

**REMOTE VOTING BALLOT**  
**EXTRAORDINARY GENERAL MEETING OF MARCH 25, 2026 - AZUL S.A.**

<b>Shareholder's Name</b>
<b>Shareholder's CNPJ or CPF</b>
<b>Email</b>
<p><b>Instructions on how to cast your vote</b></p> <p>Azul S.A. ("<u>Company</u>") hereby makes available to its shareholders, pursuant to CVM Resolution No. 81, dated March 29, 2022 ("<u>CVM Resolution 81</u>"), the following remote voting ballot ("<u>Ballot</u>"), which must be completed by shareholders who choose to exercise their right to vote remotely on the matters submitted to the Extraordinary General Meeting to be held on March 25, 2026, at 11:00 a.m. ("<u>EGM</u>").</p> <p>It is essential that the fields above be completed with the shareholder's full name or corporate name, the number of the National Register of Legal Entities (CNPJ) or Individual Taxpayers Register (CPF) with the Ministry of Finance, and an email address for potential contact.</p> <p>The Ballot must be submitted with a certified copy of the following documents: <b>(i) if an individual</b>: original identification document with photo (e.g., RG, RNE, CNH, or officially recognized professional class cards), or original identification document with photo of the attorney-in-fact and the respective power of attorney, if applicable; <b>(ii) if a legal entity</b>: certified copy of the latest consolidated bylaws or articles of association and corporate documentation granting powers of representation (minutes of election of directors and/or power of attorney), along with identification document with photo of the legal representatives; and <b>(iii) if an investment fund</b>: certified copy of the latest consolidated fund regulations and the bylaws or articles of association of its administrator or manager, along with corporate documentation granting powers of representation (minutes of election of directors and/or power of attorney), and identification document with photo of the legal representatives.</p> <p>In addition, the shareholder must provide an updated certificate of ownership of the registered, no-par value shares issued by the Company, issued by Itaú and/or by the custodian institution.</p>
<p><b>Instructions for submitting your ballot, indicating the delivery method by sending it directly to the company or through a qualified service provider</b></p> <p>Shareholders who choose to exercise their right to vote remotely may:</p> <p><b>(i)</b> complete the Ballot, following the instructions contained herein, and submit it</p>

directly to the Company through the electronic system of the digital platform Ten Meetings ("Digital Platform");

- (ii) if holding shares issued by the Company and deposited in the Central Depository of B3 S.A. – Brasil, Bolsa, Balcão ("B3"), send the voting instructions directly to B3's Central Depository, in accordance with its procedures and required documentation;
- (iii) if holding shares issued by the Company and deposited in B3's Central Depository, send the voting instructions to the custody institutions, which will forward them to B3's Central Depository, in accordance with its procedures and required documentation; or
- (iv) if holding shares issued by the Company and deposited with the financial institution responsible for the Company's book-entry shares service, Itaú Corretora de Valores S.A. ("Itaú"), send the voting instructions to Itaú, in accordance with its procedures and required documentation.

Pursuant to Article 27 of CVM Resolution 81, the deadline for submitting the Ballot directly to the Company or through service providers qualified to collect and transmit Ballot completion instructions, as mentioned above, is **March 21, 2026 (including)**. Ballots received after this date will not be considered valid for vote counting.

If the shareholder chooses to submit the Ballot directly to the Company, in order for the Ballot to be deemed valid and for the votes cast therein to be counted towards the EGM quorum, the shareholder or its legal representative must:

- (i) Access the following electronic address: <https://assembleia.ten.com.br/621895176>;
- (ii) Register at the above address by creating a unique login and password and submitting the required documentation, pursuant to items 2.1 and 2.2 of the Management Proposal (as applicable);
- (iii) Once registered, properly complete all voting fields under the Ballot tab; and
- (iv) Confirm the vote.

If deemed valid by the Company, the Ballot submitted by a shareholder who chooses to vote remotely shall be considered as attendance at the EGM for all purposes under Brazilian Law No. 6,404, of December 15, 1976.

In accordance with CVM Resolution 81, the Company shall notify shareholders, via email sent to the address provided in the Ballot, within three (3) days of receipt of the documents:

- (i) confirming receipt of the Ballot and whether the Ballot and accompanying documents

are sufficient for the vote to be deemed valid; or

(ii) requesting correction or resubmission of the Ballot or accompanying documents, specifying the procedures and deadlines required to regularize the remote vote.

As provided in CVM Resolution 81, shareholders may correct or resubmit the Ballot or accompanying documents, provided that the deadline for receipt by the Company, as indicated above, is duly observed.

Votes cast by shareholders shall not be considered in cases where the Ballot and/or the representation documents listed in item 2.2 of the Management Proposal are submitted (or resubmitted and/or corrected, as applicable) without compliance with the deadlines and submission formalities set forth above and in the Management Proposal.

**Postal and email address for submitting the remote voting ballot, if the shareholder chooses to deliver the document directly to the Company / Instructions for meetings that allow participation via electronic systems, when applicable**

The Company will receive the Ballots exclusively through the Digital Platform, available at the following link: <https://assembleia.ten.com.br/621895176>

**Indication of the institution hired by the company to provide securities registrar services, including name, physical and electronic address, contact person, and phone number**

**Itaú Corretora de Valores S.A.**

Avenida Brigadeiro Faria Lima, No. 3,500, 3<sup>rd</sup> floor

ZIP Code 04538-132, Itaim Bibi, São Paulo/SP, Brazil

Shareholders Service Desk Phone Numbers:

3003-9285 (for metropolitan areas and capital cities)

0800-720-9285 (for other localities)

Office Hours: 9:00 a.m. to 6:00 p.m., Brasília Standard Time (BST)

Email: [atendimentoescrituracao@itau-unibanco.com.br](mailto:atendimentoescrituracao@itau-unibanco.com.br)

**Resolutions**

**Simple Resolution**

1. Approval of the reverse share split of all of the Company's issued and outstanding common shares, at a ratio of one hundred and fifty thousand (150,000) shares to form one (1) share (*reverse split ratio*), with no change to the Company's share capital amount ("Reverse Split").

Approve  Reject  Abstain

**Simple Resolution**

2. If the Reverse Split is approved, the amendment to the *caput* of Article 5 of the Company's Bylaws to reflect the number of shares after the Reverse Split, as well as the

restatement of the Company's Bylaws.

Approve  Reject  Abstain

City: \_\_\_\_\_

Date: \_\_\_\_\_

Signature: \_\_\_\_\_

Shareholder's Name: \_\_\_\_\_

Phone: \_\_\_\_\_