | -         | -           | 131,936     | -       |
| Reversal of PSLJ - tax expenses (PIS/COFINS)               | -              | -           | (5,782)     | -       | -         | -           | (5,782)     | -       |
| Reversal of PSLJ - taxes (IR/CSLL)                         | -              | -           | (41,937)    | -       | -         | -           | (41,937)    | -       |
| Net income   | 985,882        | 1,099,415   | 1,374,838   | 39.5    | 25.1      | 2,008,931   | 2,474,253   | 23.2    |

Table 64 – Brasilseg | Balance sheet

|                                     |            | Balance    |            |           |           |
|-------------------------------------|------------|------------|------------|-----------|-----------|
| R\$ thousand                        | Jun/24     | Mar/25     | Jun/25     | On Jun/24 | On Mar/25 |
| Assets                              | 14,313,098 | 14,133,532 | 13,619,127 | (4.8)     | (3.6)     |
| Cash and equivalent of cash         | 4,949      | 3,208      | 2,287      | (53.8)    | (28.7)    |
| Receivables                         | 349,600    | 165,356    | 160,153    | (54.2)    | (3.1)     |
| Financial investments               | 9,859,928  | 10,097,837 | 9,884,186  | 0.2       | (2.1)     |
| Insurance and reinsurance contracts | 1,738,925  | 1,379,125  | 1,144,394  | (34.2)    | (17.0)    |
| Current tax asset                   | 91,466     | 119,550    | 110,851    | 21.2      | (7.3)     |
| Deferred tax assets                 | 261,869    | 329,648    | 301,046    | 15.0      | (8.7)     |
| Other                               | 1,123,781  | 1,142,964  | 1,136,666  | 1.1       | (0.6)     |
| Intangible and fixed assets         | 507,201    | 521,739    | 504,637    | (0.5)     | (3.3)     |
| Equity investment                   | 375,378    | 374,104    | 374,907    | (0.1)     | 0.2       |
| Liabilities                         | 10,753,962 | 10,798,273 | 10,214,052 | (5.0)     | (5.4)     |
| Insurance and reinsurance contracts | 9,107,372  | 9,205,016  | 8,352,584  | (8.3)     | (9.3)     |
| Payable accounts                    | 202,009    | 202,570    | 234,217    | 15.9      | 15.6      |
| Current tax liabilities             | 338,896    | 282,944    | 512,020    | 51.1      | 81.0      |
| Other                               | 1,105,685  | 1,107,743  | 1,115,231  | 0.9       | 0.7       |
| Equity                              | 3,559,136  | 3,335,258  | 3,405,075  | (4.3)     | 2.1       |

### ■ BRASILPREV

Table 65 – Brasilprev | Income statement

|  |             | Quarterly Flow |              | Chg. %  |         | Half-Yearly Flow |              | Chg. %  |
|--|-------------|----------------|--------------|---------|---------|------------------|--------------|---------|
| R\$ thousand                             | 2Q24        | 1Q25           | 2Q25         | On 2Q24 | On 1Q25 | 1H24             | 1H25         | On 1H24 |
| Result with insurance contract           | 1,087,736   | 1,117,257      | 1,113,282    | 2.3     | (0.4)   | 2,132,526        | 2,230,539    | 4.6     |
| Result with contracts BBA                | 197,921     | 197,913        | 187,370      | (5.3)   | (5.3)   | 384,962          | 385,284      | 0.1     |
| CSM release                              | 45,339      | 43,738         | 41,832       | (7.7)   | (4.4)   | 91,063           | 85,570       | (6.0)   |
| Risk adjustment release                  | 187         | 188            | 182          | (2.4)   | (2.8)   | 369              | 370          | 0.3     |
| Expected expenses                        | 152,395     | 153,987        | 145,356      | (4.6)   | (5.6)   | 293,530          | 299,343      | 2.0     |
| Result with contracts VFA                | 889,815     | 919,344        | 925,912      | 4.1     | 0.7     | 1,747,564        | 1,845,256    | 5.6     |
| CSM release                              | 647,263     | 687,770        | 688,088      | 6.3     | 0.0     | 1,268,305        | 1,375,858    | 8.5     |
| Expected expenses                        | 242,552     | 231,574        | 237,824      | (1.9)   | 2.7     | 479,259          | 469,398      | (2.1)   |
| Insurance expenses                       | (9,556)     | (672,912)      | (257,355)    | -       | (61.8)  | (122,768)        | (930,267)    | -       |
| Loss component                           | 359,889     | (327,222)      | 119,382      | (66.8)  | -       | 593,628          | (207,840)    | -       |
| Realized expenses                        | (369,445)   | (345,690)      | (376,736)    | 2.0     | 9.0     | (716,396)        | (722,426)    | 0.8     |
| Insurance margin                         | 1,078,180   | 444,345        | 855,928      | (20.6)  | 92.6    | 2,009,758        | 1,300,273    | (35.3)  |
| Reinsurance margin                       | 100         | 95             | 9            | (90.8)  | (90.3)  | (64)             | 104          | -       |
| Result with insurance services           | 1,078,280   | 444,440        | 855,937      | (20.6)  | 92.6    | 2,009,694        | 1,300,377    | (35.3)  |
| Net investment income                    | 153,924     | 112,305        | 55,251       | (64.1)  | (50.8)  | 151,079          | 167,556      | 10.9    |
| Financial revenues                       | 7,169,292   | 12,910,787     | 15,290,210   | 113.3   | 18.4    | 16,148,348       | 28,200,997   | 74.6    |
| Financial expenses                       | (7,015,369) | (12,798,482)   | (15,234,959) | 117.2   | 19.0    | (15,997,268)     | (28,033,440) | 75.2    |
| Non-attributable expenses                | (19,587)    | (18,887)       | (21,119)     | 7.8     | 11.8    | (39,846)         | (40,006)     | 0.4     |
| Other revenues and expenses              | (6)         | (0)            | -            | -       | -       | (82)             | (0)          | (99.4)  |
| Earnings before taxes and profit sharing | 1,212,611   | 537,858        | 890,069      | (26.6)  | 65.5    | 2,120,845        | 1,427,927    | (32.7)  |
| Taxes                                    | (482,485)   | (212,175)      | (352,728)    | (26.9)  | 66.2    | (846,822)        | (564,902)    | (33.3)  |
| Profit sharing                           | (4,872)     | (5,627)        | (4,987)      | 2.4     | (11.4)  | (10,139)         | (10,615)     | 4.7     |
| Net income                               | 725,254     | 320,056        | 532,354      | (26.6)  | 66.3    | 1,263,884        | 852,410      | (32.6)  |

Table 66 – Brasilprev | Balance sheet

|   |             | Balance     |             | Chg. %    |           |  |
|---|-------------|-------------|-------------|-----------|-----------|--|
| R\$ thousand  | Jun/24      | Mar/25      | Jun/25      | On Jun/24 | On Mar/25 |  |
| Assets  | 417,388,216 | 444,049,814 | 454,770,289 | 9.0       | 2.4       |  |
| Cash and cash equivalents                             | 107,740     | 145,830     | 99,293      | (7.8)     | (31.9)    |  |
| Financial investments                                 | 416,750,899 | 443,450,726 | 454,228,124 | 9.0       | 2.4       |  |
| Operationg receivables                                | 249,832     | 190,141     | 186,956     | (25.2)    | (1.7)     |  |
| Deferred reinsurance and retrocession assets          | 584         | 713         | 740         | 26.6      | 3.7       |  |
| Prepaid expenses                                      | 16,769      | 20,980      | 20,217      | 20.6      | (3.6)     |  |
| Other   | 30,926      | 27,329      | 25,891      | (16.3)    | (5.3)     |  |
| Fixed assets  | 8,998       | 7,975       | 8,115       | (9.8)     | 1.8       |  |
| Intangible  | 222,467     | 206,119     | 200,954     | (9.7)     | (2.5)     |  |
| Liabilities   | 408,857,760 | 437,485,318 | 447,434,777 | 9.4       | 2.3       |  |
| Insurance and reinsurance contracts                   | 405,709,080 | 434,249,532 | 443,728,389 | 9.4       | 2.2       |  |
| Discounted cash flow                                  | 382,590,510 | 411,222,405 | 420,072,121 | 9.8       | 2.2       |  |
| Contractual service margin (CSM)                      | 23,032,756  | 22,936,963  | 23,564,650  | 2.3       | 2.7       |  |
| Risk adjustment                                       | 85,814      | 90,164      | 91,618      | 6.8       | 1.6       |  |
| Accounts payable                                      | 1,805,845   | 1,615,274   | 1,781,431   | (1.4)     | 10.3      |  |
| Obligations with insurance and reinsurance operations | 5,872       | 11,598      | 4,862       | (17.2)    | (58.1)    |  |
| Debts from private pension transactions               | 1,556       | 2,204       | 2,005       | 28.9      | (9.0)     |  |
| Third party deposits                                  | 190,705     | 191,065     | 205,803     | 7.9       | 7.7       |  |
| Other   | 55,447      | 50,854      | 51,571      | (7.0)     | 1.4       |  |
| Equity  | 8,530,456   | 6,564,496   | 7,335,512   | (14.0)    | 11.7      |  |

# 4. APPENDIX

### ■ SUSEP RULE 678/2022

On January 2<sup>nd</sup>, 2024, the Rule No. 678/2022 from the Brazilian Insurance Regulator – SUSEP (Susep Rule 678) came into force, introducing changes to the Susep Rule No. 648/2021 (Susep Rule 648), which provides for technical provisions, liability adequacy testing (LAT), capital requirements for risks, among other topics.

Although the new rule did not have a relevant impact from the perspective of cash flow for the shareholder, within the scope of the BB Seguridade conglomerate, its application brought significant changes to the way in which contracts that present actuarial deficits are evidenced in the Financial Statements of the impacted companies.

The main changes provided in the Susep Rule 678 were:

- a) Triggers for the write-off of the Mathematical Provision for Benefits to be Granted (PMBAC) inclusion of §2 to Article 10 of Super Rule 648, providing for the triggers that supervised entities must observe for the write-off of the PMBAC, including the survival of the insured or participant to the contracted accumulation period, in the case of defined benefit pension plans.
- b) Adoption of Accounting Standards No. 48 [IFRS 9] Financial Instruments (CPC 48) inclusion of the Subparagraph in Article 136, adopting the rules of CPC 48.
- c) Impossibility of offsetting the goodwill of assets held to maturity with insufficiencies calculated in the Liability Adequacy Test (LAT) repeal of §2 of Article 43 of Susep Rule 648, which provided for the possibility of supervised companies offsetting any insufficiencies determined when performing the TAP with the goodwill of the assets guaranteeing technical provisions classified as "held to maturity". It is important to note that the goodwill of these assets is still considered in Adjusted Net Equity for solvency compliance.
- **d)** Exclusion of the mandatory offset between surplus and deficits of contracts groups for LAT purpose amendment of §5 of Article 43 of Susep Rule 648, making the decision to offset deficit with surplus between groups of contracts discretionary, as provided in the entity's accounting policy.
- e) Possibility of recognizing the effects of changes in the Yield Curve on Supplementary Coverage Provision (PCC) in Other Comprehensive Income (OCI) inclusion of subsection XIV–C, providing, in Article 125–C, that the counterpart of changes in the PCC due to variations in the Yield Curve used to discount future cash flows when running the LAT may be in the income statement or in OCI, according to the entity's accounting policy.

#### Impacts on BB Seguridade

Among the investees of BB Seguridade, Brasilseg and Brasilprev are impacted by the Susep Rule 678, as will be detailed below.

From a risk management perspective, for Brasilprev, the application of the new rule for defined benefit plans resulted in a reduction in the Minimum Required Capital (CMR) for this group of contracts.

#### Brasilsea

The main regulatory change came from the amendment of §5 of Article 43, making the decision to offset or not a deficit with a surplus in partial results by groups of contracts discretionary for LAT and creation of a PCC, since it is provided in the insurer's accounting policy.

For Brasilseg group, the decision was to adopt different models for the two insurers, with the aim of covering the particularities of the portfolios. Below is a breakdown by company:

### a) Brasilseg Companhia de Seguros

The insurer holds three life insurance portfolios that are in run-off. These products are considered onerous from an actuarial standpoint, due to contractual provisions and/or court decisions regarding aspects such as price changes and non-renewal by the insurer, which add long-term characteristics to the policies.

Until Susep Rule 678 came into effect, the insurer offset the deficits calculated in the LAT for these portfolios with the surpluses generated by other groups of contracts.

Considering the optionality established by Susep Rule 678, the company chose to approve an accounting policy providing that there will be no offsetting between the groups of contracts. It is worth noting that, according to clarifications obtained by the National Confederation of Insurance, Private Pension and Life, Supplementary Health and Capitalization Companies (CNSeg) from SUSEP, the effects of Susep Rule 678 should be evidenced on the June/2024 base date for companies that perform the semiannual LAT calculation (December and June) and that chose to group the contracts.

Thus, Brasilseg, based on the June/2024 LAT, constituted a PCC in the amount of R\$130.7 million. Since this was the initial adoption of the new rule, as already provided for in Article 4 of Susep Rule 678, the constitution of the PCC was accounted for in Accumulated Profits and Losses (LPA) in Equity. The actuarial deficits or surpluses determined in the LATs going forward will impact the income statement of the year, and any effects of changes in the Yield Curve level will affect OCI, considering the accounting policy approved by the company in compliance with the regulations.

#### b) Aliança do Brasil Seguros (ABS)

In ABS, all policies are short-term and have no restrictions to adjust contractual conditions. Therefore, the accounting policy approved by the company allows the offsetting of results between the groups of contracts managed.

In the June/2024 LAT, it was not necessary to establish a PCC. For the next LATs, if there is a need to constitute PCC, the registration will impact the result and those related to changes in Yield Curve will be registered on OCI.

#### Brasilprev

The main effects of the change in the rule arises from technical provisions related to defined benefit (traditional) pension plans, which have not been marketed by the company for over 20 years, but for which the company must still comply with the obligations set forth in the respective contracts.

The LAT of the Mathematical Provision for Granted Benefits (PMBC), which is calculated jointly for the portfolios of traditional plans and defined contribution plans (PGBL and VGBL), showed a deficiency in December/2023, generated mainly by the discrepancy in the actuarial table that Brasilprev must use to calculate the current value of traditional plans annuity. Under the previous rule, this deficiency was offset by the goodwill of the held to maturity guarantee assets.

Therefore, when Susep Rule 678 came into effect in January/2024, a PCC was registered in the amount of R\$650.9 million, entirely related to the PMBC deficiency determined in December/2023. Since this was the initial adoption of the new standard, the creation of the PCC was recorded in Accumulated Profits and Losses, in Equity.

It is worth noting that the recording of this liability did not increase the company's capital requirements, since the surplus value of the collateral assets held to maturity continued to be computed in Adjusted Equity for regulatory capital sufficiency purposes. However, as authorized by Susep Rule 678, Brasilprev's accounting policy provided that future volatility in the Yield Curve for LAT purpose will have their effects recorded in OCI. In order to equalize the accounting treatment of assets and liabilities and to increase liquidity (necessary due to the application of the new standard for the write-off of the PMBAC, as detailed below), Brasilprev proceeded with the reclassification of the assets from held to maturity to available for sale in January/2024. Thus, the changes in the Yield Curve, both in liabilities and assets of traditional plans, began to impact Equity. With the reclassification, the goodwill of the assets was incorporated into Equity, resulting in a positive impact of R\$2.1 billion before taxes (position in December/2023), more than offsetting the recording of the PCC of R\$650.9 million.

In March/2024, when the quarterly LAT was carried out, Brasilprev created a PCC in the amount of R\$26.0 million, related to the update of the LAT database of participants and respective flows in the annuity phase (PMBC), to consider movements such as addition and exclusion (death) of participants, among other variables.

Regarding the Mathematical Provision for Benefits to be Granted (PMBAC) of traditional plans, in the LAT dated as of December/2023, the last one carried out before the entry into force of Susep Rule 678, a surplus was recorded, benefiting from the high level of the Yield Curve at that time. This surplus was propelled by the premise adopted until then that a relevant portion of the participants did not decide after the end of the plan's accumulation period, increasing the duration of provisions in accumulation phase. This extension of the surplus flow contributed to offsetting the deficit projected due to assumptions of conversion of accumulated reserves into annuity benefits.

In April 2024, in compliance with the requirement to write off the PMBAC balance of defined benefit plans that reach the end of the contracted deferral (accumulation) period, as provided for in item a), subsection I, §2 of Article 10 of Susep Rule 648 (as amended by Susep Rule 678), Brasilprev started the execution of its plan to deal with the stock of expired plans: those in which customers had reached the age defined in the contract for granting the benefit, but had not made a decision regarding the modality of benefit.

After exhausting attempts to contact participants offering the possibilities of receiving the balance in a single installment, migrating to a defined contribution pension plan (PGBL) or converting it into annuity benefit, and with these customers remaining silent, Brasilprev broke those contracts and paid the amounts to the holders in a lump sum. This movement led to a reduction of R\$994.9 million in the total balance of reserves of the traditional plan, generating a reduction of R\$233.9 million in the regulatory capital requirement throughout 2Q24.

Also throughout the second quarter, Brasilprev conducted studies on the need to update the actuarial assumptions of the LAT, considering the experience of customer behavior. As a result, it was necessary to change the assumptions on the June/2024 LAT, since:

- (i) it is now possible to assume that 100% of clients will decide at the end of the plan's accumulation period. This change in assumption eliminated the PMBAC surplus, since the lack of decision-making by a portion of the participants generated a surplus that covered the deficit projected by the estimated granting of income benefits for the portion in accumulation. The end of the surplus led to the creation of a PCC of R\$216.7 million; and
- (ii) the company observed an increase in the percentage of customers who converted the accumulated resources into annuity. The adjustment of this assumption resulted in the creation of a PCC of R\$58.4 million.

In the LAT of PMBAC for PGBL and VGBL plans currently sold, the new rule did not impact, and there was not the need of PCC constitution.

Table 67 - Changes in PCC at Brasilprev

| R\$ thousand  | 1Q24    | 2Q24      | 1H24      |
|---|---------|-----------|-----------|
| Initial balance   | 650,854 | 743,563   | 650,854   |
| Result (Income statement)   | 26,025  | 324,539   | 350,564   |
| Provisions for Granted Benefits - Update of data base   | 26,025  | 49,475    | 75,500    |
| Provisions for Benefits to be Granted - Change of actuarial assumption of decision making                 | -       | 216,661   | 216,661   |
| Provisions for Benefits to be Granted - Change of actuarial assumption of conversion into annuity benefit | -       | 58,403    | 58,403    |
| Other comprehensive income  | 66,684  | (528,826) | (462,142) |
| Final balance   | 743,563 | 539,276   | 539,276   |

#### Figure 71 – Brasilprev | Accounting map of PCC

| 12/31/2023 | 01/01/2024                      | 03/31/2024                                | 06/30/2024  |
|------------|---------------------------------|---|---|
|            |                                 |   |   |
| 10,485     |                                 | 10,124                                    | 9,192 4.1   |
| (116)      | -                               | 61 3.2                                    | 56 5.2 5.3  |
| 6,544      |                                 | 6,752                                     | 7,047   |
| 651 1      | -                               | 682 3.1 3.2                               | 483 5.1 5.3   |
| 2,131 1    | -                               | -   |   |
|            | 10,485<br>(116)<br>6,544<br>651 | 10,485 -<br>(116) -<br>6,544 -<br>651 1 - | 10,485 - 10,124<br>(116) - 61 3.2<br>6,544 - 6,752<br>651 1 - 682 3.1 3.2 |

#### PCC impacts

| Income statement   |   |   | 1Q24     | 2Q24      |
|--|---|---|----------|-----------|
| PCC  |   |   |          |           |
| PMBC - Data base update                                    | - | - | (26) 3.1 | (49) 5.1  |
| PMBAC - Change of actuarial assumption of decision making  | - | - | -        | (217) 5.2 |
| PMBAC - Change of actuarial assumption of annuity decision | - | - | -        | (58) 5.2  |

| Equity and PCC balance                            | 12/31/2023 | 01/01/2024 | 03/31/2024  | 06/30/2024    |
|---|------------|------------|-------------|---------------|
| Equity  | 6,700      | 7,588      | 7,197       | 7,174         |
| Capital + Profit reserves                         | 5,297      | 5,297      | 5,017       | 6,424         |
| Other comprehensive income                        |            |            |             |               |
| Goodwill of assets (AfS Investments + Impairment) | (8)        | 2,123 2.1  | 1,495       | 567           |
| PCC   | -          | -          | (67)        | 462           |
| PMBAC   | -          | -          | (61) 3.2    | 219 5.        |
| PMBC  | -          | -          | (5) 3.2     | 243 5.        |
| Income Tax (IR+CSLL)                              | 3          | (849)      | (571)       | (412)         |
| Retained Earnings                                 | 1,407      | 1,017      | 1,322       | 132           |
| Retained Earnings before PCC                      | -          | 1,407      | 1,728       | 733           |
| PCC   | -          | (651) 2.2  | (677)       | (1,001)       |
| PCC tax effects                                   |            | 260        | 271         | 401           |
| PCC balance                                       | -          | 651        | 744         | 539           |
| PMBAC   | -          | -          | 61 3.1      | 56 <b>5</b> . |
| PMBC  | -          | 651 2.2    | 682 3.1 3.2 | 483 5.        |

| Regulatory capital       | 12/31/2023 | 01/01/2024 | 03/31/2024 | 06/30/2024 |
|--------------------------|------------|------------|------------|------------|
| Adjusted equity          | 6,668      | -          | 6,176      | 6,224      |
| Minimum capital required | 3,246      | -          | 3,243      | 2,913 4.2  |
| Solvency                 | 205%       |            | 190%       | 214%       |

- 1 Rule in place until Dec-23, LAT insufficiencies was offset by the goodwill of the held to maturity assets
- 2 New rule transition, requiring that LAT insufficiency to be registered in liabilities
- 2.1 Reclassification of the assets from HtM to AfS category
- 2.2 PCC registered in Accumulated Profits and Losses at transition
- 3 LAT update 1Q24
- 3.1 Referring to the update of database accounted at income statement
- 3.2 Referring to the change of Yield Curve accounted at OCI
- 4 Reserves write off for plan termination
- 4.1 Expired plans write off
- 4.2 Capital reduction
- 5 LAT update 2Q24
- 5.1 Referring to the update of database accounted at income statement
- 5.2 Referring to the update of assumptions accounted at income statement
- 5.3 Referring to the change of Yield Curve accounted at OCI

# 5. BUSINESS OVERVIEW

### ■ UNDERWRITING AND ACCUMULATION

### BRASILSEG

BB Seguridade offers life, mortgage life, rural, home and commercial lines insurance through its affiliate company Brasilseg, a company established under a 20-year term partnership with MAPFRE, which started in 2011 and was restructured in 2018. BB Seguridade holds, through BB Seguros, a 74.99% economic stake in Brasilseg, composed of 100% of the preferred shares and 49.99% of the common shares. The segments in which Brasilseg operates is dominated by the Brazilian banks, what reflects the strong association of this kind of products with the bancassurance channel.

The following items show a brief description of the main products offered by Brasilseg:

- a) Term life insurance is a product focused on individuals which assures financial protection to the beneficiaries, chosen by the policyholder, in case of death (natural or accidental), or permanent disability of the insured. If a claim occurs, the insurance company pays the amount agreed in the insurance policy to the beneficiary. Differently from the products sold in other countries, the life insurance sold by Brasilseg is a term life insurance without accumulation. If the customer fails to make the monthly payments, the coverage is suspended without any amount being reverted to the policyholder.
- b) Credit life insurance is a life insurance policy intended to pay off a borrower's loan in case of death of the insured. This type of product is designed to protect both the lender and the insured dependents, preventing them to inherit this liability via property succession process. This product is already quite widespread in Brazil and it is expected to grow with the expansion of the loan portfolio. The main beneficiary of this type of product is the lender.
- c) Mortgage life insurance is an insurance policy related to mortgage. In case of death or disability of the insured, the insurance policy guarantees the pre-payment of loan balance. A mortgage life insurance also protects against physical damage to the insured property. The premium is calculated on a monthly basis and varies according to the outstanding loan balance and the borrower's age.
- d) Rural insurance encompasses a group of three main products: (i) the crop insurance, which protects the farmers from weather hazards and from the loss of revenue in cases of falling prices of the crop; (ii) the rural lien insurance, which protects the asset given as collateral for a rural loan; and (iii) the credit life for farmers insurance, which is an insurance designed for farmers intended to pay off the rural loan in case the insured dies
- e) Home insurance encompasses a set of coverages intended for the protection of individual homes against damages caused by fire, lightning and explosion, and may also include additional coverages against theft, electric damage, physical damage to the property, windstorm, hail rain, among others. This product can also include assistances and benefits according to the plan hired.
- **f) Corporate/Commercial lines** consist of products designed to protect the assets of companies against damage to the building and its contents, such as machinery, furniture, utensils, goods and raw materials, excluding large risks.

#### BRASILPREV

BB Seguridade operates in the private pension plans segment through its affiliate Brasilprev in partnership with the American company Principal Financial Group (PFG). Brasilprev was established in 1993 as a partnership between Banco do Brasil and a group of insurance companies. After going through a series of corporate restructuring, within 1999–2000, PFG, through its subsidiary in Brazil, Principal Financial Group do Brasil, acquired an economic stake in the company and established a partnership with Banco do Brasil. In 2010, Banco do Brasil, through BB Seguros, and PFG renewed their partnership, extending it for 23 years more. As a result of this new agreement, BB Seguros increased its stake in Brasilprev from 49.99% to 74.99%. Pension plans are growing in popularity in Brazil, due to increasing life expectancy, level of financial education, tax benefits and the pension reform held in 2019.

Brasilprev has two main sources of revenue: the management fee on assets under management and the premiums paid to cover risks.

The following topics provide a brief description of the products offered by Brasilprev:

a) Free Benefit Generator Plan (PGBL) is recommended for people who fill their income tax statement in the complete form, as the contributions are tax deductible up to the limit of 12% of the annual gross taxable income. In this modality, in case of redemption or benefit received, income taxes are calculated on the amount redeemed or income received.

In Brazil, there are two alternatives for an individual to present the tax statements, the simple form or the complete form. In the complete form, a Brazilian citizen can inform not only the income but also deductible expenses, such as expenses with healthcare, education, investments in PGBL, and other. In addition, the participant may choose to be taxed either in the progressive tax system or in the regressive tax system when buying a pension plan.

In the progressive tax system, the annuity is taxed when money is received according to the "Tabela Progressiva Mensal" (Monthly Progressive Table) made available by the Brazilian Internal Revenue Service. The tax brackets can vary from zero to 27.5% according to the annual wages with adjustment in the income tax declaration. Redemptions are taxed at 15% in anticipation regardless the amount redeemed, with adjustment in the income tax statement according to the Monthly Progressive Table.

In the regressive tax system, in the event of redemption or annuity received, tax is withheld and is definitive, with no possibility of adjustment in the annual tax statement. The rates are determined by the length of stay of each inflow in the plan, starting at 35%, with gradual reduction every two years, reaching a level of 10% after 10 years

- b) Free Benefit Generator Life Plan (VGBL) is recommended for those who fill their income tax statement in the simplified form or is exempt, since the contributions are not tax deductible. As in PGBL, the customer can choose either the progressive or the regressive tax system. In VGBL, in case of redemption or annuity received, income tax will be charged on interest earned only. The main advantage of the VGBL is its simplicity of the process related to the inheritance transmission, being suitable for customers who wish to make a succession planning. In this product, the customer can determine who will be the beneficiaries after his death and, unlike other assets, funds invested in VGBL are not part of the inventory, which is a process with legal costs and attorney's fees that can consume from 6% to 20% of the wealth received by the heirs.
- c) Traditional Plan guarantees a fixed interest of 6% plus inflation (IGP-M) or Taxa Referencial (TR) per year. These plans are no longer sold.

### BRASILCAP

BB Seguridade offers premium bonds through its affiliate company Brasilcap, in a partnership with Icatu and Aliança da Bahia. Premium bonds are very peculiar to the Brazilian market, but there are also quite similar products in United Kingdom and in other countries.

Premium bonds are mainly sold through the bancassurance channel and it is an alternative way to accumulate reserves, with term and interest rate previously determined, entitling the bondholder to participate in lotteries. Premiums are distributed through periodic draws, being most frequent the usage of a combination of numbers in pre-determined series, based on the Brazilian Official Lottery.

Depending on the type of premium bond and the payment method chosen, the load fee and lottery quotas can exceed 10% of the amount collected. The amount intended to cover lottery, administrative expenses, and operational and acquisition costs is covered by these quotas.

In case of early redemption, the bondholder must obey a grace period (12 months in most products). Beyond the grace period, penalties will be applied if the bondholder decides for early redemption, which will decrease as the bond approaches to maturity.

### BRASILDENTAL

BB Seguridade offers dental insurance through its affiliate company Brasildental. The Company was established in 2014, by a 20-year term partnership with Odontoprev. In this partnership BB Seguridade holds a 74.99% economic stake, being 49.99% of the common shares.

Brasildental's dental insurance plans are sold under the BB Dental brand, with exclusivity of the bancassurance channel of Banco do Brasil, to individuals and companies, and counts on a wide network of specialized clinics and professionals all over the country.

#### DISTRIBUTION

The insurance intermediation in Brazil is not required by law, but the brokerage payment is mandatory for all insurance contracts, regardless the involvement of a broker. According to the law 6,317 as of 1975, in case no broker is involved, the amount supposed to be paid as brokerage shall be directed to the Fund for Developing the Insurance Culture, managed by the Foundation National Insurance School – FUNENSEG.

At BB Seguridade the distribution of its affiliates' products – Brasilseg, Brasilprev, Brasilcap and Brasildental – takes place through a fully owned broker named BB Corretora de Seguros e Administradora de Bens S.A. ("BB Corretora"), which intermediates the sales of insurance, pension plans, premium bonds and dental care plans predominantly at Banco do Brasil's distribution network.

BB Corretora is remunerated by the affiliates through the payment of commission per sale, and as a result of the usage of Banco do Brasil's distribution network, including the workforce, IT solutions and facilities, it reimburses the costs incurred by the Bank during the selling and maintenance of insurance, pension plans, premium bonds and dental care products. This reimbursement done by BB Corretora to Banco do Brasil is governed by an agreement, which will be in force until 2033.

Also, BB Corretora sells auto and large risk insurance products which are underwritten by MAPFRE Insurance Company, the partner of BB Seguridade in Brasilseg. This relation is established in a commercial agreement signed by BB Corretora within the partnership reorganization, which provides exclusivity for MAPFRE to access the distribution channel.

The brokerage business in the bancassurance channel is not a complex business model, as it does not incur in the underwriting risk and has low capital needs. In addition to these factors, it is worth mentioning the footprint and the strong franchise of Banco do Brasil, which provides competitive advantages to BB Seguridade.

Additionally, seeking to expand the scope of its digital strategy and to explore new alternatives to offer products to the public that is currently unattended by Banco do Brasil, on September 10<sup>th</sup> 2018, BB Corretora started to hold equity interest in Ciclic Corretora de Seguros S.A., in a joint venture with PFG do Brasil 2 Participações, (a Principal Financial Group subsidiary), aiming to distribute insurance, pension plans and premium bonds through digital channels.

## 6. DEFINITIONS

#### COMMON RATIOS

Quarterly adjusted ROAA annualized = (adjusted net income / average total assets) x 4;

Average volume = net change - average rate;

**Average rate** = (current period interest / average current period balance) x (average previous period balance) - (previous period interest);

Net change = current period interest - previous period interest;

Assets annualized rate = interest revenues / average earning assets balance;

**Liabilities annualized rate** = interest expenses / average interest bearing liabilities.

#### INSURANCE

Loss ratio = claims incurred / earned premiums;

**Commission ratio** = retained acquisition costs / earned premiums;

**Technical margin** = (earned premiums + policies issuance revenue + incurred claims + retained acquisition costs + result with reinsurance) / earned premiums;

**G&A ratio** = (administrative expenses + tax expenses + other operating income (expenses)) / earned premiums;

**Combined ratio** = (policies issuance revenue + incurred claims + retained acquisition costs + result with reinsurance + administrative expenses + tax expenses + other operating income (expenses)) / earned premiums;

**Expanded combined ratio** = (policies issuance revenue + incurred claims + retained acquisition costs + result with reinsurance + administrative expenses + tax expenses + other operating income (expenses)) / (earned premiums + net investment income).

### INSURANCE MANAGERIAL

**Earned premiums** = premiums written – raw premiums ceded to reinsurance – changes in technical reserves – changes in expenses with reinsurance provisions;

**Retained claims** = incurred claims – recovery of indemnity claims – recovery of claims expenses – changes in provisions for claims IBNR – salvages and reimbursed assets – changes in provision for claims IBNER provisions for claims to be settled – changes of expenses related to IBNR – changes in estimates for salvages and reimbursed assets – provisions for claims to be settled;

**Retained acquisition costs** = acquisition costs – commission return + revenue with reinsurance commissions

**Commission** = acquisition costs – commission return;

**G&A expenses** = administrative expenses + tax expenses + other operating income (expenses);

### PENSION PLANS

**Quarterly adjusted ROAA annualized** = (adjusted net income / average total assets ex-P/VGBL) x 4;

**Commission ratio** = acquisition cost / income and premiums contributions

**Cost to income** = (acquisition costs + administrative expenses + tax expenses + other operating income (expenses)) / (net revenues with contributions and VGBL premiums + revenues with management fee + earned premiums)

### PREMIUM BONDS

**Commission ratio** = acquisition costs / revenue with load fee quote;

**G&A ratio** = (administrative expenses + tax expenses + other operating income (expenses)) / revenue with load fee quote;

**Reserve quote** = change in provision for redemption / premium bonds collection

**Lottery quote** = expenses with constitution of provisions for lottery / premium bonds collection

**Bonus quote** = expenses with constitution of provisions for bonus / premium bonds collection

**Load fee quote** = revenue with load fee quote / premium bonds collection

**Premium bond margin** = result with premium bonds / net revenue with premium bonds;

**Spread** = average yield on interest earning assets – average yield on interest bearing liabilities

### BROKERAGE

Adjusted operational margin = operational results / brokerage revenues;

Adjusted net margin = adjusted net income / brokerage revenues.