

Azul announces the establishment of a Special Independent Committee

São Paulo, May 28, 2025 - Azul S.A., "Azul" or "Company" (B3: AZUL4; NYSE: AZUL), the largest airline in Brazil by number of flight departures and cities served, hereby informs its shareholders and the market in general that the Company's Board of Directors ("Board"), at a meeting held on the date hereof, approved the creation of a Special Independent Committee ("Committee").

The Committee consists of the following three members, Mrs. Renata Faber Rocha Ribeiro, Mr. Jonathan Seth Zinman and Mr. James Jason Grant, all of whom are independent directors of the Company. This Committee will serve as an advisory body to the Board, endowed with the powers and authority to evaluate, review, plan, oversee negotiations, and provide recommendations to the Board regarding any matters arising from or related to the Chapter 11 proceedings initiated by the Company, as further detailed in the Material Fact issued by the Company on the date hereof.

About Azul

Azul S.A. (B3: AZUL4, NYSE: AZUL), the largest airline in Brazil by number of flight departures and cities served, offers 1,000 daily flights to over 150 destinations. With an operating fleet of over 180 aircrafts and more than 15,000 Crewmembers, the Company has a network of 300 non-stop routes. Azul was named by Cirium (leading aviation data analysis company) as the most on-time airline in the world in 2023. In 2020 Azul was awarded best airline in the world by TripAdvisor, the first time a Brazilian flag carrier earned the number one ranking in the Traveler's Choice Awards. For more information, access ri.voeazul.com.br/en.

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