Belo Horizonte, November 13, 2020, Cogna Educação S.A. (B3: COGN3; OTCQX: COGNY) "Cogna" or "Company" releases on the date hereof the earnings for the third quarter of 2020 (3Q20). The Company's financial information is presented based on the consolidated figures, in Brazilian Reais, in accordance with the Brazilian Corporate Law and the accounting practices adopted in Brazil (BRGAAP), in compliance with the International Financial Reporting Standards (IFRS), except as provided otherwise.

## FINANCIAL HIGHLIGHTS

| Values in R\$ ('000) | 3Q20 | 3Q19 | Chg.\% | 2Q20 | Chg.\% | 9M20 | $9 \mathrm{M19}$ | Chg.\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net Revenue | 1,256,140 | 1,516,023 | -17.1\% | 1,372,520 | -8.5\% | 4,256,128 | 5,097,485 | -16.5\% |
| Recurring EBITDA | 229,268 | 462,950 | -50.5\% | 120,623 | 90.1\% | 790,145 | 1,851,435 | -57.3\% |
| Recurring EBITDA Margin | 18.3\% | $30.5 \%$ | -12.3 p.p. | 8.8\% | 9.5 p.p. | 18.6\% | $36.3 \%$ | -17.8 p.p. |
| EBITDA ${ }^{1}$ | $(610,048)$ | 511.548 | -219.3\% | $(139,485)$ | $337.4 \%$ | $(244,726)$ | 1,887,124 | -113.0\% |
| EBITDA Margin | -48.6\% | $33.7 \%$ | -82.3 p.p. | -10.2\% | -38.4 p.p. | -5.7\% | 37.0\% | -42.8 p.p. |
| Adjusted Net Income ${ }^{2}$ | $(162,884)$ | 134,959 | -220.7\% | $(139,987)$ | 16.4\% | $(256,062)$ | 720,346 | -135.5\% |
| Adjusted Net Margin | -13.0\% | 8.9\% | -21.9 p.p. | -10.2\% | -2.8 p.p. | -6.0\% | 14.1\% | -20.1 p.p. |
| Operating Cash Generation (OCG) after Capex ${ }^{3}$ | 183,407 | 85,709 | 114.0\% | 145,158 | 26.3\% | 181,895 | $(101,177)$ | -279.8\% |
| OCG after Capex ${ }^{\prime}$ / Recurring EBITDA | 80.0\% | 18.5\% | 61.5 p.p. | 120.3\% | -40.3 p.p. | 23.0\% | -5.5\% | 28.5 p.p. |

- Net revenue reduced $17 \%$ yoy, reflecting revenue pressures in higher education, partially offset by initial sales to the 2021 cycle of the National Textbook Program (PNLD).
- Recurring EBITDA fell by $51 \%$ due to the drop in revenue and the increase in the volume of provisioning in higher education (derived from the effects of the pandemic).
- Adjusted net loss of R\$ 163 million, reflecting the drop in operating income and greater financial leverage. Net loss of R\$ 1.2 billion, due to the recognition of impairment losses in Saber and in the division of other businesses, in addition to the deferred income tax write-off (all these are non-cash effect).
- Positive operating cash generation (OCG) post capex of R\$ 183 million, representing a conversion of $80 \%$ of recurring EBITDA, due to the better collection in higher education and the reduction in capex and investments in expansion. In 9M20, OCG post capex was positive by $R \$ 182$ million, compared to consumption of $R \$ 101$ million in 9M19.


## OPERATIONAL HIGHLIGHTS

- Kroton. The intake of undergraduate students reduced by only $2 \%$ compared to the second half of 2019, with the strong growth in the intake of digital education being offset by the sharp drop in demand for on-campus education and the more sustainable commercial practices adopted by the Company (as a consequence of the focus on ticket and exclusion of the $100 \%$ temporary installment offer (PMT)).
- Vasta. Subscription revenue in the sales cycle ended in September grew 18\%, to R\$ 692 million, just 3\% lower than the annual contract value (ACV) announced at the beginning of the year. Vasta has closed, to date, contracts for the academic year 2021 that total R\$ 835 million, an increase of $21 \%$ compared to the amount of subscription revenue recognized in 2020 (4Q19 to 3Q20).
- Other businesses. Start of sales recognition for the 2021 PNLD cycle, whose contract totals 44.1 million books (all for replacement of previous programs), a financial amount equivalent to $R \$ 365$ million.


## CONFERENCE CALL

Date: November 13 th -1 pm (Brazilian Time) | 11:00 a.m. (New York)
Phone number: (11) 3181-8565 | (11) 4210-1803 | Password: Cogna

## MESSAGE FROM MANAGEMENT

FOCUS ON WORK

After the initial reaction to the impact caused by Covid-19, management continued to focus on the continuity of delivery of our business plans - and on the design of new strategies that can restore an adequate level of profitability to the Company. Management devoted much of its efforts to Kroton's on-campus restructuring project, still the group's largest business division in terms of revenue. The project is not yet completed, but it has advanced significantly during the quarter, and a significant part of the restructuring will be completed before the end of the year. As we announced in the results conference call for the past quarter, we will announce more details about the project on Cogna Day, to be held on December 14, 2020. However, we are convinced that the new Kroton will be able to resume its growth trajectory, with greater profitability and, above all, greater cash generation.

Analyzing Cogna's recurring performance in the nine months of 2020, we noticed that Kroton delivered a significant drop in revenue and EBITDA, especially concentrated in the on-campus undergraduate segment. The other 3 companies in the group (Vasta, Saber and Platos), however, achieved EBITDA growth, even considering the impacts of the pandemic. As of this quarter, we will no longer present the pro forma views of our results, since the pandemic situation is likely to continue for longer, as the PNLD seasonality may fluctuate steadily due to the new sales cycle established by the FNDE. The exception will be only Vasta's results, due to the launch of editorial costs in the operating result since 4Q19 and the effects resulting from the company's preparation for its IPO, which occurred in July 2020.

| Company | 9M20 - Annual Change (\%) |  |  | Comments |
| :---: | :---: | :---: | :---: | :---: |
|  | Net Revenue | EBITDA | EBITDA Mg. |  |
| Kroton | -27\% | -73\% |  | Last year with high impact from the graduation of FIES students Enrollment and reenrollment of students highly impacted by COVID-19 Substantial reinforcement of the PDA due to COVID-19 |
| Platos | 12\% | 13\% |  | Growth in Revenue, EBITDA and EBITDA Margin as a result of the focus on the graduate business and the digital products |
| Saber | -7\% | 11\% |  | Revenue decreasing due to the pandemic, but with significant growth in EBITDA and EBITDA margin, as a result of the integration process and capture of operational efficiencies |
| Vasta ${ }^{1}$ | 8\% | 18\% |  | Revenue and EBITDA growth, reflecting the high growth potential and business recurrence |
| Cogna | -17\% | -57\% |  | Impacts in Cogna derive from undergraduate segment, especially oncampus education |

[^0]2H20 INTAKE, HYBRIDIZATION OF HIGHER EDUCATION AND DIGITAL TRANSFORMATION

The pandemic definitely left its mark on the intake of this second semester. Despite the extremely challenging scenario, we registered a drop of only $2 \%$ in the volume of freshmen in the annual comparison, but with diametrically opposite performances between the on-campus and distance learning (digital) segments. In our opinion, the acceleration in the growth of the volume of intake in our digital education, verified both in hybrid courses and in remote courses, is not only due to the (temporary) restrictions of coexistence imposed by social distance; we believe there is a greater acceptance of freshmen to the digital product, whose value proposition in terms of quality, convenience and cost becomes increasingly clear. We understand that this change will be transformational for higher education in Brazil and it is this vision that guides the process of digital transformation at Kroton. It is important to note, however, that the speed of growth of digital education is not equivalent across different areas of knowledge. In some of them, although with less relative participation, on-campus will continue to be a relevant modality, and for these cases we believe that on-campus courses will still be sustainable.

## MAKING DIFFICULT DECISIONS FOR A MORE SUSTAINABLE FUTURE

Amid the strong impact on Kroton's results, we understand that there is a tendency for improvement in several aspects of the operation. Even with the revenue drop of $27 \%$ in net revenue in 9M20, Kroton ex-FIES revenue grew $4 \%$ in the same period, contributing to the consolidated cash generation of R\$ 183 million in 3Q20, a substantial increase compared to last year. The coverage of receivables from out-of-pocket students increased from $19 \%$ in 3 Q19 to $41 \%$ in 3Q20. These two combined effects resulted in a significant drop in the average term, which dropped from 126 days in 3Q19 to 106 days in 3Q20. Looking ahead, we believe that the change in some policies will greatly contribute to an even higher quality of our future results. The average ticket for the enrollment of the out-of-pocket student, which had been prioritized over the volume of freshmen in recent enrollments, was $6 \%$ higher in the enrollment of this second semester, even in a more aggressive competition scenario. As in the previous semester, we did not offer end-of-cycle offers (which used to bring freshmen, but low contribution of income and cash generation), and we also suspended the offer of temporary installment payments (PMT) in the first monthly installments. Finally, we maintained the rigidity in the renegotiation of veterans in default and high-risk profile, even though this has resulted in an increase in dropout from on-campus business. The higher education business has a long cycle, and the result of our actions is not always visible in the short term. Our commitment, however, is long-term, which is why we are convinced that we are on the right path towards a more sustainable future.

Cogna - OCG after capex ${ }^{(2)}$ conversion

(1) Before transfer to partners. (2) Includes investments in expansion.

With the end of the 2020 commercial sales cycle, Vasta was able to prove its resilience by recognizing a subscription revenue of $R \$ 691$ million, just $3 \%$ lower than what had been estimated at the beginning of the year through the annual contract value (ACV), that is, before all the effects that the pandemic has brought to the educational sector. This was only possible thanks to the success demonstrated by its digital platform, Plurall, which has proved to be an essential and transformative foundation for schools to maintain their academic activities, bringing engagement and satisfaction to all stakeholders involved: students, teachers, coordinators academics, school owners and family members. As a result, Vasta observed one of the highest contract renewal rates ever recorded in its history. As noted in the commercial campaign throughout the year, the solution also represented a competitive advantage capable of attracting new schools even in a challenging business environment. Finally, we highlight the contribution of complementary solutions, which generate great cross-sell potential within the Vasta platform. Fully digital solutions, affordable and aligned with the existing demand for this type of service in the Brazilian market. To date, Vasta has closed a total of R\$ 835 million in contracts for the academic year 2021 (ACV 2021), which represents an increase of $21 \%$ compared to the subscription revenue registered in the 2020 sales cycle and 17\% over the ACV 2020. It is important to mention that the process only ends in early January, which may further increase the value of ACV 2021.

Vasta - Preview of ACV 2021 (R\$ million)


[^1]
## BUSINESS UNITS' RESULTS

## KROTON | OPERATIONAL PERFORMANCE

Student Base

| Student Base | 3Q20 | 3Q19 | Chg.\% | 2Q20 | Chg.\% |
| :---: | :---: | :---: | :---: | :---: | :---: |
| On-Campus |  |  |  |  |  |
| Units | 176 | 147 | 19.7\% | 176 | 0.0\% |
| Students | 244,791 | 347,101 | -29.5\% | 292,152 | -16.2\% |
| Out-of-pocket | 160,189 | 212,916 | -24.8\% | 189,475 | -15.5\% |
| Prouni | 31,423 | 35,302 | -11.0\% | 31,042 | 1.2\% |
| FIES | 19,865 | 48,450 | -59.0\% | 27,485 | -27.7\% |
| PEP | 33,314 | 50,433 | -33.9\% | 44,150 | -24.5\% |
| Digital |  |  |  |  |  |
| Units | 1,553 | 1,410 | 10.1\% | 1,536 | 1.1\% |
| Students | 572,894 | 483,125 | 18.6\% | 552,029 | 3.8\% |
| Pagantes | 543,371 | 451,247 | 20.4\% | 521,497 | 4.2\% |
| Prouni | 29,523 | 31,878 | -7.4\% | 30,532 | $-3.3 \%$ |
| Total |  |  |  |  |  |
| Students | 817,685 | 830,226 | -1.5\% | 844,181 | -3.1\% |

The undergraduate student base remained practically stable in 3Q20. The drop in the on-campus education base was offset by the expansion of the digital education base, evidencing the tendency towards higher education hybridization, which is even clearer when analyzing the semester's enrollment numbers.

Intake and Re-enrollment

In 3Q20, Kroton attracted 178,981 new students, a decrease of $2 \%$ in relation to the same quarter of the previous year. While the intake of on-campus education fell by $61 \%$, aggravated by the significant reduction in the offerings of FIES and PEP (the latter represented less than $6 \%$ of the students captured), the intake of digital education grew by $32 \%$, or 37 thousand new students in absolute terms. Due to the hybridization phenomenon, we believe that the analysis by level of on-campus content offers a more accurate picture of our intake process, and therefore we will prioritize this analysis in the coming quarters. Together, the intake of on-campus and Digital Premium courses (our hybrid solution) dropped $38 \%$, or $30 \%$ if excluding FIES and PEP from on-campus, while the intake of digital education ex-Digital Premium advanced $25 \%$, a level still quite high.

| Intake | 3Q20 | 3Q19 | \% Chg. |
| :---: | :---: | :---: | :---: |
| High Presentiality ${ }^{1}$ | 48,280 | 77,814 | -38.0\% |
| On-site | 25,853 | 66,205 | -61.0\% |
| Digital Premium | 22,427 | 11,609 | 93.2\% |
| Low Presentiality ${ }^{2}$ | 130,701 | 104,439 | 25.1\% |
| Total | 178,981 | 182,253 | -1.8\% |

(1) On-campus programs and Digital Premium programs. (2) Digital programs $100 \%$ online and semi-presential.

Regarding on-campus intake, we observed an extremely challenging scenario since the beginning of the process, which resulted in a significant decrease in the size of the "funnel" of potential students. It is worth noting, however, that the sharp drop was also influenced by a small reduction in the number of offers (already in the context of a greater focus on premium courses) and discipline in the pricing of offers, something that we have been practicing for some semesters, despite the increasing aggressiveness observed in the market. As in the first semester, we do not practice end-of-cycle offers, and, in this semester, we suspended the offering of the integral version of our installment program (PMT). Thus, the average freshman's out-of-pocket ticket increased by $6 \%$ in the annual comparison, which we consider a very healthy result. Finally, as announced in 2Q20, PEP represented only $6 \%$ of on-campus intake.

The dropout rate rose 5.8 percentage points, reflecting the deterioration in the students' ability to pay, given the maintenance of the Company's more conservative stance in the renewal of students in default and high risk profile. Consequently, the on-campus student base dropped 29\%. Despite the drop, we expect to benefit from a healthier student base in the coming semesters, not only in terms of retention, but also in terms of payment.

On-Campus Education - Student Base Evolution

| Student Base | 3Q20 | 3Q19 | Chg.\% |
| :---: | :---: | :---: | :---: |
| Initial Base | 292,152 | 353,434 | -17.3\% |
| Graduations | $(20,033)$ | $(27,896)$ | -28.2\% |
| Dropouts | $(53,181)$ | $(44,642)$ | 19.1\% |
| Dropout rate | 19.5\% | 13.7\% | 5.8 |
| Re-enrollments | 218,938 | 276,546 | -20.8\% |
| Intake | 25,853 | 66,205 | -61.0\% |
| Out-of-pocket | 22,356 | 52,773 | -57.6\% |
| Prouni | 1,761 | 2,180 | -19.2\% |
| FIES | 265 | 2,054 | -87.1\% |
| PEP | 1,471 | 9,198 | -84.0\% |
| Final Base | 244,791 | 347,101 | -29.5\% |

Confirming what was observed in the first semester, the digital student base returned to its growth trajectory. The strong expansion in the volume of new freshmen was influenced by the hybrid solution (Digital Premium) and the 100\% online courses (with lower ticket, therefore more accessible to low-income students). The dropout rate contracted again, which we believe to be an excellent result, especially considering the country's macroeconomic situation.

Digital Education - Student Base Evolution

| Student Base | 3Q20 | 3Q19 | Chg.\% |
| :---: | :---: | :---: | :---: |
| Initial Base | 552,029 | 492,528 | 12.1\% |
| Graduations | $(51,488)$ | $(52,157)$ | -1.3\% |
| Dropouts | $(80,775)$ | $(73,294)$ | 10.2\% |
| Dropout rate | 16.1\% | 16.6\% | (0.5) |
| Re-enrollments | 419,766 | 374,477 | 12.1\% |
| Intake | 153,128 | 116,048 | 32.0\% |
| Out-of-pocket | 151,528 | 113,792 | 33.2\% |
| Prouni | 1,600 | 2,256 | -29.1\% |
| Final Base | 572,894 | 483,125 | 18.6\% |

## Average Ticket

As of 3Q20, we will inform the average ticket as the division between the quarter's net revenue and the number of students in each category (out-of-pocket, including Prouni, FIES and PEP) at the end of the period. Until $4 Q 20$, we will make available the information regarding the calculation of the average ticket based on bills on our website (interactive spreadsheets).

| Revenue \& Average tickeł | 3Q20 |  |  | 3Q19 |  |  | Change |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Product | On-site | Digital | Total | On-site | Digital | Total | On-site | Digital | Total |
| Net Revenue ${ }^{(1)}$ | 597,395 | 362,670 | 960,065 | 855,570 | 368,621 | 1,224,191 | -30\% | -2\% | -22\% |
| Out-of-pocket | 353,185 | 362,670 | 715,855 | 431,474 | 368,621 | 800,095 | -18\% | -2\% | -11\% |
| FIES | 101,840 | - | 101,840 | 238,514 | - | 238,514 | -57\% | - | -57\% |
| PEP | 142,369 | - | 142,369 | 185,582 | - | 185,582 | -23\% | - | -23\% |
| Average Ticket (ex-Prouni) | 932 | 211 | 407 | 915 | 254 | 514 | 2\% | -17\% | -21\% |
| Out-of-pocket | 734 | 211 | 325 | 675 | 254 | 383 | 9\% | -17\% | -15\% |
| FIES | 1,697 | - | 1,697 | 1,645 | - | 1,645 | 3\% | - | 3\% |
| PEP | 1,424 | - | 1,424 | 1,229 | - | 1,229 | 16\% | - | 16\% |

(1) Excluding adjustment to present value, pass-through to partners, and mandatory and renegotiation discounts

The average ticket for on-campus higher education increased by $2 \%$, influenced by growth in the different categories of students - especially the $9 \%$ in the out-of-pocket ticket -, partially offset by the reduction in the participation of FIES and PEP students. Due to the higher incidence of renegotiation discounts and compulsory discounts in some places (in compliance with lawsuits), we present the above analysis free of these effects. Regarding digital education, there was a decrease of $17 \%$, due to the increase in the participation of $100 \%$ online courses in the course mix.

## Net Revenues

Net revenue decreased $32 \%$ in 3Q20, due to the reduction in the on-campus student base and the higher incidence of discounts, as mentioned before. In our own units, the drop in relevance of FIES is evident, whose revenue fell by $52 \%$, as well as the lower contribution of PMT revenue (-69\%), partially offset by the increase in digital product. The drop in thirdparty units reflects the greater participation of $100 \%$ online courses in the mix, and the still low participation of Digital Premium, which requires more investments by partners.

| Kroton - Values in R\$ ('000) | 3Q20 | 3Q19 | \% AH | 2Q20 | \% AH | 9M20 | $9 \mathrm{M19}$ | \% AH |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net Revenue | 762,162 | 1,113,156 | -31.5\% | 1,051,861 | -27.5\% | 2,696,719 | 3,692,675 | -27.0\% |
| Net Revenue - Undergraduation - Own units | 623,162 | 885,371 | -29.6\% | 832,019 | -25.1\% | 2,127,163 | 3,000,723 | -29.1\% |
| Net Revenue - Out-of-pocket | 297,295 | 471,087 | -36.9\% | 461,578 | -35.6\% | 1,089,532 | 1,501,372 | -27.4\% |
| Net Revenue - FIES (financed part net of APV) | 96,467 | 200,473 | -51.9\% | 145,917 | -33.9\% | 304,271 | 746,576 | -59.2\% |
| Net Revenue - PEP (installment part net of APV) | 106,857 | 98,055 | 9.0\% | 136,254 | -21.6\% | 357,055 | 375,163 | -4.8\% |
| Net Revenue - PMT (installment part net of APV) | 23,084 | 74,710 | -69.1\% | 19,444 | 18.7\% | 145,320 | 256,863 | -43.4\% |
| Net Revenue - Digital Out-of-pocket | 99,450 | 41,045 | 142.3\% | 68,826 | 44.5\% | 230,936 | 120,461 | 91.7\% |
| Net Revenue - Digital PMT (installment part net of APV) | 8 | - | n.a. | - | n.a. | 48 | 288 | -83.3\% |
| Net Revenue - Undergraduation - Third-party units | 130,580 | 218,625 | -40.3\% | 209,615 | -37.7\% | 538,258 | 657,488 | -18.1\% |
| Net Revenue - Digital Out-of-pocket | 129,167 | 218,625 | -40.9\% | 209,615 | -38.4\% | 532,755 | 653,120 | -18.4\% |
| Net Revenue - Digital PMT (installment part net of APV) | 1,413 | - | n.a. | - | n.a. | 5,503 | 4,368 | 26.0\% |
| Net Revenue - Othres | 8,420 | 9,161 | -8.1\% | 10,227 | -17.7\% | 31,298 | 34,464 | -9.2\% |

KROTON | FINANCIAL PERFORMANCE

| Kroton - Values in R \$ ('000) | 3Q20 | 3Q19 | Chg.\% | 2Q20 | Chg.\% | 9 M 20 | $9 \mathrm{M19}$ | Chg.\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Gross Revenue | 1,144,575 | 1,441,592 | -20.6\% | 1,424,279 | -19.6\% | 3,810,451 | 4,765,111 | -20.0\% |
| Gross Revenue Deductions | $(382,413)$ | $(328,436)$ | 16.4\% | $(372,419)$ | 2.7\% | $(1,113,732)$ | $(1,072,436)$ | 3.9\% |
| Tax | $(25,355)$ | $(32,981)$ | -23.1\% | $(36,500)$ | -30.5\% | $(95,666)$ | $(110,144)$ | -13.1\% |
| ProUni | $(220,627)$ | $(241,450)$ | -8.6\% | $(230,465)$ | -4.3\% | $(677,732)$ | $(750,152)$ | -9.7\% |
| Returns |  |  | n.a. |  | n.a. | (10) |  | n.a |
| Total Discounts | $(136,431)$ | $(54,005)$ | 152.6\% | $(105,454)$ | 29.4\% | $(340,324)$ | $(212,140)$ | 60.4\% |
| FGEDUC | $(5,236)$ | $(11,425)$ | -54.2\% | $(9,251)$ | -43.4\% | $(17,957)$ | $(44,036)$ | -59.2\% |
| FIES - Administratuve Fee | $(1,859)$ | $(4,057)$ | -54.2\% | $(3,288)$ | -43.4\% | $(6,380)$ | $(15,785)$ | -59.6\% |
| Other | $(129,335)$ | $(38,523)$ | 235.7\% | (92,916) | 39.2\% | $(315,986)$ | $(152,318)$ | 107.5\% |
| Net Revenue | 762,162 | 1,113,156 | -31.5\% | 1,051,861 | -27.5\% | 2,696,719 | 3,692,675 | -27.0\% |
| Total of Costs | $(179,992)$ | $(254,892)$ | -29.4\% | $(205,878)$ | -12.6\% | $(583,251)$ | $(739,294)$ | -21.1\% |
| Cost of Goods | (712) | $(1,060)$ | -32.9\% | $(6,769)$ | -89.5\% | $(10,369)$ | $(4,339)$ | 139.0\% |
| Cost of Services | $(179,280)$ | $(253,832)$ | -29.4\% | $(199,110)$ | -10.0\% | $(572,883)$ | $(734,955)$ | -22.1\% |
| Faculty, Other Personnel and Third-Party Services | $(156,472)$ | $(224,846)$ | -30.4\% | $(187,885)$ | -16.7\% | $(515,430)$ | $(660,687)$ | -22.0\% |
| Rent | $(1,090)$ | $(7,232)$ | -84.9\% | 1,304 | -183.6\% | $(4,267)$ | $(15,537)$ | -72.5\% |
| Materials | $(6,413)$ | $(7,266)$ | -11.7\% | $(1,960)$ | 227.1\% | $(11,646)$ | $(17,027)$ | -31.6\% |
| Maintenance | $(1,679)$ | $(3,289)$ | -49.0\% | $(1,277)$ | 31.5\% | $(7,998)$ | $(9,128)$ | -12.4\% |
| Other | $(13,625)$ | $(11,199)$ | 21.7\% | $(9,292)$ | 46.6\% | $(33,541)$ | $(32,576)$ | 3.0\% |
| Gross Income | 582,170 | 858,264 | -32.2\% | 845,982 | -31.2\% | 2,113,467 | 2,953,381 | -28.4\% |
| Gross Margin | 76.4\% | 77.1\% | -0.7 p.p. | 80.4\% | -4.0 p.p. | 78.4\% | 80.0\% | -1.6 p.p. |
| Total Operating Expenses | $(126,400)$ | $(159,490)$ | -20.7\% | $(154,758)$ | -18.3\% | $(438,840)$ | $(527,894)$ | -16.9\% |
| Personnel Expenses | $(67,575)$ | (84,581) | -20.1\% | $(76.793)$ | -12.0\% | $(217,197)$ | $(258,005)$ | -15.8\% |
| General and Administrative Expenses | $(58,825)$ | (74,910) | -21.5\% | $(77.965)$ | -24.5\% | $(221,644)$ | $(269,889)$ | -17.9\% |
| Provision for Doubtful Account - PDA | $(204,494)$ | $(156,346)$ | 30.8\% | $(487,812)$ | -58.1\% | $(897,696)$ | $(534,125)$ | 68.1\% |
| (+) Interest and Penalties on Tuition | 30,912 | 72,547 | -57.4\% | 7.966 | 288.1\% | 92,490 | 165,469 | -44.1\% |
| (+) Equity | - | (0) | -100.0\% | - | n.a. | - | (0) | -100.0\% |
| Selling and Marketing Expenses | $(106,552)$ | $(112,496)$ | -5.3\% | $(80,911)$ | 31.7\% | $(330,935)$ | $(326,588)$ | 1.3\% |
| Operating Result | 175,637 | 502,479 | -65.0\% | 130,466 | 34.6\% | 538,486 | 1,730,243 | -68.9\% |
| Operating Margin | 23.0\% | 45.1\% | -22.1 p.p. | 12.4\% | 10.6 p.p. | 20.0\% | 46.9\% | -26.9 p.p. |
| Corporate Expenses | $(45,226)$ | $(64,900)$ | -30.3\% | $(33,950)$ | 33.2\% | $(133,306)$ | $(206,248)$ | -35.4\% |
| Recurring EBITDA | 130,411 | 437,579 | -70.2\% | 96,516 | 35.1\% | 405,180 | 1,523,995 | -73.4\% |
| Recurring EBITDA Margin | 17.1\% | 39.3\% | -22.2 p.p. | 9.2\% | 7.9 p.p. | 15.0\% | 41.3\% | -26.2 p.p. |
| (+) Openinng Balance: Reversals of Contingencies | - | - | n.a. | - | n.a. | - | - | n.a. |
| (-) Non-Recurring Items | $(49,645)$ | $(24,936)$ | 99.1\% | $(46,385)$ | 7.0\% | $(121,266)$ | $(123,808)$ | -2.1\% |
| EBITDA | 80,766 | 412,643 | -80.4\% | 50,131 | 61.1\% | 283,914 | 1,400,187 | -79.7\% |
| EBITDA Margin | 10.6\% | $37.1 \%$ | -26.5 p.p. | 4.8\% | 5.8 p.p. | 10.5\% | $37.9 \%$ | -27.4 p.p. |

The efficiency gains in the academic model and the greater participation of digital education allowed the gross margin to remain practically stable (drop of only 0.7 pp , to $76.4 \%$, a level still quite healthy), even with the drop in net revenues. In operational expenses, there is a significant reduction in the lines of personnel and corporate expenses - reflecting the company's efforts to contain expenses, in addition to the effect of the reduction in working hours provided by provisional measure 936 - as well as in the general and administrative expenses line, here reflecting the savings from the temporary closure of units, among others. However, these savings were more than offset by the greater need for provisioning and the retraction in the interest rate and arrears on monthly fees, which led to the contraction of the margin observed in the period, as shown in the graph below:

Recurring EBITDA Analysis 3Q20 x 3Q19 (R\$ million)


| Kroton - Values in R\$ ('000) | 3Q20 | 3Q19 | Chg.\% | 2Q20 | Chg.\% |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Provision for Doubtful Account - PDA | $(204,494)$ | $(156,346)$ | 30.8\% | $(487,811)$ | -58.1\% |
| PDA / Postsecondary Net Revenues' | -26.8\% | -14.0\% | -12.8 p.p. | -46.4\% | 19.5 p.p |
| PDA Out-of-pocket | $(127,435)$ | $(68,369)$ | 86.4\% | $(180,372)$ | -29.3\% |
| PDA Out-of-pocket / Postsecondary Net Revenues Out-of-pocket' | -24.2\% | -9.4\% | -14.9 p.p. | -24.4\% | 0.1 p.p |
| PDA FIES - Financed Part | (868) | $(1,804)$ | -51.9\% | $(1,348)$ | -35.6\% |
| PDA FIES / Postsecondary Net Revenues FIES' | -0.9\% | -0.9\% | 0.0 p.p | -0.9\% | 0.0 p.p |
| PDA PEP - Installment Part | $(61,977)$ | $(49,028)$ | 26.4\% | $(229,135)$ | -73.0\% |
| PDA PEP / Postsecondary Net Revenues PEP' | -58.0\% | -50.0\% | -8.0 p.p. | -168.2\% | 110.2 p.p |
| PDA PMT - Installment Part | (14,213) | $(37,145)$ | -61.7\% | $(76.956)$ | -81.5\% |
| PDA PMT / Postsecondary Net Revenues PMT' | -58.0\% | -49.7\% | -8.3 p.p. | -395.8\% | 337.8 p.p |

During 3Q20, current payments continued to improve, which enabled the generation of operating cash in the quarter. However, the deterioration in late payments, added to the Company's more reactive stance in closing contracts for students with a history of default and low probability of receipt, required the maintenance of a high level of provisioning (compared to previous years) to face the aging of the receivables portfolio (the older the overdue security, the greater the need for coverage for losses). As a percentage of net revenue, the PDA of the out-of-pocket student was $24.2 \%$, in line with the $24.4 \%$ reported in 2Q20, while installment products (PEP / PMT) remained at $58 \%$, as revised by assumptions announced in 2Q20.

| Coverage Ratio | 3Q20 | 3Q19 | Chg.\% | 2Q20 | Chg.\% |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Kroton | 54.5\% | 38.7\% | 15.8 P.p | 50.3\% | 4.2 P.p |
| Private Installment Plan (PEP/PMT) | 59.8\% | 47.9\% | 11.9 p.p | 58.0\% | 1.8 p.p |
| Kroton ex-Private Installment Plan | 43.4\% | 22.9\% | 20.5 p.p | 35.1\% | 8.3 p.p |
| Out-of-Pocket | 41.9\% | 19.1\% | 22.8 p.p | 32.2\% | 9.7 p.p |
| FIES (Public Financing) | 50.9\% | 36.9\% | 14.0 p.p | 49.8\% | 1.1 p.p |

Due to the higher provisioning, the out-of-pocket student coverage rate increased 9.7 percentage points compared to 2Q20, reaching 41.9\%. Due to the increase in provisioning, the improvement in on time payment and the reduction in net revenue, the volume of accounts receivable by the out-of-pocket student decreased 19\% compared to 2Q20.

| Net Accounts Receivable - Values in R\$ (000) | 3Q20 | 3Q19 | Chg.\% | 2Q20 | Chg.\% |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Kroton | 2,189,743 | 2,732,208 | -19.9\% | 2,412,889 | -9.2\% |
| Private Installment Plan (PEP/PMT) | 1,311,252 | 1,464,339 | -10.5\% | 1,351,885 | -3.0\% |
| Kroton ex-Private Installment Plan | 878,491 | 1,267,870 | -30.7\% | 1,061,003 | -17.2\% |
| Out-of-Pocket | 749,438 | 1,047,091 | -28.4\% | 926,914 | -19.1\% |
| FIES (Public Financing) | 129,053 | 220,779 | -41.5\% | 134,090 | -3.8\% |

The Average Receivables Term (ART) of the out-of-pocket student reduced 15 days compared to 2 Q 20 and 20 days compared to 3Q19, to 106 days. Due to the maturation of installment products and the reduction of FIES 'share of net revenue, Kroton's consolidated ART increased 11 days in the annual comparison and, even with these effects, presented a decrease of 2 days in the quarterly comparison.

| Average Accounts Receivable Term (days) | 3Q20 | 3Q19 | Chg.\% | 2Q20 | Chg.\% |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Kroton | 210 | 199 | 11 | 212 | 2 |
| Private Installment Plan (PEP/PMT) | 697 | 653 | 44 | 677 | 20 |
| Kroton ex-Private Installment Plan | 103 | 111 | 8 | 113 | 10 |
| Out-of-Pocket | 106 | 126 | 20 | 121 | 15 |
| FIES (Public Financing) | 87 | 70 | 17 | 76 | 11 |

## PLATOS | OPERATIONAL PERFORMANCE

Student Base

| Student Base | 3Q20 | 3Q19 | \% Chg. | 2Q20 | \% Chg. |
| :---: | :---: | :---: | :---: | :---: | :---: |
| On-Campus Graduate | 5,245 | 8,703 | -39.7\% | 7,259 | -27.7\% |
| Digital Graduate | 40,758 | 31,886 | 27.8\% | 36,269 | 12.4\% |
| Total Graduate | 46,003 | 40,589 | 13.3\% | 43,528 | 5.7\% |

The student base grew $13 \%$ in 3Q20, due to the $28 \%$ growth in digital graduate courses, which reinforces the perception that the digitalization movement is taking place throughout higher education, both in undergraduate and graduate courses.

On-Campus Graduate Programs - Student Base Evolution

| Student Base | 3Q20 | 3Q19 | \% Chg. | 2Q20 | \% Chg. |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Initial Base | 7,259 | 7.990 | -9.1\% | 8,483 | -14.4\% |
| Enrollments | 79 | 2,973 | -97.3\% | 392 | -79.8\% |
| Graduations | $(1,964)$ | $(1,992)$ | -1.4\% | $(1,433)$ | 37.1\% |
| Dropouts | (129) | (268) | -51.9\% | (183) | -29.5\% |
| Final Base | 5,245 | 8,703 | -39.7\% | 7,259 | -27.7\% |

Digital Graduate Programs - Student Base Evolution

| Student Base | 3Q20 | 3Q19 | \% Chg. | 2Q20 | \% Chg. |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Initial Base | 36,269 | 34,418 | 5.4\% | 36,293 | -0.1\% |
| Enrollments | 16,470 | 10,580 | 55.7\% | 10,920 | 50.8\% |
| Graduations | (10,917) | $(12,570)$ | -13.2\% | $(9,885)$ | 10.4\% |
| Dropouts | $(1,064)$ | (542) | 96.3\% | $(1,059)$ | 0.5\% |
| Final Base | 40,758 | 31,886 | 27.8\% | 36,269 | 12.4\% |

The $56 \%$ growth in digital graduate enrollment - which more than offset the loss in on-campus graduate intake - reflects the commercial and marketing team's focus on the commercialization of this product, more effective commercial campaigns, and the various digital marketing practices that leveraged our e-commerce.

Average Ticket ${ }^{(1)}$

| Average Ticket ( R ( $)$ | 3Q20 | 3Q19 | \% Chg. | 2Q20 | \% Chg. |
| :---: | :---: | :---: | :---: | :---: | :---: |
| On-Campus Graduate | 281 | 276 | 1.7\% | 321 | -12.7\% |
| Digital Graduate | 278 | 277 | 0.3\% | 266 | 4.7\% |
| Total | 278 | 277 | 0.5\% | 276 | 0.9\% |

(1) For the average ticket, the total net revenues of the Lato Sensu product is considered, adding the revenues recognized in Platos and Kroton, divided by the period's average student base.

In 3Q20, while the average ticket for on-campus products increased by $1.7 \%$, the average ticket for the digital product remained practically stable.

## PLATOS | FINANCIAL PERFORMANCE

Currently, Platos has Kroton as the sole customer. Therefore, in order to prepare its results, the revenue share and costs criterion is used, such that the result of the lato sensu graduate operation is shared equally between both companies. Therefore, most of the revenue from lato sensu graduate courses are allocated to Platos and the rest to Kroton. In the income statements presented in this document, Platos' results are shown net of the transfer to Kroton, except for ticket and Accounts Receivable analyses.

| Platos - Values in R\$ ('000) | 3Q20 | 3Q19 | Chg.\% | 2Q20 | Chg.\% | 9M20 | $9 \mathrm{M19}$ | Chg.\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Gross Revenue | 25,210 | 23,065 | 9.3\% | 23,630 | 6.7\% | 72,171 | 67,131 | 7.5\% |
| Gross Revenue Deductions | $(1,808)$ | $(2,251)$ | -19.7\% | $(1,509)$ | 19.8\% | $(4,981)$ | $(7,250)$ | -31.3\% |
| Tax | $(1,200)$ | $(1,318)$ | -9.0\% | $(1,093)$ | 9.8\% | $(3,956)$ | $(4,202)$ | -5.9\% |
| Returns | - | - | n.a. | - | n.a. | - | - | n.a. |
| Total Discounts | (608) | (932) | -34.8\% | (416) | 46.1\% | $(1,025)$ | $(3,048)$ | -66.4\% |
| Net Revenue | 23,401 | 20,815 | 12.4\% | 22,121 | 5.8\% | 67,191 | 59,882 | 12.2\% |
| Total of Costs | $(1,482)$ | $(2,088)$ | -29.0\% | $(1,476)$ | 0.4\% | $(4,791)$ | $(5,198)$ | -7.8\% |
| Cost of Goods | 0 | 9 | -99.3\% | (2) | -102.8\% | 3 | 9 | -69.0\% |
| Cost of Services | $(1,482)$ | $(2,098)$ | -29.4\% | $(1,474)$ | 0.6\% | $(4,794)$ | $(5,208)$ | -8.0\% |
| Faculty, Other Personnel and Third-Party Services | $(1,449)$ | $(1,959)$ | -26.0\% | $(1,359)$ | 6.6\% | $(4,561)$ | $(4,980)$ | -8.4\% |
| Rent | - | 13 | -100.0\% | - | n.a. | - | 13 | -100.0\% |
| Materials | - | - | n.a. | - | n.a. | - | - | n.a. |
| Maintenance | (33) | (152) | -78.5\% | (39) | -16.6\% | (233) | (241) | -3.3\% |
| Other | - | - | n.a. | (75) | -100.0\% | - | - | n.a. |
| Gross Income | 21,920 | 18,727 | 17.1\% | 20,645 | 6.2\% | 62,400 | 54,684 | 14.1\% |
| Gross Margin | 93.7\% | 90.0\% | 3.7 p.p. | 93.3\% | 0.3 p.p. | 92.9\% | 91.3\% | 1.6 p.p. |
| Total Operating Expenses | $(3,118)$ | $(3,531)$ | -11.7\% | $(2,582)$ | 20.8\% | $(8,802)$ | $(11,399)$ | -22.8\% |
| Personnel Expenses | $(2,811)$ | $(2,774)$ | 1.3\% | $(2,430)$ | 15.7\% | $(7,852)$ | $(9,360)$ | -16.1\% |
| General and Administrative Expenses | (307) | (758) | -59.5\% | (151) | 103.0\% | (950) | $(2,039)$ | -53.4\% |
| Provision for Doubtful Account - PDA | $(2,045)$ | $(2,401)$ | -14.8\% | $(3,476)$ | -41.2\% | $(6,937)$ | $(6,726)$ | 3.1\% |
| (+) Interest and Penalties on Tuition | (8) | 100 | -108.2\% | 2 | -442.4\% | 29 | 562 | -94.9\% |
| (+) Equity | - | 0 | -100.0\% | - | n.a. | - | (0) | -100.0\% |
| Selling and Marketing Expenses | $(6,288)$ | $(3,540)$ | 77.6\% | $(6,339)$ | -0.8\% | $(15,878)$ | $(10,549)$ | 50.5\% |
| Operating Result | 10,460 | 9,355 | 11.8\% | 8,251 | 26.8\% | 30,811 | 26,572 | 16.0\% |
| Operating Margin | 44.7\% | 44.9\% | -0.2 p.p. | 37.3\% | 7.4 p.p. | 45.9\% | 44.4\% | 1.5 p.p. |
| Corporate Expenses | $(2,210)$ | (670) | 230.0\% | 742 | -397.9\% | $(2,267)$ | $(1,359)$ | 66.9\% |
| Recurring EBITDA | 8,250 | 8,685 | -5.0\% | 8,993 | -8.3\% | 28,544 | 25,213 | 13.2\% |
| Recurring EBITDA Margin | 35.3\% | 41.7\% | -6.5 p.p. | 40.7\% | -5.4 p.p. | 42.5\% | $42.1 \%$ | 0.4 p.p. |
| (+) Openinng Balance: Reversals of Contingencies | - | - | n.a. | - | n.a. | - | - | n.a. |
| (-) Non-Recurring Items | (605) | (787) | -23.1\% | 30 | -2094.7\% | (610) | $(1,129)$ | -46.0\% |
| EBITDA | 7,645 | 7,898 | -3.2\% | 9,023 | -15.3\% | 27,934 | 24,084 | 16.0\% |
| EBITDA Margin | $32.7 \%$ | 37.9\% | -5.3 p.p. | 40.8\% | -8.1 p.p. | 41.6\% | 40.2\% | 1.4 p.p. |

Platos recorded another quarter of double-digit growth in net revenue, which, combined with the greater participation of digital education in the mix of courses, led to an expansion of 3.7 pp in the gross margin. The increase in marketing expenses was the main offender to recurring EBITDA in the quarter, reflecting a more competitive scenario, but justified by the boost in the growth of net revenue. It should also be noted that there was a reclassification of marketing expenses in 2019 (previously allocated in Kroton), which changed the basis for comparison. In addition, 3Q20 was burdened by the readjustment of corporate expenses related to 1 H 20 (also previously allocated in Kroton). Thus, we believe that the vision accumulated in the year better reflects Platos' operating performance, with growth of $12 \%$ and $13 \%$ in net revenue and recurring EBITDA, respectively.

## PDA and Accounts Receivable

| Values in R \$ (000) | 3Q20 | 3Q19 | Chg.\% | 2Q20 | Chg.\% |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Gross Accounts Receivable | 87,445 | 71,481 | 22.3\% | 82,819 | 5.6\% |
| PDA Balance | $(26,117)$ | $(13,935)$ | 87.4\% | $(22,952)$ | 13.8\% |
| Coverage Ratio | 29.9\% | 19.5\% | 53.2\% | 27.7\% | 7.8\% |
| Net Accounts Receivable | 61,328 | 57,546 | 6.6\% | 59,867 | 2.4\% |
| Average Accounts Receivable Term (days) | 188 | 198 | -10 days | 188 | 0 days |

* Disregards Credit Card balance

PDA and coverage index registered higher levels in the annual comparison, due to the pandemic, but with stability in relation to 2Q20. The higher coverage ratio kept net accounts receivable practically stable in the annual comparison, with a 10-day drop in ART; in the quarterly comparison, the ART remained constant at 188 days.

## SABER | OPERATIONAL PERFORMANCE

| Student Base |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Student Base | 3Q20 | 3Q19 | \% Chg. | 2Q20 | \% Chg. |
| Own Schools/Management Contracts | 52 | 54 | -3.7\% | 52 | 0.0\% |
| Red Balloon Units/Franchises | 121 | 125 | -3.2\% | 122 | -0.8\% |
| Students enrolled in Own Units/Management Contracts | 31,098 | 35,638 | -12.7\% | 31,480 | -1.2\% |
| Students enrolled in Red Balloon Units/Franchises | 21,060 | 26,083 | -19.3\% | 22,442 | -6.2\% |

The student base decreased by $13 \%$, due to the termination of two management contracts and the higher dropout rate, concentrated in early childhood education and in the early years of elementary school. In relation to 2Q20, however, the student base remained practically stable, stopping the dropout rate that resulted from the effects of the pandemic. The Red Balloon student base, on the other hand, decreased $19 \%$ and $6 \%$ in the annual and quarterly view, respectively, also because of the pandemic.

Net Revenues

| Saber - Values in RS ('000) | 3Q20 | 3Q19 | Chg.\% | 2Q20 | Chg.\% | 9 M 20 | $9 \mathrm{M19}$ | Chg.\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net Revenue | 154,140 | 183,715 | -16.1\% | 161,309 | -4.4\% | 525,988 | 562,738 | -6.5\% |
| Net Revenue from subscription model | 143,778 | 172,020 | -16.4\% | 151,562 | -5.1\% | 481,223 | 510,004 | -5.6\% |
| Net Revenue - Red Balloon | 10,362 | 11,695 | -11.4\% | 9,747 | 6.3\% | 44,764 | 52,734 | -15.1\% |

Revenue from the operation of schools fell by 16\%, due to the drop in the student base, the recognition of R\$ 8 million in punctuality discounts (recorded as financial expenses in 1 H 20 ) and compulsory discounts established by lawsuits in some cities, as mentioned in 2Q20. The revenue from complementary activities and from Red Balloon, in turn, registered a reduction due to the conditions of social isolation imposed by the pandemic.

Average Ticket

| Average Ticket (R\$) | 3Q20 | 3Q19 | \% Chg. | 2Q20 | \% Chg. |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Total Own Schools/Management Contracts | 1,541 | 1,609 | -4.2\% | 1,605 | -4.0\% |
| Red Balloon | 164 | 149 | 9.7\% | 145 | 13.3\% |

The average ticket for schools dropped $4 \%$ in comparison with the same quarter of the previous year. Excluding the effects mentioned in the previous section, the average ticket would have expanded by $2 \%$, reflecting the successful commercial discount reduction strategy, partially offset by higher discounts due to the pandemic.

## SABER | FINANCIAL PERFORMANCE

| Saber - Values in R\$ ('000) | 3Q20 | 3Q19 | Chg.\% | 2Q20 | Chg.\% | 9 M 20 | $9 \mathrm{M19}$ | Chg.\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Gross Revenue | 213,075 | 226,334 | -5.9\% | 197,874 | 7.7\% | 661,703 | 689,781 | -4.1\% |
| Gross Revenue Deductions | $(58,936)$ | $(42,619)$ | 38.3\% | $(36,565)$ | 61.2\% | $(135,715)$ | $(127,044)$ | 6.8\% |
| Tax | $(11,901)$ | $(15,071)$ | -21.0\% | $(12,377)$ | -3.8\% | $(39,786)$ | $(46,441)$ | -14.3\% |
| Returns | (1) | (571) | -99.8\% | (748) | -99.9\% | $(1,366)$ | $(2,321)$ | -41.1\% |
| Total Discounts | $(47,034)$ | $(26,978)$ | 74.3\% | $(23,439)$ | 100.7\% | $(94,563)$ | $(78,282)$ | 20.8\% |
| Net Revenue | 154,140 | 183,715 | -16.1\% | 161,309 | -4.4\% | 525,988 | 562,738 | -6.5\% |
| Total of Costs | $(73,372)$ | $(87,247)$ | -15.9\% | $(77,811)$ | -5.7\% | $(231,741)$ | $(269,916)$ | -14.1\% |
| Cost of Goods | $(1,388)$ | $(2,979)$ | -53.4\% | $(5,014)$ | -72.3\% | $(16,021)$ | $(19,797)$ | -19.1\% |
| Cost of Services | $(71,985)$ | $(84,267)$ | -14.6\% | $(72,797)$ | -1.1\% | (215,721) | $(250,119)$ | -13.8\% |
| Faculty, Other Personnel and Third-Party Services | $(66,322)$ | $(76,195)$ | -13.0\% | $(67,589)$ | -1.9\% | $(195,563)$ | $(219,555)$ | -10.9\% |
| Rent | $(1,032)$ | - | n.a. | (184) | 460.2\% | $(1,982)$ | $(2,843)$ | -30.3\% |
| Materials | (459) | $(1,498)$ | -69.3\% | (923) | -50.2\% | $(2,484)$ | $(4,320)$ | -42.5\% |
| Maintenance | $(3,224)$ | $(5,051)$ | -36.2\% | $(3,436)$ | -6.2\% | $(12,358)$ | $(18,467)$ | -33.1\% |
| Other | (947) | $(1,524)$ | -37.9\% | (665) | 42.5\% | $(3,334)$ | $(4,933)$ | -32.4\% |
| Gross Income | 80,767 | 96,468 | -16.3\% | 83,498 | -3.3\% | 294,246 | 292,822 | 0.5\% |
| Gross Margin | $52.4 \%$ | 52.5\% | -0.1 p.p. | $51.8 \%$ | 0.6 p.p. | 55.9\% | $52.0 \%$ | 3.9 p.p. |
| Total Operating Expenses | $(32,754)$ | $(30,142)$ | 8.7\% | $(30,838)$ | 6.2\% | $(102,820)$ | $(107,350)$ | -4.2\% |
| Personnel Expenses | $(28,007)$ | $(26,944)$ | 3.9\% | $(29,752)$ | -5.9\% | $(86,717)$ | $(87,147)$ | -0.5\% |
| General and Administrative Expenses | $(4,746)$ | $(3,199)$ | 48.4\% | $(1,086)$ | 336.9\% | $(16,103)$ | $(20,203)$ | -20.3\% |
| Provision for Doubtful Account - PDA | $(6,406)$ | $(3,258)$ | 96.7\% | $(1,561)$ | 310.5\% | $(9,758)$ | $(7,048)$ | 38.4\% |
| (+) Interest and Penalties on Tuition | 129 | (492) | -126.1\% | 154 | -16.4\% | 503 | (33) | -1643.8\% |
| (+) Equity | - | 0 | -100.0\% | - | n.a. | - | 0 | -100.0\% |
| Selling and Marketing Expenses | $(1,368)$ | $(3,842)$ | -64.4\% | $(2,576)$ | -46.9\% | $(6,320)$ | $(10,710)$ | -41.0\% |
| Operating Result | 40,368 | 58,734 | -31.3\% | 48,677 | -17.1\% | 175,852 | 167,680 | 4.9\% |
| Operating Margin | 26.2\% | 32.0\% | -5.8 p.p. | 30.2\% | -4.0 p.p. | 33.4\% | 29.8\% | 3.6 p.p. |
| Corporate Expenses | $(10,201)$ | $(12,451)$ | -18.1\% | $(5,798)$ | 76.0\% | $(22,886)$ | $(30,209)$ | -24.2\% |
| Recurring EBITDA | 30,167 | 46,283 | -34.8\% | 42,880 | -29.6\% | 152,966 | 137,472 | 11.3\% |
| Recurring EBITDA Margin | 19.6\% | 25.2\% | -5.6 p.p. | 26.6\% | -7.0 p.p. | 29.1\% | 24.4\% | 4.7 p.p. |
| (+) Openinng Balance: Reversals of Contingencies | - | - | n.a. | - | n.a. | - | - | n.a. |
| (-) Non-Recurring Items | $(381,474)$ | $(5,045)$ | 7461.2\% | $(5,413)$ | 6947.4\% | $(390,877)$ | $(18,489)$ | 2014.1\% |
| EBITDA | $(351,307)$ | 41,238 | -951.9\% | 37,467 | -1037.6\% | $(237,911)$ | 118,983 | -300.0\% |
| EBITDA Margin | -227.9\% | 22.4\% | -250.4 p.p. | 23.2\% | -251.1 p.p. | -45.2\% | 21.1\% | -66.4 p.p. |

Despite the drop in revenue, the gross margin remained stable, thanks to the efficiencies related to teaching costs and other operating costs. The lower dilution of operating expenses and the greater need for provisioning, added to a credit for legal contingencies recorded in 3Q19, led to a contraction in the EBITDA margin, with a consequent reduction in this indicator in absolute terms. Excluding the effect of discounts mentioned in the net revenue section, and the credit mentioned above, recurring EBITDA would have expanded by $11 \%$ (+6.2 p.p. at the margin). Year-to-date, Saber recorded an $11 \%$ increase in recurring EBITDA, with an expansion of 4.7 p.p. on the margin. Among the non-recurring items, the recognition of impairment of assets (impairment) in the amount of $\mathrm{R} \$ 374$ million, with no cash effect, stands out.

PDA and Accounts Receivable ${ }^{(1)}$

| Values in $\mathrm{R} \$(000)$ | 3Q20 | 3Q19 | Chg.\% | 2Q20 | Chg.\% |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Gross Accounts Receivable | 79,807 | 71,616 | 11.4\% | 72,428 | 10.2\% |
| PDA Balance | $(19,116)$ | $(9,985)$ | 91.5\% | $(14,657)$ | 30.4\% |
| Coverage Ratio | 24.0\% | 13.9\% | $71.8 \%$ | 20.2\% | 18.4\% |
| Net Accounts Receivable | 60,691 | 61,631 | -1.5\% | 57,771 | 5.1\% |
| Average Accounts Receivable Term (days) | 31 | 30 | 1 days | 29 | 2 days |

* Disregards Credit Card balance ${ }^{1}$ For comparison, 2Q19 data on business arising from the acquisition of Somos are shown under the same criterion adopted as of 3Q19, that is, considering the write-off of slips outstanding for over 360 days with the respective write-off in the PDA balance

The higher provisioning in 3Q20 was due to the increase in defaults observed during the pandemic. With the reenrollment process for the academic year 2021, we have already observed a decrease in defaults, with the renegotiation of outstanding bonds. Therefore, we expect less provisioning in the coming quarters. It is worth mentioning that, despite the greater delinquency observed, the ART of this division remained at a very healthy level, with an increase of only 2 days in comparison with the immediately previous quarter.

## VASTA | OPERATIONAL PERFORMANCE

Vasta's commercial cycle begins in the fourth quarter, during which the first content deliveries are made to students from partner schools for the following year, and ends in the third quarter of the following year. For this reason, the most important variations in the business are perceived from the third to the fourth quarters. In addition, the business cycle is significantly subject to seasonality: as content deliveries occur mostly in the fourth quarter and the first quarter (of the following year), in these quarters, there is greater recognition of revenues and costs. In this sense, the figures for the second and third quarters are usually less significant.

Student Base - Subscription Models

| Student Base | 3Q20 | 3Q19 | \% AH | 2Q20 | \% AH |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Partner Schools (Core Content) | 4,167 | 3,400 | 22.6\% | 4,167 | 0.0\% |
| Partner Schools (Complementary Content) | 636 | 417 | 52.5\% | 636 | 0.0\% |
| Students (Core Content) | 1,311,147 | 1,185,799 | 10.6\% | 1,311,147 | 0.0\% |
| Students (Complementary Content) | 213,058 | 133,583 | 59.5\% | 213,058 | 0.0\% |

During the school year, schools only adjust their requests according to the actual number of students until the second quarter and, therefore, there is no change in relation to operational performance in the second half of the year. This situation could have been different this year due to the impact of the pandemic on the sector as a whole, but the effort to offer an efficient and engaging digital platform, coupled with the Company's ability to support all the activities of the school year remotely, ended for strengthening the resilience of the business and further strengthening the relationship with partner schools.

Net Revenues

| Vasta - Values in R\$ ('000) | 3Q20 | 3Q19 | Chg.\% | 2Q20 | Chg.\% | 9 M 20 | $9 \mathrm{M19}$ | Chg.\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net Revenue | 141,415 | 137,893 | 2.6\% | 110,191 | 28.3\% | 654,066 | 607,039 | 7.7\% |
| Net Revenue from subscription model | 105,849 | 115,311 | -8.2\% | 98,942 | 7.0\% | 476,025 | 434,295 | 9.6\% |
| Net Revenue from core business | 105,481 | 115,161 | -8.4\% | 97,777 | 7.9\% | 442,379 | 411,826 | 7.4\% |
| Net Revenue from complementary solutions | 368 | 150 | 144.6\% | 1,165 | -68.4\% | 33,646 | 22,469 | 49.7\% |
| Net Revenue - Others | 35,566 | 22,581 | 57.5\% | 11,249 | 216.2\% | 178,041 | 172,743 | 3.1\% |

Net revenue from subscription products, which encompasses all educational solutions with recurring revenue (basically learning systems), represented $75 \%$ of the company's total revenue in this quarter and was $8 \%$ lower than in the same period last year. It is important to remember that the relatively low growth in total net revenue is a consequence of the seasonality of the business, which reserves a greater recognition of revenue at the beginning of the sales cycle. For this reason, when analyzing the accumulated performance for the year, subscription revenue was $10 \%$ higher. In the analysis of the Annual Contract Value (ACV) of Vasta's subscription services and products for the complete 2020 sales cycle (from October 2019 to September 2020), the accumulated growth was $18 \%$, a performance that reinforces not only the resilience of the business, especially when considering all the economic instability faced throughout the year, but also the commercial strength of Vasta's service platform. Another point that is important to highlight is the behavior of revenue from other businesses, which grew by $58 \%$ in the annual comparison, and a substantial growth when compared to the previous quarter, which reinforces the resumption of commercial activity after the initial impact with the closing face-to-face activities of schools and bookstores.

## VASTA | FINANCIAL PERFORMANCE

| Vasta - Values in R\$ ('000) | 3Q20 | 3Q19 | Chg.\% | 2Q20 | Chg.\% | 9M20 | 9M19 | Chg.\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Gross Revenue | 208,945 | 168,559 | 24.0\% | 128,481 | 62.6\% | 765,493 | 724,421 | 5.7\% |
| Gross Revenue Deductions | $(67,530)$ | $(30,666)$ | 120.2\% | $(18,289)$ | 269.2\% | $(111,427)$ | $(117,382)$ | -5.1\% |
| Tax | $(1,260)$ | $(2,309)$ | -45.5\% | (741) | 70.0\% | $(4,918)$ | $(6,438)$ | -23.6\% |
| Returns | $(61,150)$ | $(17,356)$ | 252.3\% | $(15,344)$ | 298.5\% | $(99,186)$ | $(72,452)$ | 36.9\% |
| Total Discounts | $(5,120)$ | $(11,000)$ | -53.5\% | $(2,204)$ | 132.3\% | $(7,322)$ | $(38,492)$ | -81.0\% |
| Net Revenue | 141,415 | 137,893 | 2.6\% | 110,191 | 28.3\% | 654,066 | 607,039 | 7.7\% |
| Total of Costs | $(62,194)$ | $(64,719)$ | -3.9\% | $(45,976)$ | 35.3\% | $(270,962)$ | $(239,048)$ | 13.4\% |
| Cost of Goods | $(46,740)$ | $(47,204)$ | -1.0\% | $(25,369)$ | 84.2\% | $(213,799)$ | $(187,025)$ | 14.3\% |
| Cost of Services | $(15,454)$ | $(17,515)$ | -11.8\% | $(20,607)$ | -25.0\% | $(57,163)$ | $(52,022)$ | 9.9\% |
| Faculty, Other Personnel and Third-Party Services | $(14,956)$ | $(13,675)$ | 9.4\% | $(17,888)$ | -16.4\% | $(49,964)$ | $(42,983)$ | 16.2\% |
| Rent | (223) | (66) | 236.4\% | 814 | -127.4\% | $(1,077)$ | (410) | 162.5\% |
| Materials | - | (1) | -100.0\% | - | n.a. | - | (25) | -100.0\% |
| Maintenance | 883 | $(1,884)$ | -146.9\% | $(3,098)$ | -128.5\% | $(3,787)$ | $(6,390)$ | -40.7\% |
| Other | $(1,158)$ | $(1,889)$ | -38.7\% | (434) | 167.1\% | $(2,335)$ | $(2,214)$ | 5.5\% |
| Gross Income | 79,221 | 73,174 | 8.3\% | 64,215 | 23.4\% | 383,104 | 367,991 | 4.1\% |
| Gross Margin | 56.0\% | 53.1\% | 3.0 p.p. | 58.3\% | -2.3 p.p. | 58.6\% | 60.6\% | -2.0 p.p. |
| Total Operating Expenses | $(28,484)$ | $(10,368)$ | 174.7\% | $(35,797)$ | -20.4\% | $(97,019)$ | $(29,111)$ | 233.3\% |
| Personnel Expenses | $(14,086)$ | $(3,288)$ | 328.5\% | $(11,950)$ | 17.9\% | $(41,726)$ | (14,281) | 192.2\% |
| General and Administrative Expenses | $(14,398)$ | $(7,080)$ | 103.4\% | $(23,847)$ | -39.6\% | $(55,293)$ | $(14,831)$ | 272.8\% |
| Provision for Doubtful Account - PDA | $(1,120)$ | $(4,327)$ | -74.1\% | $(7,304)$ | -84.7\% | $(12,702)$ | $(7,652)$ | 66.0\% |
| (+) Interest and Penalties on Tuition | - | 789 | -100.0\% | - | n.a. | - | 1,330 | -100.0\% |
| (+) Equity | - | 0 | -100.0\% | - | n.a. | - | 0 | -100.0\% |
| Selling and Marketing Expenses | $(35,840)$ | $(31,341)$ | 14.4\% | $(41,151)$ | -12.9\% | $(116,437)$ | $(85,110)$ | 36.8\% |
| Operating Result | 13,776 | 27,927 | -50.7\% | $(20,037)$ | -168.8\% | 156,947 | 247,448 | -36.6\% |
| Operating Margin | 9.7\% | 20.3\% | -10.5 p.p. | -18.2\% | 27.9 p.p. | 24.0\% | 40.8\% | -16.8 p.p. |
| Corporate Expenses | $(3,176)$ | $(19,583)$ | -83.8\% | $(9,917)$ | -68.0\% | $(25,388)$ | $(51,731)$ | -50.9\% |
| Recurring EBITDA | 10,600 | 8,344 | 27.0\% | $(29,955)$ | -135.4\% | 131,559 | 195,717 | -32.8\% |
| Recurring EBITDA Margin | 7.5\% | 6.1\% | 1.4 p.p. | -27.2\% | 34.7 p.p. | 20.1\% | $32.2 \%$ | -12.1 p.p. |
| (+) Openinng Balance: Reversals of Contingencies | 611 | - | n.a. | 2,552 | -76.1\% | 3,162 | - | n.a. |
| (-) Non-Recurring Items | $(7,875)$ | $(3,869)$ | 103.5\% | $(5,362)$ | 46.9\% | $(14,440)$ | $(12,700)$ | 13.7\% |
| EBITDA | 3,336 | 4,475 | -25.4\% | $(32,765)$ | -110.2\% | 120,281 | 183,017 | -34.3\% |
| EBITDA Margin | 2.4\% | 3.2\% | -0.9 p.p. | -29.7\% | 32.1 p.p. | 18.4\% | $30.1 \%$ | -11.8 p.p. |

Vasta's recurring EBITDA was $27 \%$ higher, due to lower expenses, in addition to the lower level of PDA, which was partially offset by the increase in marketing expenses. Regarding gross margin, it is worth noting that until 3Q19, editorial expenses were capitalized; on a comparable basis, the gross margin expanded 8.4 p.p., as shown in the next table. Year-to-date, considering (i) the reclassification of editorial expenses in 2019; (ii) the adjustment of extraordinary expenses in 2Q20 and (iii) the adjustment of tax credits that favored 1 H 19 results, Vasta's recurring EBITDA was $\mathrm{R} \$ 150$ million ( $18 \%$ above the previous year), with a margin of $22.9 \%$ (expansion of 1.9 p.p.).

Proforma Review

| Vasta - Values in R\$ ('000) | 3Q20 | 3Q19 <br> Pro Forma | Chg.\% | $\begin{gathered} 2 \text { Q20 } \\ \text { Pro Forma } \\ \hline \end{gathered}$ | Chg.\% | 9 M 20 Pro Forma | 9 M19 Pro Forma | Chg.\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Gross Revenue | 208,945 | 168,559 | 24.0\% | 128,481 | 62.6\% | 765,493 | 724,421 | 5.7\% |
| Gross Revenue Deductions | $(67,530)$ | $(30,666)$ | 120.2\% | $(18,289)$ | 269.2\% | $(111,427)$ | $(117,382)$ | -5.1\% |
| Tax | $(1,260)$ | $(2,309)$ | -45.5\% | (741) | 70.0\% | $(4,918)$ | $(6,438)$ | -23.6\% |
| Returns | $(61,150)$ | $(17,356)$ | 252.3\% | $(15,344)$ | 298.5\% | $(99,186)$ | $(72,452)$ | 36.9\% |
| Total Discounts | $(5,120)$ | $(11,000)$ | -53.5\% | $(2,204)$ | 132.3\% | $(7,322)$ | $(38,492)$ | -81.0\% |
| Net Revenue | 141,415 | 137,893 | 2.6\% | 110,191 | 28.3\% | 654,066 | 607,039 | 7.7\% |
| Total of Costs | $(62,194)$ | $(72,233)$ | -13.9\% | $(35,450)$ | 75.4\% | $(260,436)$ | $(297,110)$ | -12.3\% |
| Cost of Goods | $(46,740)$ | $(54,718)$ | -14.6\% | $(17,069)$ | 173.8\% | $(205,499)$ | $(245,088)$ | -16.2\% |
| Cost of Services | $(15,454)$ | $(17,515)$ | -11.8\% | $(18,381)$ | -15.9\% | $(54,937)$ | $(52,022)$ | 5.6\% |
| Faculty, Other Personnel and Third-Party Services | $(14,956)$ | $(13,675)$ | 9.4\% | $(15,663)$ | -4.5\% | $(47,738)$ | $(42,983)$ | 11.1\% |
| Rent | (223) | (66) | 236.4\% | 814 | -127.4\% | $(1,077)$ | (410) | 162.5\% |
| Materials | - | (1) | -100.0\% | - | n.a. | - | (25) | -100.0\% |
| Maintenance | 883 | $(1,884)$ | -146.9\% | $(3,098)$ | -128.5\% | $(3,787)$ | $(6,390)$ | -40.7\% |
| Other | $(1,158)$ | $(1,889)$ | -38.7\% | (434) | 167.1\% | $(2,335)$ | $(2,214)$ | 5.5\% |
| Gross Income | 79,221 | 65,660 | 20.7\% | 74,741 | 6.0\% | 393,630 | 309,929 | 27.0\% |
| Gross Margin | 56.0\% | 47.6\% | 8.4 p.p. | 67.8\% | -11.8 p.p. | 60.2\% | 51.1\% | 9.1 p.p. |
| Total Operating Expenses | $(28,484)$ | $(10,368)$ | 174.7\% | $(35,088)$ | -18.8\% | $(96,310)$ | $(39,728)$ | 142.4\% |
| Personnel Expenses | $(14,086)$ | $(3,288)$ | 328.5\% | $(11,241)$ | 25.3\% | $(41,017)$ | (14,281) | 187.2\% |
| General and Administrative Expenses | $(14,398)$ | $(7,080)$ | 103.4\% | $(23,847)$ | -39.6\% | $(55,293)$ | $(25,447)$ | 117.3\% |
| Provision for Doubtful Account - PDA | $(1,120)$ | $(4,327)$ | -74.1\% | $(1,662)$ | -32.6\% | $(7,060)$ | $(7,652)$ | -7.7\% |
| (+) Interest and Penalties on Tuition | - | 789 | -100.0\% | - | n.a. | - | 1,330 | -100.0\% |
| (+) Equity | - | 0 | -100.0\% | - | n.a. | - | 0 | -100.0\% |
| Selling and Marketing Expenses | $(35,840)$ | $(31,341)$ | 14.4\% | $(40,093)$ | -10.6\% | $(115,379)$ | $(85,110)$ | 35.6\% |
| Operating Result | 13,776 | 20,413 | -32.5\% | $(2,103)$ | -755.2\% | 174,882 | 178,769 | -2.2\% |
| Operating Margin | 9.7\% | 14.8\% | -5.1 p.p. | -1.9\% | 11.6 p.p. | 26.7\% | 29.4\% | -2.7 p.p. |
| Corporate Expenses | $(3,176)$ | $(19,583)$ | -83.8\% | $(9,892)$ | -67.9\% | $(25,362)$ | $(51,731)$ | -51.0\% |
| Recurring EBITDA | 10,600 | 830 | 1177.6\% | $(11,994)$ | -188.4\% | 149,520 | 127,038 | 17.7\% |
| Recurring EBITDA Margin | 7.5\% | 0.6\% | 6.9 p.p. | -10.9\% | 18.4 p.p. | 22.9\% | 20.9\% | 1.9 p.p. |
| (+) Openinng Balance: Reversals of Contingencies | 611 | - | n.a. | 2,552 | -76.1\% | 3,162 | - | n.a. |
| (-) Non-Recurring Items | $(7,875)$ | $(3,869)$ | 103.5\% | $(2,077)$ | 279.1\% | $(11,155)$ | $(12,700)$ | -12.2\% |
| EBITDA | 3,336 | $(3,039)$ | -209.8\% | $(11,519)$ | -129.0\% | 141,527 | 114,338 | 23.8\% |
| EBITDA Margin | 2.4\% | -2.2\% | 4.6 p.p. | -10.5\% | 12.8 p.p. | 21.6\% | 18.8\% | 2.8 p.p. |

## PDA and Accounts Receivable ${ }^{(1)}$

| Values in $\mathrm{R} \$(000)$ | 3Q20 | 3Q19 | Chg.\% | 2Q20 | Chg.\% |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Gross Accounts Receivable | 267,784 | 185,414 | 44.4\% | 344,260 | -22.2\% |
| PDA Balance | $(26,929)$ | $(43,756)$ | -38.5\% | $(30,715)$ | -12.3\% |
| Coverage Ratio | 10.1\% | 23.6\% | -57.4\% | 8.9\% | 12.7\% |
| Net Accounts Receivable | 240,855 | 141,657 | 70.0\% | 313,545 | -23.2\% |
| Average Accounts Receivable Term (days) | 91 | 58 | 33 days | 119 | -28 days |

* Disregards Credit Card balance ${ }^{1}$ For comparison, 2Q19 data on business arising from the acquisition of Somos are shown under the same criterion adopted as of 3Q19, that is, considering the writeoff of slips outstanding for over 360 days with the respective write-off in the PDA balance

As a percentage of revenue, PDA decreased in 3Q20 and remained at a very low level ( $0.8 \%$ ) and closer to historical levels for the segment, since the previous quarters were impacted by changes in the provisioning criteria made in 3Q19 to adjust for historical loss and for the additional provisioning made in 2 Q 20 to cover possible future losses due to the pandemic. Net accounts receivable grew by $70 \%$, leading to an increase in the 33 -day ART. This longer average term is the result of a higher revenue and the impact of the pandemic, mainly on non-subscription products and the longer payment period granted to partner schools.

## OTHER BUSINESSES | OPERATIONAL PERFORMANCE

| Revenues |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Other Revenues - Values in R \$ ('000) | 3Q20 | 3Q19 | Chg.\% | 2,20 | Chg.\% | 9 M 20 | $9 \mathrm{M19}$ | Chg.\% |
| Net Revenue | 180,340 | 62,580 | 188.2\% | 33,696 | 435.2\% | 345,104 | 180,103 | 91.6\% |
| Net Revenue from PNLD | 158,232 | 20,021 | 690.3\% | 668 | 23577.8\% | 250,635 | 49,829 | 403.0\% |
| LFG, Unregulated and Preparatory Programs | 330 | 1,122 | -70.6\% | 509 | -35.2\% | 1,633 | 4,541 | -64.0\% |
| Books Sold - Postsecondary | 16,153 | 35,311 | -54.3\% | 13,027 | 24.0\% | 58,465 | 91,235 | -35.9\% |
| Net Revenue - Other Services | 5,625 | 6,126 | -8.2\% | 19,493 | -71.1\% | 34,370 | 34,497 | -0.4\% |

In 3Q20, the other business segment benefited from the recognition of R\$ 158 million related to sales of PNLD. As announced to the market on October 28, the Company had sales of $\mathrm{R} \$ 365$ million in the 2021 cycle, which included only the replacement of books purchased in previous programs. The rest of these sales are expected to be recognized in the coming quarters.

## OTHER BUSINESSES | FINANCIAL PERFORMANCE

| Other Revenues - Values in R \$ ( ${ }^{\text {( }} 000$ ) | 3Q20 | 3Q19 | Chg.\% | 2Q20 | Chg.\% | 9 M 20 | $9 \mathrm{M19}$ | Chg.\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Gross Revenue | 187,728 | 67,390 | 178.6\% | 39,252 | 378.3\% | 361,426 | 193,003 | 87.3\% |
| Gross Revenue Deductions | $(7,388)$ | $(4,809)$ | 53.6\% | $(5,555)$ | 33.0\% | $(16,323)$ | $(12,900)$ | 26.5\% |
| Tax | (400) | (257) | 55.4\% | (879) | -54.5\% | $(1,431)$ | (952) | 50.3\% |
| Returns | $(5,348)$ | $(4,522)$ | 18.3\% | $(4,637)$ | 15.3\% | $(13,180)$ | $(11,838)$ | 11.3\% |
| Total Discounts | $(1,640)$ | (30) | 5316.8\% | (40) | 3991.4\% | $(1,712)$ | (109) | 1463.6\% |
| Net Revenue | 180,340 | 62,580 | 188.2\% | 33,696 | 435.2\% | 345,104 | 180,103 | 91.6\% |
| Total of Costs | $(101,760)$ | $(53,110)$ | 91.6\% | $(15,897)$ | 540.1\% | $(204,105)$ | $(107,064)$ | 90.6\% |
| Cost of Goods | $(99,668)$ | $(48,865)$ | 104.0\% | $(15,268)$ | 552.8\% | $(197,258)$ | $(98,029)$ | 101.2\% |
| Cost of Services | $(2,091)$ | $(4,245)$ | -50.7\% | (629) | 232.2\% | $(6,847)$ | $(9,035)$ | -24.2\% |
| Faculty, Other Personnel and Third-Party Services | $(1,349)$ | $(3,269)$ | -58.7\% | (322) | 319.5\% | $(5,329)$ | $(7,395)$ | -27.9\% |
| Rent | (15) | (114) | -86.9\% | (65) | -76.9\% | (188) | 388 | -148.5\% |
| Materials | (328) | (239) | 37.0\% | - | n.a. | (328) | (863) | -62.0\% |
| Maintenance | (365) | (540) | -32.3\% | (230) | 58.9\% | (916) | $(1,001)$ | -8.5\% |
| Other | (34) | (84) | -59.2\% | (13) | 154.0\% | (86) | (164) | -47.7\% |
| Gross Income | 78,580 | 9,470 | 729.8\% | 17,799 | 341.5\% | 140,999 | 73,039 | 93.0\% |
| Gross Margin | 43.6\% | 15.1\% | 28.4 p.p. | 52.8\% | -9.2 p.p. | 40.9\% | 40.6\% | 0.3 p.p. |
| Total Operating Expenses | $(5,259)$ | $(16,097)$ | -67.3\% | $(10,494)$ | -49.9\% | $(17,211)$ | $(21,712)$ | -20.7\% |
| Personnel Expenses | $(2,525)$ | $(3,469)$ | -27.2\% | $(2,519)$ | 0.2\% | $(7,866)$ | $(5,990)$ | 31.3\% |
| General and Administrative Expenses | $(2,734)$ | $(12,628)$ | -78.3\% | $(7,975)$ | -65.7\% | $(9,345)$ | $(15,722)$ | -40.6\% |
| Provision for Doubtful Account - PDA | $(6,005)$ | $(4,567)$ | 31.5\% | (389) | 1445.4\% | $(7,459)$ | $(13,102)$ | -43.1\% |
| (+) Interest and Penalties on Tuition | 5 | 0 | 1280.7\% | 4 | 21.1\% | 14 | 32 | -54.6\% |
| (+) Equity | 2,881 | 456 | 531.3\% | 1,376 | 109.3\% | 3,780 | (21) | -18478.4\% |
| Selling and Marketing Expenses | $(13,764)$ | $(18,170)$ | -24.2\% | $(1,626)$ | 746.5\% | $(30,994)$ | $(45,426)$ | -31.8\% |
| Operating Result | 56,437 | $(28,908)$ | -295.2\% | 6,671 | 746.0\% | 89,129 | $(7,190)$ | -1339.6\% |
| Operating Margin | 31.3\% | -46.2\% | 77.5 p.p. | 19.8\% | 11.5 p.p. | 25.8\% | -4.0\% | 29.8 p.p. |
| Corporate Expenses | $(6,598)$ | $(8,285)$ | -20.4\% | $(4,483)$ | 47.2\% | $(17,221)$ | $(23,529)$ | -26.8\% |
| Adjusted EBITDA | 49,839 | $(37,193)$ | -234.0\% | 2,188 | 2177.7\% | 71,907 | $(30,719)$ | -334.1\% |
| Adjusted EBITDA Margin | 27.6\% | -59.4\% | 87.1 p.p. | 6.5\% | 21.1 p.p. | 20.8\% | -17.1\% | 37.9 p.p. |
| (+) Openinng Balance: Reversals of Contingencies | 59,755 | 84,937 | -29.6\% | 144,881 | -58.8\% | 300,786 | 196,814 | 52.8\% |
| (-) Non-Recurring Items | $(460,083)$ | $(1,702)$ | 26924.3\% | $(350,412)$ | 31.3\% | $(811,626)$ | $(4,999)$ | 16134.9\% |
| EBITDA | $(350,489)$ | 46,041 | -861.2\% | $(203,343)$ | 72.4\% | $(438,934)$ | 161,095 | -372.5\% |
| EBITDA Margin | -194.3\% | 73.6\% | -267.9 p.p. | -603.5\% | 409.1 p.p. | -127.2\% | 89.4\% | -216.6 p.p. |

The division's results were notably favored by the recognition of PNLD sales in 3Q20. Due to the different seasonality of this revenue, the comparison with previous quarters is not representative. Among the non-recurring items, the highlight is the recognition of loss in the recoverable value of assets (impairment) at SETS / LFG, in the amount of $\mathrm{R} \$ 457$ million, with no cash effect.

PDA and Accounts Receivable ${ }^{(1)}$

| Values in R \$ (000) | 3Q20 | 3Q19 | Chg.\% | 2Q20 | Chg.\% |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Gross Accounts Receivable | 129,298 | 100,051 | 29.2\% | 50,558 | 155.7\% |
| PDA Balance | $(27,592)$ | $(27,906)$ | -1.1\% | $(32,387)$ | -14.8\% |
| Coverage Ratio | 21.3\% | 27.9\% | -23.5\% | 64.1\% | -66.7\% |
| Net Accounts Receivable | 101,705 | 72,146 | 41.0\% | 18,171 | 459.7\% |
| Average Accounts Receivable Term (days) | 55 | 66 | -11 days | 12 | 43 days |

Net accounts receivable increased both in the annual and quarterly comparison, due to the higher PNLD sales volume verified in 3Q20.

## CONSOLIDATED COGNA RESULTS

3Q20 RESULTS | BREAKDOWN BY COMPANY

|  | Krołon | Platos | Saber | Vasta | Others | Cogna's B.U. Elimination | Cogna Consolidate d |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Values in R \$ ('000) | 3Q20 | 3Q20 | 3Q20 | 3Q20 | 3Q20 | 3Q20 | 3Q20 |
| Gross Revenue | 1.144.575 | 25.210 | 213.075 | 208.945 | 187.728 | (5.318) | 1.774.215 |
| Gross Revenue Deductions | (382.413) | (1.808) | (58.936) | (67.530) | (7.388) | - | (518.075) |
| Tax | (25.355) | (1.200) | (11.901) | (1.260) | (400) | - | (40.115) |
| ProUni | (220.627) | - | - | - | - | - | (220.627) |
| Returns | - | - | (1) | (61.150) | (5.348) | - | (66.499) |
| Total Discounts | (136.431) | (608) | (47.034) | (5.120) | (1.640) | - | (190.833) |
| Net Revenue | 762.162 | 23.401 | 154.140 | 141.415 | 180.340 | (5.318) | 1.256.140 |
| Costs (COGS) | (179.992) | (1.482) | (73.372) | (62.194) | (101.760) | 5.318 | (413.482) |
| Cost of Goods | (712) | 0 | (1.388) | (46.740) | (99.668) | 5.318 | (143.190) |
| Cost of Services | (179.280) | (1.482) | (71.985) | (15.454) | (2.091) | - | (270.291) |
| Faculty, Other Personnel and Third-Party Services | (156.472) | (1.449) | (66.322) | (14.956) | (1.349) | - | (240.549) |
| Rent | (1.090) | - | (1.032) | (223) | (15) | - | (2.360) |
| Materials | (6.413) | - | (459) | - | (328) | - | (7.200) |
| Maintenance | (1.679) | (33) | (3.224) | 883 | (365) | - | (4.418) |
| Other | (13.625) | - | (947) | (1.158) | (34) | - | (15.765) |
| Gross Income | 582.170 | 21.920 | 80.767 | 79.221 | 78.580 | - | 842.658 |
| Operating Expenses | (126.400) | (3.118) | (32.754) | (28.484) | (5.259) | 0,0\% | (196.014) |
| Personnel, General and Administrative Expenses | (126.400) | (3.118) | (32.754) | (28.484) | (5.259) | - | (196.014) |
| Personnel Expenses | (67.575) | (2.811) | (28.007) | (14.086) | (2.525) | - | (115.004) |
| General and Administrative Expenses | (58.825) | (307) | (4.746) | (14.398) | (2.734) | - | (81.010) |
| Provision for Doubtful Accounts - PDA | (204.494) | (2.045) | (6.406) | (1.120) | (6.005) | - | (220.071) |
| (+) Interest and Penalties on Tuition | 30.912 | (8) | 129 | - | 5 | - | 31.037 |
| (+) Equity | - | - | - | - | 2.881 | - | 2.881 |
| Sales and Marketing Expenses | (106.552) | (6.288) | (1.368) | (35.840) | (13.764) | - | (163.812) |
| Operating Result | 175.637 | 10.460 | 40.368 | 13.776 | 56.437 | - | 296.679 |
| Corporate Expenses | (45.226) | (2.210) | (10.201) | (3.176) | (6.598) | (0) | (67.412) |
| Recurring EBITDA | 130.411 | 8.250 | 30.167 | 10.600 | 49.839 | (0) | 229.268 |
| (+) Opening Balance: Reversals of Contingencies | - | - | - | 611 | 59.755 | - | 60.366 |
| (-) Nonrecurring Items | (49.645) | (605) | (381.474) | (7.875) | (460.083) | 0 | (899.682) |
| EBITDA | 80.766 | 7.645 | (351.307) | 3.336 | (350.489) | 0 | (610.048) |
| Depreciation and Amortization |  |  |  |  |  |  | (285.293) |
| Financial Result |  |  |  |  |  |  | (178.939) |
| Income and Social Contribution Tax |  |  |  |  |  |  | (224.538) |
| Minority Interest |  |  |  |  |  |  | 6.782 |
| Net Profit |  |  |  |  |  |  | (1.292.036) |
| (+) Intagnible Amortization (Acquisitions) |  |  |  |  |  |  | 82.231 |
| (+) inventory surplus value |  |  |  |  |  |  | 106 |
| (+) Low Escrow |  |  |  |  |  |  | - |
| (+) Impairment on goodwil |  |  |  |  |  |  | 831.188 |
| (+) Write-off of deferred income tax |  |  |  |  |  |  | 215.627 |
| Adjusted Net Profit |  |  |  |  |  |  | (162.884) |

9M20 RESULTS | BREAKDOWN BY COMPANY

|  | Krołon | Plałos | Saber | Vasta | Others | Cogna Elimination | Cogna Consolidate d |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Values in R \$ ('000) | 9 M 20 | 9 M 20 | 9 M 20 | 9 M 20 | 9 M 20 | 9M20 | 9 M 20 |
| Gross Revenue | 3.810 .451 | 72.171 | 661.703 | 765.493 | 361.426 | (32.939) | 5.638.305 |
| Gross Revenue Deductions | (1.113.732) | (4.981) | (135.715) | (111.427) | (16.323) | 0 | (1.382.177) |
| Tax | (95.666) | (3.956) | (39.786) | (4.918) | (1.431) | 0 | (145.757) |
| ProUni | (677.732) | - | - | - | - | - | (677.732) |
| Returns | (10) | - | (1.366) | (99.186) | (13.180) | - | (113.743) |
| Total Discounts | (340.324) | (1.025) | (94.563) | (7.322) | (1.712) | - | (444.945) |
| Net Revenue | 2.696 .719 | 67.191 | 525.988 | 654.066 | 345.104 | (32.939) | 4.256.128 |
| Costs (COGS) | (583.251) | (4.791) | (231.741) | (270.962) | (204.105) | 32.927 | (1.261.923) |
| Cost of Goods | (10.369) | 3 | (16.021) | (213.799) | (197.258) | 32.927 | (404.516) |
| Cost of Services | (572.883) | (4.794) | (215.721) | (57.163) | (6.847) | - | (857.407) |
| Faculty, Other Personnel and Third-Party Services | (515.430) | (4.561) | (195.563) | (49.964) | (5.329) | - | (770.846) |
| Rent | (4.267) | - | (1.982) | (1.077) | (188) | - | (7.514) |
| Materials | (11.646) | - | (2.484) | (1077) | (328) | - | (14.458) |
| Maintenance | (7.998) | (233) | (12.358) | (3.787) | (916) | - | (25.292) |
| Other | (33.541) | - | (3.334) | (2.335) | (86) | - | (39.296) |
| Gross Income | 2.113 .467 | 62.400 | 294.246 | 383.104 | 140.999 | (12) | 2.994.205 |
| Operating Expenses | (438.840) | (8.802) | (102.820) | (97.019) | (17.211) | 0,0\% | (664.692) |
| Personnel, General and Administrative Expenses | (438.840) | (8.802) | (102.820) | (97.019) | (17.211) | - | (664.692) |
| Personnel Expenses | (217.197) | (7.852) | (86.717) | (41.726) | (7.866) | - | (361.357) |
| General and Administrative Expenses | (221.644) | (950) | (16.103) | (55.293) | (9.345) | - | (303.335) |
| Provision for Doubtful Accounts - PDA | (897.696) | (6.937) | (9.758) | (12.702) | (7.459) | 0 | (934.552) |
| $(+)$ Interest and Penalties on Tuition | 92.490 | 29 | 503 | - | 14 | - | 93.037 |
| (+) Equity | - | - | - | - | 3.780 | - | 3.780 |
| Sales and Marketing Expenses | (330.935) | (15.878) | (6.320) | (116.437) | (30.994) | - | (500.564) |
| Operating Result | 538.486 | 30.811 | 175.852 | 156.947 | 89.129 | (12) | 991.213 |
| Corporate Expenses | (133.306) | (2.267) | (22.886) | (25.388) | (17.221) | 0 | (201.068) |
| Recurring EBITDA | 405.180 | 28.544 | 152.966 | 131.559 | 71.907 | (12) | 790.145 |
| (+) Opening Balance: Reversals of Contingencies | - | - | - | 3.162 | 300.786 | - | 303.948 |
| (-) Nonrecurring Items | (121.266) | (610) | (390.877) | (14.440) | (811.626) | 0 | (1.338.819) |
| EBITDA | 283.914 | 27.934 | (237.911) | 120.281 | (438.934) | (12) | (244.726) |
| Depreciation and Amortization |  |  |  |  |  |  | (864.599) |
| Financial Result |  |  |  |  |  |  | (600.586) |
| Income and Social Contribution Tax |  |  |  |  |  |  | (78.685) |
| Minority Interest |  |  |  |  |  |  | 2.702 |
| Net Profit |  |  |  |  |  |  | (1.785.894) |
| (+) Intagnible Amortization (Acquisitions) |  |  |  |  |  |  | 247.213 |
| (+) inventory surplus value |  |  |  |  |  |  | 7.943 |
| (+) Low Escrow |  |  |  |  |  |  | 227.861 |
| (+) Impairment on goodwil |  |  |  |  |  |  | 831.188 |
| (+) Write-off of deferred income tax |  |  |  |  |  |  | 215.627 |
| Adjusted Net Profit |  |  |  |  |  |  | (256.062) |

3Q20 RESULTS | CONSOLIDATED

| Consolidated - Values in R \$ ( ${ }^{(000}$ ) | 3Q20 | 3Q19 | Chg.\% | 2Q20 | Chg.\% | 9 M 20 | 9M20 | Chg.\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Gross Revenue | 1,774,215 | 1,924,805 | -7.8\% | 1,806,857 | -1.8\% | 5,638,305 | 6,434,496 | -12.4\% |
| Gross Revenue Deductions | $(518,075)$ | $(408,781)$ | 26.7\% | $(434,337)$ | 19.3\% | $(1,382,177)$ | (1,337,011) | 3.4\% |
| Tax | $(40,115)$ | $(51,937)$ | -22.8\% | $(51,589)$ | -22.2\% | (145,757) | $(168,177)$ | -13.3\% |
| ProUni | $(220,627)$ | $(241,450)$ | -8.6\% | $(230,465)$ | -4.3\% | $(677.732)$ | $(750,152)$ | -9.7\% |
| Returns | $(66,499)$ | $(22,449)$ | 196.2\% | $(20,729)$ | 220.8\% | (113,743) | $(86,611)$ | 31.3\% |
| Total Discounts | $(190,833)$ | $(92,945)$ | 105.3\% | $(131,554)$ | 45.1\% | $(444,945)$ | $(332,071)$ | 34.0\% |
| Net Revenue | 1,256,140 | 1,516,023 | -17.1\% | 1,372,520 | -8.5\% | 4,256,128 | 5,097,485 | -16.5\% |
| Total of Costs | $(413,482)$ | $(460,170)$ | -10.1\% | $(340,379)$ | 21.5\% | $(1,261,923)$ | $(1,355,817)$ | -6.9\% |
| Cost of Goods | $(143,190)$ | $(98,214)$ | 45.8\% | $(45,763)$ | 212.9\% | $(404,516)$ | $(304,478)$ | 32.9\% |
| Cost of Services | $(270,291)$ | $(361,956)$ | -25.3\% | $(294,616)$ | -8.3\% | $(857,407)$ | $(1,051,339)$ | -18.4\% |
| Faculty, Other Personnel and Third-Party Services | $(240,549)$ | $(319,943)$ | -24.8\% | $(275,044)$ | -12.5\% | $(770,846)$ | $(935,601)$ | -17.6\% |
| Rent | $(2,360)$ | $(7,398)$ | -68.1\% | 1,869 | -226.2\% | $(7,514)$ | $(18,390)$ | -59.1\% |
| Materials | $(7,200)$ | $(9,003)$ | -20.0\% | $(2,883)$ | 149.7\% | $(14.458)$ | $(22,235)$ | -35.0\% |
| Maintenance | $(4,418)$ | $(10,915)$ | -59.5\% | $(8,080)$ | -45.3\% | $(25,292)$ | $(35,227)$ | -28.2\% |
| Other | $(15,765)$ | $(14,697)$ | 7.3\% | $(10,479)$ | 50.4\% | $(39,296)$ | $(39,888)$ | -1.5\% |
| Gross Income | 842,658 | 1,055,853 | -20.2\% | 1,032,140 | -18.4\% | 2,994,205 | 3,741,667 | -20.0\% |
| Gross Margin | 67.1\% | 69.6\% | -2.6 p.p. | 75.2\% | -8.1 p.p. | 70.4\% | 73.4\% | -3.1 p.p. |
| Total Operating Expenses | $(196,014)$ | $(219,629)$ | -10.8\% | $(234,468)$ | -16.4\% | $(664,692)$ | $(697,468)$ | -4.7\% |
| Personnel, General and Administrative Expenses | $(196,014)$ | $(219,629)$ | -10.8\% | $(234,468)$ | -16.4\% | $(664,692)$ | $(697,468)$ | -4.7\% |
| Personnel Expenses | $(115,004)$ | $(121,054)$ | -5.0\% | $(123,445)$ | -6.8\% | $(361,357)$ | $(374,784)$ | -3.6\% |
| General and Administrative Expenses | $(81,010)$ | $(98,575)$ | -17.8\% | $(111,024)$ | -27.0\% | $(303,335)$ | $(322,684)$ | -6.0\% |
| Provision for Doubtful Account - PDA | $(220,071)$ | $(170,899)$ | 28.8\% | $(500,541)$ | -56.0\% | $(934,552)$ | $(568,654)$ | 64.3\% |
| (+) Interest and Penalties on Tuition | 31,037 | 72,951 | -57.5\% | 8,126 | 282.0\% | 93,037 | 167,367 | -44.4\% |
| Equity | 2,881 | 456 | 531.3\% | 1,376 | 109.3\% | 3,780 | (21) | -18478.2\% |
| Selling and Marketing Expenses | $(163,812)$ | $(169,389)$ | -3.3\% | $(132,603)$ | 23.5\% | $(500,564)$ | $(478,382)$ | 4.6\% |
| Operating Result | 296,679 | 569,344 | -47.9\% | 174,030 | 70.5\% | 991,213 | 2,164,510 | -54.2\% |
| Operating Margin | 23.6\% | 37.6\% | -13.9 p.p. | 12.7\% | 10.9 p.p. | 23.3\% | 42.5\% | -19.2 p.p. |
| Corporate Expenses | $(67,412)$ | $(106,393)$ | -36.6\% | $(53,406)$ | 26.2\% | $(201,068)$ | $(313,075)$ | -35.8\% |
| Recurring EBITDA | 289,634 | 547,887 | -47.1\% | 268,056 | 8.0\% | 1,094,093 | 2,048,249 | -46.6\% |
| Recurring EBITDA margin | $23.1 \%$ | 36.1\% | -13.1 p.p. | 19.5\% | 3.5 p.p. | 25.7\% | 40.2\% | -14.5 p.p. |
| (+) Openinng Balance: Reversals of Contingencies | 60,366 | 84,937 | -28.9\% | 147,433 | -59.1\% | 303,948 | 196,814 | 54.4\% |
| (-) Non-Recurring Items | $(899,682)$ | $(36,339)$ | 2375.8\% | $(407,542)$ | 120.8\% | $(1,338,819)$ | $(161,125)$ | 730.9\% |
| EBITDA | $(610,048)$ | 511,548 | -219.3\% | $(139,485)$ | 337.4\% | $(244,726)$ | 1,887,124 | -113.0\% |
| EBITDA Margin | -48.6\% | 33.7\% | -82.3 p.p. | -10.2\% | -38.4 p.p. | -5.7\% | $37.0 \%$ | -42.8 p.p. |
| Depreciation and Amortization | $(285,293)$ | $(328,931)$ | -13.3\% | $(290,236)$ | -1.7\% | $(864,599)$ | $(966,076)$ | -10.5\% |
| Financial Result | $(178,939)$ | $(246,063)$ | -27.3\% | (194,711) | -8.1\% | $(600,586)$ | $(668,556)$ | -10.2\% |
| Income Tax / Social Contribution | $(11,099)$ | $(16,215)$ | -31.6\% | $(14,884)$ | -25.4\% | $(70,991)$ | $(64,604)$ | 9.9\% |
| Deferred Income Tax / Social Contribution | $(213,439)$ | 99,872 | -313.7\% | 187,347 | -213.9\% | $(7,695)$ | 222,822 | -103.5\% |
| Minority Interest | 6,782 | (210) | -3328.9\% | $(2,766)$ | -345.2\% | 2,702 | (729) | -470.9\% |
| Net Income | $(1,292,036)$ | 20,001 | -6559.8\% | $(454,735)$ | 184.1\% | $(1,785,894)$ | 409,982 | -535.6\% |
| Net Margin | -102.9\% | 1.3\% | -104.2 p.p. | -33.1\% | -69.7 p.p. | -42.0\% | 8.0\% | -50.0 p.p. |
| (+) Intagnible Amortization (Acquisitions) | 82,231 | 101,488 | -19.0\% | 82,351 | -0.1\% | 247,213 | 292,097 | -15.4\% |
| (+) inventory surplus value | 106 | 13,470 | -99.2\% | 4,537 | -97.7\% | 7,943 | 18,267 | -56.5\% |
| + + Low Escrow | - | - | n.a. | 227,861 | -100.0\% | 227,861 | - | n.a. |
| (+) Impairment on goodwil | 831,188 | - | n.a. | - | n.a. | 831,188 | - | n.a. |
| (+) Write-off of deferred income tax | 215,627 | - | n.a. | - | n.a. | 215,627 | - | n.a. |
| Adjusted Net Income | $(162,884)$ | 134,959 | -220.7\% | $(139,987)$ | 16.4\% | $(256,062)$ | 720,346 | -135.5\% |
| Adjusted Net Margin | -13.0\% | 8.9\% | -21.9 p.p. | -10.2\% | -2.8 p.p. | -6.0\% | 14.1\% | -20.1 p.p. |

Corporate Expenses

| Consolidated - Values in R \$ ('000) | 3Q20 | 3Q19 | Chg.\% | 2Q20 | Chg.\% |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Corporate Expenses | $(67,412)$ | $(106,393)$ | -36.6\% | $(53,406)$ | 26.2\% |
| Personnel Expenses | $(33,022)$ | $(59,625)$ | -44.6\% | $(20,750)$ | 59.1\% |
| General and Administrative Expenses | $(34,390)$ | $(46,768)$ | -26.5\% | $(32,657)$ | 5.3\% |
| \% of Net Revenue | 3Q20 | 3Q19 | Chg.\% | 2Q20 | Chg.\% |
| Corporate Expenses | -5.4\% | -7.0\% | 1.7 p.p. | -3.9\% | -1.5 p.p. |
| Personnel Expenses | -2.6\% | -3.9\% | 1.4 p.p. | -1.5\% | -1.1 p.p. |
| General and Administrative Expenses | -2.7\% | -3.1\% | 0.3 p.p. | -2.4\% | -0.4 p.p. |

In 3Q20, we delivered a significant drop of $37 \%$ in the Company's corporate expenses, as a result of emergency actions to cope with the effects of the pandemic, in particular (i) the adoption of temporary measures of reduction in working hours and suspension of employment contracts, as allowed by MP936, and (ii) reduced provision for variable remuneration of employees in 2020.

Non-Recurring Items

| Values in R \$ ('000) | 3Q20 | 3Q19 | Chg.\% | 2Q20 | Chg.\% |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Severance | $(42,053)$ | $(14,297)$ | 194.1\% | $(16,946)$ | 148.2\% |
| M\&A and expansion | $(21,866)$ | $(22,042)$ | -0.8\% | $(17,028)$ | 28.4\% |
| Escrow Sale | (297) | - | n.a. | $(345,243)$ | -99.9\% |
| Sale of Fixed Assets | $(4,277)$ | - | n.a. | $(28,325)$ | -84.9\% |
| Impairment of goodwill | $(831,188)$ | - | n.a. | 0 | n.a. |
| Total Nonrecurring | $(899,682)$ | $(36,339)$ | 2375.8\% | $(407,542)$ | 120.8\% |
| Capital Gain - Selling Leads | - | - | n.a. | - | n.a. |
| Total Nonrecurring | $(899,682)$ | $(36,339)$ | 2375.8\% | $(407,542)$ | 120.8\% |

Non-recurring items increased in 3Q20 due to a higher number of severances and the recognition of impairment losses recorded at Saber and SETS / LFG (Other Businesses division).

Financial Results

| Consolidated - Values in R \$ ( $\mathbf{( 0 0 0 )}$ | 3Q20 | 3Q19 | Chg.\% | 2Q20 | Chg.\% |
| :---: | :---: | :---: | :---: | :---: | :---: |
| (+) Financial Revenues | 38.751 | 13.845 | 179,9\% | 34.635 | 11,9\% |
| Interest on Financial Investment | 20.862 | 9.181 | 127,2\% | 22.878 | -8,8\% |
| Others | 17.889 | 4.664 | 283,6\% | 11.757 | 52,2\% |
| (-) Financial Expenses | (217.690) | (259.908) | -16,2\% | (229.346) | -5,1\% |
| Banks Expenses | (4.242) | (5.604) | -24,3\% | (4.975) | -14,7\% |
| Interest on Leasing | (105.858) | (75.847) | 39,6\% | (104.783) | 1,0\% |
| Interest on Loans | (71.365) | (140.007) | -49,0\% | (82.933) | -13,9\% |
| Interest and Tax on Late Payment | (3.296) | (2.450) | 34,5\% | (2.653) | 24,2\% |
| Interest on Loans for Acquisitions | (3.025) | (820) | 268,9\% | (1.501) | 101,5\% |
| Restatement of Contingencies | (13.189) | (19.536) | -32,5\% | (12.570) | 4,9\% |
| Others | (16.715) | (15.644) | 6,8\% | (19.931) | -16,1\% |
| Financial Result ${ }^{1}$ | (178.939) | (246.063) | -27,3\% | (194.711) | -8,1\% |

${ }^{1}$ Does not consider interest and penalties on tuition.

In 3Q20, the net financial result was negative by R\$ 179 million, an improvement of $8 \%$ compared to 2Q20, basically reflecting reduced interest expenses (arising from a lower basic interest rate). In the annual comparison, added to this effect the higher interest income on financial investments, due to the capitalization operations (Cogna's follow-on in February and the Vasta's IPO in July), partially offset by higher lease interest.

Net Profit

| Consolidated - Values in R \$ ( ${ }^{\prime} 000$ ) | 3Q20 | 3Q19 | Chg.\% | 2Q20 | Chg.\% |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Operating Result | 296,679 | 569,344 | -47.9\% | 174,030 | 70.5\% |
| (+) Corporate Expenses | $(67,412)$ | $(106,393)$ | -36.6\% | $(53,406)$ | 26.2\% |
| (+) Openinng Balance: Reversals of Contingencies | 60,366 | 84,937 | -28.9\% | 147,433 | -59.1\% |
| (+) Nonrecurring Items | $(899,682)$ | $(36,339)$ | 2375.8\% | $(407,542)$ | 120.8\% |
| (+) Depreciation and Amortization ex-Intangible | $(285,293)$ | $(328,931)$ | -13.3\% | $(290,236)$ | -1.7\% |
| (+) Financial Result ${ }^{1}$ | $(178,939)$ | $(246,063)$ | -27.3\% | (194,711) | -8.1\% |
| (+) Income Tax / Social Contribution | $(11,099)$ | $(16,215)$ | -31.6\% | (14,884) | -25.4\% |
| (+) Deferred Income Tax / Social Contribution | $(213,439)$ | 99,872 | -313.7\% | 187,347 | -213.9\% |
| (+) Participation of Minority | 6,782 | (210) | -3328.9\% | $(2,766)$ | -345.2\% |
| (+) Intangible Amortization (Acquisitions) | 82,231 | 101,488 | -19.0\% | 82,351 | -0.1\% |
| (+) Inventory surplus value | 106 | 13,470 | -99.2\% | 4,537 | -97.7\% |
| (+) Low Escrow | - | - | n.a. | 227,861 | -100.0\% |
| (+) Impairment on goodwil | 831,188 | - | n.a. | - | n.a. |
| (+) Write-off of deferred income tax | 215,627 | - | n.a. | - | n.a. |
| Adjusted Net Income | $(162,884)$ | 134,959 | -220.7\% | $(139,987)$ | 16.4\% |
| Adjusted Net Margin | -13.0\% | 8.9\% | -21.9 p.p. | -10.2\% | -2.8 p.p. |
| (-) Intangible Amortization (Acquisitions) | $(82,231)$ | $(101,488)$ | -19.0\% | $(82,351)$ | -0.1\% |
| (-) Inventory surplus value | (106) | $(13,470)$ | -99.2\% | $(4,537)$ | -97.7\% |
| (-) Escrow Sale | - | - | n.a. | $(227,861)$ | n.a. |
| (-) Impairment on goodwil | $(831,188)$ | - | n.a. | - | n.a. |
| (-) Write-off of deferred income tax | $(215,627)$ | - | n.a. | - | n.a. |
| Net Income | $(1,292,036)$ | 20,001 | -6,559.8\% | $(454,735)$ | 184.1\% |
| Net Margin | -102.9\% | 1.3\% | -104.2 p.p. | -33.1\% | -69.7 p.p. |

${ }^{1}$ Does not consider interest and penalties on tuition.
In 3Q20, Cogna recorded an adjusted net loss of R\$ 163 million, due to the drop in operating income, combined with financial expenses. In addition to the drop in operating income, net loss in 3Q20 was affected by the recognition of impairment losses of assets (impairment) mentioned above and by a write-off of deferred income tax in the amount of $R \$$ 216 million; both entries are purely accounting and do not impact the Company's cash generation.

Capex and Expansion Investments

| Values in R \$ (million) | 3Q20 | \% AV | 3Q19 | \% AV | \% AH |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Information technology and library equipment | 2.0 | 2\% | 7.8 | 5\% | -74.4\% |
| Content and systems development and software licenses | 59.6 | 64\% | 92.4 | 54\% | -35.5\% |
| Laboratory and related equipment | 0.8 | 1\% | 5.7 | $3 \%$ | -86.0\% |
| Expansions | 5.8 | 6\% | 27.5 | 16\% | -78.9\% |
| Capex | 68.2 | 73\% | 133.4 | 78\% | -48.9\% |
| \% Net Revenue | 5.4\% | - | 8.8\% | - | -3.4 p.p. |
| investment in expansion | 24.8 | 27\% | 37.0 | 22\% | -33.0\% |
| Capex and Investment in Expansion | 93.0 | 100\% | 170.4 | 100\% | -45.4\% |
| \% Net Revenue | 7.4\% | - | 11.2\% | - | -3.8 p.p. |

Total investments reached $7.4 \%$ of the net revenues for the period, a reduction of 3.8 p.p. year-over-year, mainly due to the recognition of editorial investment in costs (as of 4Q19) and the conclusion of the project of opening new units, in addition to an effort to rationalize investments due to the pandemic. Most of the capex was used to develop content, systems and software licenses, which accounted for $64 \%$ of the total investments. These investments reflect the expansion and maturation of the portfolio in Postsecondary Education over recent years, mainly in the areas of Engineering and Healthcare, and in the new Premium distance learning programs, in addition to the renewal of content in the K-12 Education segment and initiatives relating to digital transformation, which are especially vital considering the current scenario and the importance of digital teaching platforms.

Net Debt

| Consolidated - Values in R \$ ('000) | 3Q20 | 3Q19 | Chg.\% | 2Q20 | Chg.\% |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Cash and Cash Equivalents | 5,256,909 | 436,260 | 1105.0\% | 3,727,323 | 41.0\% |
| Cash | 28,874 | 550 | 5150.7\% | 13,838 | 108.7\% |
| Securities | 5,228,035 | 435,710 | 1099.9\% | 3,713,485 | 40.8\% |
| Loans and Financing | 8,169,682 | 8,011,026 | 2.0\% | 8,537,406 | -4.3\% |
| Short-term Debt | 2,409,888 | 393,305 | 512.7\% | 1,329,672 | 81.2\% |
| Long-term Debt | 5,759,794 | 7,617,721 | -24.4\% | 7,207,734 | -20.1\% |
| Net Cash (Debt) ${ }^{1}$ | $(2,912,773)$ | (7,574,766) | -61.5\% | $(4,810,083)$ | -39.4\% |
| Other Short and Long Term Debt ${ }^{2}$ | 276,590 | 317,926 | -13.0\% | 292,765 | -5.5\% |
| (1) Net Cash (Debt) | $(3,189,363)$ | $(7,892,692)$ | -59.6\% | $(5,102,848)$ | -37.5\% |
| Short Term Accounts Receivable ${ }^{3}$ | 138,405 | 137,567 | 0.6\% | 137,074 | 1.0\% |
| Uniasselvi Disposal | 125,147 | 122,822 | 1.9\% | 124,077 | 0.9\% |
| FAIR and FAC/FAMAT Disposal | 13,258 | 14,745 | -10.1\% | 12,997 | 2.0\% |
| Long-Term Accounts Receivable ${ }^{3}$ | 259,114 | 381,130 | -32.0\% | 254,165 | 1.9\% |
| Uniasselvi Disposal | 238,686 | 346,336 | -31.1\% | 234,258 | 1.9\% |
| FAIR and FAC/FAMAT Disposal | 20,428 | 34,795 | -41.3\% | 19,908 | 2.6\% |
| (2) Other Accouts Receivable ${ }^{3}$ | 397,519 | 518,697 | -23.4\% | 391,239 | 1.6\% |
| (1)+(2) Pro Forma Net Cash (Debt) | $(2,791,844)$ | (7,373,995) | -62.1\% | $(4,711,609)$ | -40.7\% |

${ }^{1}$ Availability considering only bank obligations.
${ }^{2}$ Considers all short- and long-term obligations relating to the payment of tax installments and acquisitions, including the amount to be paid in six years relating to the acquisition of Uniasselvi, in addition to the debentures raised by the Company.
${ }^{3}$ Considers short-term receipts relating to the payment of a portion of the disposals of Uniasselvi, FAIR and FAC/FAMAT, and long-term receipts relating to the other installments of Uniasselvi, FAIR and FAC/FAMAT to be received between 2020 and 2022, adjusted by NAV (excluding the earn-out amounts).

At the end of the quarter, cash and financial investments amounted to R\$5.3 billion, a level $41 \%$ higher than the end of the immediately previous quarter, mainly due to Vasta's IPO and the receipt of approximately $R \$ 84$ million from a total of $R \$$ 320 million related to the sale of the escrow account (as per the material fact dated June 11, 2020). Therefore, net debt fell $38 \%$ compared to 2 Q 20 , to $\mathrm{R} \$ 3.2$ billion, representing $2.2 x$ the net debt of the last 12 months. It is important to highlight the elongated profile of our indebtedness: short-term debt maturities represent only $29 \%$ of the total, with the next significant payment of principal in March 2021.

Cash Generation

| Consolidated - Values in R \$ ( ${ }^{(000}$ ) | 3Q20 | 3Q19 | Chg.\% | 2Q20 | Chg.\% | 9 M 20 | $9 \mathrm{M19}$ | Chg.\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net Income before Income Interest | (1,074,280) | $(62,934)$ | 1607.0\% | $(624,432)$ | 72.0\% | (1,709,910) | 252,492 | -777.2\% |
| (+) Net Income adjustments before Income Interest | 1,488,554 | 723,999 | 105.6\% | 1,234,574 | 20.6\% | 3,436,546 | 2,065,181 | 66.4\% |
| Depreciation and Amortization | 285,293 | 328,912 | -13.3\% | 290,236 | -1.7\% | 864,599 | 966,065 | -10.5\% |
| Provision for Doubtful Accounts (PDA) | 220,071 | 170,899 | 28.8\% | 500,541 | -56.0\% | 934,552 | 568,654 | 64.3\% |
| Others | 983,190 | 224,188 | 338.6\% | 443,797 | 121.5\% | 1,637,395 | 530,462 | 208.7\% |
| (t) Income Tax and Social Contribution | $(21,029)$ | $(11,160)$ | 88.4\% | $(17.791)$ | 18.2\% | $(39,134)$ | $(58,440)$ | -33.0\% |
| (+) Changes in Working Capital | $(116,812)$ | $(393,818)$ | -70.3\% | $(357,772)$ | -67.4\% | (1,204,012) | $(1,864,768)$ | -35.4\% |
| (Increase) Reduction in Accounts Receivable ex-FIES | $(3,986)$ | $(239,031)$ | -98.3\% | $(25,433)$ | -84.3\% | $(252,368)$ | $(1,000,910)$ | -74.8\% |
| (Increase) Reduction in Accounts Receivable FIES | $(13,887)$ | 97,028 | -114.3\% | $(44,232)$ | -68.6\% | $(16,946)$ | 40,540 | -141.8\% |
| Others | $(98,939)$ | $(251,815)$ | -60.7\% | $(288,107)$ | -65.7\% | (934,698) | $(904,398)$ | 3.4\% |
| Operating Cash Generation before Capex | 276,433 | 256,087 | 7.9\% | 234,579 | 17.8\% | 483,490 | 394,465 | 22.6\% |
| Capex | $(68,232)$ | $(133,376)$ | -48.8\% | (70,813) | -3.6\% | $(231,034)$ | $(360,646)$ | -35.9\% |
| (+) Investments in Expansion | $(24,794)$ | $(37,002)$ | -33.0\% | $(18,608)$ | 33.2\% | $(70,561)$ | $(134,996)$ | -47.7\% |
| Operating Cash Generation after total Capex | 183,407 | 85,709 | 114.0\% | 145,158 | 26.3\% | 181,895 | $(101,177)$ | -279.8\% |
| (+) M\&A Activities | 102,693 | $(103,103)$ | -199.6\% | 178,995 | -42.6\% | 229,915 | $(1,906,150)$ | -112.1\% |
| (+) Cash Flow from Financing Activities | 1,243,721 | $(562,002)$ | -321.3\% | 478,703 | 159.8\% | 4,004,530 | (156,402) | -2660.4\% |
| Free Cash Flow | 1,529,821 | $(579,397)$ | -364.0\% | 802,856 | 90.5\% | 4,416,340 | $(2,163,730)$ | -304.1\% |

Operating cash generation before capex was positive by $\mathrm{R} \$ 276$ million in 3Q20, 8\% above the annual comparison, despite all the pressures verified in the Company's results. The consumption of working capital was substantially lower, with the variation of ex-FIES receivables once again tending towards neutrality, as compared to a consumption of R\$239 million in 3Q19. Due to the $45 \%$ reduction of combined capex and investments in expansion, the generation of operational cash after capex grew $114 \%$, to R\$ 183 million, representing a conversion of $80 \%$ over recurring EBITDA.

| Consolidated - Values in R \$ ('000) | 3Q20 | 3Q19 | Chg.\% | 9 M 20 | $9 \mathrm{M19}$ | Chg.\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Operating Cash Generation (OCG) before Capex | 276,433 | 256,087 | 7.9\% | 483,490 | 394,465 | 22.6\% |
| OCG / EBITDA | 120.6\% | 55.3\% | 65.3 p.p. | 61.2\% | 21.3\% | 39.9 p.p. |
| Operating Cash Generation after total Capex | 183,407 | 85,709 | 114.0\% | 181,895 | $(101,177)$ | -279.8\% |
| OCG / EBITDA | 80.0\% | 18.5\% | 61.5 p.p. | 23.0\% | -5.5\% | 28.5 p.p. |
| Free Cash Flow | 1,529,821 | $(579,397)$ | -364.0\% | 4,416,340 | $(2,163,730)$ | -304.1\% |

Year-to-date, Cogna generated $R \$ 182$ million in cash, compared to a consumption of $R \$ 101$ million in the previous year. The Company's free cash flow was positive by R\$ 1.5 billion in the quarter, due to the inflow of funds related to Vasta's IPO.

## CAPITAL MARKET AND SUBSEQUENT EVENTS

## SHAREHOLDING

Cogna's capital stock consists of 1,876,606,210 common shares, distributed as follows:

| Cogna Ownership Structure* | Quantity | \% |
| :--- | ---: | ---: |
| Treasury | $7,638,405$ | $0.41 \%$ |
| Free Float | $\mathbf{1 , 8 6 8 , 9 6 7 , 8 0 5}$ | $99.59 \%$ |
| Total | $\mathbf{1 , 8 7 6 , 6 0 6 , 2 1 0}$ | $\mathbf{1 0 0 . 0 0 \%}$ |

* Status on October 30, 2020.


## STOCK PERFORMANCE

Cogna's shares (COGN3) are part of several indices, especially Ibovespa, the Differentiated Corporate Governance Index (IGC), the Differentiated Tag Along Stock Index (ITAG), the Consumer Index (ICON) and MSCI Brazil.

In 3Q20, the Company's shares were traded on $100 \%$ of the trading sessions, amounting to a traded volume of $\mathrm{R} \$ 38.2$ billion in 3,695,351 trades, resulting in an average daily traded volume of $R \$ 587.9$ million. Currently, Cogna's shares are monitored by 13 different local and international research brokers. On September 30, 2020, Cogna's market value was R\$ 9.7 billion.

In the third quarter of 2020, Cogna's shares fell $21.6 \%$, while the Ibovespa fell $0.5 \%$. In the same period, ITAG fell by $0.2 \%$, while IGC and ICON rose $0.8 \%$ and $1.8 \%$, respectively.

| Highlights- COGN3 | 3Q20 | 9M20 |
| :--- | :---: | :---: | :---: |
| Average Daily Trade Volume (average) | $R \$ 587.9$ million | $R \$ 374.9$ million |
| Maximum (R\$ per share) | $R \$ 9.60$ | $R \$ 12.79$ |
| Minimum (R\$ per share) | $R \$ 5.18$ | $R \$ 3.66$ |
| Average (R\$ per share) | $R \$ 7.04$ | $R \$ 7.42$ |
| Closing Quote | $R \$ 5.18$ | $R \$ 5.18$ |
| Variation in the period (\%) | $-21.6 \%$ | $-54.7 \%$ |

## RATINGS

Cogna is currently rated as triple A (brAAA) by Standard \& Poor's and AA+(bra) by Fitch Ratings.

## DIVIDENDS

Due to the net loss verified in the period and the circumstances imposed by the Covid-19 pandemic, dividends will not be distributed in this quarter.

## ABOUT COGNA EDUCAÇÃO

Cogna Educação is one of the world's largest private educational organizations. Operating for over 70 years, the Company is present in all Brazilian states and in several educational segments, with a complete platform of services and content offered in different business models. At the end of 3Q20, Cogna had 818,000 on-campus and digital undergraduate students in the Kroton vertical, and 46,000 graduate students in the Platos vertical, served by 176 own Postsecondary Education units and 1,536 accredited Digital Education centers. Regarding K-12 Education, the Saber vertical had 31,000 students distributed in 52 own schools/managed through contracts, and 21,000 students distributed in 121 Red Balloon units, while the Vasta vertical ended the quarter with 1.5 million students served by approximately 4,200 associated schools using core and complementary content solutions.

## APPENDIX 1 - CORPORATE BALANCE SHEET

| R\$ ('000) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Assets | 3Q20 | \% AV | 2Q20 | \% AV |
| Current Assets | 8,369,935 | 23.2\% | 7,231,375 | 20.0\% |
| Cash and cash equivalents | 28,874 | 0.1\% | 13,838 | 0.0\% |
| Financial Investments | 2,636,150 | 7.3\% | 2,504,137 | 6.9\% |
| Securities | 2,576,951 | 7.1\% | 1,194,179 | 3.3\% |
| Accounts Receivable | 2,071,096 | 5.7\% | 2,270,512 | 6.3\% |
| Inventories | 408,017 | 1.1\% | 428,257 | 1.2\% |
| Prepayments | 90,915 | 0.3\% | 81,477 | 0.2\% |
| Recoverable Taxes | 283,645 | 0.8\% | 331,799 | 0.9\% |
| Deferred Taxes | 138,405 | 0.4\% | 137,074 | 0.4\% |
| Other Accounts Receivable | 135,882 | 0.4\% | 270,102 | 0.7\% |
| Non current Assets | 27,710,912 | 76.8\% | 28,855,192 | 80.0\% |
| Securities | 14,934 | 0.0\% | 15,169 | 0.0\% |
| Accounts Receivables | 638,494 | 1.8\% | 638,582 | 1.8\% |
| Accounts receivable on sale of subsidiaries | 259,114 | 0.7\% | 254,165 | 0.7\% |
| Deferred Taxes | 762,423 | 2.1\% | 968,235 | 2.7\% |
| Judicial Deposits | 75,814 | 0.2\% | 80,697 | 0.2\% |
| Taxes to Recover | 137,463 | 0.4\% | 127,469 | 0.4\% |
| Guarantee for social security, labor and civil provisions | 401,327 | 1.1\% | 409,395 | 1.1\% |
| Other | 90,334 | 0.3\% | 92,053 | 0.3\% |
| Investments | 9,837 | 0.0\% | 9,112 | 0.0\% |
| Fixed Assets | 5,847,077 | 16.2\% | 5,869,398 | 16.3\% |
| Intangible | 19,474,095 | 54.0\% | 20,390,917 | 56.5\% |
| Total Assets | 36,080,847 | 100.0\% | 36,086,567 | 100.0\% |
| Liabilities and Equity |  |  |  |  |
| Current Liabilities | 4,316,979 | 12.0\% | 3,209,563 | 8.9\% |
| Suppliers | 347,142 | 1.0\% | 278,891 | 0.8\% |
| Suppliers drawn risk | 316,242 | 0.9\% | 308,403 | 0.9\% |
| Loans and Financing | 287 | 0.0\% | 245 | 0.0\% |
| Debenture | 2,409,601 | 6.7\% | 1,329,427 | 3.7\% |
| Lease | 166,214 | 0.5\% | 159,991 | 0.4\% |
| Social security and labor liabilities | 524,282 | 1.5\% | 496,853 | 1.4\% |
| Income Tax and Social Contribution | 52,468 | 0.1\% | 97,317 | 0.3\% |
| Taxes and Contribution | 100,902 | 0.3\% | 100,902 | 0.3\% |
| Advances from Clients | 214,189 | 0.6\% | 256,258 | 0.7\% |
| Tax and Contribution Payment Installments | 13,593 | 0.0\% | 14,129 | 0.0\% |
| Accounts Payable - Acquisitions | 116,366 | 0.3\% | 115,511 | 0.3\% |
| Dividends Payable | 64 | 0.0\% | 64 | 0.0\% |
| Other | 55,629 | 0.2\% | 51,572 | 0.1\% |
| Non current Liabilities | 13,508,180 | 37.4\% | 15,024,064 | 41.6\% |
| Loans and Financing | 859 | 0.0\% | 901 | 0.0\% |
| Debenture | 5,758,935 | 16.0\% | 7,206,833 | 20.0\% |
| Lease | 4,057,214 | 11.2\% | 4,013,071 | 11.1\% |
| Provision for Tax, Labor and Civil Lawsuit Losses | 384,679 | 1.1\% | 403,831 | 1.1\% |
| Liabilities assumed in the business combination | 2,333,525 | 6.5\% | 2,396,562 | 6.6\% |
| Tax and Contribution Payment Installments | 12,560 | 0.0\% | 12,560 | 0.0\% |
| Accounts Payable - Acquisitions | 134,071 | 0.4\% | 150,565 | 0.4\% |
| Deferred Taxes | 742,496 | 2.1\% | 766,315 | 2.1\% |
| Others | 83,841 | 0.2\% | 73,426 | 0.2\% |
| Consolidated Equity | 18,255,688 | 50.6\% | 17,852,940 | 49.5\% |
| Total Liabilities and Equity | 36,080,847 | 100.0\% | 36,086,567 | 100.0\% |

APPENDIX 2 -QUARTERLY INCOME STATEMENT RECONCILIATION

|  | $\begin{gathered} \text { 3Q20 } \\ \text { Results (Book) } \end{gathered}$ | Interest and Penalties on Tuition | Depreciation/ Amortization | Non-accounting adjustments |  |  | Opening baçance Reversals | B.U. Elimination | 3Q20 Results (Release) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | Intangible Amortization (Acquisitions) <br> (In thousan | Non-recurring Items/ Capital Gain $\qquad$ | Reclassification between Costs and expenses indicated) |  |  |  |
| Gross Revenue | 1,774,215 | . | . | . | . | . | . | . | 1,774,215 |
| Kroton | 1,144,575 | - | - | - | - | - | - | - | 1,144,575 |
| Platos | 25,209 | - | - | - | - | - | - | 0 | 25,209 |
| Saber | 213,076 | - | - | - | - | - | - | (0) | 213,076 |
| Vasta | 208.945 | - | - | - | - | - | - |  | 208,945 |
| Others | 182,410 | - | - | - | - | - | - | 5.318 | 187,728 |
| Elimination BU's / Cogna | - | - | - | - | - | - | - | (5.318) | (5,318) |
| Deductions from Gross Revenue | $(518,075)$ | . | . | . | . | - | . | (0) | $(518,075)$ |
| Kroton | (382,413) | - | - | - | - | - | - |  | (382,413) |
| Platos | (1,808) | $-$ | - | - | - | - | - | 0 | $(1,808)$ |
| Saber | (58,936) | - | - | - | - | - | - |  | (58,936) |
| Vasta | $(67,530)$ | - | - | - | - | - | - |  | $(67,530)$ |
| Others | (7,388) | - | - | - | - | - | - | (0) | (7,388) |
| Elimination BU's / Cogna | - | - | - | - | - | - | - |  | - |
| Net Revenue | 1,256,140 | - | - | - | - | . | . | 0 | 1,256,140 |
| Kroton | 762,162 | - | - | - | - | - | - | (0) | 762,162 |
| Platos | 23.401 | - | - | - | - | - | - | 0 | 23,401 |
| Saber | 154,140 | - | - | - | - | - | - | - | 154,140 |
| Vasta | 141,415 | - | - | - | - | - | - | - | 141,415 |
| Others | 175.022 | - | - | - | - | - | - | 5.318 | 180,340 |
| Elimination BU's / Cogna | - | - | - | - | - | - | - | (5,318) | (5,318) |
| Costs of Goods/Services | $(555,104)$ | - | 141,620 | - | 214 | (212) | . | . | $(413,482)$ |
| Cost of Goods Sold | (114,252) | - | 106 | - | - | (29,044) | - | - | $(143,190)$ |
| Cost of Services Rendered | (440,852) | - | 141,514 | - | 214 | 28.833 | - | - | (270,291) |
| Gross Income | 701,036 | - | 141,620 | - | 214 | (212) | - | 0 | 842,658 |
| Operating Expenses | $(1,627,414)$ | - | 61,443 | 82,231 | 899,467 | 211 | (60,366) | . | (644,428) |
| Selling Expenses | (163.805) | $-$ | - | - | 102 | (109) | - | - | (163,812) |
| Provision for Doubtful Accounts | (220,076) | - | - | - | - | 5 | - | - | (220,071) |
| Personnel Expenses | - | - | - | - | - | (115.004) | - | - | (115,004) |
| General and Administrative Expenses | (428,427) | $-$ | 61,443 | 82,231 | 67.880 | 196,229 | (60,366) | - | (81,000) |
| Other Operating income (Expenses) | 13,202 | - | - | - | 297 | (13.499) | - | - | $\stackrel{-}{167421}$ |
| Corporate Expenses | - | - | - | - | - | (67,412) | - | - | (67,412) |
| Loss on impairment of assets | (831, 188) | - | - | - | 831,188 | - | - | - | 0 |
| Equity | 2.880 | - | - | - | - | 0 | - | $-$ | 2.881 |
| Income before Financial Result | (926,378) | . | 203,062 | 82,231 | 899,682 | (1) | $(60,366)$ | 0 | 198,231 |
| Interest and Penalties on Tuition | - | 31,037 | - | - | - | - | - | - | 31.037 |
| (+) Opening Balance Reversal of Contingencies | - | - | - | - | - | - | 60,366 | - | 60,366 |
| (-) Nonrecuring itens | - | - | - | - | (899.682) | - | - | - | (899,682) |
| EBITDA | (926,378) | 31,037 | 203.062 | 82,231 | - | (1) | . | 0 | (610,048) |
| Depreciation and Amortization | - | - | (203,062) | (82,231) | - |  | - | - | $(285,293)$ |
| Financial Result | (147,902) | (31,037) | . | . | - | 0 | . | . | $(178,939)$ |
| Financial Expenses | (217.690) |  | - | - | - | (0) | - | - | (217,690) |
| Financial Revenues | 69,788 | (31,037) | - | - | - | 0 | - | - | 38,751 |
| Income from Operations | $(1,074,280)$ | (0) | . | . | . | (1) | . | 0 | $(1,074,280)$ |
| Income and Social Contribution Tax | (224,538) | - | - | $\cdot$ | - | (0) | - | . | (224,538) |
| Current | (11.099) | - | - | - | - | (0) | - | - | (11.099) |
| Deferred | (213,439) | - | - | - | - |  | - | - | (213,439) |
| Participation of Minority Shareholders | 6.782 | - | - | - | - | 0 | - | - | 6.782 |
| Net Income Attributed to Controlling Shareholders | (1,292,036) | (0) | - | - | - | (0) | - | 0 | $(1,292,036)$ |

APPENDIX 3 - NINE-MONTH INCOME STATEMENT RECONCILIATION

|  | Non-accounting adjustments |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { 9M20 } \\ \text { Results (Book) } \end{gathered}$ | Interest and Penalities on Tuition | Depreciation/ Amortization | Intangible Amortization (Acquisitions) | Non-recurring Items/ Capital Gain | Reclassification between Costs and expenses | Opening baçance Reversals | B.U. Elimination | 9M20 Results (Release) |
|  | (In thousand reais, except otherwise indicated) |  |  |  |  |  |  |  |  |
| Gross Revenue | 5,638,305 | - | - | . | . | - | - | - | 5,638,305 |
| Kroton | 3,810,451 | - | - | - | - | - |  |  | 3.810,451 |
| Platos | 72,171 | - | - | - | - | - | - | - | 72,171 |
| Saber | 661,703 | - | - | - | - | - | - | - | 661,703 |
| Vasta | 765,493 | - | - | - | - | - |  |  | 765,493 |
| Others | 328.487 | - | - | - | - | - | - | 32,939 | 361.426 |
| Elimination BU's / Cogna | - | - | - | - | - | - | - | (32,939) | (32,939) |
| Deductions from Gross Revenue | (1,382,177) | - | . | . | . | . | . | (0) | $(1,382,177)$ |
| Kroton | (1, 113,732) | - | - | - | - | - |  |  | (1,113,732) |
| Platos | (4,981) | - | - | - | - | - | - | 0 | (4,981) |
| Saber | (135.715) | - | - | - | - | - | - |  | (135.715) |
| Vasta | (111,427) | - | - | - | - | - |  |  | (111,427) |
| Others | (16,322) | - | - | - | - | - | - | (0) | (16,322) |
| Elimination BU's / Cogna |  | - | $\cdot$ | - | - | - | - |  | - |
| Net Revenue | 4,256,128 | . | - | . | - | . | - | 0 | 4,256,128 |
| Kroton | 2,696.719 | - | - | - | - | - | - | (0) | 2,696,719 |
| Platos | 67,190 | - | - | - | - | - | - | 0 | 67.190 |
| Saber | 525.988 | $\checkmark$ | - | - | - | - | - | - | 525,988 |
| Vasta | 654,066 | - | - | - | - | - | - | - | 654,066 |
| Others | 312,165 | - | - | - | - | - | - | 32,939 | 345,104 |
| Elimination BU's / Cogna | - | - | - | - | - | - | - | (32,939) | (32,939) |
| Costs of Goods/Services | (1,696,721) | $\cdot$ | 434,797 | $\cdot$ | 2,277 | $(2,277)$ | . | - | $(1,261,923)$ |
| Cost of Goods Sold | (310,418) | - | 7.943 | - | - | (102,041) | - | - | (404.516) |
| Cost of Services Rendered | (1,386,303) | - | 426,855 | - | 2,277 | 99,764 | - | $\checkmark$ | (857,407) |
| Gross Income | 2,559,407 | . | 434,797 | - | 2,277 | $(2,277)$ | - | 0 | 2,994,205 |
| Operating Expenses | $(3,761,767)$ | $\cdot$ | 182,588 | 247,213 | 1,336,542 | 2,275 | (303,948) | . | $(2,297,097)$ |
| Selling Expenses | (500,558) | - | - | - | 245 | (251) | - | - | (500.564) |
| Provision for Doubfful Accounts | (934,557) | - | - | - | - | 5 | - | - | (934,552) |
| Personnel Expenses | - | $\checkmark$ | - | - | - | $(361,357)$ | - | - | (361,357) |
| General and Administrative Expenses | (1,162,995) | - | 182,588 | 247,213 | 159,115 | 574,692 | (303,948) | - | $(303,335)$ |
| Other Operating income (Expenses) | (336,248) | - | - | - | 345.993 | (9,745) | - | - | - |
| Corporate Expenses | - | - | $\checkmark$ | - | - | (201.068) | - | - | (201.068) |
| Loss on impairment of assets | (831, 188) | - | - | - | 831,188 | - | - | , | 0 |
| Equity | 3.779 | - | - | - | - | - | - | - | 3.779 |
| Income before Financial Result | $(1,202,360)$ | $\cdot$ | 617,385 | 247,213 | 1,338,819 | (2) | $(303,948)$ | 0 | 697,109 |
| Interest and Penalties on Tuition | - | 93.037 | - | - | - | - | - | - | 93.037 |
| (+) Opening Balance Reversal of Contingencies | - | - | - | - | - | - | 303,948 | - | 303,948 |
| (-) Nonrecurring itens | (1,20230) | - | - | - | (1,338.819) | - | - | - | (1,338.819) |
| EBITA | (1,202,360) | 93,037 | 617,385 | 247,213 | - | (2) | (0) | 0 | (244,726) |
| Depreciation and Amortization | - | - | (617.385) | (247,213) | $\checkmark$ | - | - | - | (864.599) |
| Financial Result | $(507,550)$ | (93,037) | . | . | - | 0 | - | - | $(600,586)$ |
| Financial Expenses | (709,385) | $\cdots$ | - | - | - |  | - | - | (709,385) |
| Financial Revenues | 201.835 | (93,037) | - | - | - | 0 | - | - | 108.799 |
| Income from Operations | $(1,709,910)$ | (0) | - | - | - | (1) | (0) | 0 | (1,709,911) |
| Income and Social Contribution Tax | $(78,686)$ | - | - | . | . | 0 | - | . | $(78,686)$ |
| Current | (70,991) | - | - | - | - | 0 | - | - | (70,991) |
| Deferred | (7,695) | - | - | - | - |  | - | - | (7,695) |
| Participation of Minority Shareholders | 2.702 | - | - | - | - | 0 |  | - | 2.702 |
| Net Income Attributed to Controlling Shareholders | $(1,785,894)$ | (0) | - | - | - | (0) | (0) | 0 | (1,785,894) |

## APPENDIX 4 - QUARTERLY MANAGERIAL INCOME STATEMENT BY BUSINESS SEGMENT

| Values in R \$ ('000) | Postsecondary |  | Primary and Secondary Education |  | Cogna Consolidated |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 3Q20 | \% AV | 3Q20 | \% AV | 3Q20 | \% AV |
| Gross Revenue | 1.189 .067 | 148,2\% | 585.148 | 128,9\% | 1.774.215 | 141,2\% |
| Gross Revenue Deductions | (386.996) | -48,2\% | (131.079) | -28,9\% | (518.075) | -41,2\% |
| Tax | (26.948) | -3,4\% | (13.167) | -2,9\% | (40.115) | -3,2\% |
| ProUni | (220.627) | -27,5\% | - | 0,0\% | (220.627) | -17,6\% |
| Returns | (1.617) | -0,2\% | (64.882) | -14,3\% | (66.499) | -5,3\% |
| Total Discounts | (137.804) | -17,2\% | (53.030) | -11,7\% | (190.833) | -15,2\% |
| Net Revenue | 802.071 | 100,0\% | 454.069 | 100,0\% | 1.256.140 | 100,0\% |
| Costs (COGS) | (195.829) | -24,4\% | (217.653) | -47,9\% | (413.482) | -32,9\% |
| Cost of Goods | (13.819) | -1,7\% | (129.372) | -28,5\% | (143.190) | -11,4\% |
| Cost of Services | (182.010) | -22,7\% | (88.281) | -19,4\% | (270.291) | -21,5\% |
| Faculty, Other Personnel and Third-Party Services | ( 158.602) | -19,8\% | (81.947) | -18,0\% | (240.549) | -19,1\% |
| Rent | (1.070) | -0,1\% | (1.290) | -0,3\% | (2.360) | -0,2\% |
| Materials | (6.732) | -0,8\% | (468) | -0,1\% | (7.200) | -0,6\% |
| Maintenance | ( 1.977 ) | -0,2\% | (2.441) | -0,5\% | (4.418) | -0,4\% |
| Other | (13.629) | -1,7\% | (2.135) | -0,5\% | (15.765) | -1,3\% |
| Gross Income | 606.243 | 75,6\% | 236.416 | 52,1\% | 842.658 | 67,1\% |
| Operating Expenses | (133.212) | -16,6\% | (62.802) | -13,8\% | (196.014) | -15,6\% |
| Personnel, General and Administrative Expenses | (133.212) | -16,6\% | (62.802) | -13,8\% | (196.014) | -15,6\% |
| Personnel Expenses | (72.470) | -9,0\% | (42.534) | -9,4\% | (115.004) | -9,2\% |
| General and Administrative Expenses | (60.742) | -7,6\% | (20.268) | -4,5\% | (81.010) | -6,4\% |
| Provision for Doubtful Accounts - PDA | (212.616) | -26,5\% | (7.455) | -1,6\% | (220.071) | -17,5\% |
| (+) Interest and Penalties on Tuition | 30.908 | 3,9\% | 129 | 0,0\% | 31.037 | 2,5\% |
| (+) Equity | 1.690 | 0,2\% | 1.191 | 0,3\% | 2.881 | 0,2\% |
| Sales and Marketing Expenses | (116.479) | -14,5\% | (47.333) | -10,4\% | (163.812) | -13,0\% |
| Operating Result | 176.534 | 22,0\% | 120.146 | 26,5\% | 296.679 | 23,6\% |
| Corporate Expenses | (48.903) | -6,1\% | (18.508) | -4,1\% | (67.412) | -5,4\% |
| Recurring EBITDA | 127.630 | 15,9\% | 101.638 | 22,4\% | 229.268 | 18,3\% |
| (+) Opening Balance: Reversals of Contingencies | - | 0,0\% | 60.366 | 13,3\% | 60.366 | 4,8\% |
| (-) Nonrecurring Items | (508.256) | -63,4\% | (391.425) | -86,2\% | (899.682) | -71,6\% |
| EBITDA | (380.626) | -47,5\% | (229.422) | -50,5\% | (610.048) | -48,6\% |
| Depreciation and Amortization |  |  |  |  | (285.293) | -22,7\% |
| Financial Result |  |  |  |  | (178.939) | -14,2\% |
| Income and Social Contribution Tax |  |  |  |  | (224.538) | -17,9\% |
| Minority Interest |  |  |  |  | 6.782 | 0,5\% |
| Net Profit |  |  |  |  | (1.292.036) | -102,9\% |
| (+) Intagnible Amortization (Acquisitions) |  |  |  |  | 82.231 | 6,5\% |
| (+) inventory surplus value |  |  |  |  | 106 | 0,0\% |
| (+) Low Escrow |  |  |  |  | - | 0,0\% |
| (+) Impairment on goodwil |  |  |  |  | 831.188 | 66,2\% |
| (+) Write-off of deferred income tax |  |  |  |  | 215.627 | 17,2\% |
| Adjusted Net Profit |  |  |  |  | (162.884) | -13,0\% |

## APPENDIX 5 - NINE-MONTH MANAGERIAL INCOME STATEMENT BY BUSINESS SEGMENT

| Values in R \$ ('000) | Postsecondary |  | Primary and Secondary Education |  | Cogna Consolidated |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 9M20 | \% AV | 9M20 | \% AV | 9M20 | \% AV |
| Gross Revenue | 3.951 .720 | 139,9\% | 1.686 .585 | 117,9\% | 5.638.305 | 132,5\% |
| Gross Revenue Deductions | (1.126.250) | -39,9\% | (255.927) | -17,9\% | (1.382.177) | -32,5\% |
| Tax | (101.127) | -3,6\% | (44.629) | -3,1\% | (145.757) | -3,4\% |
| ProUni | (677.732) | -24,0\% | - | 0,0\% | (677.732) | -15,9\% |
| Returns | (5.204) | -0,2\% | (108.538) | -7,6\% | (113.743) | -2,7\% |
| Total Discounts | (342.186) | -12,1\% | (102.759) | -7,2\% | (444.945) | -10,5\% |
| Net Revenue | 2.825 .470 | 100,0\% | 1.430.658 | 100,0\% | 4.256.128 | 100,0\% |
| Costs (COGS) | (632.270) | -22,4\% | (629.652) | -44,0\% | (1.261.923) | -29,6\% |
| Cost of Goods | (50.911) | -1,8\% | (353.605) | -24,7\% | (404.516) | -9,5\% |
| Cost of Services | (581.359) | -20,6\% | (276.048) | -19,3\% | (857.407) | -20,1\% |
| Faculty, Other Personnel and Third-Party Services | (522.538) | -18,5\% | (248.308) | -17,4\% | (770.846) | -18,1\% |
| Rent | (4.267) | -0,2\% | (3.247) | -0,2\% | (7.514) | -0,2\% |
| Materials | (11.965) | -0,4\% | (2.493) | -0,2\% | (14.458) | -0,3\% |
| Maintenance | (8.998) | -0,3\% | (16.294) | -1,1\% | (25.292) | -0,6\% |
| Other | (33.590) | -1,2\% | (5.706) | -0,4\% | (39.296) | -0,9\% |
| Gross Income | 2.193 .199 | 77,6\% | 801.006 | 56,0\% | 2.994 .205 | 70,4\% |
| Operating Expenses | (455.045) | -16,1\% | (209.646) | -14,7\% | (664.692) | -15,6\% |
| Personnel, General and Administrative Expenses | (455.045) | -16,1\% | (209.646) | -14,7\% | (664.692) | -15,6\% |
| Personnel Expenses | (230.736) | -8,2\% | (130.621) | -9,1\% | (361.357) | -8,5\% |
| General and Administrative Expenses | (224.309) | -7,9\% | (79.026) | -5,5\% | (303.335) | -7,1\% |
| Provision for Doubtful Accounts - PDA | (911.834) | -32,3\% | (22.718) | -1,6\% | (934.552) | -22,0\% |
| (+) Interest and Penalties on Tuition | 92.533 | 3,3\% | 503 | 0,0\% | 93.037 | 2,2\% |
| (+) Equity | 2.588 | 0,1\% | 1.191 | 0,1\% | 3.780 | 0,1\% |
| Sales and Marketing Expenses | (359.183) | -12,7\% | (141.380) | -9,9\% | (500.564) | -11,8\% |
| Operating Result | 562.258 | 19,9\% | 428.955 | 30,0\% | 991.213 | 23,3\% |
| Corporate Expenses | (139.197) | -4,9\% | (61.871) | -4,3\% | (201.068) | -4,7\% |
| Recurring EBITDA | 423.061 | 15,0\% | 367.084 | 25,7\% | 790.145 | 18,6\% |
| (+) Openinng Balance: Reversals of Contingencies | - | 0,0\% | 303.948 | 21,2\% | 303.948 | 7,1\% |
| (-) Nonrecurring Items | (581.203) | -20,6\% | (757.616) | -53,0\% | (1.338.819) | -31,5\% |
| EBITDA | (158.142) | -5,6\% | (86.585) | -6,1\% | (244.726) | -5,7\% |
| Depreciation and Amortization |  |  |  |  | (864.599) | -20,3\% |
| Financial Result |  |  |  |  | (600.586) | -14,1\% |
| Income and Social Contribution Tax |  |  |  |  | (78.685) | -1,8\% |
| Minority Interest |  |  |  |  | 2.702 | 0,1\% |
| Net Profit |  |  |  |  | (1.785.894) | -42,0\% |
| (+) Intagnible Amortization (Acquisitions) |  |  |  |  | 247.213 | 5,8\% |
| (+) inventory surplus value |  |  |  |  | 7.943 | 0,2\% |
| (+) Low Escrow |  |  |  |  | 227.861 | 5,4\% |
| (+) Impairment on goodwil |  |  |  |  | 831.188 | 19,5\% |
| (+) Write-off of deferred income tax |  |  |  |  | 215.627 | 5,1\% |
| Adjusted Net Profit |  |  |  |  | (256.062) | -6,0\% |

## APPENDIX 6 -QUARTERLY CORPORATE INCOME STATEMENT

|  | (In thousand reais, except otherwise indicated) |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Gross Revenue | 1,774,215 | 141.2\% | 1,924,537 | 127.0\% | -7.8\% | 1,808,410 | 131.8\% | -1.9\% |
| Kroton | 1,144,575 | 91.1\% | 1,441,592 | 95.1\% | -20.6\% | 1,424,280 | 103.8\% | -19.6\% |
| Platos | 25,209 | 2.0\% | 23,065 | 1.5\% | 9.3\% | 25,182 | 1.8\% | 0.1\% |
| Saber | 213,076 | 17.0\% | 226,334 | 14.9\% | -5.9\% | 197,874 | 14.4\% | 7.7\% |
| Vasta | 208,945 | 16.6\% | 168,558 | 11.1\% | 24.0\% | 128,481 | 9.4\% | 62.6\% |
| Others | 182,410 | 14.5\% | 64,987 | 4.3\% | 180.7\% | 32,593 | 2.4\% | 459.7\% |
| Deductions from Gross Revenue | $(518,075)$ | -41.2\% | $(408,781)$ | -27.0\% | 26.7\% | $(435,890)$ | -31.8\% | 18.9\% |
| Kroton | $(382,413)$ | -30.4\% | $(328,436)$ | -21.7\% | 16.4\% | $(372,419)$ | -27.1\% | 2.7\% |
| Platos | $(1,808)$ | -0.1\% | $(2,251)$ | -0.1\% | -19.7\% | $(3,061)$ | -0.2\% | -40.9\% |
| Saber | $(58,936)$ | -4.7\% | $(42,620)$ | -2.8\% | 38.3\% | $(36,564)$ | -2.7\% | 61.2\% |
| Vasta | $(67,530)$ | -5.4\% | $(30,666)$ | -2.0\% | 120.2\% | $(18,290)$ | -1.3\% | 269.2\% |
| Others | $(7,388)$ | -0.6\% | $(4,809)$ | -0.3\% | 53.6\% | $(5,556)$ | -0.4\% | $33.0 \%$ |
| Net Revenue | 1,256,140 | 100.0\% | 1,515,756 | 100.0\% | -17.1\% | 1,372,520 | 100.0\% | -8.5\% |
| Kroton | 762,162 | 60.7\% | 1,113,156 | 73.4\% | -31.5\% | 1,051,861 | 76.6\% | -27.5\% |
| Platos | 23,401 | 1.9\% | 20,815 | 1.4\% | 12.4\% | 22,121 | 1.6\% | 5.8\% |
| Saber | 154,140 | 12.3\% | 183,715 | 12.1\% | -16.1\% | 161,310 | 11.8\% | -4.4\% |
| Vasta | 141,415 | 11.3\% | 137,892 | 9.1\% | 2.6\% | 110,191 | 8.0\% | 28.3\% |
| Others | 175,022 | 13.9\% | 60,178 | 4.0\% | 190.8\% | 27,037 | 2.0\% | 547.3\% |
| Costs of Goods/Services | $(555,104)$ | -44.2\% | $(676,587)$ | -44.6\% | -18.0\% | $(488,377)$ | -35.6\% | 13.7\% |
| Cost of Goods Sold | (114,252) | -9.1\% | $(17,168)$ | -1.1\% | 565.5\% | $(25,330)$ | -1.8\% | 351.1\% |
| Cost of Services Rendered | $(440,852)$ | -35.1\% | $(659,419)$ | -43.5\% | -33.1\% | $(463,047)$ | -33.7\% | -4.8\% |
| Gross Income | 701,036 | 55.8\% | 839,168 | 55.4\% | -16.5\% | 884,143 | 64.4\% | -20.7\% |
| Operating Expenses | $(1,627,414)$ | -129.6\% | $(729,562)$ | -48.1\% | 123.1\% | $(1,321,987)$ | -96.3\% | 23.1\% |
| Selling Expenses | $(383,881)$ | -30.6\% | $(341,670)$ | -22.5\% | 12.4\% | $(633,233)$ | -46.1\% | -39.4\% |
| General and Administrative Expenses | $(428,427)$ | -34.1\% | $(403,145)$ | -26.6\% | 6.3\% | $(341,743)$ | -24.9\% | 25.4\% |
| Loss on impairment of assets | $(831,188)$ | 0.0\% | - | 0.0\% | 0.0\% | - | 0.0\% | 0.0\% |
| Other Operating Income (Expenses) | 13,202 | 1.1\% | 14,681 | 1.0\% | -10.1\% | $(348,388)$ | -25.4\% | -103.8\% |
| Equity in the results of investees | 2,880 | 0.2\% | 573 | 0.0\% | 402.6\% | 1,377 | 0.1\% | 109.2\% |
| Income before Financial Result | $(926,378)$ | -73.7\% | 109,607 | 7.2\% | -945.2\% | $(437,844)$ | -31.9\% | 111.6\% |
| Financial Result | $(147,902)$ | -11.8\% | $(172,541)$ | -11.4\% | -14.3\% | $(186,588)$ | -13.6\% | -20.7\% |
| Financial Expenses | $(217,690)$ | -17.3\% | $(269,806)$ | -17.8\% | -19.3\% | $(229,348)$ | -16.7\% | -5.1\% |
| Financial Revenues | 69,788 | 5.6\% | 97,265 | 6.4\% | -28.2\% | 42,760 | 3.1\% | 63.2\% |
| Income from Operations | $(1,074,280)$ | -85.5\% | $(62,934)$ | -4.2\% | 1,607.0\% | $(624,432)$ | -45.5\% | 72.0\% |
| Income and Social Contribution Tax | $(224,538)$ | -17.9\% | 83,657 | 5.5\% | -368.4\% | 172,461 | 12.6\% | -230.2\% |
| Current | $(11,099)$ | -0.9\% | $(16,215)$ | -1.1\% | -31.6\% | $(14,885)$ | -1.1\% | -25.4\% |
| Deferred | $(213,439)$ | -17.0\% | 99,872 | 6.6\% | -313.7\% | 187,346 | 13.6\% | -213.9\% |
| Net Income | $(1,298,818)$ | -103.4\% | 20,723 | 1.4\% | -6,367.6\% | $(451,971)$ | -32.9\% | 187.4\% |
| Net Income Attributed to Controlling Shareholders | $(1,292,036)$ | -102.9\% | 20,386 | 1.3\% | -6,437.9\% | $(454,738)$ | -33.1\% | 184.1\% |
| Net Income Attributed to Non-Controlling Shareholders | $(6,782)$ | -0.5\% | 337 | 0.0\% | -2,112.5\% | 2,767 | 0.2\% | -345.1\% |

## APPENDIX 7 -NINE-MONTH CORPORATE INCOME STATEMENT

|  | 9 M 20 | (In thousand reais, except otherwise indicated) |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Gross Revenue | 5,638,305 | 132.5\% | 6,434,229 | 126.2\% | -12.4\% |
| Kroton | 3,810,451 | 89.5\% | 4,765,111 | 93.5\% | -20.0\% |
| Platos | 72,171 | 1.7\% | 67,131 | 1.3\% | 7.5\% |
| Saber | 661,703 | 15.5\% | 689,781 | 13.5\% | -4.1\% |
| Vasta | 765,493 | 18.0\% | 724,421 | 14.2\% | 5.7\% |
| Others | 328,487 | 7.7\% | 187,784 | $3.7 \%$ | 74.9\% |
| Deductions from Gross Revenue | $(1,382,177)$ | -32.5\% | $(1,337,011)$ | -26.2\% | 3.4\% |
| Kroton | $(1,113,732)$ | -26.2\% | $(1,072,436)$ | -21.0\% | 3.9\% |
| Platos | $(4,981)$ | -0.1\% | $(7,250)$ | -0.1\% | -31.3\% |
| Saber | $(135,715)$ | -3.2\% | $(127,044)$ | -2.5\% | 6.8\% |
| Vasta | $(111,427)$ | -2.6\% | $(117,382)$ | -2.3\% | -5.1\% |
| Others | $(16,322)$ | -0.4\% | $(12,900)$ | -0.3\% | 26.5\% |
| Net Revenue | 4,256,128 | 100.0\% | 5,097,218 | 100.0\% | -16.5\% |
| Kroton | 2,696,719 | 63.4\% | 3,692,675 | 72.4\% | -27.0\% |
| Platos | 67,190 | 1.6\% | 59,882 | 1.2\% | 12.2\% |
| Saber | 525,988 | 12.4\% | 562,738 | $11.0 \%$ | -6.5\% |
| Vasta | 654,066 | 15.4\% | 607,039 | 11.9\% | 7.7\% |
| Others | 312,165 | 7.3\% | 174,884 | 3.4\% | 78.5\% |
| Costs of Goods/Services | $(1,696,721)$ | -39.9\% | $(1,997,204)$ | -39.2\% | -15.0\% |
| Cost of Goods Sold | $(310,418)$ | -7.3\% | $(223,952)$ | -4.4\% | 38.6\% |
| Cost of Services Rendered | $(1,386,303)$ | -32.6\% | $(1,773,252)$ | -34.8\% | -21.8\% |
| Gross Income | 2,559,407 | 60.1\% | 3,100,013 | 60.8\% | -17.4\% |
| Operating Expenses | $(3,761,767)$ | -88.4\% | $(2,346,283)$ | -46.0\% | 60.3\% |
| Selling Expenses | $(1,435,115)$ | -33.7\% | $(1,050,534)$ | -20.6\% | 36.6\% |
| General and Administrative Expenses | $(1,162,995)$ | -27.3\% | $(1,293,971)$ | -25.4\% | -10.1\% |
| Loss on impairment of assets | $(831,188)$ | -19.5\% | - | 0.0\% | - |
| Other Operating Income (Expenses) | $(336,248)$ | -7.9\% | $(1,756)$ | -0.0\% | 19,048.5\% |
| Equity in the results of investees | 3,779 | 0.1\% | (21) | -0.0\% | -18,095.2\% |
| Income before Financial Result | $(1,202,360)$ | -28.3\% | 753,731 | 14.8\% | -259.5\% |
| Financial Result | $(507,550)$ | -11.9\% | $(501,239)$ | -9.8\% | 1.3\% |
| Financial Expenses | $(709,385)$ | -16.7\% | $(777,575)$ | -15.3\% | -8.8\% |
| Financial Revenues | 201,835 | 4.7\% | 276,336 | $5.4 \%$ | -27.0\% |
| Income from Operations | $(1,709,910)$ | -40.2\% | 252,492 | 5.0\% | -777.2\% |
| Income and Social Contribution Tax | $(78,686)$ | -1.8\% | 158,218 | 3.1\% | -149.7\% |
| Current | $(70,991)$ | -1.7\% | $(64,604)$ | -1.3\% | 9.9\% |
| Deferred | $(7,695)$ | -0.2\% | 222,822 | 4.4\% | -103.5\% |
| Net Income | $(1,788,596)$ | -42.0\% | 410,710 | 8.1\% | -535.5\% |
| Net Income Attributed to Controlling Shareholders | $(1,785,894)$ | -42.0\% | 403,560 | 7.9\% | -542.5\% |
| Net Income Attributed to Non-Controlling Shareholders | $(2,702)$ | -0.1\% | 7,150 | 0.1\% | -137.8\% |

## APPENDIX 8 - VASTA QUARTERLY INCOME STATEMENT RECONCILIATION

|  | $\begin{gathered} \text { 3Q20 } \\ \text { Results (Book) } \end{gathered}$ | Differences in allocation among P\&L lines | Amorization of Inventory Surplus Value | Opening Balance Reversals | 3Q20 Results (Release) |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Gross Revenue | 208.945 | - | - | - | 208.945 |
| Deductions from Gross Revenue | (67.530) | - | - | - | (67.530) |
| Net Revenue | 141.415 | - | - | - | 141.415 |
| Costs of Goods/Services | (62.230) | - | 36 | - | (62.194) |
| Gross Income | 79.185 | - | 36 | - | 79.221 |
| Operating Expenses | (75.955) | 7.945 | - | (611) | (68.621) |
| Selling Expenses | (35.841) | - | - | - | (35.841) |
| Provision for Doubtful Accounts | (1.121) | - | - | - | (1.121) |
| Personnel Expenses | - | (14.086) | - | - | (14.086) |
| General and Administrative Expenses | (39.942) | 26.155 | - | (611) | (14.398) |
| Other Operating Income (Expenses) | 948 | (948) | - | - | - |
| Corporate Expenses | - | (3.176) | - | - | (3.176) |
| Income before Financial Result | 3.230 | 7.945 | 36 | (611) | 10.600 |
| Interest and Penalties on Tuition | 0 | - | - | - | 0 |
| (+) Opening Balance Reversal of Contingencies | - | - | - | 611 | 611 |
| $(-)$ Nonrecurring itens | - | (7.875) | - | - | (7.875) |
| EBITDA | 3.230 | 70 | 36 | - | 3.336 |
| Depreciation and Amortization | (43.517) | (70) | (36) | - | (43.623) |
| Financial Result | (18.912) | - | - | - | (18.912) |
| Financial Expenses | (24.854) | - | - | - | (24.854) |
| Financial Revenues | 5.942 | - | - | - | 5.942 |
| Income from Operations | (59.199) | - | - | - | (59.199) |
| Income and Social Contribution Tax | 18.593 | - | - | - | 18.593 |
| Current | 24.122 | - | - | - | 24.122 |
| Deferred | (5.528) | - | - | - | (5.528) |
| Participation of Minority Shareholders | - | - | - | - | - |
| Net Income Attributed to Controlling Shareholders | (40.606) | - | - | - | (40.606) |

## APPENDIX 9 - VASTA NINE-MONTH INCOME STATEMENT RECONCILIATION

|  | $\begin{gathered} 9 \mathrm{M} 20 \\ \text { Results (Book) } \end{gathered}$ | Differences in allocation among P\&L lines | Amortization of Inventory Surplus Value | Opening Balance Reversals | 9M20 Results (Release) |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Gross Revenue | 765.493 | - | - | - | 765.493 |
| Deductions from Gross Revenue | (111.427) | - | - | - | (111.427) |
| Net Revenue | 654.066 | - | - | - | 654.066 |
| Costs of Goods/Services | (277.985) | - | 7.023 | - | (270.962) |
| Gross Income | 376.081 | - | 7.023 | - | 383.104 |
| Operating Expenses | (262.823) | 14.440 | - | (3.162) | (251.546) |
| Selling Expenses | (116.437) | - | - | - | (116.437) |
| Provision for Doubtful Accounts | (12.704) | 2 | - | - | (12.702) |
| Personnel Expenses | - | (41.726) | - | - | (41.726) |
| General and Administrative Expenses | (136.618) | 84.487 | - | (3.162) | (55.293) |
| Other Operating Income (Expenses) | 2.936 | (2.936) | - | - | (0) |
| Corporate Expenses | - | (25.388) | - | - | (25.388) |
| Income before Financial Result | 113.258 | 14.440 | 7.023 | (3.162) | 131.559 |
| Interest and Penalties on Tuition | 0 | - | - | - | 0 |
| (+) Opening Balance Reversal of Contingencies | - | - | - | 3.162 | 3.162 |
| $(-)$ Nonrecurring itens | - | (14.440) | - | - | (14.440) |
| EBITDA | 113.258 | - | 7.023 | - | 120.281 |
| Depreciation and Amortization | (129.134) | - | (7.023) | - | (136.157) |
| Financial Result | (86.820) | - | - | - | (86.820) |
| Financial Expenses | (101.399) | - | - | - | (101.399) |
| Financial Revenues | 14.579 | - | - | - | 14.579 |
| Income from Operations | (102.696) | - | - | - | (102.696) |
| Income and Social Contribution Tax | 34.797 | - | - | - | 34.797 |
| Current | 51.382 | - | - | - | 51.382 |
| Deferred | (16.585) | - | - | - | (16.585) |
| Participation of Minority Shareholders | - | - | - | - | - |
| Net Income Attributed to Controlling Shareholders | (67.899) | - | - | - | (67.899) |

## APPENDIX 10 - CASH FLOW STATEMENT

|  |  |  |  |
| :--- | :--- | :---: | ---: | ---: |
| R\$ Ooo |  |  |  |
|  |  |  |  |
|  |  |  |  |

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## APPENDIX 11 - QUARTERLY CASH FLOW RECONCILIATION

| R\$ thousands | $\begin{aligned} & \text { Cash Flow } \\ & \text { (Book) } 3 \text { Q20 } \end{aligned}$ | Leasing | Interes | Cash | M\&A | Others | Cash Flow (Release) $3 \mathrm{Q}_{20}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net Income before income taxes | $(1,085,478)$ |  |  |  |  |  | $(1,085,478)$ |
| Adjustments to net income | 2,163,737 |  |  | 38,237 |  | (2) | 2,201,972 |
| Change in WC | $(538,569)$ | $(273,499)$ |  |  | $(27,494)$ | $(6,678)$ | $(846,240)$ |
| income taxes paid | $(21,343)$ |  |  |  |  |  | $(21,343)$ |
| Leasing interest paid | $(198,401)$ | 198,401 |  |  |  |  | - |
| Interest paid on borrowings and debetures | $(352,159)$ |  | 352,159 |  |  |  | - |
| Free cash flow operating activities | $(32,213)$ | $(75,098)$ | 352,159 | 38,237 | $(27,494)$ | $(6,680)$ | 248,911 |
| Redemption of securities | (2,109,561) |  |  | 2,109,561 |  |  | - |
| Addition to fixed assets | $(68,800)$ |  |  |  |  | 13,847 | $(55,000)$ |
| Addition to intagible assets | $(143,400)$ |  |  |  |  | 38,180 | $(105,220)$ |
| Cash from acquires companies | 371 |  |  |  | (371) |  | - |
| Payment for acquisitions | $(70,579)$ |  |  |  |  |  | $(70,579)$ |
| Accounts receivable from former owners | 85,771 |  |  |  |  |  | 85,771 |
| M\&A costs and expenses | - |  |  |  | 27,865 | 7,863 | 35,728 |
| Capex - special projects | - |  |  |  |  | $(51,953)$ | $(51,953)$ |
| Cash flow from investing activities | $(2,306,198)$ | - | - | 2,109,561 | 27,494 | 7,937 | $(161,253)$ |
| Capital increase | 2,485,151 |  |  |  |  |  | 2,485,151 |
| Treasure shares | 9,965 |  |  |  |  |  | 9,965 |
| Receipt in the offering of subsidiary shares | 1,681,342 |  |  |  |  |  | 1,681,342 |
| Debentures | (107) |  |  |  |  |  | (107) |
| Borrowings and financing | - |  |  |  |  |  | - |
| Leasing principal payment | $(75,098)$ | 75,098 |  |  |  |  | - |
| Payments of borrowings and financing | $(300,642)$ |  |  |  |  |  | $(300,642)$ |
| Redemption of securities | - |  |  | 2,276 | - | - | 2,276 |
| interest paid | - |  | $(352,159)$ |  |  |  | $(352,159)$ |
| Cash flow from financing activities | 3,800,611 | 75,098 | $(352,159)$ | 2,276 | - | - | 3,525,826 |
| Change in cash position | 1,462,200 | - | - | 2,150,074 | - | 1,257 | 3,613,484 |

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APPENDIX 12 - NINE-MONTH CASH FLOW RECONCILIATION

| R\$ thousands | Cash Flow (Book) 9M20 | Leasing | Interes | Cash | M\&A | Others | Cash Flow (Release) 9 M20 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net Income before income taxes | $(1,709,910)$ |  |  |  |  |  | $(1,709,910)$ |
| Adjustments to net income | 3,375,433 |  |  | 61,115 |  | (2) | 3,436,546 |
| Change in WC | $(788,662)$ | $(407,487)$ |  |  |  | $(7,863)$ | $(1,204,012)$ |
| income taxes paid | $(39,134)$ |  |  |  |  |  | $(39,134)$ |
| Leasing interest paid | $(297,949)$ | 297,949 |  |  |  |  | - |
| Interest paid on borrowings and debetures | $(372,261)$ |  | 372,261 |  |  |  | - |
| Free cash flow operating activities | 167,517 | $(109,538)$ | 372,261 | 61,115 | - | $(7,865)$ | 483,490 |
| Redemption of securities | $(2,057,174)$ |  |  | 2,057,174 |  |  | - |
| Addition to fixed assets | $(86,700)$ |  |  |  |  | 41,082 | $(45,618)$ |
| Addition to intagible assets | (214,900) |  |  |  |  | 29,484 | $(185,416)$ |
| Cash from acquires companies | 619 |  |  |  | (619) |  | - |
| Payment for acquisitions | $(100,073)$ |  |  |  |  |  | $(100,073)$ |
| Accounts receivable from former owners | 321,506 |  |  |  |  |  | 321,506 |
| M\&A costs and expenses | - |  |  |  | 619 | 7,863 | 8,482 |
| Capex-special projects | - |  |  |  |  | $(70,561)$ | $(70,561)$ |
| Cash flow from investing activities | $(2,136,722)$ | - | - | 2,057,174 | - | 7,868 | $(71,680)$ |
| Capital increase | 2,481,320 |  |  |  |  |  | 2,481,320 |
| Treasure shares | 13,436 |  |  |  |  |  | 13,436 |
| Receipt in the offering of subsidiary shares | 1,681,342 |  |  |  |  |  | 1,681,342 |
| Debentures | 496,531 |  |  |  |  |  | 496,531 |
| Borrowings and financing | 100 |  |  |  |  |  | 100 |
| Leasing principal payment | $(109,538)$ | 109,538 |  |  |  |  | - |
| Payments of borrowings and financing | $(300,645)$ |  |  |  |  |  | $(300,645)$ |
| Redemption of securities | - |  |  | 4,707 |  |  | 4,707 |
| interest paid | - |  | $(372,261)$ |  |  |  | $(372,261)$ |
| Cash flow from financing activities | 4,262,546 | 109,538 | $(372,261)$ | 4,707 | - | - | 4,004,530 |
| Change in cash position | 2,293,341 | - | - | 2,122,996 | - | 3 | 4,416,340 |
| Operating cash flow (OCF) |  |  |  |  |  |  | 483,490 |
| Capex |  |  |  |  |  |  | $(231,034)$ |
| Investments in expansion |  |  |  |  |  |  | $(70,561)$ |
| OCF after capex |  |  |  |  |  |  | 181,895 |


[^0]:    (1) (1) Proforma view, as detailed in the Vasta section.

[^1]:    ${ }^{1}$ Until November 12th.

