



2019 Results
Earnings Call
Presentation

March 27, 2020



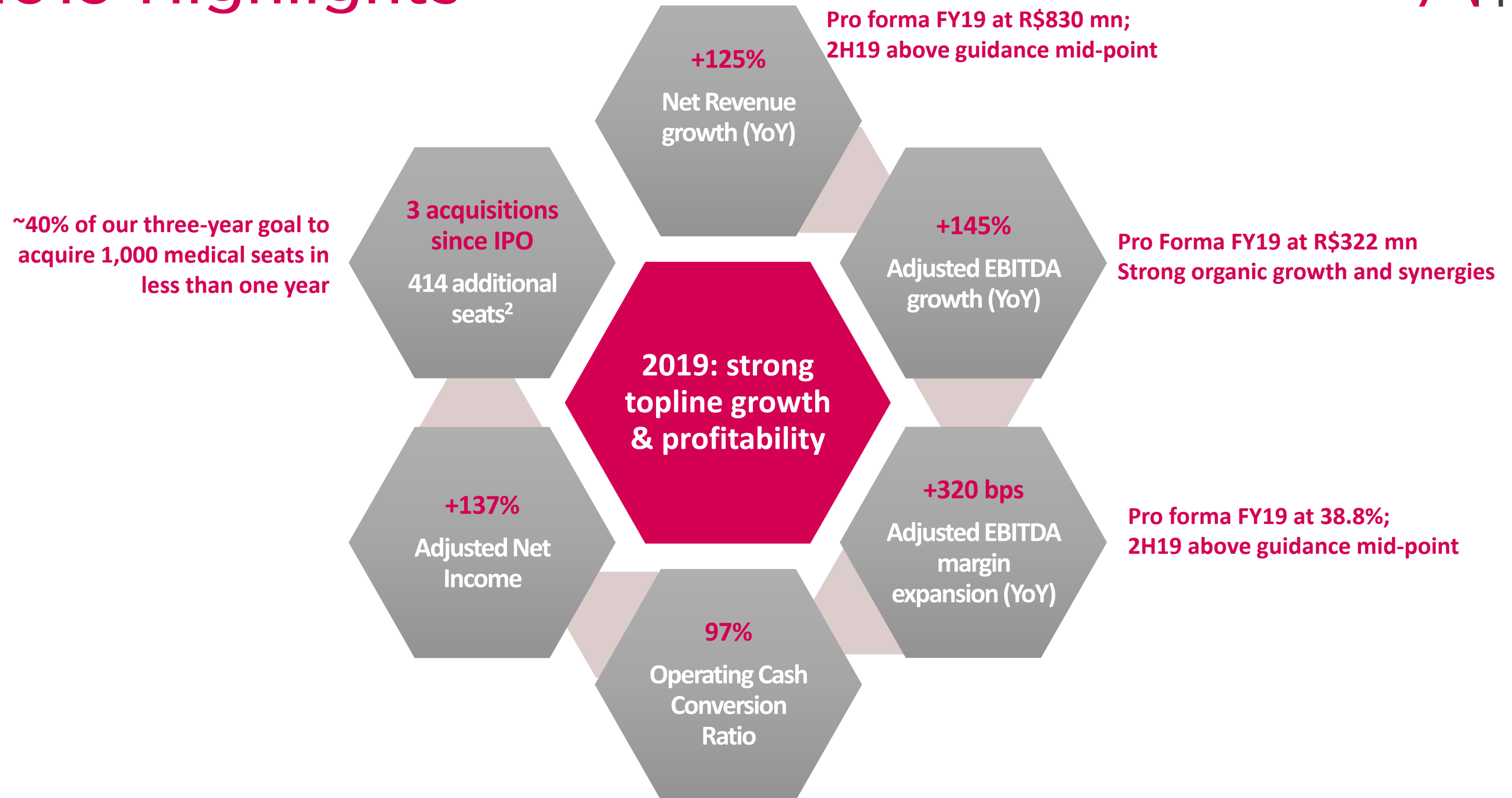
This announcement, prepared by Afya Limited (the “Company”), contains “forward-looking statements” within the meaning of Section 27A of the Securities Act of 1993, as amended, and Section 21E of the Securities Exchange of 1934, as amended. Statements contained herein that are not clearly historical in nature, including statements about the Company’s strategies, business plans, and guidance (if any), are forward-looking, and the words “anticipate,” “assume,” “believe,” “continues,” “expect,” “estimate,” “intend,” “strategy,” “project” and similar expressions and future or conditional verbs such as “will,” “would,” “should,” “could,” “might,” “can,” “may,” or similar expressions are generally intended to identify forward-looking statements. The Company may also make forward-looking statements in its periodic reports filed with the U.S. Securities and Exchange Commission (the “SEC”), in press releases and other written materials and in oral statements made by its officers and directors. These forward-looking statements speak only as of the date they are made and are based on the Company’s current plans and expectations and are subject to a number of known and unknown uncertainties and risks, many of which are beyond the Company’s control. A number of factors could cause actual results to differ materially from those contained in any forward-looking statement, including but not limited to the following: (1) our ability to implement our business strategy; (2) changes in government regulations applicable to the education industry in Brazil, both in the traditional and distance learning segments; (3) government interventions in education industry programs, both in the traditional and distance learning segments, that affect the economic or tax regime, the collection of tuition fees or the regulatory framework applicable to educational institutions; (4) changes in the financial condition of the students enrolling in our institutions in general and in the competitive conditions in the education industry, both in the traditional and distance learning segments, or changes in the financial condition of our institutions; (5) our ability to adapt to technological changes in the educational sector, including in relation to distance learning programs; (6) the availability of government authorizations on terms and conditions and within periods acceptable to us; (7) our ability to continue attracting and retaining new students; (8) our ability to maintain the academic quality of our programs; (9) our ability to compete and conduct our business in the future; (10) the success of operating initiatives, including advertising and promotional efforts and new product, service and concept development by us and our competitors; (11) changes in consumer demands and preferences and technological advances, and our ability to innovate to respond to such changes; (12) the availability of qualified personnel and the ability to retain such personnel; (13) our capitalization and level of indebtedness; (14) the interests of our controlling shareholders; (15) a decline in the number of students enrolled in our programs or the amount of tuition we can charge; (16) changes in labor, distribution and other operating costs; (17) our compliance with, and changes to, government laws, regulations and tax matters that currently apply to us; (18) the effect on our business of general economic, financial, political, demographic and business conditions in Brazil, as well as any other countries we may serve in the future and their impact on our business, including those effects derived from COVID-19; (19) fluctuations in interest, inflation and exchange rates in Brazil and any other countries we may serve in the future, among others. Further information regarding these and other risks is included in the Company’s filings with the SEC. As a consequence, current plans, anticipated actions and future financial position and results of operations may differ significantly from those expressed in any forward-looking statements in this announcement. You are cautioned not to unduly rely on such forward-looking statements when evaluating the information presented as there is no guarantee that expected events, trends or results will actually occur. We undertake no obligation to update any forward-looking statements, whether as a result of new information or future events or for any other reason. This announcement may also contain estimates and other information concerning our industry that are based on industry publications, surveys and forecasts. This information involves a number of assumptions and limitations, and we have not independently verified the accuracy or completeness of the information.



2019 Results
General Overview

Virgilio Gibbon - CEO

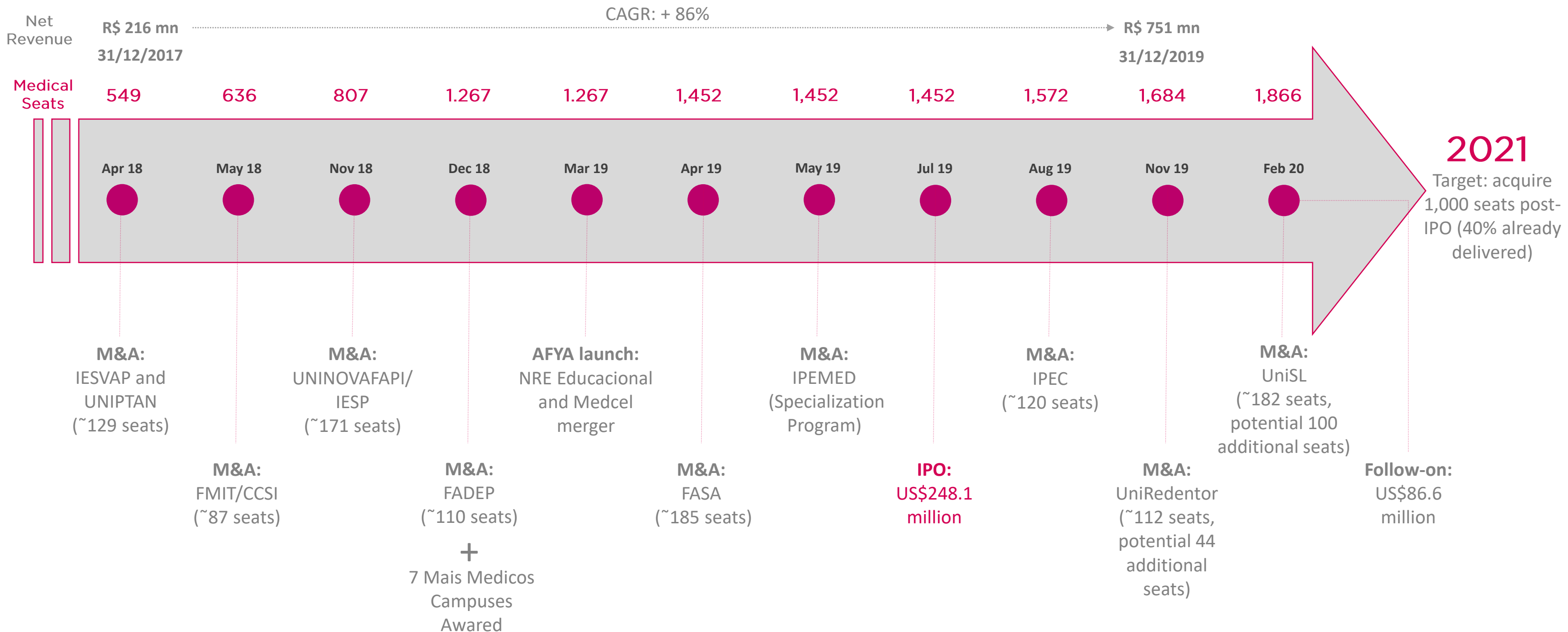
2019 Highlights



¹ Out of the 11 companies acquired over the last two years, 6 have already been fully integrated, other3 will be integrated by the end of 1H20, while Uniredentor and UniSL are expected be integrated during 2H20;
² Includes the acquisition of Uniredentor and IPEC in 2019 and the recent agreement we closed in February to acquire UniSL;
³ Adjusted EBITDA comparable to 2019 guidance; guidance excludes any acquisition consummated in the 2H2019 (IPEC results).

2018 - 2020 Timeline

Attractive M&A portfolio and successful integration leading to increasing market share and profitability



Synergies from 2018 acquisitions

Afya's recent acquisitions have seen topline growth coupled with margin expansion



⁽¹⁾ Company unaudited adjusted internal fillings.

Afya's Short to Medium Term Perspectives

High growth visibility and strong M&A pipeline

2020
+



¹ Mais Médicos opening dates can have some delay due to COVID 19.

COVID-19

Mindful of our students, teachers and employees.

Overview

- Afya is following the local authorities' guidance and proactively interrupted all on-campus activities as of March 17.
- All non-practical education activities will continue in our online platform to minimize the impact on the academic calendar while authorities require interruption of all on-campus activities.
- If the interruption of activities lasts longer (more than one month), Afya may anticipate the mid-year vacation to avoid any critical change to our academic schedule.
- Most of the admissions cycle for 1H20 have been successfully concluded; Our education services delivery, and consequently our 1H20 results, may remain on schedule depending on further impacts of COVID-19;
- Afya has released temporary access to its digital platform – MedCel – free of charge for other medical education institutions over the next two months, extendable for the duration of the pandemic.
- Administrative employees are working from home until required by authorities; Afya is also ensuring that all employees receive appropriate medical attention, as needed;



2019 Results

Financial Overview

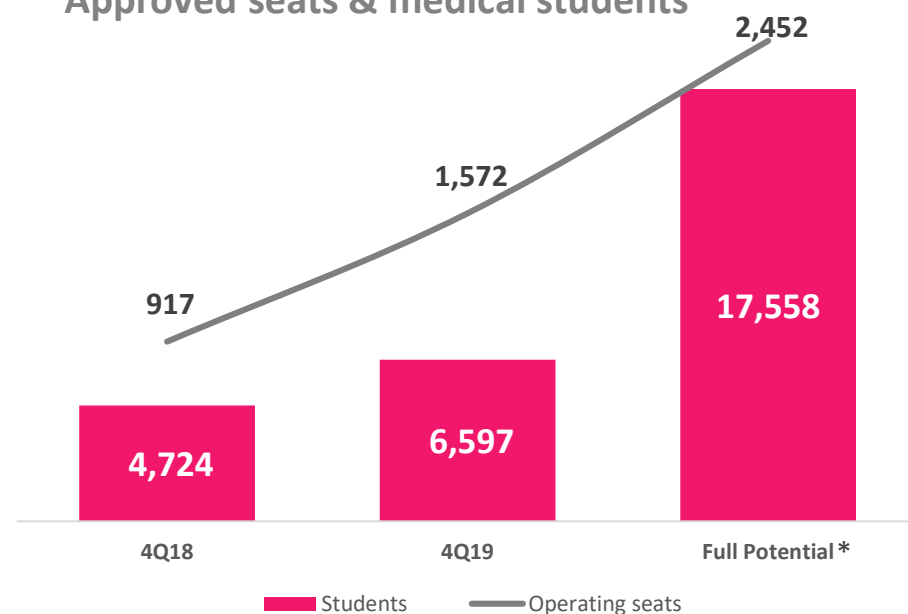
Luciano Toledo de Campos - CFO

Operational Metrics

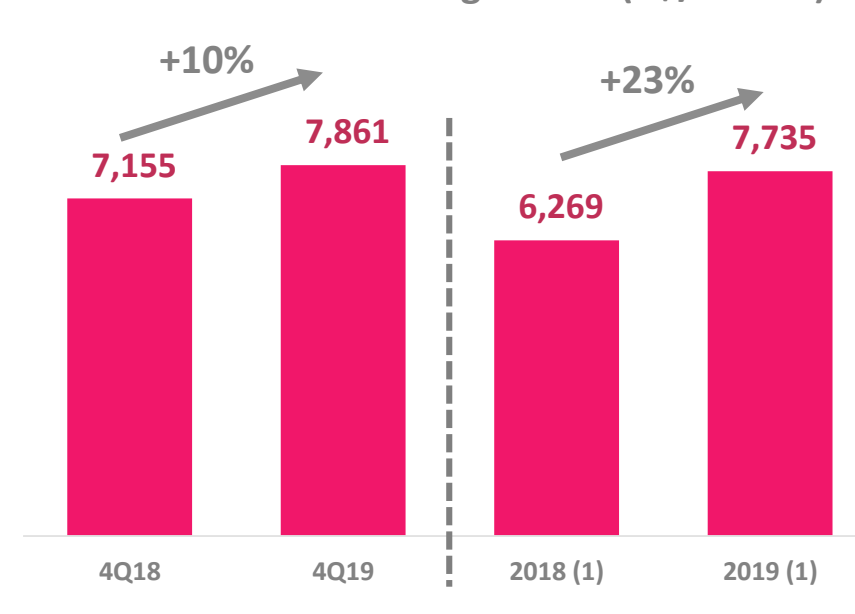
Both business units presenting strong and solid contributions

UNDERGRADUATE EDUCATIONAL SERVICES (BU1)

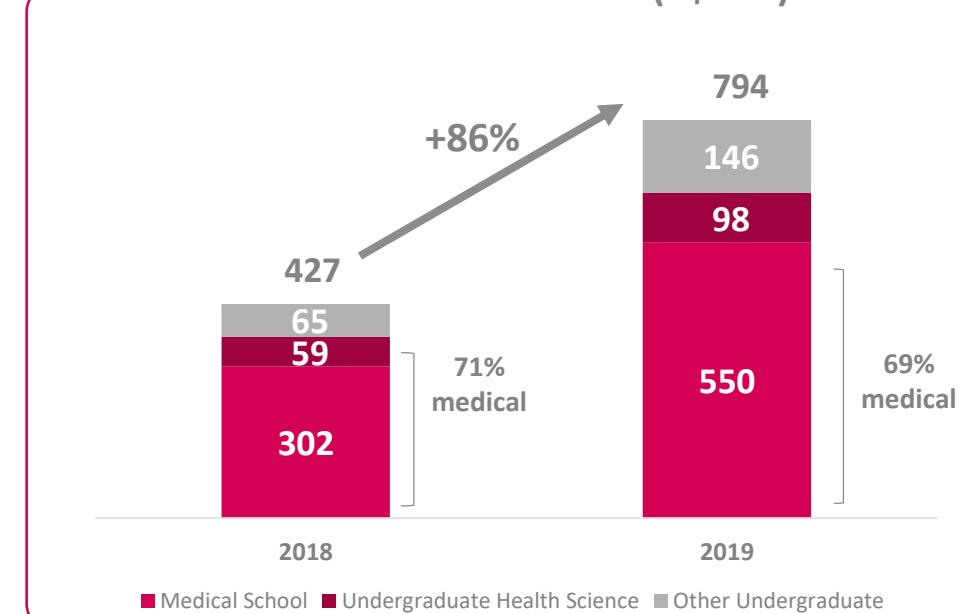
Approved seats & medical students



Medical School average ticket (R\$/month)

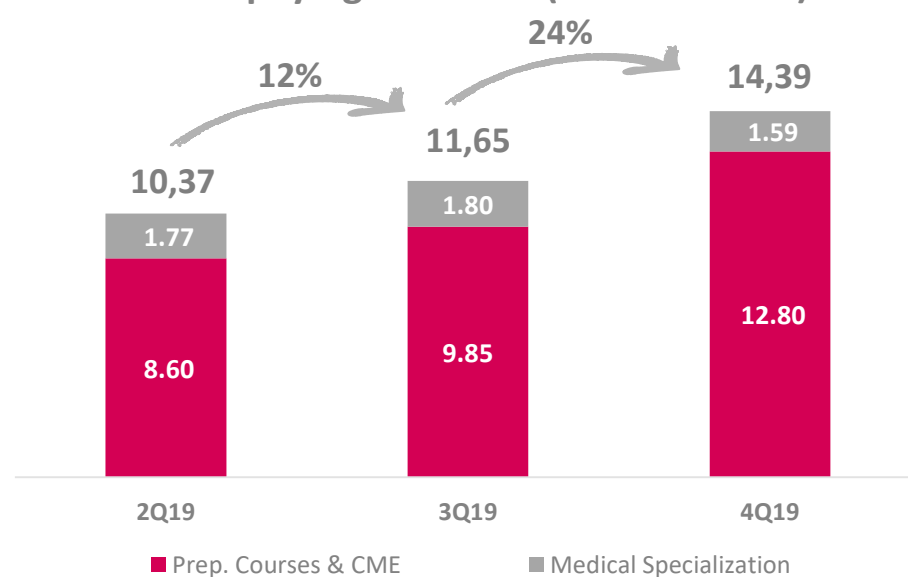


Combined tuition fees (R\$ mn)



PREP. COURSES & CME AND MEDICAL SPECIALIZATION (BU2)

Active paying students ('000 students)



Notes

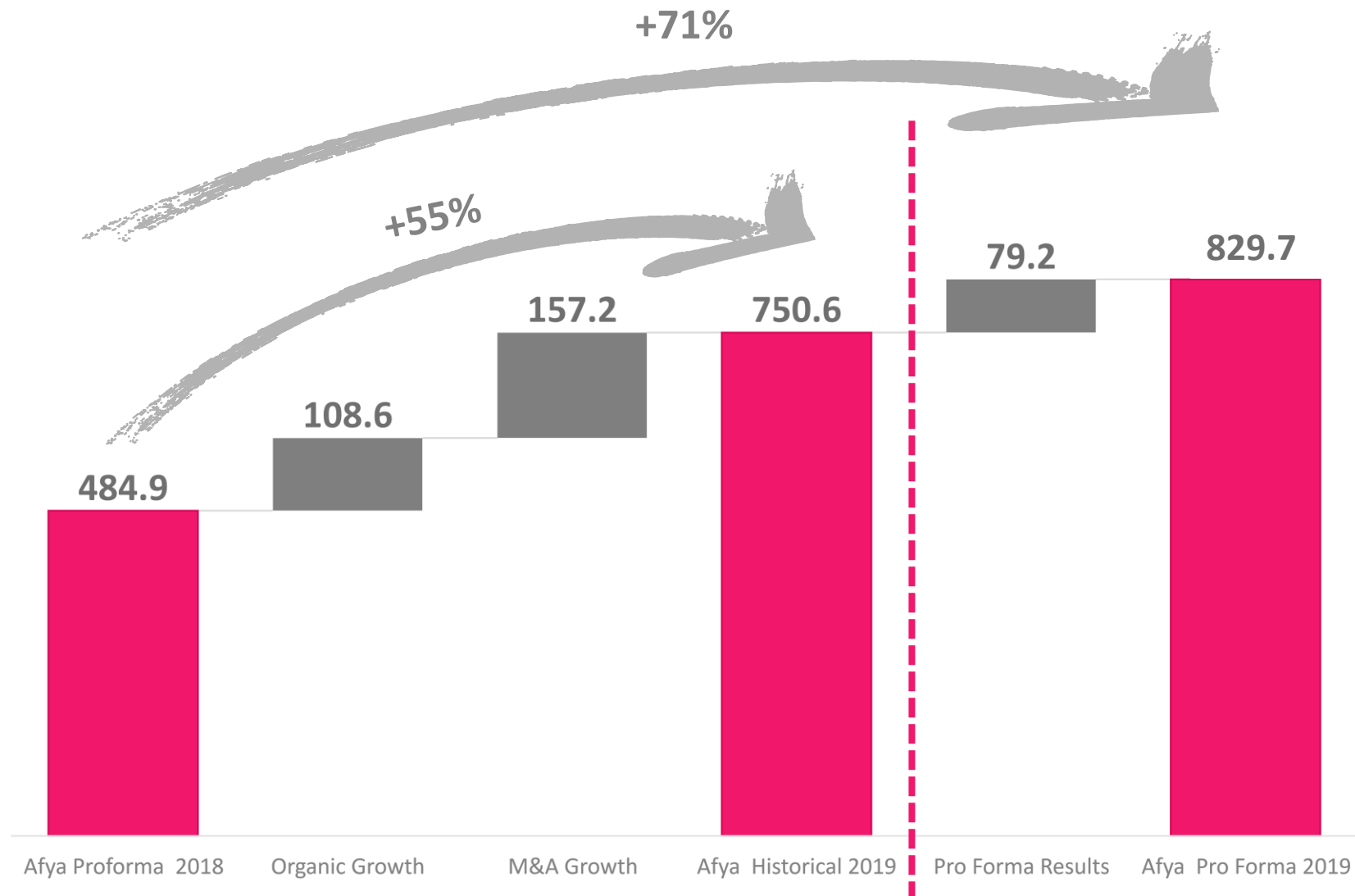
- UniSL acquisition in 1Q20 contributed additional 182 medical school seats to Afya, with a potential of 100 additional seats still pending approval by MEC (still pending on anti-trust approval);
- UniRedentor closing acquisition in 1Q20 brought additional 112 seats and complimentary portfolio of specialization courses in medical and other healthcare areas;
- Medical school average ticket still increasing above inflation, and this trend is expected to continue in the medium term;
- Active paying students in BU2 increasing YoY.

(1) Full year average ticket calculated dividing the number of students in December 2018 and 2019 by the Pro Forma combined tuition fees divided by twelve, due to the acquisition of IESP and FADEP that were consummated on November 27, 2018 and December 5, 2018, respectively, and the acquisition of FASA that were consummated on April 3, 2019. * Full Potential considers that Afya will acquire all the 1,000 seats guided in IPO.

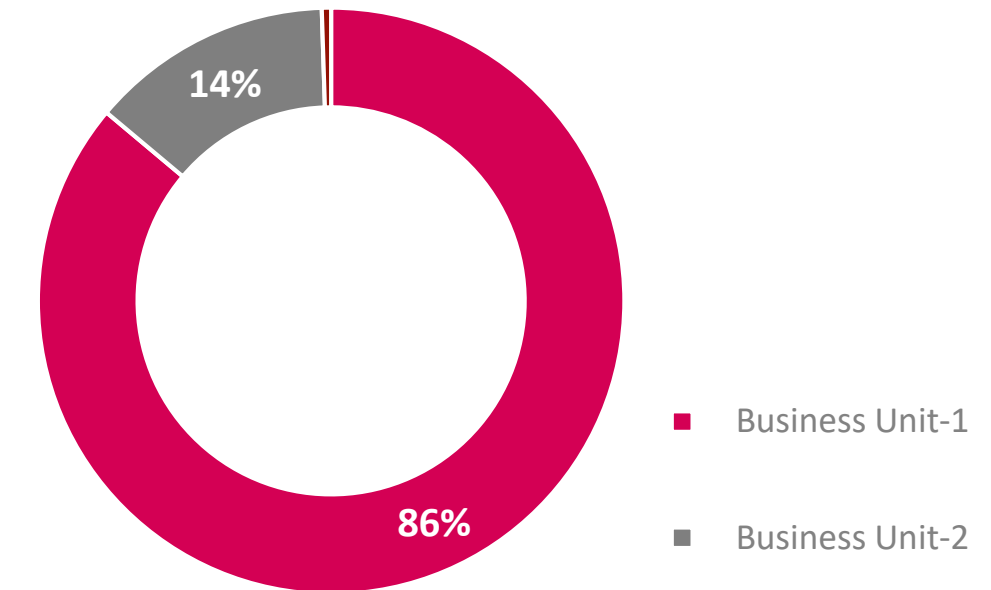
Net Revenue

Robust topline growth from both organic and M&A

2019 Net Revenue (R\$ mn)



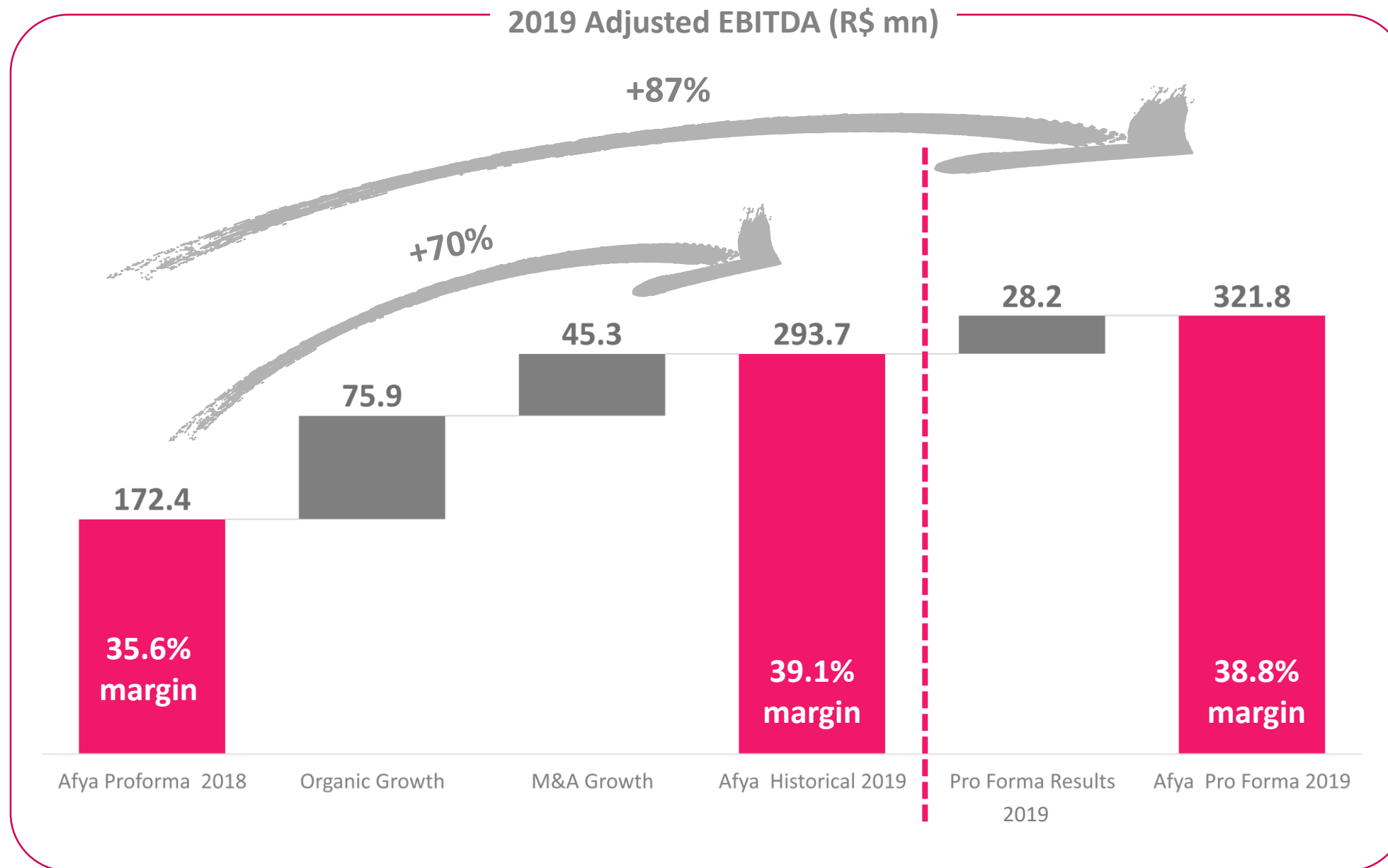
2019 Net Revenue Breakdown



- M&A: Medcel, FASA, IPEMED and IPEC;
- Organic growth:
 - maturation of medical school seats
 - average ticket increase

Adjusted EBITDA

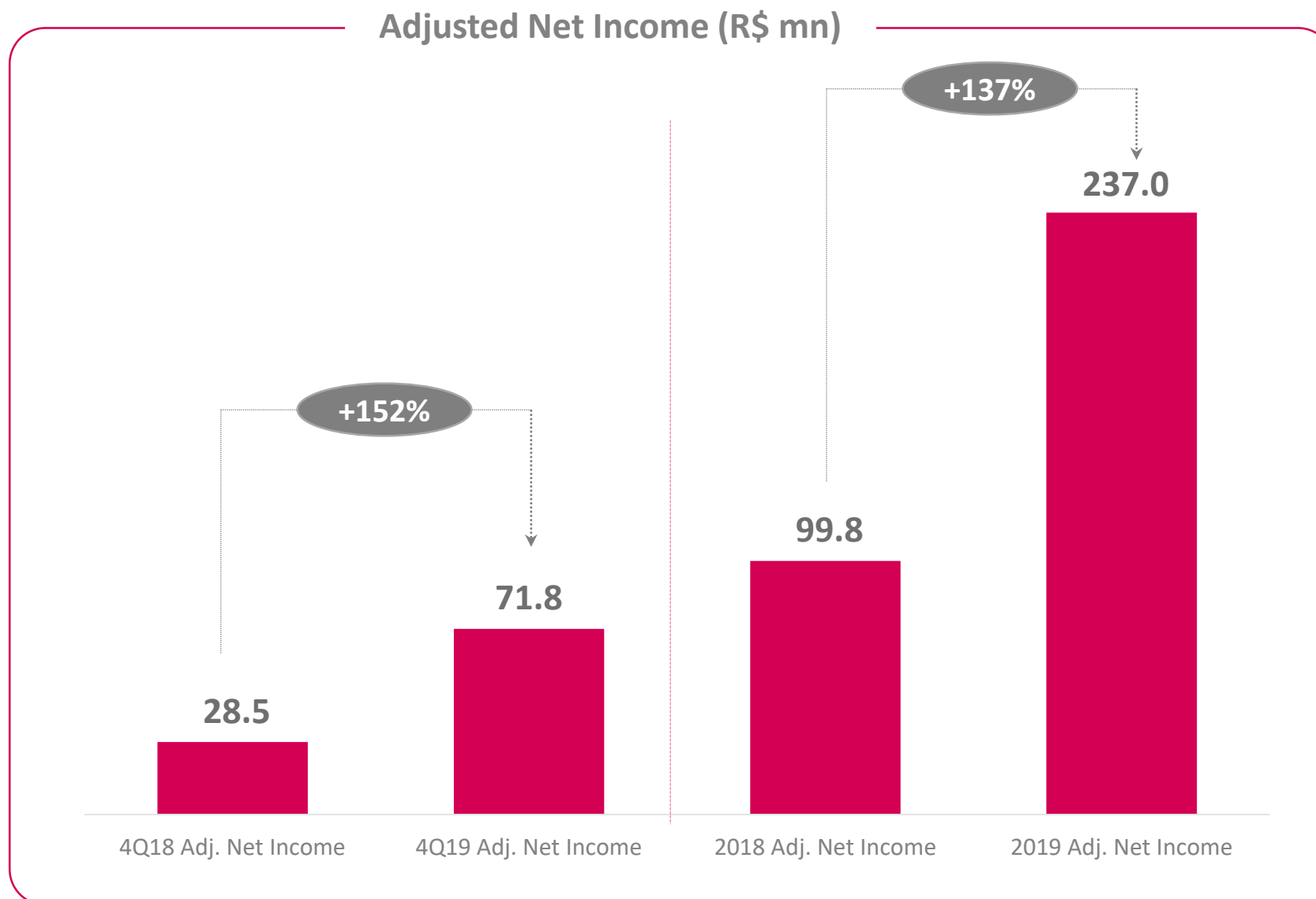
Synergies contributing to operational leverage



- Organic growth and our ability to successfully integrate recent acquisitions led to synergies and cost efficiencies that contributed to margin gain;
- Out of the **11** companies acquired over the last two years, **6** have already been fully integrated, other **3** will be integrated by the end of 1H20, while Unirendentor and UniSL should be integrated along 2H20.
- Strong value creation after integrating our acquisitions and extracting synergies.

Adjusted Net Income

Benefiting from synergies and operational leverage

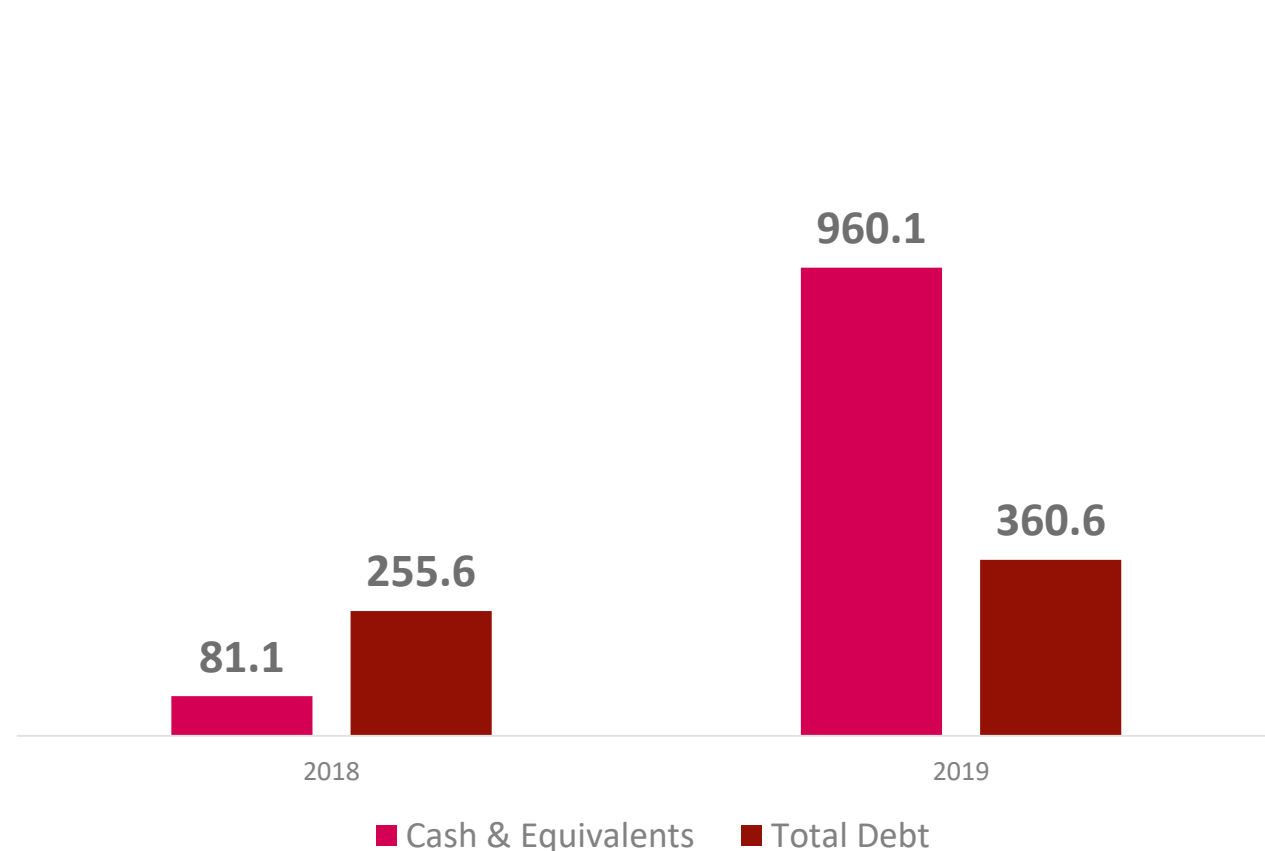


- 2019 Adjusted Net Income of R\$237.0 million compared to R\$99.8 million in 2018;
- As the Adjusted EBITDA, the Adjusted Net Income benefited from organic growth and M&A integration that captured significant synergies;

Cash Flow

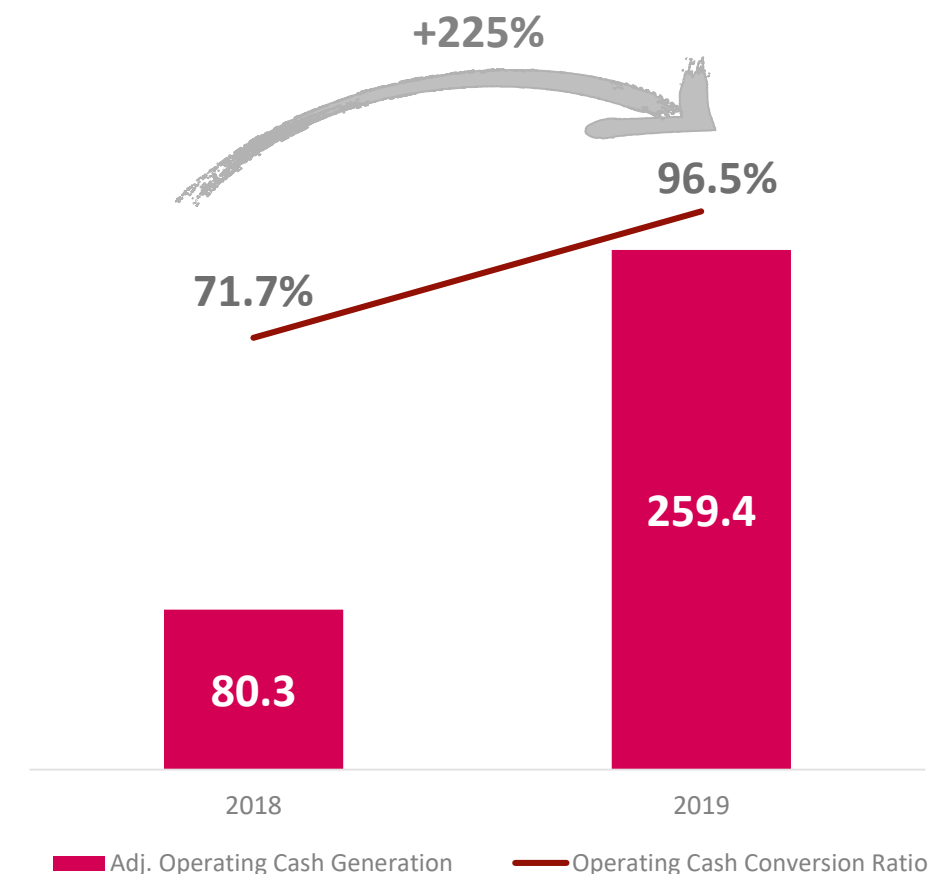
Robust Operating Cash Generation

Cash & Debt¹ (R\$ mn)



- Cash and Equivalents of R\$960.1 million at the end of 2019, a sizeable position to continue supporting M&A strategy;

Adjusted Operating Cash Generation (R\$ mn)

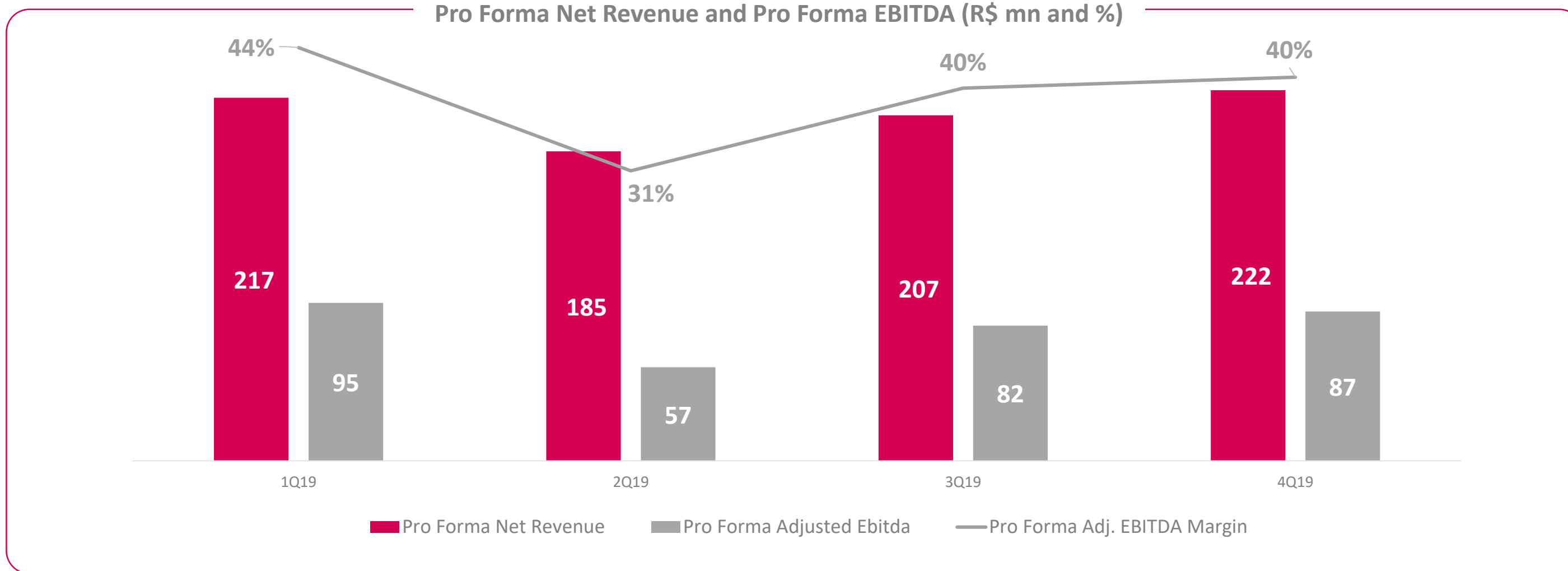


- Higher cash flow generation in 2019 due to a higher base of students and synergies from M&A contributing to operational leverage.

¹ Total Debt does not include derivatives and lease liabilities.

Business Seasonality

First and last quarters are the strongest (ex IFRS16)



Business Unit 1

- BU1's net revenue do not have significant fluctuations during the year;
- Maturation process makes 2H stronger than 1H for each year.

Business Unit 2

- BU2's net revenue are concentrated in the first and last quarter of the year when printed books and e-books are delivered to students.

• Pro Forma information is based on the historical consolidated financial statements of Afya Brazil, and give effect of the acquisitions of Medcel, IPAMED and FASA by Afya Brazil as if they had occurred on January 1, 2019.
 • The results from 1Q2019, 2Q2019 and 3Q2019 were adjusted according to the PDA Timing Effect we disclosed in 4Q19 Earnings Release, the effect was R\$1,075 million in 1Q2019, R\$0,850 million in 2Q2019 and R\$ 1,185 million in 3Q2019.

2019 Guidance

Net Revenue ¹	415.0	418.8	422.5	426.3	430.0
	Lower Limit		Mid - Point		Upper Limit
Adjusted Ebitda Margin ^{1 2}	38.0%	38.5%	39.0%	39.5%	40.0%
	Lower Limit		Mid - Point		Upper Limit

- Our net revenue guidance range was R\$415-430 million and we reached R\$424 million, which is above the middle of the range.
- Our adjusted EBITDA margin guidance range was 38-40% and we reached 39.5%, which is above the middle of the guidance range.

(1) Excludes acquisitions concluded during 2H2019 – IPEC results (See full reconciliation of net revenues comparable with the guidance at page 14).

(2) Excludes the impact of the adoption of IFRS 16 and includes other adjustments. (See full reconciliation of Adjusted EBITDA margin comparable with the guidance at page 14).

2020 Guidance

Continued growth in Net Revenue and EBITDA

Net Revenue (R\$ mn)

Net Revenues is expected to be between R\$475 – R\$510 million

- Includes UniRendentor starting February 1st, 2020
- Excludes UniSL results (gross revenue in 2019 totaled R\$ 227.5 million)

Adjusted EBITDA Margin (%)

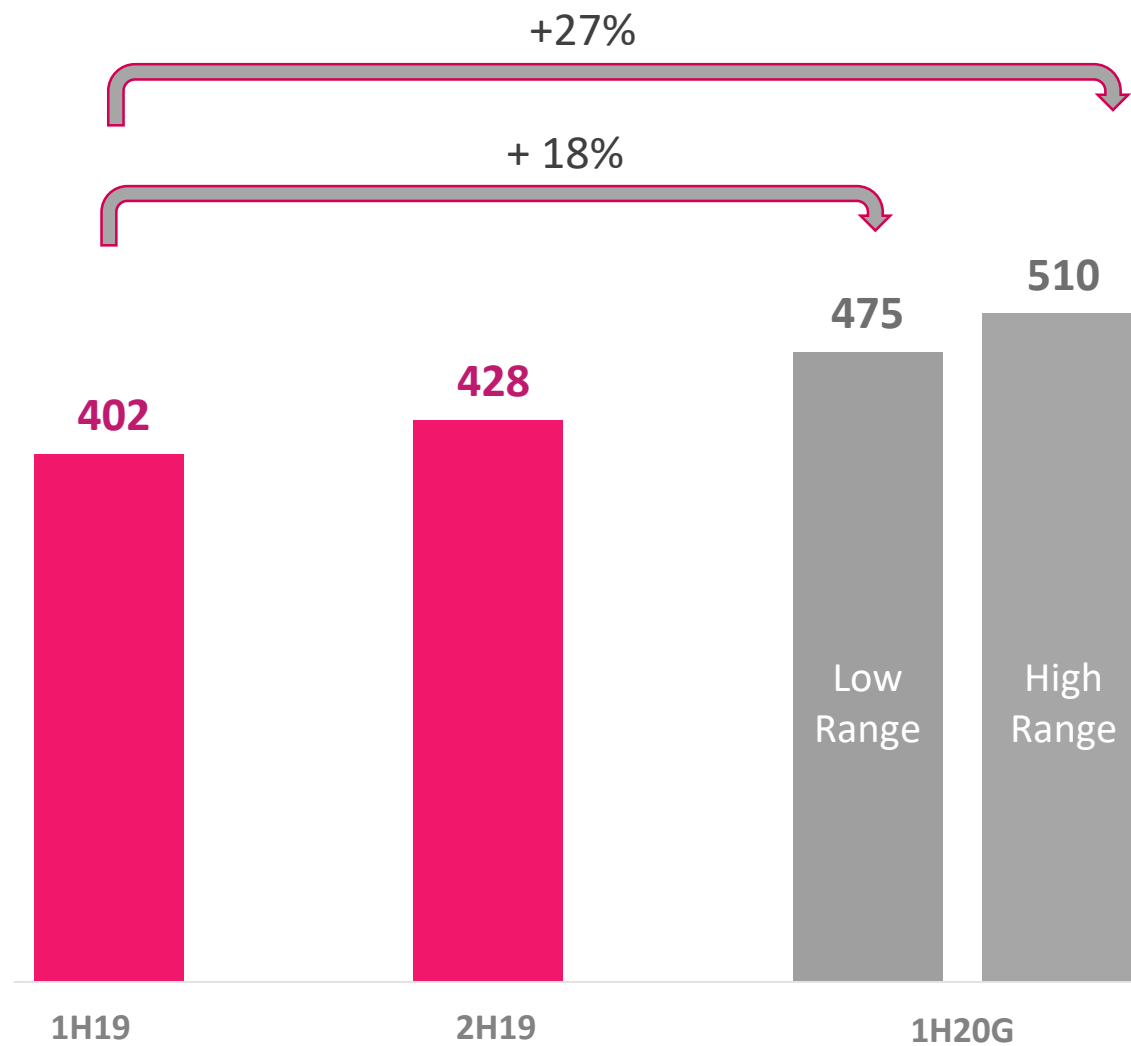
Adjusted EBITDA margin is expected to be between 45.0 - 46.5%

- Includes UniRendentor starting February 1st, 2020
- Excludes UniSL and any other acquisition that may be concluded after the issuance of the guidance
- Includes the impact of the adoption of IFRS 16

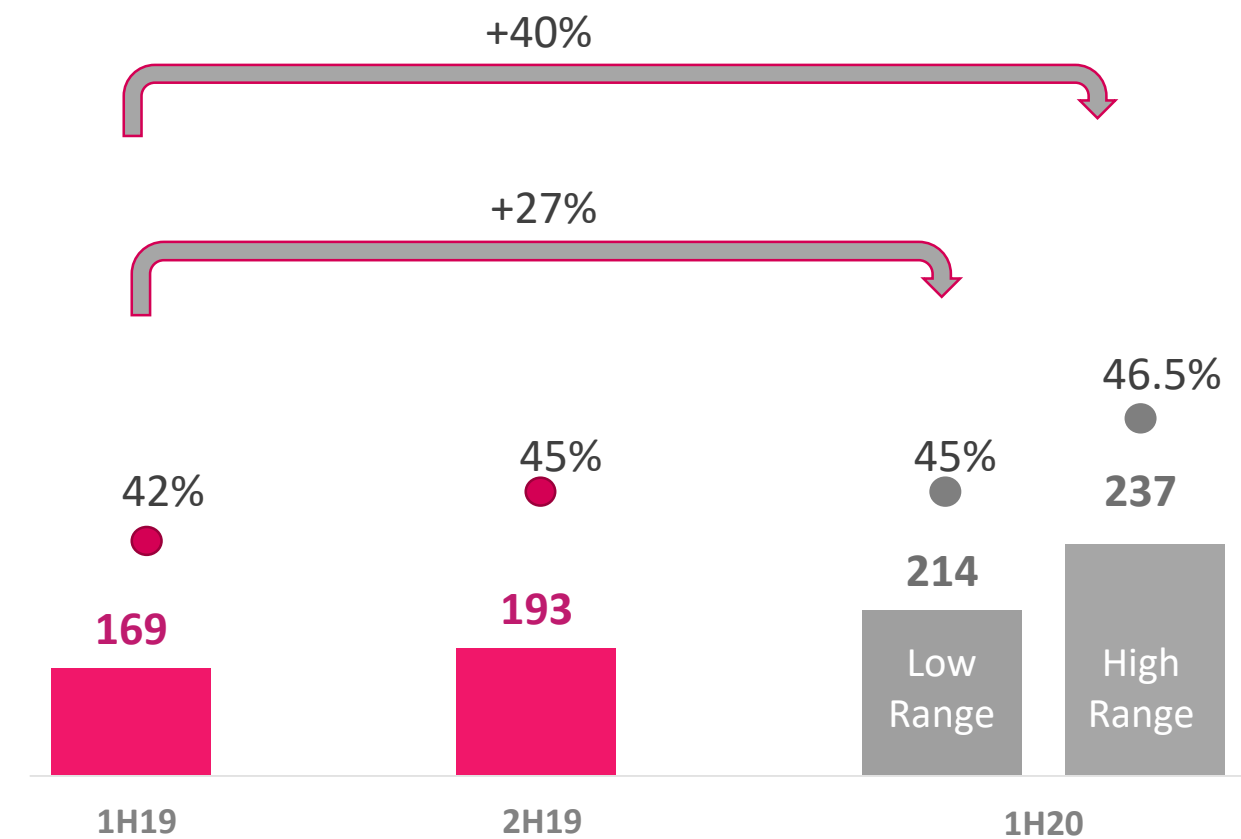
2020 Guidance - including the impact of the adoption of IFRS 16

Continued growth in Net Revenue and EBITDA

Net Revenue (R\$ mn) – Pro Forma



Adjusted EBITDA (R\$ mn) – Pro Forma



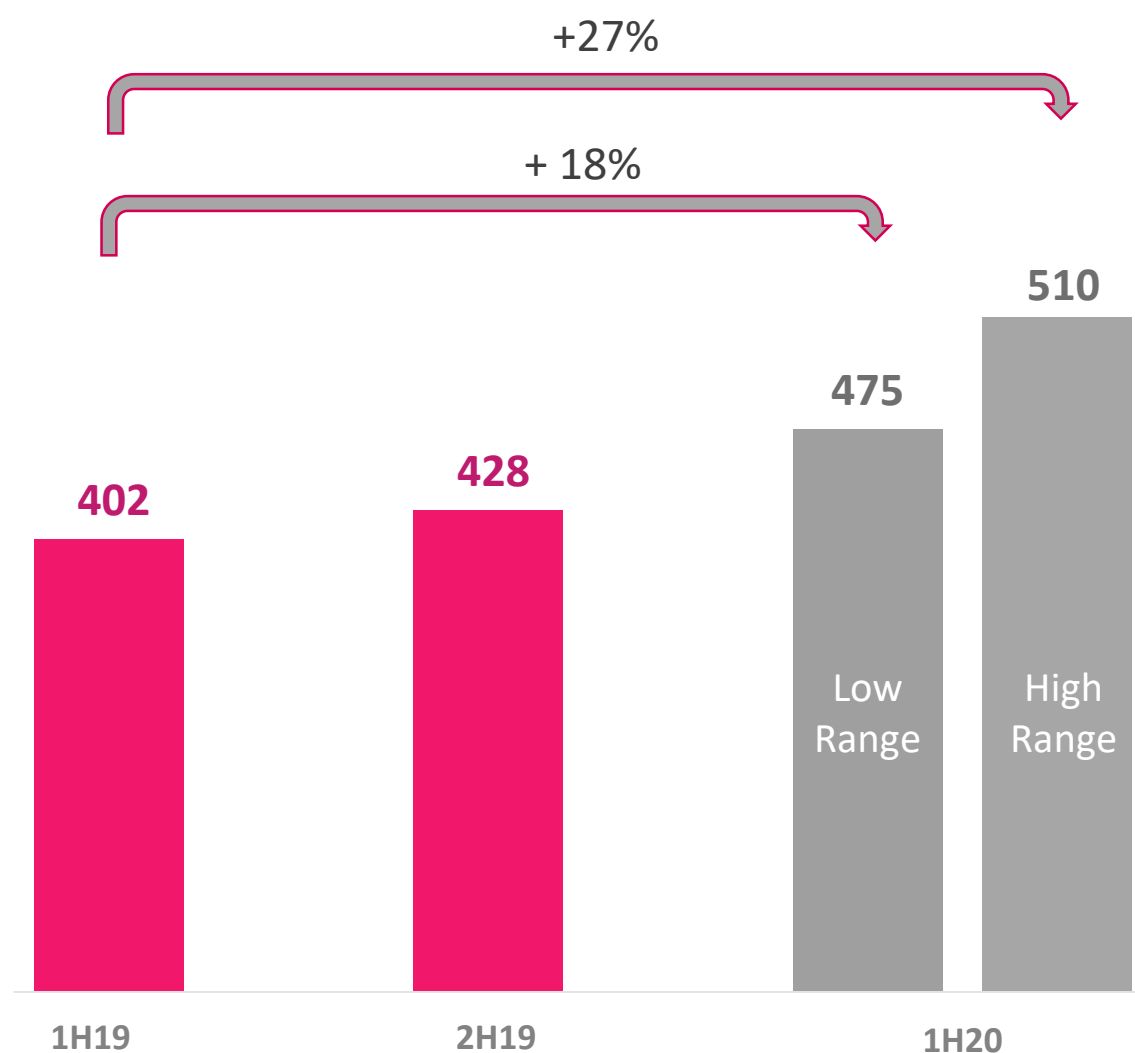
- Organic growth and acquisitions contributing to expected Net Revenue growth.

- M&A synergies contributing to margin gain.

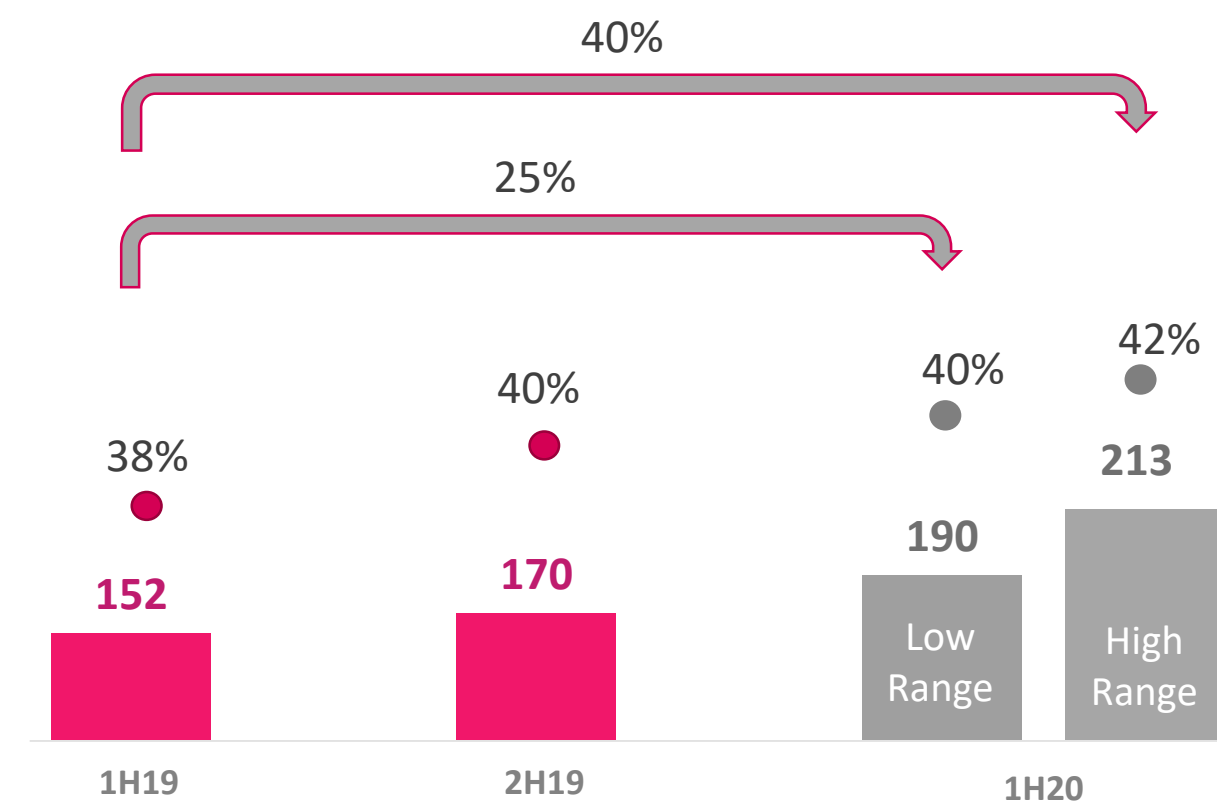
2020 Guidance - excluding the impact of the adoption of IFRS 16

Continued growth in Net Revenue and EBITDA

Net Revenue (R\$ mn) – Pro Forma



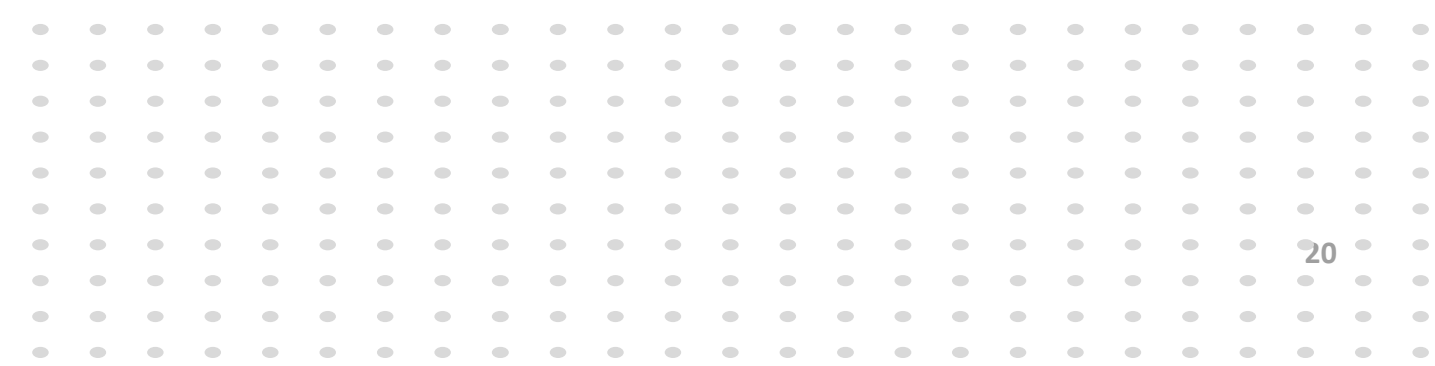
Adjusted EBITDA (R\$ mn) – Pro Forma



- Organic growth and acquisitions contributing to expected Net Revenue growth.

- M&A synergies contributing to margin gain.

Q&A





Appendix

Reconciliation between Net Income and Adjusted EBITDA

R\$ thousand

	Fourth Quarter			Full Year		
	2019	2018	% Chg	2019	2018	% Chg
Net income	52,976	26,338	101.1%	172,762	94,734	82.4%
Net financial result	3,602	2,356	52.9%	20,676	-2,274	-1009.2%
Income taxes expense	4,473	850	426.2%	14,175	3,988	255.4%
Depreciation and amortization	22,449	4,901	358.0%	73,152	9,078	705.8%
Interest received (1)	1,952	925	111.0%	9,680	4,364	121.8%
Payment of lease liabilities (2)	-11,968	0	-	-39,779	0	-
Share-based compensation	8,250	625	1220.0%	18,114	2,161	738.2%
Non-recurring expenses:	5,680	2,520	125.3%	24,877	7,825	217.9%
- PDA Timing Adjustment (3)	-3,109	0		0	0	
- Integration of new companies (4)	1,814	2,776	-34.7%	6,301	3,411	84.7%
- M&A advisory and due diligence (5)	1,226	209	486.6%	2,752	366	652.0%
- Expansion projects (6)	2,162	41	5142.2%	3,685	392	840.1%
- Restructuring expenses (7)	3,587	-506	-809.1%	12,139	3,656	232.0%
Adjusted EBITDA	87,414	38,515	127.0%	293,657	119,876	145.0%
Adjusted EBITDA Margin	39.6%	41.7%	+380 b.p	39.1%	52.6%	+260 p.p
Pro Forma Adjusted EBITDA (8)	87,414	-	-	321,843	-	-
Pro Forma Adjusted EBITDA Margin (8)	39.6%	-	-	38.8%	-	-
Pro Forma Adjusted EBITDA Excluding IPEC	85,534	-	-	319,720		
Pro Forma Adjusted EBITDA Margin Excluding IPEC	39.2%	-	-	38.6%		

(1) Represents the interest received on late payments of monthly tuition fees. (2) Consists of payment of lease liabilities recorded under IFRS 16 as from January 1, 2019. (3) Consists of provision for doubtful account (PDA) improvements, net of taxes, recognized in 4Q19 according to IFRS 9, but that relate to other quarters of 2019. The R\$3.1mn adjustment is divided in R\$1.2 relative to 3Q19 and R\$1.9 relative to 1H19. There is no adjustment for the full year of 2019 since the quarterly adjustments net one another. (4) Consists of expenses related to the integration of newly acquired companies. (5) Consists of expenses related to professional and consultant fees in connection with due diligence services for our M&A transactions. (6) Consists of expenses related to professional and consultant fees in connection with the opening of new campuses. (7) Consists of expenses related to the employee redundancies in connection with the organizational restructuring of our acquired companies. (8) See Pro Forma Adjusted EBITDA Reconciliation to Proforma Net Income.

Reconciliation between Net Income and Adjusted Net Income

R\$ thousand

(in thousand of R\$)

	Fourth Quarter			Full Year		
	2019	2018	% Chg	2019	2018	% Chg
Net income	52,976	26,338	101.1%	172,762	94,734	82.4%
Amortization of customer relationships and trademark (1)	11,303	1,578	616.3%	36,077	2,945	1125.0%
Depreciation of right-of-use of assets (2)	5,209	0	0.0%	18,330	0	0.0%
Interest expense of lease liabilities (3)	8,132	0	0.0%	31,469	0	0.0%
Payment of lease liabilities (4)	-11,968	0	0.0%	-39,779	0	0.0%
Share-based compensation	8,250	625	1220.0%	18,114	2,161	738.2%
PDA timing adjustments net of taxes (5)	-2,052	0	0.0%	0	0	0.0%
Adjusted Net Income	71,850	28,541	151.7%	236,973	99,840	137.4%

(1) Consists of amortization of customer relationships and trademark recorded under business combinations. (2) Consists of depreciation of right-of-use of assets recorded under IFRS 16 as from January 1, 2019. (3) Consists of interest expenses of lease liabilities recorded under IFRS 16 as from January 1, 2019. (4) Consists of payment of lease liabilities recorded under IFRS 16 as from January 1, 2019. (5) Consists of provision for doubtful account (PDA) improvements, net of taxes, recognized in 4Q19 according to IFRS 9, but that relate to other quarters of 2019. The R\$3.1mn adjustment is divided in R\$1.2 relative to 3Q19 and R\$1.9 relative to 1H19. There is no adjustment for the full year of 2019 since the quarterly adjustments net one another.

Reconciliation between Net Income and Pro Forma Adjusted EBITDA

R\$ thousand

(in thousand of R\$)	Full Year	First quarter	Full Year		
	2019	2019	2019		
	Afya Brazil Historical (1)	Medcel (2)	Pro Forma Adjustments	FASA + IPEMED EBITDA Pre Acq.	Afya Brazil Pro Forma
Net income	172,762	20,044	-5,315	-	187,491
Net financial result	20,676	65	0	-	20,741
Income taxes expense	14,175	1,409	0	-	15,584
Depreciation and amortization	73,152	1,726	5,315	-	80,193
Interest received (3)	9,680	0	0	-	9,680
Payment of lease liabilities (4)	-39,779	-228	0	-	-40,007
Share-based compensation	18,114	70	0	-	18,184
Non-recurring expenses:	24,877	0	0	-	24,877
Integration of new companies (5)	6,301	0	0	-	6,301
M&A advisory and due diligence (6)	2,752	0	0	-	2,752
Expansion projects (7)	3,685	0	0	-	3,685
Restructuring expenses (8)	12,139	0	0	-	12,139
Adjusted EBITDA	293,657	23,086	0	5,100	
Pro Forma Adjusted EBITDA					321,843

(1) Represents the historical consolidated statement of income of Afya Brazil for the six months ended June 30, 2019. (2) Represents the historical consolidated statement of income of Medcel for the period from January 1, 2019 to March 28, 2019. (3) Represents the interest received on late payments of monthly tuition fees. (4) Consists of payment of lease liabilities recorded under IFRS 16 as from January 1, 2019. (5) Consists of expenses related to the integration of newly acquired companies. (6) Consists of expenses related to professional and consultant fees in connection with due diligence services for our M&A transactions. (7) Consists of expenses related to professional and consultant fees in connection with the opening of new campuses. (8) Consists of expenses related to the employee redundancies in connection with the organizational restructuring of our acquired companies.



Contact: ir@afya.com.br