

Result of the Fractional Shares Auction

São Paulo, June 12, 2026 – Azul S.A. (“Azul” or “Companhia”) (B3: AZUL3; NYSE: AZUL), in compliance with Article 26, Paragraph 3, of the Brazilian Securities Commission (“CVM”) Resolution No. 81, dated March 29, 2022 (“CVM Resolution 81”), hereby informs its shareholders that, upon the end of the period for the consolidation of fractional shares resulting from the reverse stock split carried out by the Company on April 20, 2026, as disclosed in the Material Fact released by Azul on March 25, 2026, the remaining fractions were segregated and consolidated into whole numbers, resulting in 6,675 common shares issued by the Company (“Consolidated Shares”), which were offered for sale in an auction held on June 2, 2026, pursuant to Article 169, Paragraph 3, of Law No. 6,404 of December 15, 1976 (“Auction”).

Result of the Fractional Shares Auction

At the Auction, all Consolidated Shares were sold, yielding total net proceeds of R\$148,727.64, corresponding to R\$22.32903767171 per Consolidated Share.

Distribution of the Auction Net Proceeds

The net proceeds from the sale of the Consolidated Shares in the Auction will be distributed pro rata to the shareholders holding the fractional shares, in accordance with their respective positions at the end of the fractional consolidation period, i.e., April 17, 2026. The amounts shall be made available to shareholders on June 19, 2026, as follows:

- Amounts payable to shareholders will be made available based on the registration data held by Itaú Corretora de Valores S.A., the Company’s book-entry agent;
- For shareholders who do not have payment instructions on file, whose registration data is outdated, or whose shares are blocked, the amount will remain available, without any adjustment, monetary restatement or interest, until the registration status is regularized and/or the block is lifted, as applicable; and
- For shareholders who do not have payment instructions on file, whose registration data is outdated, or whose shares are subject to a block, the amount will remain available, without any adjustment, monetary restatement or interest, until the registration status is regularized and/or the block is lifted, as applicable.
- For shareholders whose shares are held with custodial service providers, the amounts will be credited directly to the central securities depository of B3 S.A. – Brasil, Bolsa, Balcão, which will be responsible for distributing them to the respective holders of fractional shares, in accordance with the procedures adopted by the custodial institutions.

The Company remains available for any further clarifications.

About Azul

Azul S.A. (B3: AZUL3; NYSE: AZUL) is the largest airline in Brazil in terms of number of flights and cities served, with approximately 800 daily flights to more than 137 destinations. With an operating passenger fleet of over 180 aircraft and more than 14,000 crew members, the Company operates more than 250 nonstop routes. In 2020, the Company was awarded the world’s best airline by the TripAdvisor Travelers’ Choice Awards, being the only Brazilian airline to receive this recognition. For more information, please visit www.voeazul.com.br/ri.

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