

Interim Financial Information Sendas Distribuidora S.A.

(Free Translation into English from the
Original Previously Issued in Portuguese)

Interim Financial Information for the
period ended June 30, 2025





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Earnings Release

2025

EARNINGS CONFERENCE CALL

Friday, August 8, 2025

11:00 a.m. (Brasilia) | 10:00 a.m. (New York) | 3:00 p.m. (London)

Videoconference call in Portuguese via Zoom (simultaneous translation): [click here](#)

Information and links to access the call are available on our website and our quarterly earnings materials.

ASAI3 B3 IBOVESPA B3 IBRA B3 IBRX100 B3 ISE B3 ICO2 B3
ICON B3 IGC B3 IGCT B3 ITAG B3 IDV B3 SMLL B3 IGPTW B3



EARNINGS RELEASE 2025



São Paulo, August 7, 2025 Assaí Atacadista announces its results for the 2nd quarter of 2025. All comments on EBITDA exclude other operating expenses and income. The interim financial information was prepared in accordance with international financial reporting standards issued by the International Accounting Standards Board (IASB), accounting practices adopted in Brazil, CVM regulations and the technical pronouncements of the Accounting Pronouncements Committee (CPC). To better represent the financial situation of the business, numbers in this report are shown in the Pre-IFRS 16 view, which excludes the effects of IFRS 16/CPC 06 (R2). Reconciliation with IFRS 16 is available in a specific chapter in this document.

2Q25 (vs. 2Q24)

REVENUE OF R\$ 21 BILLION, AN INCREASE OF 7.2%

GROSS MARGIN EVOLUTION AND EXPENSES REDUCTION: EBITDA MARGIN PRE-IFRS16 OF 5.7% (+0.3 p.p. vs. 2Q24)

NET INCOME PRE-IFRS16 INCREASES +60% TO R\$ 264 MILLION



SALES

Revenue of R\$ 20.9 billion (+7.2%) given the maturation of new stores, and the growth in same-store sales

- 'Same-stores' sales: +4.6% (excl. calendar effect and impact of donations to RS), and stable market share
- 10 stores opened in the last 12 months, strengthening the national presence (sales area: +3.1%)
- Accumulated revenue 1H25: R\$ 41.2 billion, an increase of R\$ 2.9 billion vs. 1H24 (+7.5%)
- Opening projections: 10 new stores in 2025, with CAPEX between R\$ 1.0 – 1.2 bn, and 10 stores in 2026



PROFITABILITY

EBITDA Pre-IFRS16 reaches R\$ 1.1 billion: growth of +11.8% and margin of 5.7% (+0.3 p.p.)

- Gross margin improvement (stores maturation and services expansion) and expenses dilution
- EBITDA Post-IFRS16: R\$ 1.4 billion, with margin of 7.6% (+0.4 p.p.)
- EBITDA Mg. 1H25: Pre-IFRS16 of 5.6% (+0.3 p.p.) and Post-IFRS16 of 7.5% (+0.4 p.p.)



NET INCOME

Net income: operational efficiency, despite the high interest rates

- In the quarter: R\$ 264 million (+60.0%) Pre-IFRS16 and R\$ 219 million (+78.0%) Post-IFRS16, including tax credits of R\$ 86 million in income tax line
- Cumulative 1H25: R\$ 426 million (+65.1%) Pre-IFRS16 and R\$ 336 million (+83.6%) Post-IFRS16



CASH FLOW

Free cash flow reaches R\$ 2.7 billion in the last 12 months

- Performance driven by EBITDA increase and slower pace of expansion
- Discipline in receivables policy with an improvement of 1.1 day vs. 2Q24
- Total cash generation of R\$ 650 million over the last 12 months



LEVERAGE

Leverage ⁽¹⁾ reaches 3.17x (-0.48x vs. 2Q24), due to higher EBITDA and lower net debt level

- In the quarter, EBITDA was twice the interest paid during the period
- EBITDA ⁽²⁾ advances 14%, increasing R\$ 0.5 billion in the last 12 months
- Net debt is reduced by R\$ 0.2 billion (R\$ 0.7 billion before receivables)
- Projections: leverage ⁽¹⁾ of ~2.6x by the end of 2025

(1) Net Debt + Discounted receivables* / Adjusted EBITDA Pre-IFRS16 (*Between 4Q21 and 4Q24, the Net Debt + Discounted Receivables indicator included the outstanding balance of the hypermarket acquisition. The payment for the hypermarket acquisition was completed in 1Q24)

(2) EBITDA Pre-IFRS 16 accumulated over the last 12 months. (excluding equity income)

MESSAGE FROM CEO

"This quarter, we were recognized as the **most valuable brand in the food retail sector in Brazil** by three important national rankings. This historic recognition reflects the strength of Assaí and reinforces our leadership not only in value proposition and innovation, but also in relevance and reputation.

The 2Q25 results show that the Company remains focused on **growing with discipline and reducing leverage**. Revenues reached R\$21 billion, representing a growth of 7% compared to 2Q24, with a consistent EBITDA margin of 5.7% (+0.3 p.p. vs. 2Q24). This performance was driven by the maturation of the new stores, services expansion and the strict control of expenses.

In addition, for the 4th straight year, we renewed the GPTW certification as an excellent place to work and were recognized as the best in our segment in the following areas: Ethno-Racial, Women and People with Disabilities.

Thank you also to all the customers, who challenge us to always do our best."

Belmiro Gomes

FINANCIAL HIGHLIGHTS

| Pre-IFRS16 (R\$ million) | 2Q25 | 2Q24 | Δ | 1H25 | 1H24 | Δ |
|--|---------------|---------------|-------------------|---------------|---------------|-------------------|
| Gross Revenue | 20,879 | 19,469 | 7.2% | 41,170 | 38,295 | 7.5% |
| Net Revenue | 19,002 | 17,871 | 6.3% | 37,554 | 35,093 | 7.0% |
| Gross Profit ⁽¹⁾ | 3,171 | 2,942 | 7.8% | 6,229 | 5,737 | 8.6% |
| Gross Margin ⁽¹⁾ | 16.7% | 16.5% | 0.23 p.p. | 16.6% | 16.3% | 0.24 p.p. |
| Selling, General and Administrative Expenses | (2,124) | (2,002) | 6.1% | (4,191) | (3,925) | 6.8% |
| % of Net Revenue | -11.2% | -11.2% | 0.02 p.p. | -11.2% | -11.2% | 0.02 p.p. |
| Adjusted EBITDA ⁽²⁾⁽³⁾ | 1,079 | 965 | 11.8% | 2,101 | 1,862 | 12.8% |
| Adjusted EBITDA Margin ⁽²⁾⁽³⁾ | 5.7% | 5.4% | 0.28 p.p. | 5.6% | 5.3% | 0.28 p.p. |
| Net Financial Result | (565) | (468) | 20.7% | (1,077) | (978) | 10.1% |
| % of Net Revenue | -3.0% | -2.6% | -0.35 p.p. | -2.9% | -2.8% | -0.08 p.p. |
| Income Before Income Tax - EBT | 224 | 226 | -0.9% | 446 | 347 | 28.5% |
| % of Net Revenue | 1.2% | 1.3% | -0.08 p.p. | 1.2% | 1.0% | 0.20 p.p. |
| Net Income for the Period | 264 | 165 | 60.0% | 426 | 258 | 65.1% |
| Net Margin | 1.4% | 0.9% | 0.47 p.p. | 1.1% | 0.7% | 0.39 p.p. |
| Net Income for the Period excl. tax credits in Income Tax line | 178 | 165 | 7.6% | 340 | 258 | 31.6% |
| Net Margin excl. tax credits in Income Tax line | 0.9% | 0.9% | 0.01 p.p. | 0.9% | 0.7% | 0.16 p.p. |

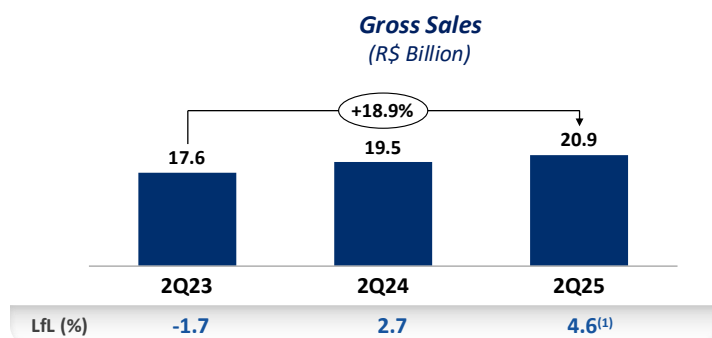
⁽¹⁾ Includes logistical depreciation (highlighted in the Income Statement on page 17);

⁽²⁾ Operating profit before interest, taxes, depreciation and amortization;

⁽³⁾ Adjusted by the Result of Other Operating Expenses and Income.

In 2Q25, tax credits of R\$ 86 million were recognized, impacting the Income Tax and Social Contribution line and, consequently, the net income. For comparison purposes, in the table above, the net income for the period is also presented excluding the effect of these credits.

REVENUE GROWTH, INCREASE IN CUSTOMER TRAFFIC AND SAME-STORE SALES EVOLUTION



⁽¹⁾ Excluding -0.3% calendar effect and donations to RS in May/24

Gross sales reached R\$ 20.9 billion in 2Q25 (+7.2%), representing an increase of R\$1.4 billion compared to 2Q24. This result led to market share stability during the period quarterly, despite no changes in the installment purchase policy for customers. In the last 2 years, sales grew by +18.9%, an increase of R\$ 3.3 billion in the period quarterly sales performance is explained mainly by:

- (i) the performance of 'same-store' sales of +4.6%, excluding the impacts of the calendar effect and donations made by customers for those affected by the floods in Rio Grande do Sul in May/2024. This level of sales reflects the pressure on consumers' purchasing power and the trade down of products;
- (ii) the contribution of 10 stores opened in the last 12 months (+2.9%); and
- (iii) the high attractiveness of the business model, resulting in an increase of +1.8% in customer traffic.

In the quarter, the Company implemented 811 self-checkouts in 154 stores, totaling 1,209 self-checkouts and 224 stores with this functionality (vs. 7 stores in 2Q24).

In 1H25, gross sales reached R\$ 41.2 billion (+7.5%), an increase of R\$ 2.9 billion compared to the same period of 2024. The result reflects the ongoing maturation process of the new stores and the performance of 'same-store' sales of +5.0%.

PHYGITAL STRATEGY: SEQUENTIAL INCREASE IN APP PENETRATION AND PROGRESS OF PARTNERSHIPS WITH LAST MILE OPERATORS

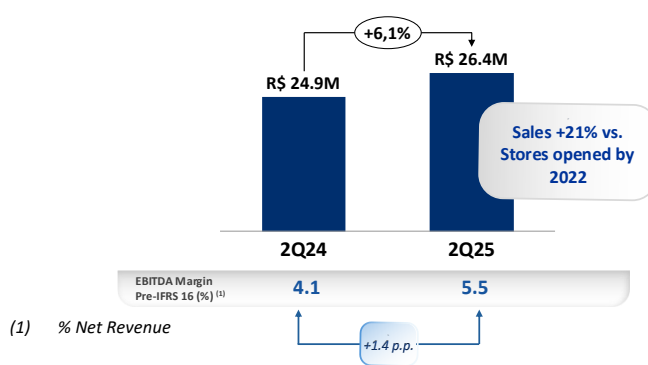
The Meu Assaí App, which already has over 14 million registered customers, continues to contribute as an important role to strengthen the relationship with consumers. The information obtained through the App enables a better understanding of consumption habits to develop more effective strategies. In 2Q25, the store's frequency by customers using the App was +59% higher than those of unidentified customers, while the average spending of these users was +33% higher. In addition, the identified revenue represented 44% of sales in 2Q25 (vs. 42% in 1Q25).

Partnerships with last mile companies continue to increase sales, in addition to expanding purchase options for customers, offering convenience and ease. The agreement signed with iFood in 2024, one of the most recent advances in the phygital strategy, resulted in a 119% growth in revenue coming from last mile operators in 2Q25 compared to 2Q24.

CONVERSIONS MATURATION CONTRIBUTES TO PROFITABILITY GROWTH

In 2Q25, the group of 64 stores converted between 2022 and 2023 achieved an average sales per store of R\$26.4 million, a level +21% higher than the average sales per store of the organic store base opened until 2022 (R\$ 21.8 million). Furthermore, the productivity (sales/sqm) of the converted stores corresponds to 91% of the productivity of the organic stores opened until 2022. The EBITDA margin Pre-IFRS16 was 5.5%, an expansion of +1.4 p.p. compared to 2Q24, a level close to the Company's average, which highlights the potential of this group of stores that is still under maturation.

Average Monthly Revenue from Conversions
(64 stores)



In the quarter, the group of 47 stores converted in 2022 presented an average sales per store of R\$27.9 million, +28% compared to the average sales per store of the organic base store opened until 2022. The productivity (sales/sqm) reached 94% over the productivity of the organic base store opened until 2022. The EBITDA margin Pre-IFRS16 of these converted stores reached 6.1%, an increase of +1 p.p. vs. 2Q24 and +0.4 p.p. higher than the Company's average (5.7%).

The 17 stores converted in 2023, which are at an earlier stage of maturation compared to the 47 stores converted in 2022, reached an average sales per store of R\$22.3 million, slightly higher than the level of the organic stores opened until 2022. Additionally, productivity (sales/sqm) was 81% compared to the productivity of the organic base store opened until 2022, with an EBITDA margin Pre-IFRS 16 above 3%.

Also, the commercial galleries continue accelerating the maturation of conversions, contributing to the increase in customer traffic, generating revenue, and greater efficiency in the dilution of operational costs. At the end of 2Q25, the

occupancy rate of the gross leasable area (GLA) reached 79% (vs. 74% in 2Q24), with revenue of R\$30 million (+14.3% vs. 2Q24). In 1H25, galleries revenue totaled R\$60 million, an increase of +13.8% compared to 1H24.

EXPANSION OF MARGINS RESULTED FROM THE IMPROVEMENT IN GROSS PROFIT AND STRICT EXPENSES CONTROL

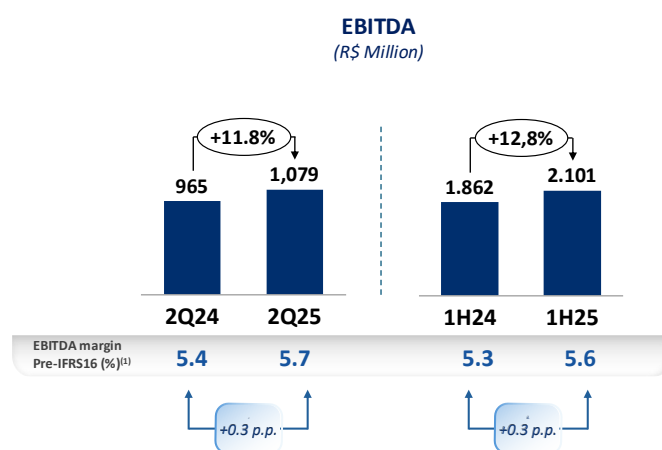
In 2Q25, gross profit reached R\$3.2 billion, a margin of 16.7%, up +0.2 p.p. compared to 2Q24. In 1H25, gross profit reached R\$6.2 billion, with a margin of 16.6%, up +0.2 p.p. from 1H24. The performance during the quarter was mainly due to:

- (i) the performance of the 94 new stores opened in the last 3 years that are still in the maturation process and represent approximately 30% of the stores base; and
- (ii) the constant evolution of the business model, with the expansion of the services offered in the stores, providing a better shopping experience. At the end of 2Q25, the Company operated 731 service units (+63% compared to 2Q24), being 254 butcher sections, 244 cold cuts sections, and 233 bakeries.

Selling, general and administrative expenses accounted for 11.2% of net sales in the quarter, reflecting a dilution of 0.02 p.p. compared to 2Q24. The reduction is a result of disciplined expense control and the continuous maturation of the new stores, despite the implementation of more than 170 units of new services in the last 12 months and labor shortages.

The equity income related to an approximately 18% stake in FIC's capital reached R\$19 million in the quarter (+18.8% vs. 2Q24). The total number of Passaí cards issued reached 3.3 million units, up +15,0% from 2Q24, accounting for 5.4% of sales.

EBITDA for the quarter totaled R\$1.1 billion, an increase of +11.8% compared to 2Q24 and a margin increase to 5.7% (+0.3 p.p. vs. 2Q24), the highest level for a second quarter since 2Q21. In 1H25, EBITDA totaled R\$2.1 billion (+12.8% vs. 2Q24) with a margin of 5.6%, an increase of +0.3 p.p. compared to 1H24.



(1) % Net Revenue

FINANCIAL RESULT REFLECTS HIGHER INTEREST RATES

| (R\$ million) | 2Q25 | 2Q24 | Δ | 1H25 | 1H24 | Δ |
|---|--------------|--------------|--------------|----------------|--------------|--------------|
| Cash and cash equivalent interest | 55 | 19 | 189.5% | 106 | 35 | 2.0% |
| Debt burden | (624) | (503) | 24.1% | (1,165) | (1,012) | 15.1% |
| Cost of receivables discounted | (53) | (20) | 165.0% | (92) | (65) | 41.5% |
| Other financial revenues (expenses) and Net Monetary Correction | 57 | 36 | 58.3% | 74 | 64 | 15.6% |
| Net Financial Result | (565) | (468) | 20.7% | (1,077) | (978) | 10.1% |
| % of Net Revenue | -3.0% | -2.6% | -0.4 p.p. | -2.9% | -2.8% | -0.1 p.p. |

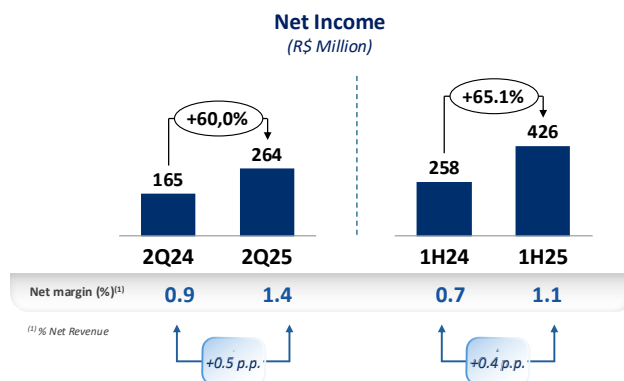
The net financial result totaled R\$565 million in the quarter, representing 3.0% of net sales (vs. 2.6% in 2Q24). The key impacts on the net financial result in 2Q25 are due to:

- (i) higher profitability of financial investments, which is the result of the increase in the average cash invested compared to the previous period (R\$1.8 billion in 2Q25 vs. R\$835 million in 2Q24); and
- (ii) increase in the Debt Burden line, due to the impact of the higher effective CDI in the period (3,62% in 2Q25 vs. 2,91% in 2Q24) and the higher volume of average gross debt in the period (R\$16.6 billion vs. R\$15.9 billion in 2Q24), despite a lower net debt in 2Q25 compared to 2Q24. In addition, the debt burden line includes the impacts:
 - a. from mark-to-market, arising from swaps for CDI of debts indexed to IPCA (5 series of CRIs), pre-fixed rate (1 series of CRI) and USD (5 loan operations), with a positive non-cash impact of R\$15 million in 2Q25 (vs. negative by -R\$33 million in 2Q24); and
 - b. the prepayment cost of the 4th issue of debentures in the amount of R\$30 million.

It is worth mentioning that the "Cost of Receivables Discounted" line reflects the total charges of the operations carried out during 2Q25. The volume of discounted receivables presented in the Net Debt table on page 10 (R\$ 2.1 billion) refers only to the amount that would be due in the subsequent quarter. In addition, the amounts that would mature within 2Q25 were also paid in advance. The volume of receivables discounted depends on the Company's daily cash needs, which vary according to the amounts of the payments made (suppliers, CAPEX, debts, among other obligations).

NET INCOME: OPERATIONAL EFFICIENCY MITIGATES HIGH INTEREST RATES

In 2Q25, net income Pre-IFRS16 was R\$264 million, with a net margin of 1.4%, +0.5 p.p. compared to 2Q24. In 1H25, net income Pre-IFRS16 was R\$426 million and net margin was 1.1% (+0.4 p.p. vs. 1H24). This result reflects the operational performance, driven by the maturation of the new stores and expenses control, even in the face of high interest rates, which significantly affected the financial result.



It is worth noting that in 2Q25, tax credits of R\$86 million were recognized, impacting the Income Tax and Social Contribution line and, consequently, the net income.

Excluding tax credits, net income Pre-IFRS16 totaled R\$178 million in the quarter, with net margin of 0.9%, stable vs. 2Q24. In 1H25, net income Pre-IFRS16 totaled R\$340 million, with a margin of 0.9%, accounting for an increase of +0.2 p.p. vs. 1H24.

LOWER INVESTMENT REINFORCES THE COMMITMENT TO DELEVERAGING

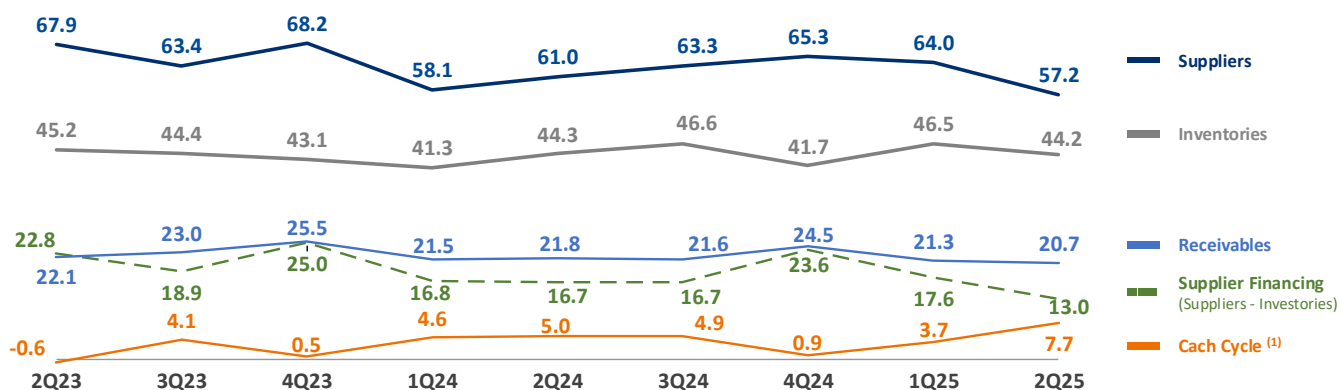
| (R\$ million) | 2Q25 | 2Q24 | Δ | 1H25 | 1H24 | Δ |
|----------------------------------|------------|------------|--------------|------------|------------|--------------|
| New stores and land acquisition | 41 | 205 | (164) | 70 | 384 | (314) |
| Store renovation and maintenance | 91 | 80 | 11 | 132 | 121 | 11 |
| Infrastructure and others | 30 | 35 | (5) | 39 | 46 | (7) |
| Gross Total Investments | 162 | 320 | (158) | 241 | 551 | (310) |

The investments (additions to property, plant and equipment) reached R\$162 million in 2Q25 and R\$241 million in 1H25. The reduction compared to the comparable period in 2024, mainly reflects the concentration of the store expansion in the second half of the year, besides the postponement of certain projects. This strategy is aligned with the Company's commitment to financial discipline and to the deleveraging process.

The expansion schedule for 2025 remains in line with the plan, and nearly 10 stores will be opened by the end of the year. Among them, one store is expected to open in August in the state of São Paulo.

ONE-OFF IMPACT ON SUPPLIER FINANCING FOR THE QUARTER DISCIPLINE IN RECEIVABLES POLICY

In days of COGS (Cost of Goods Sold)



⁽¹⁾ Cash cycle = Suppliers (-) Inventories (-) Receivables (Including discounted receivables)

The cash cycle for the quarter was 7.7 days, reflecting:

- (i) the temporary mismatch between the suppliers and inventories lines (supplier financing of 13.0 days in 2Q25 vs. 16.7 days in 2Q24) as result of the challenging sales environment for retail, especially in June/25. The Company's business model enables a quick adjustment of this temporary supplier financing impact, which ended July with 41 days of inventories; and
- (ii) the improvement of 1.1 day in the receivables line in 2Q25 (vs. 2Q24) once the installment purchase policy for customers remained unchanged, which means that no extension of payment terms was given to customers.

FREE CASH FLOW TOTALS R\$2.7 BILLION

| (R\$ million - LTM) | 2Q25 | 2Q24 | Δ |
|----------------------------------|--------------|----------------|--------------|
| EBITDA ⁽¹⁾ | 4,349 | 3,831 | 519 |
| Change in WK | (426) | (1,504) | 1,078 |
| Operating Cash Generation | 3,924 | 2,327 | 1,597 |
| Capex | (1,241) | (2,655) | 1,415 |
| Acquisition of Hipermarkets | 2 | (1,890) | 1,891 |
| Free Cash Generation | 2,685 | (2,219) | 4,903 |
| Dividends | (82) | 94 | (176) |
| Payment of Interests | (1,953) | (1,893) | (61) |
| Total Cash Generation | 650 | (4,017) | 4,667 |

⁽¹⁾ Adjusted EBITDA Pre-IFRS 16 (excluding equity income)

The operating cash generation reached R\$3.9 billion, an increase of R\$1.6 billion in 12 months. This result was driven by:

- (i) the increase of R\$519 million in the EBITDA LTM compared to 2Q24. It is worth noting that 90% of the EBITDA was converted into operating cash; and
- (ii) due to the improvement in working capital, resulting from the evolution of the cash cycle over the 12 months ended June 2025.

The free cash flow was R\$2.7 billion in the last 12 months, representing an increase compared to the negative amount of R\$2.2 billion recorded in the same period last year. This performance mainly reflects the reduction in the pace of expansion (CAPEX) and the EBITDA growth in the period.

The total cash flow was positive at R\$650 million, a significant increase compared to 2Q24 (+R\$ 4.7 billion). This performance highlights the effectiveness of actions aimed at operational efficiency and strategic use of capital, as well as the ongoing commitment to financial discipline and value creation for shareholders.

ADVANCE IN EBITDA PRE-IFRS16 DRIVES LEVERAGE REDUCTION

| (R\$ million) | 2Q25 | 2Q24 |
|---|-----------------|-----------------|
| Current Debt | (1,260) | (6,362) |
| Non-Current Debt | (14,907) | (11,098) |
| Total Gross Debt | (16,167) | (17,460) |
| Cash and Cash Equivalent | 4,459 | 5,104 |
| Net Debt | (11,708) | (12,356) |
| Balance of Receivables discounted ⁽¹⁾ | (2,077) | (1,630) |
| Net Debt + Receivables Discounted ⁽²⁾ | (13,785) | (13,986) |
| Adjusted EBITDA ⁽³⁾ | 4,349 | 3,831 |
| Net Debt + Receivables Discounted ⁽²⁾ / Adjusted EBITDA Pre IFRS16 ⁽³⁾ | -3.17x | -3.65x |

⁽¹⁾ Represents the balance of discounted receivables due in the subsequent quarter

⁽²⁾ Between 4Q21 and 4Q24, the Net Debt + Discounted Receivables indicator included the outstanding balance of the hypermarket acquisition. The payment for the hypermarket acquisition was completed in 1Q24

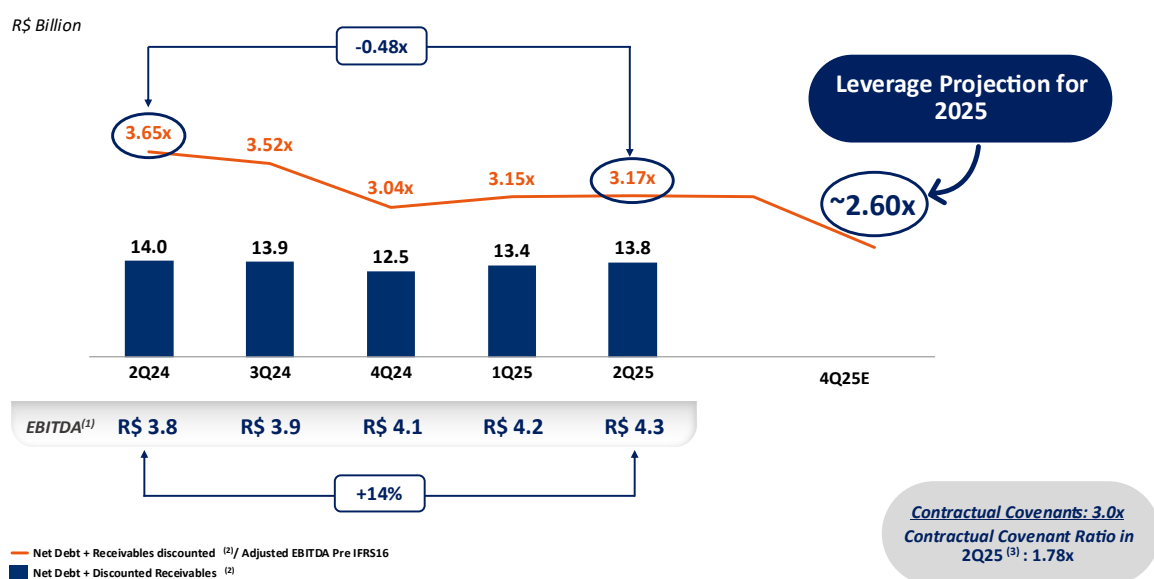
⁽³⁾ Adjusted EBITDA Pre IFRS 16 accumulated the last 12 months (excluding equity income)

-0.48x

The leverage ratio, represented by the net debt/Adjusted EBITDA Pre-IFRS16 ratio, reached 3.17x in the quarter, a reduction of -0.48x compared to 2Q24. The leverage level is mainly due to the increase of R\$ 519 million in the EBITDA Pre-IFRS16 accumulated over 12 months, reflecting the maturation of the new stores and a reduction in net debt by R\$ 200 million.

With the goal of improving the debt profile, reducing the average cost and extending the term, Assaí raised R\$ 1.5 billion (CDI+1.20% per year) and prepaid the 4th issue of debentures in the amount of R\$2.0 billion (CDI+1.75% per year) in the quarter. Currently the Company's debt average term is 39 months with an average cost of CDI+1.28% per year. Compared to 2Q24, the reduction in gross debt in 2Q25 was R\$ 1.3 billion and in net debt was R\$ 200 million as a result of operational cash flow.

At the end of the period, the balance of discounted receivables maturing in the subsequent quarter was R\$2.1 billion, with an average term of 11 days. The prepayment of receivables is an operation typical to the retail sector and the Brazilian market and a relevant component of the Company's treasury management, which manages the cash balance invested and the amount of receivables available for discount.



⁽¹⁾ LTM Pre-IFRS 16 EBITDA (excluding equity income)

⁽²⁾ Between 4Q21 and 4Q24, the Net Debt + Discounted Receivables indicator included the outstanding balance of the hypermarket acquisition. The payment for the hypermarket acquisition was completed in 1Q24

⁽³⁾ Contractual Ratios: [Gross Debt (-) Cash (-) Accounts Receivable with 1.5% Discount] / [Gross Profit (+) Logistics Depreciation (-) SG&A]

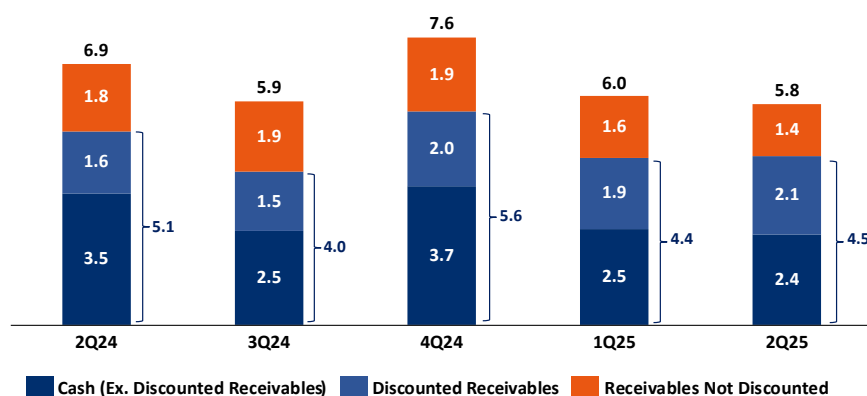
Unscaled chart

CASH AND CASH EQUIVALENTS TOTAL R\$5.8 BILLION

The Company ended 2Q25 with total available cash position of R\$ 5.8 billion, considering the receivables not discounted with liquidity at D+1. The Company's cash and cash equivalents, which consider the cash at the end of the period and the receivables not discounted, evolve together with the average cash invested, which reached R\$ 1,764 billion in 2Q25. For comparison, the average cash was R\$ 835 million in 2Q24, R\$ 1,325 billion in 3Q24, R\$ 1,917 billion in 4Q24, and R\$ 1,845 billion in 1Q25.

It is worth noting that the available cash position in 2Q24 was higher mainly because of the inflow of R\$ 1.8 billion from the issuance of debentures at the end of June 2024. These funds were used to pay maturities of an equivalent amount in 3Q24.

Available Cash Position
(R\$ Billion)



ADVANCES IN ESG

Assaí continues promoting prosperity for everyone, from sunup to sundown, through a **robust and effective sustainability strategy**, ensuring that our **growth creates value for both society and the environment**.

Our three strategic pillars are:

- **Efficient operations:** we innovate our operations to reduce impact on the climate and ensure more responsible supply chains.
- **People and community development:** we promote prosperity for all, with growth opportunities for employees, entrepreneurs and communities.
- **Ethical and transparent management:** we construct ethical and transparent relationships guided by ESG good practices.

The main highlights of 2Q25 were:

EFFICIENT OPERATIONS

- **Reduction target update on greenhouse gas (GHG) emissions**, in line with the **Science Based Targets Initiative (SBTi) methodology**, reinforcing our commitment to combating climate change.
 - The new goal is to reduce scope 1 and 2 emissions by 42% by 2030 – base year 2021;
 - So far, the Company has reduced emissions by 20%.
- **Reuse of 44.0% of waste**, +1.2 p.p. vs. 2T24, result of recycling practices, composting, and reduction of food waste.
- **Growth of 30.7% in the number of stores with composting compared to 2Q24.**
- **Increase of +11.7% in store enrollment in the Destino Certo Program** vs. 2Q24 – an initiative to combat food waste and donate food to community organizations; and
- **Received the Gold Seal in the Public Emissions Registry of the Brazilian GHG Protocol Program for the 4th consecutive year** – the highest level of recognition for companies publishing their Greenhouse Gas (GHG) Inventory data.

PEOPLE AND COMMUNITY DEVELOPMENT

- Assaí remains committed to promoting an increasingly diverse and inclusive working environment:
 - 46.7% of black people in leadership positions (managers and above), +3.9 p.p. compared to 2Q24;
 - 25.5% of women in leadership positions (managers and above), +0.2 p.p. compared to 2Q24; and
 - More than 1,000 migrant and refugee employees, representing 1.2% of the workforce (+0.3 p.p. vs. 2Q24).
- Through the Assaí Institute, the Company continues to promote opportunities and pave the way for prosperity for people and communities:
 - **Assaí exceeded its meal donation goal for the 2022-2025 period, achieving 102% of the goal:** 530,000 meals were donated entirely through the support program for soup kitchens. In addition, the number of supported kitchens was also expanded, reaching 10 kitchens in 8 Brazilian states. With our support, these collective spaces prepare and offer meals to people living in extreme poverty; and
 - **Donation of more than 124,000 pieces of clothes, warm clothing and blankets** to 52 partner community organizations throughout Brazil, promoted by the *Agasalho a Gente Compartilha* (Warm Clothing is Something We Share) campaign.

AWARDS AND RECOGNITIONS

- **Brazil's Most Valuable Brands (Interbrand):** chosen as the most valuable brand in food retail for the 7th consecutive year and the 21st most valuable brand in Brazil;
- **Most Valuable Brands (Brand Finance):** most valuable brand in food retail in Brazil for the 5th straight year and 16th most valuable brand in Brazil;
- **Most Valuable Brands in Food Retail (TM20 in partnership with Infomoney):** Ranked 1st as the most valuable brand in the segment in the country;
- **Great Place to Work Brazil:** for the 4th consecutive year recognized as an excellent place to work. Best food retail company to work for in Disability Inclusion, Women's Empowerment and Ethnic and Racial Diversity;
- **Merco Empresas Ranking:** for the 2nd consecutive year, ranked among the 100 companies with the best image and reputation in Brazil;
- **Modern Consumer Award for Excellence in Customer Service:** for the 5th time, the Company is the winner in the Retail - Wholesale and Cash & Carry; and
- **"Executivo de Valor" award - 2025:** Belmiro Gomes, CEO of Assaí, elected winner for the 1st time in the Commerce category, becoming the first executive from a wholesale company to receive this recognition.

ABOUT SENDAS DISTRIBUIDORA S.A.

Assaí Atacadista is a Corporation (company without a single controlling shareholder), that has been operating for 50 years in Cash & Carry and is the largest and most present Brazilian company in the food retail sector (Brazilian Supermarkets Association (Abras) and NielsenIQ Homescan). It is still the best Cash & Carry and retail Company in Brazil (*Melhores e Maiores 2024* by Exame), the most valuable brand in the sector in the country (Interbrand, Brand Finance and TM20), and achieved the highest ranking ever for a Brazilian company in the Global Powers of Retailing 2025 ranking by Deloitte, among the 100 largest retailers in the world based on financial performance (92nd position).

Established in São Paulo (SP), Assaí serves merchants and consumers who seek greater savings in retail or cash & carry purchases, leading the innovation proposal in the format. Currently, it has more than three hundred stores across all regions in Brazil (24 states and the Federal District) and more than 88,000 employees, being recognized by GPTW as the best food retail company to work for (companies with more than 10,000 employees).

Assaí's shares are the only ones from a Cash&Carry company listed on the Brazilian Stock Exchange (B3 - ASAI3). A strong cash generator, it grows year after year and, in 2024, recorded revenues of R\$80.6 billion. Recognized for its strong social work, it has the Assaí Institute, which, since 2022, has been working on social impact actions in support of entrepreneurship, promotion of sports, and food security.

CONTACTS – INVESTOR RELATIONS DEPARTMENT

Aymar Giglio

Acting CFO

Gabrielle Castelo Branco Helú

Investor Relations Officer

Ana Carolina Silva

Beatris Atilio

Daniel Magalhães

Guilherme Muniz

João Felipe Pessoa

Marcel Silva

E-mail: ri.assai@assai.com.br

Website: www.ri.assai.com.br

IFRS-16 IMPACTS

With the adoption of IFRS16 in January 2019, a few income statement lines are affected. The table shows the key changes:

| (R\$ million) | 2Q25 | | | 2Q24 | | |
|--|-------------|-------------|------------------|-------------|-------------|------------------|
| | PRE | POST | Δ | PRE | POST | Δ |
| Selling, General and Administrative Expenses | (2,124) | (1,789) | 335 | (2,002) | (1,698) | 304 |
| Adjusted EBITDA | 1,079 | 1,436 | 357 | 965 | 1,288 | 323 |
| Adjusted EBITDA Margin | 5.7% | 7.6% | 1.9 p.p. | 5.4% | 7.2% | 1.8 p.p. |
| Other Operating Expenses, net | (8) | (6) | 2 | (4) | (4) | - |
| Depreciation and Amortization | (282) | (437) | (155) | (267) | (407) | (140) |
| Net Financial Result | (565) | (840) | (275) | (468) | (719) | (251) |
| Income Tax and Social Contribution | 40 | 66 | 26 | (61) | (35) | 26 |
| Net Income for the Period | 264 | 219 | (45) | 165 | 123 | (42) |
| Net Margin | 1.4% | 1.2% | -0.2 p.p. | 0.9% | 0.7% | -0.2 p.p. |

| (R\$ million) | 1H25 | | | 1H24 | | |
|--|-------------|-------------|------------------|-------------|-------------|------------------|
| | PRE | POST | Δ | PRE | POST | Δ |
| Selling, General and Administrative Expenses | (4,191) | (3,528) | 663 | (3,925) | (3,319) | 606 |
| Adjusted EBITDA | 2,101 | 2,808 | 707 | 1,862 | 2,505 | 643 |
| Adjusted EBITDA Margin | 5.6% | 7.5% | 1.9 p.p. | 5.3% | 7.1% | 1.8 p.p. |
| Other Operating Expenses, net | (10) | (8) | 2 | (7) | (8) | (1) |
| Depreciation and Amortization | (568) | (866) | (298) | (530) | (806) | (276) |
| Net Financial Result | (1,077) | (1,630) | (553) | (978) | (1,479) | (501) |
| Income Tax and Social Contribution | (20) | 32 | 52 | (89) | (29) | 60 |
| Net Income for the Period | 426 | 336 | (90) | 258 | 183 | (75) |
| Net Margin | 1.1% | 0.9% | -0.2 p.p. | 0.7% | 0.5% | -0.2 p.p. |

FORFAITING

In 2Q25, the Company acted as an intermediary in operations related to the prepayment of receivables to suppliers (forfaiting operation), resulting in revenue of R\$ 25 million. It is worth noting that there are no financial charges for the Company, and these liabilities are not considered net debt. Also, in accordance with the guidance of CVM SNC/SEP Official Letter No. 01/2022, Management concluded that there are no significant impacts, since the essence of the transactions was maintained. The balance payable for these operations totaled R\$ 571 million as of June 30, 2025 (related to products), compared to R\$ 938 million as of December 31, 2024 (R\$ 779 million for products and R\$ 159 million for property, plant and equipment) and R\$ 1.5 billion as of December 31, 2023 (R\$ 1.1 billion for products and R\$ 389 million for property, plant and equipment). According to note 14.2 of the interim financial information as of June 30, 2025.

APPENDICES

OPERATIONAL INFORMATION

I – Number of stores and sales area

| # of Stores | 2Q21 | 2Q22 | 2Q23 | 2Q24 | 3Q24 | 4Q24 | 1Q25 | 2Q25 |
|---------------------------|------|-------|-------|-------|-------|-------|-------|-------|
| Southeast | 102 | 115 | 145 | 155 | 158 | 162 | 162 | 162 |
| Northeast | 49 | 61 | 74 | 82 | 82 | 82 | 82 | 82 |
| MidWest | 20 | 21 | 25 | 28 | 28 | 28 | 28 | 28 |
| North | 11 | 16 | 17 | 18 | 19 | 20 | 20 | 20 |
| South | 5 | 7 | 9 | 10 | 10 | 10 | 10 | 10 |
| Total | 187 | 220 | 270 | 293 | 297 | 302 | 302 | 302 |
| Sales Area (thousand sqm) | 824 | 1,007 | 1,350 | 1,483 | 1,504 | 1,529 | 1,529 | 1,529 |

Since the start of conversions (3Q22), six stores have been closed: one in 3Q22, three in 4Q22, one each in 2Q23 and 3Q23. Furthermore, the sales area of six stores in operation was expanded through the conversion project, of which one in 3Q22, four in 4Q22, and one in 4Q24.

FINANCIAL INFORMATION

The interim financial information (excluding appendix II) was prepared in accordance with international financial reporting standards issued by the International Accounting Standards Board (IASB), accounting practices adopted in Brazil, CVM standards and the technical pronouncements of the Accounting Pronouncements Committee (CPC).

II - Income Statement (Pre-IFRS 16)

| (R\$ million) | 2Q25 | 2Q24 | Δ% | 1H25 | 1H24 | Δ% |
|---|-----------------|-----------------|--------------|-----------------|-----------------|--------------|
| Gross Revenue | 20,879 | 19,469 | 7.2% | 41,170 | 38,295 | 7.5% |
| Net Revenue | 19,002 | 17,871 | 6.3% | 37,554 | 35,093 | 7.0% |
| Cost of Goods Sold | (15,818) | (14,920) | 6.0% | (31,298) | (29,338) | 6.7% |
| Depreciation (Logistic) | (13) | (9) | 44.4% | (27) | (18) | 50.1% |
| Gross Profit | 3,171 | 2,942 | 7.8% | 6,229 | 5,737 | 8.6% |
| Selling Expenses | (1,871) | (1,804) | 3.7% | (3,704) | (3,519) | 5.3% |
| General and Administrative Expenses | (253) | (198) | 27.8% | (487) | (406) | 20.0% |
| Selling, General and Adm. Expenses | (2,124) | (2,002) | 6.1% | (4,191) | (3,925) | 6.8% |
| Equity income | 19 | 16 | 18.8% | 36 | 32 | 12.5% |
| Other Operating Expenses, net | (8) | (4) | 100.0% | (10) | (7) | 42.9% |
| Depreciation and Amortization | (269) | (258) | 4.3% | (541) | (512) | 5.7% |
| Earnings Before Interest and Taxes - EBIT | 789 | 694 | 13.7% | 1,523 | 1,325 | 14.9% |
| Financial Revenue | 118 | 54 | 118.5% | 201 | 107 | 87.9% |
| Financial Expenses | (683) | (522) | 30.7% | (1,278) | (1,085) | 17.7% |
| Net Financial Result | (565) | (468) | 20.7% | (1,077) | (978) | 10.1% |
| Income Before Income Tax | 224 | 226 | -0.9% | 446 | 347 | 28.5% |
| Income Tax and Social Contribution | 40 | (61) | -165.6% | (20) | (89) | -77.5% |
| Net Income for the Period | 264 | 165 | 60.0% | 426 | 258 | 65.1% |
| EBITDA - (Earnings before Interest, Taxes, Depreciation, Amortization) | 1,071 | 961 | 11.4% | 2,091 | 1,855 | 12.7% |
| Adjusted EBITDA ⁽¹⁾ | 1,079 | 965 | 11.8% | 2,101 | 1,862 | 12.8% |

| % of Net Revenue | 2Q25 | 2Q24 | Δ p.p. | 1H25 | 1H24 | Δ p.p. |
|---|---------------|---------------|------------------|---------------|---------------|------------------|
| Gross Profit | 16.7% | 16.5% | 0.2 p.p. | 16.6% | 16.3% | 0.2 p.p. |
| Selling Expenses | -9.8% | -10.1% | 0.2 p.p. | -9.9% | -10.0% | 0.2 p.p. |
| General and Administrative Expenses | -1.3% | -1.1% | -0.2 p.p. | -1.3% | -1.2% | -0.1 p.p. |
| Selling, General and Adm. Expenses | -11.2% | -11.2% | 0.0 p.p. | -11.2% | -11.2% | 0.0 p.p. |
| Equity Income | 0.1% | 0.1% | 0.0 p.p. | 0.1% | 0.1% | 0.0 p.p. |
| Other Operating Expenses, net | 0.0% | 0.0% | 0.0 p.p. | 0.0% | 0.0% | 0.0 p.p. |
| Depreciation and Amortization | -1.4% | -1.4% | 0.0 p.p. | -1.4% | -1.5% | 0.0 p.p. |
| EBIT | 4.2% | 3.9% | 0.3 p.p. | 4.1% | 3.8% | 0.3 p.p. |
| Net Financial Result | -3.0% | -2.6% | -0.4 p.p. | -2.9% | -2.8% | -0.1 p.p. |
| Income Before Income Tax | 1.2% | 1.3% | -0.1 p.p. | 1.2% | 1.0% | 0.2 p.p. |
| Income Tax | 0.2% | -0.3% | 0.6 p.p. | -0.1% | -0.3% | 0.2 p.p. |
| Net Income for the Period | 1.4% | 0.9% | 0.5 p.p. | 1.1% | 0.7% | 0.4 p.p. |
| Earnings before Interest, Taxes, Depreciation, Amortization - EBITDA | 5.6% | 5.4% | 0.3 p.p. | 5.6% | 5.3% | 0.3 p.p. |
| Adjusted EBITDA ⁽¹⁾ | 5.7% | 5.4% | 0.3 p.p. | 5.6% | 5.3% | 0.3 p.p. |

⁽¹⁾ Adjusted for Other Operating Revenue (Expenses)

EARNINGS RELEASE 2Q25



III - Income Statement (Post-IFRS 16)

| (R\$ million) | 2Q25 | 2Q24 | Δ% | 1H25 | 1H24 | Δ% |
|---|-----------------|-----------------|------------------|-----------------|-----------------|------------------|
| Gross Revenue | 20,879 | 19,469 | 7.2% | 41,170 | 38,295 | 7.5% |
| Net Revenue | 19,002 | 17,871 | 6.3% | 37,554 | 35,093 | 7.0% |
| Cost of Goods Sold | (15,796) | (14,901) | 6.0% | (31,254) | (29,301) | 6.7% |
| Depreciation (Logistic) | (27) | (22) | 22.7% | (55) | (42) | 31.0% |
| Gross Profit | 3,179 | 2,948 | 7.8% | 6,245 | 5,750 | 8.6% |
| Selling Expenses | (1,540) | (1,504) | 2.4% | (3,048) | (2,920) | 4.4% |
| General and Administrative Expenses | (249) | (194) | 28.4% | (480) | (399) | 20.3% |
| Selling, General and Adm. Expenses | (1,789) | (1,698) | 5.4% | (3,528) | (3,319) | 6.3% |
| Equity income | 19 | 16 | 18.8% | 36 | 32 | 12.5% |
| Other Operating Revenue, net | (6) | (4) | 50.0% | (8) | (8) | 0.0% |
| Depreciation and Amortization | (410) | (385) | 6.5% | (811) | (764) | 6.2% |
| Earnings Before Interest and Taxes - EBIT | 993 | 877 | 13.2% | 1,934 | 1,691 | 14.4% |
| Financial Revenue | 118 | 54 | 118.5% | 201 | 97 | 107.2% |
| Financial Expenses | (958) | (773) | 23.9% | (1,831) | (1,576) | 16.2% |
| Net Financial Result | (840) | (719) | 16.8% | (1,630) | (1,479) | 10.2% |
| Income Before Income Tax | 153 | 158 | -3.2% | 304 | 212 | 43.4% |
| Income Tax and Social Contribution | 66 | (35) | -288.6% | 32 | (29) | -210.3% |
| Net Income for the Period | 219 | 123 | 78.0% | 336 | 183 | 83.6% |
| EBITDA - (Earnings before Interest, Taxes, Depreciation, Amortization) | 1,430 | 1,284 | 11.4% | 2,800 | 2,497 | 12.1% |
| Adjusted EBITDA ⁽¹⁾ | 1,436 | 1,288 | 11.5% | 2,808 | 2,505 | 12.1% |
| % of Net Sales | 2Q25 | 2Q24 | Δ p.p. | 1H25 | 1H24 | Δ p.p. |
| Gross Profit | 16.7% | 16.5% | 0.2 p.p. | 16.6% | 16.4% | 0.2 p.p. |
| Selling Expenses | -8.1% | -8.4% | 0.3 p.p. | -8.1% | -8.3% | 0.2 p.p. |
| General and Administrative Expenses | -1.3% | -1.1% | -0.2 p.p. | -1.3% | -1.1% | -0.2 p.p. |
| Selling, General and Adm. Expenses | -9.4% | -9.5% | 0.1 p.p. | -9.4% | -9.5% | 0.1 p.p. |
| Equity Income | 0.1% | 0.1% | 0.0 p.p. | 0.1% | 0.1% | 0.0 p.p. |
| Other Operating Revenue, net | 0.0% | 0.0% | 0.0 p.p. | 0.0% | 0.0% | 0.0 p.p. |
| Depreciation and Amortization | -2.2% | -2.2% | 0.0 p.p. | -2.2% | -2.2% | 0.0 p.p. |
| EBIT | 5.2% | 4.9% | 0.3 p.p. | 5.1% | 4.8% | 0.3 p.p. |
| Net Financial Result | -4.4% | -4.0% | -0.4 p.p. | -4.3% | -4.2% | -0.1 p.p. |
| Income Before Income Tax | 0.8% | 0.9% | -0.1 p.p. | 0.8% | 0.6% | 0.2 p.p. |
| Income Tax | 0.3% | -0.2% | 0.5 p.p. | 0.1% | -0.1% | 0.2 p.p. |
| Net Income for the Period | 1.2% | 0.7% | 0.5 p.p. | 0.9% | 0.5% | 0.4 p.p. |
| Earnings before Interest, Taxes, Depreciation, Amortization - EBITDA | 7.5% | 7.2% | 0.3 p.p. | 7.5% | 7.1% | 0.4 p.p. |
| Adjusted EBITDA ⁽¹⁾ | 7.6% | 7.2% | 0.4 p.p. | 7.5% | 7.1% | 0.4 p.p. |

⁽¹⁾ Adjusted for Other Operating Revenue (Expenses)

IV - Balance Sheet (Post-IFRS 16)

ASSETS

| (R\$ million) | 30.06.2025 | 31.12.2024 |
|---|---------------|---------------|
| Current Assets | 15,053 | 16,448 |
| Cash and cash equivalent | 4,459 | 5,628 |
| Trade receivables | 1,567 | 2,210 |
| Inventories | 7,795 | 7,127 |
| Recoverable taxes | 997 | 1,241 |
| Derivative financial instruments | 8 | 93 |
| Prepaid Expenses | 181 | 99 |
| Other accounts receivable | 46 | 50 |
| Non-current assets | 29,250 | 29,145 |
| Deferred income tax and social contribution | 239 | 140 |
| Recoverable taxes | 810 | 672 |
| Derivative financial instruments | 424 | 297 |
| Related parties | 23 | 23 |
| Restricted deposits for legal proceedings | 23 | 24 |
| Prepaid Expenses | 13 | 9 |
| Other accounts receivable | 42 | 31 |
| Investments | 823 | 804 |
| Property, plan and equipment | 13,239 | 13,564 |
| Intangible assets | 5,181 | 5,183 |
| Right-of-use assets | 8,433 | 8,398 |
| TOTAL ASSETS | 44,303 | 45,593 |

LIABILITIES

| (R\$ million) | 30.06.2025 | 31.12.2024 |
|---|---------------|---------------|
| Current Liabilities | 13,619 | 16,312 |
| Trade payables, net | 9,775 | 10,709 |
| Trade payables - Agreements | 571 | 938 |
| Borrowings | 120 | 38 |
| Debentures and promissory notes | 1,148 | 2,046 |
| Payroll and related taxes | 697 | 682 |
| Lease liabilities | 437 | 412 |
| Taxes payable | 316 | 529 |
| Income tax and social contribution payable | 5 | 34 |
| Dividends and interest on own capital payable | 1 | 129 |
| Deferred revenues | 266 | 449 |
| Other accounts payable | 283 | 346 |
| Non-current liabilities | 25,085 | 24,026 |
| Trade payables, net | - | 12 |
| Borrowings | 2,990 | 1,720 |
| Debentures and promissory notes | 12,341 | 12,761 |
| Provision for legal proceedings | 275 | 223 |
| Lease liabilities | 9,379 | 9,232 |
| Deferred revenues | 25 | 26 |
| Cash-settled share-based payment plan | 13 | 5 |
| Other accounts payable | 62 | 47 |
| Shareholders' Equity | 5,599 | 5,255 |
| Share capital | 1,456 | 1,272 |
| Capital reserve | 112 | 88 |
| Earnings reserve | 4,085 | 3,933 |
| Treasury shares | (39) | (26) |
| Other comprehensive results | (15) | (12) |
| TOTAL LIABILITIES AND SHAREHOLDER'S EQUITY | 44,303 | 45,593 |

V - Cash Flow (Post-IFRS 16)

| (R\$ million) | 30.06.2025 | 30.06.2024 |
|--|----------------|----------------|
| Net income for the year | 336 | 183 |
| Deferred income tax and social contribution | (98) | (44) |
| Loss (gain) on disposal of property, plant and equipment and le. | 8 | 9 |
| Depreciation and amortization | 866 | 806 |
| Interests and monetary variation | 1,746 | 1,536 |
| Share of profit and loss of associate | (36) | (32) |
| Provision of legal proceedings | 109 | 34 |
| Provision of stock option | 24 | 16 |
| Allowance for inventory losses and damages | 325 | 288 |
| (Reverse of) expected credit loss for doubtful accounts | 1 | (3) |
| | 3,281 | 2,793 |
| Variation of operating assets | | |
| Trade receivables | 639 | (730) |
| Inventories | (993) | (866) |
| Recoverable taxes | (5) | 49 |
| Dividends received | 17 | 94 |
| Related parties | - | 4 |
| Restricted deposits for legal proceedings | 2 | 7 |
| Other assets | (93) | (98) |
| | (433) | (1,540) |
| Variation of operating liabilities | | |
| Trade payables | (1,048) | (536) |
| Payroll and related taxes | 15 | 16 |
| Taxes and social contributions payable | (131) | 38 |
| Payment for legal proceedings | (77) | (60) |
| Deferred revenues | (184) | (135) |
| Other accounts payable | (41) | (27) |
| | (1,466) | (704) |
| Net cash generated by operating activities | 1,382 | 549 |
| Cash flow from investment activities | | |
| Purchase of property, plant and equipment | (477) | (852) |
| Purchase of intangible assets | (15) | (19) |
| Proceeds from property, plant and equipment | 1 | 2 |
| Proceeds from assets held for sale | 2 | 16 |
| Net cash used in investment activities | (489) | (853) |
| Cash flow from financing activities | | |
| Proceeds from borrowings | 2,858 | 2,300 |
| Cost of funding of borrowings | (13) | (12) |
| Payments of borrowings | (3,087) | (199) |
| Payments of interest on borrowings | (938) | (567) |
| Dividend and Interest on own capital paid | (128) | - |
| Purchase of treasury shares | (13) | - |
| Payments of lease liabilities | (161) | (148) |
| Payment of interest on lease liability | (566) | (529) |
| Payment of acquisition of commercial points | (14) | (896) |
| Net cash used in financing activities | (2,062) | (51) |
| Net increase (decrease) in cash and cash equivalents | (1,169) | (355) |
| Cash and cash equivalents at the beginning of the year | 5,628 | 5,459 |
| Cash and cash equivalents at the end of the year | 4,459 | 5,104 |
| Net increase (decrease) in cash and cash equivalents | (1,169) | (355) |

(Convenience Translation into English from the
Original Previously Issued in Portuguese)

Sendas Distribuidora S.A.

Report on Review of
Interim Financial Information
for the Six months Periods
Ended June 30, 2025

Deloitte Touche Tohmatsu Auditores Independentes Ltda.

(Convenience Translation into English from the Original Previously Issued in Portuguese)

REPORT ON REVIEW OF INTERIM FINANCIAL INFORMATION

To the Shareholders and Management of
Sendas Distribuidora S.A.

Introduction

We have reviewed the accompanying interim financial information of Sendas Distribuidora S.A. (“Company”), included in the Quarterly Information Form (ITR) for the quarter ended June 30, 2025, which comprises the balance sheet as at June 30, 2025 and the related statements of operations and of comprehensive income for the three and six-month periods then ended and of changes in equity and of cash flows for the six-month period then ended, including the explanatory notes.

Management is responsible for the preparation of the interim financial information in accordance with technical pronouncement CPC 21 (R1) - Interim Financial Reporting and international standard IAS 34 - Interim Financial Reporting, issued by the International Accounting Standards Board - IASB, as well as for the presentation of such information in accordance with the standards issued by the Brazilian Securities and Exchange

Commission (CVM), applicable to the preparation of Quarterly Information (ITR). Our responsibility is to express a conclusion on this interim financial information based on our review.

Scope of review

We conducted our review in accordance with Brazilian and International Standards on Review of Interim Financial Information (NBC TR 2410 and ISRE 2410 - Review of Interim Financial Information Performed by the Independent Auditor of the Entity, respectively). A review of interim financial information consists of making inquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with the standards on auditing and, consequently, does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.

Conclusion on the interim financial information

Based on our review, nothing has come to our attention that causes us to believe that the accompanying interim financial information included in the quarterly information referred to above was not prepared, in all material respects, in accordance with technical pronouncement CPC 21 (R1) and international standard IAS 34, applicable to the preparation of Quarterly Information (ITR), and presented in accordance with the standards issued by the CVM.

Other matters

Statement of value added

The interim financial information includes the statement of value added (DVA) for the six-month period ended June 30, 2025, prepared under the responsibility of the Company's Management and disclosed as supplementary information for the purposes of international standard IAS 34. This statement has been subject to review procedures performed in conjunction with the review of the ITR to reach a conclusion on whether it is reconciled with the interim financial information and the accounting records, as applicable, and if its form and content are in accordance with the criteria defined in technical pronouncement CPC 09 (R1) - Statement of Value Added. Based on our review, nothing has come to our attention that causes us to believe that this statement of value added was not prepared, in all material respects, in accordance with the criteria set out in such technical pronouncement and consistently with the interim financial information taken as a whole.

The accompanying interim financial information has been translated into English for the convenience of readers outside Brazil.

São Paulo, August 7, 2025

DELOITTE TOUCHE TOHMATSU
Auditores Independentes Ltda.

Natacha Rodrigues dos Santos
Engagement Partner



Corporate information / Capital composition

| Number of Shares (Thousands) | Current quarter 6/30/2025 |
|---------------------------------|------------------------------|
| Share Capital | |
| Common | 1,352,245 |
| Preferred | - |
| Total | 1,352,245 |
| Treasury Shares | |
| Common | 5,108 |
| Preferred | - |
| Total | 5,108 |

Individual Financial Statements / Balance Sheet - Assets
R\$ (in thousands)

| Account code | Account description | Current Quarter 6/30/2025 | Prior year 12/31/2024 |
|---------------------|---|--------------------------------------|----------------------------------|
| 1 | Total Assets | 44,303,000 | 45,593,000 |
| 1.01 | Current Assets | 15,053,000 | 16,448,000 |
| 1.01.01 | Cash and Cash Equivalents | 4,459,000 | 5,628,000 |
| 1.01.03 | Accounts Receivables | 1,567,000 | 2,210,000 |
| 1.01.03.01 | Trade Receivables | 1,567,000 | 2,210,000 |
| 1.01.04 | Inventories | 7,795,000 | 7,127,000 |
| 1.01.06 | Recoverable Taxes | 997,000 | 1,241,000 |
| 1.01.08 | Other Current Assets | 235,000 | 242,000 |
| 1.01.08.03 | Others | 235,000 | 242,000 |
| 1.01.08.03.01 | Derivative Financial Instruments | 8,000 | 93,000 |
| 1.01.08.03.03 | Other Accounts Receivable | 46,000 | 50,000 |
| 1.01.08.03.04 | Expenses in Advance | 181,000 | 99,000 |
| 1.02 | Non-current Assets | 29,250,000 | 29,145,000 |
| 1.02.01 | Long-Term Assets | 1,574,000 | 1,196,000 |
| 1.02.01.07 | Deferred Taxes | 239,000 | 140,000 |
| 1.02.01.09 | Receivable From Related Parties | 23,000 | 23,000 |
| 1.02.01.09.04 | Receivable from Others Related Parties | 23,000 | 23,000 |
| 1.02.01.10 | Other Non-current Assets | 1,312,000 | 1,033,000 |
| 1.02.01.10.04 | Recoverable Taxes | 810,000 | 672,000 |
| 1.02.01.10.05 | Restricted Deposits for Legal Proceedings | 23,000 | 24,000 |
| 1.02.01.10.06 | Derivative Financial Instruments | 424,000 | 297,000 |
| 1.02.01.10.07 | Other Accounts Receivable | 42,000 | 31,000 |
| 1.02.01.10.08 | Expenses in Advance | 13,000 | 9,000 |
| 1.02.02 | Investments | 823,000 | 804,000 |
| 1.02.02.01 | Investments in Associates | 823,000 | 804,000 |
| 1.02.02.01.03 | Joint Venture Participation | 823,000 | 804,000 |
| 1.02.03 | Property, Plant and Equipment | 21,672,000 | 21,962,000 |
| 1.02.03.01 | Property, Plant and Equipment in Use | 13,239,000 | 13,564,000 |
| 1.02.03.02 | Right of Use on Leases | 8,433,000 | 8,398,000 |
| 1.02.04 | Intangible Assets | 5,181,000 | 5,183,000 |



Individual Financial Statements / Balance Sheet - Liabilities

R\$ (in thousands)

| Account code | Account description | Current Quarter 6/30/2025 | Prior year 12/31/2024 |
|-------------------|---|------------------------------|--------------------------|
| 2 | Total Liabilities | 44,303,000 | 45,593,000 |
| 2.01 | Current Liabilities | 13,619,000 | 16,312,000 |
| 2.01.01 | Payroll and Related Taxes | 697,000 | 682,000 |
| 2.01.01.01 | Social Taxes | 89,000 | 97,000 |
| 2.01.01.02 | Payroll Taxes | 608,000 | 585,000 |
| 2.01.02 | Trade Payables | 10,346,000 | 11,647,000 |
| 2.01.02.01 | National Trade Payables | 10,346,000 | 11,647,000 |
| 2.01.02.01.01 | Trade Payables | 9,775,000 | 10,709,000 |
| 2.01.02.01.02 | Trade Payables - Agreements | 571,000 | 938,000 |
| 2.01.03 | Taxes and Contributions Payable | 321,000 | 563,000 |
| 2.01.04 | Borrowings and Financing | 1,268,000 | 2,084,000 |
| 2.01.04.01 | Borrowings and Financing | 120,000 | 38,000 |
| 2.01.04.02 | Debentures | 1,148,000 | 2,046,000 |
| 2.01.05 | Other Liabilities | 987,000 | 1,336,000 |
| 2.01.05.02 | Others | 987,000 | 1,336,000 |
| 2.01.05.02.01 | Dividends and Interest on own Capital Payable | 1,000 | 129,000 |
| 2.01.05.02.09 | Deferred Revenue | 266,000 | 449,000 |
| 2.01.05.02.17 | Lease Liability | 437,000 | 412,000 |
| 2.01.05.02.19 | Other Accounts Payable | 283,000 | 346,000 |
| 2.02 | Non-current Liabilities | 25,085,000 | 24,026,000 |
| 2.02.01 | Borrowings and Financing | 15,331,000 | 14,481,000 |
| 2.02.01.01 | Borrowings and Financing | 2,990,000 | 1,720,000 |
| 2.02.01.02 | Debentures | 12,341,000 | 12,761,000 |
| 2.02.02 | Other Liabilities | 9,454,000 | 9,296,000 |
| 2.02.02.02 | Others | 9,454,000 | 9,296,000 |
| 2.02.02.02.05 | Trade Payables | - | 12,000 |
| 2.02.02.02.09 | Lease Liability | 9,379,000 | 9,232,000 |
| 2.02.02.02.11 | Other Accounts Payable | 62,000 | 47,000 |
| 2.02.02.02.12 | Cash-Settled Share Plan | 13,000 | 5,000 |
| 2.02.04 | Provision | 275,000 | 223,000 |
| 2.02.06 | Deferred Earnings and Revenue | 25,000 | 26,000 |
| 2.02.06.02 | Deferred Revenue | 25,000 | 26,000 |
| 2.03 | Shareholders' Equity | 5,599,000 | 5,255,000 |
| 2.03.01 | Share Capital | 1,456,000 | 1,272,000 |
| 2.03.02 | Capital Reserves | 73,000 | 62,000 |
| 2.03.04 | Earnings Reserves | 4,085,000 | 3,933,000 |
| 2.03.08 | Other Comprehensive Income | (15,000) | (12,000) |



Individual Financial Statements / Statements of Operations
R\$ (in thousands)

| Account code | Account description | Current quarter | Year to date current year | Same quarter of previous year | Year to date prior year |
|----------------|---|-----------------------|---------------------------|-------------------------------|-------------------------|
| | | 4/1/2025 to 6/30/2025 | 1/1/2025 to 6/30/2025 | 4/1/2024 to 6/30/2024 | 1/1/2024 to 6/30/2024 |
| 3.01 | Net Operating Revenue | 19,002,000 | 37,554,000 | 17,871,000 | 35,093,000 |
| 3.02 | Cost of Sales | (15,823,000) | (31,309,000) | (14,923,000) | (29,343,000) |
| 3.03 | Gross Profit | 3,179,000 | 6,245,000 | 2,948,000 | 5,750,000 |
| 3.04 | Operating Expense/Income | (2,186,000) | (4,311,000) | (2,071,000) | (4,059,000) |
| 3.04.01 | Selling Expenses | (1,540,000) | (3,048,000) | (1,504,000) | (2,920,000) |
| 3.04.02 | General and Administrative Expenses | (249,000) | (480,000) | (194,000) | (399,000) |
| 3.04.05 | Other Operating Expenses | (416,000) | (819,000) | (389,000) | (772,000) |
| 3.04.05.01 | Depreciation/ Amortization | (410,000) | (811,000) | (385,000) | (764,000) |
| 3.04.05.03 | Other Operating Expenses, Net | (6,000) | (8,000) | (4,000) | (8,000) |
| 3.04.06 | Share of Profit of Associates | 19,000 | 36,000 | 16,000 | 32,000 |
| 3.05 | Profit from Operations Before Net Financial Expenses and Taxes | 993,000 | 1,934,000 | 877,000 | 1,691,000 |
| 3.06 | Net Financial Result | (840,000) | (1,630,000) | (719,000) | (1,479,000) |
| 3.06.01 | Financial Revenues | 118,000 | 201,000 | 54,000 | 97,000 |
| 3.06.02 | Financial Expenses | (958,000) | (1,831,000) | (773,000) | (1,576,000) |
| 3.07 | Income Before Income Tax and Social Contribution | 153,000 | 304,000 | 158,000 | 212,000 |
| 3.08 | Income Tax and Social Contribution | 66,000 | 32,000 | (35,000) | (29,000) |
| 3.08.01 | Current | (5,000) | (66,000) | (55,000) | (82,000) |
| 3.08.02 | Deferred | 71,000 | 98,000 | 20,000 | 53,000 |
| 3.09 | Net Income from Continued Operations | 219,000 | 336,000 | 123,000 | 183,000 |
| 3.11 | Retained Earnings/Loss of the Period | 219,000 | 336,000 | 123,000 | 183,000 |
| 3.99 | Earnings per Share - (Reais/Share) | | | | |
| 3.99.01 | Basic Earnings Per Share | | | | |
| 3.99.01.01 | Common | 0.16195 | 0.24903 | 0.09032 | 0.13507 |
| 3.99.02 | Diluted Earnings Per Share | | | | |
| 3.99.02.01 | Common | 0.16136 | 0.24795 | 0.09005 | 0.13472 |



Individual Financial Statements / Statements of Comprehensive Income
R\$ (in thousands)

| Account code | Account description | Current quarter 4/1/2025 to 6/30/2025 | Year to date current year 1/1/2025 to 6/30/2025 | Same quarter of previous year 4/1/2024 to 6/30/2024 | Year to date prior year 1/1/2024 to 6/30/2024 |
|--------------|---|--|--|--|--|
| 4.01 | Net Income for the period | 219,000 | 336,000 | 123,000 | 183,000 |
| 4.02 | Other Comprehensive Income | (4,000) | (3,000) | (5,000) | (2,000) |
| 4.02.04 | Fair value of receivables | (5,000) | (4,000) | (8,000) | (3,000) |
| 4.02.06 | Income Tax Effect | 1,000 | 1,000 | 3,000 | 1,000 |
| 4.03 | Total Comprehensive Income for the period | 215,000 | 333,000 | 118,000 | 181,000 |

Individual Financial Statements / Statements of Cash Flows - Indirect method
R\$ (in thousands)

| Account code | Account description | Year to date current year 1/1/2025 to 6/30/2025 | Year to date prior year 1/1/2024 to 6/30/2024 |
|----------------|---|--|--|
| 6.01 | Net Cash Operating Activities | 1,382,000 | 549,000 |
| 6.01.01 | Cash Provided by the Operations | 3,281,000 | 2,793,000 |
| 6.01.01.01 | Net profit for the period | 336,000 | 183,000 |
| 6.01.01.02 | Deferred Income Tax and Social Contribution | (98,000) | (44,000) |
| 6.01.01.03 | Loss of Disposal of Property, Plant and Equipment and Leasing | 8,000 | 9,000 |
| 6.01.01.04 | Depreciation and Amortization | 866,000 | 806,000 |
| 6.01.01.05 | Financial Charges | 1,746,000 | 1,536,000 |
| 6.01.01.07 | Share of Profit of Associates | (36,000) | (32,000) |
| 6.01.01.08 | Provision for Legal Proceedings | 109,000 | 34,000 |
| 6.01.01.10 | Provision for Stock Option | 24,000 | 16,000 |
| 6.01.01.11 | Losses (Reverses) Allowance for Doubtful Accounts | 1,000 | (3,000) |
| 6.01.01.13 | Provision for Allowance for Inventory Losses and Damages | 325,000 | 288,000 |
| 6.01.02 | Variations in Assets and Liabilities | (1,899,000) | (2,244,000) |
| 6.01.02.01 | Trade Receivables | 639,000 | (730,000) |
| 6.01.02.02 | Inventories | (993,000) | (866,000) |
| 6.01.02.03 | Recoverable Taxes | (5,000) | 49,000 |
| 6.01.02.04 | Other Assets | (93,000) | (98,000) |
| 6.01.02.05 | Related Parties | - | 4,000 |
| 6.01.02.06 | Restricted Deposits for Legal Proceedings | 2,000 | 7,000 |
| 6.01.02.07 | Trade Payables | (1,048,000) | (536,000) |
| 6.01.02.08 | Payroll and Related Taxes | 15,000 | 16,000 |
| 6.01.02.09 | Taxes and Social Contributions Payable | (131,000) | 38,000 |
| 6.01.02.10 | Payment for Legal Proceedings | (77,000) | (60,000) |
| 6.01.02.11 | Deferred Revenue | (184,000) | (135,000) |
| 6.01.02.12 | Other Liabilities | (41,000) | (27,000) |
| 6.01.02.15 | Dividends Received | 17,000 | 94,000 |
| 6.02 | Net Cash of Investing Activities | (489,000) | (853,000) |
| 6.02.02 | Purchase of Property, Plant and Equipment | (477,000) | (852,000) |
| 6.02.03 | Purchase of Intangible Assets | (15,000) | (19,000) |
| 6.02.04 | Proceeds from Property, Plant and Equipment | 1,000 | 2,000 |
| 6.02.09 | Proceeds from Assets Held for Sale | 2,000 | 16,000 |
| 6.03 | Net Cash of Financing Activities | (2,062,000) | (51,000) |
| 6.03.02 | Proceeds from Borrowings | 2,858,000 | 2,300,000 |
| 6.03.03 | Payment of Borrowings | (3,087,000) | (199,000) |
| 6.03.04 | Payment of Interest on Borrowings | (938,000) | (567,000) |
| 6.03.05 | Payment of dividends and interest on own equity | (128,000) | - |
| 6.03.06 | Buyback treasury shares | (13,000) | - |
| 6.03.09 | Payment of Lease Liabilities | (161,000) | (148,000) |
| 6.03.10 | Payment of Interest on Lease Liabilities | (566,000) | (529,000) |
| 6.03.11 | Borrowing costs from borrowings | (13,000) | (12,000) |
| 6.03.12 | Payment Points of Sales Acquisition | (14,000) | (896,000) |
| 6.05 | Increase (Decrease) in Cash and Equivalents | (1,169,000) | (355,000) |
| 6.05.01 | Cash and Cash Equivalents at the beginning of the period | 5,628,000 | 5,459,000 |
| 6.05.02 | Cash and Cash Equivalents at the end of the period | 4,459,000 | 5,104,000 |



Individual Financial Statements / Statements of Changes in Shareholders' Equity 1/1/2025 to 6/30/2025 R\$ (in thousands)

| Account code | Account description | Capital stock | Capital reserves, granted options and treasury shares | Profit reserves | Retained earnings /Accumulated losses | Other comprehensive income | Shareholders' equity |
|--------------|--|---------------|---|-----------------|---------------------------------------|----------------------------|----------------------|
| 5.01 | Opening Balance | 1,272,000 | 62,000 | 3,933,000 | - | (12,000) | 5,255,000 |
| 5.02 | Prior Period Adjustments | - | - | - | - | - | - |
| 5.03 | Adjusted Opening Balance | 1,272,000 | 62,000 | 3,933,000 | - | (12,000) | 5,255,000 |
| 5.04 | Capital Transactions with Shareholders | 184,000 | 11,000 | (184,000) | - | - | 11,000 |
| 5.04.01 | Capital Contribution | 184,000 | - | (184,000) | - | - | - |
| 5.04.03 | Stock Options Granted | - | 24,000 | - | - | - | 24,000 |
| 5.04.04 | Buyback treasury shares | - | (13,000) | - | - | - | (13,000) |
| 5.05 | Total Comprehensive Income | - | - | - | 336,000 | (3,000) | 333,000 |
| 5.05.01 | Net Income for the Period | - | - | - | 336,000 | - | 336,000 |
| 5.05.02 | Other comprehensive income | - | - | - | - | (3,000) | (3,000) |
| 5.05.02.07 | Fair Value of Receivables | - | - | - | - | (4,000) | (4,000) |
| 5.05.02.09 | Income Tax Effect | - | - | - | - | 1,000 | 1,000 |
| 5.06 | Internal Changes of Shareholders' Equity | - | - | - | - | - | - |
| 5.07 | Closing Balance | 1,456,000 | 73,000 | 3,749,000 | 336,000 | (15,000) | 5,599,000 |

Individual Financial Statements / Statements of Changes in Shareholders' Equity 1/1/2024 to 6/30/2024 R\$ (in thousands)

| Account code | Account description | Capital stock | Capital reserves, granted options and treasury shares | Profit reserves | Retained earnings /Accumulated losses | Other comprehensive income | Shareholders' equity |
|--------------|--|---------------|---|-----------------|---------------------------------------|----------------------------|----------------------|
| 5.01 | Opening Balance | 1,272,000 | 56,000 | 3,309,000 | - | (7,000) | 4,630,000 |
| 5.02 | Prior Period Adjustments | - | - | - | - | - | - |
| 5.03 | Adjusted Opening Balance | 1,272,000 | 56,000 | 3,309,000 | - | (7,000) | 4,630,000 |
| 5.04 | Capital Transactions with Shareholders | - | 16,000 | - | - | - | 16,000 |
| 5.04.03 | Stock Options Granted | - | 16,000 | - | - | - | 16,000 |
| 5.05 | Total Comprehensive Income | - | - | - | 183,000 | (2,000) | 181,000 |
| 5.05.01 | Net Income for the Period | - | - | - | 183,000 | - | 183,000 |
| 5.05.02 | Other Comprehensive Income | - | - | - | - | (2,000) | (2,000) |
| 5.05.02.07 | Fair Value of Receivables | - | - | - | - | (3,000) | (3,000) |
| 5.05.02.09 | Income Tax Effect | - | - | - | - | 1,000 | 1,000 |
| 5.06 | Internal Changes of Shareholders' Equity | - | - | 183,000 | (183,000) | - | - |
| 5.06.05 | Tax Incentive Reserve | - | - | 183,000 | (183,000) | - | - |
| 5.07 | Closing Balance | 1,272,000 | 72,000 | 3,492,000 | - | (9,000) | 4,827,000 |



Individual Financial Statements / Statements of Value Added
R\$ (in thousands)





| Account code | Account description | Year to date current year 1/1/2025 to 6/30/2025 | Year to date prior year 1/1/2024 to 6/30/2024 |
|---------------------|--|--|--|
| 7.01 | Revenues | 41,071,000 | 38,219,000 |
| 7.01.01 | Sales of Goods and Services | 41,070,000 | 38,214,000 |
| 7.01.02 | Other Revenues | 1,000 | 2,000 |
| 7.01.04 | Allowance / Reverse for doubtful accounts | - | 3,000 |
| 7.02 | Products Acquired from Third Parties | (35,654,000) | (33,572,000) |
| 7.02.01 | Cost of Sales | (33,829,000) | (31,874,000) |
| 7.02.02 | Materials, Energy, Outsourced Services and Others | (1,825,000) | (1,698,000) |
| 7.03 | Gross Value Added | 5,417,000 | 4,647,000 |
| 7.04 | Retentions | (866,000) | (806,000) |
| 7.04.01 | Depreciation, Amortization and Exhaustion | (866,000) | (806,000) |
| 7.05 | Net Value Added Produced | 4,551,000 | 3,841,000 |
| 7.06 | Value Added Received in Transfer | 247,000 | 133,000 |
| 7.06.01 | Share of Profit of Associates | 36,000 | 32,000 |
| 7.06.02 | Financial Revenues | 211,000 | 101,000 |
| 7.07 | Total Value Added to Distribute | 4,798,000 | 3,974,000 |
| 7.08 | Value Added Distribution | 4,798,000 | 3,974,000 |
| 7.08.01 | Personnel | 2,089,000 | 1,865,000 |
| 7.08.01.01 | Direct Compensation | 1,436,000 | 1,253,000 |
| 7.08.01.02 | Benefits | 430,000 | 425,000 |
| 7.08.01.03 | Government Severance Indemnity Fund for Employees (FGTS) | 124,000 | 107,000 |
| 7.08.01.04 | Others | 99,000 | 80,000 |
| 7.08.02 | Taxes, Fees and Contribution | 512,000 | 313,000 |
| 7.08.02.01 | Federal | 237,000 | 116,000 |
| 7.08.02.02 | State | 183,000 | 115,000 |
| 7.08.02.03 | Municipal | 92,000 | 82,000 |
| 7.08.03 | External Financiers | 1,861,000 | 1,613,000 |
| 7.08.03.01 | Interest | 1,850,000 | 1,591,000 |
| 7.08.03.02 | Rentals | 11,000 | 22,000 |
| 7.08.04 | Shareholders' Remuneration | 336,000 | 183,000 |
| 7.08.04.03 | Retained Earnings/Loss of the Period | 336,000 | 183,000 |

1 CORPORATE INFORMATION

Sendas Distribuidora S.A. ("Company" or "Sendas") is a publicly held company listed in the Novo Mercado segment of B3 S.A. - Brasil, Bolsa, Balcão (B3), under ticker symbol "ASA13". The Company is primarily engaged in the retail and wholesale of food products, bazaar items and other products through its chain of stores, operated under "ASSAI" brand, since this is the only disclosed segment. The Company's registered office is at 6.000 Avenida Ayrton Senna, Lote 2 - Anexo A, Jacarepaguá, in the State of Rio de Janeiro. As of June 30, 2025 the Company operated 302 stores (302 stores as of December 31, 2024,) and 12 distribution centers (12 distribution centers as of December 31, 2024) in the five regions of the country, with operations in 24 states and in the Federal District.

1.1 Semester highlights

The highlights for the six-month period ended June 30, 2025 were:

-  Funding of foreign currency borrowings with swap operations, see note 15.5.
-  Funding through the thirteenth issue of debentures, see note 15.6.
-  Capital contribution through expansion reserve, see note 19.1.
-  Payment of interest on own capital and dividends, see note 19.2.

2 BASIS OF PREPARATION AND DISCLOSURE OF THE INTERIM FINANCIAL INFORMATION

The interim financial information has been prepared in accordance with IAS 34 – Interim Financial Reporting issued by the International Accounting Standards Board ("IASB") and accounting standard CPC 21 (R1) – Interim Financial Report and disclosed aligned with the standards approved by the Brazilian Securities and Exchange Commission ("CVM"), applicable to the preparation of the Interim Financial Information.

The interim financial information have been prepared based on the historical cost basis, except for: (i) certain financial instruments; and (ii) assets and liabilities arising from business combinations measured at their fair values, when applicable. In accordance with OCPC 07 (R1) - Presentation and Disclosures in General Purpose - Financial Statements, all significant information related to the interim financial information, and only them, is being disclosed and is consistent with the information used by Management in managing of the Company's activities.

The interim financial information are presented in millions of Brazilian Reais (R\$), which is the Company's functional currency.

The interim financial information for the period ended June 30, 2025 were approved by the Board of Directors on August 7, 2025.

3 MATERIAL ACCOUNTING POLICIES

The material accounting policies and practices applied by the Company to the preparation of the interim financial information are in accordance with those adopted and disclosed in note 3 and in each explanatory note corresponding to the financial statements for the year ended December 31, 2024, approved on February 19, 2025 and, therefore, it should be read together.

3.1 Standards, amendments and interpretations

In the period ended June 30, 2025, the new current standards, were evaluated and produced no effect on the interim financial information disclosed, additionally the Company did not adopt in advance the IFRS issued and not yet current.

4 SIGNIFICANT ACCOUNTING JUDGMENTS, ESTIMATES AND ASSUMPTIONS

The preparation of the interim financial information requires Management to makes judgments and estimates and adopt assumptions that affect the reported amounts of revenues, expenses, assets and liabilities, and the disclosure of contingent liabilities at the end of the reporting period, however, the uncertainties about these assumptions and estimates may generate results that require substantial adjustments to the carrying amount of the asset or liability in future periods.

The significant assumptions and estimates applied on the preparation of the interim financial information for the period ended June 30, 2025, were the same as those adopted in the financial statements for the year ended December 31, 2024, approved on February 19, 2025, disclosed in note 5.

5 CASH AND CASH EQUIVALENTS

| | 6/30/2025 | 12/31/2024 |
|-------------------------------------|--------------|--------------|
| Cash and bank accounts | 84 | 106 |
| Cash and bank accounts - Abroad (i) | 25 | 28 |
| Financial investments (ii) | 4,350 | 5,494 |
| | <u>4,459</u> | <u>5,628</u> |

(i) As of June 30, 2025, the Company had funds held abroad, of which R\$25 in US dollars (R\$28 in US dollars as of December 31, 2024).

(ii) As of June 30, 2025, the financial investments refer to the repurchase and resale agreements and Bank Deposit Certificates - CDB, with a weighted average interest rate of 99.21% of the CDI - Interbank Deposit Certificate (98.54% of the CDI as of December 31, 2024). The Company's exposure to interest rate indexes and the sensitivity analysis for these financial assets are disclosed in note 15.3.

6 TRADE RECEIVABLES

| | Note | 6/30/2025 | 12/31/2024 |
|--|------|-----------|------------|
| From sales with: | | | |
| Credit card | 6.1 | 907 | 1,418 |
| Credit card - related parties (FIC) | 9.1 | 364 | 412 |
| Tickets | 6.1 | 92 | 113 |
| Total of credit card and tickets | | 1,363 | 1,943 |
| Slips | | 175 | 177 |
| Suppliers and others | | 31 | 93 |
| | | 1,569 | 2,213 |
| Expected credit loss for doubtful accounts | 6.2 | (2) | (3) |
| | | 1,567 | 2,210 |

The breakdown of trade receivables by their gross amount by maturity period is presented below:

| | Total | Due | Overdue | |
|-------------------|-------|-------|-------------------|--------------|
| | | | Less than 30 days | Over 30 days |
| June 30, 2025 | 1,569 | 1,567 | - | 2 |
| December 31, 2024 | 2,213 | 2,204 | 8 | 1 |

6.1 Assignment of receivables

The Company assigned part of its receivables referring to credit cards and tickets with operators, without any right of recourse, aiming to anticipate its cash flow. As of June 30, 2025, the amount of these operations is R\$2,087 (R\$1,976 as of December 31, 2024). The amount was derecognized from the balance of trade receivables, since all risks related to the receivables were substantially transferred. The cost to advance these credit card receivables as of June 30, 2025 was R\$87 (R\$63 as of June 30, 2024) classified as "Cost and discount of receivables" in note 23.

As of June 30, 2025, the amount of receivables, currently, discountable (credit cards and tickets) is R\$1,363 (R\$1,943 as of December 31, 2024).

6.2 Expected credit loss for doubtful accounts

| | 6/30/2025 | 6/30/2024 |
|--------------------------------|-----------|-----------|
| At the beginning of the period | (3) | (15) |
| Additions | (6) | (37) |
| Reversals | 6 | 40 |
| Write-offs | 1 | - |
| At the end of the period | (2) | (12) |

7 INVENTORIES

| | Note | 6/30/2025 | 12/31/2024 |
|-----------------------|------|-----------|------------|
| Stores | | 6,740 | 6,498 |
| Distribution centers | | 1,651 | 1,231 |
| Commercial agreements | 7.1 | (544) | (505) |
| Inventory losses | 7.2 | (52) | (97) |
| | | 7,795 | 7,127 |

7.1 Commercial agreements

As of June 30, 2025, the amount of unrealized commercial agreements, presented as a reduction of inventory balance, totaled R\$544 (R\$505 as of December 31, 2024).

7.2 Inventory losses

| | 6/30/2025 | 6/30/2024 |
|--------------------------------|-----------|-----------|
| At the beginning of the period | (97) | (81) |
| Additions | (339) | (298) |
| Reversals | 14 | 10 |
| Write-offs | 370 | 322 |
| At the end of the period | (52) | (47) |

8 RECOVERABLE TAXES

| | Note | 6/30/2025 | 12/31/2024 |
|-------------------------------------|------|--------------|--------------|
| ICMS | 8.1 | 1,462 | 1,297 |
| PIS and COFINS | 8.2 | 172 | 353 |
| Social Security Contribution - INSS | | 106 | 144 |
| Withholding taxes to be recovered | | 67 | 119 |
| | | 1,807 | 1,913 |
| Current | | 997 | 1,241 |
| Non-current | | 810 | 672 |

8.1 State VAT tax credits - ICMS

The Brazilian States have been substantially amending their local laws aiming at implementing and broadening the ICMS tax replacement system. This system entails the prepayment of ICMS of the whole commercial chain, upon goods outflow from an industrial establishment or importer or their inflow into each State. The expansion of this system to an increasingly wider range of products sold in the retail generates the prepayment of the tax and consequently a refund in certain operations.

• Expected realization of ICMS credits

For the interim financial information as of June 30, 2025, the Company's management has monitoring controls over the adherence to the annually established plan, reassessing and including new elements that contribute to the realization of the recoverable ICMS balance, as shown in the chart below:



8.2 PIS and COFINS credit

On March 15, 2017, the Federal Supreme Court ("STF") recognized the unconstitutionality of the inclusion of ICMS in the PIS and COFINS calculation base. On May 13, 2021, the STF judged the Declaration Embargoes in relation to the amount to be excluded from the calculation basis of the contributions, which should only be the ICMS paid, or if the entire ICMS, as shown in the respective invoices. The STF rendered a favorable decision to the taxpayers, concluding that all ICMS highlighted should be excluded from the calculation basis.

Currently the Company, with the favorable judgment of the Supreme Court, has recognized the exclusion of ICMS from the PIS and COFINS calculation basis.

• Expected realization of PIS and COFINS credits

For the interim financial information as of June 30, 2025, the Company's management has monitoring controls over the adherence to the annually established plan, reassessing and including new elements that contribute to the realization of the recoverable PIS and COFINS balance, in the amount of R\$172, and expected realization is within one year.

9 RELATED PARTIES

9.1 Balances and related party transactions

| | Assets | | | | Liabilities | | Transactions | |
|---|-------------------|------------|--------------|------------|----------------|------------|--------------------|-----------|
| | Trade receivables | | Other assets | | Trade payables | | Revenue (expenses) | |
| | 6/30/2025 | 12/31/2024 | 6/30/2025 | 12/31/2024 | 6/30/2025 | 12/31/2024 | 6/30/2025 | 6/30/2024 |
| Joint venture | | | | | | | | |
| Finaceira Itaú CBD S.A. Crédito, Financiamento e Investimento ("FIC") | 364 | 412 | 23 | 23 | 22 | 26 | 14 | 15 |
| | 364 | 412 | 23 | 23 | 22 | 26 | 14 | 15 |
| Current | 364 | 412 | - | - | 22 | 26 | | |
| Non-current | - | - | 23 | 23 | - | - | | |

After the completion of the spin-off between the Company and Grupo Pão de Açúcar ("GPA") on December 31, 2020, both undertook to put forth commercially reasonable efforts, within up to 18 months, to release, replace and/or otherwise remove the counterparty from the position of guarantor of liabilities or obligations, which after such term would be subject to the payment of a fee, net, as remuneration for the guarantees provided by both parties. If the Company and GPA cease to be submitted to common control, the parties would be required to release, replace and/or otherwise remove the guarantees until then not replaced or provided, observing the terms established in the Separation Agreement.

The Company and GPA ceased to be related parties in fiscal year 2023 and are taking the necessary measures to replace the cross guarantees on the contractual obligations of rental of stores. The fee paid to GPA as remuneration for the guarantees provided as of June 30, 2025 and December 31, 2024 was less than R\$1.

9.2 Management compensation

Expenses referring to the executive board compensation recorded in the Company's statement of operations in the period ended June 30, 2025 and 2024 as follows (amounts expressed in thousands of reais):

| | Base salary | | Variable compensation | | Stock option plan and shared-based payment plan | | Total | |
|---|---------------|---------------|-----------------------|---------------|---|---------------|----------------|---------------|
| | 2025 | 2024 | 2025 | 2024 | 2025 | 2024 | 2025 | 2024 |
| Board of directors | 6,125 | 6,124 | - | - | - | - | 6,125 | 6,124 |
| Statutory officers | 6,299 | 8,543 | 9,727 | 10,198 | 27,288 | 14,170 | 43,314 | 32,911 |
| Executives excluding statutory officers | 25,355 | 17,286 | 18,692 | 23,646 | 13,464 | 9,104 | 57,511 | 50,036 |
| Fiscal council | 325 | 282 | - | - | - | - | 325 | 282 |
| | 38,104 | 32,235 | 28,419 | 33,844 | 40,752 | 23,274 | 107,275 | 89,353 |

The stock option plan, fully convertible into shares, refers to the Company's and this plan has been treated in the Company's statement of operations. The corresponding expenses are allocated to the Company and recorded in the statement of operations against capital reserve - stock options in shareholders' equity. There are no other short-term benefits granted to members of the Company's management. The long-term benefit plans are disclosed in notes 19.5.4 and 19.5.5.

10 INVESTMENTS

The details of the Company's investments at the end of the period are as follows:

| Investment type | Company | Country | Participation in investments - % | |
|-----------------|--|---------|----------------------------------|------------|
| | | | Direct participation | |
| | | | 6/30/2025 | 12/31/2024 |
| Joint venture | Bellamar Empreendimento e Participações S.A. | Brazil | 50.00 | 50.00 |

Summary of financial information of Joint Venture

| | 6/30/2025 | 12/31/2024 |
|---------------------------|-----------|------------|
| Current assets | 1 | 1 |
| Non-current assets | 499 | 461 |
| Shareholders' equity | 500 | 462 |
| | 6/30/2025 | 6/30/2024 |
| Net income for the period | 72 | 64 |

Investments composition and breakdown

| | 6/30/2025 | 6/30/2024 |
|--------------------------------|------------|------------|
| At the beginning of the period | 804 | 864 |
| Share of profit of associates | 36 | 32 |
| Dividends received | (17) | (94) |
| At the end of the period | 823 | 802 |

10.1 Impairment test of investments

The impairment test of investments uses the same practices described in note 11.1, to the financial statements as of December 31, 2024.

The Company monitored the plan used to assess impairment test as of December 31, 2024, and concluded that there is no events which could indicate losses or the need for a new evaluation for the period ended June 30, 2025.

Sendas Distribuidora S.A.

Notes to the interim financial information

June 30, 2025

(In million of Brazilian reais, unless otherwise stated)


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B3 LISTED NM

11 PROPERTY, PLANT AND EQUIPMENT
11.1 Breakdown and composition of property, plant and equipment

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| | As of 12/31/2024 | Additions (i) | Write-offs | Depreciation | Transfers and others | As of 6/30/2025 |
|---------------------------|---------------------|---------------|------------|--------------|-------------------------|--------------------|
| Lands | 559 | 2 | - | - | - | 561 |
| Buildings | 894 | 2 | - | (12) | 1 | 885 |
| Improvements | 8,318 | 110 | (3) | (267) | 4 | 8,162 |
| Machinery and equipment | 2,431 | 56 | (4) | (146) | 6 | 2,343 |
| Facilities | 245 | 8 | - | (19) | - | 234 |
| Furniture and appliances | 889 | 33 | (1) | (83) | 4 | 842 |
| Constructions in progress | 123 | 13 | - | - | (17) | 119 |
| Others | 105 | 11 | (1) | (24) | 2 | 93 |
| | 13,564 | 235 | (9) | (551) | - | 13,239 |

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| Historical cost | Accumulated depreciation |
|--------------------|-----------------------------|
| 561 | - |
| 1,077 | (192) |
| 10,410 | (2,248) |
| 3,720 | (1,377) |
| 450 | (216) |
| 1,479 | (637) |
| 119 | - |
| 302 | (209) |
| 18,118 | (4,879) |

+

| | As of 12/31/2023 | Additions (i) | Write-offs | Depreciation | Transfers and others | As of 6/30/2024 |
|---------------------------|---------------------|---------------|------------|--------------|-------------------------|--------------------|
| Lands | 559 | - | - | - | - | 559 |
| Buildings | 777 | 37 | - | (11) | 98 | 901 |
| Improvements | 8,099 | 287 | (4) | (248) | (82) | 8,052 |
| Machinery and equipment | 2,310 | 149 | (2) | (133) | 15 | 2,339 |
| Facilities | 270 | 7 | - | (19) | - | 258 |
| Furniture and appliances | 903 | 49 | (3) | (78) | 12 | 883 |
| Constructions in progress | 111 | 13 | - | - | (45) | 79 |
| Others | 119 | 14 | - | (26) | 5 | 112 |
| | 13,148 | 556 | (9) | (515) | 3 | 13,183 |

=

| Historical cost | Accumulated depreciation |
|--------------------|-----------------------------|
| 559 | - |
| 1,069 | (168) |
| 9,783 | (1,731) |
| 3,443 | (1,104) |
| 437 | (179) |
| 1,367 | (484) |
| 79 | - |
| 274 | (162) |
| 17,011 | (3,828) |

(i) Includes interest capitalization in the amount of R\$9 (R\$24 as of June 30, 2024), see note 11.2.

11.2 Capitalized borrowing costs and lease

The value of capitalized borrowing costs and lease directly attributable to the reform, construction and acquisition of property, plant and equipment and intangible assets within the scope of CPC 20 (R1)/IAS 23 - Borrowing Costs and the amount of interest on lease liabilities incorporated into the value of the property, plant and equipment and/or intangible assets, for the period in which the assets are not yet in their intended use in accordance with CPC 06 (R2)/IFRS 16 - Leases, amounted to R\$9 (R\$24 as of June 30, 2024). The average rate used to calculate the borrowing costs eligible for capitalization was 109.70% (113.76% as of June 30, 2024) of CDI, corresponding to the effective interest rate of borrowings taken by the Company.

11.3 Additions to property, plant and equipment for cash flow purpose

| | Note | 6/30/2025 | 6/30/2024 |
|--|------|------------|------------|
| Additions | 11.1 | 235 | 556 |
| Capitalized borrowing costs | 11.2 | (9) | (24) |
| Financing of property, plant and equipment - Additions | | (220) | (531) |
| Financing of property, plant and equipment - Payments | | 471 | 851 |
| | | <u>477</u> | <u>852</u> |

Additions related to the purchase of operating assets, purchase of land and buildings to expansion activities, building of new stores and distribution centers, improvements of existing distribution centers and stores and investments in equipment and information technology.

The additions and payments of property, plant and equipment mentioned above are presented to reconcile the acquisitions during the period with the amounts presented in the statement of cash flows net of items that did not impact cash flow.

11.4 Other information

As of June 30, 2025, the Company recorded in the cost of sales and services the amount of R\$55 (R\$42 as of June 30, 2024), relating to the depreciation of machinery, buildings and facilities of transformation service and distribution centers.

11.5 Impairment test of property, plant and equipment

The impairment test of property, plant and equipment uses the same practices described in note 12.1, to the financial statements as of December 31, 2024.

The Company monitored the plan used to assess impairment test as of December 31, 2024, and concluded that there is no events which could indicate losses or the need for a new evaluation for the period ended June 30, 2025.

Sendas Distribuidora S.A.

Notes to the interim financial information

June 30, 2025

(In million of Brazilian reais, unless otherwise stated)**ASAI3**
B3 LISTED NM**12 INTANGIBLE****12.1 Breakdown and composition of intangible assets**

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| | As of 12/31/2024 | Additions | Amortization | As of 6/30/2025 | | Historical cost | Accumulated amortization |
|-------------------|---------------------|-----------|--------------|-----------------|---|--------------------|-----------------------------|
| Goodwill | 618 | - | - | 618 | | 871 | (253) |
| Software | 82 | 15 | (13) | 84 | | 236 | (152) |
| Commercial rights | 4,444 | - | (4) | 4,440 | | 4,491 | (51) |
| Trade name | 39 | - | - | 39 | | 39 | - |
| | <u>5,183</u> | <u>15</u> | <u>(17)</u> | <u>5,181</u> | = | <u>5,637</u> | <u>(456)</u> |

⊕

| | As of 12/31/2023 | Additions | Write-offs | Amortization | As of 6/30/2024 | | Historical cost | Accumulated amortization |
|-------------------|---------------------|-----------|------------|--------------|-----------------|---|--------------------|-----------------------------|
| Goodwill | 618 | - | - | - | 618 | | 871 | (253) |
| Software | 63 | 19 | (1) | (11) | 70 | | 198 | (128) |
| Commercial rights | 4,452 | - | - | (4) | 4,448 | | 4,491 | (43) |
| Trade name | 39 | - | - | - | 39 | | 39 | - |
| | <u>5,172</u> | <u>19</u> | <u>(1)</u> | <u>(15)</u> | <u>5,175</u> | = | <u>5,599</u> | <u>(424)</u> |

12.2 Impairment test of intangible assets with indefinite useful life, including goodwill

The impairment test of intangible assets uses the same practices described in note 12.1, to the financial statements as of December 31, 2024.

The Company monitored the plan used to assess impairment test as of December 31, 2024, and concluded that there is no events which could indicate losses or the need for a new evaluation for the period ended June 30, 2025.

12.3 Commercial rights

Commercial rights with defined and indefinite useful lives are tested following the assumptions described in note 12.1.1, to the financial statements as of December 31, 2024. The Company considered the discounted cash flow of the related store for the impairment test, that is, the store is the Cash Generating Unit - CGU.

The Company monitored the plan used to assess impairment test as of December 31, 2024, and concluded that there is no events which could indicate losses or the need for a new evaluation for the period ended June 30, 2025.

Sendas Distribuidora S.A.

Notes to the interim financial information

June 30, 2025

(In million of Brazilian reais, unless otherwise stated)



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13 LEASES

13.1 Right-of-use

13.1.1 Breakdown and composition of right-of-use assets

| | As of 12/31/2024 | Additions | Remeasurement | Amortization | As of 6/30/2025 | | Historical cost | Accumulated amortization |
|-------------------|---------------------|-----------|---------------|--------------|--------------------|---|--------------------|-----------------------------|
| Buildings | 8,340 | 1 | 332 | (293) | 8,380 | = | 10,869 | (2,489) |
| Equipment | 43 | - | - | (4) | 39 | | 88 | (49) |
| Assets and rights | 15 | - | - | (1) | 14 | | 29 | (15) |
| | <u>8,398</u> | <u>1</u> | <u>332</u> | <u>(298)</u> | <u>8,433</u> | | <u>10,986</u> | <u>(2,553)</u> |

| | As of 12/31/2023 | Additions | Remeasurement | Write-offs | Amortization | Transfers and others | As of 6/30/2024 | | Historical cost | Accumulated amortization |
|-------------------|---------------------|-----------|---------------|------------|--------------|-------------------------|--------------------|---|--------------------|-----------------------------|
| Buildings | 8,203 | 8 | 180 | (5) | (273) | (3) | 8,110 | = | 10,050 | (1,940) |
| Equipment | 3 | - | - | - | (2) | - | 1 | | 44 | (43) |
| Assets and rights | 16 | - | - | - | (1) | - | 15 | | 28 | (13) |
| | <u>8,222</u> | <u>8</u> | <u>180</u> | <u>(5)</u> | <u>(276)</u> | <u>(3)</u> | <u>8,126</u> | | <u>10,122</u> | <u>(1,996)</u> |

13.2 Lease liabilities

13.2.1 Minimum future payments and potential right of PIS and COFINS

Lease contracts totaled R\$9,816 as of June 30, 2025 (R\$9,644 as of December 31, 2024). The minimum future lease payments, according to lease agreements, with the present value of minimum lease payments, are as follows:

| | 6/30/2025 | 12/31/2024 |
|--|-----------|------------|
| Lease liabilities - minimum payments | | |
| Less than 1 year | 437 | 412 |
| From 1 to 5 years | 1,637 | 1,569 |
| More than 5 years | 7,742 | 7,663 |
| Present value of financial lease agreements | 9,816 | 9,644 |
| Current | 437 | 412 |
| Non-current | 9,379 | 9,232 |
| Future financing charges | 13,043 | 13,182 |
| Gross amount of financial lease agreements | 22,859 | 22,826 |
| PIS and COFINS embedded in the present value of lease agreements | 438 | 430 |
| PIS and COFINS embedded in the gross value of lease agreements | 1,020 | 1,018 |

Lease liabilities interest expense is stated in note 23. The Company's average incremental interest rate at the agreement signing date was 12.32% in the period ended June 30, 2025 (12.28% as of December 31, 2024).

In case the Company had adopted the calculation methodology projecting the inflation embedded in the nominal incremental rate and discounted to present value at the nominal incremental rate, the average percentage of inflation to be projected by year would be approximately 7.09% (6.55% as of December 31, 2024). The average term of the agreements analyzed as of June 30, 2025 and as of December 31, 2024 is 17 years.

13.2.2 Lease liability roll forward

| | 6/30/2025 | 6/30/2024 |
|---|-----------|-----------|
| At the beginning of the period | 9,644 | 9,184 |
| Addition - Lease | 1 | 8 |
| Remeasurement | 332 | 180 |
| Interest provision | 566 | 525 |
| Principal amortization | (161) | (148) |
| Interest amortization | (566) | (529) |
| Write-off due to early termination of agreement | - | (6) |
| At the end of the period | 9,816 | 9,214 |

13.3 Result on variable rentals and subleases

| | 6/30/2025 | 6/30/2024 |
|------------------------------------|-----------|-----------|
| (Expenses) revenues of the period: | | |
| Variables (1% to 2% of sales) | (5) | (7) |
| Subleases (i) | 60 | 52 |

(i) Refers mainly to the revenue from lease agreements receivable from commercial galleries.

13.4 Additional information

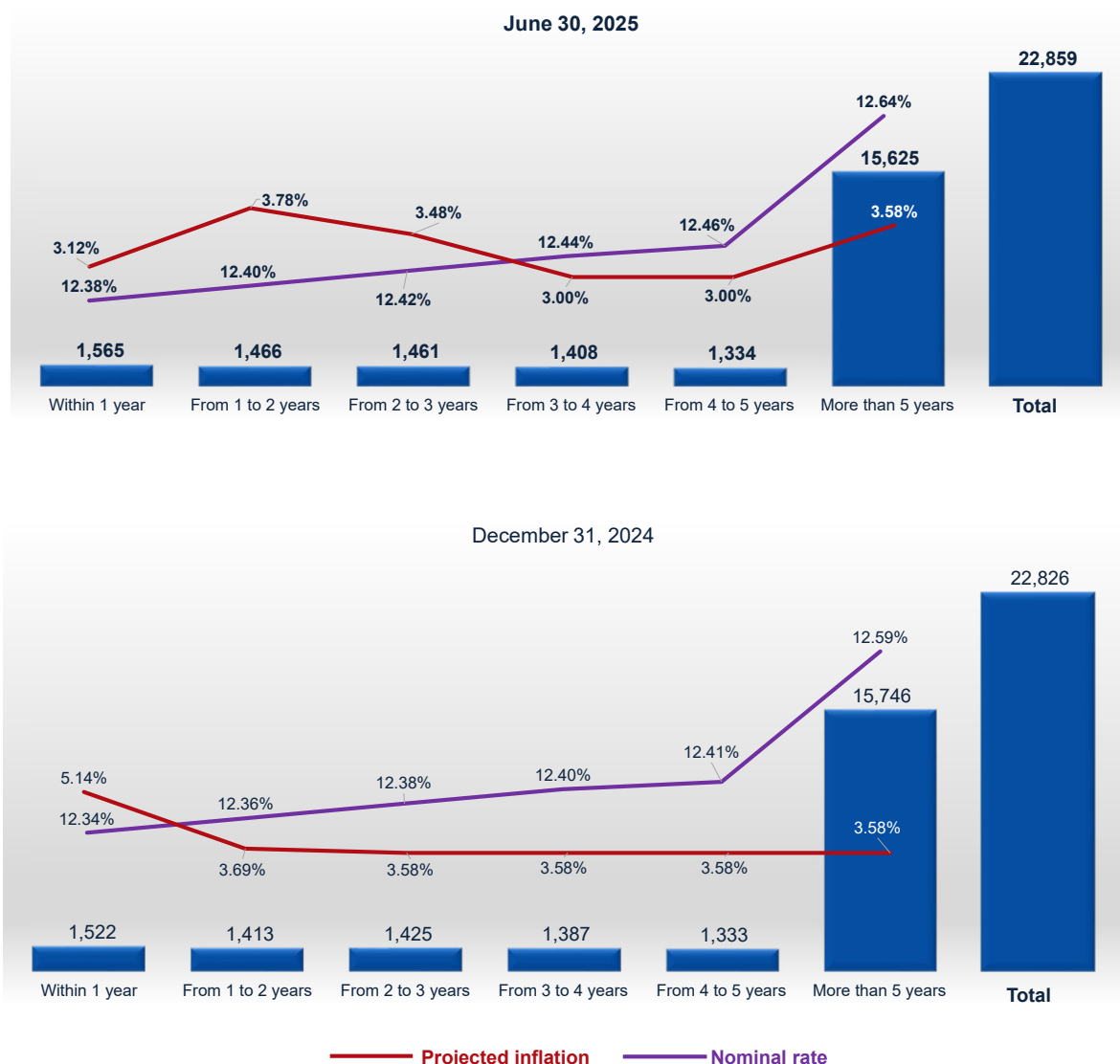
In accordance with OFÍCIO-CIRCULAR/CVM/SNC/SEP/Nº02/2019 the Company adopted as an accounting policy the requirements of CPC 06 (R2)/IFRS 16 - Leases, in the measurement and remeasurement of its right of use, using the discounted cash flow model, without considering inflation.

To safeguard the faithful representation of information to meet the requirements of CPC 06 (R2)/IFRS 16 - Leases, and the guidelines of the CVM technical areas, the balances of assets and liabilities without inflation, effectively accounted for (real flow x real rate) are provided, and the estimate of inflated balances in the comparison period (nominal flow x nominal rate).

Other assumptions, such as the maturity schedule of liabilities and the interest rates used in the calculation, are disclosed in note 13.2.1, as well as inflation indexes are observable in the market, so that the nominal flows can be prepared by the users of the interim financial information.

| | 6/30/2025 | 12/31/2024 |
|---------------------|-----------|------------|
| Real flow | | |
| Right-of-use assets | 8,433 | 8,398 |
| Lease liabilities | 22,859 | 22,826 |
| Embedded interest | (13,043) | (13,182) |
| | 9,816 | 9,644 |
| Inflated flow | | |
| Right-of-use assets | 11,389 | 12,022 |
| Lease liabilities | 31,398 | 33,236 |
| Embedded interest | (17,037) | (18,084) |
| | 14,361 | 15,152 |

Below, we present the flow of payments according to the average term weighted with the respective nominal and inflation rates for each period presented:



14 TRADE PAYABLES AND TRADE PAYABLES - AGREEMENTS

| | Note | 6/30/2025 | 12/31/2024 |
|--|------|---------------|---------------|
| Trade payables | | | |
| Products | | 10,024 | 11,253 |
| Acquisition of property, plant and equipment | | 51 | 156 |
| Service | | 192 | 160 |
| Service - related parties (FIC) | 9.1 | 22 | 26 |
| Bonuses from suppliers | 14.1 | (514) | (874) |
| | | <u>9,775</u> | <u>10,721</u> |
| Trade payables - Agreements | | | |
| Products | 14.2 | 571 | 779 |
| Acquisition of property, plant and equipment | 14.2 | - | 159 |
| | | <u>571</u> | <u>938</u> |
| | | <u>10,346</u> | <u>11,659</u> |
| Current | | 10,346 | 11,647 |
| Non-current | | - | 12 |

14.1 Bonuses from suppliers

These include commercial agreements and discounts obtained from suppliers. These amounts are defined in agreements and include discounts for purchase volume, joint marketing programs, freight reimbursements, and other similar programs. The receipt occurs by deducting trade notes payable to suppliers, according to conditions established in the supply agreements, so that the financial settlements occur for the net amount.

The Company assigned part of its bonuses from suppliers, without any right of recourse, with the financial institutions, aiming to anticipate its cash flow. As of June 30, 2025, the amount of bonuses from suppliers due to corresponding to these operations is R\$246 (R\$234 as of December 31, 2024). The amount was derecognized from receivables from bonuses from suppliers, since all risks related to the bonuses from suppliers were substantially transferred. The cost to advance these bonuses from suppliers for the period ended June 30, 2025 was R\$5 (R\$2 as of June 30, 2024), classified as "Cost and discount of receivables" in note 23.

14.2 Agreements among suppliers, the Company and banks

The Company has agreements signed with financial institutions, through which suppliers of products, capital goods and services have the possibility of receiving in advance their amounts receivable, also named "forfait" / "confirming". The financial institutions become creditors of the operation and the Company settles the payments under the same conditions as those originally agreed with the supplier.

Management, based on CPC 3 (R2)/IAS 7 and CPC 40 (R1)/IFRS 7, assessed that the economic substance of the transaction is operational, considering that receiving in advance is an exclusive decision of the supplier and, for the Company, there are no changes in the original term negotiated with the supplier, nor changes in the originally contracted amounts. These transactions aim at facilitating the cash flow of its suppliers without the Company having to advancing payments. Management evaluated the potential effects of adjusting these operations to present value and concluded that the effects are immaterial for measurement and disclosure.

These balances are classified as "Trade payables - Agreements" and the cash flow from these operations are presented as operating in the statement of cash flows.

Additionally, there is no exposure to any financial institution individually related to these operations and these liabilities are not considered net debt and do not have restrictive covenants (financial or non-financial). In these transactions, the Company earns income referring to the premium for referring suppliers to the operations of advance of receivables, recognized in the financial result, note 23 in the line "Revenue from anticipation of payables", in the amount of R\$25 as of June 30, 2025 (R\$28 as of June 30, 2024), representing 1.59% of the volume of anticipation transactions that occurred during 2025 (1.64% in period ended June 30, 2024).

As of June 30, 2025, the balance payable related to these operations is R\$571 (R\$938 as of December 31, 2024).

The transactions of trade payables and trade payables – agreement are similar and do not exceed the expiration date of 120 days as of June 30, 2025.

15 FINANCIAL INSTRUMENTS

The main financial instruments and their amounts recorded in the interim financial information, by category, are as follows:

| | Note | Amortized cost | Fair value | FVTOCI (i) | As of 6/30/2025 |
|--|--------|----------------|------------|------------|-----------------|
| Financial assets | | | | | |
| Cash and cash equivalents | 5 | 4,459 | - | - | 4,459 |
| Related parties | 9.1 | 23 | - | - | 23 |
| Trade receivables and other accounts receivables | | 292 | - | - | 292 |
| Financial instruments at fair value | 15.5.1 | - | 432 | - | 432 |
| Trade receivables with credit card and tickets | 6 | - | - | 1,363 | 1,363 |
| Financial liabilities | | | | | |
| Other accounts payable | | (145) | - | - | (145) |
| Trade payables and trade payables - agreements | 14 | (10,346) | - | - | (10,346) |
| Borrowings in domestic currency | 15.5.1 | (930) | (23) | - | (953) |
| Borrowings in foreign currency | 15.5.1 | - | (1,964) | - | (1,964) |
| Debentures and promissory notes | 15.5.1 | (10,101) | (3,326) | - | (13,427) |
| Lease liabilities | 13.2 | (9,816) | - | - | (9,816) |
| Financial instruments at fair value | 15.5.1 | - | (255) | - | (255) |
| Net exposure | | (26,564) | (5,136) | 1,363 | (30,337) |

| | Note | Amortized cost | Fair value | FVTOCI (i) | As of 12/31/2024 |
|--|--------|----------------|------------|------------|------------------|
| Financial assets | | | | | |
| Cash and cash equivalents | 5 | 5,628 | - | - | 5,628 |
| Related parties | 9.1 | 23 | - | - | 23 |
| Trade receivables and other accounts receivables | | 348 | - | - | 348 |
| Financial instruments at fair value | 15.5.1 | - | 390 | - | 390 |
| Trade receivables with credit card and tickets | 6 | - | - | 1,943 | 1,943 |
| Financial liabilities | | | | | |
| Other accounts payable | | (169) | - | - | (169) |
| Trade payables and trade payables - agreements | 14 | (11,659) | - | - | (11,659) |
| Borrowings in domestic currency | 15.5.1 | (918) | (29) | - | (947) |
| Borrowings in foreign currency | 15.5.1 | - | (801) | - | (801) |
| Debentures and promissory notes | 15.5.1 | (11,542) | (3,257) | - | (14,799) |
| Lease liabilities | 13.2 | (9,644) | - | - | (9,644) |
| Financial instruments at fair value | 15.5.1 | - | (18) | - | (18) |
| Net exposure | | (27,933) | (3,715) | 1,943 | (29,705) |

(i) Fair Value Through Other Comprehensive Income - FVTOCI.

The fair value of other financial instruments detailed in the table above approximates the carrying amount based on the existing payment terms and conditions. The financial instruments measured at amortized cost, the fair values of which differ from the carrying amounts, are disclosed in note 15.4.

15.1 Considerations on risk factors that may affect the business of the Company

15.1.1 Credit risk

• Cash and cash equivalents

In order to minimize the credit risk, the investment policies adopted establish investments in financial institutions approved by the Company's Financial Committee, considering the monetary limits and evaluations of financial institutions, which are regularly updated.

The Company's financial investments, according to the rating on the national scale of financial institutions are, in the majority, represented by brAAA as of June 30, 2025 and December 31, 2024.

• Trade receivables

The credit risk related to trade receivables is minimized by the fact that a large part of installment sales are made with credit cards and tickets. These receivables may be advanced at any time, without right of recourse, with banks or credit card companies, for the purpose of providing working capital, generating the derecognition of the accounts receivable. In addition, the main acquirers used by the Company are related to first-tier financial institutions with low credit risk. Additionally, for trade receivables collected in installments, the Company monitors the risk for the granting of credit and for the periodic analysis of the expected credit loss balances.

The Company also incurs counterparty risk related to derivative instruments. This risk is mitigated by carrying out transactions, according to policies approved by governance bodies.

Except the balances related to credit cards and tickets, there are no receivables or sale to customers that are, individually, more than 5% of accounts receivable or revenues.

15.1.2 Interest rate risk

The Company obtains borrowings with major financial institutions to meet cash requirements for investments. Accordingly, the Company is mainly exposed to the risk of significant fluctuations in the interest rate, especially the rate related to derivative liabilities (foreign currency exposure hedge) and debts indexed to CDI. The balance of cash and cash equivalents, indexed to CDI, partially offsets the risk of fluctuations in the interest rates.

15.1.3 Foreign currency exchange rate risk

The fluctuations in the exchange rates may increase the balances of borrowings in foreign currency, and for this reason the Company uses derivative financial instruments, such as swaps, to mitigate the foreign exchange rate risk, converting the cost of debt into domestic currency and interest rates.

15.1.4 Capital risk management

The main objective of the Company's capital management is to ensure that the Company maintains its credit rating and a well-balanced equity ratio, in order to support businesses and maximize shareholder value. The Company manages the capital structure and makes adjustments considering the changes in the economic conditions.

The capital structure is as follows:

| | 6/30/2025 | 12/31/2024 |
|---|-----------|------------|
| Borrowings, debentures and promissory notes | 16,599 | 16,565 |
| (-) Cash and cash equivalents | (4,459) | (5,628) |
| (-) Derivative financial instruments | (432) | (390) |
| Net debt | 11,708 | 10,547 |
| Shareholders' equity | 5,599 | 5,255 |
| % Net debt to shareholders' equity | 209% | 201% |

15.1.5 Liquidity risk management

The Company manages liquidity risk through daily monitoring of cash flows and control of maturities of financial assets and liabilities.

The table below summarizes the aging profile of the Company's financial liabilities as of June 30, 2025.

| | Less than 1 year | From 1 to 5 years | More than 5 years | Total |
|----------------------------------|------------------|-------------------|-------------------|--------|
| Borrowings | 246 | 3,119 | - | 3,365 |
| Debt and promissory notes | 2,597 | 16,164 | 645 | 19,406 |
| Derivative financial instruments | 411 | (68) | (278) | 65 |
| Lease liabilities | 1,565 | 5,669 | 15,625 | 22,859 |
| Trade payables | 9,775 | - | - | 9,775 |
| Trade payables - Agreements | 571 | - | - | 571 |
| Other accounts payable | 118 | 27 | - | 145 |
| | 15,283 | 24,911 | 15,992 | 56,186 |

The information was prepared considering the undiscounted cash flows of financial liabilities based on the earliest date the Company may be required to make the payment or be eligible to receive the payment. To the extent that interest rates are floating, the undiscounted amount is obtained based on interest rate curves for the year ended June 30, 2025. Therefore, certain balances presented do not agree with the balances presented in the balance sheets.

15.2 Derivative financial instruments

The consolidated position of outstanding derivative financial instrument transactions is presented in the table below:

| Description | Reference value | Maturity | 6/30/2025 | 12/31/2024 |
|---|-----------------|---------------------|-----------|------------|
| Debt | | | | |
| USD - BRL | USD18 | 2026 | (10) | 7 |
| USD - BRL | USD109 | 2027 | (18) | 59 |
| USD - BRL | USD100 | 2028 | (78) | - |
| USD - BRL | USD100 | 2028 | (11) | - |
| USD - BRL | USD26 | 2027 | (56) | - |
| Debt | | | | |
| IPCA - BRL | R\$2.410 | 2028, 2029 and 2031 | 361 | 314 |
| Interest rate swaps registered at CETIP | | | | |
| Pre-fixed rate x CDI | R\$923 | 2027 | (13) | (10) |
| Pre-fixed rate x CDI | R\$11 | 2027 | 1 | 1 |
| Pre-fixed rate x CDI | R\$12 | 2027 | 1 | 1 |
| Derivatives - Fair value hedge - Brazil | | | 177 | 372 |

Realized and unrealized gains and losses on these contracts during the period ended June 30, 2025 are recorded as net financial results and the balance receivable at fair value is R\$177 (balance receivable of R\$372 as of December 31, 2024), the assets are recorded as "Derivative Financial Instruments" and the liabilities as "Borrowings and Debentures".

The effects of the hedge at fair value through income for the period ended June 30, 2025, resulted in a loss of R\$276 (loss of R\$83 as of June 30, 2024), recorded under "cost of debt" and "Mark-to-market gain (loss)", see note 23.

15.3 Sensitivity analysis of financial instruments

According to Management's assessment, the possible reasonable changes scenario considered was, on the maturity date of each transaction, the market curves (interest) of B3.

To determine the possible relevant change in the relevant risk variable, Management considered the economic environment in which it operates. Therefore, in scenario (I) there is no impact on the fair value of financial instruments and the weighted interest rate (CDI) was 14.68% per year. For scenarios (II) and (III), for the exclusive purpose of sensitivity analysis, Management considered a deterioration of 5% and 10%, respectively, in the risk variables, up to one year of the financial instruments, with the aim of demonstrating the sensitivity of the Company's results in an adverse scenario.

In the case of derivative financial instruments (aiming at hedging the financial debt), the variations of the scenarios are accompanied by the respective hedges, indicating that the effects are not significant.

The Company disclosed the net exposure of the derivative financial instruments, the corresponding financial instruments and certain financial instruments in the sensitivity analysis table below, for each of the mentioned scenarios:

| Transactions | Note | Risk (Rate Increase) | As of 6/30/2025 | Market projections | | |
|--|--------|-------------------------|-----------------|--------------------|------------------|-------------------|
| | | | | Scenario (I) | Scenario (II) | Scenario (III) |
| Borrowings | 15.5.1 | CDI + 1.62% per year | (934) | (136) | (143) | (150) |
| Borrowings (fixed rate) | 15.5.1 | CDI + 0.20% per year | (23) | (4) | (4) | (4) |
| Derivative financial instruments (pre-fixed rate) | 15.5.1 | CDI + 0.20% per year | 2 | - | - | - |
| Borrowings (foreign currency) | 15.5.1 | CDI + 1.29% per year | (1,964) | (288) | (302) | (317) |
| Derivative financial instruments (foreign currency) | 15.5.1 | CDI + 1.29% per year | (173) | (26) | (27) | (29) |
| Debentures and promissory notes | 15.5.1 | CDI + 1.25% per year | (13,581) | (1,996) | (2,096) | (2,195) |
| Derivative financial instruments (debentures and promissory notes) | 15.5.1 | CDI + 0.94% per year | 348 | 52 | 54 | 57 |
| Total net effect (loss) | | | (16,325) | (2,398) | (2,518) | (2,638) |
| Cash equivalents | 5 | 99.21% of the CDI | 4,350 | 639 | 671 | 702 |
| Net exposure loss | | | (11,975) | (1,759) | (1,847) | (1,936) |

15.4 Fair value measurement

The Company discloses the fair value of financial instruments measured at fair value and of financial instruments measured at amortized cost, the fair value of which differ from the carrying amounts, pursuant to CPC 46/IFRS 13, which address the concepts of measurement and disclosure requirements. The fair value hierarchy levels are defined below:

Level 1: fair value measurement at the balance sheet date using quoted prices (unadjusted) in active markets for identical assets or liabilities to which the entity may have access at the measurement date.

Level 2: fair value measurement at the balance sheet date using other significant observable assumptions for the asset or liability, either directly or indirectly, except quoted prices included in Level 1.

Level 3: fair value measurement at the balance sheet date using non-observable data for the asset or liability.

The fair values of cash and cash equivalents, trade receivables and trade payables approximate their carrying amounts.

The table below sets forth the fair value hierarchy of financial assets and liabilities measured at fair value and of financial instruments measured at amortized cost, all classified as level 2, for which the fair value has been disclosed in the interim financial information:

| | Carrying amount | | Fair value | |
|--|-----------------|------------|------------|------------|
| | 6/30/2025 | 12/31/2024 | 6/30/2025 | 12/31/2024 |
| Trade receivables with credit card and tickets | 1,363 | 1,943 | 1,363 | 1,943 |
| Interest rate swaps between currencies | (173) | 66 | (173) | 66 |
| Interest rate swaps | 2 | (8) | 2 | (8) |
| Interest rate swaps - CRI | 348 | 314 | 348 | 314 |
| Borrowings and debentures (fair value) | (5,313) | (4,087) | (5,313) | (4,087) |
| Borrowings, debentures and promissory notes (amortized cost) | (11,031) | (12,460) | (11,324) | (12,188) |
| | (14,804) | (14,232) | (15,097) | (13,960) |

There were no change between fair value measurement hierarchy levels during the period ended June 30, 2025.

Interest rate swaps, cross-currency, borrowings and debentures are classified in Level 2 since the fair value of such financial instruments was determined based on readily observable inputs, such as expected interest rate and current and future foreign exchange rate.

15.5 Borrowings

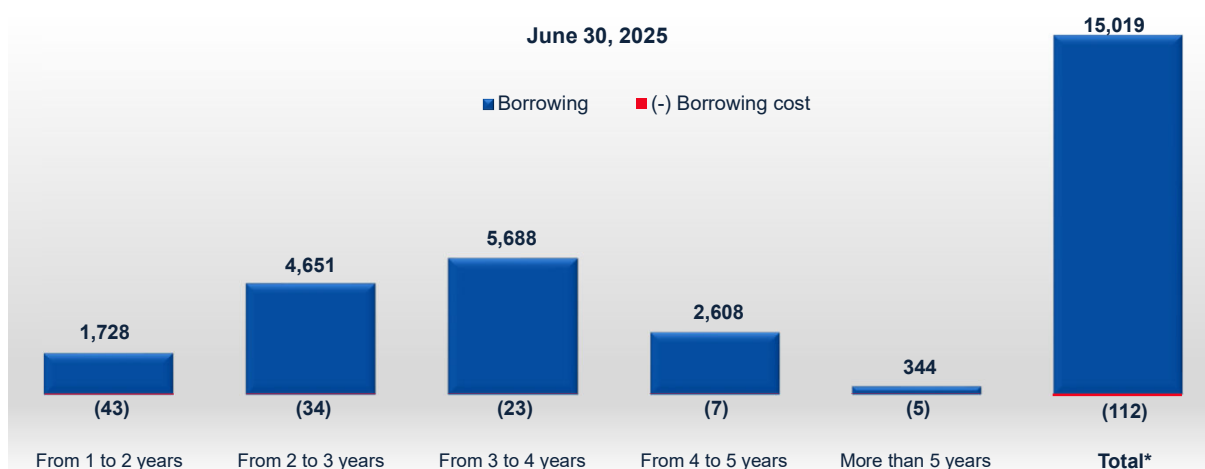
15.5.1 Debt breakdown

| | Average rate | 6/30/2025 | 12/31/2024 |
|---|-----------------------|-----------|------------|
| Debentures and promissory notes | CDI + 1.25 % per year | 13,581 | 14,975 |
| Borrowing costs | | (154) | (176) |
| | | 13,427 | 14,799 |
| Derivative financial instruments - Debentures and promissory notes Swap contracts | CDI + 0.94 % per year | (348) | (304) |
| | | (348) | (304) |
| Borrowings in domestic currency | | | |
| Working capital | CDI + 0.20% per year | 23 | 29 |
| Working capital | CDI + 1.62% per year | 934 | 923 |
| Borrowing costs | | (4) | (5) |
| | | 953 | 947 |
| Derivative financial instruments - Domestic currency Swap contracts | CDI + 0.20% per year | (2) | (2) |
| | | (2) | (2) |
| Borrowings in foreign currency | | | |
| Working capital | CDI + 1.29% per year | 1,964 | 801 |
| | | 1,964 | 801 |
| Derivative financial instruments - Foreign currency Swap contracts | CDI + 1.29% per year | 173 | (66) |
| | | 173 | (66) |
| Total of borrowings, debentures and promissory notes | | 16,167 | 16,175 |
| Current asset - Derivative financial instruments | | (8) | (93) |
| Non-current asset - Derivative financial instruments | | (424) | (297) |
| Current liabilities - Borrowings | | 120 | 38 |
| Current liabilities - Debentures and promissory notes | | 1,148 | 2,046 |
| Non-current liabilities - Borrowings | | 2,990 | 1,720 |
| Non-current liabilities - Debentures and promissory notes | | 12,341 | 12,761 |

15.5.2 Roll forward of borrowings

| | 6/30/2025 | 6/30/2024 |
|--------------------------------------|-----------|-----------|
| At the beginning of the period | 16,175 | 14,910 |
| Funding | 2,858 | 2,300 |
| Borrowing costs | (13) | (12) |
| Interest provision | 1,076 | 912 |
| Swap contracts | 299 | (8) |
| Mark-to-market | (23) | 91 |
| Exchange rate and monetary variation | (216) | 1 |
| Borrowing costs amortization | 36 | 32 |
| Interest amortization | (938) | (567) |
| Principal amortization | (3,005) | (131) |
| Swap amortization | (82) | (68) |
| At the end of the period | 16,167 | 17,460 |

15.5.3 Schedule of non-current maturities



* The net value of non-current is R\$14,907.

15.6 Debentures and promissory notes

| | Issue amount (in thousands) | Outstanding debentures (units) | Date | | Annual financial charges | Unit price (in Reais) | 6/30/2025 | 12/31/2024 |
|--|-----------------------------|--------------------------------|------------|------------|--------------------------|-----------------------|---------------|---------------|
| | | | Beginning | Maturity | | | | |
| First Issue of Promissory Notes - 6 th series | 200 | 4 | 7/4/2019 | 7/4/2025 | CDI + 0.72% per year | 86,182,238 | 346 | 322 |
| Second Issue of Debentures - 2 nd series | 660,000 | 660,000 | 6/1/2021 | 5/22/2028 | CDI + 1.95% per year | 1,018 | 673 | 669 |
| Third Issue of Debentures - 1 st series - CRI | 982,526 | 982,526 | 10/15/2021 | 10/16/2028 | IPCA + 5.15% per year | 1,235 | 1,214 | 1,178 |
| Third Issue of Debentures - 2 nd series - CRI | 517,474 | 517,474 | 10/15/2021 | 10/15/2031 | IPCA + 5.27% per year | 1,236 | 639 | 620 |
| Fourth Issue of Debentures - single series | 2,000,000 | 2,000,000 | 1/7/2022 | 11/26/2027 | CDI + 1.75% per year | - | - | 2,024 |
| First Issue of Commercial Paper Notes - single series | 750,000 | 750,000 | 2/10/2022 | 2/9/2025 | CDI + 1.70% per year | - | - | 786 |
| Fifth Issue of Debentures - single series - CRI | 250,000 | 250,000 | 4/5/2022 | 3/28/2025 | CDI + 0.75% per year | - | - | 258 |
| Sixth Issue of Debentures - 1 st series - CRI | 72,962 | 72,962 | 9/28/2022 | 9/11/2026 | CDI + 0.60% per year | 1,040 | 76 | 75 |
| Sixth Issue of Debentures - 2 nd series - CRI | 55,245 | 55,245 | 9/28/2022 | 9/13/2027 | CDI + 0.70% per year | 1,040 | 57 | 58 |
| Sixth Issue of Debentures - 3 rd series - CRI | 471,793 | 471,793 | 9/28/2022 | 9/13/2029 | IPCA + 6.70% per year | 1,165 | 550 | 534 |
| Second Issue of Commercial Paper Notes - single series | 400,000 | 400,000 | 12/26/2022 | 12/26/2025 | CDI + 0.93% per year | 1,368 | 547 | 513 |
| Seventh Issue of Debentures - 1 st series - CRI | 145,721 | 145,721 | 7/25/2023 | 7/15/2026 | CDI + 1.00% per year | 1,064 | 155 | 154 |
| Seventh Issue of Debentures - 2 nd series - CRI | 878,503 | 878,503 | 7/25/2023 | 7/15/2027 | Pré 11.75% per year | 1,051 | 923 | 925 |
| Seventh Issue of Debentures - 3 rd series - CRI | 46,622 | 46,622 | 7/25/2023 | 7/17/2028 | CDI + 1.15% per year | 1,064 | 50 | 50 |
| Eighth Issue of Debentures - 1 st series | 400,000 | 400,000 | 12/22/2023 | 12/22/2027 | CDI + 1.85% per year | 1,003 | 401 | 401 |
| Eighth Issue of Debentures - 2 nd series | 400,000 | 400,000 | 12/22/2023 | 12/22/2028 | CDI + 1.95% per year | 1,003 | 401 | 401 |
| Ninth Issue of Debentures - single series | 500,000 | 500,000 | 3/28/2024 | 3/26/2029 | CDI + 1.25% per year | 1,039 | 519 | 516 |
| Tenth Issue of Debentures - single series | 1,800,000 | 1,800,000 | 6/25/2024 | 6/20/2029 | CDI + 1.25% per year | 1,004 | 1,806 | 1,805 |
| Eleventh Issue of Debentures - single series | 2,800,000 | 2,800,000 | 10/1/2024 | 9/25/2029 | CDI + 1.25% per year | 1,039 | 2,908 | 2,882 |
| Twelfth Issue of Debentures - single series | 800,000 | 800,000 | 12/13/2024 | 12/10/2029 | CDI + 1.25% per year | 1,008 | 807 | 804 |
| Thirteenth Issue of Debentures - single series | 1,500,000 | 1,500,000 | 6/13/2025 | 6/5/2029 | CDI + 1.20% per year | 1,006 | 1,509 | - |
| Borrowing costs | | | | | | | (154) | (176) |
| | | | | | | | 13,427 | 14,799 |

The Company issues debentures to strengthen its working capital, maintain its cash strategy, and lengthen its debt and investment profile. The debentures issued are non-preemptive, non-convertible into shares, do not have renegotiation clauses and do not have guarantees.

15.7 Borrowings in foreign currencies

As of June 30, 2025, the Company has borrowings in foreign currency to strengthen its working capital, maintain its cash strategy, lengthen its debt and investment profile.

15.8 Guarantees

As of June 30, 2025, the Company has no guarantees related to its borrowing agreement.

15.9 Swap contracts

The Company uses swap operations for 100% of its borrowings denominated in US dollars, in fixed interest rates and IPCA, exchanging these liabilities linked to real to the CDI (floating) interest rates. The annual average rate at CDI as of June 30, 2025 was 12.08% (10.83% as of December 31, 2024).

15.10 Financial covenants

In connection with the debentures and promissory notes issued, the Company is required to maintain certain financial ratios. These ratios are calculated quarterly based on the Company's interim financial information prepared in accordance with accounting practices adopted in Brazil, as follows: (i) consolidated net debt / equity less than or equal to 3.00; and (ii) consolidated net debt/EBITDA Last Twelve Months ("LTM") ratio should be lower than or equal to 3.00.

As of June 30, 2025, the Company had fulfilled all contractual obligations and was compliant with these ratios.

16 PROVISION FOR LEGAL PROCEEDINGS

The provision for legal proceedings is estimated by the Company and supported by its legal counsel and was established in an amount considered sufficient to cover the considered probable losses.

| | Tax claims | Social security and labor | Civil | Total |
|---|------------|---------------------------|-------|-------|
| Balance as of December 31, 2023 | 62 | 163 | 38 | 263 |
| Additions | 6 | 102 | 8 | 116 |
| Reversals | (32) | (45) | (5) | (82) |
| Payments | (9) | (46) | (5) | (60) |
| Monetary correction | (8) | 9 | 4 | 5 |
| Balance as of June 30, 2024 | 19 | 183 | 40 | 242 |
| Restricted deposits for legal proceedings | (1) | (6) | (10) | (17) |
| Net provision for restricted deposits | 18 | 177 | 30 | 225 |
| | Tax claims | Social security and labor | Civil | Total |
| Balance as of December 31, 2024 | 16 | 174 | 33 | 223 |
| Additions | 4 | 149 | 11 | 164 |
| Reversals | - | (49) | (6) | (55) |
| Payments | - | (74) | (3) | (77) |
| Monetary correction | 5 | 12 | 3 | 20 |
| Balance as of June 30, 2025 | 25 | 212 | 38 | 275 |
| Restricted deposits for legal proceedings | (4) | (1) | (3) | (8) |
| Net provision for restricted deposits | 21 | 211 | 35 | 267 |

Of the total amount of the table above, R\$36 (R\$26 as of December 31, 2024) is the responsibility of GPA arising from contingencies up to 2016, pursuant to contractual provisions, namely: R\$4 tax claims, R\$15 labor claims and R\$17 civil claims (R\$4 tax claims, R\$7 labor claims and R\$15 civil claims as of December 31, 2024).

16.1 Tax claims

Tax claims are subject by law to monthly monetary adjustment, which refers to an adjustment to the provision based on indexing rates adopted by each tax jurisdiction. Both interest charges and fines, where applicable, were calculated and provisioned with respect to unpaid amounts.

The Company has other tax claims, which according to its legal counsel's analysis, were provisioned, namely: (i) discussions on the non-application of the Accident Prevention Factor (FAP); (ii) IPI in the resale of imported products; and (iii) other matters.

The amount provisioned for these matters as of June 30, 2025 is R\$25 (R\$16 as of December 31, 2024).

16.2 Social security and labor

The Company is a party to various labor proceedings, especially due to dismissals in the regular course of business. As of June 30, 2025, the Company recorded a provision of R\$212 (R\$174 as of December 31, 2024), referring to a potential risk of loss relating to labor claims. Management, with the assistance of its legal counsel, assesses these claims and records provisions for losses when reasonably estimated, considering previous experiences in relation to amounts claimed.

16.3 Civil

The Company is a party to civil proceedings (indemnifications, collections, among others) that are in different procedural phases and at various courts. Management records provisions in amounts considered sufficient to cover unfavorable court decisions when its internal and external legal counsel assess the losses to be probable.

Among these proceedings, we highlight the following:

The Company is a party to various lawsuits requesting the renewal of rental agreements and the review of the current rent paid. The Company records a provision for the difference between the monthly rental amounts originally paid by stores and the rental amounts calculated by the legal experts considering that it is the expert report amount that will be used as the basis for the decision that will change the rental amount paid by the Company. As of June 30, 2025, the amount of the provision for these lawsuits is R\$28 (R\$26 as of December 31, 2024), for which there are no restricted deposits for legal proceedings.

The Company is a party to certain lawsuits relating to the fines applied by inspection bodies of direct and indirect administration of the federal government, states, and municipalities, including consumer defense bodies (PROCONs, INMETRO, and local governments). The Company, with the assistance of its legal counsel, assesses these claims recording provisions for probable cash disbursements according to the estimate of loss. As of June 30, 2025, the amount of provision for these lawsuits is R\$10 (R\$7 as of December 31, 2024).

The Company's total civil, regulatory and property claims as of June 30, 2025, is R\$38 (R\$33 as of December 31, 2024).

16.4 Contingent liabilities not accrued

The Company is a party to other litigations for which the risk of loss was classified by its legal counsel to be possible, therefore, not accrued, to the following subjects:

| | 6/30/2025 | 12/31/2024 |
|--|--------------|--------------|
| Tax on Financial Transactions (IOF) – payment differences. | 15 | 14 |
| PIS, COFINS – payment discrepancies and overpayments, fine for non-compliance with ancillary obligations, disallowance of PIS and COFINS credits, among other matters pending judgment at the administrative and judicial levels. | 942 | 1,008 |
| ICMS – allocation of credits from purchases from suppliers considered unqualified by the registry of the State Revenue Service, among other matters, which are pending judgment at the administrative and judicial levels. | 1,275 | 1,210 |
| ISS (services tax), IPTU (urban property tax), Fees and other – discrepancies in payments of IPTU, fines for non-compliance with ancillary obligations, ISS – refund of advertising expenses and various fees, which are pending judgment at the administrative and judicial levels. | 14 | 20 |
| INSS (national institute of social security) – divergences in the FGTS and Social Security form (GFIP), offsets not approved, among other matters, which are pending judgment at the administrative and judicial levels. | 24 | 25 |
| Other litigation – real estate lawsuits in which the Company claims the renewal and maintenance of lease agreements according to market prices. These lawsuits involve proceedings in civil court, as well as administrative proceedings filed by inspection bodies, among others. | 2 | 2 |
| Compensation linked to the external legal counsel's success fee if all the proceedings were concluded in favor of the Company. | 33 | 27 |
| | 2,305 | 2,306 |

Of the total amount in the table above, R\$1,100 (R\$1,097 as of December 31, 2024) is the responsibility of GPA arising from contingencies up to 2016, pursuant to contractual provisions, namely: R\$1,099 tax claims and R\$1 civil claims (R\$1,096 tax claims and R\$1 civil claims as of December 31, 2024).

Three collective proceedings were filed by institutions related to black people's movements due to an approach to a customer, in August 2021 at the store in Limeira - SP, which claim supposed racial issues. All were duly answered. One of them has already been extinguished by the judiciary without major effects. As of June 30, 2025, there are still two lawsuits in progress and, given the subjectivity of the matter, it is still not possible to reasonably estimate the amounts involved. A significant impact is not expected, upon completion the lawsuits on the Company's financial statements.

16.4.1 Uncertainty over IRPJ and CSLL treatments

In compliance with ICPC 22/IFRIC 23 – Uncertainty over Income Tax Treatment, the Company has proceedings, at the judicial and administrative levels, with Government's regulatory agencies, which are related to uncertain tax treatments adopted for the recording of income tax and social contribution. Based on the assessment of internal and external legal counsel, the Company considers the tax treatment adopted is adequate, therefore, these proceedings were classified as possible losses. As of June 30, 2025, the amount involved was R\$1,171 (R\$1,025 as of December 31, 2024).

Of the total amount above, R\$300 is the responsibility of GPA arising from contingencies up to 2016, pursuant to contractual provisions (R\$293 as of December 31, 2024).

16.5 Guarantees

The Company provided bank guarantees and insurance guarantees for judicial proceedings of a civil, tax and labor nature, described below:

| Lawsuits | 6/30/2025 | 6/30/2024 |
|------------------|--------------|--------------|
| Tax | 1,794 | 1,461 |
| Labor | 93 | 84 |
| Civil and others | 46 | 49 |
| | 1,933 | 1,594 |

The cost of guarantees as of June 30, 2025 is approximately 0.15% per year of the amount of the lawsuits (0.16% as of June 30, 2024) and is recorded as a financial expense.

16.6 Restricted deposits for legal proceedings

The Company has recorded in its assets amounts relating to judicial deposits:

| Lawsuits | 6/30/2025 | 12/31/2024 |
|------------------|-----------|------------|
| Tax | 16 | 16 |
| Labor | 3 | 4 |
| Civil and others | 4 | 4 |
| | 23 | 24 |

17 DEFERRED REVENUES

| | 6/30/2025 | 12/31/2024 |
|---|------------|------------|
| Commercial agreement with suppliers (i) | 228 | 418 |
| Commercial agreement - payroll (ii) | 38 | 37 |
| Marketing | 25 | 20 |
| | 291 | 475 |
| Current | 266 | 449 |
| Non-current | 25 | 26 |

(i) Refers to rental of supplier product exhibition modules "checkstand", point of sale displays and backlight panels.

(ii) Commercial agreement with a financial institution for exclusivity in payroll processing.

18 INCOME TAX AND SOCIAL CONTRIBUTION

18.1 Reconciliation of income tax and social contribution expense

| | 6/30/2025 | 6/30/2024 |
|---|-----------|-------------|
| Income before income tax and social contribution | 304 | 212 |
| Expense of income tax and social contribution, for nominal rate (34%) | (103) | (72) |
| Adjustments to reflect the effective rate | | |
| Tax fines | (3) | (3) |
| Share of profits | 12 | 11 |
| ICMS subsidy - tax incentives (i) | 108 | 21 |
| Monetary correction credits | 16 | 13 |
| Other permanent differences | 2 | 1 |
| Effective income tax and social contribution | 32 | (29) |
| Income tax and social contribution for the period | | |
| Current | (66) | (82) |
| Deferred | 98 | 53 |
| Benefits (expenses) of income tax and social contribution | 32 | (29) |

Effective rate **-10.5%** 13.7%

(i) The Company calculated tax credits for subsidies that, according to legal forecast, do not comprise the basis for calculating income tax and social contribution.

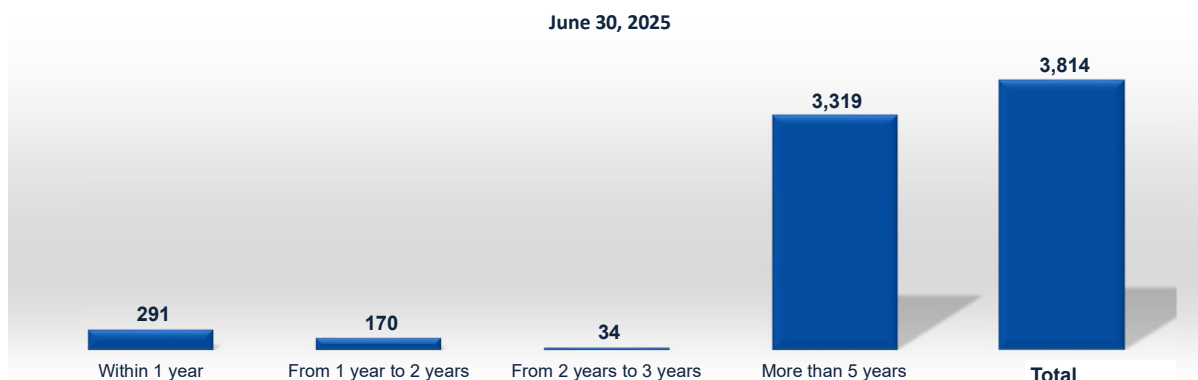
18.2 Breakdown of deferred income tax and social contribution

The main components of deferred income tax and social contribution in the balance sheets are the following:

| | 6/30/2025 | | | 12/31/2024 | | |
|--|----------------|----------------|------------|----------------|----------------|------------|
| | Assets | Liabilities | Net | Assets | Liabilities | Net |
| Deferred income tax and social contribution | | | | | | |
| Tax losses | 331 | - | 331 | 314 | - | 314 |
| Provision for legal proceedings | 85 | - | 85 | 67 | - | 67 |
| Swap | - | (58) | (58) | - | (132) | (132) |
| Goodwill tax amortization | - | (317) | (317) | - | (317) | (317) |
| Mark-to-market | - | (2) | (2) | 2 | - | 2 |
| Property, plant and equipment and intangible assets | 10 | - | 10 | 10 | - | 10 |
| Unrealized losses with tax credits | - | (71) | (71) | - | (71) | (71) |
| Provision of inventory | 21 | - | 21 | 35 | - | 35 |
| Borrowing costs | - | (54) | (54) | - | (62) | (62) |
| Lease net of right of use | 3,313 | (3,027) | 286 | 3,249 | (3,016) | 233 |
| Compensation program | 54 | - | 54 | 21 | - | 21 |
| Exchange rate | - | (41) | (41) | 33 | - | 33 |
| Others | - | (5) | (5) | 7 | - | 7 |
| Gross deferred income tax and social contribution assets (liabilities) | 3,814 | (3,575) | 239 | 3,738 | (3,598) | 140 |
| Compensation | (3,575) | 3,575 | - | (3,598) | 3,598 | - |
| Deferred income tax and social contribution assets (liabilities), net | 239 | - | 239 | 140 | - | 140 |

Management has assessed the future realization of deferred tax assets, considering the projections of future taxable income, in the context of the main variables of its businesses. This assessment was based on information from the strategic planning report previously approved by the Company's Board of Directors.

The Company estimates the recovery of these credits as follows:



18.3 Roll forward of deferred income tax and social contribution

| | 6/30/2025 | 6/30/2024 |
|--------------------------------|------------|------------|
| At the beginning of the period | 140 | 171 |
| Benefits in the period | 98 | 53 |
| Income tax effect | 1 | 1 |
| Others | - | (9) |
| At the end of the period | <u>239</u> | <u>216</u> |

19 SHAREHOLDERS' EQUITY

19.1 Capital stock and stock rights

According to the Company's bylaws, the Company's authorized capital may be increased up to 2 billion common shares. Below, the subscribed and fully paid-in share capital, represented by common shares, all nominative and with no par value:

| | Number of shares | Amount (in reais) |
|---|----------------------|----------------------|
| As of December 31, 2023 and June 30, 2024 | 1,351,833,200 | 1,271,691,249 |
| As of December 31, 2024 | 1,352,215,647 | 1,271,695,074 |
| Capital contribution - Board of Directors' Meeting on 3/18/2025 (i) | - | 184,074,731 |
| Capital contribution - Board of Directors' Meeting on 3/18/2025 | 29,538 | 295 |
| As of June 30, 2025 | <u>1,352,245,185</u> | <u>1,455,770,100</u> |

(i) Capital contribution through expansion reserve, without issuing new shares.

Below, the shareholding structure of the Company:

| | Note | 6/30/2025 | Participation | 12/31/2024 | Participation |
|--------------------|------|----------------------|----------------|----------------------|----------------|
| Outstanding shares | | 1,347,137,085 | 99.62% | 1,348,415,647 | 99.72% |
| Treasury shares | 19.4 | 5,108,100 | 0.38% | 3,800,000 | 0.28% |
| | | <u>1,352,245,185</u> | <u>100.00%</u> | <u>1,352,215,647</u> | <u>100.00%</u> |

19.2 Distribution of dividends and interest on own capital

At a meeting of the Board of Directors held on December 30, 2024, the advance payment of interest on own capital in the gross amount of R\$125 was approved, on which the withholding tax was deducted in the amount of R\$16, corresponding to the net amount of R\$109. The effective payment occurred on February 28, 2025.

On March 26, 2025, the Management's proposal was disclosed to the market, including the dividend amounts and the allocation of the Company's profits as of December 31, 2024.

At the Annual General Meeting of Shareholders held on April 25, 2025, the Shareholders voted to approve the mandatory minimum dividend of R\$20, calculated in accordance with the Corporations Legislation and the Company's bylaws, for the year ended December 31, 2024. The total amount of dividends corresponds to R\$0.014541232193963 per common share. The effective payment occurred on June 23, 2025.

19.3 Expansion reserve

On March 26, 2025, the Management's proposal was disclosed to the market, including the amount allocated to the expansion reserve based on the result for the year 2024, totaling R\$368. The Management's proposal was approved at the Annual General Meeting of Shareholders held on April 25, 2025.

19.4 Treasury shares

On June 25, 2024, the Board of Directors approved the first share buyback program for the Company's issued shares. The program aims to acquire, within up to 12 months from the approval date, up to 3,800,000 common shares, representing 0.28% of the total shares outstanding, for treasury stock and delivery of these shares to participants in the Executive Partner Program, see note 19.5.4, and the Long-Term Incentive Plan through the Granting of the Right to Receive Shares, see note 19.5.5. The shares were acquired in the stock market based on normal trading conditions.

On March 18, 2025, the Board of Directors approved the second share buyback program for the Company's issued shares. The program aims to acquire, within up to 12 months from the date April 1, 2025 up to 8,000,100 common shares, representing 0.59% of the total shares outstanding, for the same purpose as described above. The shares will be acquired in the stock market based on normal trading conditions. Until August 7, 2025, date of issue of this interim financial information, the Company repurchased shares in the amount of R\$25, representing 2,594,200 common shares.

The table below represents the movement of treasury shares:

| | Number of shares | Amount (in reais) | Average purchase price |
|--------------------------------|------------------|-------------------|------------------------|
| As of December 31, 2024 | 3,800,000 | 26,390,274 | 6.94 |
| Share buyback | 1,308,100 | 12,261,257 | - |
| Additional costs of the period | - | 20,985 | - |
| As of June 30, 2025 | 5,108,100 | 38,672,516 | 7.57 |

19.5 Share-based payment

19.5.1 Recognized options granted

Information relating to the Company's Option Plan and Compensation Plan is summarized below:

| Series granted | Grant date | 1st exercise date | Exercise price on the grant date (in reais) | 6/30/2025 | | | |
|----------------|------------|-------------------|---|---------------------------------|----------------|----------------|--------------|
| | | | | Number of shares (in thousands) | | | |
| | | | | Gran- ted | Exer- cised | Cance- lled | Current |
| B9 | 5/31/2022 | 6/1/2025 | 0.01 | 2,163 | (405) | (116) | 1,642 |
| C9 | 5/31/2022 | 6/1/2025 | 12.53 | 1,924 | (119) | (162) | 1,643 |
| B10 (i) | 5/31/2023 | 6/1/2026 | 0.01 | 1,390 | (57) | (65) | 1,268 |
| C10 (i) | 5/31/2023 | 6/1/2026 | 11.82 | 1,390 | - | (122) | 1,268 |
| B11 (i) | 5/31/2024 | 6/1/2027 | 0.01 | 1,294 | (35) | (56) | 1,203 |
| C11 (i) | 5/31/2024 | 6/1/2027 | 10.62 | 1,294 | - | (91) | 1,203 |
| | | | | 9,455 | (616) | (612) | 8,227 |

(i) Shares granted to executives excluding statutory officers.

19.5.2 Consolidated information of Company's share-based payment plans

According to the plans, the options granted in each of the series can represent a maximum of 2% of the total shares issued by the Company.

The table below shows the maximum percentage of dilution to which current shareholders could eventually be subject to in the event that all options granted are exercised until June 30, 2025:

| | 6/30/2025 (in thousands) |
|-------------------------------------|-----------------------------|
| Number of outstanding shares | 1,347,137 |
| Balance of effective series granted | 8,227 |
| Maximum percentage of dilution | 0.61% |

The fair value of each option granted is estimated on the grant date, using the options pricing model "Black-Scholes" taking into account the following assumptions:

| Series granted | Weighted average fair value of option's granted (in reais) | Estimated dividends | Approximate estimated volatility | Risk-free weighted average interest rate | Exit rate | Average remaining life expectancy |
|----------------|--|---------------------|----------------------------------|--|-----------|-----------------------------------|
| B9 | 15.27 | 1.20% | 37.29% | 12.18% | 8.00% | - |
| C9 | 7.35 | | | | | |
| B10 | 10.33 | 1.31% | 35.32% | 10.87% | 8.00% | 11 months |
| C10 | 3.28 | | | | | |
| B11 | 11.89 | 0.77% | 37.32% | 11.28% | 8.00% | 23 months |
| C11 | 5.18 | | | | | |

| | Shares (in thousands) | Weighted average exercise price (in reais) | Weighted average of the remaining contractual term |
|---|--------------------------|--|--|
| As of December 31, 2024 | 8,362 | 5.88 | 1.31 |
| Cancelled during the period | (94) | 8.28 | |
| Exercised during the period | (41) | 0.01 | |
| Outstanding at the end of the period | 8,227 | 5.88 | 0.84 |
| Total to be exercised as of June 30, 2025 | 8,227 | 5.88 | 0.84 |

The amount recorded in the statement of operations for the period ended June 30, 2025 was R\$13 (R\$13 as of June 30, 2024).

19.5.3 Cash-settled share-based payment plan

At the Extraordinary General Meeting held on July 14, 2023, the cash-settled share-based payment plan was approved, only for the Company's Statutory Officers, this plan does not make officers a partner of the Company, they only acquire the right to receive a cash compensation corresponding to the average price of the Company's shares traded on B3 under the ticker ASA13.

The calculation methodology is the linear average of the share price considering the last 20 trading sessions, including the base date of August 1, 2023 (grant date), until the end of the plan on July 31, 2028. The payment will be made in local currency, considering the vesting periods of the shares.

Shares were granted to the Company's executives and receipt of the award in relation to 50% of these shares will be subject to compliance with the service condition (time-conditioned shares) and the other 50% will be subject to compliance, cumulatively, with the service condition and the performance condition (time-and performance-conditioned shares). Below, the movement for the period:

| | Number of shares granted (in thousands) | |
|--------------------------------|---|------------|
| | 6/30/2025 | 12/31/2024 |
| At the beginning of the period | 1,911 | 1,989 |
| Cancelled | - | (78) |
| At the end of the period | 1,911 | 1,911 |

For shares conditioned on time to become vested, Offices must remain with the Company from the grant date to the dates below (vesting period):

- a) 20% (twenty percent) on the 3-year anniversary from the grant date;
- b) 20% (twenty percent) on the 4-year anniversary from the grant date; and
- c) 60% (sixty percent) on the 5-year anniversary from the grant date.

For shares conditioned on time and performance to become vested, the Executive must comply with the vesting periods above, in addition to meeting the goals, being segregated between: a) Environmental, Social and Governance ("ESG") goal with a weight of 30%: i) hiring people with disabilities; ii) women in leadership, in managerial positions or higher; and iii) total carbon emissions – Scope 1 and 2; and b) Operating target with a weight of 70%: i) operating cash flow.

The targets above will be reviewed annually by the Board of Directors and non-achievement of them, on December 31, 2026 and 2027, may be compensated by achievement on subsequent measurement dates.

At the end of each vesting period, virtual shares conditioned on time that have become vested virtual shares will be automatically settled, for virtual shares conditioned on time and performance the goals listed above must be achieved.

If the Officer is terminated on his/her own initiative, the Officer will lose the right to receive unvested shares, which will be immediately canceled and extinguished, without any compensation and/or indemnity, regardless of prior notice or notice. If the Officer is terminated at the initiative of the Company, through dismissal and removal from office due to serious misconduct, all his/her shares will be extinguished, without any compensation and/or indemnity, regardless of prior notice or notice. If the Officer is terminated due to mutual agreement between the Company and the Officer or on the Company's initiative, through dismissal and removal from office without serious misconduct, the Officer will have the right, subject to compliance with restrictive obligations, to settlement of all vested shares at the termination date and to maintain a portion of the unvested shares as agreed between the parties.

As of June 30, 2025, the amount of the liability corresponding to the plan, including payroll charges, in recorded is "Cash-settled share plan" in non-current liabilities in the amount of R\$13 (R\$5 as of December 31, 2024) and the total expense recognized, was R\$8 (R\$3 as of June 30, 2024) and the fair value of the total of this plan in this date was R\$29.

19.5.4 Executive Partner Program

At the Ordinary and Extraordinary General Meeting held on April 26, 2024, the shareholders approved the Company's Executive Partner Program, intended to create a unique and extraordinary long-term program, which is not to be confused with the standard Long-Term Incentive, composed of a single grant of share rights to the Chief Executive Officer, the Commercial and Logistics Vice President, and the Operations Vice President ("Participants"), in a substantial amount and contingent on the Participants staying at the company and their achievement of certain performance targets, aiming at: (i) the long-term retention of the Participants; and (ii) the strengthening of the sense of ownership in the Participants, transforming key officers into relevant, long-term shareholders.

Through the Executive Partner Program, on May 1, 2024 the Company granted to Participants the right to receive up to 27,044,904 Company shares, corresponding to up to 2% of the total number of Company shares on the date of approval of the Executive Partner Program, subject to the adjustments provided for in the Program, as follows:

- i) 0.40% will consist of restricted shares, the right to which will only be acquired if the Participants remain as Officers of the Company, as follows: i) 30% on the first vesting date (5 years from granted date) and 70% on the second vesting date (7 years from granted date); and
- ii) up to 1.60% will consist of shares with performance assumptions, the right to which will only be acquired if the following conditions are cumulatively met: i) the Participants remain as Officers of the Company until the second vesting date; and ii) the performance targets are achieved on the second vesting date, determined and calculated in accordance with the terms and conditions set out below.

Shares with performance assumptions

- The final number of shares with performance assumptions to which the Participants will be entitled will depend on the degree of achievement of the Earnings Per Share ("EPS") target, according to the increase in the accumulated Compound Annual Growth Rate ("CAGR") of the EPS during the calculation period, based on the achievement curve.
- The EPS target achievement curve will begin at the minimum trigger corresponding to an accumulated EPS equal to or greater than IPCA (Extended Consumer Price Index) + 20% per year Starting from the minimum trigger of IPCA + 20% per year, the percentage of the total number of Company shares to which the Participants will be entitled will increase proportionally to the increase in the accumulated CAGR of the EPS up to the limit of 1.60% of the total number of Company shares. If the minimum trigger of the EPS target curve is not reached, it will be considered that the condition of performance was not reached.
- The achievement curve of the EPS accumulated performance target will be calculated considering the period between December 31, 2023 and December 31, 2030, except in the following cases in which the proportional period will be considered, as provided for in the Program: Involuntary Termination between the First and the Second Vesting Date; Disposal of Control and Relevant Acquisition; and Delisting and Withdrawal from Novo Mercado. The Financial Committee, the Audit Committee and the People, Culture and Remuneration Committee will calculate and verify the compliance with the performance targets.
- The shares (both the restricted shares and the shares with performance assumptions) will be transferred to the Participants through the delivery of shares held in treasury by the Company.

Additional shares

- The Participants will be entitled to receive the value per share of dividends, interest on equity or other amounts paid by the Company to its shareholders between the grant date and the date of receipt of these shares, which will be paid in shares ("additional shares"). The calculation of the additional shares will be made by multiplying the value per share distributed as earnings by the number of shares to which the Participants will be entitled to receive, on each payment date of the earnings, divided by the share price at the end of the trading session on B3 on the day immediately preceding the date on which the Company shares started being traded ex-dividends.
- The additional shares will be added to the target number granted (whether of restricted shares or shares with performance assumptions) and will be subject to the same terms and conditions applicable to restricted shares and shares with performance assumptions and will be transferred to the Participants under the same terms and conditions upon compliance with the applicable conditions.

All shares received by the Participants under the Executive Partner Program will be subject to a lock-up of three years from the date of receipt of the shares, unless otherwise provided for by the Board of Directors in cases of termination of the Participants.

The fair value of each share granted in the amount of R\$13.12 was measured based on the share price on the granted date, reduced by the estimated discount of 13.50% due to the transfer restriction after the vesting period. The Company has determined the estimated number of shares that will be considered the right of the Participants in relation to the variable portion of the plan based on the result projections in line with the business assumptions and that at the end of each period the estimate will be adjusted according to these projections.

9,952,525 shares were granted, with a fair value of R\$11.35.

As of June 30, 2025, the amount recognized in the statement of operations for the period was R\$13 (R\$6 as of June 30, 2024) and the fair value of the total of this plan in this date was R\$152, including charges.

19.5.5 Long-term incentive plan through grant of the right to receive Company shares

At the Ordinary and Extraordinary General Meeting held on April 26, 2024, the shareholders approved the Long-Term Incentive Plan ("ILP"), intended to grant restricted shares and shares with performance assumptions to statutory and non-statutory directors of the Company ("Participants"), as well as to any other employees who are selected to participate in the plan.

By granting the right to receive Company shares to the Participants, the ILP Plan aims at: (i) aligning the interests of the Participants with the interests of the Company's shareholders; (ii) encouraging the Participants to stay at the Company or at the companies under its control; and (iii) maximizing the results and generating sustainable value for the Company and its shareholders.

The grants under the ILP Plan will be made in the following proportion: (i) 30% of the right granted will consist of restricted shares, and the transfer of the shares to the Participants will occur only upon compliance with a single vesting period of 3 years (except for the grant to the Chief Executive Officer, which will have a vesting period of up to 5 years, with partial vesting of 33% in the 3rd year, 33% in the 4th year and 34% in the 5th year); and (ii) 70% of the right granted will consist of shares with performance assumptions, and the transfer of the shares to the Participants will occur only upon compliance with a single vesting period of 3 years (5 years for the Chief Executive Officer) contingent on the achievement of the performance targets established by the Board of Directors, and the final number of shares with performance assumptions to which the Participants will be entitled will depend on the degree of achievement of these targets at the end of the single vesting period of 3 years (5 years for the Chief Executive Officer), and may vary from 90% to 110% of the target number of shares (and the target number of shares will assume the achievement of 100% of the targets).

Shares with performance assumptions

Regarding the grant of shares with performance assumptions, the indicators will be defined considering the following main objectives:

- preserve the Company's relevance and positioning in relation to its peers in the cash & carry sector;
- ensure the generation of sustainable business value;
- guarantee the profitability of the Company's business in the long term; and
- ensure an adequate level of profitability of operations, preserving healthy profit margin levels in relation to the Company's history.

The number of restricted shares and shares with performance assumptions granted will be determined based on: (i) a salary multiple, according to the grade occupied by the Participant; and (ii) the average share price in the 20 trading sessions prior to the grant.

The shares (both restricted shares and shares with performance assumptions) will be transferred to the Participants upon compliance with the conditions described in the plan, and the transfer of shares will be made through the delivery of shares held in treasury by the Company.

Through the ILP Plan, the Company will grant to the Participants the right to receive a certain number of shares corresponding to up to 1.5% of the total number of Company shares on the date of approval of the respective plan, subject to the specified adjustments.

The information related to the plan is summarized below:

| | | | 6/30/2025 | | |
|----------------|---------------|-------------------------------|------------------------------------|-----------|-----------|
| | | | Number of shares (in thousands) | | |
| Series granted | Date of grant | 1 st exercise date | Grant | Cancelled | Effective |
| ILP - 2024 | 5/31/2024 | 5/31/2027 | 649 | (128) | 521 |
| ILP - 2024 | 5/31/2024 | 5/31/2028 | 50 | - | 50 |
| ILP - 2024 | 5/31/2024 | 5/31/2029 | 396 | - | 396 |
| ILP - 2025 | 3/31/2025 | 3/31/2028 | 5,085 | (326) | 4,759 |
| ILP - 2025 | 3/31/2025 | 3/31/2029 | 97 | - | 97 |
| ILP - 2025 | 3/31/2025 | 3/31/2030 | 777 | - | 777 |
| | | | 7,054 | (454) | 6,600 |

The fair value of each share granted is estimated on the grant date using the Black-Scholes pricing model, considering the following assumptions:

| Series granted | Fair value granted (in reais) | Estimated dividends | Approximate estimated volatility | Risk-free weighted average interest rate | Average remaining life expectancy |
|----------------|----------------------------------|---------------------|----------------------------------|--|-----------------------------------|
| ILP - 2024 | 11.90 (3 rd year) | 0.77% | 37.32% | 11.28% | 23 months |
| | 11.81 (4 th year) | | 36.94% | 11.54% | 35 months |
| | 11.72 (5 th year) | | 38.27% | 11.68% | 47 months |
| ILP - 2025 | 6.98 (3 rd year) | 2.57% | 41.69% | 14.71% | 33 months |
| | 6.80 (4 th year) | | 39.51% | 14.73% | 45 months |
| | 6.63 (5 th year) | | 39.50% | 14.81% | 57 months |

| | Shares (in thousands) | Weighted average of the remaining contract term |
|---|--------------------------|---|
| As of December 31, 2024 | 1,095 | 3.19 |
| Granted during the period | 5,959 | |
| Cancelled during the period | (454) | |
| Outstanding at end of the period | 6,600 | 3.01 |
| Total to be exercised as of June 30, 2025 | 6,600 | 3.01 |

As of June 30, 2025, the amount recognized in the statement of operations for the period was R\$7 (R\$391 thousand as of June 30, 2024) and the fair value of the total of this plan in this date was R\$76, including charges.

20 NET OPERATING REVENUE

| | 6/30/2025 | 6/30/2024 |
|--------------------------------|-----------|-----------|
| Gross operating revenue | | |
| Goods | 41,025 | 38,161 |
| Services rendered and others | 145 | 134 |
| | 41,170 | 38,295 |
| (-) Revenue deductions | | |
| Returns and sales cancellation | (100) | (81) |
| Taxes | (3,516) | (3,121) |
| | (3,616) | (3,202) |
| Net operating revenue | 37,554 | 35,093 |

21 EXPENSES BY NATURE

| | 6/30/2025 | 6/30/2024 |
|-------------------------------------|-----------|-----------|
| Inventory cost | (30,603) | (28,818) |
| Personnel expenses | (2,435) | (2,154) |
| Outsourced services | (234) | (196) |
| Selling expenses | (558) | (553) |
| Functional expenses | (713) | (670) |
| Other expenses | (294) | (271) |
| | (34,837) | (32,662) |
| Cost of sales | (31,309) | (29,343) |
| Selling expenses | (3,048) | (2,920) |
| General and administrative expenses | (480) | (399) |
| | (34,837) | (32,662) |

22 OTHER OPERATING EXPENSES, NET

| | 6/30/2025 | 6/30/2024 |
|--|-----------|-----------|
| Result with property, plant and equipment and leases | (8) | (9) |
| Revenues related to legal proceedings | 1 | 1 |
| Others | (1) | - |
| | (8) | (8) |

23 NET FINANCIAL RESULT

| | 6/30/2025 | 6/30/2024 |
|---------------------------------------|-----------|-----------|
| Financial revenues | | |
| Cash and cash equivalents interest | 106 | 35 |
| Monetary correction assets | 63 | 29 |
| Revenue from anticipation of payables | 25 | 28 |
| Other financial revenues | 7 | 5 |
| Total financial revenues | 201 | 97 |
| Financial expenses | | |
| Cost of debt | (1,188) | (921) |
| Mark-to-market gain (loss) | 23 | (91) |
| Cost and discount of receivables | (92) | (65) |
| Monetary correction liabilities | (6) | 6 |
| Interest on lease liabilities | (553) | (501) |
| Other financial expenses | (15) | (4) |
| Total financial expenses | (1,831) | (1,576) |
| | (1,630) | (1,479) |

24 EARNINGS PER SHARE

The Company calculates earnings per share by dividing the net income for the period, relating to each class of shares, by the total number of common shares outstanding in the period.

The table below presents the determination of the net income for the period available to holders of outstanding common shares to calculate the basic earnings and diluted earnings per share in each year presented:

| | 6/30/2025 | 6/30/2024 |
|---|-----------------|-----------------|
| Net income allocated available to holders of common shares (a) | 336 | 183 |
| Weighted average of number of shares, excluding treasury shares | 1,348 | 1,352 |
| Basic denominator (million of shares) (b) | 1,348 | 1,352 |
| Weighted average of stock option | 6 | 3 |
| Diluted denominator (million of shares) (c) | 1,354 | 1,355 |
| Basic earnings per million shares (R\$) (a ÷ b) | 0.249030 | 0.135067 |
| Diluted earnings per million shares (R\$) (a ÷ c) | 0.247953 | 0.134722 |

25 NON-CASH TRANSACTIONS

The Company had transactions that did not represent cash disbursements, and, therefore, these were not presented in the Statement of Cash Flows, as follows:

| Transactions | Note |
|---|------|
| Acquisition of property, plant and equipment not yet paid | 11.3 |

26 SUBSEQUENT EVENTS

26.1 Borrowings in domestic currency

On July 10, 2025, the Company raised funds of R\$450 with a maturity date of 3 years, semiannual interest payments and principal repayment at the end of the term, with interest indexed at CDI + 0.95% per year. The funds obtained from this issuance were exclusively allocated for liability management, including the prepayment in full of the second issue of commercial paper notes, single series, which was settled on July 11, 2025, in the amount of R\$550.

Disclosed projections

(a) object of the projection

The projections reflect the Company's expectations related to (i) opening of new stores, (ii) investment levels, and (iii) leverage levels.

(b) projected period and due date of the projection

The projections presented reflect the Company's expectations, as applicable, for the fiscal years 2025 and 2026, unless otherwise stated.

(c) Values of the indicators that are the subject of the forecast

| | 12/31/2025 |
|----------------------------------|--------------------------|
| Expansion (number of stores) | ~10 |
| Leverage ratio (Net Debt/EBITDA) | ~2.6x |
| Capex | R\$ 1 to R\$ 1,2 billion |

The Company reaffirms its previously disclosed projections for 2025: (i) store openings for the year; (ii) leverage ratio; and (iii) investments.

In the period ended June 30, 2025, the Company did not open any new stores. However, Assaí maintains its forecast to open the opening around 10 units in 2025, in line with the strategic plan for the year. Additionally, two stores are scheduled to open in August, one in the state of São Paulo and the other in Rio de Janeiro.

The projection for the leverage ratio, as demonstrated by the Net Debt/EBITDA ratio, is approximately 2.6x by the end of 2025. In the period ended June 30, 2025, the Company reached a level of 3.17x, which represents a decrease of -0.48x compared to June 30, 2024. The achieved leverage level as result of a growth of R\$ 519 million in the Adjusted EBITDA Pre-IFRS 16 and a reduction of R\$ 200 million in net debt.

By 2026, the Company has decided to reschedule certain expansion projects, as disclosed in the material fact dated May 8, 2025, reducing the estimate from approximately 20 stores to around 10 units throughout the year. This revision, approved by the Board of Directors, is in line with the Company's strategy of maintaining financial discipline and reducing leverage. The decision considers primarily the recent increases in the Selic rate and changes in interest rate curve expectations for the coming years, which directly influence the carrying cost of the Company's net debt.

Below, we highlight the current projections for 2026:

| | 12/31/2026 |
|------------------------------|------------|
| Expansion (number of stores) | ~10 |

The projections mentioned in this document are in accordance to in the Company's Reference Form, section **3. Projections**.



MANAGEMENT STATEMENT

By means of this instrument, the officers below of **SENDAS DISTRIBUIDORA S.A.**, enrolled with the CNPJ/MF under No. 06.057.223/0001-71, with head offices at Avenida Ayrton Senna, No. 6.000, Lote 2, Pal 48959, Anexo A, Jacarepaguá, CEP 22775-005, in the City of Rio de Janeiro, State of Rio de Janeiro (the “Company”), state that they:

- (i) have reviewed, discussed and agreed with the Independent Registered Public Accounting Firm Report over the Company’s Interim Financial Information related to the six-month period ended June 30, 2025; and
- (ii) have reviewed, discussed and agreed with the Company’s Interim Financial Information related to the six-month period ended June 30, 2025.

Rio de Janeiro, August 07th, 2025.

Belmiro de Figueiredo Gomes

Chief Executive Officer and Investor Relations Officer