

## Cyrela Reports Net Income of R\$452 million and Cash Generation of R\$272 million in the quarter

**São Paulo, August 13, 2026** - Cyrela Brazil Realty S.A. Empreendimentos e Participações ("CBR" or "Company" or "Cyrela") (B3: CYRE3/CYRE4; OTCQPink: CYRBY), one of the largest residential real estate developers in Brazil, announces its earnings results for the second quarter of 2026 (2Q26). The financial and operational information contained herein, except where otherwise indicated, is presented in Brazilian Reais (R\$) and follows the International Financial Reporting Standards (IFRS), which are in line with technical guideline OCPC 04 and technical interpretation ICPC 02, the Brazilian accounting principles, the financial reporting standards applicable to the Brazilian real estate developers and the relevant regulation. The comparisons herein refer to the same period of 2025 (2Q25) and, where applicable, to the first quarter of 2026 (1Q26).

### LAUNCHES

**In 2Q26:**  
R\$3,840 million, 34% higher than 2Q25 and 120% up from 1Q26

**In 6M26:**  
R\$5,587 million, 11% lower than 6M25

### GROSS MARGIN

**In 2Q26:**  
34.4%, 1.6 p.p. up from 2Q25 and 1.5 p.p. higher than 1Q26

**In 6M26:**  
33.7%, 1.1 p.p. higher than 6M25

### ROE – RETURN ON EQUITY

of 20.9%

(Net income for the past 12 months over the period's average adjusted shareholders' equity, excluding minority interests)

### SALES

**In 2Q26:**  
R\$2,561 million, 14% higher than 2Q25 and 18% up from 1Q26

**In 6M26:**  
R\$4,726 million, 9% higher than 6M25

### NET INCOME

**In 2Q26:**  
R\$452 million net income, vs. R\$388 million in 2Q25 and R\$297 million in 1Q26

**In 6M26:**  
R\$748 million vs. R\$715 million in 6M25

### CASH GENERATION

**In 2Q26:**  
Cash generation of R\$272 million vs. cash burn of R\$392 million in 2Q25 and cash generation of R\$134 million in 1Q26

**In 6M26:**  
Cash generation of R\$406 million vs. cash burn of R\$320 million in 6M25

**CYRE3  
CYRE4**  
(08/13/2026)

**# of Shares  
(ex Treasury):**  
CYRE3:  
366,310,939  
CYRE4:  
69,446,450

**Conference Call on  
the 2Q26 Results**  
Portuguese  
(with simultaneous interpretation)  
August 14, 2026  
11:00 a.m. (BRT)  
10:00 a.m. (U.S. Eastern  
Time)

ZOOM: [click here](#)

**IR Contacts:**  
[ri@cyrela.com.br](mailto:ri@cyrela.com.br)

**Visit our IR Website at:**  
<http://ri.cyrela.com.br/en/>

|                                                    |           |
|----------------------------------------------------|-----------|
| <b>MESSAGE FROM MANAGEMENT .....</b>               | <b>3</b>  |
| <b>MAIN INDICATORS .....</b>                       | <b>4</b>  |
| <b>OPERATIONAL PERFORMANCE.....</b>                | <b>5</b>  |
| <b>LAUNCHES.....</b>                               | <b>5</b>  |
| <b>PRE-SALES.....</b>                              | <b>8</b>  |
| <b>SALES SPEED (SOS) .....</b>                     | <b>13</b> |
| <b>INVENTORIES .....</b>                           | <b>14</b> |
| <b>LANDBANK .....</b>                              | <b>16</b> |
| <b>DELIVERIES.....</b>                             | <b>17</b> |
| <b>CONSTRUCTION SITES .....</b>                    | <b>19</b> |
| <b>ECONOMIC AND FINANCIAL PERFORMANCE .....</b>    | <b>20</b> |
| <b>REVENUE .....</b>                               | <b>20</b> |
| <b>GROSS MARGIN .....</b>                          | <b>21</b> |
| <b>SALES TO BE RECOGNIZED.....</b>                 | <b>22</b> |
| <b>SELLING EXPENSES .....</b>                      | <b>23</b> |
| <b>GENERAL &amp; ADMINISTRATIVE EXPENSES .....</b> | <b>24</b> |
| <b>INDEMNITIES .....</b>                           | <b>25</b> |
| <b>EQUITY INCOME .....</b>                         | <b>25</b> |
| <b>FINANCIAL RESULT .....</b>                      | <b>26</b> |
| <b>NET INCOME AND NET MARGIN .....</b>             | <b>27</b> |
| <b>Financial Statements Highlights.....</b>        | <b>28</b> |
| <b>ACCOUNTS RECEIVABLE .....</b>                   | <b>28</b> |
| <b>DEBT .....</b>                                  | <b>29</b> |
| <b>CASH GENERATION.....</b>                        | <b>33</b> |
| <b>SUBSEQUENT EVENTS.....</b>                      | <b>34</b> |
| <b>ANNEX I – BALANCE SHEET .....</b>               | <b>35</b> |
| <b>ANNEX II – INCOME STATEMENT .....</b>           | <b>37</b> |
| <b>ANNEX III – REVENUE RECOGNITION.....</b>        | <b>38</b> |
| <b>ANNEX IV – LAUNCHES .....</b>                   | <b>39</b> |
| <b>ANNEX V – SALES .....</b>                       | <b>41</b> |
| <b>ANNEX VI – LANDBANK.....</b>                    | <b>42</b> |
| <b>ANNEX VII – PROJECTS DELIVERED.....</b>         | <b>43</b> |
| <b>Glossary.....</b>                               | <b>44</b> |

## MESSAGE FROM MANAGEMENT

In the second quarter of 2026, Cyrela maintained its consistent execution track record, delivering continued progress across its operating and financial indicators despite a still challenging macroeconomic environment. The period was marked by increased uncertainty in the external scenario, particularly due to geopolitical tensions, as well as volatility in domestic markets, impacting financial assets. In this context, the Company continued to advance its strategy with discipline in decision-making, selectivity in launches and rigorous capital allocation.

From an operational standpoint, we delivered consistent performance during the period. **Launches reached R\$3.8 billion**, a 120% increase compared to the first quarter, reflecting our strategy of developing differentiated products aligned with the demands of each market. **Contracted sales totaled R\$2.6 billion** during the period, up 18% from the previous quarter, demonstrating consistent demand for the Company's products.

Financial results reinforced Cyrela's ability to combine growth, profitability and discipline. We reported **net revenue of R\$2.5 billion**, up 23% compared to the first quarter, and **gross margin of 34.4%**, reflecting the quality of our portfolio and discipline in project execution. **Net income reached R\$452 million**, while **adjusted LTM ROE remained at a healthy level of 20.9%**, reflecting our capacity to create value for shareholders. **Cash generation of R\$272 million** was a highlight, contributing to the reduction of the **net debt-to-adjusted equity ratio to 16.5%** and further strengthening the Company's capital structure.

We remain attentive to the evolving environment and to opportunities arising throughout the cycle, while maintaining rigorous criteria in the selection of new projects. Cyrela will remain focused on excellence throughout the customer journey and on generating sustainable long-term results. We thank our employees, customers, shareholders and other stakeholders for their continued trust.

## MAIN INDICATORS

|                                                                  | 2Q26   | 2Q25   | 2Q26 x 2Q25 | 1Q26   | 2Q26 x 1Q26 | 6M26   | 6M25   | 6M26 x 6M25 |
|------------------------------------------------------------------|--------|--------|-------------|--------|-------------|--------|--------|-------------|
| <b>Launches</b>                                                  |        |        |             |        |             |        |        |             |
| Number of Launches                                               | 20     | 17     | 3           | 12     | 8           | 32     | 35     | -3          |
| Launched PSV ex-swaps - R\$ Million (%CBR)                       | 3,840  | 2,864  | 34%         | 1,747  | 120%        | 5,587  | 6,248  | -11%        |
| Launched PSV with swaps - R\$ Million (100%)                     | 4,967  | 4,126  | 20%         | 2,428  | 105%        | 7,395  | 8,989  | -18%        |
| Cyrela's Share                                                   | 79%    | 73%    | 6.1 p.p.    | 73%    | 5.5 p.p.    | 77%    | 74%    | 3.2 p.p.    |
| Swapped PSV - R\$ Million (100%)                                 | 106    | 195    | -45%        | 38     | 178%        | 144    | 461    | -69%        |
| <b>Sales (1)</b>                                                 |        |        |             |        |             |        |        |             |
| Pre-Sales ex-swaps - R\$ Million (%CBR)                          | 2,561  | 2,240  | 14%         | 2,164  | 18%         | 4,726  | 4,352  | 9%          |
| Pre-Sales with swaps - R\$ Million (100%)                        | 3,467  | 3,258  | 6%          | 2,942  | 18%         | 6,408  | 6,287  | 2%          |
| Cyrela's Share                                                   | 76%    | 73%    | 3.0 p.p.    | 75%    | 1.3 p.p.    | 75%    | 75%    | 0.1 p.p.    |
| <b>Sales Speed (SoS) LTM</b>                                     |        |        |             |        |             |        |        |             |
| SoS LTM ex-swaps - (%CBR)                                        | 42.8%  | 51.4%  | -8.7 p.p.   | 44.7%  | -1.9 p.p.   | 42.8%  | 51.4%  | -8.7 p.p.   |
| <b>Inventories</b>                                               |        |        |             |        |             |        |        |             |
| PSV Inventory at Market Value - R\$ Million (%CBR)               | 12,813 | 10,018 | 28%         | 11,338 | 13%         | 12,813 | 10,018 | 28%         |
| PSV Inventory at Market Value - R\$ Million (100%)               | 17,181 | 13,383 | 28%         | 15,416 | 11%         | 17,181 | 13,383 | 28%         |
| PSV Finished Inventory at Market Value - R\$ Million (%CBR)      | 1,714  | 1,682  | 2%          | 1,748  | -2%         | 1,714  | 1,682  | 2%          |
| PSV Finished Inventory at Market Value - R\$ Million (100%)      | 2,148  | 1,967  | 9%          | 2,066  | 4%          | 2,148  | 1,967  | 9%          |
| <b>Landbank</b>                                                  |        |        |             |        |             |        |        |             |
| PSV with exchange - R\$ Million (100%)                           | 17,476 | 20,214 | -14%        | 18,209 | -4%         | 17,476 | 20,214 | -14%        |
| % Swap over land value                                           | 46%    | 48%    | -2.3 p.p.   | 43%    | 3.1 p.p.    | 46%    | 48%    | -2.3 p.p.   |
| Cyrela's Share                                                   | 92%    | 92%    | 0.6 p.p.    | 92%    | -0.1 p.p.   | 92%    | 92%    | 0.6 p.p.    |
| <b>Deliveries</b>                                                |        |        |             |        |             |        |        |             |
| Number of Projects Delivered                                     | 11     | 11     | 0           | 8      | 3           | 19     | 17     | 2           |
| Delivered PSV ex-swaps - R\$ Million (%CBR)                      | 1,516  | 1,637  | -7%         | 829    | 83%         | 2,345  | 2,187  | 7%          |
| Delivered PSV - R\$ Million (100%)                               | 2,206  | 1,970  | 12%         | 1,130  | 95%         | 3,336  | 2,670  | 25%         |
| Cyrela's Share                                                   | 72%    | 83%    | -11.7 p.p.  | 77%    | -5.5 p.p.   | 73%    | 84%    | -10.7 p.p.  |
| <b>Financial Indicators</b>                                      |        |        |             |        |             |        |        |             |
| Net Revenue (R\$ Million)                                        | 2,481  | 2,107  | 18%         | 2,025  | 23%         | 4,506  | 4,060  | 11%         |
| Gross Profit (R\$ Million)                                       | 853    | 690    | 24%         | 666    | 28%         | 1,519  | 1,324  | 15%         |
| Gross Margin                                                     | 34.4%  | 32.7%  | 1.6 p.p.    | 32.9%  | 1.5 p.p.    | 33.7%  | 32.6%  | 1.1 p.p.    |
| Adjusted Gross Margin                                            | 37.3%  | 34.9%  | 2.4 p.p.    | 36.1%  | 1.2 p.p.    | 36.8%  | 34.6%  | 2.1 p.p.    |
| Sales Expenses (R\$ Million)                                     | 294    | 226    | 30%         | 277    | 6%          | 571    | 426    | 34%         |
| G&A Expenses (R\$ Million)                                       | 134    | 127    | 6%          | 134    | 0%          | 268    | 254    | 6%          |
| Net Income (R\$ Million)                                         | 452    | 388    | 16%         | 297    | 52%         | 748    | 715    | 5%          |
| Net Margin                                                       | 18.2%  | 18.4%  | -0.2 p.p.   | 14.7%  | 3.5 p.p.    | 16.6%  | 17.6%  | -1.0 p.p.   |
| LTM ROE <sup>(3)</sup>                                           | 20.9%  | 19.5%  | 1.4 p.p.    | 21.2%  | -0.3 p.p.   | 20.9%  | 19.5%  | 1.4 p.p.    |
| Adjusted Net Debt / Adjusted Shareholders' Equity <sup>(4)</sup> | 16.5%  | 12.7%  | 3.8 p.p.    | 19.6%  | -3.1 p.p.   | 16.5%  | 12.7%  | 3.8 p.p.    |
| Cash Generation / Burn (R\$ Million)                             | 272    | (392)  | n.a.        | 134    | 103%        | 406    | (320)  | n.a.        |
| <b>Backlog</b>                                                   |        |        |             |        |             |        |        |             |
| Revenues to be Recognized (R\$ Million)                          | 12,229 | 9,849  | 24%         | 11,662 | 5%          |        |        |             |
| Margin to be Recognized                                          | 36.2%  | 36.3%  | -0.1 p.p.   | 36.0%  | 0.2 p.p.    |        |        |             |

(1) Including swapped units

(2) Net of cancellations, including swaps

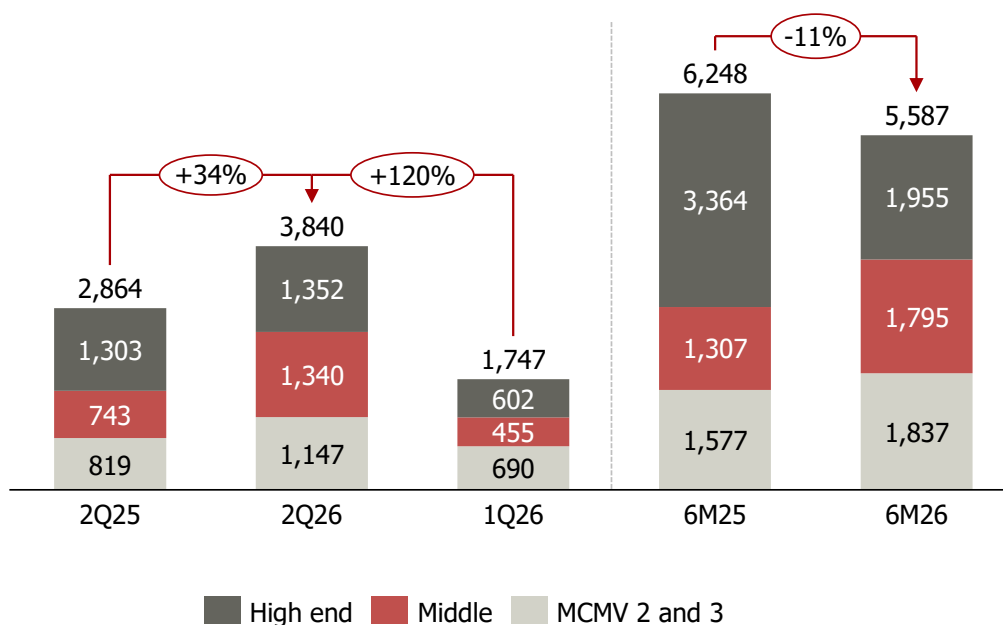
(3) Net Income LTM / Average Shareholders' Equity excluding CashMe's FVTOCI

(4) Net debt and Total Shareholders' Equity excluding CashMe's FVTOCI

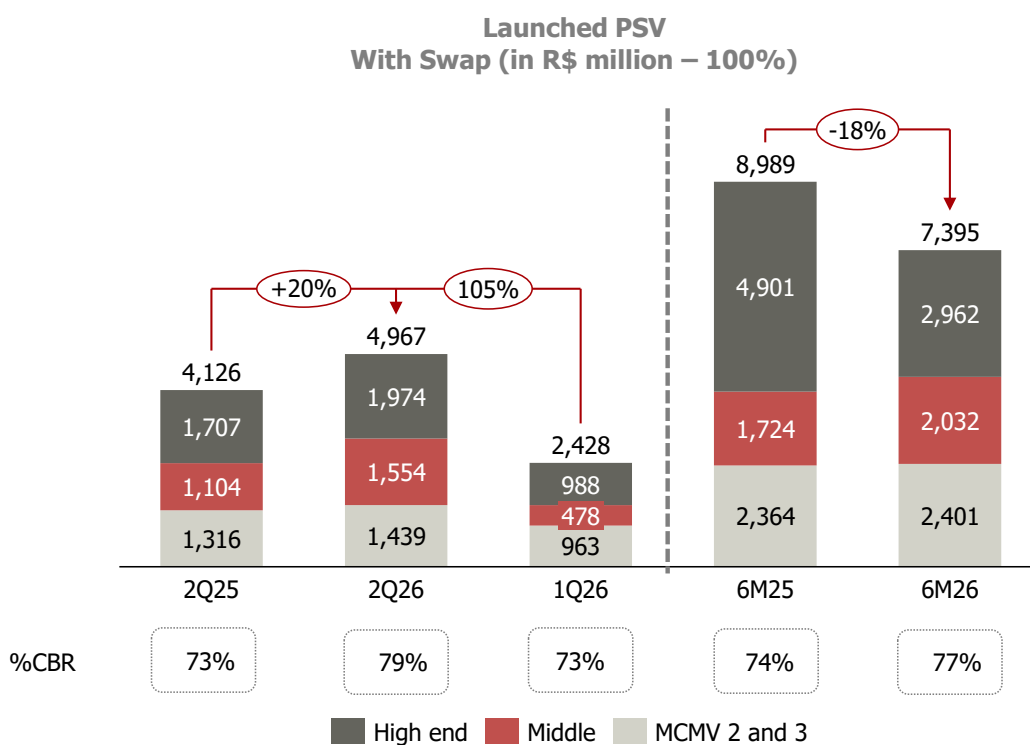
**OPERATIONAL PERFORMANCE****LAUNCHES**

Cyrela launched 20 projects in the quarter, reaching a volume of R\$3,840 million, excluding swaps and considering only the %CBR, 34% higher than in 2Q25 (R\$2,864 million) and 120% up from 1Q26 (R\$1,747 million). In 6M26, the PSV launched totaled R\$5,587 million, compared with R\$6,248 million in 6M25. Of the total PSV launched in 2Q26, 93% will be recognized through full consolidation and 7% through the equity method.

**Launched PSV  
Ex-Swap (in R\$ million – %CBR)**

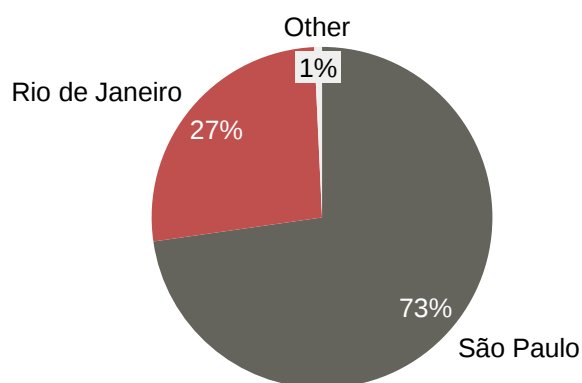


On a 100% basis and including swaps, launched PSV totaled R\$4,967 million in 2Q26, 20% higher than the launches of the same quarter of the previous year (R\$4,126 million in 2Q25) and 105% up from 1Q26 (R\$2,428 million). Swaps accounted for R\$106 million in the launches of the quarter vs. R\$195 million in 2Q25 and R\$38 million in 1Q26. Cyrela's stake in 2Q26 launches reached 79%, up from the stake presented in 2Q25 (73%) and higher than 1Q26 (73%). Of the total PSV launched in 2Q26, 84% will be recognized through full consolidation and 16% through the equity method. In the year, launches reached R\$7,395 million, 18% lower than the same period of 2025.

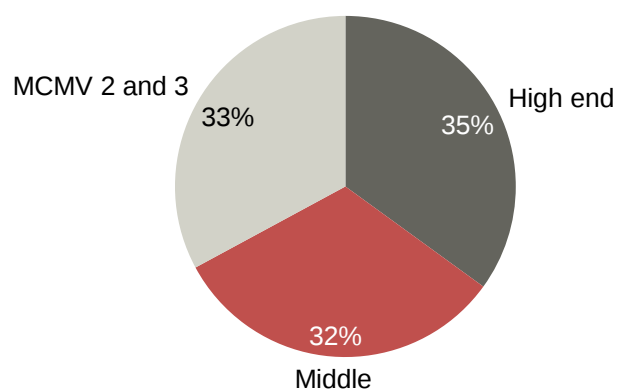


The breakdown of launches by geographical region and segment in 2026 is disclosed below:

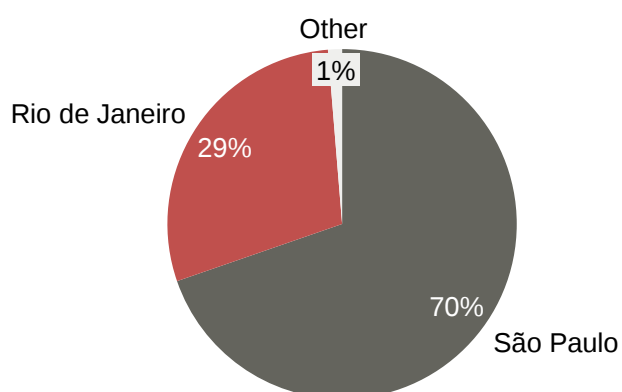
**Launches per Region – 2026**  
%CBR ex-swaps



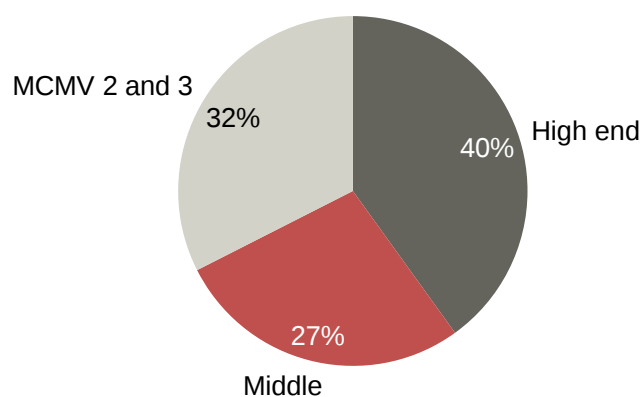
**Launches per Product – 2026**  
%CBR ex-swaps



**Launches per Region – 2026**  
100% with swaps



**Launches per Product – 2026**  
100% with swaps

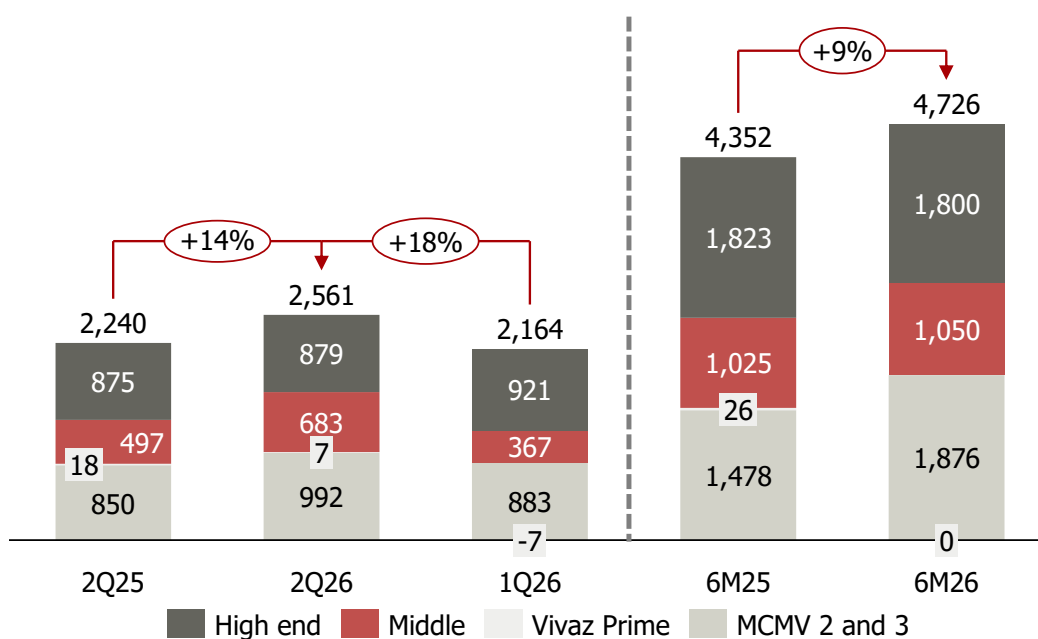


**PRE-SALES**

Note: detailed information on pre-sales can be found at the end of this report in the appendix tables.

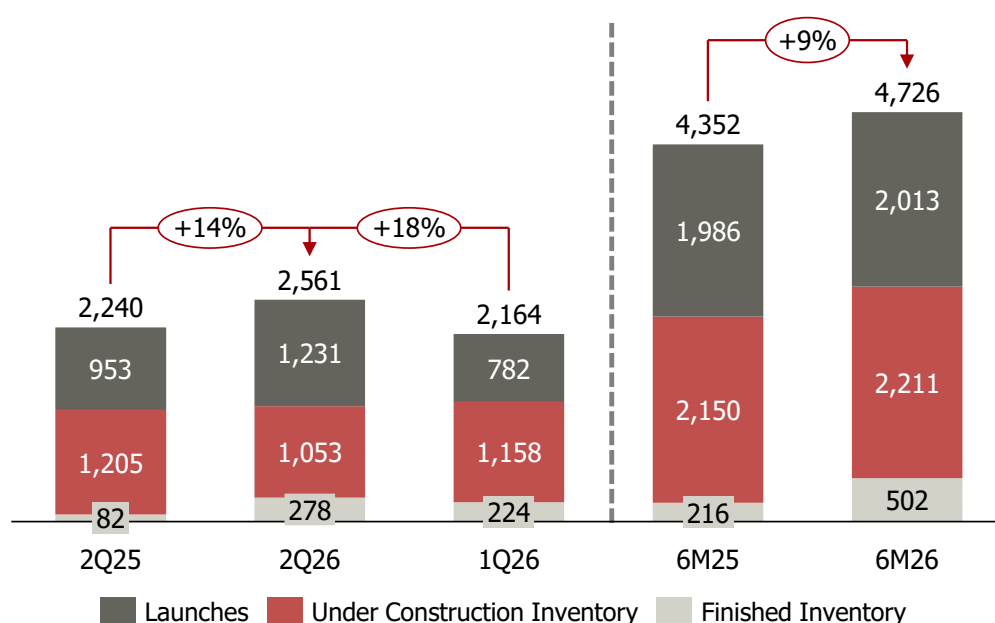
Excluding swaps and considering only the %CBR, net pre-sales volume totaled R\$2,561 million in the quarter, 14% up from 2Q25 (R\$2,240 million) and 18% higher than in 1Q26 (R\$2,164 million). Of the total net pre-sales of the quarter, 91% will be recognized through full consolidation and 9% through the equity method. In 6M26, net pre-sales totaled R\$4,726 million, 9% higher than the previous year.

**Pre Sales**  
**Ex-Swap (in R\$ million – %CBR)**

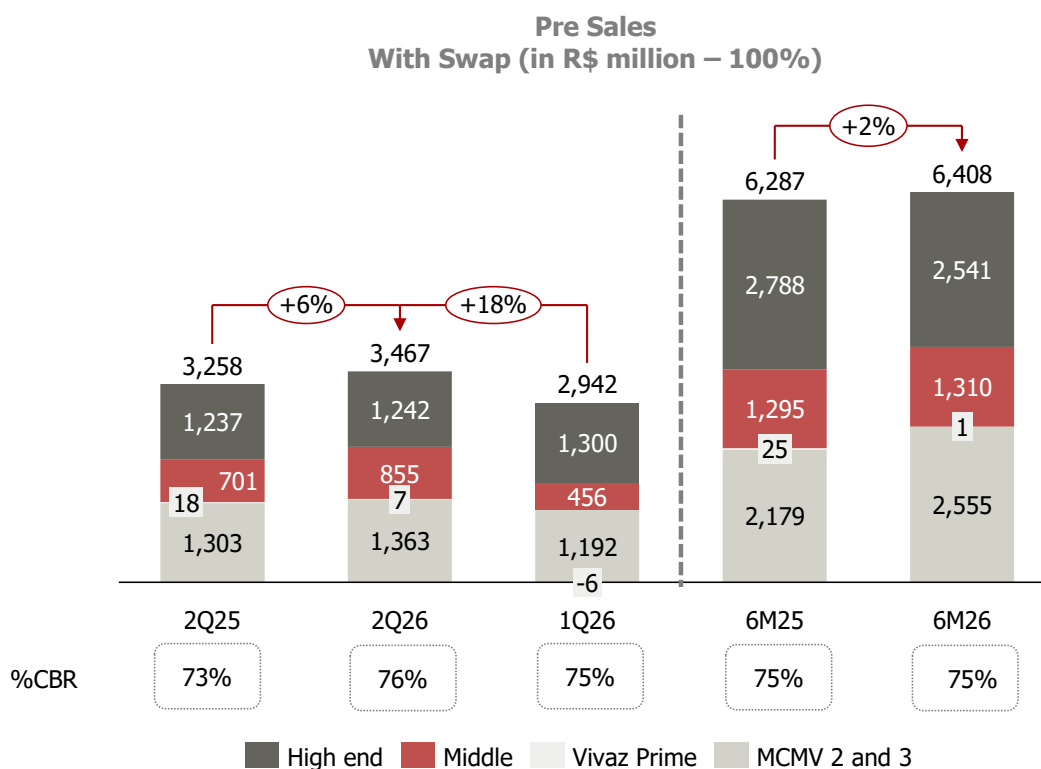


Of total net pre-sales in the quarter, R\$278 million was attributable to finished inventory sales (11%), R\$1,053 million to sales of inventory under construction (41%) and R\$1,231 million to sales from launches (48%). Sales speed for projects launched in the quarter reached 32%.

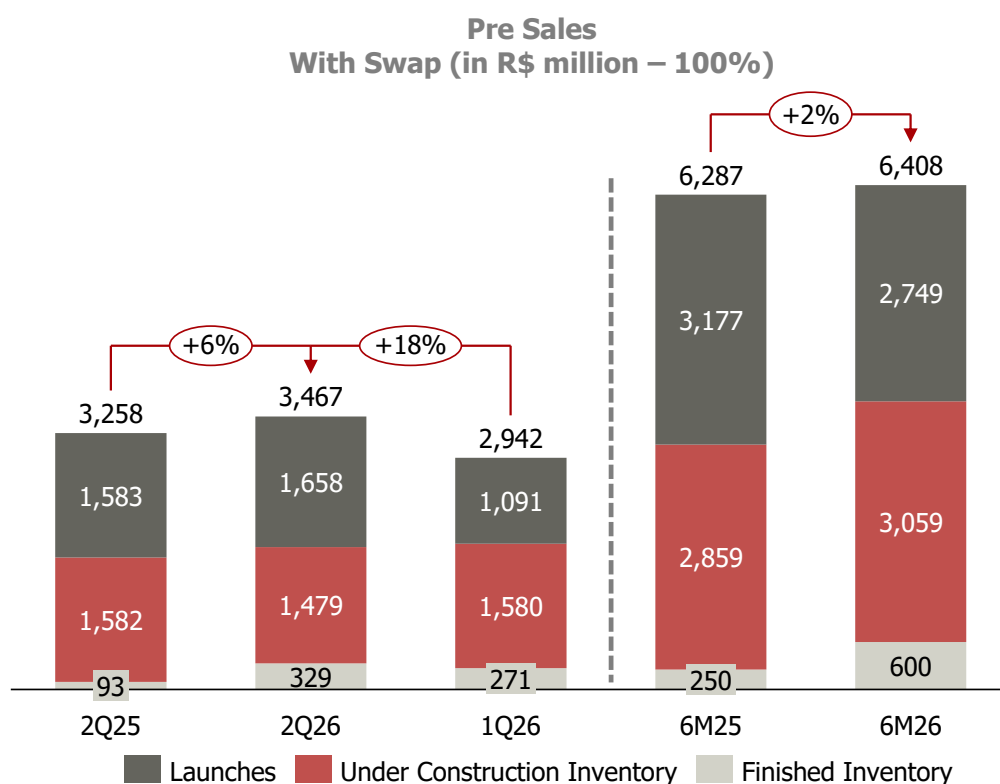
### Pre Sales Ex-Swap (in R\$ million – %CBR)



On a 100% basis and including swaps, net pre-sales totaled R\$3,467 million in 2Q26, 6% higher than the same period of 2025 (R\$3,258 million in 2Q25) and 18% up from 1Q26 (R\$2,942 million). Cyrela's stake in the volume sold in the quarter was 76%, higher than the same quarter of 2025 (73%) and up from 1Q26 (75%). Of the total sales of the quarter, 81% will be recognized through full consolidation and 19% through the equity method. In 6M26, net presales accounted for R\$6,408 million, 2% higher than the previous year.

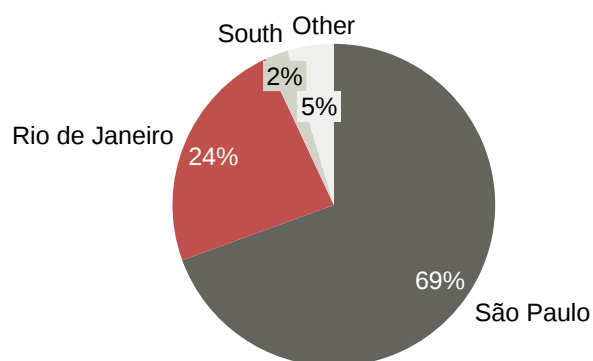


Of total net pre-sales in the quarter, R\$329 million was attributable to finished inventory sales (9%), R\$1,479 million to sales of under construction inventory (43%) and R\$1,658 million to sales from launches (48%). Sales speed for projects launched in the quarter reached 33%.

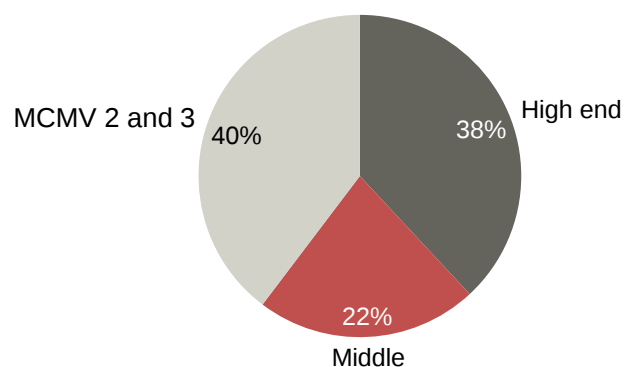


The breakdown of sales by geographical region and segment in 2026 can be seen below:

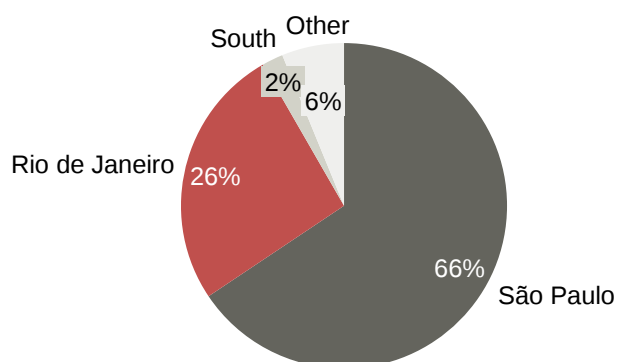
**Sales per Region – 2026**  
**%CBR ex-swaps**



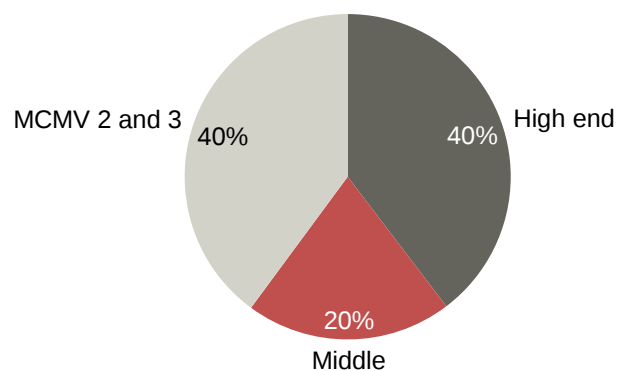
**Sales per Product – 2026**  
**%CBR ex-swaps**



**Sales per Region – 2026**  
**100% with swaps**



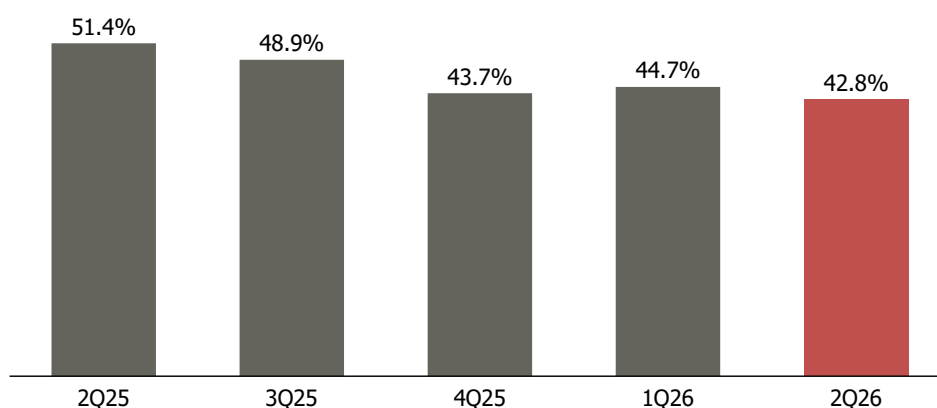
**Sales per Product – 2026**  
**100% with swaps**



### SALES SPEED (SOS)

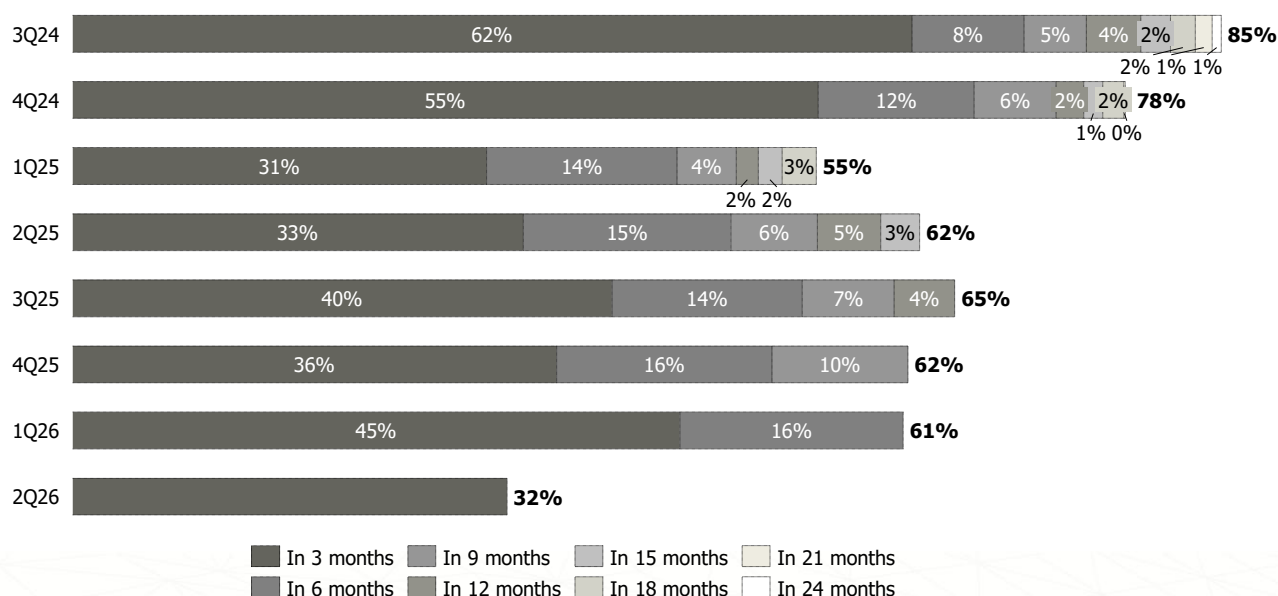
The operating performance resulted in an LTM Sales over Supply (SoS) ratio of 42.8%, below 51.4% in 2Q25 and 44.7% in 1Q26.

#### SoS (12 months) – Ex-swaps and %CBR



Looking at sales speed by launch vintage, 32% of the 2Q26 vintage has been sold.

#### Sales by Launch Vintage – Ex-swaps and %CBR

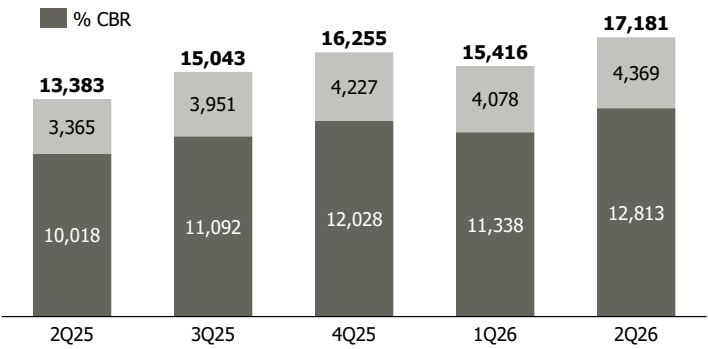


## INVENTORIES

At the end of 2Q26, the inventory at market value amounted to R\$12,813 million (%CBR). There was a quarter-over-quarter increase of 13% in the total inventory at market value.

From the total inventory in the amount of R\$12,813 million, the share to be consolidated into the Company’s revenues is R\$11,637 million, whereas the amount of R\$1,176 million will be accounted for under the “Equity Income” line.

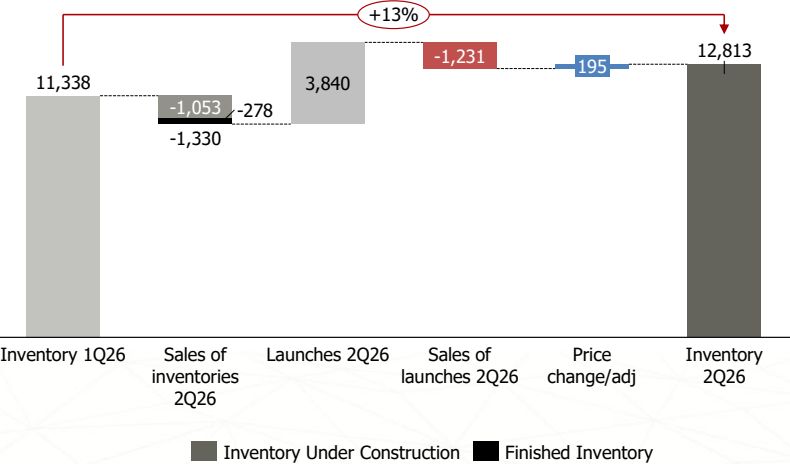
PSV Inventory at Market Value (R\$ MM)



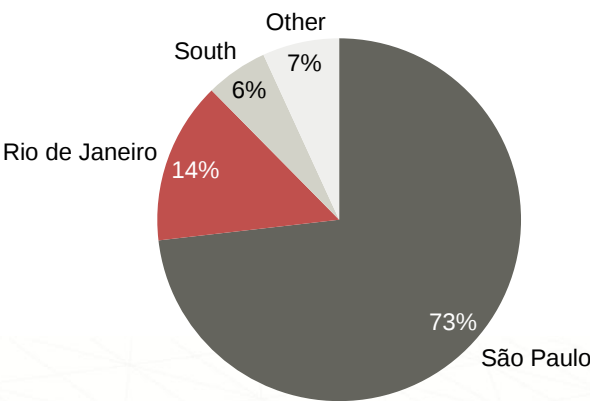
Inventory %CBR by Delivery Schedule (R\$ MM)

| Delivery Schedule | Total  | Consolidation | Equity |
|-------------------|--------|---------------|--------|
| Finished          | 1,714  | 1,560         | 154    |
| 12 Months         | 1,168  | 897           | 271    |
| 24 Months         | 1,526  | 1,236         | 290    |
| 36 Months         | 4,159  | 3,838         | 320    |
| +36 Months        | 4,246  | 4,105         | 141    |
| Total             | 12,813 | 11,637        | 1,176  |

Change in Inventory % CBR (R\$ million)



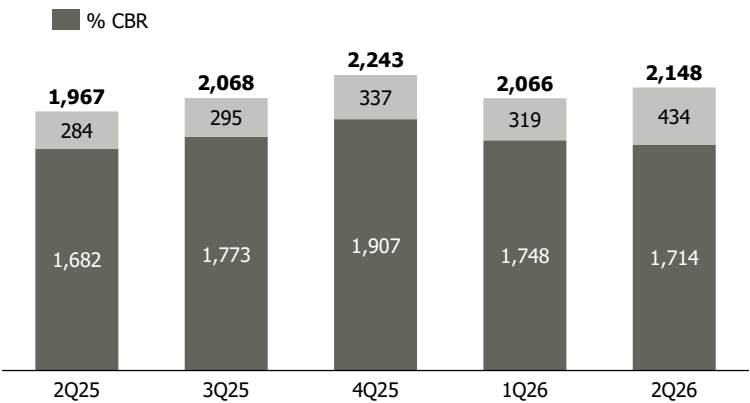
Total Inventory Breakdown %CBR



In 2Q26, the Company sold 16% of its finished inventory (%CBR) from the beginning of the quarter. Considering all deliveries, the Company’s inventory of finished units decreased from R\$1,748 million in 1Q26 to R\$1,714 million in 2Q26.

The share of the finished inventory to be consolidated into the Company’s revenues is R\$1,560 million, whereas R\$154 million will be accounted for under the “Equity Income” line.

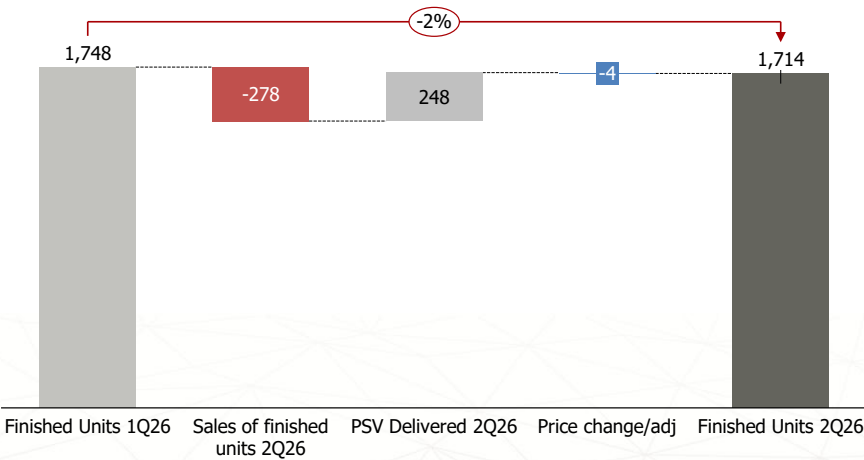
PSV Finished Inventory at Market Value (R\$MM)



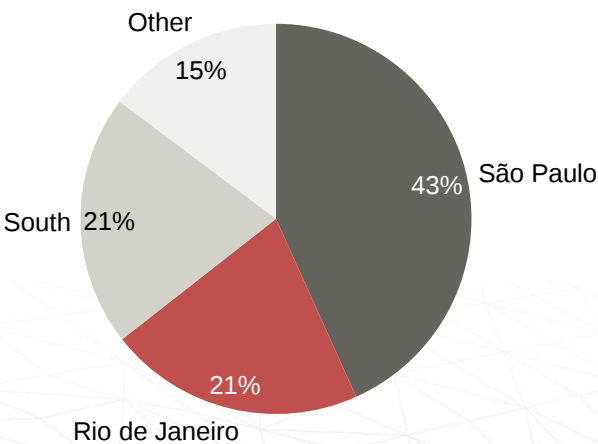
Finished Inventory %CBR by Delivery Period (R\$MM)

| Delivery Period | Total | Consolidation | Equity |
|-----------------|-------|---------------|--------|
| >60 Months      | 213   | 187           | 26     |
| 48 Months       | 57    | 28            | 29     |
| 36 Months       | 81    | 81            | 0      |
| 24 Months       | 612   | 592           | 20     |
| 12 Months       | 751   | 672           | 79     |
| Total           | 1,714 | 1,560         | 154    |

Change in Finished Inventory %CBR (R\$MM)



Finished Inventory %CBR Breakdown



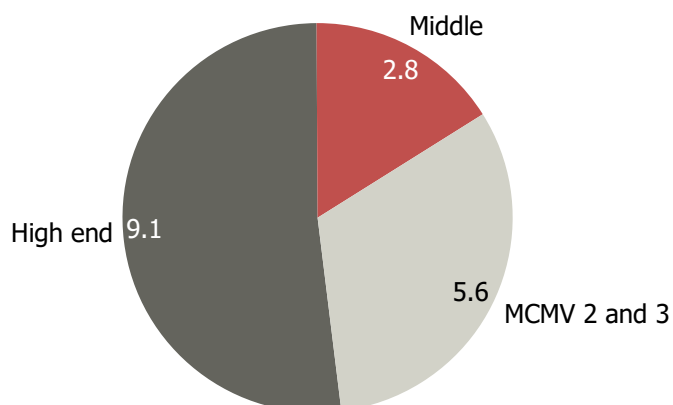
### LANDBANK

Note: detailed information on landbank can be found at the end of this report in the appendix tables.

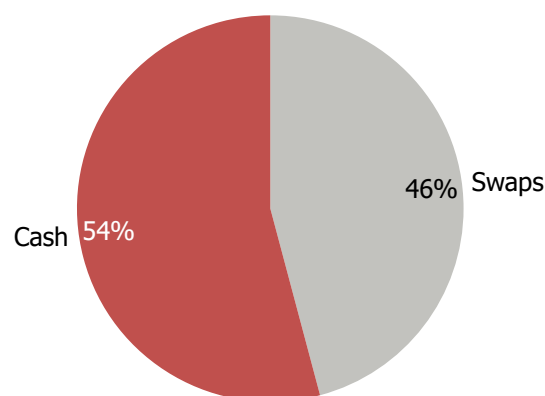
At the close of 2Q26, the Company's registered landbank amounted potential sales of R\$17.5 billion. Cyrela's share in the landbank is 92%, equivalent to R\$16.1 billion. During the quarter, Cyrela registered 10 land plots, with 4 in the city of Sao Paulo and 6 in Rio de Janeiro, with potential PSV of R\$2.3 billion (Cyrela's stake of 91%).

#### Landbank on 06.30.2026\*

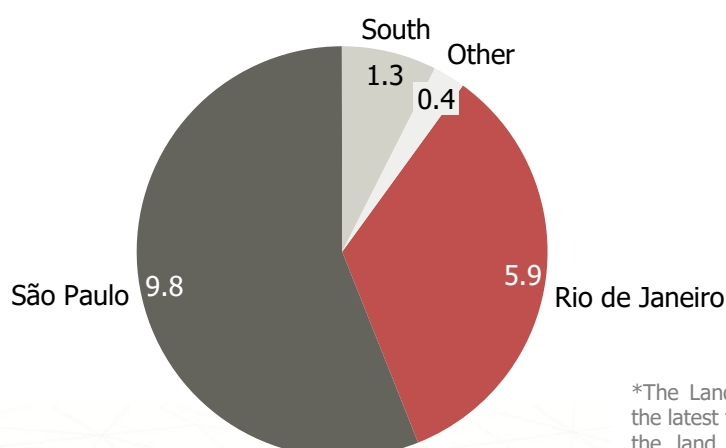
##### Breakdown by Segment (PSV in R\$ billion)



##### Method of Acquisition (in %)



##### Breakdown by Region (PSV in R\$ billion)



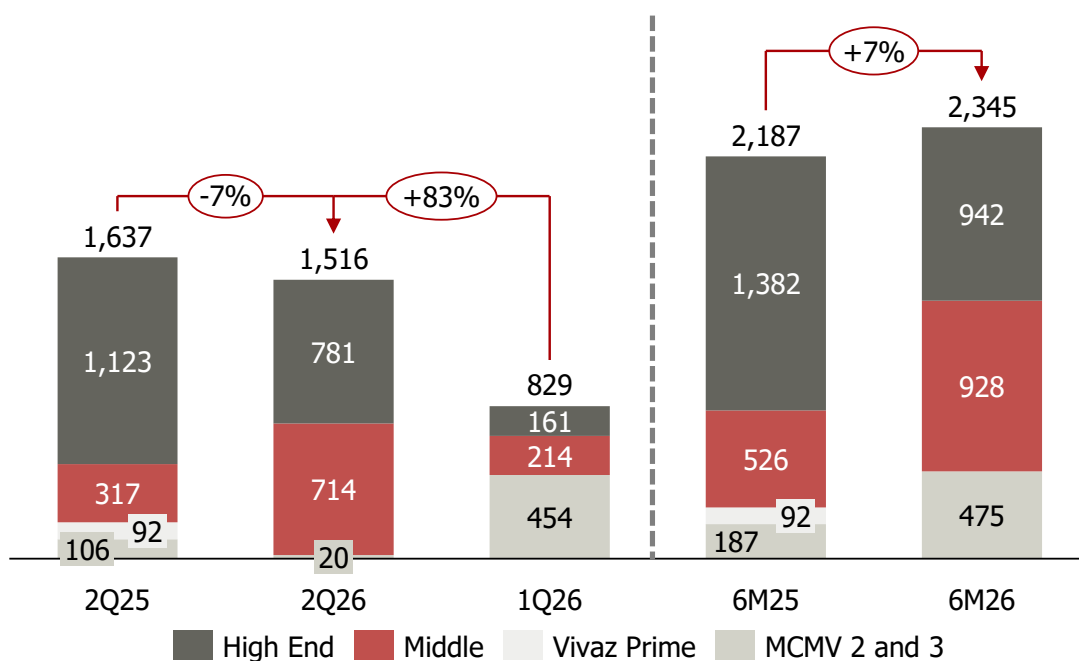
\*The Landbank PSV is based on the latest feasibility assessment of the land plot, adjusted by the INCC year-to-date.

### DELIVERIES

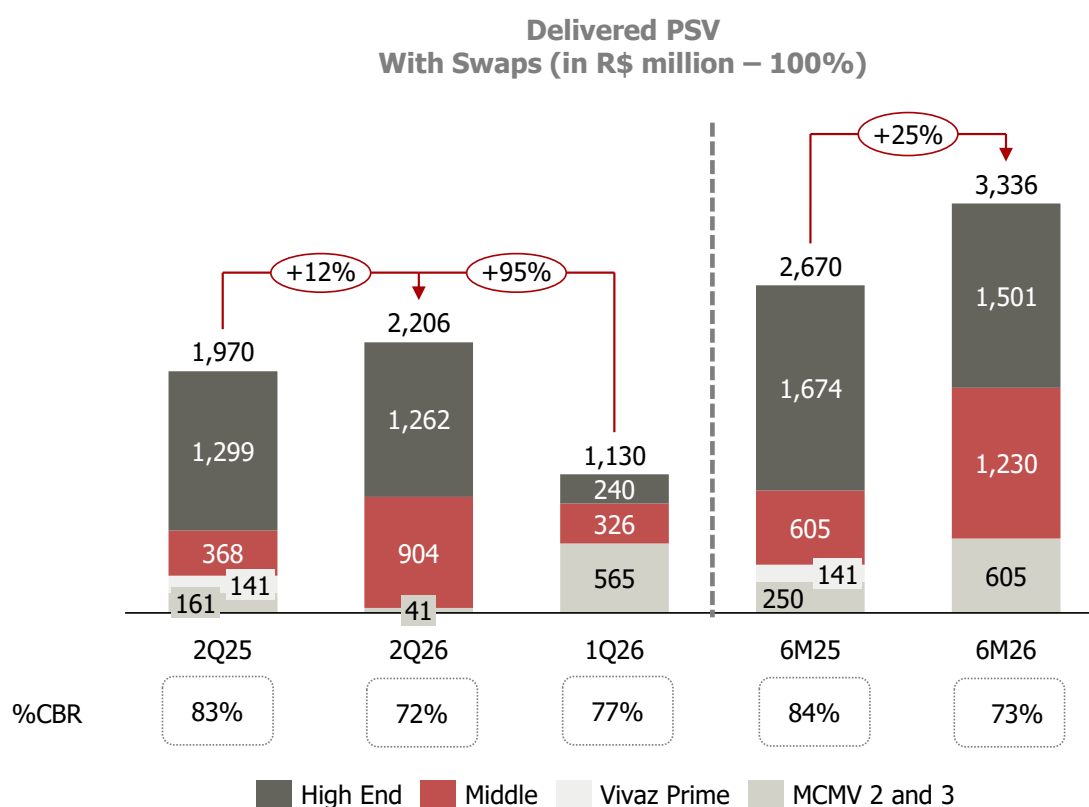
Note: detailed information on delivered units can be found in the appendix tables at the end of this report.

Cyrela delivered 11 projects in the quarter, totaling a PSV (excluding swaps and %CBR) of R\$1,516 million on the dates of their respective launches, 7% lower than the volume presented in 2Q25 (R\$1,637 million) and 83% up from 1Q26 (R\$829 million). In 6M26, the Company delivered R\$2,345 million compared to R\$2,187 million in 6M25.

**Delivered PSV  
Ex-Swaps (in R\$ million – %CBR)**

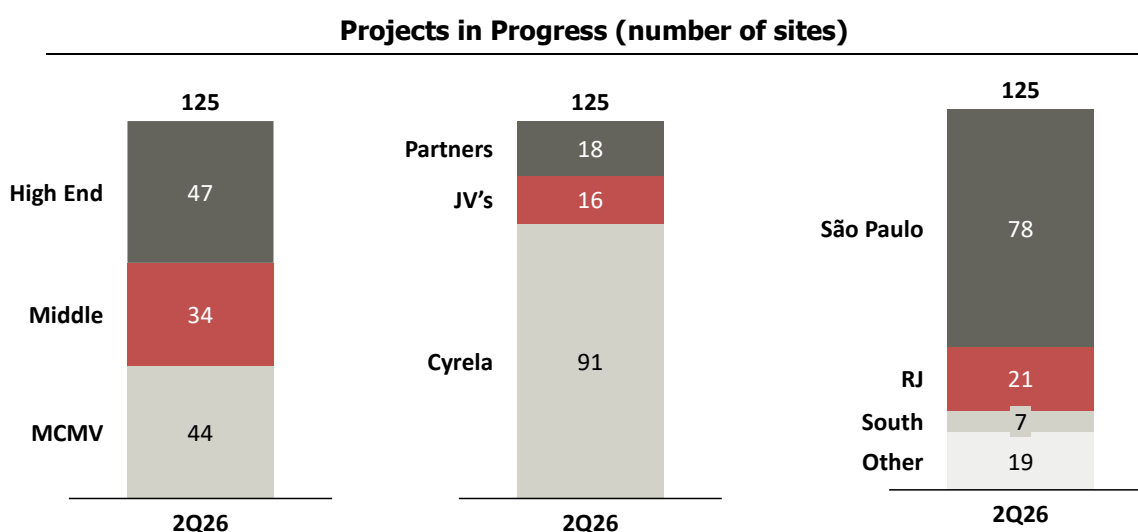


On a 100% basis and including swaps, deliveries totaled R\$2,206 million in 2Q26, 12% higher than the same period of 2025 (R\$1,970 million in 2Q25) and 95% up from 1Q26 (R\$1,130 million). Cyrela's stake in the volume delivered in the quarter was 72%, lower than the same quarter of 2025 (83%) and down from 1Q26 (77%). In 6M26, deliveries accounted for R\$3,336 million compared to R\$2,670 million in 6M25.

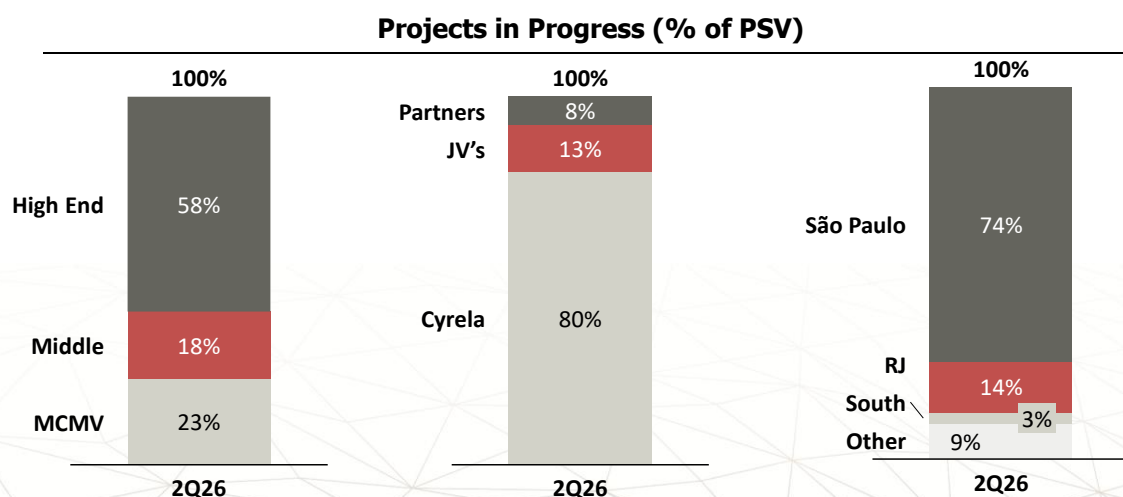


## CONSTRUCTION SITES

At the close of 2Q26, there were 125 projects in progress, broken down as follows, by segment, execution and geographic location, and according to the active construction site criteria.

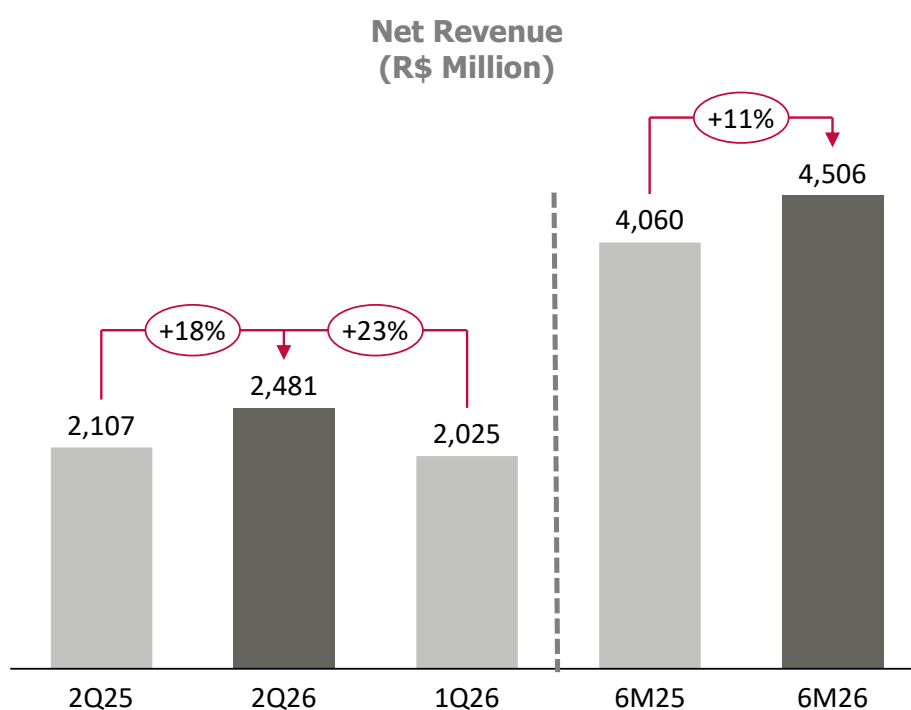


In line with its strategic guidelines, the Company manages a large share of the construction sites, to ensure proper monitoring of their execution. At the close of the quarter, 92% of the total PSV in construction (R\$39.1 billion on the dates of their respective launches) were managed by the Company's own teams or by JV teams. This corroborates Cyrela's commitment to cost management and product quality.



**ECONOMIC AND FINANCIAL PERFORMANCE****REVENUE**

The Company's total net revenues accounted for R\$2,481 million in 2Q26, 18% higher than the R\$2,107 million in 2Q25 and 23% up from the R\$2,025 million registered in 1Q26. In 6M26, revenues were R\$4,506 million vs. R\$4,060 million in 6M25.



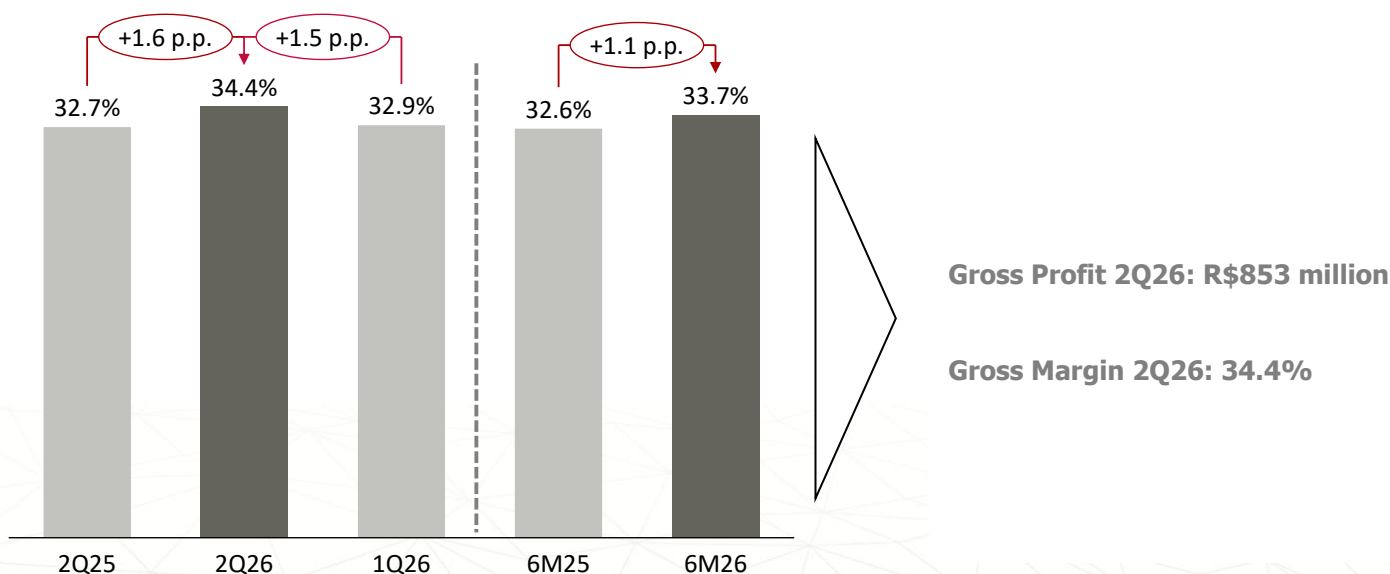
### GROSS MARGIN

The Company's gross margin was 34.4% in 2Q26, 1.6 p.p. up from the margin presented in 2Q25 (32.7%) and 1.5 p.p. higher than the margin of 32.9% presented in 1Q26. In 6M26, gross margin achieved 33.7%, 1.1 p.p. higher than 6M25 (32.6%). Adjusted gross margin was 37.3% in the quarter, 2.4 p.p. higher than the adj. gross margin recorded in 2Q25 (34.9%) and 1.2 p.p. up from the adj. gross margin of 1Q26 (36.1%). In 6M26, adj. gross margin achieved 36.8%, 2.1 p.p. higher than 6M25 (34.6%).

| Gross Margin                   | 2Q26<br>R\$ MM | 1Q26<br>R\$ MM | 2Q26 x 1Q26     | 2Q25<br>R\$ MM | 2Q26 x 2Q25     | 6M26<br>R\$ MM | 6M25<br>R\$ MM | 6M26 x 6M25     |
|--------------------------------|----------------|----------------|-----------------|----------------|-----------------|----------------|----------------|-----------------|
| Net Revenue                    | 2,481          | 2,025          | 23%             | 2,107          | 18%             | 4,506          | 4,060          | 11%             |
| Gross Profit                   | 853            | 666            | 28%             | 690            | 24%             | 1,519          | 1,324          | 15%             |
| <b>Gross Margin</b>            | <b>34.4%</b>   | <b>32.9%</b>   | <b>1.5 p.p.</b> | <b>32.7%</b>   | <b>1.6 p.p.</b> | <b>33.7%</b>   | <b>32.6%</b>   | <b>1.1 p.p.</b> |
| Capitalized Interest from COGS | 73             | 65             | 12%             | 46             | 60%             | 138            | 82             | 68%             |
| <b>Adjusted Gross Margin</b>   | <b>37.3%</b>   | <b>36.1%</b>   | <b>1.2 p.p.</b> | <b>34.9%</b>   | <b>2.4 p.p.</b> | <b>36.8%</b>   | <b>34.6%</b>   | <b>2.1 p.p.</b> |

The improvement in gross margin across the comparison periods was driven by higher margins in the Vivaz segment and the increased contribution of Vivaz to the Company's revenue.

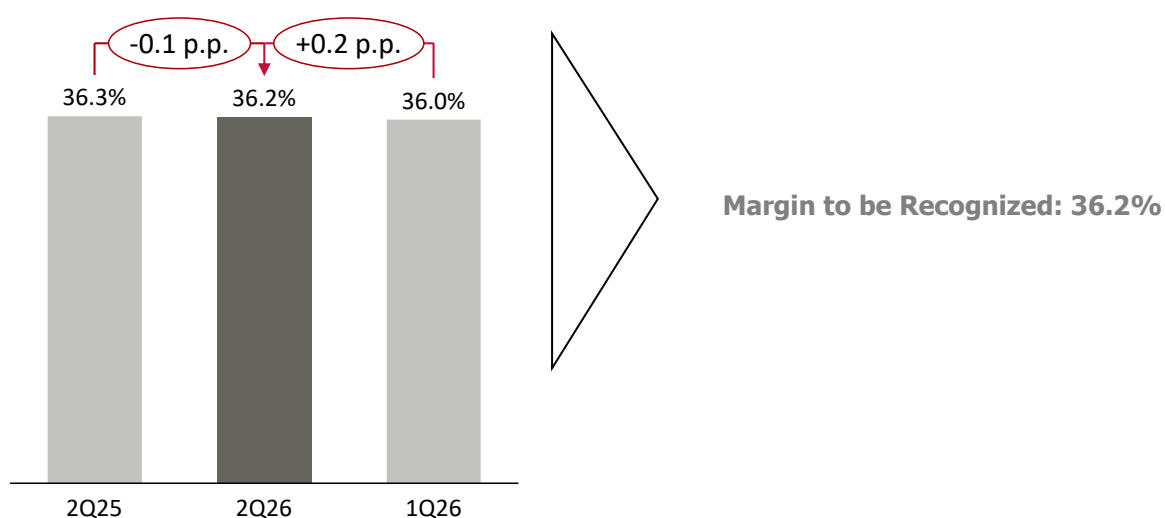
### Gross Margin Evolution



## SALES TO BE RECOGNIZED

At the close of 2Q26, net revenues from sales to be recognized totaled R\$12,229 million. Gross margin from revenues to be recognized stood at 36.2%, 0.1 p.p. lower than 2Q25 (36.3%) and up from 1Q26 (36.0%).

### Backlog Margin Evolution



| Sales to be Recognized (R\$ MM)      | 2Q26          | 1Q26          | 2Q26 x 1Q26     | 2Q25         | 2Q26 x 2Q25      |
|--------------------------------------|---------------|---------------|-----------------|--------------|------------------|
| Sales to be Recognized               | 12,482        | 11,899        | 5%              | 10,050       | 24%              |
| Taxes to be Recognized               | (254)         | (237)         | 7%              | (201)        | 26%              |
| <b>Net Revenues to be Recognized</b> | <b>12,229</b> | <b>11,662</b> | <b>5%</b>       | <b>9,849</b> | <b>24%</b>       |
| Costs of Units Sold to be Recognized | (7,805)       | (7,468)       | 5%              | (6,276)      | 24%              |
| <b>Gross Profit to be Recognized</b> | <b>4,424</b>  | <b>4,194</b>  | <b>5%</b>       | <b>3,573</b> | <b>24%</b>       |
| <b>Gross Margin to be Recognized</b> | <b>36.2%</b>  | <b>36.0%</b>  | <b>0.2 p.p.</b> | <b>36.3%</b> | <b>-0.1 p.p.</b> |

**SELLING EXPENSES**

Selling expenses for the quarter were R\$294 million, higher than 2Q25 (R\$226 million) and up from 1Q26 (R\$277 million). In 6M26, sales expenses totaled R\$571 million, an increase of R\$144 million compared to 6M25.

| Sales Expenses                 | 2Q26<br>R\$ MM | 1Q26<br>R\$ MM | 2Q26 x 1Q26 | 2Q25<br>R\$ MM | 2Q26 x 2Q25 | 6M26<br>R\$ MM | 6M25<br>R\$ MM | 6M26 x 6M25 |
|--------------------------------|----------------|----------------|-------------|----------------|-------------|----------------|----------------|-------------|
| Show-rooms                     | 92             | 94             | -3%         | 57             | 62%         | 186            | 103            | 82%         |
| Media                          | 50             | 34             | 46%         | 37             | 36%         | 84             | 71             | 19%         |
| Third-party Services           | 58             | 61             | -5%         | 52             | 11%         | 119            | 108            | 10%         |
| Finished Inventory Maintenance | 21             | 17             | 26%         | 15             | 37%         | 38             | 29             | 28%         |
| Other                          | 39             | 35             | 10%         | 35             | 10%         | 74             | 58             | 28%         |
| CashMe                         | 34             | 35             | -2%         | 29             | 17%         | 69             | 57             | 21%         |
| <b>Total</b>                   | <b>294</b>     | <b>277</b>     | <b>6%</b>   | <b>226</b>     | <b>30%</b>  | <b>571</b>     | <b>426</b>     | <b>34%</b>  |

The increase in selling expenses compared to the previous quarter was mainly explained by higher Media expenses. In 6M26, the increase in selling expenses was mainly driven by higher show-rooms expenses.

**GENERAL & ADMINISTRATIVE EXPENSES**

General and Administrative expenses totaled R\$134 million in the quarter, R\$7 million higher than 2Q25 (R\$127 million) and in line with 1Q26 (R\$134 million). In 6M26, G&A expenses amounted to R\$268 million, R\$14 million higher compared to 6M25 (R\$254 million).

| General & Administrative Expenses      | 2Q26<br>R\$ MM | 1Q26<br>R\$ MM | 2Q26 x 1Q26 | 2Q25<br>R\$ MM | 2Q26 x 2Q25 | 6M26<br>R\$ MM | 6M25<br>R\$ MM | 6M26 x 6M25 |
|----------------------------------------|----------------|----------------|-------------|----------------|-------------|----------------|----------------|-------------|
| Salaries and Social Charges            | 60             | 57             | 6%          | 56             | 6%          | 117            | 112            | 4%          |
| Board Members/Management Remuneration  | 2              | 2              | 10%         | 2              | 16%         | 5              | 4              | 11%         |
| Employee and Management Profit Sharing | 22             | 24             | -9%         | 20             | 6%          | 45             | 41             | 10%         |
| Third-Party Services                   | 36             | 38             | -7%         | 37             | -3%         | 74             | 72             | 2%          |
| Rent, Travelling and Representation    | 6              | 5              | 11%         | 4              | 29%         | 11             | 10             | 10%         |
| Other                                  | 9              | 8              | 16%         | 7              | 30%         | 17             | 15             | 15%         |
| <b>Total</b>                           | <b>134</b>     | <b>134</b>     | <b>0%</b>   | <b>127</b>     | <b>6%</b>   | <b>268</b>     | <b>254</b>     | <b>6%</b>   |

CashMe's G&A totaled R\$17 million in the quarter, compared to R\$18 million in 1Q26 and R\$16 million in 2Q25. Year to date, CashMe's G&A expenses were R\$35 million, up from the same period of 2025 (R\$31 million).

## INDEMNITIES

We detail below the composition of the indemnities recognized in the Income Statement for the quarter, under the heading Other Operating Expenses/Revenues.

| Indemnities                                                        | 2Q26<br>R\$ MM | 1Q26<br>R\$ MM | 2Q26 x 1Q26 | 2Q25<br>R\$ MM | 2Q26 x 2Q25 | 6M26<br>R\$ MM | 6M25<br>R\$ MM | 6M26 x 6M25 |
|--------------------------------------------------------------------|----------------|----------------|-------------|----------------|-------------|----------------|----------------|-------------|
| Change in Provision                                                | 5              | 8              | -41%        | 19             | -74%        | 13             | 18             | -25%        |
| Indemnity Expenses (Cash)                                          | (28)           | (20)           | 43%         | (34)           | -17%        | (48)           | (60)           | -19%        |
| Commitment to Indemnities                                          | 2              | 0              | 1697%       | 1              | 34%         | 2              | 5              | -70%        |
| <b>Total Impact Income Statement (Other Op. Expenses/Revenues)</b> | <b>(22)</b>    | <b>(11)</b>    | <b>93%</b>  | <b>(14)</b>    | <b>57%</b>  | <b>(33)</b>    | <b>(36)</b>    | <b>-9%</b>  |

## EQUITY INCOME

In the section below, we detail the composition of the Equity Income line.

| Equity Income                           | 2Q26<br>R\$ MM | 1Q26<br>R\$ MM | 2Q26 x 1Q26 | 2Q25<br>R\$ MM | 2Q26 x 2Q25 | 6M26<br>R\$ MM | 6M25<br>R\$ MM | 6M26 x 6M25 |
|-----------------------------------------|----------------|----------------|-------------|----------------|-------------|----------------|----------------|-------------|
| Cury Construtora E Incorporadora S.A.   | 41             | 46             | -11%        | 44             | -8%         | 86             | 84             | 3%          |
| Other SPEs with Cury                    | 26             | 16             | 60%         | 18             | 45%         | 42             | 27             | 52%         |
| Lavvi Empreendimentos Imobiliários S.A. | 23             | 20             | 18%         | 34             | -30%        | 43             | 58             | -26%        |
| Other SPEs with Lavvi                   | 6              | 13             | -55%        | 8              | -32%        | 18             | 17             | 7%          |
| Plano & Plano Desenv. Imob. S.A.        | 18             | 14             | 31%         | 29             | -38%        | 32             | 52             | -39%        |
| Other Projects and Entities             | (7)            | 20             | n.a         | 7              | n.a         | 13             | 14             | 0%          |
| <b>Total</b>                            | <b>107</b>     | <b>128</b>     | <b>-17%</b> | <b>140</b>     | <b>-24%</b> | <b>235</b>     | <b>252</b>     | <b>-7%</b>  |

## FINANCIAL RESULT

The Company recorded positive net financial result of R\$69 million in 2Q26, up from R\$66 million net positive result registered in 2Q25 and higher than the net positive R\$38 million from 1Q26. In 6M26, the financial result was positive at R\$107 million, lower than the R\$125 million registered in 6M25.

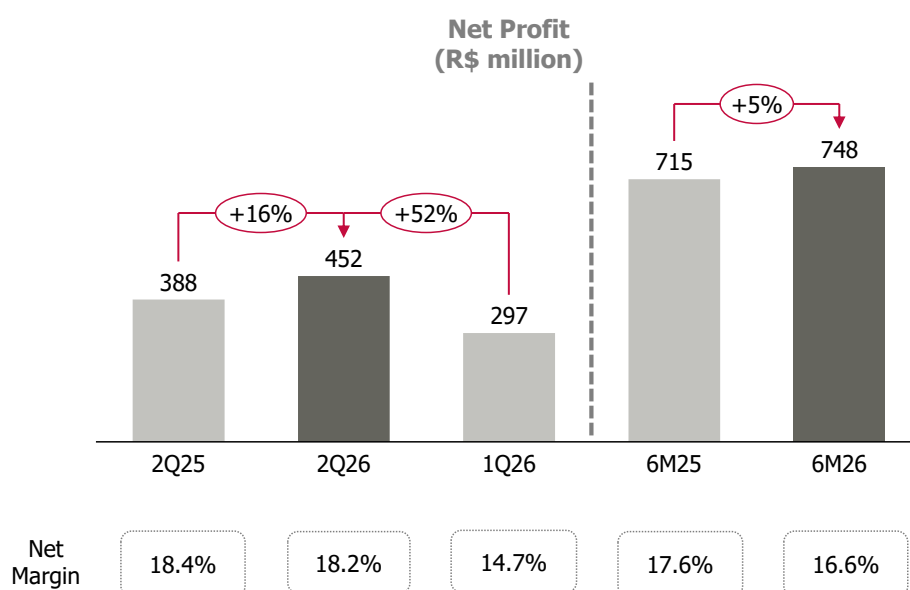
| Financial Result                | 2Q26         | 1Q26         | 2Q26 x 1Q26 | 2Q25         | 2Q26 x 2Q25 | 6M26         | 6M25         | 6M26 x 6M25 |
|---------------------------------|--------------|--------------|-------------|--------------|-------------|--------------|--------------|-------------|
|                                 | R\$ MM       | R\$ MM       |             | R\$ MM       |             | R\$ MM       | R\$ MM       |             |
| <b>Financial Expenses</b>       |              |              |             |              |             |              |              |             |
| SFH Interest                    | (79)         | (90)         | -13%        | (65)         | 21%         | (169)        | (125)        | 36%         |
| Interest on Corporate Loans     | (199)        | (182)        | 9%          | (141)        | 41%         | (380)        | (263)        | 45%         |
| Capitalized Interest            | 58           | 68           | -15%        | 49           | 18%         | 126          | 91           | 39%         |
| <b>Sub Total</b>                | <b>(219)</b> | <b>(204)</b> | <b>8%</b>   | <b>(157)</b> | <b>40%</b>  | <b>(423)</b> | <b>(297)</b> | <b>43%</b>  |
| Monetary Adjustment on Loans    | (1)          | (1)          | -22%        | (1)          | -24%        | (1)          | (1)          | -11%        |
| Bank Expenses                   | (3)          | (3)          | 17%         | (3)          | 26%         | (6)          | (5)          | 23%         |
| Other Financial Expenses        | (40)         | (16)         | 147%        | (26)         | 54%         | (56)         | (36)         | 56%         |
| <b>Total Financial Expenses</b> | <b>(263)</b> | <b>(223)</b> | <b>18%</b>  | <b>(186)</b> | <b>41%</b>  | <b>(487)</b> | <b>(339)</b> | <b>44%</b>  |
| <b>Financial Revenues</b>       |              |              |             |              |             |              |              |             |
| Income on Investments           | 304          | 246          | 24%         | 236          | 29%         | 550          | 428          | 28%         |
| Monetary Adjustment             | 4            | 3            | 34%         | 4            | 2%          | 6            | 7            | -12%        |
| Other Financial Income          | 25           | 12           | 100%        | 13           | 85%         | 37           | 29           | 30%         |
| <b>Total Financial Revenues</b> | <b>333</b>   | <b>261</b>   | <b>27%</b>  | <b>253</b>   | <b>32%</b>  | <b>594</b>   | <b>464</b>   | <b>28%</b>  |
| <b>Financial Result</b>         | <b>69</b>    | <b>38</b>    | <b>84%</b>  | <b>66</b>    | <b>4%</b>   | <b>107</b>   | <b>125</b>   | <b>-15%</b> |

Year-to-date, the decline in the net financial result was primarily driven by higher financial expenses.

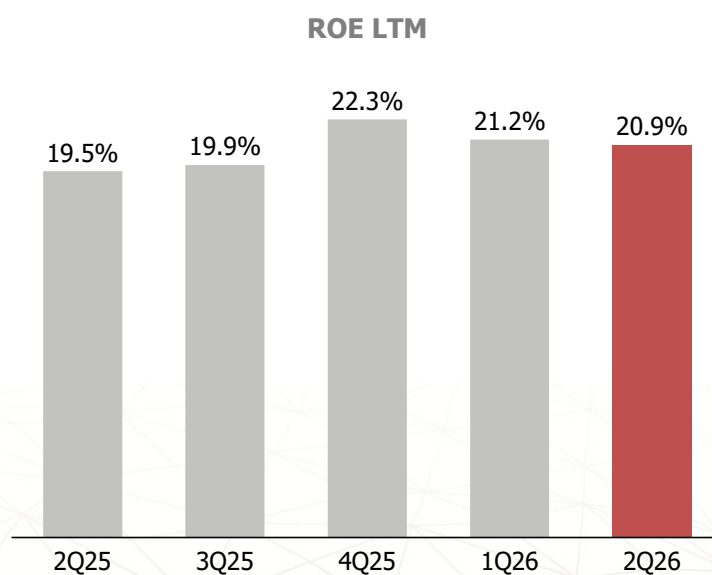
CashMe's participation in Net Financial Results totaled R\$111 million in 2Q26, compared to R\$72 million in 2Q25 and R\$62 million in 1Q26. In 6M26, CashMe's accumulated financial result totaled R\$173 million, compared to R\$130 million in 6M25.

**NET INCOME AND NET MARGIN**

The Company recorded net income of R\$452 million in 2Q26, versus net income of R\$388 million in 2Q25 and R\$297 million net income in 1Q26. In the quarter, the Company's earnings per share (EPS) was R\$1.04, compared to R\$1.06 in 2Q25 and R\$0.68 in 1Q26. In 6M26, net income totaled R\$748 million, an increase of 5% compared to 6M25.



This result led to an adjusted LTM ROE of 20.9%.



### Financial Statements Highlights

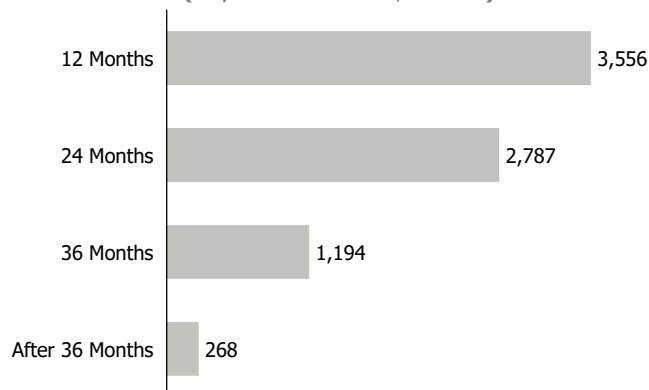
#### ACCOUNTS RECEIVABLE

Considering all pre-sales contracts signed, Accounts Receivable totaled R\$18.7 billion on June 30, 2026, representing a 4% increase from March 31, 2026. In the Company's Balance Sheet, this amount accounts for R\$6.5 billion, which is recognized through the construction progress of each project.

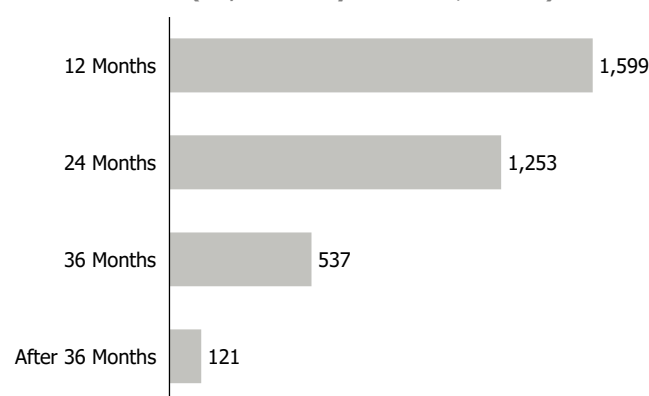
Delivered units account for 8% and units under construction or in the delivery process for 92% of the total amount. The average weighted collection period for Accounts Receivable is approximately 2.1 years (25.7 months).

| Accounts Receivable                                   | 2Q26<br>R\$ MM | 1Q26<br>R\$ MM | 2Q26 x 1Q26 |
|-------------------------------------------------------|----------------|----------------|-------------|
| Units under construction                              | 17,122         | 16,575         | 3%          |
| Finished Units                                        | 1,563          | 1,350          | 16%         |
| <b>Total Accounts Receivable</b>                      | <b>18,685</b>  | <b>17,925</b>  | <b>4%</b>   |
| Construction Cost to be Realized from sold units      | (7,805)        | (7,468)        | 5%          |
| Construction Cost to be Realized from inventory units | (3,510)        | (3,368)        | 4%          |
| <b>Net Accounts Receivable</b>                        | <b>7,370</b>   | <b>7,089</b>   | <b>4%</b>   |

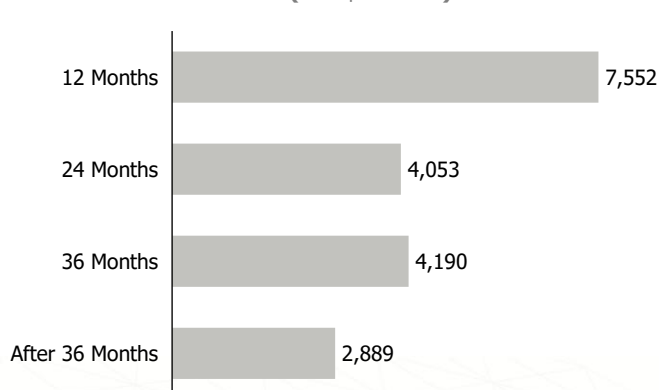
Cost to be incurred  
(ref, sold units – R\$ million)



Cost to be incurred  
(ref, inventory units – R\$ million)



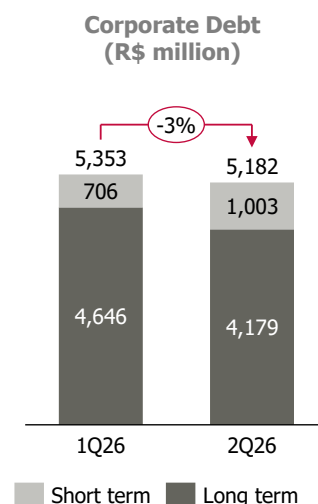
Receivables Schedule  
(in R\$ million)



### DEBT

On June 30, 2026, gross debt including accrued interest amounted to R\$8,874 million, 1% higher than the amount of R\$8,792 million reported on March 31, 2026.

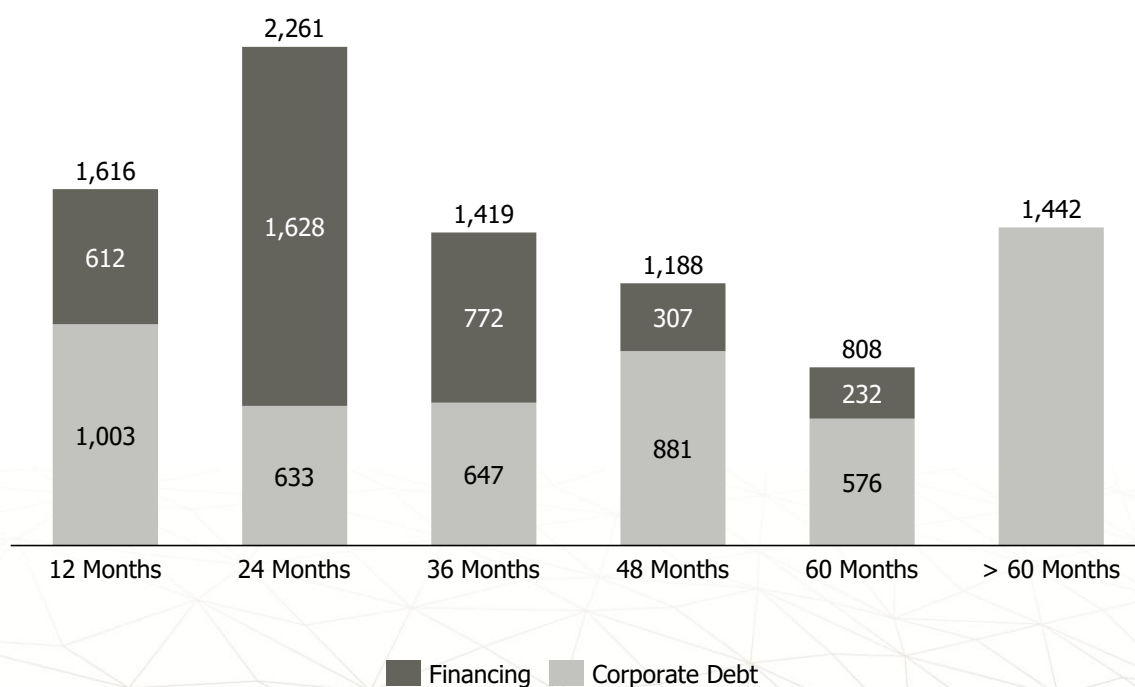
The balance of debt denominated in local currency and entirely related to construction financing accounted for 41% of the total debt (without accrued interest) and increased by 10% in the quarter.



| Debt (R\$ million)      | 2Q26         | 1Q26         | 2Q26 x 1Q26 | 2Q25         | 2Q26 x 2Q25 |
|-------------------------|--------------|--------------|-------------|--------------|-------------|
| Construction financing  | 3,552        | 3,238        | 10%         | 2,583        | 38%         |
| Corporate Debt - Cyrela | 2,414        | 2,595        | -7%         | 1,980        | 22%         |
| Corporate Debt - CashMe | 2,768        | 2,757        | 0%          | 2,235        | 24%         |
| <b>Sub total</b>        | <b>8,735</b> | <b>8,590</b> | <b>2%</b>   | <b>6,798</b> | <b>28%</b>  |
| Interest and costs      | 139          | 202          | -31%        | 91           | 52%         |
| <b>Total</b>            | <b>8,874</b> | <b>8,792</b> | <b>1%</b>   | <b>6,890</b> | <b>29%</b>  |

### Debt Amortization Schedule

(R\$ Million)



As a result, the balance of loans (corporate debt) denominated in local currency, comprising 59% of the total debt (without accrued interest), corresponds to:

| R\$ million                                                           | Issued In | Matures In | Cost p.y.                                     | Balance      |
|-----------------------------------------------------------------------|-----------|------------|-----------------------------------------------|--------------|
| <b>Cyrela Corporate Debt</b>                                          |           |            |                                               |              |
| 489th series of the 1st Issue of CRER - Opea                          | 2022      | Jun-27     | CDI + 0.40%                                   | 121          |
| 490th series of the 1st Issue of CRER - Opea                          | 2022      | Jun-27     | IPCA + 5.9068% (swap to CDI + 0.47%)          | 259          |
| 491st series of the 1st Issue of CRER - Opea                          | 2022      | Jun-29     | IPCA + 6.1280% (swap to CDI + 0.79%)          | 100          |
| 1st series of the 57th Issue of CRER - Província Sec                  | 2024      | Apr-28     | 98% CDI                                       | 423          |
| 2nd series of the 57th Issue of CRER - Província Sec                  | 2024      | Apr-29     | 99% CDI                                       | 67           |
| 3rd series of the 57th Issue of CRER - Província Sec                  | 2024      | Apr-31     | 101% CDI                                      | 300          |
| 1st series of the 102nd Issue of CRER - Província Sec                 | 2025      | Apr-29     | 96% CDI                                       | 152          |
| 2nd series of the 102nd Issue of CRER - Província Sec                 | 2025      | Apr-30     | 97% CDI                                       | 348          |
| 1st series of the 127th Issue of CRER - Província Sec                 | 2025      | Nov-32     | 96.5% CDI                                     | 330          |
| 2nd series of the 127th Issue of CRER - Província Sec                 | 2025      | Nov-35     | IPCA + 7.3149% (swap to CDI - 0.2125%)        | 222          |
| 3rd series of the 127th Issue of CRER - Província Sec                 | 2025      | Nov-40     | IPCA + 7.29% (swap to CDI - 0.15%)            | 47           |
| 1st Issue of Commercial Notes of Cy10 Participações                   | 2026      | Feb-32     | CDI + 1.07%                                   | 45           |
| <b>Subtotal</b>                                                       |           |            |                                               | <b>2,414</b> |
| R\$ million                                                           | Issued In | Matures In | Cost p.y.                                     | Balance      |
| <b>CashMe Debt</b>                                                    |           |            |                                               |              |
| 1st, 2nd and 3rd series of the 24th issue of CRER - True Sec          | 2022      | 2029       | CDI + 1.375% / IPCA + 7.8049%                 | 120          |
| 1st and 2nd series of the 155th issue of CRER - True Sec              | 2023      | 2028       | CDI + 1.95% / IPCA + 7.8529%                  | 43           |
| 1st, 2nd and 3rd series of the 113th issue of CRER - Vert Sec         | 2023      | 2027       | CDI + 3.0% / CDI + 4.0%                       | 17           |
| 1st and 2nd series of the 31st issue of CRER - Província Sec          | 2023      | 2030       | IPCA + 9.0% / IPCA + 10.0%                    | 54           |
| 1st and 2nd series of the 40th issue of CRER - Província Sec          | 2024      | 2032       | IPCA + 7.0% / IPCA + 10.0%                    | 69           |
| 1st and 2nd series of the 48th issue of CRER - Província Sec          | 2024      | 2031       | CDI + 1.4% / IPCA + 7.4%                      | 188          |
| 1st and 2nd series of the 139th issue of CRER - Vert Sec              | 2024      | 2032       | IPCA + 7.4632% / IPCA + 9.75%                 | 301          |
| 1st, 2nd and 3rd series of the 1st issue of CR - Província Sec        | 2024      | 2032       | CDI + 1.15% / IPCA + 9.1146% / IPCA + 9.1146% | 263          |
| 3rd series of the 102nd Issue of CRER - Província Sec (Debtor Cyrela) | 2025      | 2032       | IPCA + 7.6693%                                | 200          |
| 1st and 2nd series of the 101st issue of CRER - Província Sec         | 2025      | 2032       | IPCA + 8.2347% / IPCA + 10.0%                 | 295          |
| 1st and 2nd series of the 2nd issue of CR - Província Sec             | 2025      | 2033       | CDI + 1.06% / CDI + 1.06%                     | 457          |
| CashMe I Credit Rights Investment Fund                                | 2024      | n.a.       | CDI + 3.5%                                    | 210          |
| 1st and 2nd series of the 133rd issue of CRER - Província Sec         | 2026      | 2039       | IPCA + 8.6078% / IPCA + 10.0%                 | 365          |
| 1st, 2nd and 3rd series of the 3rd issue of CR - Província Sec        | 2026      | 2038       | IPCA + 9.87% / CDI + 2.50% / CDI + 3.75%      | 186          |
| <b>Subtotal</b>                                                       |           |            |                                               | <b>2,768</b> |
| <b>TOTAL CORPORATE DEBT</b>                                           |           |            |                                               | <b>5,182</b> |

Cyrela's Adjusted Net Debt amounted to R\$1,909 million, below the R\$2,181 million recorded in 1Q26.

| In R\$ million                    | 2Q26         | 1Q26         | 2Q26 x 1Q26 | 2Q25         | 2Q26 x 2Q25 |
|-----------------------------------|--------------|--------------|-------------|--------------|-------------|
| Long-Term Debt                    | 7,119        | 7,471        | -5%         | 5,724        | 24%         |
| Short-Term Debt                   | 1,616        | 1,119        | 44%         | 1,075        | 50%         |
| <b>Total Debt</b>                 | <b>8,734</b> | <b>8,590</b> | <b>2%</b>   | <b>6,798</b> | <b>28%</b>  |
| Cash and Cash Equivalents         | 4,076        | 3,870        | 5%          | 3,267        | 25%         |
| Long-Term Financial Investments   | 3,637        | 3,342        | 9%          | 2,814        | 29%         |
| <b>Total Cash and Equivalents</b> | <b>7,712</b> | <b>7,212</b> | <b>7%</b>   | <b>6,081</b> | <b>27%</b>  |
| <b>Accountant Net Debt</b>        | <b>1,022</b> | <b>1,378</b> | <b>-26%</b> | <b>717</b>   | <b>43%</b>  |
| FVTOCI CashMe                     | 887          | 803          | 10%         | 592          | 50%         |
| <b>Adjusted Net Debt</b>          | <b>1,909</b> | <b>2,181</b> | <b>-12%</b> | <b>1,309</b> | <b>46%</b>  |

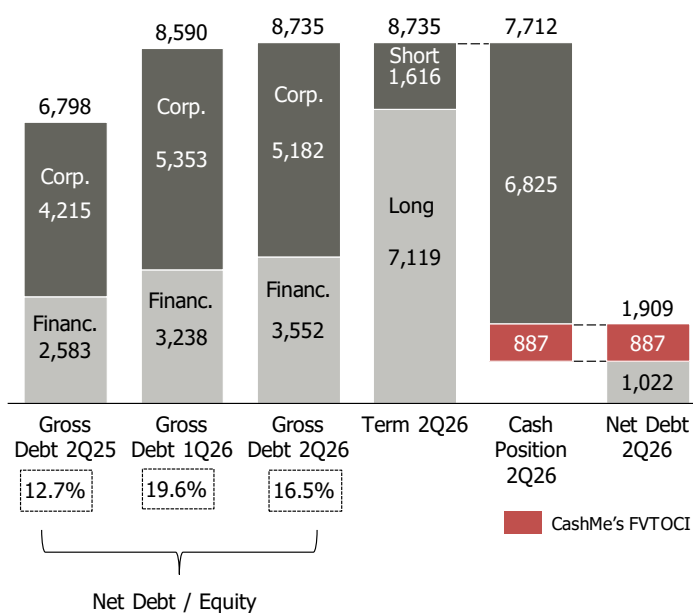
The Company's leverage, as measured by means of the Adj. Net Debt / Adj. Total Equity ratio, reached 16.5% by the end of the quarter, reinforcing Cyrela's commitment to maintain this index in healthy levels and ratifying the financial strength of the Company. The net indebtedness includes R\$2,768 million of gross debt and R\$4,028 million of Marketable Securities of CashMe's operation. Excluding CashMe's assets and liabilities, the Adj. Net Debt would be R\$3,170 million and leverage (measured by Adj. Net Debt / Adj. Total Equity ratio) would be 30.7%.

| In R\$ million                                           | 2Q26         | 1Q26         | % Chg            | 2Q25         | % Chg           |
|----------------------------------------------------------|--------------|--------------|------------------|--------------|-----------------|
| Adjusted Net Debt                                        | 1,909        | 2,181        | -12%             | 1,309        | 46%             |
| Adjusted Shareholders' Equity                            | 11,564       | 11,125       | 4%               | 10,283       | 12%             |
| Construction Financing                                   | 3,552        | 3,238        | 10%              | 2,583        | 38%             |
| <b>Adj. Net Debt / Adj. Shareholders' Equity</b>         | <b>16.5%</b> | <b>19.6%</b> | <b>-3.1 p.p.</b> | <b>12.7%</b> | <b>3.8 p.p.</b> |
| Adj. Net Debt (ex Financing) / Adj. Shareholders' Equity | -14.2%       | -9.5%        | -4.7 p.p.        | -12.4%       | -1.8 p.p.       |

Obs.: Net debt and Shareholders' Equity excluding CashMe's FVTOCI

### Debt Overview

(R\$ Million)



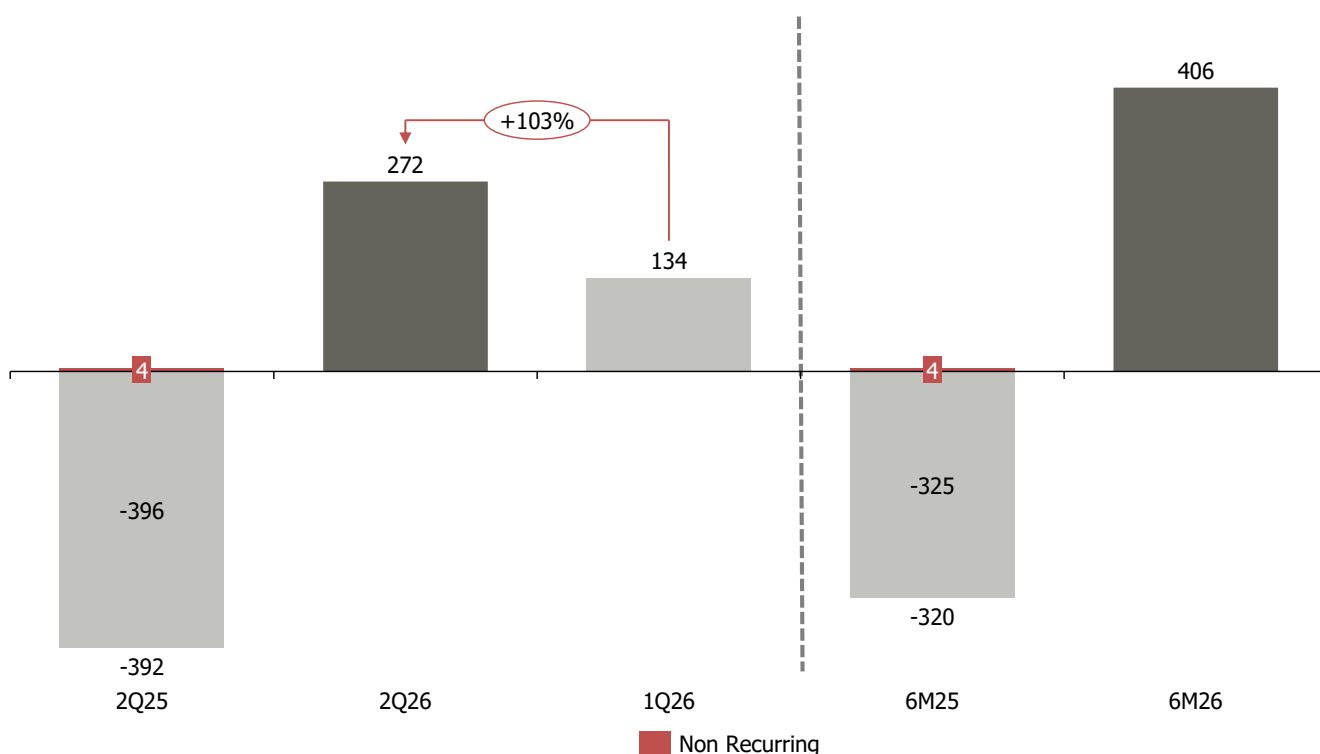
| Indicators                |            | Total Debt                                               | Corporate Debt |
|---------------------------|------------|----------------------------------------------------------|----------------|
| Net Debt / Equity         |            | 16.5%                                                    |                |
| Weighted Average Term*    |            | 3.1 years                                                | 4.1 years      |
| Short Term                |            | 18%                                                      | 19%            |
| Long Term                 |            | 82%                                                      | 81%            |
| Average Cost of Financing |            | Average Cost of Corporate Debt*                          |                |
| Savings Acc. + 2.65%      | 61.2%      | 97.9% of CDI                                             | 68.4%          |
| TR + 9.01%                | 38.8%      | CDI + 0.26%                                              | 31.6%          |
| TOTAL                     | 100.0%     | TOTAL                                                    | 100.0%         |
| Minimum Rate              | TR + 8.30% | * Excludes debt from CashMe and Cy.Capital (R\$2,813 MM) |                |
| Maximum Rate              | TR +12.50% |                                                          |                |

### CASH GENERATION

In 2Q26, the Company recorded cash generation of R\$272 million, compared to cash burn of R\$392 million in 2Q25 and cash generation of R\$134 million in 1Q26. In addition, the calculation of cash generation excludes the effect of CashMe's FVTOCI, for R\$887 million. In 6M26, Cyrela recorded cash generation of R\$406 million, compared to cash burn of R\$320 million in 6M25.

#### Cash Generation/Consumption

(R\$ Million)



| Cash Burn/Generation (R\$ MM)                    | 2Q26<br>R\$ MM | 1Q26<br>R\$ MM | Chg % | 2Q25<br>R\$ MM | Chg % | 6M26<br>R\$ MM | 6M25<br>R\$ MM | Chg %<br>6M26 x 6M25 |
|--------------------------------------------------|----------------|----------------|-------|----------------|-------|----------------|----------------|----------------------|
| Total Debt (Gross Debt without Interest payable) | 8,735          | 8,590          | 2%    | 6,798          | 28%   | 8,735          | 6,798          | 28%                  |
| Cash & Marketable Securities                     | 7,712          | 7,212          | 7%    | 6,081          | 27%   | 7,712          | 6,081          | 27%                  |
| Accountant Net Debt                              | 1,022          | 1,378          | -26%  | 717            | 43%   | 1,022          | 717            | 43%                  |
| (+) FVTOCI CashMe                                | 887            | 803            | 10%   | 592            | 50%   | 887            | 592            | 50%                  |
| Adjusted Net Debt                                | 1,909          | 2,181          | -12%  | 1,309          | 46%   | 1,909          | 1,309          | 46%                  |
| Δ Accountant Debt Change                         | 272            | 134            | 103%  | (392)          | n.a.  | 406            | (324)          | n.a.                 |
| (+) Buyback Program                              | -              | -              | n.a.  | -              | n.a.  | -              | 4              | -100%                |
| (+) Dividends                                    | -              | -              | n.a.  | -              | n.a.  | -              | -              | n.a.                 |
| Cash Generation/Burn                             | 272            | 134            | 103%  | (392)          | n.a.  | 406            | (320) n.a.     |                      |
| (+) Acquisition of Equity Interest               | -              | -              | n.a.  | (4)            | -100% | -              | (4)            | -100%                |
| Operational Cash Generation/Burn                 | 272            | 134            | 103%  | (396)          | n.a.  | 406            | (325)          | n.a.                 |

## **SUBSEQUENT EVENTS**

As disclosed in the Material Fact issued on August 5, 2026, the Company entered into a non-binding memorandum of understanding with the TRXF11 fund and its asset manager, TRX, setting forth the main terms and conditions of a potential transaction involving the sale of the Cyrela Oscar Freire Corporate Building and other rights related to four logistics warehouses, for an approximate amount of R\$2.14 billion, which may be increased by up to R\$103 million in the event of the acquisition of interests held by certain third parties, with approximately 50% of the consideration to be paid in cash and approximately 50% in TRXF11 units.

## ANNEX I – BALANCE SHEET

| CYRELA BRAZIL REALTY S.A. EMPREENDIMENTOS E PARTICIPAÇÕES |               |                   |
|-----------------------------------------------------------|---------------|-------------------|
| <b>Consolidated Balance Sheet</b>                         |               |                   |
| R\$ million                                               |               |                   |
|                                                           | June 30, 2026 | December 31, 2025 |
| <b>ASSETS</b>                                             |               |                   |
| <b>Current Assets</b>                                     | <b>15,927</b> | <b>14,870</b>     |
| Cash and Cash Equivalents                                 | 231           | 727               |
| Marketable Securities                                     | 3,845         | 3,255             |
| Accounts Receivable                                       | 5,156         | 4,578             |
| Marketable Real Estate                                    | 6,054         | 5,775             |
| Recoverable Taxes and Contributions                       | 61            | 10                |
| Deferred Taxes and Contributions                          | 3             | 2                 |
| Selling Expenses to Be Recognized                         | 107           | 103               |
| Anticipated Expenses                                      | 41            | 50                |
| Derivative financial instruments                          | 49            | 36                |
| Other Receivables                                         | 379           | 335               |
| <b>Non-Current Assets</b>                                 | <b>11,813</b> | <b>11,240</b>     |
| <b>Long Term</b>                                          | <b>7,840</b>  | <b>7,335</b>      |
| Accounts Receivable                                       | 1,368         | 1,537             |
| LT Marketable Securities                                  | 3,637         | 3,026             |
| Checking Accounts with Partners in Projects               | 11            | 11                |
| Related Parties                                           | 259           | 186               |
| Recoverable Taxes and Contributions                       | 216           | 232               |
| Deferred Income Tax and Social Contribution               | 1             | 1                 |
| Marketable Real Estate                                    | 2,038         | 2,055             |
| Selling Expenses to be Recognized                         | 111           | 95                |
| Other Receivables                                         | 200           | 193               |
| <b>Permanent</b>                                          | <b>3,973</b>  | <b>3,905</b>      |
| Investment in Controlled Companies                        | 3,290         | 3,157             |
| Fixed Assets                                              | 658           | 640               |
| Intangible                                                | 26            | 109               |
| <b>Total Assets</b>                                       | <b>27,741</b> | <b>26,110</b>     |

|                                                               | June 30, 2026 | December 31, 2025 |
|---------------------------------------------------------------|---------------|-------------------|
| <b>LIABILITIES AND SHAREHOLDERS' EQUITY</b>                   |               |                   |
| <b>Current Liabilities</b>                                    | <b>4,729</b>  | <b>3,869</b>      |
| Loans and Financing                                           | 644           | 754               |
| Debentures                                                    | -             | -                 |
| Real Estate Certificates - CRER                               | 1,106         | 748               |
| Financial Instruments and Derivatives                         | -             | 1                 |
| Suppliers                                                     | 309           | 276               |
| Provision for Guarantees                                      | 85            | 80                |
| Taxes and Contributions Payable                               | 69            | 107               |
| Deferred Taxes and Contributions                              | 112           | 99                |
| Payroll, social charges and profit sharing                    | 243           | 249               |
| Real Estate Acquisition Payable                               | 1,208         | 948               |
| Dividends Payable                                             | -             | -                 |
| Related Parties                                               | 181           | 128               |
| Checking Accounts with Partners in Projects                   | 13            | 12                |
| Advances from Customers                                       | 297           | 135               |
| Provisions for Social Security, Labor, Civil and Fiscal Risks | 75            | 82                |
| Other Payables                                                | 387           | 250               |
| <b>Long Term</b>                                              | <b>10,560</b> | <b>10,774</b>     |
| Loans and Financing                                           | 3,195         | 3,010             |
| Debentures                                                    | -             | -                 |
| Real Estate Certificates - CRER                               | 3,929         | 4,205             |
| Suppliers                                                     | 1             | 1                 |
| Provision for Guarantee                                       | 167           | 155               |
| Real Estate Acquisition Payable                               | 1,979         | 1,995             |
| Provisions for Social Security, Labor, Civil and Fiscal Risks | 66            | 72                |
| Deferred Income Tax and Social Contribution                   | 333           | 330               |
| Advances from Customers                                       | 891           | 1,006             |
| <b>TOTAL SHAREHOLDERS' EQUITY</b>                             | <b>12,452</b> | <b>11,467</b>     |
| <b>Minority Equity</b>                                        | <b>1,283</b>  | <b>1,239</b>      |
| <b>Shareholders' Equity</b>                                   | <b>11,168</b> | <b>10,227</b>     |
| Capital Stock                                                 | 6,184         | 6,184             |
| Capital Reserve                                               | 65            | 46                |
| Legal Reserve                                                 | 716           | 716               |
| Surplus Reserve                                               | 2,845         | 2,845             |
| Treasury Shares                                               | (269)         | (269)             |
| Profit / Losses                                               | 748           | -                 |
| Other Comprehensive Income                                    | 878           | 704               |
| <b>Total Liabilities and Shareholders' Equity</b>             | <b>27,741</b> | <b>26,110</b>     |

### ANNEX II – INCOME STATEMENT

| Consolidated Income Statement                           |                |                |             |                |                |             |
|---------------------------------------------------------|----------------|----------------|-------------|----------------|----------------|-------------|
| R\$ million                                             |                |                |             |                |                |             |
|                                                         | 2Q26           | 1Q26           | %<br>Change | 6M26           | 6M25           | %<br>Change |
| <b>Gross Revenue of Sales and/or Services</b>           |                |                |             |                |                |             |
| Real Estate Development and Resales                     | 2,491          | 2,110          | 18%         | 4,601          | 4,146          | 11%         |
| Lots for Development                                    | 3              | 11             | -73%        | 14             | 0              | 4892%       |
| Services Rendered                                       | 44             | 31             | 42%         | 76             | 54             | 39%         |
| Cancellations Provision                                 | 12             | (69)           | n.a         | (56)           | (29)           | 97%         |
| Provision for Doubtful Receivables                      | (2)            | (2)            | -21%        | (4)            | (1)            | 287%        |
| Deductions from Gross Revenue                           | (68)           | (56)           | 21%         | (124)          | (111)          | 12%         |
| <b>Total Net Revenue</b>                                | <b>2,481</b>   | <b>2,025</b>   | <b>23%</b>  | <b>4,506</b>   | <b>4,060</b>   | <b>11%</b>  |
| <br>                                                    |                |                |             |                |                |             |
| Real Estate Sales and Resales                           | (1,609)        | (1,388)        | 16%         | (2,997)        | (2,742)        | 9%          |
| Lots for Development                                    | (3)            | (8)            | -56%        | (11)           | 1              | n.a         |
| Services Rendered and Others                            | (7)            | (8)            | -5%         | (15)           | (14)           | 4%          |
| Cancellations Provision                                 | (8)            | 44             | n.a         | 35             | 20             | 80%         |
| <b>Cost of Goods and/or Services Sold</b>               | <b>(1,628)</b> | <b>(1,359)</b> | <b>20%</b>  | <b>(2,987)</b> | <b>(2,736)</b> | <b>9%</b>   |
| <br>                                                    |                |                |             |                |                |             |
| <b>Gross Profit (Loss)</b>                              | <b>853</b>     | <b>666</b>     | <b>28%</b>  | <b>1,519</b>   | <b>1,324</b>   | <b>15%</b>  |
| <br>                                                    |                |                |             |                |                |             |
| <b>Operating (Expenses) Revenues</b>                    |                |                |             |                |                |             |
| Selling Expenses                                        | (294)          | (277)          | 6%          | (571)          | (426)          | 34%         |
| General and Administrative Expenses                     | (132)          | (132)          | 0%          | (263)          | (249)          | 6%          |
| Management Fees                                         | (2)            | (2)            | 10%         | (5)            | (4)            | 11%         |
| Equity Result and Other Appreciations                   | 107            | 128            | -17%        | 235            | 252            | -7%         |
| Other Results in Investments                            | 7              | 9              | -24%        | 15             | (2)            | n.a         |
| Other Operating Expenses/Revenues                       | (34)           | (19)           | 81%         | (52)           | (53)           | -2%         |
|                                                         | <b>(349)</b>   | <b>(292)</b>   | <b>19%</b>  | <b>(641)</b>   | <b>(483)</b>   | <b>33%</b>  |
| <br>                                                    |                |                |             |                |                |             |
| <b>Profit (Loss) Before Financial Result</b>            | <b>504</b>     | <b>374</b>     | <b>35%</b>  | <b>878</b>     | <b>841</b>     | <b>4%</b>   |
| <br>                                                    |                |                |             |                |                |             |
| Financial Expenses                                      | (263)          | (223)          | 18%         | (487)          | (339)          | 44%         |
| Financial Revenues                                      | 333            | 261            | 27%         | 594            | 464            | 28%         |
| <br>                                                    |                |                |             |                |                |             |
| <b>Earnings Before Income Tax and Minority Interest</b> | <b>574</b>     | <b>411</b>     | <b>39%</b>  | <b>985</b>     | <b>967</b>     | <b>2%</b>   |
| <br>                                                    |                |                |             |                |                |             |
| Deferred                                                | (2)            | (5)            | -53%        | (8)            | (7)            | 4%          |
| Current                                                 | (53)           | (46)           | 14%         | (99)           | (87)           | 14%         |
| <b>Tax and Social Contribution</b>                      | <b>(55)</b>    | <b>(51)</b>    | <b>7%</b>   | <b>(106)</b>   | <b>(94)</b>    | <b>13%</b>  |
| <br>                                                    |                |                |             |                |                |             |
| <b>Income (Loss) Before Minority Interest</b>           | <b>519</b>     | <b>360</b>     | <b>44%</b>  | <b>879</b>     | <b>873</b>     | <b>1%</b>   |
| <br>                                                    |                |                |             |                |                |             |
| Minority Interest                                       | (67)           | (63)           | 6%          | (130)          | (157)          | -17%        |
| <br>                                                    |                |                |             |                |                |             |
| <b>Net Income (Loss)</b>                                | <b>452</b>     | <b>297</b>     | <b>52%</b>  | <b>748</b>     | <b>715</b>     | <b>5%</b>   |

**ANNEX III – REVENUE RECOGNITION**

\*Considers only revenues from Residential Real Estate Development activities

| PROJECT                                | SEGMENT    | RECOGNITION DATE | % ACCRUED FINANCIAL EVOLUTION |      | ACCRUED REVENUE (R\$ MM) |              |
|----------------------------------------|------------|------------------|-------------------------------|------|--------------------------|--------------|
|                                        |            |                  | 2Q26                          | 2Q25 | 2Q26                     | 2Q25         |
| Eden Park By Dror                      | High-End   | Mar-23           | 7%                            | 9%   | 129                      | 121          |
| Cyrela Moema By Yoo                    | High-End   | Sep-21           | 0%                            | 3%   | 43                       | 16           |
| Mandarim The Legend                    | High-End   | Mar-24           | 10%                           | 3%   | 39                       | 12           |
| La Isla Residence Club                 | High-End   | Mar-24           | 6%                            | 5%   | 39                       | 29           |
| Lis Moema                              | High-End   | Nov-23           | 5%                            | 6%   | 36                       | 30           |
| Ox Park Design By Edsa                 | High-End   | Sep-24           | 9%                            | 1%   | 36                       | 10           |
| Casa Ibirapuera                        | High-End   | Jul-22           | 4%                            | 5%   | 30                       | 45           |
| On The Sky Cyrela By Yoo               | High-End   | Jun-23           | 3%                            | 5%   | 29                       | 34           |
| Woods Park Design By Edsa              | High-End   | Sep-24           | 7%                            | 1%   | 29                       | 11           |
| Only By Living                         | Middle     | Nov-23           | 5%                            | 12%  | 28                       | 51           |
| On The Sky – Wanders & Yoo             | High-End   | Dec-24           | 2%                            | 1%   | 27                       | 49           |
| Casa Eden By Yoo West                  | High-End   | Dec-23           | 6%                            | 3%   | 26                       | 17           |
| Casa Eden By Yoo East                  | High-End   | Dec-23           | 5%                            | 3%   | 25                       | 18           |
| The Park Inspired By Dror              | High-End   | Apr-21           | 0%                            | 3%   | 25                       | 3            |
| Aura Moema                             | High-End   | Aug-23           | 4%                            | 3%   | 25                       | 14           |
| United Living Ipiranga                 | Middle     | Jun-23           | 4%                            | 10%  | 24                       | 25           |
| Living Wellness Aclimação              | Middle     | Mar-23           | 3%                            | 5%   | 24                       | 17           |
| Iconyc By Yoo                          | High-End   | Sep-23           | 1%                            | 7%   | 23                       | 39           |
| Vista Praia De Belas                   | High-End   | Aug-24           | 14%                           | 2%   | 22                       | 3            |
| Vivaz Santa Marina                     | MCMV 2 & 3 | Jul-24           | 10%                           | 4%   | 21                       | 9            |
| Escape Eden                            | High-End   | Jun-24           | 6%                            | 2%   | 21                       | 15           |
| Coupé Tower 2 - Edifício Coupé         | High-End   | Feb-25           | 2%                            | 1%   | 21                       | 24           |
| Living Grand Wish Jardim               | Middle     | Feb-24           | 6%                            | 4%   | 21                       | 9            |
| Vivaz Parque Prime Freguesia Do Ó      | MCMV 2 & 3 | Oct-24           | 10%                           | 6%   | 21                       | 14           |
| Living Address Alto Do Ipiranga        | Middle     | Jun-23           | 6%                            | 8%   | 20                       | 27           |
| <b>Other Projects</b>                  |            |                  |                               |      | <b>879</b>               | <b>1,429</b> |
| <b>Sub-Total</b>                       |            |                  |                               |      | <b>1,663</b>             | <b>2,071</b> |
| <b>Projects begun after June, 2025</b> |            |                  |                               |      |                          |              |
| La Galerie                             | High-End   | Jun-26           | 49%                           | 0%   | 141                      | -            |
| We Barra By Living                     | High-End   | Jun-26           | 25%                           | 0%   | 87                       | -            |
| The Grand Residence Brooklin           | Middle     | Jun-26           | 39%                           | 0%   | 48                       | -            |
| Cyrela Zen By Yoo                      | High-End   | Dec-25           | 1%                            | 0%   | 39                       | -            |
| Vista Milano                           | High-End   | Dec-25           | 0%                            | 0%   | 26                       | -            |
| Grand Vivaz Estação Giovanni Gronchi   | MCMV 2 & 3 | Jun-26           | 25%                           | 0%   | 23                       | -            |
| Endless Península By Edsa              | High-End   | Dec-25           | 0%                            | 0%   | 18                       | -            |
| Casa Senses                            | High-End   | Dec-25           | 0%                            | 0%   | 17                       | -            |
| Vivaz Selection Santo Amaro            | MCMV 2 & 3 | Dec-25           | 1%                            | 0%   | 17                       | -            |
| Capri                                  | High-End   | Dec-25           | 0%                            | 0%   | 17                       | -            |
| Vivaz Jardim De Versalhes              | MCMV 2 & 3 | Jun-26           | 29%                           | 0%   | 17                       | -            |
| In The Park Cidade Jardim              | High-End   | Mar-26           | 0%                            | 0%   | 17                       | -            |
| Grand Vivaz Lapa 2                     | MCMV 2 & 3 | Jun-26           | 23%                           | 0%   | 17                       | -            |
| Skyline Menino Deus                    | High-End   | Dec-25           | 3%                            | 0%   | 16                       | -            |
| Grand Vivaz Estação Tamanduateí 3      | MCMV 2 & 3 | Jun-26           | 21%                           | 0%   | 16                       | -            |
| <b>Other Projects</b>                  |            |                  |                               |      | <b>315</b>               | <b>-</b>     |
| <b>Sub-Total</b>                       |            |                  |                               |      | <b>831</b>               | <b>-</b>     |
| <b>Total</b>                           |            |                  |                               |      | <b>2,494</b>             | <b>2,071</b> |

## ANNEX IV – LAUNCHES

| Project                                              | Quarter | Month  | Region | PSV<br>(R\$ MM) | Segment      | %CBR |
|------------------------------------------------------|---------|--------|--------|-----------------|--------------|------|
| 1 Vivaz Connection Adolfo Pinheiro                   | 1Q26    | Jan-26 | SP     | 226             | MCMV 2 and 3 | 100% |
| 2 Mediterranée by Living - Studios                   | 1Q26    | Jan-26 | SP     | 12              | Middle       | 75%  |
| 3 Leven By Living                                    | 1Q26    | Feb-26 | SP     | 235             | Middle       | 100% |
| 4 Grand Vivaz Lapa                                   | 1Q26    | Feb-26 | SP     | 153             | MCMV 2 and 3 | 75%  |
| 5 Vivaz Jardim de Paris                              | 1Q26    | Feb-26 | SP     | 147             | MCMV 2 and 3 | 100% |
| 6 Epic Jardim Europa Design By Pininfarina - Studios | 1Q26    | Feb-26 | SP     | 83              | High end     | 50%  |
| 7 Living Wellness Grajaú                             | 1Q26    | Feb-26 | RJ     | 231             | Middle       | 100% |
| 8 Residencial Pixinguinha - Condomínio Rosa          | 1Q26    | Feb-26 | RJ     | 184             | MCMV 2 and 3 | 20%  |
| 9 Grand Vivaz Penha F2                               | 1Q26    | Mar-26 | SP     | 189             | MCMV 2 and 3 | 75%  |
| 10 Green Garden                                      | 1Q26    | Mar-26 | SP     | 322             | High end     | 50%  |
| 11 In The Park Cidade Jardim                         | 1Q26    | Mar-26 | RJ     | 583             | High end     | 70%  |
| 12 Nova Norte Residencial - Raízes - F2              | 1Q26    | Mar-26 | RJ     | 63              | MCMV 2 and 3 | 40%  |
| 13 Vivaz Mooca                                       | 2Q26    | Apr-26 | SP     | 119             | MCMV 2 and 3 | 100% |
| 14 Living Full Eldorado                              | 2Q26    | Apr-26 | SP     | 253             | Middle       | 100% |
| 15 La Galerie                                        | 2Q26    | Apr-26 | SP     | 814             | High end     | 85%  |
| 16 Vivaz Jardim de Versalhes                         | 2Q26    | Apr-26 | SP     | 150             | MCMV 2 and 3 | 100% |
| 17 Casa Senses - Studios                             | 2Q26    | Apr-26 | SP     | 50              | High end     | 90%  |
| 18 Cidade Villa Lobos - Condomínio Tenor             | 2Q26    | Apr-26 | SP     | 117             | MCMV 2 and 3 | 40%  |
| 19 Grand Vivaz Estação Giovanni Gronchi              | 2Q26    | May-26 | SP     | 203             | MCMV 2 and 3 | 90%  |
| 20 Grand Vivaz Lapa F2                               | 2Q26    | May-26 | SP     | 181             | MCMV 2 and 3 | 75%  |
| 21 The Grand Residence                               | 2Q26    | May-26 | SP     | 379             | Middle       | 100% |
| 22 Wellness Chácara Santo Antônio                    | 2Q26    | May-26 | SP     | 286             | Middle       | 100% |
| 23 Vivaz Olaria                                      | 2Q26    | May-26 | RJ     | 125             | MCMV 2 and 3 | 100% |
| 24 Endless Peninsula By Edsa - F2                    | 2Q26    | May-26 | RJ     | 272             | High end     | 70%  |
| 25 Nova Leopoldina - Condomínio Art - F1             | 2Q26    | May-26 | SP     | 117             | MCMV 2 and 3 | 40%  |
| 26 Nova Caxias UP - F2                               | 2Q26    | Jun-26 | RJ     | 51              | MCMV 2 and 3 | 40%  |
| 27 Escape Brooklin                                   | 2Q26    | Jun-26 | SP     | 430             | High end     | 75%  |
| 28 Grand Vivaz Estação Tamanduateí F3                | 2Q26    | Jun-26 | SP     | 160             | MCMV 2 and 3 | 100% |
| 29 Vivaz Nações Unidas F2                            | 2Q26    | Jun-26 | SP     | 121             | MCMV 2 and 3 | 100% |
| 30 We Barra By Living                                | 2Q26    | Jun-26 | RJ     | 636             | Middle       | 70%  |
| 31 Now 29                                            | 2Q26    | Jun-26 | CO     | 96              | MCMV 2 and 3 | 50%  |
| 32 Almá Pinheiros - F1                               | 2Q26    | Jun-26 | SP     | 408             | High end     | 35%  |
| <b>Total</b>                                         |         |        |        | <b>7,395</b>    |              |      |

## 2Q26

| Region         | Launched PSV (R\$ MM) |              |            | CBR Launched PSV (R\$ MM) |              |            | % CBR      |            |                | PSV - Swaps (R\$ MM) |            |             |
|----------------|-----------------------|--------------|------------|---------------------------|--------------|------------|------------|------------|----------------|----------------------|------------|-------------|
|                | 2Q26                  | 2Q25         | Chg %      | 2Q26                      | 2Q25         | Chg %      | 2Q26       | 2Q25       | Chg p.p.       | 2Q26                 | 2Q25       | Chg %       |
| São Paulo      | 3,787                 | 2,740        | 38%        | 3,081                     | 2,344        | 31%        | 81%        | 86%        | -4.2 p.p       | 92                   | 113        | -18%        |
| Rio de Janeiro | 1,084                 | 466          | 133%       | 781                       | 148          | 426%       | 72%        | 32%        | 40.2 p.p       | 0                    | 0          | n.a.        |
| South          | 0                     | 237          | -100%      | 0                         | 190          | -100%      | 0%         | 80%        | -80.0 p.p      | 0                    | 18         | -100%       |
| Other          | 96                    | 684          | -86%       | 48                        | 317          | -85%       | 50%        | 46%        | 3.6 p.p        | 14                   | 64         | -78%        |
| <b>Total</b>   | <b>4,967</b>          | <b>4,126</b> | <b>20%</b> | <b>3,910</b>              | <b>2,999</b> | <b>30%</b> | <b>79%</b> | <b>73%</b> | <b>6.1 p.p</b> | <b>106</b>           | <b>195</b> | <b>-45%</b> |

| Segment      | Launched PSV (R\$ MM) |              |            | CBR Launched PSV (R\$ MM) |              |            | % CBR      |            |                | PSV - Swaps (R\$ MM) |            |             |
|--------------|-----------------------|--------------|------------|---------------------------|--------------|------------|------------|------------|----------------|----------------------|------------|-------------|
|              | 2Q26                  | 2Q25         | Chg %      | 2Q26                      | 2Q25         | Chg %      | 2Q26       | 2Q25       | Chg p.p.       | 2Q26                 | 2Q25       | Chg %       |
| High end     | 1,974                 | 1,707        | 16%        | 1,393                     | 1,367        | 2%         | 71%        | 80%        | -9.6 p.p       | 70                   | 85         | -18%        |
| Middle       | 1,554                 | 1,104        | 41%        | 1,363                     | 791          | 72%        | 88%        | 72%        | 16.1 p.p       | 22                   | 84         | -73%        |
| MCMV 2 and 3 | 1,439                 | 1,316        | 9%         | 1,154                     | 841          | 37%        | 80%        | 64%        | 16.4 p.p       | 14                   | 26         | -46%        |
| <b>Total</b> | <b>4,967</b>          | <b>4,126</b> | <b>20%</b> | <b>3,910</b>              | <b>2,999</b> | <b>30%</b> | <b>79%</b> | <b>73%</b> | <b>6.1 p.p</b> | <b>106</b>           | <b>195</b> | <b>-45%</b> |

## 6M26

| Region         | Launched PSV (R\$ MM) |              |             | CBR Launched PSV (R\$ MM) |              |             | % CBR      |            |                | PSV - Swaps (R\$ MM) |            |             |
|----------------|-----------------------|--------------|-------------|---------------------------|--------------|-------------|------------|------------|----------------|----------------------|------------|-------------|
|                | 6M26                  | 6M25         | Chg %       | 6M26                      | 6M25         | Chg %       | 6M26       | 6M25       | Chg p.p.       | 6M26                 | 6M25       | Chg %       |
| São Paulo      | 5,154                 | 6,302        | -18%        | 4,158                     | 4,822        | -14%        | 81%        | 77%        | 4.1 p.p        | 131                  | 163        | -20%        |
| Rio de Janeiro | 2,145                 | 1,413        | 52%         | 1,482                     | 981          | 51%         | 69%        | 69%        | -0.3 p.p       | 0                    | 216        | -100%       |
| South          | 0                     | 237          | -100%       | 0                         | 190          | -100%       | 0%         | 80%        | -80.0 p.p      | 0                    | 18         | -100%       |
| Other          | 96                    | 1,037        | -91%        | 48                        | 630          | -92%        | 50%        | 61%        | -10.7 p.p      | 14                   | 64         | -78%        |
| <b>Total</b>   | <b>7,395</b>          | <b>8,989</b> | <b>-18%</b> | <b>5,687</b>              | <b>6,622</b> | <b>-14%</b> | <b>77%</b> | <b>74%</b> | <b>3.2 p.p</b> | <b>144</b>           | <b>461</b> | <b>-69%</b> |

| Segment      | Launched PSV (R\$ MM) |              |             | CBR Launched PSV (R\$ MM) |              |             | % CBR      |            |                | PSV - Swaps (R\$ MM) |            |             |
|--------------|-----------------------|--------------|-------------|---------------------------|--------------|-------------|------------|------------|----------------|----------------------|------------|-------------|
|              | 6M26                  | 6M25         | Chg %       | 6M26                      | 6M25         | Chg %       | 6M26       | 6M25       | Chg p.p.       | 6M26                 | 6M25       | Chg %       |
| High end     | 2,962                 | 4,901        | -40%        | 2,003                     | 3,653        | -45%        | 68%        | 75%        | -6.9 p.p       | 86                   | 332        | -74%        |
| Middle       | 2,032                 | 1,724        | 18%         | 1,838                     | 1,370        | 34%         | 90%        | 79%        | 11.0 p.p       | 43                   | 102        | -58%        |
| MCMV 2 and 3 | 2,401                 | 2,364        | 2%          | 1,846                     | 1,599        | 15%         | 77%        | 68%        | 9.2 p.p        | 16                   | 27         | -41%        |
| <b>Total</b> | <b>7,395</b>          | <b>8,989</b> | <b>-18%</b> | <b>5,687</b>              | <b>6,622</b> | <b>-14%</b> | <b>77%</b> | <b>74%</b> | <b>3.2 p.p</b> | <b>144</b>           | <b>461</b> | <b>-69%</b> |

## ANNEX V – SALES

## 2Q26

| Region         | Pre-Sales PSV (R\$ MM) |              |           | CBR Pre-Sales PSV (R\$ MM) |              |            | % CBR      |            |                |
|----------------|------------------------|--------------|-----------|----------------------------|--------------|------------|------------|------------|----------------|
|                | 2Q26                   | 2Q25         | Chg %     | 2Q26                       | 2Q25         | Chg %      | 2Q26       | 2Q25       | Chg p.p.       |
| São Paulo      | 2,371                  | 2,171        | 9%        | 1,902                      | 1,725        | 10%        | 80%        | 79%        | 0.7 p.p        |
| Rio de Janeiro | 796                    | 488          | 63%       | 534                        | 259          | 106%       | 67%        | 53%        | 14.1 p.p       |
| South          | 96                     | 237          | -59%      | 78                         | 190          | -59%       | 81%        | 80%        | 1.0 p.p        |
| Other          | 203                    | 362          | -44%      | 117                        | 200          | -42%       | 57%        | 55%        | 2.1 p.p        |
| <b>Total</b>   | <b>3,467</b>           | <b>3,258</b> | <b>6%</b> | <b>2,631</b>               | <b>2,374</b> | <b>11%</b> | <b>76%</b> | <b>73%</b> | <b>3.0 p.p</b> |

| Segment      | Pre-Sales PSV (R\$ MM) |              |           | CBR Pre-Sales PSV (R\$ MM) |              |            | % CBR      |            |                |
|--------------|------------------------|--------------|-----------|----------------------------|--------------|------------|------------|------------|----------------|
|              | 2Q26                   | 2Q25         | Chg %     | 2Q26                       | 2Q25         | Chg %      | 2Q26       | 2Q25       | Chg p.p.       |
| High end     | 1,242                  | 1,237        | 0%        | 919                        | 939          | -2%        | 74%        | 76%        | -1.9 p.p       |
| Middle       | 855                    | 701          | 22%       | 706                        | 545          | 29%        | 83%        | 78%        | 4.8 p.p        |
| Vivaz Prime  | 7                      | 18           | -57%      | 7                          | 18           | -60%       | 94%        | 101%       | -6.7 p.p       |
| MCMV 2 and 3 | 1,363                  | 1,303        | 5%        | 999                        | 872          | 15%        | 73%        | 67%        | 6.4 p.p        |
| <b>Total</b> | <b>3,467</b>           | <b>3,258</b> | <b>6%</b> | <b>2,631</b>               | <b>2,374</b> | <b>11%</b> | <b>76%</b> | <b>73%</b> | <b>3.0 p.p</b> |

## 6M26

| Region         | Pre-Sales PSV (R\$ MM) |              |           | CBR Pre-Sales PSV (R\$ MM) |              |           | % CBR      |            |                |
|----------------|------------------------|--------------|-----------|----------------------------|--------------|-----------|------------|------------|----------------|
|                | 6M26                   | 6M25         | Chg %     | 6M26                       | 6M25         | Chg %     | 6M26       | 6M25       | Chg p.p.       |
| São Paulo      | 4,205                  | 3,932        | 7%        | 3,374                      | 3,031        | 11%       | 80%        | 77%        | 3.2 p.p        |
| Rio de Janeiro | 1,672                  | 1,437        | 16%       | 1,116                      | 1,042        | 7%        | 67%        | 73%        | -5.8 p.p       |
| South          | 135                    | 320          | -58%      | 110                        | 257          | -57%      | 81%        | 80%        | 1.2 p.p        |
| Other          | 396                    | 598          | -34%      | 225                        | 397          | -43%      | 57%        | 66%        | -9.6 p.p       |
| <b>Total</b>   | <b>6,408</b>           | <b>6,287</b> | <b>2%</b> | <b>4,826</b>               | <b>4,726</b> | <b>2%</b> | <b>75%</b> | <b>75%</b> | <b>0.1 p.p</b> |

| Segment      | Pre-Sales PSV (R\$ MM) |              |           | CBR Pre-Sales PSV (R\$ MM) |              |           | % CBR      |            |                |
|--------------|------------------------|--------------|-----------|----------------------------|--------------|-----------|------------|------------|----------------|
|              | 6M26                   | 6M25         | Chg %     | 6M26                       | 6M25         | Chg %     | 6M26       | 6M25       | Chg p.p.       |
| High end     | 2,541                  | 2,788        | -9%       | 1,848                      | 2,113        | -13%      | 73%        | 76%        | -3.1 p.p       |
| Middle       | 1,310                  | 1,295        | 1%        | 1,093                      | 1,088        | 0%        | 83%        | 84%        | -0.6 p.p       |
| Vivaz Prime  | 1                      | 25           | -94%      | 0                          | 26           | -101%     | -14%       | 103%       | -117.2 p.p     |
| MCMV 2 and 3 | 2,555                  | 2,179        | 17%       | 1,885                      | 1,500        | 26%       | 74%        | 69%        | 4.9 p.p        |
| <b>Total</b> | <b>6,408</b>           | <b>6,287</b> | <b>2%</b> | <b>4,826</b>               | <b>4,726</b> | <b>2%</b> | <b>75%</b> | <b>75%</b> | <b>0.1 p.p</b> |

## ANNEX VI – LANDBANK

## Landbank

| Region         | PSV - with swaps<br>(R\$ MM) | PSV - without swaps<br>(R\$ MM) | # Land    | Units         | Swap       | % CBR      |
|----------------|------------------------------|---------------------------------|-----------|---------------|------------|------------|
| São Paulo      | 9,787                        | 9,038                           | 31        | 25,205        | 41%        | 95%        |
| Rio de Janeiro | 5,937                        | 5,390                           | 26        | 9,599         | 47%        | 94%        |
| South          | 1,307                        | 1,015                           | 1         | 1,190         | 75%        | 80%        |
| Other          | 445                          | 388                             | 19        | 4,871         | 26%        | 35%        |
| <b>Total</b>   | <b>17,476</b>                | <b>15,831</b>                   | <b>77</b> | <b>40,865</b> | <b>46%</b> | <b>92%</b> |

| Product      | PSV - with swaps<br>(R\$ MM) | PSV - without swaps<br>(R\$ MM) | # Land    | Units         | Swap       | % CBR      |
|--------------|------------------------------|---------------------------------|-----------|---------------|------------|------------|
| High end     | 9,063                        | 7,949                           | 31        | 9,675         | 45%        | 92%        |
| Middle       | 2,824                        | 2,568                           | 16        | 7,568         | 36%        | 88%        |
| MCMV 2 and 3 | 5,589                        | 5,314                           | 30        | 23,622        | 68%        | 95%        |
| <b>Total</b> | <b>17,476</b>                | <b>15,831</b>                   | <b>77</b> | <b>40,865</b> | <b>46%</b> | <b>92%</b> |

## Land Acquisition

| Region         | PSV - with swaps<br>(R\$MM) | PSV - without swaps<br>(R\$ MM) | # Land    | Units        | Swap       | % CBR      |
|----------------|-----------------------------|---------------------------------|-----------|--------------|------------|------------|
| São Paulo      | 1,366                       | 1,304                           | 4         | 5,054        | 40%        | 90%        |
| Rio de Janeiro | 883                         | 859                             | 6         | 2,656        | 21%        | 92%        |
| South          | 0                           | 0                               | 0         | 0            | 0%         | 0%         |
| Other          | 0                           | 0                               | 0         | 0            | 0%         | 0%         |
| <b>Total</b>   | <b>2,249</b>                | <b>2,164</b>                    | <b>10</b> | <b>7,710</b> | <b>32%</b> | <b>91%</b> |

| Product      | PSV - with swaps<br>(R\$MM) | PSV - without swaps<br>(R\$ MM) | # Land    | Units        | Swap       | % CBR      |
|--------------|-----------------------------|---------------------------------|-----------|--------------|------------|------------|
| High end     | 0                           | 0                               | 0         | 0            | 0%         | 0%         |
| Middle       | 896                         | 870                             | 4         | 2,284        | 16%        | 92%        |
| MCMV 2 and 3 | 1,353                       | 1,294                           | 6         | 5,426        | 63%        | 90%        |
| <b>Total</b> | <b>2,249</b>                | <b>2,164</b>                    | <b>10</b> | <b>7,710</b> | <b>32%</b> | <b>91%</b> |

## ANNEX VII – PROJECTS DELIVERED

|    | Delivered Projects              | LaunchDate | DeliveryDate | Location   | PSV Launched (R\$ MM) | Product      | % CBR |
|----|---------------------------------|------------|--------------|------------|-----------------------|--------------|-------|
| 1  | Now Reserva das Águas - F3      | Sep-23     | Jan-26       | CO         | 48                    | MCMV 2 and 3 | 50%   |
| 2  | Vivaz Cantareira - F2           | Jul-23     | Feb-26       | SP         | 111                   | MCMV 2 and 3 | 100%  |
| 3  | Vivaz Estação São Lucas         | Sep-23     | Feb-26       | SP         | 71                    | MCMV 2 and 3 | 100%  |
| 4  | Vivaz Penha - F3                | May-23     | Feb-26       | SP         | 113                   | MCMV 2 and 3 | 75%   |
| 5  | Oscar Freire 1.560              | Jul-22     | Mar-26       | SP         | 240                   | High end     | 70%   |
| 6  | Living Wellness Aclimação       | Sep-22     | Mar-26       | SP         | 326                   | Middle       | 75%   |
| 7  | Vivaz Prime Belenzinho          | Jul-23     | Mar-26       | SP         | 116                   | MCMV 2 and 3 | 100%  |
| 8  | Now Praça C8                    | Apr-23     | Mar-26       | CO         | 105                   | MCMV 2 and 3 | 50%   |
| 9  | Living Infinity Nova Klabin     | Mar-22     | Apr-26       | SP         | 305                   | Middle       | 75%   |
| 10 | Living Full Vila Nova Conceição | Aug-22     | Apr-26       | SP         | 294                   | Middle       | 100%  |
| 11 | Iconyc By Yoo                   | Aug-23     | Apr-26       | RJ         | 464                   | High end     | 60%   |
| 12 | Skyglass - Parque Moinhos       | Jun-23     | Apr-26       | South      | 125                   | High end     | 80%   |
| 13 | Leaf Loefgren                   | Jun-22     | Apr-26       | SP         | 228                   | High end     | 33%   |
| 14 | Wish 675                        | Mar-23     | Apr-26       | SP         | 56                    | Middle       | 50%   |
| 15 | Heritage Campo                  | Aug-25     | May-26       | SP - Other | 137                   | High end     | 100%  |
| 16 | Nova Olaria                     | Oct-22     | May-26       | South      | 308                   | High end     | 70%   |
| 17 | Now Parque Amazônia - F3        | Sep-23     | May-26       | CO         | 41                    | MCMV 2 and 3 | 50%   |
| 18 | Arq Mooca By Living             | Mar-23     | Jun-26       | SP         | 160                   | Middle       | 100%  |
| 19 | Smart Parque Areião             | Jun-23     | Jun-26       | CO         | 88                    | Middle       | 50%   |
|    | <b>Total</b>                    |            |              |            | <b>3,336</b>          |              |       |

## Glossary

**PSV:** Pre-Sales Value, or the amount in R\$ obtainable by selling each unit.

**%CBR:** the Company's share, or the sum of its direct and indirect share in each project.

**Pre-sales:** the sum of the values of all units sold for which contracts have been signed.

**Percentage of Completion ("PoC"):** construction costs incurred divided by total construction costs. Revenue is recognized based on the ratio of costs incurred to total costs.

**Result to be recognized:** due to the "PoC" accounting method, the results from sold units are recognized according to the progress of construction. Therefore, it represents the result that will be recognized as construction costs are incurred.

**Net debt:** total debt plus debenture and CRER issuance costs, net of accrued interest, less cash position (cash and cash equivalents + short- and long-term marketable securities).

**Construction Progress:** progress of construction of units already sold, in accordance with the "PoC" accounting method.

**Earnings per share:** net income for the period divided by total shares (on the last day of the quarter), net of Treasury shares.

**Landbank:** all the land available for future launches.

**Swap:** land purchase arrangement whereby the Company pays for land with units (in the case of unit swaps) or with cash flows from sales of units (in the case of financial swaps).

**SFH:** Sistema Financeiro da Habitação, or Financial Housing System.