



1Q26 EARNINGS PRESENTATION

May 13, 2026

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1. Highlights

2. Operational Performance

3. Economic-Financial Performance

4. Indebtedness

5. Investments

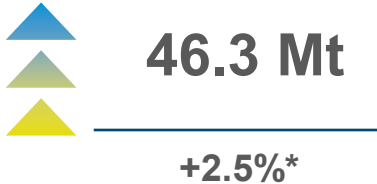
1. Highlights

1Q26 Results



In 1Q26, amidst a challenging scenario, results remain positive

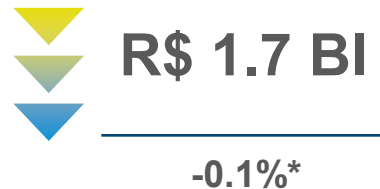
Total Volume Transported



The **Mining** segment showed a decrease of 2.9%, while **General Cargo** showed an increase of 12.2%



Net Revenue from Services



Net Revenue remained at a **similar** level to that recorded in 1Q25



EBITDA



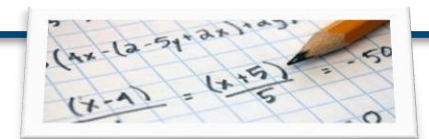
EBITDA remained at levels similar to the same period of the previous year, demonstrating operational stability.



Leverage Ratio



The financial leverage indicator, **Net Debt/EBITDA**, remains in line with recent historical trends



* Comparisons refer to 1Q25 results

** Comparisons refer to 4Q25 results

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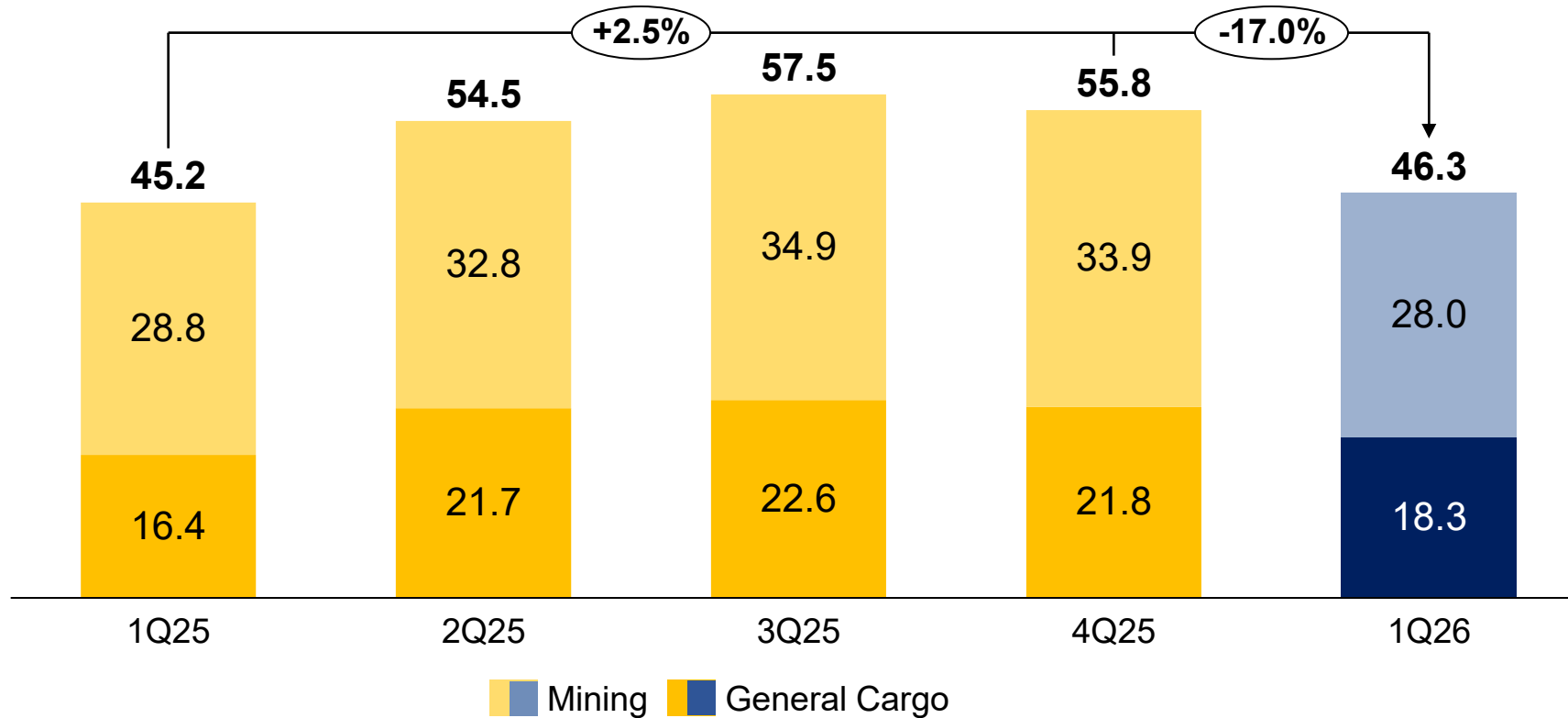
2. Operational Performance

1Q26 Results



As expected for the seasonality of the period, the total volume transported ended 1Q26 at 46.3 Mt

Volume Transported by Group
(TU million)



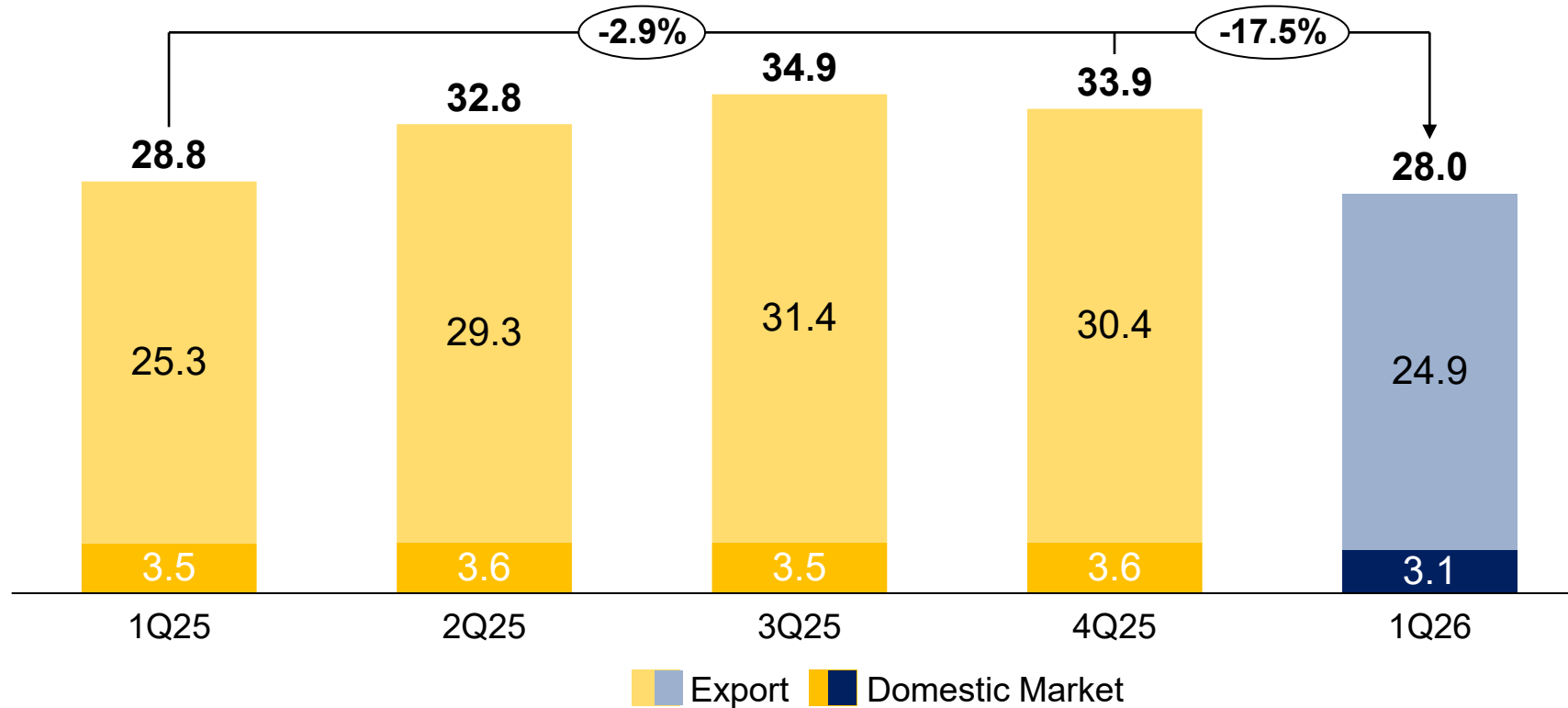
2. Operational Performance

1Q26 Results



In 1Q26, mining transportation remained at the same level as 1Q25 and decreased compared to 4Q25, due to the expected rainfall for the period

Mining Transported Volume (TU million)



Note: Domestic Market volume includes Iron Ore, Coal and Coke

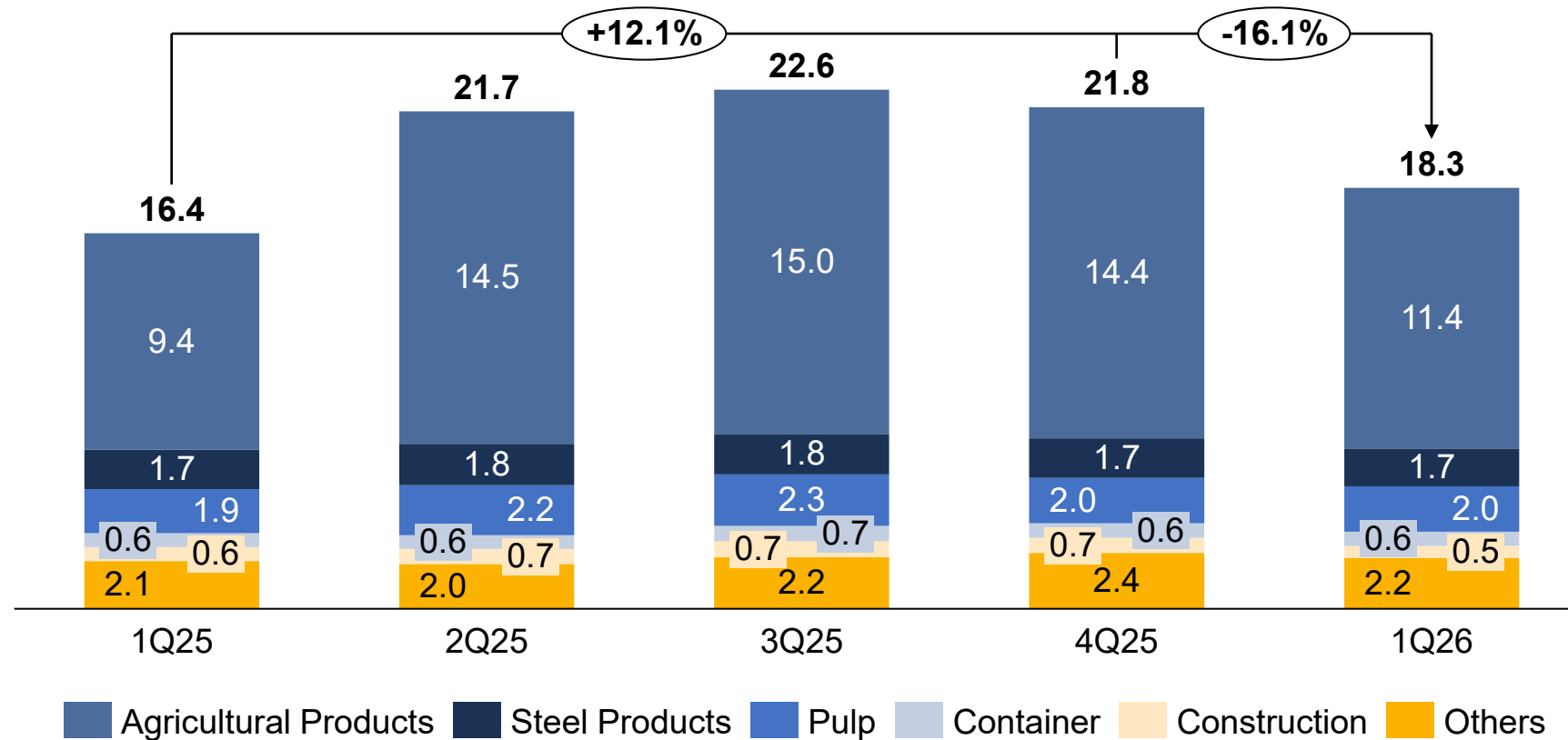
2. Operational Performance

1Q26 Results



In the General Cargo segment, the transport volume that contributes most is that of agricultural products, which, between 1Q26 and 1Q25, showed an increase in soybean cargo

General Cargo Transported Volume
(TU million)



Note: General Cargo includes carriage by other railways (remunerated through right of way)

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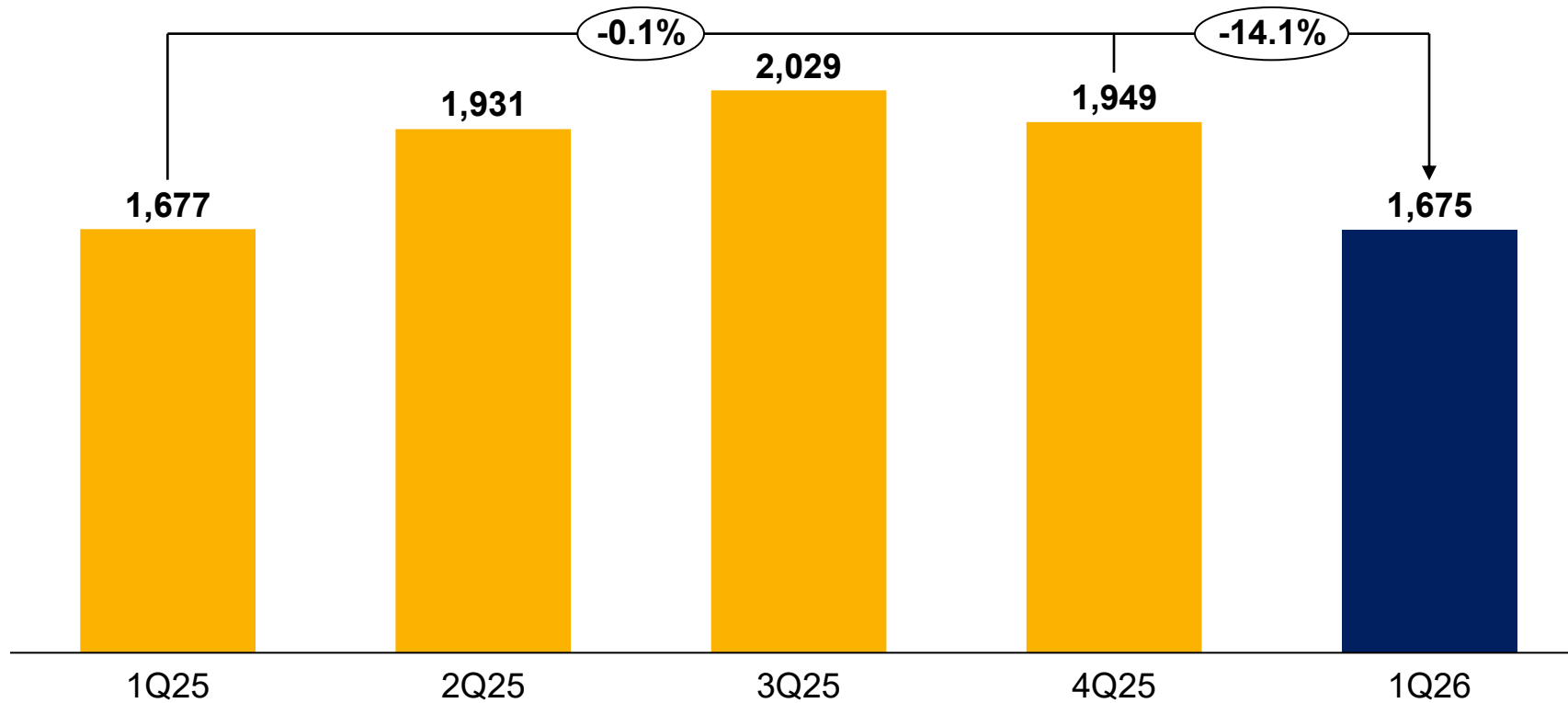
3. Economic-Financial Performance



Net revenue for 1Q26 totaled R\$1.7 billion, remaining at a similar level to that recorded in 1Q25

1Q26 Results

Net Revenue
(R\$ million)

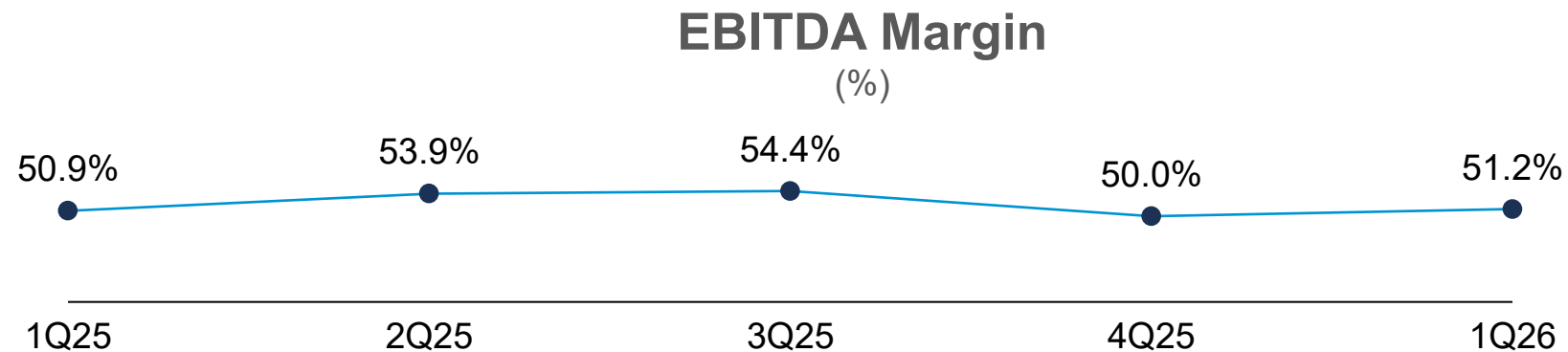
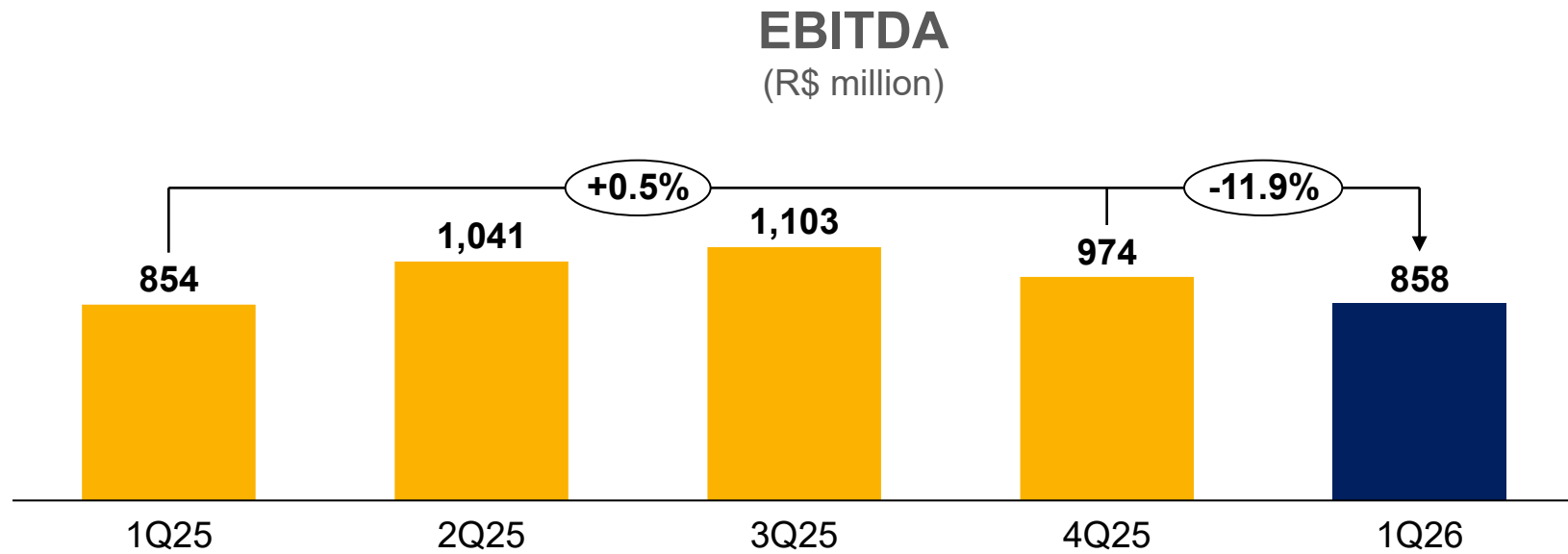


3. Economic-Financial Performance



EBITDA for 1Q26 was in line with levels for the same period of the previous year, reflecting stable operations

1Q26 Results

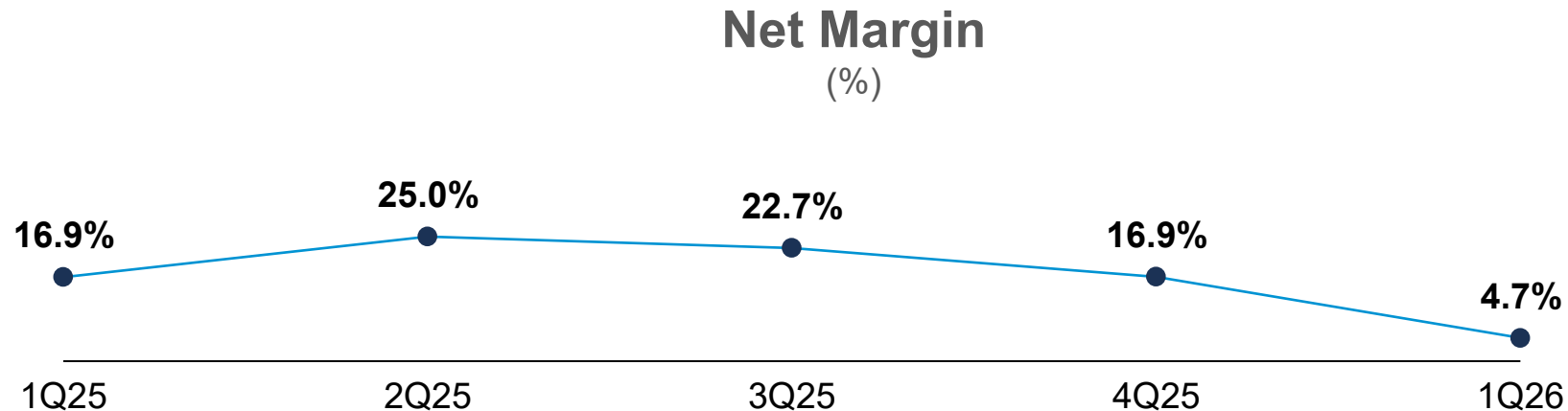
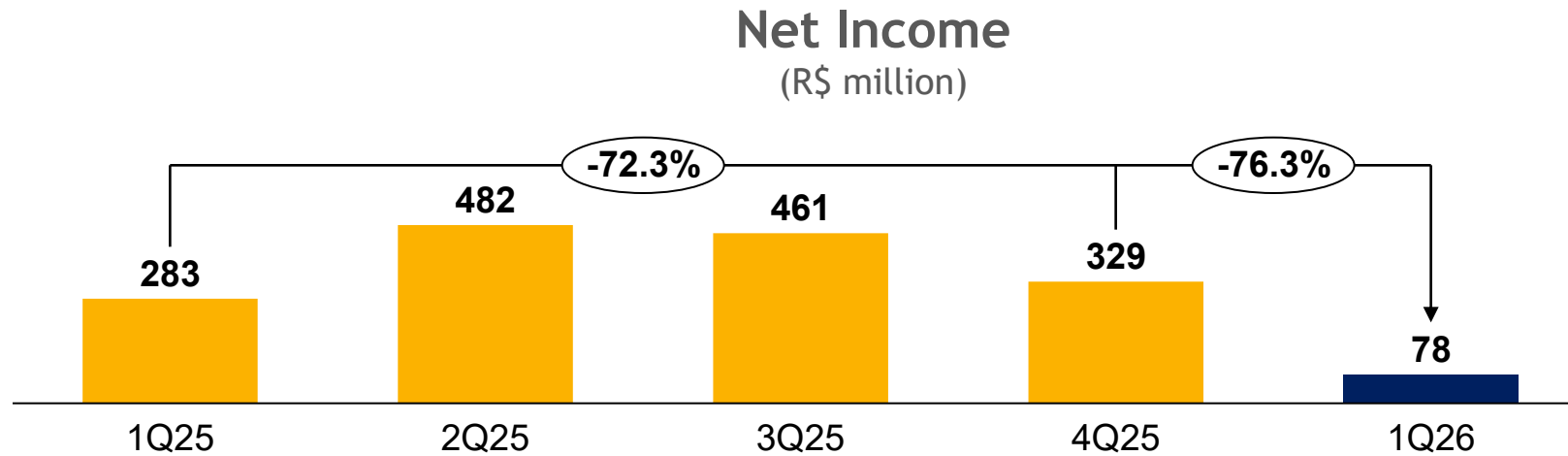


3. Economic-Financial Performance



1Q26 Results

Net income in 1Q26 decreased compared to 1Q25, impacted by changes in financial results due to increased debt and accelerated depreciation incentives



3. Economic-Financial Performance

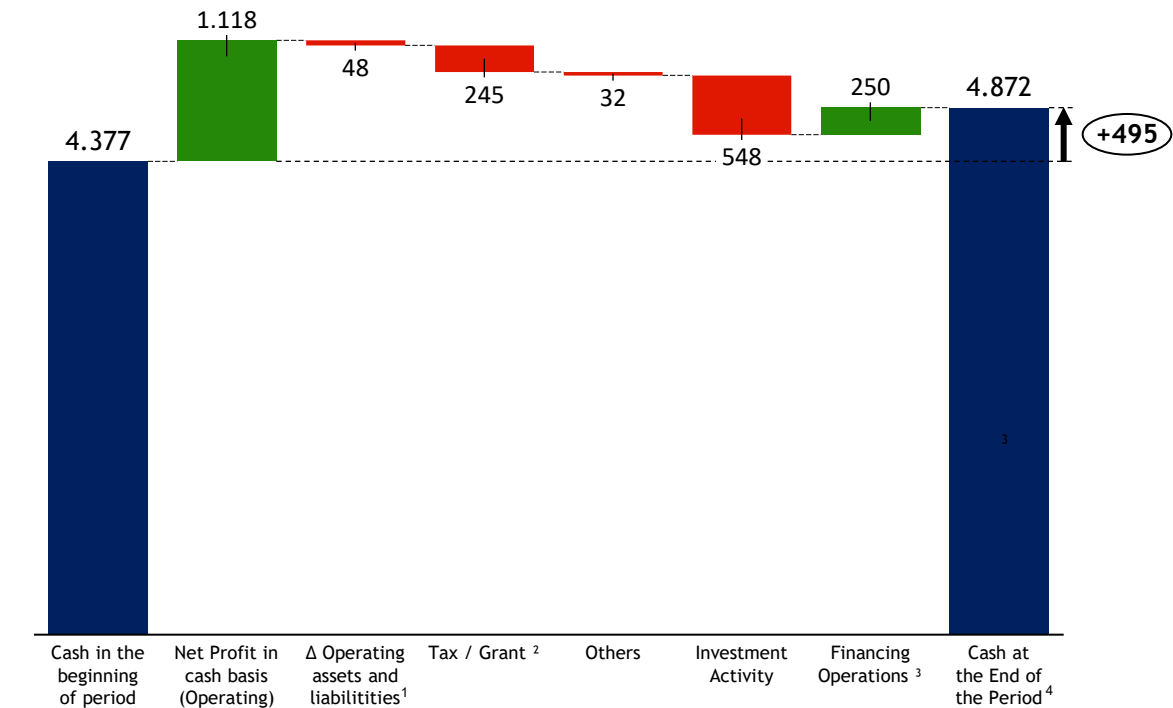


1Q26 Results

The cash balance ended 1Q26 at R\$ 4,872 million. The variation in the period (compared to 4Q25) was positive at R\$ 495 million, mainly justified by the issuance of the 14th debenture in the amount of R\$ 1.2 billion and by the significant operational generation offset by concession payments, investment activities, and payment of financial expenses

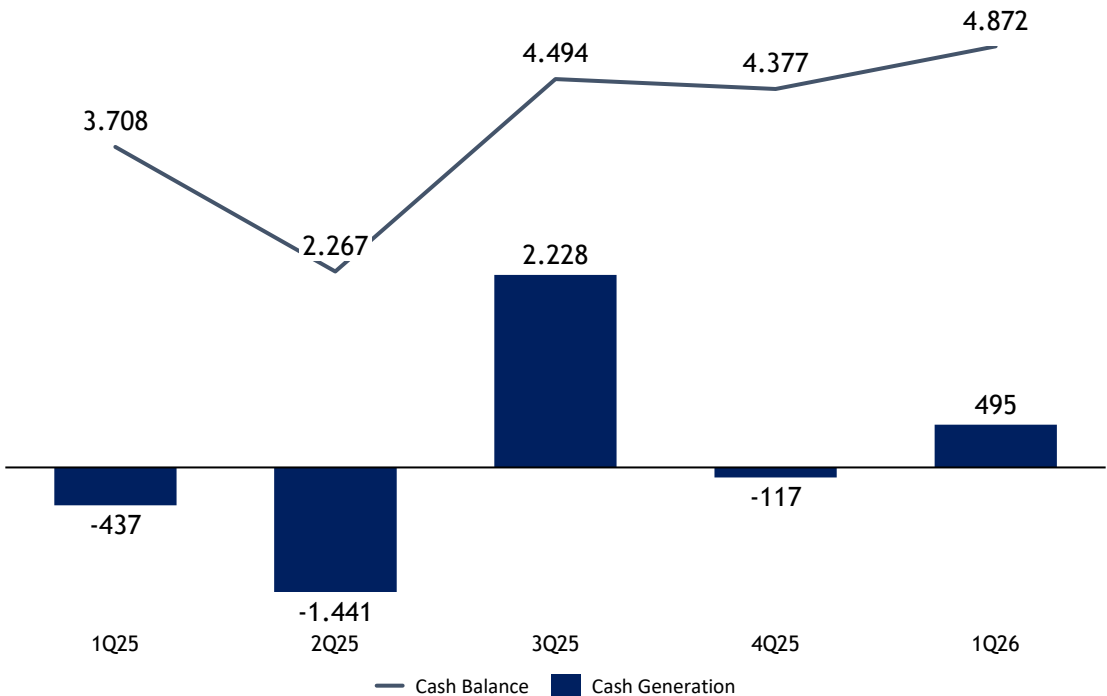
Free Cash Generation

(R\$ million)



Generation Cash History

(R\$ million)



¹ Δ in operating assets and liabilities is composed of the lines of accounts receivable, inventories, suppliers, and social and labor obligations
² Tax / Grant is composed of the lines of taxes to be recovered, tax obligations, payments of taxes on profit, payment of lease interest and lease payment
³ Financing Operations is composed of the lines of payment of interest on loans and financing and payments of loans, financing and instruments
⁴ Exclude Restricted Cash

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4. Indebtedness



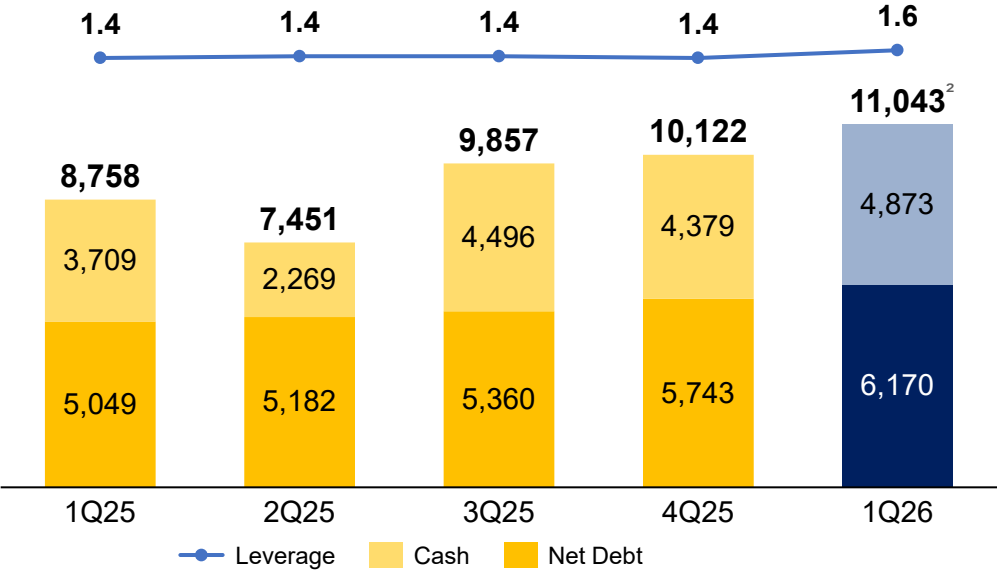
In 1Q26, MRS carried out its 14th debenture issuance, totaling R\$ 1.2 billion. The Company ends the period with financial leverage of 1.6x and net debt of R\$ 6.2 billion.

1Q26 Results

Cash, Debt and Leverage

(R\$ million)

¹

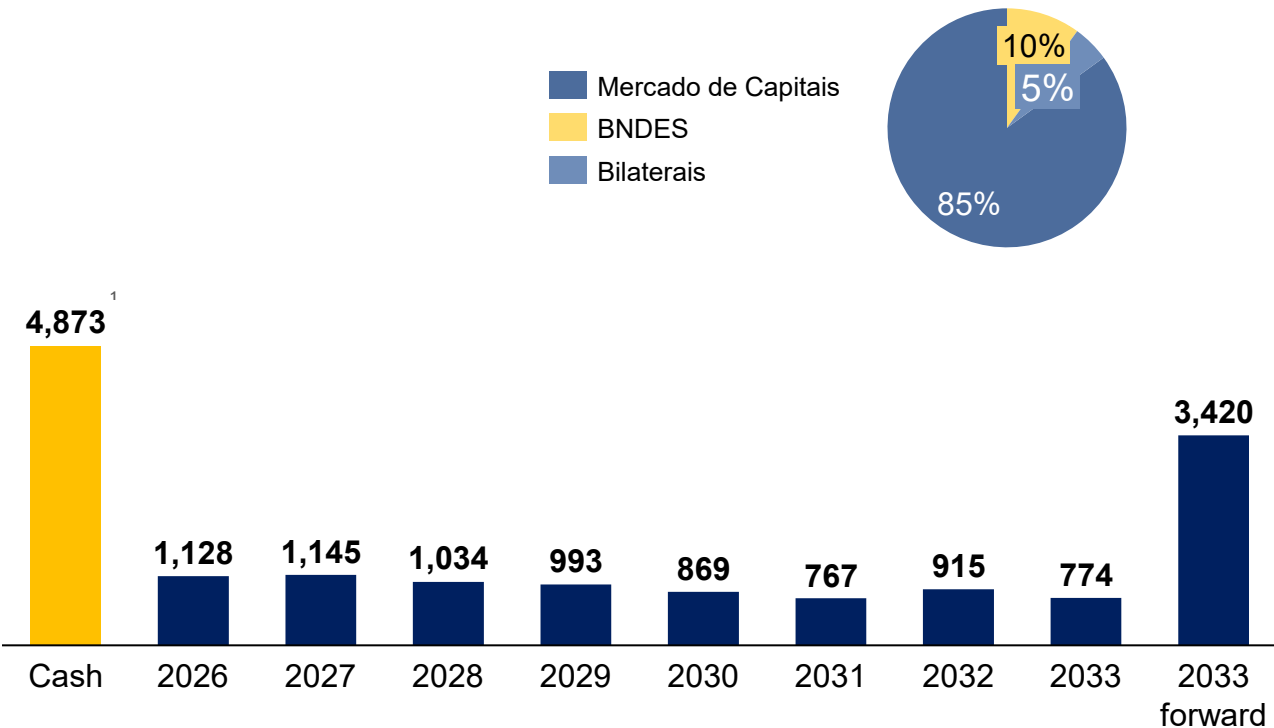


¹ Excludes Restricted Cash

² Gross Debt includes transaction costs and derivative financial instruments

Liquidity Position and Debt Amortization²

(R\$ million)



Rating MRS

S&P Global
Ratings

AAA
Estável

Fitch
Ratings

AAA
Estável

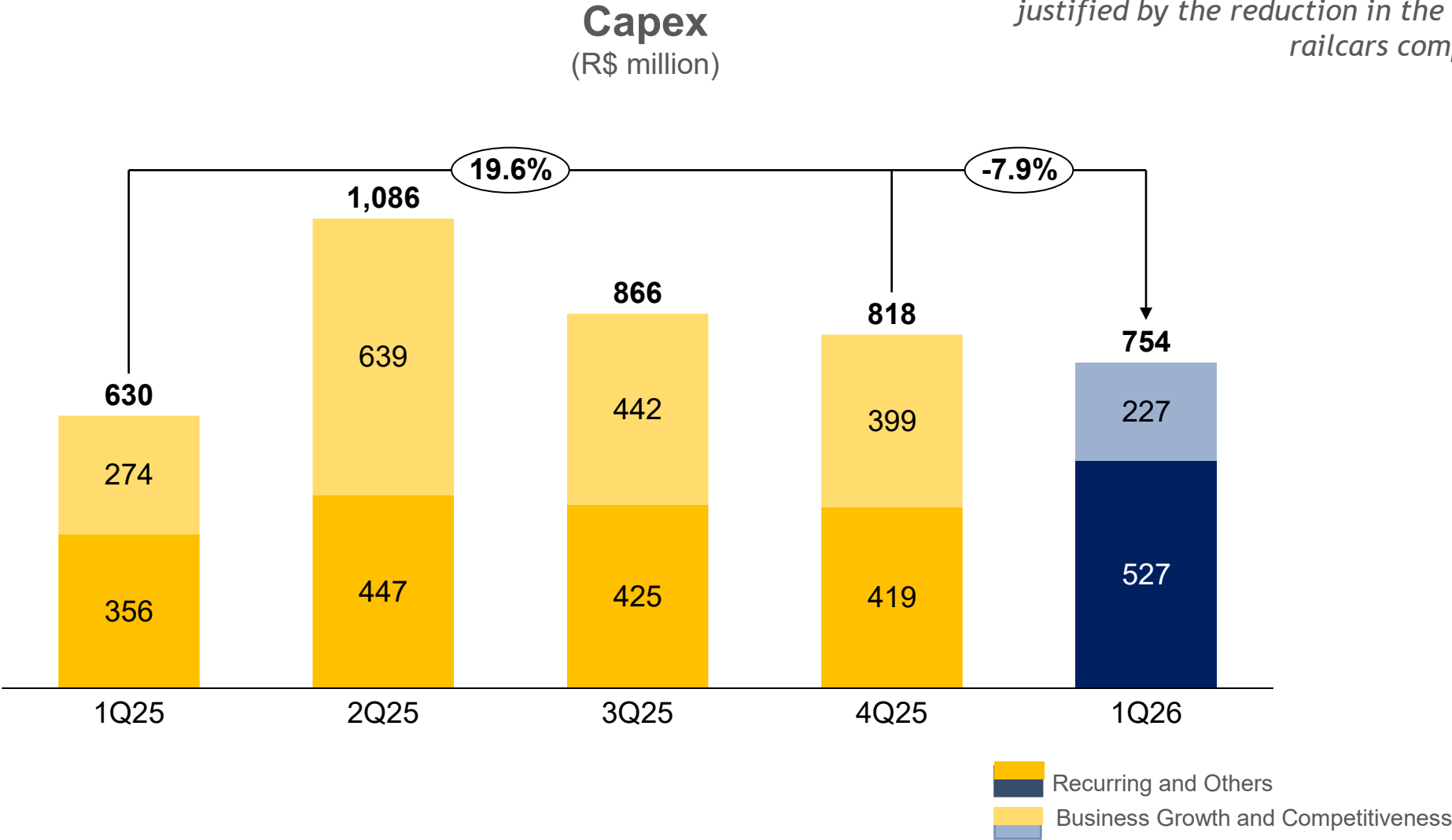
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5. Investments



1Q26 Results

The 1Q26 shows a 19.6% increase in revenue compared to the same period of the previous year. The increase in the amount of the "recurring and other" group was mainly driven by the acquisition of two grinding machines, as required by the renewal of the concession. The variation in the "business growth and competitiveness" group is mainly justified by the reduction in the acquisition of railcars compared to 2025





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