3Q25 Results Presentation

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LPSBrasil

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Net Revenue

R\$ 51.6 mn in 3Q25 | -2% vs. 3Q24 R\$ 151.0 mn in 9M25 | +11% vs. 9M24



3Q25 Highlights



EBITDA

R\$ 22.9 mn in 3Q25 | +11% vs. 3Q24 R\$ 55.5 mn in 9M25 | +7% vs. 9M24



CrediPronto Profit Sharing

R\$ 12.7 mn in 3Q25 | +58% vs. 3Q24 R\$ 33.3 mn in 9M25 | +66% vs. 9M24



Net Income Controlling ex-IFRS

R\$ 15.6 mn in 3Q25 | +43% vs. 3Q24 R\$ 32.6 mn in 9M25 | +54% vs. 9M24

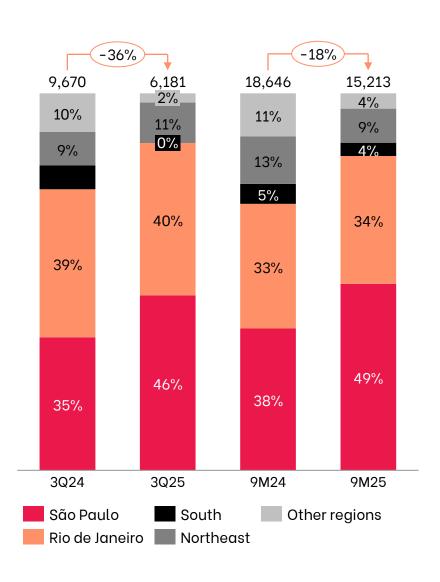


Cash and Equivalents Generation

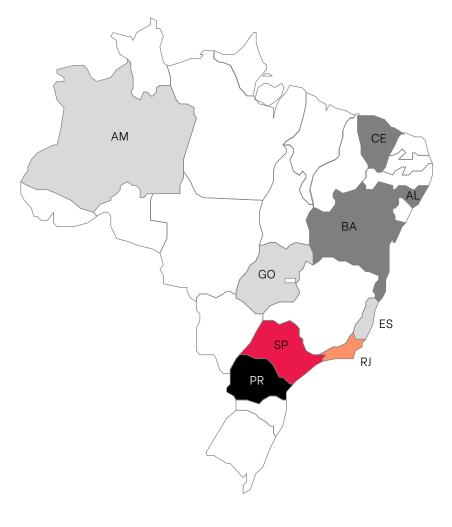
- + R\$ 17.1 mn in 3Q25
- + R\$ 11.2 mn in 9M25

Lopes Launches

Lopes participated of **33 projects** in the 3Q25, totaled **95 projects** in 9M25

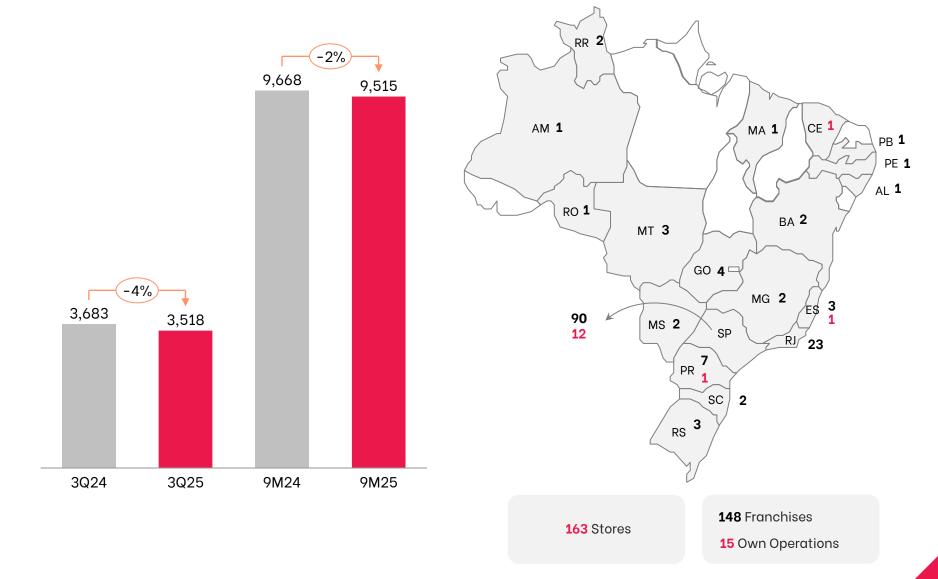


States with Launches in 9M25



Lopes Intermediation

Intermediation reached R\$ 3.5 billion in the 3Q25 and R\$ 9.5 billion in 9M25.



GSV 3Q25

774

(22%)

Other

GSV 9M25

2,239 (24%)

Other

1,331

(38%)

3,267

(34%)

São Paulo

São Paulo

4,009

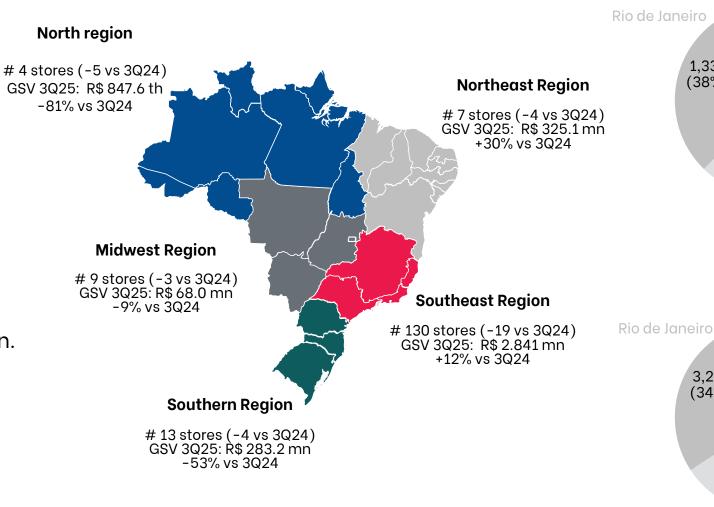
(42%)

1,413

(40%)



Performance by region Lopes' most relevant market remains the Southeastern region. with SP and RJ standing out

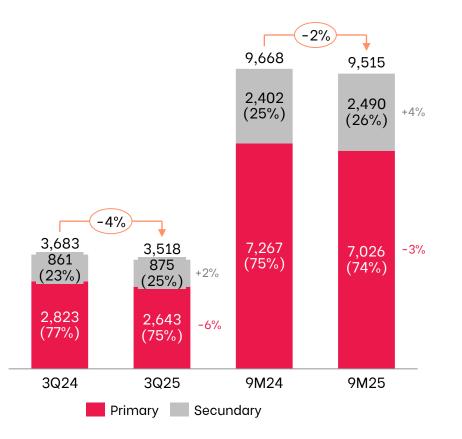


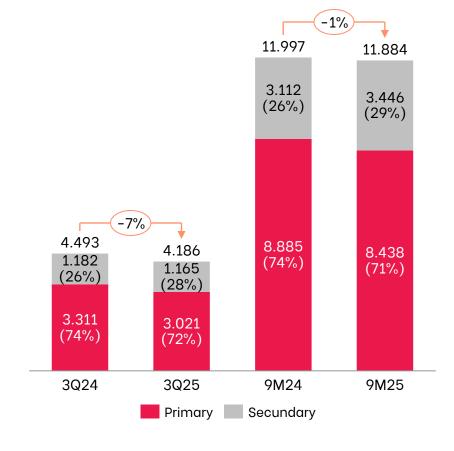


Units

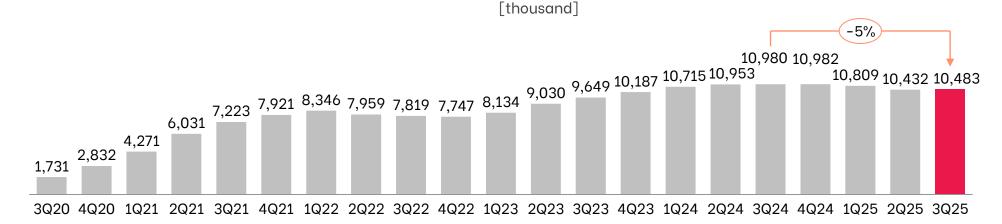


Intermediation in the primary market added to R\$ 2.6 billion and R\$ 875 million on the secondary market in the 3Q25





Website Organic Sessions - LTM

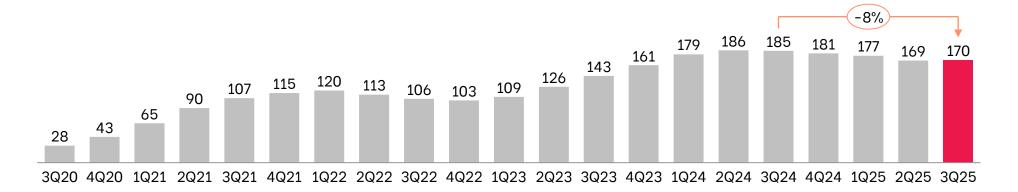


Lopes Labs

Platform Evolution and operational efficiency

Leads from Organic Search - Website LTM

[thousand]



Mortgage Volume

[R\$mn]

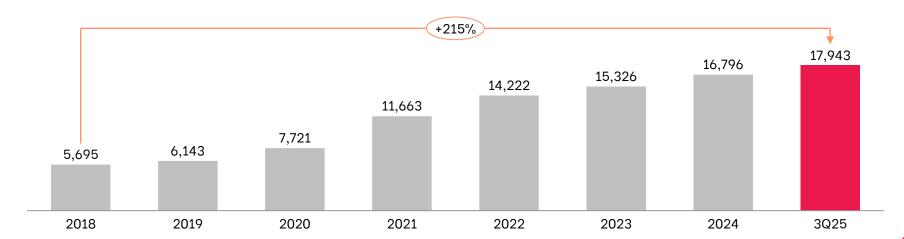
CrediPronto

Average portfolio balance of R\$ 17.9 billion

Lopes **holds 50%** of the CrediPronto portfolio



Average portfolio balance



[R\$ mn]

Highlights 3Q25



R\$ 1.020 million of mortgage volume



Highlights 9M25



-16% vs. 3Q24



R\$ 3.158 million of mortgage volume +25% vs. 9M24



1.939 new contracts -25% vs. 3Q24



6.637 new contracts +36% vs. 9M24



Average LTV 60% Average rate 12,7%



Average LTV 60% Average rate 12,4%



Average months of 361 months



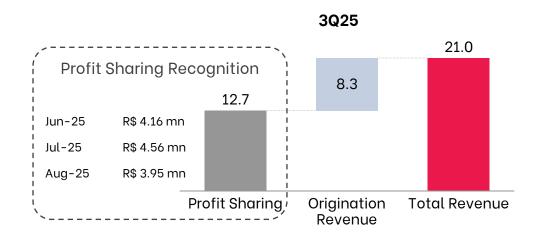
Average months of 362 months

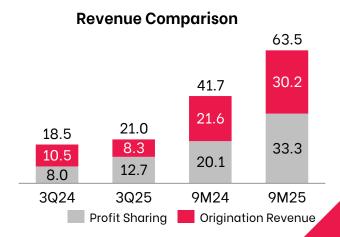
CrediPronto

The real estate financing market has resumed the pace of originations

Gross Revenue Composition

[R\$ mn]





CrediPronto

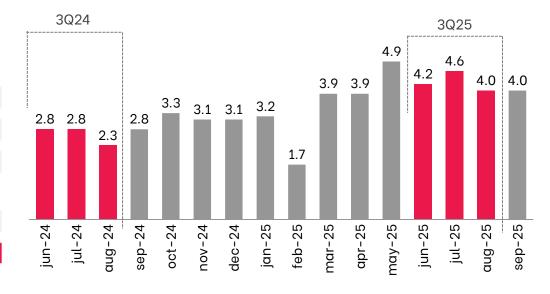
Profit Sharing Composition

P&L - CrediPronto (R\$ million)	3Q24	3Q25	9M24	9M25
Financial Margin	99	118.7	272.4	347.8
(+) Financial Revenue	403.3	540.4	1166	1539.2
(-) Financial Expenses	(304.3)	(421.7)	(893.7)	(1191.4)
(-) Sales taxes	(4.8)	(5.8)	(12.9)	(16.9)
Costs and Expenses	(42.3)	(45.2)	(125.6)	(135.4)
(-) Backoffice Expenses	(12.5)	(16.8)	(36.8)	(41.7)
(-) Sales Expenses	(14.4)	(16.4)	(41.3)	(50.7)
(-) Commissions paid	(13)	(10.7)	(27.2)	(33.1)
(-) Insurance and claims (+/-)	(3.8)	(2)	(16)	(8.2)
(-) ADA	1.5	0.7	(4.3)	(1.6)
(-) Income and Social Contribution Taxes ¹	(23.4)	(30.5)	(60.3)	(88)
(-) Cost of Capital	(12.6)	(12.1)	(36.4)	(39.1)
(=) Net Result	15.9	25.1	37.2	68.5
% Net Margin	16%	21%	14%	20%
50% Profit Sharing	8	12.6	18.6	34.2
Profit recognition by period	8	12.7	20.1	33.3

¹ Rate of 45% for Financial Institutions

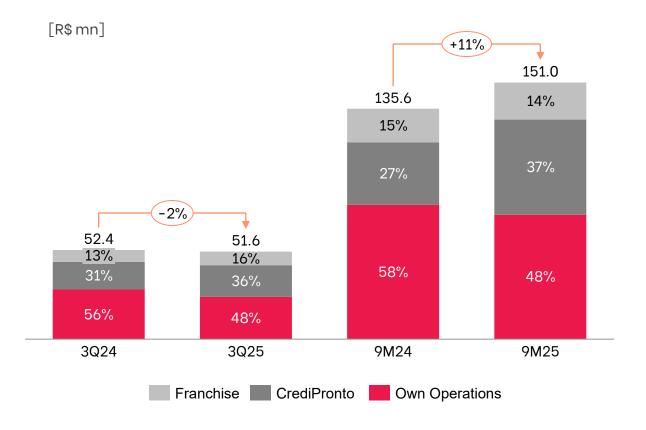
CrediPronto Monthly Net Result Recognition

[R\$mn]



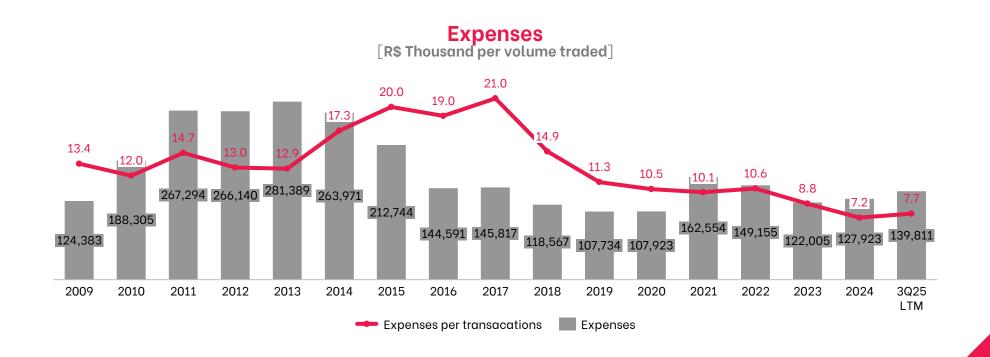
Net Revenue

Lopes's net revenue totaled **R\$ 51.6 million** in the 3Q25 and R\$ **151.0 million** in the 9M25



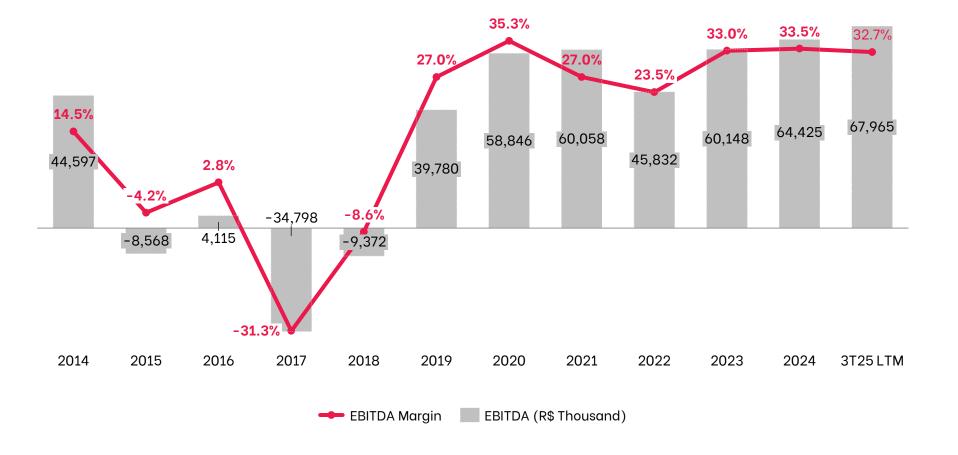
Expenses by Segments (R\$ million)	3Q25	3Q24	3Q24 x 3Q25	9 M 25	9M24	9M25 x 9M24
Own Operations	17.071	17.915	-5%	58.049	52.873	10%
Franchises	2.510	3.809	-34%	7.173	10.679	-33%
CrediPronto	9.060	10.065	-10%	30.325	20.108	51%
TOTAL	28.642	31.790	-10%	95.548	83.660	14%

Costs and Expenses



EBITDA & EBITDA Margin

Company focused on its operational efficiency



Segment Results

3Q25 Results Before IFRS by Segment				
(R\$ thousand)	Brokerage	Franchise	CrediPronto	Consolidated
Gross Service Revenue	27,310	8,537	21,009	56,856
Revenue from Services Rendered	23,685	8,537	8,335	40,557
Revenue to Accrue from Itaú Operations	3,625	-	-	3,625
Profit Sharing	-	-	12,674	12,674
Net Operating Revenue	24,915	8,038	18,604	51,557
(-)Costs and Expenses	(12,458)	(2,510)	(6,848)	(21,816)
(-)Shared Services	(4,518)	-	(2,551)	(7,068)
(-) Stock Option Expenses CPC10	(200)	-	-	(200)
(-) Expenses to Accrue from Itaú	(238)	-	-	(238)
(+/-) Equity Equivalence	342	-	338	681
(=)EBITDA	7,844	5,527	9,544	22,915
EBITDA Margin	31.50%	68.80%	51.3%	44.40%
(-)Depreciation and amortization	(4,172)	(89)	(45)	(4,306)
(+/-) Financial Result	2,765	45	-	2,793
(-)Income tax and social contribution	(1,299)	(951)	(1,580)	(3,830)
(=)Net income before IFRS	5,138	4,533	7,901	17,572
Net Margin before IFRS	20.6%	56.4%	42.5%	34.1%
(-) Non-controlling Shareholders				(1,924)
(=) Net Income Attributable to Controlling Shareholders				15,648
Net Margin Controlling Shareholders				30.4%

 $^{^*}$ We consider the net income ajusted by non cash IFRS 3 effects (Business Combination) the best net income indicator.

Segment Results

9M25 Results Before IFRS by Segment				
(R\$ thousand)	Brokerage	Franchise	CrediPronto	Consolidated
Gross Service Revenue	80,295	23,164	63,490	166,949
Revenue from Services Rendered	69,420	23,164	30,200	122,784
Revenue to Accrue from Itaú Operations	10,875	-	-	10,875
Profit Sharing	-	-	33,289	33,289
Net Operating Revenue	73,211	21,821	55,996	151,029
(-)Costs and Expenses	(44,507)	(7,173)	(24,372)	(76.051)
(-)Shared Services	(12,862)	-	(7,682)	(20,543)
(-) Stock Option Expenses CPC10	(608)	-	-	(608)
(-) Expenses to Accrue from Itaú	(715)	-	-	(715)
(+/-) Equity Equivalence	642	-	1,728	2,370
(=)EBITDA	15,161	14,648	25,671	55,481
EBITDA Margin	20.7%	67.1%	45.8%	36.7%
(-)Depreciation and amortization	(12,659)	(279)	(346)	(13,284)
(+/-) Financial Result	6,978	132	(194)	6,915
(-)Income tax and social contribution	(3,118)	(2,615)	(5,571)	(11,304)
(=)Net income before IFRS	6,361	11,887	19,560	37,808
Net Margin before IFRS	8.69%	54.5%	34.9%	25.%
(-) Non-controlling Shareholders				(5,172)
(=) Net Income Attributable to Controlling Shareholders				32,636
Net Margin Controlling Shareholders				21,6%

^{*}We consider the net income ajusted by non cash IFRS 3 effects (Business Combination) the best net income indicator.

IFRS Impacts

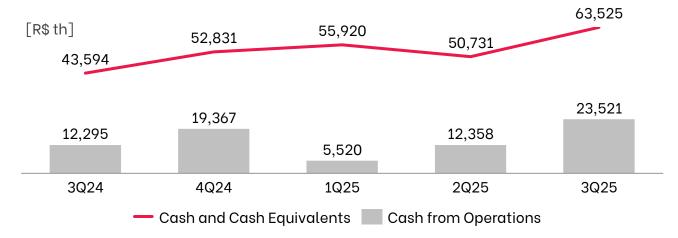
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R\$ Thousand		3Q25			9M25	
Description	Before IFRS	IFRS Effects*	After IFRS	Before IFRS	IFRS Effects*	After IFRS
Net Revenue	51,557	<u>-</u>	51,557	151,029	_	151,029
Costs and Expenses	(28,642)	-	(28,642)	(95,548)	-	(95,548)
Depreciation and Amortization	(4,306)	(434)	(4,740)	(13,284)	(1,301)	(14,585)
Financial Result	2,793	2,666	5,459	6,915	8,530	15,445
Operational Profit	21,402	2,232	23,634	49,112	7,229	56,341
Income tax and social contribution	(3,830)	(510)	(4,340)	(11,304)	(2,530)	(13,834)
Net Income	17,572	1,722	19,294	37,808	4,699	42,507
Non-controlling Shareholders	(1,924)	(46)	(1,970)	(5,172)	280	(4,892)
Net Income Controlling Shareholders	15,648	1,676	17,324	32,636	4,979	37,615
		/			· /	

- (1) Amortization of Intangible Assets and CPC 06 (R2) (IFRS 16);
- (2) Gains and Losses. with inn-cash net effects. from the booking of earn outs and call and put options at subsidiaries. based on the fair value of future estimates;
- (3) Deferred income tax on intangible assets of LPS Brasil;
- (4) Effects related to deferred income tax and amortization of intangible assets at inn-controlling shareholders.

Cash Flow and Equivalents

Evolution of the Cash Balance shows the Company's control even in more challenging quarters

Cash Flow Generated by Operating Activities Evolution QoQ



Equivalents

Cash Flow [R\$ thousand]	3Q24	3Q25	Variation
Cash and Cash Equivalents (BoP)	21,997	50,731	131%
From Operations	12,295	23,521	91%
From Investment Activities	14,963	(6,499)	-143%
From Financing Activities	(5,661)	(4,228)	25%
Cash and Cash Equivalents (EoP)	43,594	63,525	46%
Financial Investments (FI)	21,473	24,120	12%
Cash and Cash Equivalents After FI	65,067	87,645	35%

+10.3 million shares from the buyback program in September 30th 2025

Q&A



Thank you

LPSBrasil

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