

Cyrela Reports Net Income of R\$ 218 million and Cash Generation of R\$ 100 million in the quarter

São Paulo, March 17, 2022 - Cyrela Brazil Realty S.A. Empreendimentos e Participações ("CBR" or "Company" or "Cyrela") (B3: CYRE3; OTCQPink: CYRBY), one of the largest residential real estate developers in Brazil, announces its earnings results for the fourth quarter of 2021 (4Q21 and 2021). The financial and operational information contained herein, except where otherwise indicated, is presented in Brazilian Reais (R\$) and follows the International Financial Reporting Standards (IFRS), which are in line with technical guideline OCPC 04 and technical interpretation ICPC 02, the Brazilian accounting principles, the financial reporting standards applicable to the Brazilian real estate developers and the relevant regulation. The comparisons herein refer to the same period of 2020 and, as stated otherwise, to the third quarter of 2021.

LAUNCHES

In 4Q21:

R\$2,555 million, down 11% from 4Q20 and 16% higher than 3Q21

In 2021:

R\$7,105 million, 22% up from 2020

GROSS MARGIN

In 4Q21:

33.4%, 1.6 p.p. up vs. 4Q20 and 1.3 p.p. down vs 3Q21

In 2021:

34.8%, 2.8 p.p. higher vs. 2020 (Pro forma)

ROE – RETURN ON EQUITY

(Net income for the past 12 months over the period's average shareholders' equity, excluding minority interests)

15.6%

SALES

In 4Q21:

R\$1,575 million, down 15% from 4Q20 and 15% higher than 3Q21

In 2021

R\$5,531 million, 12% up from 2020

NET INCOME

In 4Q21:

R\$218 million profit, vs.
R\$261 million profit in 4Q20 and
R\$238 million in 3Q21

In 2021:

R\$914 million profit, vs. R\$1,760 million in 2020

CASH GENERATION

In 4Q21:

Cash generation of R\$100 million vs. cash generation of R\$439 million in 4Q20 and cash generation of R\$177 million in 3Q21

CYRE3

(03.17.2022)

of Shares:

399,742,799

Market Cap:

R\$5,656.1 million US\$1,123.6 million

Conference Call on The 4021 Results

Portuguese (with simultaneous interpretation)

March 18, 2022

11:00 a.m. (Brasília time) 10:00 a.m. (US EDT)

+55 11 11 4090-1621 ou

+55 11 3181-8565

+1 844 204-8942 (US) +1 412 717-9627 (other countries)

IR Contacts:

Phone number: (55 11) 4502-3153 ri@cvrela.com.br

Visit our IR Website at:

http://ri.cyrela.com.br/





Contents

| MESSAGE FROM MANAGEMENT | 3 |
|--|----|
| MAIN INDICATORS | |
| OPERATING PERFORMANCE | |
| | |
| LAUNCHES | _ |
| SALES | _ |
| SALES SPEED (SOS) | |
| INVENTORIES | |
| LANDBANK | |
| DELIVERIES CONSTRUCTION SITES | |
| | |
| Economic and Financial Performance | |
| REVENUE | |
| GROSS MARGIN | |
| SALES TO BE RECOGNIZED | |
| SELLING EXPENSES | |
| GENERAL & ADMINISTRATIVE EXPENSES | _ |
| FINANCIAL RESULT | |
| NET INCOME AND NET MARGIN | |
| Financial Statements Highlights ACCOUNTS RECEIVABLE | |
| MARKETABLE REAL ESTATE | |
| DEBT | |
| CASH GENERATION | |
| ANNEX I – BALANCE SHEET | |
| | |
| ANNEX II – INCOME STATEMENT | |
| ANNEX III – REVENUE RECOGNITION | 39 |
| ANNEX IV – LAUNCHES | 40 |
| ANNEX V – SALES | 42 |
| ANNEX VI – LANDBANK | 43 |
| ANNEX VII – PROJECTS DELIVERED | 44 |
| Glossary | 45 |



MESSAGE FROM MANAGEMENT

In a very challenging scenario due to the increase in interest rates, inflation maintained above expectations and the continuity of the challenges imposed by the COVID-19 pandemic, Cyrela presented in 2021 execution capacity, positive operational data and solid financial result.

The Potential Sales Value launched was 22% higher than compared to 2020, totaling R\$7.1 billion in fifty-four projects. Net pre-sales volume totaled R\$5.5 billion, 12% higher than the previous year, even in the delicate context described above.

The healthy operating result boosted the financial result. Our gross margin reached 34.8% in 2021, 2.8 p.p. above the previous year, even with the cost pressures from civil construction sector throughout the year. Net income for the year was R\$914 million, with a net margin of 19.1% and the Company totaled R\$434 million in cash generation in 2021, ratifying the low level of indebtedness that the Company has been presenting, at 4.1% Net Debt / Shareholders' Equity.

We know that 2022 will be a challenging year, with geopolitical risks, less favorable macroeconomic variables and local events that could affect the level of sales, such as the World Cup and presidential elections. Despite this context, Cyrela is positioned to face the scenario that is presented, with a prepared team and a selective land bank located in strategic neighborhoods in the regions where we operate, always seeking to maximize shareholders' return.



MAIN INDICATORS

| | 4Q21 | 4Q20 | 4Q21 x 4Q20 | 3Q21 | 4Q21 x 3Q21 | 2021 | 2020 (pro forma) | 2021 x 2020 |
|---|------------|---------|-------------|------------|-------------|------------|---------------------|------------------|
| Launches (1) | | | | | | | | |
| Number of Launches | 17 | 25 | -8 | 12 | 500.0% | 54 | 58 | |
| Launched PSV - R\$ Million (100%) | 2,555 | 2,873 | -11.1% | 2,200 | 16.1% | 7,105 | 5,843 | 21.6% |
| Launched PSV - R\$ Million (%CBR) | 2,408 | 2,581 | -6.7% | 1,987 | 21.2% | 6,393 | 5,169 | 23.7% |
| Cyrela's Share | 94.2% | 89.8% | 4.4 p.p. | 90.3% | 3.9 p.p. | 90.0% | 88.5% | 1.5 p.p |
| PSV Swapped - R\$ Million (100%) | 65 | 135 | -51.6% | 92 | -28.7% | 372 | 381 | -2.49 |
| Average Price per sq. m. (R\$) (ex-lots) | 8,977 | 7,518 | 19.4% | 9,531 | -5.8% | 8,999 | 7,544 | 19.39 |
| Usable Area Launched (sq. m.) | 284,609 | 382,176 | -25.5% | 230,786 | 23.3% | 791,657 | 780,715 | 1.4% |
| Units Launched | 5,153 | 7,672 | -32.8% | 3,780 | 36.3% | 14,010 | 15,169 | -7.6% |
| Sales (2) | | | | | | | | |
| Pre-Sales Contracts - R\$ Million (100%) | 1,575 | 1,860 | -15.4% | 1,366 | 15.3% | 5,531 | 4,930 | 12.2% |
| Pre-Sales Contracts - R\$ Million (%CBR) | 1,420 | 1,692 | -16.1% | 1,236 | 14.9% | 4,913 | 4,378 | 12.29 |
| Cyrela's Share | 90.2% | 91.0% | -0.8 p.p. | 90.5% | -0.3 p.p. | 88.8% | 88.8% | 0.0 p.p |
| Average Price per sq. m. (R\$) (ex-lots) | 9,587 | 8,251 | 16.2% | 9,591 | 0.0% | 8,919 | 8,312 | 7.39 |
| Usable Area Sold (sq. m.) | 181,225 | 239,672 | -24.4% | 157,845 | 14.8% | 680,175 | 658,666 | 3.39 |
| Units Sold | 3,070 | 4,242 | -27.6% | 2,316 | 32.6% | 11,556 | 11,052 | 4.69 |
| | | | | | | | | |
| Deliveries | | | | | | | | |
| Delivered PSV (100%) | 781 | 690 | 13.2% | 642 | 21.7% | 2,215 | 1,496 | 48.1% |
| Usable Area Sold (sq. m.) | 121,229 | 42,899 | 182.6% | 62,387 | 94.3% | 288,561 | 448,348 | -35.6% |
| Delivered Units | 2,194 | 370 | 493.0% | 925 | 137.2% | 4,844 | 2,317 | 109.1% |
| Landbank | | | | | | | | |
| PSV with exchange - R\$ Million (100%) | 29,513 | 32,049 | -7.9% | 31,045 | -4.9% | 29,513 | 32,049 | -7.9% |
| PSV without exchange - R\$ Million (100%) | 24,970 | 27,614 | -9.6% | 26,404 | -5.4% | 24,970 | 27,614 | -9.6% |
| Landbank (thd sq. m.) | 6,280 | 7,283 | -13.8% | 6,413 | -2.1% | 6,280 | 7,283 | -13.8% |
| % Swap over land value | 69.8% | 72.2% | -2.4 p.p. | 68.9% | 1.0 p.p. | 69.8% | 72.2% | -2.4 p.p |
| % CBR | 91.7% | 89.6% | 2.2 p.p. | 92.1% | -0.3 p.p. | 91.7% | 89.6% | 2.2 p.p |
| Financial Indicators | | | | | | | | |
| Net Revenue (R\$ Million) | 1,317 | 1,057 | 24.6% | 1,288 | 2.2% | 4,791 | 3,336 | 43.69 |
| Gross Profit (R\$ Million) | 440 | 336 | 31.0% | 447 | -1.5% | 1.666 | 1,065 | 56.49 |
| Net Income (R\$ Million) | 218 | 261 | -16.7% | 238 | -8.4% | 914 | 1,760 | -48.09 |
| Gross Margin | 33.4% | 31.8% | 1.6 p.p. | 34.7% | -1.3 p.p. | 34.8% | 31.9% | 2.8 p.p |
| Net Margin | 16.5% | 24.7% | -8.2 p.p. | 18.4% | -1.9 p.p. | 19.1% | 52.8% | -33.7 p.p |
| Earnings per Share (R\$) (³) | 0.57 | 0.68 | -16.7% | 0.62 | -8.4% | 2.38 | 4.58 | -48.09 |
| Backlog | 12/31/2021 | | | 09/30/2021 | Chg. | 12/31/2021 | 12/31/2020 | Chg ^c |
| Revenues to be Recognized (R\$ Million) | 4,353 | | | 3,884 | 12.1% | 4,353 | 3,355 | 29.79 |
| Gross Profit to be Recognized (R\$ Million) | 1,610 | | | 1,416 | 13.7% | 1,610 | 1,229 | 31.09 |
| Margin to be Recognized | 37.0% | | | 36.5% | | 37.0% | 36.6% | 0.3 p.p |

(1) Including swapped units
 (2) Net of cancellations, including swaps
 (2') Net of cancellations: sales during the quarter of launches in the year
 (2") Net of cancellations: sales during the year of launches in the year
 (3) Earnings per share are net of shares held in the Company's Treasury



OPERATING PERFORMANCE

Due to the IPO of Cyrela's JVs: Lavvi (B3: LAVV3), Cury (B3: CURY3) and Plano & Plano (B3: PLPL3) carried out in 3Q20, operational data for this quarter and previous periods will be presented "pro forma", without considering the data of these three companies. The numbers of the JVs will be of access to the market in general and will be disclosed in due time in their respective previews and/or operational releases.

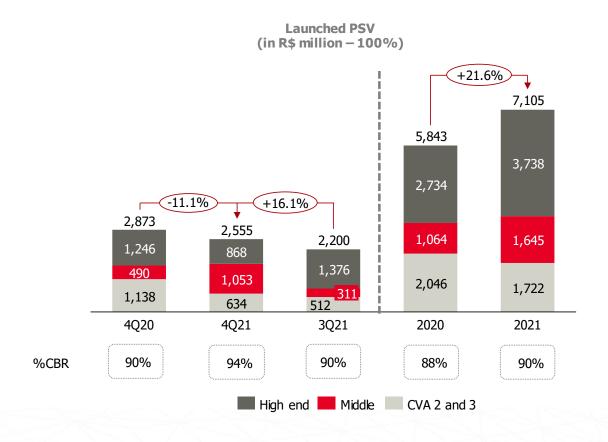
On December 23, 2021, the Company presented the Notice to the Market) informing real estate purchase and sale commitments and other agreements entered into between wholly owned subsidiaries of HBR Realty Empreendimentos Imobiliários SA, as buyers, and companies controlled by Cyrela, as sellers. It is important to point out that the values attributed to the properties subject to the purchase and sale commitments are not included in this operational preview and will be recognized as sold at the time of their respective launches



LAUNCHES

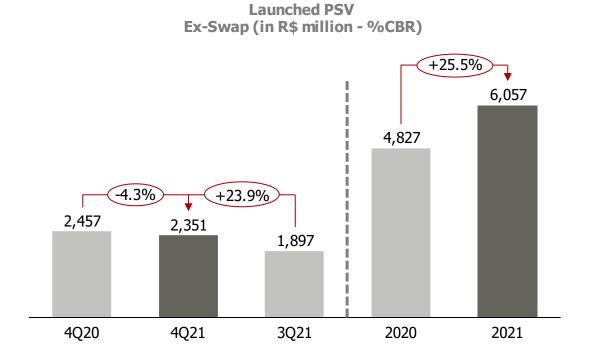
Letter: detailed information on launches can be found at the end of this report in the appendix tables.

Cyrela launched 17 projects in the quarter, reaching a volume of R\$2,555 million, 11% lower than the presented in 4Q20 (R\$2,873 million) and 16% up from 3Q21 (R\$2,200 million). Swaps accounted R\$65 million in the launches of the quarter vs. R\$135 million in 4Q20 and R\$92 million in 3Q21. Cyrela's stake in 4Q21 launches reached 94%, higher than the stake presented in 4Q20 (90%) and up from 3Q21 (90%). Of the total PSV launched in 4Q21, 97% will be recognized through full consolidation and 3% through the equity method. In 2021, the PSV launched accounted for R\$7,105 million, 22% up from 2020.





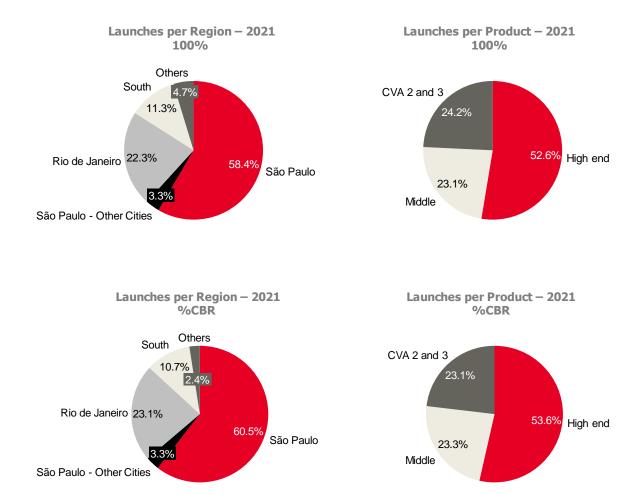
Excluding swaps and considering only the %CBR, the volume launched in the 4Q21 was R\$2,351 million, 4% lower than the launches of the same quarter of the previous year (R\$2,457 million in 4Q20) and 24% up from 3Q21 (R\$1,897 million). In 2021, launches reached R\$6,057 million, vs. R\$4,827 million in 2020.



The main launches in 4Q21 were: (i) "Le Jardin Cyrela by Yoo" in Sao Paulo, with a Pre-Sales Value (PSV 100%) of R\$219 million and 83% of the units sold and (ii) "Living Wish Norte" in Rio de Janeiro, with Pre-Sales Value (PSV 100%) of R\$100 million and 68% sold.



The breakdown of launches by geographical region and segment in the year can be seen below:

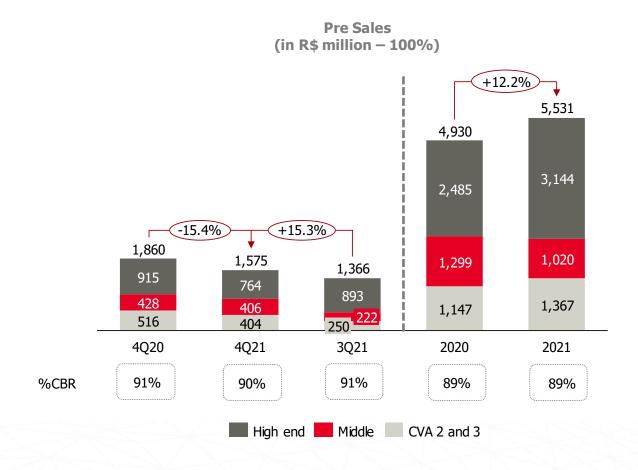




SALES

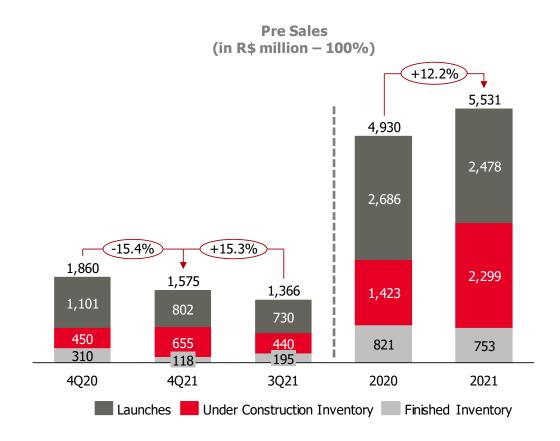
Note: detailed information on pre-sales can be found at the end of this report in the appendix tables.

Net pre-sales volume totaled R\$1,575 million in the quarter, 15% down from 4Q20 (R\$1,860 million) and 15% higher than the presented in 3Q21 (R\$1,366 million). Cyrela's stake in the volume sold in the quarter was 90%, down from 91% presented in the same quarter of 2020 and in 3Q21. Of the total sales of the quarter, 93% will be recognized through full consolidation and 7% through the equity method. In 2021, net pre-sales accounted for R\$5,531 million, 12% higher than the previous year, and Cyrela's stake was 89% vs. 89% in 2020.



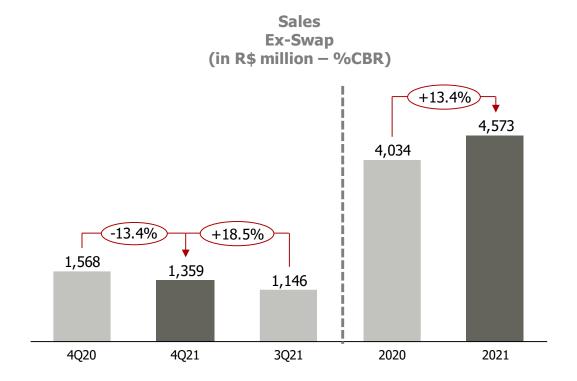


In the quarter, R\$118 million of total net pre-sales refers to finished inventory sales (7%), R\$655 million refers to under construction inventory sales (42%) and R\$802 million refers to sales of launches (51%). The speed of sales of projects launched in 4Q21 reached 31.4%.



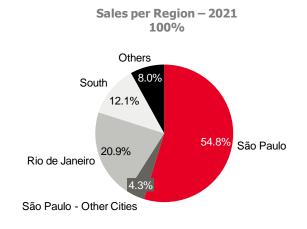


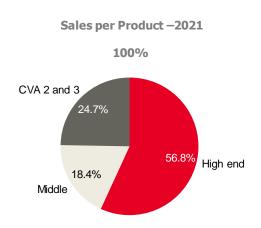
Excluding swaps and considering only %CBR, sales volume reached R\$1,359 million in 4Q21, 13% lower than the same period of 2020 (R\$1,568 million in 4Q20) and 19% up from 3Q21 (R\$1,146 million). In 2021, sales reached R\$4,573 million, compared to R\$4,034 in 2020.

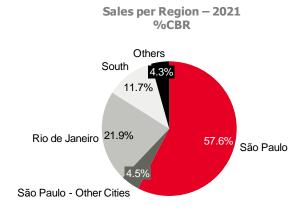


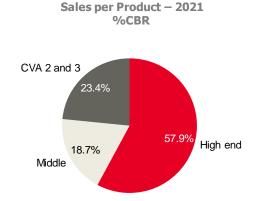


São Paulo state accounted for 59% of total sales, followed by Rio de Janeiro at 21%. The breakdown of sales by geographical region and segment can be seen below:





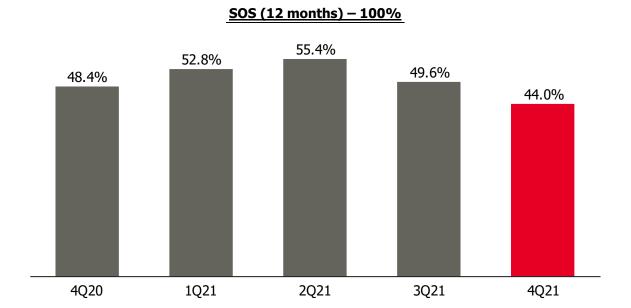




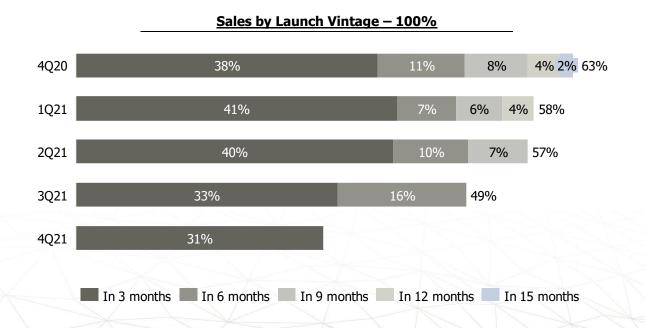


SALES SPEED (SOS)

The performance reported resulted in a sales' speed LTM (Sales over Supply ratio) of 44.0%, lower than the sales' speed LTM presented in the same quarter of 2020 (48.4%) and down from 3Q21 (49.6%).



Regarding sales speed by launch vintage, 31% of the 4Q21 vintage has been sold.





INVENTORIES

At the end of 4Q21, the inventory at market value amounted to R\$7,473 million (100%) and R\$6,731 million (%CBR). There was a quarter-over-quarter increase of 15% in the total inventory at market value.

From the total inventory in the amount of R\$7,473 million, the share to be consolidated into the Company's revenues is R\$6,931 million (%CBR R\$6,474 million), whereas the amount of R\$542 million (%CBR R\$258 million) will be accounted for under the "Equity Income" line.

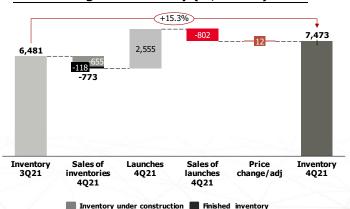
PSV Inventory at Market Value (R\$MM)

7,473 741 6,481 775 5,474 5,482 4,895 624 659 518 6,731 5,706 % CBR 4,851 4,377 4Q20 1021 2021 3Q21 **4Q21**

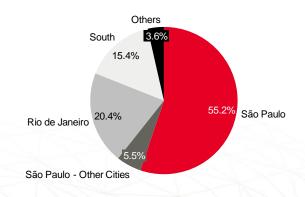
Inventory by Delivery Schedule (R\$MM)

| Delivery Schedule | Total | Consolidation | Equity |
|-------------------|-------|---------------|--------|
| Finished | 987 | 805 | 182 |
| 12 Months | 741 | 608 | 134 |
| 24 Months | 1,711 | 1,546 | 165 |
| 36 Months | 3,041 | 2,980 | 61 |
| 48 Months | 992 | 992 | - |
| Total | 7,473 | 6,931 | 542 |

Change in Inventory (R\$million)



Total Inventory Breakdown 4Q21

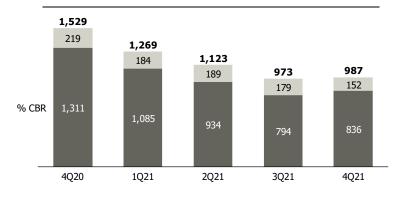




In 4Q21, the Company sold 12% of its finished inventory from the beginning of the quarter. Considering all deliveries, the Company's inventory of finished units increased from R\$973 million (100%) (%CBR R\$794 million) in 3Q21 to R\$987 million (%100) (%CBR R\$836 million) in 4Q21.

The share of the finished inventory to be consolidated into the Company's revenues is R\$805 million (%CBR R\$750 million), whereas R\$182 million (%CBR R\$86 million) will be accounted for under the "Equity Income" line.

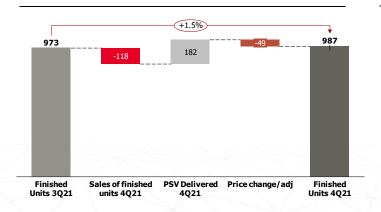
PSV Finished Inventory at Market Value (R\$MM)



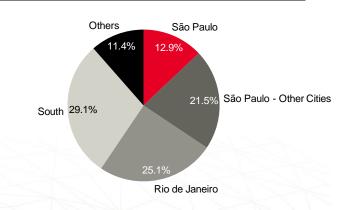
Finished Inventory by Delivery Period (R\$MM)

| Delivery Period | Total | Consolidation | Equity |
|-----------------|-------|---------------|--------|
| < 2017 | 326 | 222 | 104 |
| 2018 | 132 | 132 | - |
| 2019 | 138 | 83 | 55 |
| 2020 | 158 | 149 | 9 |
| 2021 | 233 | 220 | 13 |
| Total | 987 | 805 | 182 |

Change in Finished Inventory Units (R\$MM)



Finished Inventory Breakdown in 4Q21





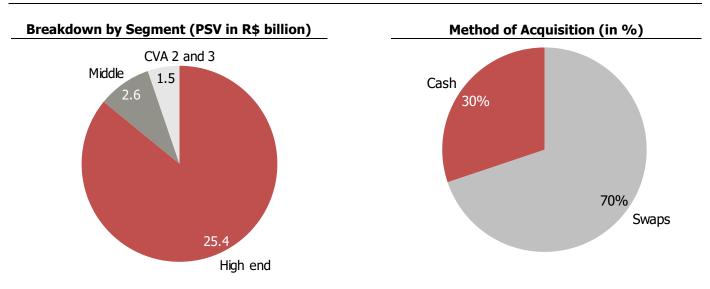
LANDBANK

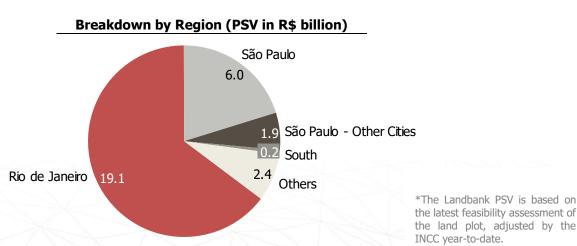
Note: detailed information on landbank can be found at the end of this report in the appendix tables.

At the close of 4Q21, the Company's landbank (JVs landbank is not considered) amounted 6.5 million square meters of marketable area, with total potential sales of R\$29.5 billion. Cyrela's share in the landbank is 92%, equivalent to R\$27.1 billion.

During 4Q21, Cyrela acquired four land plots, in the city of Sao Paulo, with potential PSV of R\$537 million. In addition, the Company sold/canceled one plot of land.

Landbank on 12.31.2021*





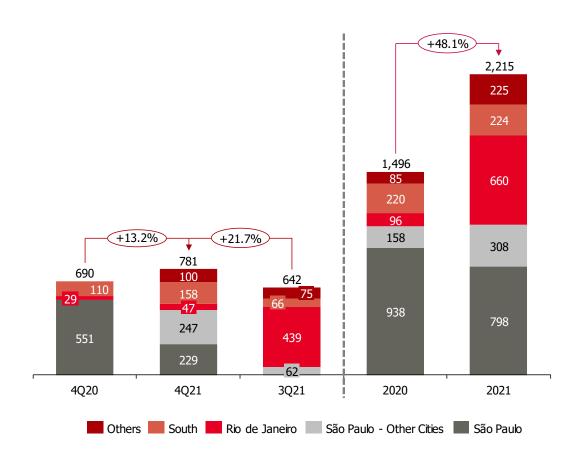


DELIVERIES

Note: detailed information on delivered units can be found in the appendix tables at the end of this report.

Cyrela delivered 10 projects in the quarter, with 2,194 units totaling a PSV (100%) of R\$781 million on the dates of their respective launches. In 2021, 4,844 units were delivered with a PSV (100%) of R\$2,215 million in 25 projects.

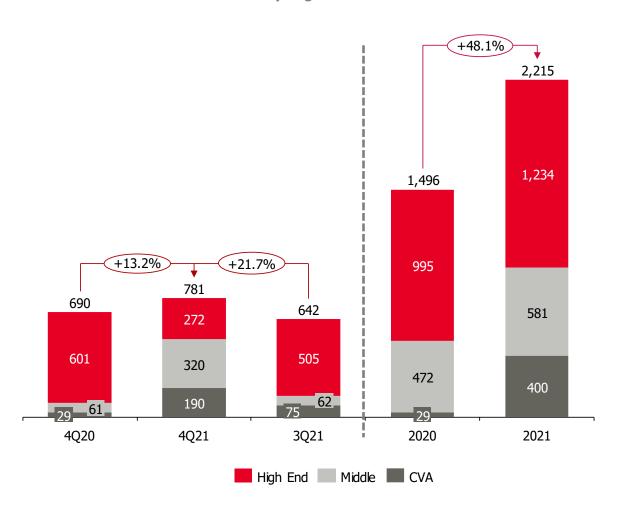
PSV Delivered (in R\$ million – 100%) By Region





The middle-income segment represented 41% of deliveries in the quarter, followed by 35% in the high-income segment and 24% in the Casa Verde and Amarela Program.

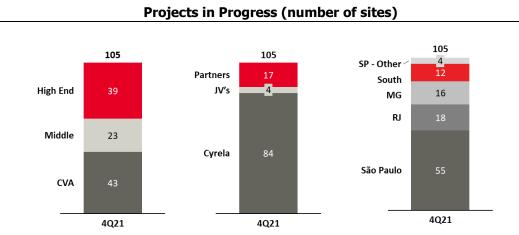
PSV Delivered (in R\$ million - 100%) By Segment



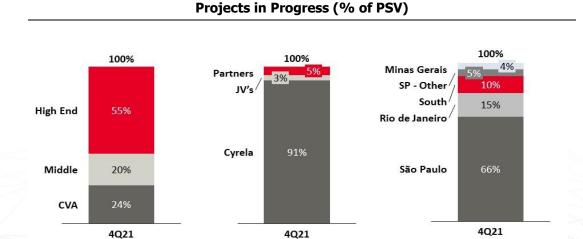


CONSTRUCTION SITES

At the close of 4Q21, there were 105 projects in progress, broken down as follows, by segment, execution and geographic location, and according to the active construction site criteria.



In line with its strategic guidelines, the Company manages a large share of the construction sites, so as to ensure the execution monitoring of them. At the close of the quarter, 93% of the total PSV in construction (R\$11.3 billion on the dates of their respective launches) were managed by the Company's own team or by JV's teams. This corroborates Cyrela's commitment to cost management and product quality.





Economic and Financial Performance

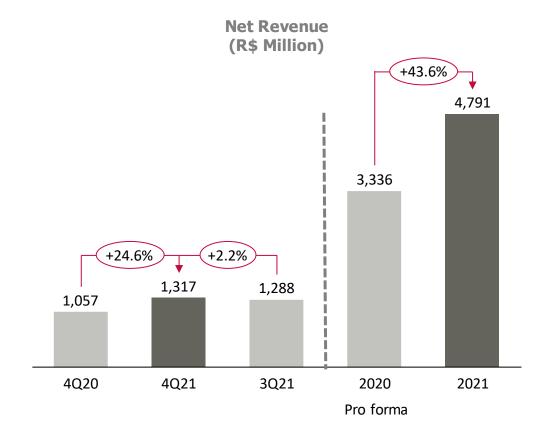
Due to the IPO of Lavvi and Plano & Plano in 3Q20, both joint ventures of Cyrela, the Company no longer has the control of those JVs, as stipulated in the shareholders' agreements in force with them. Therefore, the results of these two partnerships have ceased to be consolidated into Cyrela's and started being recognized through the equity method.

We will be presenting "Pro forma" numbers for previous periods so that comparisons can be made. Accordingly, Lavvi's and Plano & Plano's results for previous periods are presented here through the equity method.



REVENUE

The Company's total net revenues accounted for R\$1,317 million in 4Q21, 2% higher than the R\$1,288 million in 3Q21, and 25% up from the R\$1,057 million registered in the 4Q20. In the year, revenues were R\$4,791 million, 44% up vs. 2020 (R\$3,336 million).



The increase in net revenue in the comparison periods is mainly attributed to a superior performance from: (i) the construction progress from commercialized units (accordingly to the POC accounting methodology) and (ii) higher volume of launches recognized.



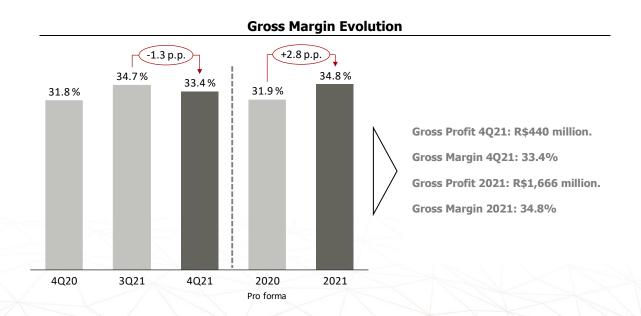
GROSS MARGIN

The Company's gross margin stood at 33.4% in 4Q21, 1.3 p.p. down from the margin of 34.7% presented in 3Q21 and 1.6 p.p. higher than the margin presented in 4Q20 (31.8%). In the year, gross margin achieved a level of 34.8%, 2.8 p.p. higher than 2020 (31.9%).

Adjusted gross margin stood at 34.6% in 4Q21, 1.0 p.p. down from the adjusted gross margin of 3Q21 (35.6%) and 0.8 p.p. higher than the adjusted gross margin recorded in 4Q20 (33.8%). In 2021, the adjusted gross margin was 35.7%, 2.0 p.p. up from 2020 (33.7%).

| Gross Margin | 4Q21 | 3Q21 | 4Q21 x 3Q21 | 4Q20 | 4Q21 x 4Q20 | 2021 | 2020 (pro forma) | 2021 x 2020 |
|--------------------------------|--------|--------|-------------|--------|-------------|--------|---------------------|-------------|
| | R\$ MM | R\$ MM | | R\$ MM | | R\$ MM | R\$ MM | |
| Net Revenue | 1,317 | 1,288 | 2.2% | 1,057 | 24.6% | 4,791 | 3,336 | 43.6% |
| Gross Profit | 440 | 447 | -1.5% | 336 | 31.0% | 1,666 | 1,065 | 56.4% |
| Gross Margin | 33.4% | 34.7% | -1.3 p.p. | 31.8% | 1.6 p.p. | 34.8% | 31.9% | 2.8 p.p. |
| Capitalized Interest from COGS | 15 | 12 | 31.7% | 21 | -26.0% | 46 | 58 | -20.7% |
| Adjusted Gross Margin | 34.6% | 35.6% | -1.0 p.p. | 33.8% | 0.8 p.p. | 35.7% | 33.7% | 2.0 p.p. |

The decrease in Cyrela's gross margin in 4Q21 in relation to the previous quarter was mainly due to the lower positive impact of monetary corrections on the receivables portfolio and increase in construction costs above the INCC in specific projects.

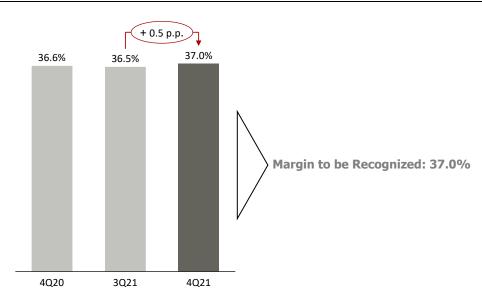




SALES TO BE RECOGNIZED

At the close of 4Q21, net revenues from sales to be recognized totaled R\$4,353 million. Gross margin from revenues to be recognized stood at 37.0% in the close of the quarter, 0.5 p.p. higher from 3Q21 and 0.3 p.p. up from 4Q20.

Backlog Margin Evolution



| Sales to be Recognized (R\$ MM) | | | | | |
|---------------------------------------|---------|---------|-------------|---------|-------------|
| • • • • • • • • • • • • • • • • • • • | 4Q21 | 3Q21 | 4Q21 x 3Q21 | 4Q20 | 4Q21 x 4Q20 |
| Sales to be Recognized | 4,438 | 3,960 | 12.1% | 3,422 | 29.7% |
| Taxes to be Recognized | (84) | (76) | 10.7% | (67) | 26.7% |
| Net Revenues to be Recognized | 4,353 | 3,884 | 12.1% | 3,355 | 29.7% |
| | | | | | |
| Costs of Units Sold to be Recognized | (2,743) | (2,468) | 11.2% | (2,126) | 29.0% |
| | | | | | |
| Gross Profit to be Recognized | 1,610 | 1,416 | 13.7% | 1,229 | 31.0% |
| | | | | | |
| Gross Margin to be Recognized | 37.0% | 36.5% | 0.5 p.p. | 36.6% | 0.3 p.p. |



SELLING EXPENSES

Selling expenses totaled R\$108 million in 4Q21, R\$13 million higher than 3Q21 and R\$33 million up from 4Q20. In the year, sales expenses were R\$348 million, R\$81 million higher vs. 2020.

| Commercial expenses | 4Q21 R\$ MM | 3Q21 R\$ MM | 4Q21 x 3Q21 | 4Q20 R\$ MM | 4Q21 x 4Q20 | 2021 R\$ MM | 2020 (pro forma) R\$ MM | 2021 x 2020 |
|---------------------------------|----------------|----------------|-------------|----------------|-------------|----------------|-------------------------------|-------------|
| | KÞ INIINI | KÞ ININI | | K\$ IAIIAI | | KÞ INIINI | K\$ INIINI | |
| Show-rooms | 34 | 35 | -3.9% | 21 | 59.9% | 113 | 87 | 28.8% |
| Media | 29 | 22 | 31.7% | 29 | 0.6% | 72 | 58 | 23.8% |
| Third-party Services | 25 | 21 | 19.3% | 8 | 201.6% | 95 | 55 | 73.1% |
| Finished Inventory Maintenance* | 7 | 7 | 0.5% | 10 | -32.4% | 27 | 43 | -37.0% |
| Others | 14 | 10 | 33.4% | 7 | 99.6% | 41 | 23 | 79.0% |
| Total | 108 | 95 | 13.8% | 75 | 44.0% | 348 | 267 | 30.5% |

^{*} Maintenance costs of the inventory of finished units such as carrying fees and property tax.

In the year, the Third-party Services line registered an R\$40 million increase compared to 2020 due to the Company's superior launch volume. Meanwhile, Finished Inventory Maintenance costs line showed a decrease of R\$ 16 million, in line with the reduction in the Company's finished inventory.



GENERAL & ADMINISTRATIVE EXPENSES

General and administrative expenses totaled R\$134 million in 4Q21, representing an increase of R\$12 million from 3Q21 and R\$29 million higher vs. 4Q20. In year, the G&A expenses were R\$501 million, R\$143 million higher vs. 2020.

| General & Administrative Expenses | 4Q21 | 3Q21 | 4Q21 x 3Q21 | 4Q20 | 4Q21 x 4Q20 | 2021 | 2020 | 2021 x 2020 |
|---------------------------------------|--------|--------|-------------|--------|-------------|--------|--------|-------------|
| | R\$ MM | R\$ MM | | R\$ MM | | R\$ MM | R\$ MM | |
| Salaries and Social Charges | 45 | 42 | 8.1% | 32 | 40.1% | 157 | 112 | 40.7% |
| Board Members/Management Remuneration | 2 | 2 | -0.6% | 1 | 9.9% | 6 | 6 | 2.7% |
| Employees' | 14 | 15 | -9.3% | 10 | 39.7% | 60 | 25 | 136.0% |
| Third-Party Services | 33 | 34 | -3.3% | 25 | 32.6% | 137 | 87 | 56.6% |
| Rent, travelling and representation | 4 | 4 | 0.1% | 4 | 8.8% | 16 | 15 | 2.8% |
| Indemnities | 22 | 15 | 45.0% | 22 | -2.6% | 74 | 71 | 4.0% |
| Others | 16 | 11 | 38.1% | 11 | 47.9% | 51 | 41 | 25.2% |
| Total | 134 | 122 | 9.8% | 105 | 28.5% | 501 | 358 | 40.0% |

Year to date, the change in general and administrative expenses is mainly explained by an increase in the Salaries and Social Charges, Employees' and Third-Party lines, in line with the natural evolution of the Company's operations. In addition, the expansion of CashMe's activities, Cyrela's home equity fintech, contributed to the increment in the highlighted lines.



FINANCIAL RESULT

The Company recorded positive net financial result of R\$14 million in 4Q21, up from R\$9 million net positive result registered in the 3Q21 and down from the positive R\$50 million from the 4Q20. In year, the financial result was positive R\$43 million, lower than the R\$90 million of 2020.

| Financial Result | 4Q21 | 3Q21 | 4Q21 x 3Q21 | 3Q20 | 4Q21 x 3Q20 | 2021 | 2020 (pro forma) | 2021 x 2020 |
|------------------------------|--------|--------|-------------|--------|-------------|--------|---------------------|-------------|
| | R\$ MM | R\$ MM | | R\$ MM | | R\$ MM | R\$ MM | |
| Financial Expenses | | | | | | | | |
| SFH Interest | (14) | (7) | 93.4% | (3) | 341.8% | (29) | (13) | 129.7% |
| Interest on Corporate Loans | (62) | (37) | 69.0% | (18) | 242.7% | (139) | (76) | 83.1% |
| Capitalized Interest | 8 | 5 | 54.4% | 3 | 214.9% | 19 | 9 | 105.1% |
| Sub Total | (68) | (39) | 75.8% | (19) | 263.9% | (149) | (79) | 88.0% |
| Monetary Adjustment on Loans | (1) | (3) | -46.6% | (1) | 107.4% | (5) | (1) | 363.3% |
| Bank Expenses | (2) | (4) | -38.8% | (2) | 45.6% | (10) | (6) | 73.6% |
| Other financial expenses | (9) | (18) | -47.8% | (2) | 332.5% | (66) | (20) | 235.1% |
| Total Financial Expenses | (81) | (63) | 28.8% | (23) | 250.6% | (229) | (105) | 117.2% |
| Financial Revenues | | | | | | | | |
| Income on Investments | 83 | 61 | 35.7% | 60 | 37.2% | 222 | 128 | 73.0% |
| Monetary Adjustment | 3 | 2 | 25.5% | 2 | 38.4% | 10 | 13 | -24.9% |
| Other financial income | 9 | 8 | 9.3% | 11 | -17.9% | 41 | 54 | -25.3% |
| Total Financial Revenues | 95 | 71 | 32.4% | 73 | 29.1% | 272 | 195 | 39.2% |
| Financial Result | 14 | 9 | 57.5% | 50 | -72.2% | 43 | 90 | -52.2% |

The reduction in the net Financial Result is mainly explained by the increase in financial expenses, due to higher interest rates in 2021 and the higher level of the Company's gross debt.

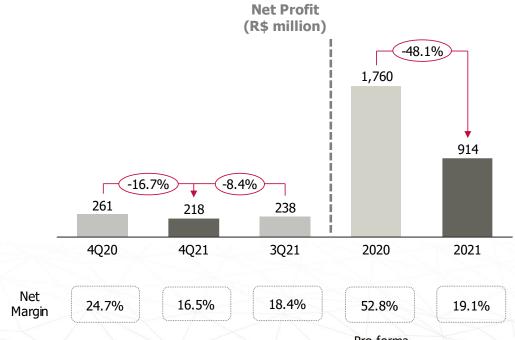


NET INCOME AND NET MARGIN

In addition to the accounts detailed and discussed above, it is worth noting the following items:

- (i) Positive impact of R\$50 million recognized under the "Equity Income" line from Cyrela's share in the JVs' results, as follows: (a) R\$29 million from Cury, (b) R\$8 million from Plano&Plano and (c) R\$13 million from Lavvi;
- (ii) Negative impact of R\$23 million from legal contingencies, of which R\$22 million paid in General & Administrative expenses and R\$2 million from changes in the Provisions line in the Balance Sheet, recognized under the "Other Operating Expenses/Revenues" line;

As a result of the performance described above, the Company recorded net income of R\$218 million in 4Q21, versus net income of R\$238 million in 3Q21 and R\$261 million net profit in 4Q20. This result led to a LTM ROE of 15.6%. In the quarter, the Company's earnings per share (EPS) was R\$0.57, compared to R\$0.62 in 3Q21 and R\$0.68 in 4Q20.



Pro forma

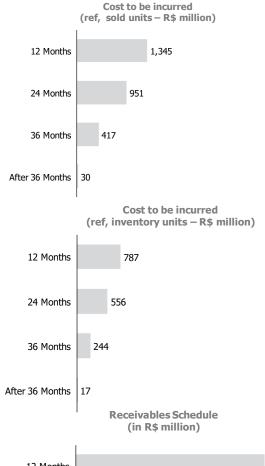


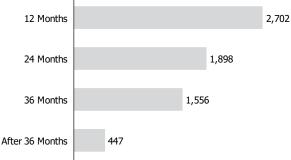
Financial Statements Highlights ACCOUNTS RECEIVABLE

Considering all pre-sales contracts signed, Accounts Receivable totaled R\$6.6 billion on December 31, 2021, representing a 9% increase from September 30, 2021. In the Company's Balance Sheet, this amount accounts for R\$2.3 billion, which is recognized through the construction progress of each project.

Delivered units accounts for 14% and units under construction or in the delivery process for 86% of the total amount. The average Accounts Receivable turnover is about 2.0 years (23.7 months).

| Accounts Receivable | 4Q21 R\$ MM | 3Q21 R\$ MM | 4Q21 x 3Q21 |
|---|------------------------------|------------------------------|-----------------------------|
| Units under construction Finished Units Total Accounts Receivable | 5,698 906 6,604 | 5,233 825 6,058 | 8.9% 9.9% 9.0% |
| Construction Cost to be Realized from sold units | (2,743) | (2,468) | 11.1% |
| Construction Cost to be Realized from inventory units | (1,604) | (1,132) | 41.7% |
| Net Accounts Receivable | 2,257 | 2,458 | -8.2% |







MARKETABLE REAL ESTATE

The main item under the Marketable Real Estate account reported in the Company's Balance Sheet refers to land earmarked for future development, which totaled R\$2,759 million on December 31, 2021 and represented 55% of the total.

| Marketable Real Estate | 4Q21 R\$ MM | 3Q21 R\$ MM | 4Q21 x 3Q21 |
|-------------------------------------|----------------|----------------|-------------|
| Units under construction | 1,276 | 980 | 30.2% |
| Finished units | 540 | 526 | 2.8% |
| Landbank | 2,759 | 2,894 | -4.7% |
| Suppliers | 104 | 100 | 3.9% |
| Interest capitalized in inventories | 84 | 64 | 31.3% |
| Provision for Cancellations | 222 | 219 | 1.6% |
| Total | 4,985 | 4,782 | 4.3% |

In addition to the actual advance payments from customers, the "Advances from Customers" account comprises liabilities, which stem from physical swaps in land purchases (counterpart entries to land swaps), valued at cost price. Under this account, land for future real estate incorporation amounts to R\$625 million and incorporated real estate projects to R\$318 million, totaling R\$943 million, corresponding to the book value of swapped units. Such obligations shall be written off by following the same procedure as that used for sales revenue recognition, with no actual cash outflows.

| Advances from Customers | 4Q21 R\$ MM | 3Q21 R\$ MM | 4Q21 x 3Q21 |
|--------------------------------|----------------|----------------|-------------|
| Receiving of real estate sales | 180 | 207 | -13.0% |
| Land for future incorporation | 625 | 695 | -10.0% |
| Incorpotared real estate units | 318 | 367 | -13.5% |
| Total | 1,123 | 1,269 | -11.5% |

The short- and long-term "Accounts Payable for Real Estate Acquisition" lines amount to R\$795 million, R\$469 million of which are related to developed projects.

| Accounts Payable - Real estate acquisition | 4Q21 R\$ MM | 3Q21 R\$ MM | 4Q21 x 3Q21 |
|--|----------------|----------------|-------------|
| Incorporated | 469 | 405 | 15.8% |
| Others | 349 | 236 | 47.9% |
| Total | 818 | 641 | 27.6% |

CYRELA

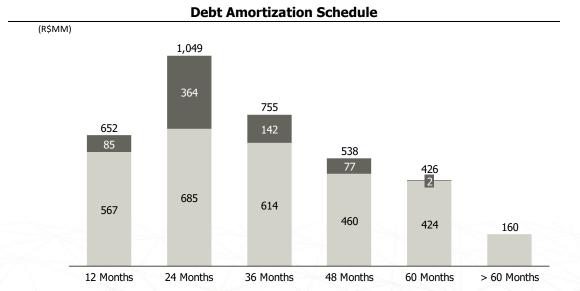
DEBT

On December 31, 2021, gross debt including accrued interest accounted R\$3,625 million, 7% higher than the amount of R\$3,403 million reported on September 30, 2021.

The balance of debt denominated in local currency and totally connected with the construction financing accounted for 19% of the total debt (without accrued interest) and increased by 41% in the quarter.



| Debt (R\$ million) | 4Q21 | 3Q21 | 4Q21 x 3Q21 |
|---|-------|-------|-------------|
| Construction financing - local currency | 670 | 477 | 40.5% |
| Loans - local currency | 2,910 | 2,899 | 0.4% |
| Sub total | 3,580 | 3,376 | 6.1% |
| Interest - local currency | 45 | 27 | 65.7% |
| Total | 3,625 | 3,403 | 6.5% |



Financing Corporate Debt



CYRELA _

As a result, the balance of loans (corporate debt) denominated in local currency, comprising 81% of the total debt (without accrued interest), corresponds to:

| R\$ milion | Issued In | Matures In | Cost p.y. | Balance |
|---|-----------|------------|--------------------------|---------|
| Cyrela Corporate Debt | | | | |
| Cyma Debenture* | 2017 | Oct-22 | * | |
| 14th Debenture Issue | 2021 | May-26 | CDI + 1.69% | 75 |
| 1st Serie of the 1st Issue of CRER - Brazil Realty | 2011 | Jun-23 | 107% CDI | 4 |
| 1st Serie of the 8th Issue of CRER - Brazil Realty | 2018 | Jun-22 | 102% CDI | 13 |
| 211th serie of the 1st Issue of CRER - RB Capital | 2019 | Apr-24 | 100% CDI | 10 |
| 212th serie of the 1st Issue of CRER - RB Capital | 2019 | Jul-24 | 100% CDI | 60 |
| 283th and 285th series of the 1st Issue of CRER - RB Capital | 2020 | Apr-25 | IPCA + 3.91% | 9 |
| 362nd and 363rd series of the 1st Issue of CRER - RB Capital | 2021 | Jun-24 | 7.00% | 3 |
| Banking Credit Note Banco Safra | 2018 | Sep-22 | 110% CDI | 10 |
| Banking Credit Note Banco do Brasil | 2018 | Jan-22 | 110% CDI | 5 |
| Banking Credit Note Bradesco | 2018 | Aug-22 | 104% CDI | 2 |
| Banking Credit Note China Construction Bank | 2021 | Apr-24 | CDI + 1.75% | 15 |
| Compror Santander | 2020 | Jul-23 | CDI + 2.5% | 17 |
| Banking Credit Note BB 2020 | 2020 | Nov-21 | CDI + 1.7% | |
| Banking Credit Note Banco Alfa - SKR | 2020 | Nov-21 | CDI + 2.1% | 5 |
| 4131 Banco BBM BOCOM - SKR | 2021 | Nov-23 | CDI + 1.83% | 3 |
| BNDES | 2013 | 2025-2027 | TJLP + 3.78% | 12 |
| Subtotal | | | | 2,469 |
| R\$ milion | Issued In | Matures In | Cost p.y. | Balance |
| CashMe Debt | | | | |
| 102nd and 109th series of the 4th Issue of CRER - Gaia Sec | 2018 | 2036 | CDI + 1.2% | 2 |
| 131st, 132nd and 133rd series of the 4th Issue of CRER - Gaia § | 2019 | 2038 | CDI + 1.0% - CDI + 6.0% | 5 |
| 140th serie of the 4th Issue of CRER - Gaia Sec | 2020 | 2034 | IPCA + 5.0% | 6 |
| 145th serie of the 4th Issue of CRER - Gaia Sec | 2020 | 2035 | IPCA + 3.75% | 1 |
| 167th serie of the 4th Issue of CRER - Gaia Sec | 2020 | 2036 | IPCA + 5.0% | 8 |
| 180th and 181st series of the 4th Issue of CRER - Gaia Sec | 2021 | 2042 | CDI + 3.0% / IPCA + 5.5% | 10 |
| 45th series of the 3rd Issue of CRER - Província Sec | 2021 | 2028 | IPCA + 5.5% | 10 |
| Subtotal | | | | 44 |
| TOTAL CORPORATE DEBT | | | | 2,910 |
| | | | | |

^{*} Cost of debt: 0.3% of net revenue of units sold from the Legacy Klabin project.



The Company's net debt amounted to R\$282 million, lower than the recorded in 3Q21 (R\$381 million).

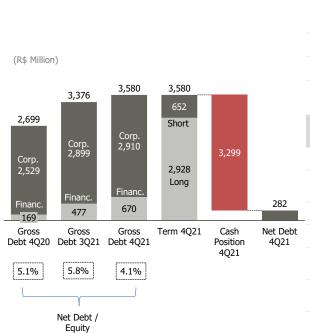
| In R\$ million | 4Q21 | 3Q21 | 4Q21 x 3Q21 |
|---------------------------------|-------|-------|-------------|
| Long-Term Debt | 2,928 | 2,809 | 4.3% |
| Short-Term Debt | 652 | 567 | 15.0% |
| Total Debt | 3,580 | 3,376 | 6.1% |
| Cash and Cash Equivalents | 2,505 | 2,210 | 13.3% |
| Long-Term Financial Investments | 794 | 784 | 1.3% |
| Total Cash and Equivalents | 3,299 | 2,994 | 10.2% |
| Net Debt | 282 | 381 | -26.1% |

The Company's leverage, as measured by means of the Net Debt / Total Equity ratio, reached 4.1% by the end of the quarter, reinforcing Cyrela's commitment to maintain this index in healthy levels and ratifying the financial strength of the Company.

| In R\$ million | 4Q21 | 3Q21 | %Chg |
|---|-------|-------|-----------|
| Net Debt | 282 | 381 | -26.1% |
| Shareholders Equity | 6,802 | 6,605 | 3.0% |
| Construction Financing | 670 | 477 | 40.5% |
| Net Debt / Shareholders Equity | 4.1% | 5.8% | -1.6 p.p. |
| Net Debt (ex Financing) / Shareholders Equity | -5.7% | -1.5% | -4.3 p.p. |



Debt Overview



| Indicators | Total Debt | Corporate Debt |
|-------------------|------------|----------------|
| Net Debt / Equity | | 4.1% |
| Average Term | 2.9 years | 3.0 years |
| Short Term | 18% | 19% |
| Long Term | 82% | 81% |

| Average Cost of Financing | | Avarege Corporate | |
|---------------------------|-------------|-------------------|--------|
| 126% of CDI | 9.2% | TJLP + 3.78% | 5.0% |
| Savings Acc. + 2.8% | 27.8% | 102% do CDI | 42.8% |
| TR + 7.3% | 63.1% | CDI + 1.84% | 46.8% |
| TOTAL | 100.0% | IPCA + 3.91% | 4.0% |
| Minimum Rate | TR + 5,9% | Fixed (7.0%) | 1.5% |
| Maximum Rate | 126% of CDI | TOTAL | 100.0% |

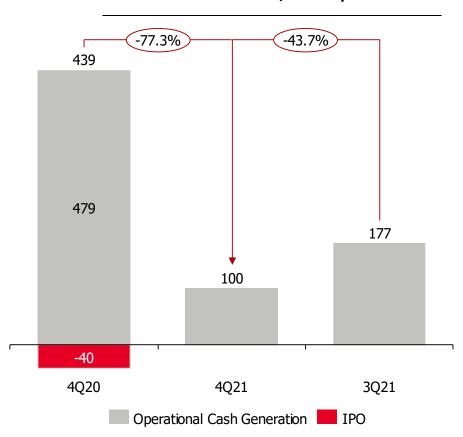
Excludes debt from CashMe + CYMA (R\$445 MM)



CASH GENERATION

In 4Q21, the Company recorded cash generation of R\$100 million, versus cash generation of R\$177 million in 3Q21 and R\$439 million in 4Q20.

Cash Generation/Consumption



| Cash Burn/Generation (R\$ MM) | 4Q21 | 3Q21 | Chg % | 4Q20 | Chg % |
|--|--------|--------|-------------|--------|-------------|
| Cash Barn Contraction (14 mm) | R\$ MM | R\$ MM | 4Q21 x 3Q21 | R\$ MM | 4Q21 x 4Q20 |
| Total Debt (Gross Debt without Interest payable) | 3,580 | 3,376 | 6.1% | 2,698 | 32.7% |
| Cash & Marketable Securities | 3,299 | 2,994 | 10.2% | 2,401 | 37.4% |
| Net Debt | 282 | 381 | -26.2% | 297 | -5.2% |
| ∆ Accountant Debt Change | 100 | 177 | -43.7% | (260) | n.a |
| (+) Dividends | - | - | n.a | 699 | n.a |
| Cash Generation/Burn | 100 | 177 | -43.7% | 439 | -77.3% |
| (+) Acquisition of Equity Interest | - | - | n.a | 40 | n.a |
| Operational Cash Generation/Burn | 100 | 177 | -43.7% | 479 | -79.2% |



ANNEX I – BALANCE SHEET

CYRELA BRAZIL REALTY S.A. EMPREENDIMENTOS E PARTICIPAÇÕES

Consolidated Balance Sheet

R\$ million

| | December 31, 2021 | September 30, 202 |
|---|-------------------|-------------------|
| ASSETS | | |
| Current Assets | 7,961 | 7,286 |
| Cash and Cash Equivalents | 206 | 255 |
| Marketable Securities | 2,299 | 1,955 |
| Accounts Receivable | 1,724 | 1,649 |
| Marketable Real Estate | 3,499 | 3,197 |
| Recoverable Taxes and Contributions | 16 | 3 |
| Deferred Taxes and Contributions | 2 | 2 |
| Selling Expenses to Be Recognized | 52 | 42 |
| Anticipated Expenses | 22 | 27 |
| Derivative financial instruments | 1 | 2 |
| Other Receivables | 140 | 125 |
| Non-Current Assets | 5,880 | 5,877 |
| Long Term | 3,650 | 3,600 |
| Accounts Receivable | 609 | 612 |
| Marketable Securities | 794 | 784 |
| Checking Accounts with Partners in Projects | 11 | 22 |
| Related Parties | 554 | 427 |
| Recoverable Taxes and Contributions | 128 | 108 |
| Deferred Income Tax and Social Contribution | 1 | • |
| Marketable Real Estate | 1,487 | 1,585 |
| Other Receivables | 67 | 64 |
| Permanent | 2,230 | 2,274 |
| Investment in Controlled Companies | 2,070 | 2,123 |
| Fixed Assets | 124 | 118 |
| Intangible | 36 | 33 |
| Total Assets | 13,841 | 13,163 |



| | December 31, 2021 | September 30, 2021 |
|---|-------------------|--------------------|
| LIABILITIES AND SHAREHOLDERS' EQUITY | | |
| Current Liabilities | 2,562 | 2,134 |
| Loans and Financing | 415 | 324 |
| Debentures | 15 | 19 |
| Real Estate Certificates - CRER | 273 | 259 |
| Financial Instruments and Derivatives | 16 | 12 |
| Suppliers | 219 | 230 |
| Taxes and Contributions Payable | 42 | 32 |
| Deferred Taxes and Contributions | 37 | 36 |
| Payroll, social charges and profit sharing | 108 | 99 |
| Real Estate Acquisition Payable | 514 | 409 |
| Dividends Payable | 217 | 0 |
| Related Parties | 110 | 73 |
| Checking Accounts with Partners in Projects | 31 | 45 |
| Advances from Customers | 315 | 340 |
| Provisions for labour, civil and fiscal risks | 118 | 117 |
| Other Payables | 80 | 85 |
| Long Term | 4,477 | 4,424 |
| Loans and Financing | 972 | 828 |
| Debentures | 747 | 751 |
| Real Estate Certificates - CRER | 1,203 | 1,222 |
| Provision for Guarantee | 51 | 43 |
| Real Estate Acquisition Payable | 280 | 232 |
| Provisions for labour, civil and fiscal risks | 106 | 106 |
| Deferred Income Tax and Social Contribution | 309 | 313 |
| Advances from Customers | 809 | 929 |
| TOTAL SHAREHOLDERS' EQUITY | 6,802 | 6,605 |
| Minority Equity | 604 | 406 |
| Shareholders' Equity | 6,198 | 6,199 |
| Capital Stock | 3,396 | 3,396 |
| Capital Reserve | (73) | (73) |
| Legal Reserve | 446 | 400 |
| Surplus Reserve | 2,625 | 1,974 |
| Treasury Shares | (192) | (192) |
| Profit / Losses | - | 697 |
| Other Comprehensive Income | (4) | (3) |
| Total Liabilities and Shareholders' Equity | 13,841 | 13,163 |



ANNEX II – INCOME STATEMENT

CYRELA BRAZIL REALTY S.A. EMPREENDIMENTOS E PARTICIPAÇÕES

Consolidated Income Statement

R\$ million

| | 4Q21 | 3Q21 | % Change | 2021 | 2020 Pro Forma | % Change |
|--|-------|-------|-------------|---------|-------------------|-------------|
| Gross Revenue of Sales and/or Services | | | | | | |
| Real Estate Development and Resales | 1,312 | 1,288 | 1.9% | 4,851 | 3,261 | 48.8% |
| Lots for Development | 3 | 12 | -73.1% | 52 | 42 | 24.6% |
| Services Rendered | 43 | 25 | 72.9% | 114 | 70 | 63.0% |
| Cancellations Provision | (8) | 2 | n.a | (63) | 55 | n.a |
| Provision for Doubtful Receivables | 1 | (5) | n.a | (36) | - | n.a |
| Deductions from Gross Revenue | (35) | (33) | 4.4% | (127) | (91) | 39.7% |
| Total Net Revenue | 1,317 | 1,288 | 2.2% | 4,791 | 3,335 | 43.6% |
| Real Estate Sales and Resales | (866) | (813) | 6.6% | (3,077) | (2,172) | 41.7% |
| Lots for Development | (0) | (5) | -92.7% | (23) | (25) | -8.0% |
| Services Rendered and Others | (14) | (22) | -33.4% | (64) | (35) | 82.1% |
| Cancellations Provision | 4 | (3) | n.a | 39 | (38) | n.a |
| Cost of Goods and/or Services Sold | (877) | (841) | 4.2% | (3,125) | (2,271) | 37.6% |
| Gross Profit (Loss) | 440 | 447 | -1.5% | 1,666 | 1,065 | 56.5% |
| Operating (Expenses) Revenues | | | | | | |
| Selling Expenses | (108) | (95) | 13.8% | (348) | (267) | 30.5% |
| General and Administrative Expenses | (133) | (121) | 9.9% | (495) | (352) | 40.6% |
| Management Fees | (2) | (2) | -0.6% | (6) | (6) | 4.9% |
| Equity Result and Other Appreciations | 65 | 78 | -16.5% | 297 | 446 | -33.4% |
| Other Results in Investments | (0) | (5) | -96.1% | (15) | 1,319 | n.a |
| Other Operating Expenses/Revenues | (2) | (20) | -91.2% | (35) | (55) | -35.9% |
| | (178) | (163) | 9.5% | (603) | 1,085 | n.a |
| Profit (Loss) Before Financial Result | 262 | 284 | -7.8% | 1,063 | 2,150 | -50.6% |



| | 4Q21 | 3Q21 | % Change | 2021 | 2020 Pro Forma | % Change |
|--|------|------|-------------|-------|-------------------|-------------|
| Financial Expenses | (81) | (63) | 28.8% | (229) | (105) | 117.2% |
| Financial Revenues | 95 | 71 | 32.4% | 272 | 195 | 39.2% |
| Earnings Before Income Taxes on Profit and Shareholders | 276 | 293 | -5.9% | 1,106 | 2,240 | -50.6% |
| Deferred | 3 | (2) | n.a | 4 | (284) | n.a |
| Current | (27) | (24) | 10.4% | (93) | (166) | -43.9% |
| Tax and Social Contribution | (23) | (27) | -13.0% | (89) | (450) | -80.3% |
| Income (Loss) Before Minority Interest | | | | | | |
| | 253 | 266 | -5.2% | 1,017 | 1,790 | -43.2% |
| Minority Interest | (35) | (29) | 21.9% | (103) | (30) | 240.6% |
| Net Income (Loss) | 218 | 238 | -8.4% | 914 | 1,760 | -48.1% |



ANNEX III – REVENUE RECOGNITION

*Considers only revenues from Residential Real Estate Development activities

| PROJECT | SEGMENT | RECOGNITION DATE | | FINANCIAL UTION | ACCRUED RE (R\$ MM | |
|--------------------------------------|-------------|------------------|-------|--------------------|-----------------------|-------|
| | | | 4Q21 | 4Q20 | 4Q21 | 4Q20 |
| Living Magic Rudge Ramos | Middle | May-20 | 9.4% | 2.2% | 30 | 14 |
| Riserva Golf | High-End | Jul-14 | 0.0% | 0.0% | 26 | 30 |
| Latitud | High-End | Sep-20 | 8.0% | -0.4% | 25 | 25 |
| Glass Art By Yoo | High-End | Sep-19 | 8.4% | 2.9% | 21 | 11 |
| Iconyc | High-End | Apr-20 | 8.5% | 1.4% | 20 | 6 |
| Living Infinity | Middle | Nov-19 | 7.7% | 4.2% | 17 | 9 |
| Atmosfera Vila Mariana | High-End | Mar-20 | 8.1% | 0.6% | 17 | 3 |
| Green Mond | High-End | Sep-19 | 7.7% | 10.2% | 16 | 14 |
| Atmosfera | High-End | Dec-19 | 8.0% | 2.6% | 16 | 8 |
| Grand Mond | High-End | Sep-19 | 5.4% | 10.2% | 15 | 30 |
| Living Elegance São Paulo | Middle | Jul-19 | 8.7% | 3.2% | 14 | 7 |
| On | High-End | Apr-19 | 5.2% | 5.9% | 14 | 19 |
| Vivaz Taboao Da Serra | CVA 2 and 3 | Oct-19 | 6.4% | 7.2% | 14 | 10 |
| Cyrela For You Moema | High-End | Aug-20 | 7.1% | 0.1% | 13 | |
| Atmosfera Brooklin | High-End | Mar-19 | 7.4% | 4.5% | 13 | g |
| Living Wish Panamby | Middle | Mar-19 | 6.8% | 4.3% | 12 | 6 |
| Living Dream Panamby | Middle | Jul-19 | 7.7% | 3.6% | 12 | 6 |
| Living Wish Mooca | Middle | May-19 | 7.4% | 4.0% | 12 | 7 |
| Way Orquidário (Azaleia E Hortênsia) | Middle | Nov-19 | 9.5% | 3.0% | 12 | 5 |
| Living Nord View | Middle | Feb-19 | 5.1% | 9.8% | 11 | 7 |
| Living Wish Tatuapé | Middle | Sep-19 | 7.0% | 3.2% | 10 | 5 |
| Rio By Yoo | High-End | Dec-18 | 1.8% | 5.5% | 10 | 30 |
| Cyrela For You | High-End | Nov-19 | 7.7% | 2.3% | 10 | 4 |
| Living Ipiranga | Middle | Jun-20 | 5.1% | 0.1% | 10 | 2 |
| Cyrela Haus By Yoo | High-End | Oct-18 | 3.7% | 5.7% | 9 | 15 |
| Other Projects | 3 | | | | 326 | 785 |
| Sub-Total | | | | | 705 | 1,074 |
| Projects begun after December, 2020 | | | | | | |
| Jardim Europa By Cyrela | High-End | Dec-21 | 34.1% | 0.0% | 74 | - |
| Orygem Acqua Home | High-End | Dec-21 | 43.6% | 0.0% | 67 | |
| On The Sea Arpoador | High-End | Dec-21 | 56.3% | 0.0% | 60 | |
| Le Jardin | High-End | Nov-21 | 34.3% | 0.0% | 46 | |
| Atmosfera Condominium Park | High-End | Dec-21 | 22.3% | 0.0% | 40 | |
| Bothanic | High-End | Dec-21 | 41.2% | 0.0% | 38 | - |
| Grand Living Nova Klabin | Middle | Dec-21 | 35.2% | 0.0% | 31 | - |
| Living Unique Freguesia Do Ó | Middle | Oct-21 | 27.1% | 0.0% | 26 | - |
| Living Villaggio Tatuapé - Firenze | Middle | Nov-21 | 30.6% | 0.0% | 19 | - |
| Living Wish Norte | CVA 2 and 3 | Oct-21 | 18.1% | 0.0% | 13 | - |
| Vivaz Penha | CVA 2 and 3 | Dec-21 | 23.9% | 0.0% | 13 | |
| Vivaz Socorro | CVA 2 and 3 | Mar-21 | 5.3% | 0.0% | 13 | - |
| Living Villaggio Tatuapé - Pienza | Middle | Nov-21 | 26.6% | 0.0% | 12 | |
| Mudra Full Living | High-End | Apr-21 | 9.7% | 0.0% | 12 | - |
| Vivaz Estacao Belem 2 | CVA 2 and 3 | Oct-21 | 35.7% | 0.0% | 11 | |
| Other Projects | 3 2 a a o | 50.2. | | 0.070 | 135 | |
| Sub-Total | | | | | 610 | |
| SUD-LOTAL | | | | | | |



CYRELA _

ANNEX IV – LAUNCHES

| Project | Quarter | Month | Region | PSV (R\$ MM) | Usable Area (sq. m.) | Units | Segment | % CBF |
|---|---------|--------|------------|-----------------|-------------------------|--------|-------------|-------|
| Vivaz Andarai | 1Q21 | Feb-21 | RJ | 42 | 6,548 | 177 | CVA 2 and 3 | 100% |
| Wish Areião | 1Q21 | Feb-21 | CO | 52 | 10,840 | 160 | Middle | 50% |
| Isla By Cyrela (Fase 2) | 1Q21 | Feb-21 | SP | 118 | 15,806 | 110 | High end | 100% |
| Riserva Golf Vista Mare Residenziale - Bloco Lagu | 1Q21 | Feb-21 | RJ | 161 | 10,697 | 39 | High end | 100% |
| Ville Luxemburgo | 1Q21 | Mar-21 | MG | 21 | 7,951 | 168 | CVA 2 and 3 | 30% |
| Latitud 3ª Fase | 1Q21 | Jan-21 | RJ | 28 | 2,496 | 20 | High end | 100% |
| Ville Hong Kong | 2Q21 | Apr-21 | MG | 22 | 5,452 | 116 | CVA 2 and 3 | 40% |
| B Jardim Indonésia | 2Q21 | Apr-21 | MG | 55 | 19,270 | 410 | CVA 2 and 3 | 49% |
| Ville Estrela | 2Q21 | Apr-21 | MG | 16 | 3,976 | 84 | CVA 2 and 3 | 30% |
| 0 Vida Mar | 2Q21 | Apr-21 | CO | 25 | 6,741 | 134 | CVA 2 and 3 | 50% |
| 1 Vivaz João De Luca | 2Q21 | Apr-21 | SP | 103 | 17,375 | 500 | CVA 2 and 3 | 100% |
| 2 Living Sunset | 2Q21 | Apr-21 | RJ | 52 | 7,408 | 178 | Middle | 100% |
| 3 Cyrela By Pininfarina | 2Q21 | Apr-21 | South | 182 | 9,022 | 25 | High end | 80% |
| 4 Vivaz Marechal Rondon | 2Q21 | Apr-21 | RJ | 50 | 7,620 | 208 | CVA 2 and 3 | 100% |
| 5 Living One | 2Q21 | May-21 | SP | 125 | 13,227 | 128 | Middle | 80% |
| 6 Medplex Vera Cruz | 2Q21 | May-21 | SP - Other | 127 | 10,108 | 203 | High end | 100% |
| 7 N.A.U. by Cyrela | 2Q21 | May-21 | SP | 209 | 17,862 | 205 | High end | 80% |
| 8 Vivaz Estação Guainases - Fase 2 | 2Q21 | May-21 | SP | 60 | 12,109 | 377 | CVA 2 and 3 | 100% |
| 9 Vivaz Santa Fé | 2Q21 | Jun-21 | South | 73 | 17,124 | 420 | CVA 2 and 3 | 80% |
| 0 Wish Aeroporto | 2Q21 | Jun-21 | CO | 52 | 10,991 | 160 | Middle | 50% |
| 1 On The Sea Arpoador | 2Q21 | Jun-21 | RJ | 165 | 5,576 | 61 | High end | 85% |
| 2 Skyline Parque Moinhos | 2Q21 | Jun-21 | South | 105 | 8,207 | 314 | High end | 80% |
| 3 Cyrela Bothanic Campo Belo | 2Q21 | Jun-21 | SP | 285 | 22,550 | 319 | High end | 1009 |
| 4 Vivaz Estação Santa Marina | 2Q21 | Jun-21 | SP | 109 | 17,265 | 501 | CVA 2 and 3 | 1009 |
| 5 Panorama | 2Q21 | Jun-21 | SP | 114 | 10,042 | 60 | High end | 50% |
| 6 Vivaz Socorro - Fase 2 | 3Q21 | Jul-21 | SP | 84 | 14,350 | 415 | CVA 2 and 3 | 1009 |
| 7 Vivaz Magarça | 3Q21 | Aug-21 | RJ | 88 | 23,123 | 500 | CVA 2 and 3 | 1009 |
| 8 Orygem Aqua Home | 3Q21 | Aug-21 | RJ | 173 | 13,869 | 76 | High end | 1009 |
| 9 Grand Living Nova Klabin | 3Q21 | Aug-21 | SP | 164 | 16,244 | 257 | Middle | 1009 |
| Meu Mundo Estação Mooca - Fase 2 | 3Q21 | Aug-21 | SP | 77 | 12,118 | 397 | CVA 2 and 3 | 50% |
| 1 Vida Milão - Fase 2 | 3Q21 | Aug-21 | CO | 26 | 6,836 | 136 | CVA 2 and 3 | 50% |
| 2 Jardim Europa By Cyrela | 3Q21 | Sep-21 | South | 440 | 27,928 | 128 | High end | 90% |
| 3 Vivaz Estação Belém 2 | 3Q21 | Sep-21 | SP | 108 | 16,646 | 501 | CVA 2 and 3 | 1009 |
| 4 Vivaz Penha - Fase 1 | 3Q21 | Sep-21 | SP | 131 | 20,894 | 584 | CVA 2 and 3 | 75% |
| 5 Living Unique Freguesia Do Ó | 3Q21 | Sep-21 | SP | 147 | 17,606 | 211 | Middle | 1009 |
| Moema by Yoo | 3Q21 | Sep-21 | SP | 480 | 34,353 | 311 | High end | 100% |
| 7 Atmosfera Condominium Park | 3Q21 | Sep-21 | RJ | 283 | 26,818 | 264 | High end | 70% |
| 3 Le Jardin | 4Q21 | Oct-21 | SP | 219 | 12,507 | 111 | High end | 100% |
| 9 Villággio Tatuapé - Condomínio Firenze | 4Q21 | Oct-21 | SP | 108 | 10,280 | 86 | Middle | 75% |
| Villággio Tatuapé - Condomínio Pienza | 4Q21 | Oct-21 | SP | 91 | 8,604 | 76 | Middle | 75% |
| Living Heredità Alto do Ipiranga | 4Q21 | Nov-21 | SP | 154 | 15,131 | 166 | Middle | 100% |
| 2 Vivaz Prime Rio Bonito | 4Q21 | Nov-21 | SP | 123 | 18,089 | 415 | Middle | 100% |
| 3 Easy Botafogo | 4Q21 | Nov-21 | RJ | 314 | 19,322 | 152 | High end | 1009 |
| Living Wish Norte | 4Q21 | Nov-21 | RJ | 100 | 14,795 | 298 | CVA 2 and 3 | 100% |
| 5 Vivaz Prime Laguna | 4Q21 | Nov-21 | SP | 126 | 16,329 | 439 | CVA 2 and 3 | 100% |
| S Living Blend | 4Q21 | Dec-21 | SP - Other | 108 | 14,478 | 200 | Middle | 75% |
| Vivaz Prime Belém | 4Q21 | Dec-21 | SP | 181 | 25,508 | 535 | Middle | 100% |
| Vivaz Prime Vila Nova Cachoeirinha | 4Q21 | Dec-21 | SP | 180 | 26,576 | 594 | Middle | 100% |
| 9 Vivaz Prime Bandeirantes | 4Q21 | Dec-21 | RJ | 131 | 22,046 | 477 | CVA 2 and 3 | 100% |
| Maison Cyrela Perdizes | 4Q21 | Dec-21 | SP | 335 | 24,013 | 309 | High end | 100% |
| 1 Vivaz Prime João de Luca | 4Q21 | Dec-21 | SP | 108 | 12,988 | 279 | Middle | 100% |
| 2 Vivaz Estação Itaquera 3 | 4Q21 | Dec-21 | SP | 117 | 19,207 | 500 | CVA 2 and 3 | 71% |
| 3 Vivaz Estação Vila Prudente 2 | 4Q21 | Dec-21 | SP | 96 | 13,143 | 352 | CVA 2 and 3 | 100% |
| 4 Wish Bella Vista | 4Q21 | Dec-21 | CO | 65 | 11,594 | 164 | CVA 2 and 3 | 50% |
| otal | | | | 7.105 | 791.657 | 14.010 | | |



4Q21

| D | | Launched PS | SV V | (| CBR Launche | ed | | %CBR | | | Units | | | Averege Pric | e | | PSV - Swap | s |
|--------------------------|-------|-------------|---------|-------|-------------|---------|--------|--------|-----------|-------|-------|---------|-------|--------------|---------|------|------------|---------|
| Region | 4Q21 | 4Q20 | Chg % | 4Q21 | 4Q20 | Chg % | 4Q21 | 4Q20 | Chg p.p. | 4Q21 | 4Q20 | Chg % | 4Q21 | 4Q20 | Chg % | 4Q21 | 4Q20 | Chg % |
| São Paulo | 1,838 | 1,789 | 2.8% | 1,750 | 1,629 | 7.4% | 95.2% | 91.1% | 4.1 p.p | 3,862 | 5,298 | -27.1% | 9,081 | 7,554 | 20.2% | 57 | 80 | -29.2% |
| São Paulo - Other Cities | 108 | 175 | -38.6% | 81 | 175 | -53.9% | 75.0% | 100.0% | -25.0 p.p | 200 | 200 | 0.0% | 7,448 | 8,619 | -13.6% | 0 | 0 | 0.0% |
| Rio de Janeiro | 544 | 398 | 36.7% | 544 | 398 | 36.7% | 100.0% | 100.0% | 0.0 p.p | 927 | 1,107 | -16.3% | 9,694 | 7,064 | 37.2% | 1 | 53 | -98.0% |
| Minas Gerais | 0 | 135 | -100.0% | 0 | 46 | -100.0% | 0.0% | 33.8% | -33.8 p.p | 0 | 804 | -100.0% | 0 | 3,578 | -100.0% | 0 | 2 | -100.0% |
| Espírito Santo | 0 | 0 | 0.0% | 0 | 0 | 0.0% | 0.0% | 0.0% | 0.0 p.p | 0 | 0 | 0.0% | 0 | 0 | 0.0% | 0 | 0 | 0.0% |
| North | 0 | 0 | 0.0% | 0 | 0 | 0.0% | 0.0% | 0.0% | 0.0 p.p | 0 | 0 | 0.0% | 0 | 0 | 0.0% | 0 | 0 | 0.0% |
| Midwest | 65 | 0 | 0.0% | 32 | 0 | 0.0% | 50.0% | 0.0% | 50.0 p.p | 164 | 0 | 0.0% | 5,589 | 0 | 0.0% | 8 | 0 | 0.0% |
| South | 0 | 375 | -100.0% | 0 | 332 | -100.0% | 0.0% | 88.3% | -88.3 p.p | 0 | 263 | -100.0% | 0 | 12,197 | -100.0% | 0 | 0 | 0.0% |
| Northeast | 0 | 0 | 0.0% | 0 | 0 | 0.0% | 0.0% | 0.0% | 0.0 p.p | 0 | 0 | 0.0% | 0 | 0 | 0.0% | 0 | 0 | 0.0% |
| Total | 2,555 | 2,873 | -11.1% | 2,408 | 2,581 | -6.7% | 94.2% | 89.8% | 4.4 p.p | 5,153 | 7,672 | -32.8% | 8,977 | 7,518 | 19.4% | 65 | 135 | -51.6% |

| Segment | L | aunched PS (R\$ MM) | v | | CBR Launche PSV (R\$ MM) | | | %CBR | | | Units | | | Averege Price (per sq. m.) | • | | PSV - Swaps (R\$ MM) | s |
|-------------|-------|------------------------|--------|-------|-----------------------------|--------|-------|-------|----------|-------|-------|--------|--------|-------------------------------|-------|------|-------------------------|--------|
| | 4Q21 | 4Q20 | Chg % | 4Q21 | 4Q20 | Chg % | 4Q21 | 4Q20 | Chg p.p. | 4Q21 | 4Q20 | Chg % | 4Q21 | 4Q20 | Chg % | 4Q21 | 4Q20 | Chg % |
| High end | 868 | 1,246 | -30.4% | 863 | 1,141 | -24.3% | 99.5% | 91.6% | 7.9 p.p | 572 | 1,372 | -58.3% | 15,535 | 10,743 | 44.6% | 41 | 102 | -59.4% |
| Middle | 1,053 | 490 | 114.8% | 977 | 455 | 114.6% | 92.7% | 92.8% | -0.1 p.p | 2,351 | 691 | 240.2% | 8,000 | 8,850 | -9.6% | 15 | 21 | -28.5% |
| CVA 2 and 3 | 634 | 1,138 | -44.3% | 568 | 985 | -42.3% | 89.6% | 86.6% | 3.1 p.p | 2,230 | 5,609 | -60.2% | 6,529 | 5,395 | 21.0% | 9 | 12 | -25.3% |
| Total | 2,555 | 2,873 | -11.1% | 2,408 | 2,581 | -6.7% | 94.2% | 89.8% | 4.4 p.p | 5,153 | 7,672 | -32.8% | 8,977 | 7,518 | 19.4% | 65 | 135 | -51.6% |

2021

| | Laun | ched PSV (R | \$ MM) | CBR La | unched PSV | (R\$ MM) | | %CBR | | | Units | | Avereg | ge Price (per | sq. m.) | PSV | - Swaps (R\$ | MM) |
|--------------------------|-------|-------------|--------|--------|------------|----------|-------|--------|-----------|--------|--------|--------|--------|---------------|---------|------|--------------|--------|
| Region | 2021 | 2020 | Chg % | 2021 | 2020 | Chg % | 2021 | 2020 | Chg p.p. | 2021 | 2020 | Chg % | 2021 | 2020 | Chg % | 2021 | 2020 | Chg % |
| São Paulo | 4,151 | 3,667 | 13.2% | 3,868 | 3,329 | 16.2% | 93.2% | 90.8% | 2.4 p.p | 8,738 | 10,155 | -14.0% | 9,007 | 7,694 | 17.1% | 126 | 189 | -33.2% |
| São Paulo - Other Cities | 235 | 273 | -14.0% | 208 | 273 | -23.9% | 88.5% | 100.0% | -11.5 p.p | 403 | 516 | -21.9% | 9,551 | 6,919 | 38.0% | 17 | 10 | 72.2% |
| Rio de Janeiro | 1,586 | 990 | 60.3% | 1,476 | 920 | 60.5% | 93.1% | 92.9% | 0.2 p.p | 2,450 | 1,804 | 35.8% | 9,893 | 8,496 | 16.4% | 189 | 132 | 42.5% |
| Minas Gerais | 114 | 245 | -53.6% | 47 | 91 | -48.7% | 41.1% | 37.1% | 3.9 p.p | 778 | 1,487 | -47.7% | 3,108 | 3,533 | -12.0% | 9 | 14 | -37.2% |
| Espírito Santo | 0 | 0 | 0.0% | 0 | 0 | 0.0% | 0.0% | 0.0% | 0.0 p.p | 0 | 0 | 0.0% | 0 | 0 | 0.0% | 0 | 0 | 0.0% |
| North | 0 | Ö | 0.0% | 0 | Ö | 0.0% | 0.0% | 0.0% | 0.0 p.p | 0 | 0 | 0.0% | 0 | 0 | 0.0% | 0 | 0 | 0.0% |
| Midwest | 220 | 76 | 189.7% | 110 | 38 | 189.7% | 50.0% | 50.0% | 0.0 p.p | 754 | 301 | 150.5% | 4,670 | 4,136 | 12.9% | 21 | 7 | 189.2% |
| South | 800 | 592 | 35.1% | 684 | 518 | 32.0% | 85.5% | 87.5% | -2.0 p.p | 887 | 906 | -2.1% | 12,845 | 9,811 | 30.9% | 11 | 29 | -63.4% |
| Northeast | 0 | 0 | 0.0% | 0 | 0 | 0.0% | 0.0% | 0.0% | 0.0 p.p | 0 | 0 | 0.0% | 0 | 0 | 0.0% | 0 | 0 | 0.0% |
| Total | 7,105 | 5,843 | 21.6% | 6,393 | 5,169 | 23.7% | 90.0% | 88.5% | 1.5 p.p | 14,010 | 15,169 | -7.6% | 8,999 | 7,485 | 20.2% | 372 | 381 | -2.4% |
| Segment | Laun | ched PSV (R | \$ MM) | CBR La | unched PSV | (R\$ MM) | | %CBR | | | Units | | Avereg | ge Price (per | sq. m.) | PSV | - Swaps (R\$ | MM) |
| Segment | 2021 | 2020 | Chg % | 2021 | 2020 | Chg % | 2021 | 2020 | Chg p.p. | 2021 | 2020 | Chg % | 2021 | 2020 | Chg % | 2021 | 2020 | Chg % |
| High end | 3,738 | 2,734 | 36.7% | 3,424 | 2,461 | 39.1% | 91.6% | 90.0% | 1.6 p.p | 2,707 | 2,802 | -3.4% | 13,784 | 11,309 | 21.9% | 289 | 256 | 12.8% |
| Middle | 1,645 | 1,064 | 54.6% | 1,491 | 926 | 61.0% | 90.7% | 87.1% | 3.6 p.p | 3,445 | 1,884 | 82.9% | 7,908 | 7,873 | 0.5% | 39 | 74 | -47.8% |
| CVA 2 and 3 | 1,722 | 2,046 | -15.8% | 1,478 | 1,782 | -17.0% | 85.8% | 87.1% | -1.3 p.p | 7,858 | 10,483 | -25.0% | 5,511 | 5,066 | 8.8% | 44 | 51 | -12.7% |
| Total | 7.105 | 5.843 | 21.6% | 6.393 | 5.169 | 23.7% | 90.0% | 88.5% | 1.5 p.p | 14.010 | 15.169 | -7.6% | 8.999 | 7.485 | 20.2% | 372 | 381 | -2.4% |



ANNEX V - SALES

4Q21

| Region | Pre-Sale | s Contracts | (R\$ MM) | | Units | | Usable | Area Sold (| sq. m.) | Avg. | Price (R\$/se | ą. m.) | | %CBR | |
|--------------------------|----------|-------------|----------|-------|-------|---------|---------|-------------|---------|--------|---------------|---------|--------|--------|-----------|
| Region | 4Q21 | 4Q20 | Chg % | 4Q21 | 4Q20 | Chg % | 4Q21 | 4Q20 | Chg % | 4Q21 | 4Q20 | Chg % | 4Q21 | 4Q20 | Chg p.p. |
| São Paulo | 975 | 1,094 | -10.8% | 2,023 | 2,365 | -14.5% | 107,222 | 120,830 | -11.3% | 9,738 | 9,447 | 3.1% | 94.3% | 92.7% | 1.6 p.p |
| São Paulo - Other Cities | 25 | 148 | -83.4% | 65 | 304 | -78.6% | 4,968 | 21,872 | -77.3% | 7,099 | 6,755 | 5.1% | 90.8% | 96.1% | -5.3 p.p |
| Rio de Janeiro | 300 | 383 | -21.6% | 506 | 824 | -38.6% | 36,473 | 51,931 | -29.8% | 9,610 | 8,079 | 18.9% | 91.7% | 97.8% | -6.0 p.p |
| Minas Gerais | 16 | 80 | -79.4% | 72 | 466 | -84.5% | 5,452 | 26,574 | -79.5% | 4,305 | 3,758 | 14.5% | 46.2% | 37.8% | 8.4 p.p |
| Espírito Santo | 0 | 1 | -100.0% | 0 | 2 | -100.0% | 0 | 324 | -100.0% | 0 | 4,527 | -100.0% | 0.0% | 60.0% | -60.0 p.p |
| North | 0 | 7 | -103.3% | 0 | 38 | -100.0% | 60 | 1,398 | -95.7% | 4,513 | 4,967 | -9.1% | 100.0% | 100.0% | 0.0 p.p |
| Midwest | 85 | 12 | 619.4% | 306 | 56 | 446.4% | 13,836 | 3,472 | 298.5% | 6,617 | 4,207 | 57.3% | 50.0% | 50.0% | 0.0 p.p |
| South | 173 | 135 | 28.9% | 97 | 184 | -47.3% | 13,136 | 12,871 | 2.1% | 14,603 | 11,161 | 30.8% | 88.4% | 86.5% | 2.0 p.p |
| Northeast | 0 | 2 | -88.2% | 1 | 3 | -66.7% | 78 | 402 | -80.5% | 5,291 | 5,444 | -2.8% | 100.0% | 94.5% | 5.5 p.p |
| Total | 1,575 | 1,860 | -15.4% | 3,070 | 4,242 | -27.6% | 181,225 | 239,672 | -24.4% | 9,587 | 8,251 | 16.2% | 90.2% | 91.0% | -0.8 p.p |

| Segment | Pre-Sale | sContracts (| R\$ MM) | | Units | | Usable | Area Sold(se | q. m.) | Avg. | Price(R\$/sq. | m.) | | %CBR | |
|-------------|----------|--------------|---------|-------|-------|--------|---------|--------------|--------|--------|---------------|-------|-------|-------|----------|
| Segment | 4Q21 | 4Q20 | Chg % | 4Q21 | 4Q20 | Chg % | 4Q21 | 4Q20 | Chg % | 4Q21 | 4Q20 | Chg % | 4Q21 | 4Q20 | Chg p.p. |
| High end | 764 | 915 | -16.6% | 662 | 1,048 | -36.8% | 58,064 | 76,905 | -24.5% | 14,538 | 12,381 | 17.4% | 90.8% | 92.5% | -1.7 p.p |
| Middle | 406 | 428 | -5.2% | 742 | 758 | -2.1% | 50,159 | 56,066 | -10.5% | 9,053 | 8,195 | 10.5% | 90.8% | 92.2% | -1.4 p.p |
| CVA 2 and 3 | 404 | 516 | -21.7% | 1,666 | 2,436 | -31.6% | 73,002 | 106,702 | -31.6% | 6,016 | 5,303 | 13.4% | 88.5% | 87.2% | 1.3 p.p |
| Total | 1,575 | 1,860 | -15.4% | 3,070 | 4,242 | -27.6% | 181,225 | 239,672 | -24.4% | 9,587 | 8,251 | 16.2% | 90.2% | 91.0% | -0.8 p.p |

2021

| Region | Pre-Sale | es Contracts | (R\$ MM) | | Units | | Usable | e Area Sold (s | sq. m.) | Avg. | Price (R\$/sc | լ. m.) | | %CBR | |
|--------------------------|----------|--------------|----------|--------|--------|--------|---------|----------------|---------|--------|---------------|--------|--------|-------|----------|
| Region | 2021 | 2020 | Chg % | 2021 | 2020 | Chg % | 2021 | 2020 | Chg % | 2021 | 2020 | Chg % | 2021 | 2020 | Chg p.p. |
| São Paulo | 3,029 | 2,935 | 3.2% | 6,563 | 5,850 | 12.2% | 360,829 | 343,483 | 5.1% | 9,145 | 9,313 | 0.0% | 93.4% | 91.4% | 2.0 p.p |
| São Paulo - Other Cities | 235 | 474 | -50.3% | 498 | 1,264 | -60.6% | 28,397 | 81,708 | -65.2% | 8,466 | 5,943 | 42.4% | 93.6% | 95.2% | -1.7 p.p |
| Rio de Janeiro | 1,157 | 882 | 31.3% | 1,668 | 1,805 | -7.6% | 120,110 | 111,361 | 7.9% | 10,768 | 8,866 | 21.5% | 93.0% | 93.1% | -0.1 p.p |
| Minas Gerais | 193 | 222 | -13.2% | 1,107 | 1,205 | -8.1% | 68,172 | 64,451 | 5.8% | 3,765 | 4,189 | -10.1% | 43.3% | 44.2% | -0.9 p.p |
| Espírito Santo | 1 | 5 | -81.0% | 3 | 17 | -82.4% | 201 | 1,367 | -85.3% | 4,465 | 4,223 | 5.7% | 60.0% | 60.0% | 0.0 p.p |
| North | 7 | 20 | -67.8% | 22 | 119 | -81.5% | 1,571 | 3,838 | -59.1% | 4,909 | 7,795 | -37.0% | 100.0% | 98.1% | 2.0 p.p |
| Midwest | 240 | 82 | 193.7% | 840 | 348 | 141.4% | 46,643 | 15,913 | 193.1% | 5,587 | 5,815 | -3.9% | 50.0% | 50.0% | 0.0 p.p |
| South | 667 | 303 | 119.8% | 851 | 429 | 98.4% | 53,834 | 34,782 | 54.8% | 13,082 | 11,349 | 15.3% | 86.1% | 84.5% | 1.7 p.p |
| Northeast | 3 | 8 | -66.7% | 4 | 15 | -73.3% | 417 | 1,764 | -76.4% | 7,888 | 5,480 | 43.9% | 92.5% | 70.3% | 22.2 p.p |
| Total | 5,531 | 4,930 | 12.2% | 11,556 | 11,052 | 4.6% | 680,175 | 658,666 | 3.3% | 8,919 | 8,312 | 7.3% | 88.8% | 88.8% | -0.1 p.p |

| Segment | Pre-Sale | es Contracts | (R\$ MM) | | Units | | Usable | Area Sold (s | sq. m.) | Avg. | Price (R\$/sq | լ. m.) | | %CBR | |
|-------------|----------|--------------|----------|--------|--------|--------|---------|--------------|---------|--------|---------------|--------|-------|-------|----------|
| ocyment | 2021 | 2020 | Chg % | 2021 | 2020 | Chg % | 2021 | 2020 | Chg % | 2021 | 2020 | Chg % | 2021 | 2020 | Chg p.p. |
| High end | 3,144 | 2,485 | 26.5% | 3,236 | 2,609 | 24.0% | 245,438 | 205,193 | 19.6% | 13,525 | 13,027 | 3.8% | 90.5% | 90.7% | -0.3 p.p |
| Middle | 1,020 | 1,299 | -21.4% | 1,890 | 2,782 | -32.1% | 147,154 | 198,430 | -25.8% | 8,172 | 7,511 | 8.8% | 90.0% | 88.4% | 1.7 p.p |
| CVA 2 and 3 | 1,367 | 1,147 | 19.1% | 6,430 | 5,661 | 13.6% | 287,583 | 255,043 | 12.8% | 5,371 | 5,139 | 4.5% | 84.2% | 85.1% | -0.9 p.p |
| Total | 5,531 | 4,930 | 12.2% | 11,556 | 11,052 | 4.6% | 680,175 | 658,666 | 3.3% | 8,919 | 8,312 | 7.3% | 88.8% | 88.8% | -0.1 p.p |



ANNEX VI – LANDBANK

Landbank

| (R\$ MM) (R\$ MM) São Paulo 5,975 5,439 31 10,031 39.7% 88.79 São Paulo - Other Cities 1,851 1,544 9 9,705 73.0% 97.99 Rio de Janeiro 19,087 15,510 23 40,288 82.7% 94.19 Minas Gerais 80 80 6 616 0.0% 50.09 North 1,918 1,889 16 3,623 19.7% 80.19 Midwest 406 333 6 2,277 96.7% 57.59 South 195 176 2 120 88.8% 94.69 Northeast 0 0 0 0.0% 0.0% | | | | | | | |
|--|--------------------------|--------|--------|------|--------|-------|-------|
| São Paulo - Other Cities 1,851 1,544 9 9,705 73.0% 97.99 Rio de Janeiro 19,087 15,510 23 40,288 82.7% 94.19 Minas Gerais 80 80 6 616 0.0% 50.09 North 1,918 1,889 16 3,623 19.7% 80.19 Midwest 406 333 6 2,277 96.7% 57.59 South 195 176 2 120 88.8% 94.69 Northeast 0 0 0 0.0% 0.0% | Region | swaps | swaps | Land | Units | Swap | %CBR |
| Rio de Janeiro 19,087 15,510 23 40,288 82.7% 94.19 Minas Gerais 80 80 6 616 0.0% 50.09 North 1,918 1,889 16 3,623 19.7% 80.19 Midwest 406 333 6 2,277 96.7% 57.5% South 195 176 2 120 88.8% 94.6% Northeast 0 0 0 0 0.0% 0.0% | São Paulo | 5,975 | 5,439 | 31 | 10,031 | 39.7% | 88.7% |
| Minas Gerais 80 80 6 616 0.0% 50.0% North 1,918 1,889 16 3,623 19.7% 80.1% Midwest 406 333 6 2,277 96.7% 57.5% South 195 176 2 120 88.8% 94.6% Northeast 0 0 0 0 0.0% 0.0% | São Paulo - Other Cities | 1,851 | 1,544 | 9 | 9,705 | 73.0% | 97.9% |
| North 1,918 1,889 16 3,623 19.7% 80.19 Midwest 406 333 6 2,277 96.7% 57.59 South 195 176 2 120 88.8% 94.69 Northeast 0 0 0 0 0.0% 0.0% | Rio de Janeiro | 19,087 | 15,510 | 23 | 40,288 | 82.7% | 94.1% |
| Midwest 406 333 6 2,277 96.7% 57.5% South 195 176 2 120 88.8% 94.6% Northeast 0 0 0 0 0.0% 0.0% | Minas Gerais | 80 | 80 | 6 | 616 | 0.0% | 50.0% |
| South 195 176 2 120 88.8% 94.6% Northeast 0 0 0 0 0.0% 0.0% | North | 1,918 | 1,889 | 16 | 3,623 | 19.7% | 80.1% |
| Northeast 0 0 0 0 0 0.0% 0.0% | Midwest | 406 | 333 | 6 | 2,277 | 96.7% | 57.5% |
| | South | 195 | 176 | 2 | 120 | 88.8% | 94.6% |
| Total 29,513 24,970 93 66,660 69.8% 91.79 | Northeast | 0 | 0 | 0 | 0 | 0.0% | 0.0% |
| | Total | 29,513 | 24,970 | 93 | 66,660 | 69.8% | 91.7% |

| Product | PSV - with swaps (R\$ MM) | PSV - without swaps (R\$ MM) | Land | Units | Swap | %CBR |
|-------------|---------------------------------|------------------------------------|------|--------|-------|-------|
| High end | 25,352 | 21,275 | 60 | 49,676 | 74.5% | 92.3% |
| Middle | 2,612 | 2,302 | 23 | 10,471 | 50.1% | 83.1% |
| CVA 2 and 3 | 1,550 | 1,393 | 10 | 6,513 | 58.6% | 97.2% |
| Total | 29,513 | 24,970 | 93 | 66,660 | 69.8% | 91.7% |

Land Acquisition

| Region | PSV - with swaps (R\$MM) | PSV - without swaps (R\$ MM) | Land | Units | Swap | %CBR |
|--------------------------|--------------------------------|------------------------------------|------|-------|-------|-------|
| São Paulo | 537 | 487 | 4 | 878 | 57,8% | 88,3% |
| São Paulo - Other Cities | 0 | 0 | 0 | 0 | 0,0% | 0,0% |
| Rio de Janeiro | 0 | 0 | 0 | 0 | 0,0% | 0,0% |
| Minas Gerais | 0 | 0 | 0 | 0 | 0,0% | 0,0% |
| Espírito Santo | 0 | 0 | 0 | 0 | 0,0% | 0,0% |
| North | 0 | 0 | 0 | 0 | 0,0% | 0,0% |
| Midwest | 0 | 0 | 0 | 0 | 0,0% | 0,0% |
| South | 0 | 0 | 0 | 0 | 0,0% | 0,0% |
| Northeast | 0 | 0 | 0 | 0 | 0,0% | 0,0% |
| Total | 537 | 487 | 4 | 878 | 57,8% | 88,3% |

| Product | PSV - with swaps (R\$MM) | PSV - without swaps (R\$ MM) | Land | Units | Swap | %CBR |
|-------------|--------------------------------|------------------------------------|------|-------|--------|--------|
| High end | 210 | 201 | 1 | 88 | 100,0% | 70,0% |
| Middle | 206 | 189 | 2 | 362 | 36,0% | 100,0% |
| CVA 2 and 3 | 121 | 97 | 1 | 428 | 80,6% | 100,0% |
| Total | 537 | 487 | 9 | 878 | 57,8% | 88,3% |



ANNEX VII – PROJECTS DELIVERED

| Delivered Projects | Location | Launch Date | Delivery Date | Usable Area (sq mts) | PSV Launched (R\$ MM) | Units Delivered | Product | %CBR |
|--------------------------------|-------------|----------------|------------------|-------------------------|--------------------------|--------------------|-------------|------|
| 1 Quadra Greenwich - East Side | SP | Nov-17 | Feb-21 | 14,604 | 146 | 102 | High end | 50% |
| 2 Quadra Greenwich - West Side | SP | Nov-17 | Feb-21 | 13,731 | 137 | 130 | High end | 50% |
| 3 Move Tijuca | RJ | Aug-18 | Mar-21 | 12,847 | 117 | 176 | High end | 100% |
| 4 Vivaz Itaquera | SP | Jan-19 | Apr-21 | 18,152 | 86 | 475 | CVA 2 and 3 | 100% |
| 5 Living For Consolação | SP | Aug-18 | Apr-21 | 7,769 | 63 | 273 | Middle | 100% |
| 6 Aura Tijuca | RJ | Dec-18 | Apr-21 | 6,177 | 57 | 66 | High end | 100% |
| 7 Living Privilège | SP | Apr-18 | May-21 | 20,150 | 137 | 258 | Middle | 80% |
| 8 Ville Helena | MG | Oct-18 | Jun-21 | 5,640 | 24 | 120 | CVA 2 and 3 | 49% |
| 9 Ville Heliodora | MG | Oct-18 | Jun-21 | 5,875 | 26 | 125 | CVA 2 and 3 | 49% |
| 10 Vintage Senior Residence | SUL | Aug-18 | Jul-21 | 5,051 | 66 | 120 | High end | 90% |
| 11 Ville Hércules | MG | Oct-18 | Jul-21 | 4,042 | 15 | 86 | CVA 2 and 3 | 49% |
| 12 Ville Estância | MG | Mar-19 | Jul-21 | 4,324 | 17 | 92 | CVA 2 and 3 | 49% |
| 13 Ville Texas | MG | Mar-19 | Aug-21 | 15,792 | 43 | 336 | CVA 2 and 3 | 49% |
| 14 Rio By Yoo | RJ | Nov-18 | Sep-21 | 23,033 | 439 | 148 | High end | 100% |
| 15 Living Elegance | SP INT | Jun-18 | Sep-21 | 10,144 | 62 | 143 | Middle | 100% |
| 16 Float Residences | SUL | Apr-18 | Oct-21 | 15,072 | 158 | 246 | High end | 90% |
| 17 Start Tijuca | RJ | May-19 | Oct-21 | 6,450 | 47 | 96 | Middle | 100% |
| 18 Medplex Campinas | SP INT | Mar-18 | Oct-21 | 10,011 | 114 | 205 | High end | 100% |
| 19 Vista Park - Fase 5 | SP INT | Apr-19 | Oct-21 | 13,999 | 63 | 248 | Middle | 100% |
| 20 Living Grand Nord | SP | Nov-18 | Oct-21 | 8,905 | 69 | 80 | Middle | 100% |
| 21 Living Nord View | SP | Nov-18 | Nov-21 | 10,361 | 71 | 139 | Middle | 100% |
| 22 Living Vision | SP INT | Nov-18 | Nov-21 | 11,434 | 69 | 200 | Middle | 100% |
| 23 Vivaz Jardim Pirituba | SP | May-19 | Dec-21 | 20,287 | 90 | 472 | CVA 2 and 3 | 100% |
| 24 Vida Sol | CO | Jan-18 | Dec-21 | 13,482 | 48 | 268 | CVA 2 and 3 | 50% |
| 25 Reserva Girassol | CO | Nov-19 | Dec-21 | 11,228 | 52 | 240 | CVA 2 and 3 | 50% |
| Total | 25 Projects | | | 288.561 | 2.215 | 4.844 | | |



Glossary

PSV: Pre-Sales Value, or the amount in R\$ obtainable by selling each real estate unit.

%CBR: the Company's share, or the sum of its direct and indirect share in each project.

Pre-sales: the sum of values of all units sold the contracts for which have been signed.

Percentage of Completion ("PoC"): construction costs incurred divided by total construction costs. Revenue is recognized up to the incurred cost/total cost ratio.

Result to be recognized: due to the "PoC" accounting method, results from units sold are recognized according to the percentage of completion of construction costs. Therefore, it is the result to be recognized as costs incurred increase.

Cash generation (burn): change in net debt between two periods.

Net debt: total debt plus debenture and MBS issuance costs, net of accrued interest, less cash position (cash and cash equivalents + short- and long-term marketable securities).

MBS: Mortgage-backed securities.

Earnings per share: net income for the period divided by total shares (on the last day of the quarter), net of Treasury shares.

Landbank: all the land available for future launches.

Swap: land purchase arrangement whereby the Company pays for land with units (in the case of unit swaps) or with cash flows from sales of units (in the case of financial swaps).

SFH: Sistema Financeiro da Habitação, or Financial Housing System