

**PACAEMBU CONSTRUTORA S.A.**

Publicly Held Company – Category A

CNPJ No. 96.298.013/0001-68

NIRE 35.300.16.192

**NOTICE TO THE MARKET**

**PACAEMBU CONSTRUTORA S.A.** (the “Company”), a Brazilian publicly held corporation headquartered in the city of Bauru, state of São Paulo, at Rua Sete de Setembro, No. 11-07, Centro – Zip code 17015-032, hereby informs its shareholders and the market in general that Mr. **José Stucki Junior** has, on this date, submitted his resignation from the office of Engineering Officer of the Company, to become effective on June 30, 2026.

Following his resignation, Mr. José Stucki Junior shall act as an advisor to Pacaembu Construtora’s management in matters related to engineering.

The Company clarifies that such transition arises from the planned succession process within its engineering and construction management structure, initiated in 2023 with the identification of internal successors and which, in May 2025, resulted in the establishment of new Construction Officer positions held by two executives whose professional backgrounds were developed within the Company, as previously disclosed in the Notice to the Market dated May 6, 2025.

Over approximately 12 years at the head of Pacaembu’s engineering area, Mr. Stucki played a fundamental role in the enhancement of processes, the development of controls, and the advancement of quality management across the Company’s construction sites.

Additionally, from 2021 to 2024, he distinguished himself in the process of consolidating the Company’s operations beyond the State of São Paulo, replicating Pacaembu’s construction execution know-how in the States of Paraná, Mato Grosso, and Minas Gerais.

The resignation was duly acknowledged and accepted by the Company’s Board of Directors on this date, pursuant to Article 151 of Brazilian Corporate Law No. 6,404/76.

The Company’s Investor Relations Department remains at the disposal of shareholders and the market to provide any additional clarifications regarding the matters addressed in this Notice, through the following email address: [ri@pacaembu.com](mailto:ri@pacaembu.com).

Bauru, June 2, 2026.

**Leonardo Massa**

Chief Financial Officer and Investor Relations Officer