

**REMOTE VOTING BALLOT**  
**ANNUAL GENERAL MEETING OF APRIL 30, 2026 - AZUL S.A.**

<b>Shareholder's Name</b>
<b>Shareholder's CNPJ or CPF</b>
<b>Email</b>
<p><b>Instructions on how to cast your vote</b></p> <p>Azul S.A. ("<u>Company</u>") hereby makes available to its shareholders, pursuant to CVM Resolution No. 81, dated March 29, 2022 ("<u>CVM Resolution 81</u>"), the following remote voting ballot ("<u>Ballot</u>"), which must be completed by shareholders who choose to exercise their right to vote remotely on the matters submitted to the Annual General Meeting to be held on April 30, 2026, at 4:00 p.m. ("<u>AGM</u>").</p> <p>It is essential that the fields above be completed with the shareholder's full name or corporate name, the number of the National Register of Legal Entities (CNPJ) or Individual Taxpayers Register (CPF) with the Ministry of Finance, and an email address for potential contact.</p> <p>The Ballot must be submitted with a certified copy of the following documents: <b>(i) if an individual:</b> original identification document with photo (e.g., RG, RNE, CNH, or officially recognized professional class cards), or original identification document with photo of the attorney-in-fact and the respective power of attorney, if applicable; <b>(ii) if a legal entity:</b> certified copy of the latest consolidated bylaws or articles of association and corporate documentation granting powers of representation (minutes of election of directors and/or power of attorney), along with identification document with photo of the legal representatives; and <b>(iii) if an investment fund:</b> certified copy of the latest consolidated fund regulations and the bylaws or articles of association of its administrator or manager, along with corporate documentation granting powers of representation (minutes of election of directors and/or power of attorney), and identification document with photo of the legal representatives.</p> <p>Provided that the respective Ballot is deemed valid by the Company, the shareholder who decides to exercise his right to vote remotely will be considered present for all purposes of Law No. 6,404, of December 15, 1976 ("<u>Brazilian Corporations Law</u>"), pursuant to article 47, item II, of CVM Resolution 81.</p>
<p><b>Instructions for submitting your ballot, indicating the delivery method by sending it directly to the company or through a qualified service provider</b></p> <p>Shareholders who choose to exercise their right to vote remotely may:</p> <ul style="list-style-type: none"><li><b>(i)</b> complete the Ballot, following the instructions contained herein, and submit it directly to the Company through the electronic system of the digital platform Ten Meetings ("<u>Digital Platform</u>"), in accordance with the instructions provided below;</li><li><b>(ii)</b> if holding shares issued by the Company and deposited in the Central Depository of B3 S.A. – Brasil, Bolsa, Balcão ("<u>B3</u>"), send the voting instructions directly to B3's Central Depository, in accordance with its procedures and required documentation;</li><li><b>(iii)</b> if holding shares issued by the Company and deposited in B3's Central Depository, send the voting instructions to the custody institutions, which will forward them to B3's Central</li></ul>

Depository, in accordance with its procedures and required documentation; or

- (iv) if holding shares issued by the Company and deposited with the financial institution responsible for the Company's book-entry shares service, Itaú, send the voting instructions to Itaú, in accordance with its procedures and required documentation.

Pursuant to Article 27 of CVM Resolution 81, the deadline for submitting the Ballot directly to the Company or through service providers qualified to collect and transmit Ballot completion instructions is **April 26, 2026 (including)**. Ballots received after this date will not be considered valid for vote counting.

If the shareholder chooses to submit the Ballot directly to the Company, in order for the Ballot to be deemed valid and for the votes cast therein to be counted towards the AGM quorum, the shareholder or its legal representative must:

- (i) Access the following electronic address: <https://assembleia.ten.com.br/719275915>;
- (ii) Register at the above address by creating a unique login and password and submitting the required documentation, pursuant to items 2.1 and 2.2 of the Management Proposal (as applicable);
- (iii) Once registered, properly complete all voting fields under the Ballot tab; and
- (iv) Confirm the vote.

If deemed valid by the Company, the Ballot submitted by a shareholder who chooses to vote remotely shall be considered as attendance at the AGM for all purposes under Brazilian Corporations Law.

In accordance with CVM Resolution 81, the Company shall notify shareholders, via email sent to the address provided in the Ballot, within three (3) days of receipt of the documents:

- (i) confirming receipt of the Ballot and whether the Ballot and accompanying documents are sufficient for the vote to be deemed valid; or
- (ii) requesting correction and/or resubmission of the Ballot or accompanying documents, specifying the procedures and deadlines required to regularize the remote vote.

As provided in CVM Resolution 81, shareholders may correct and/or resubmit the Ballot or accompanying documents, provided that the deadline for receipt by the Company, as indicated above, is duly observed.

Votes cast by shareholders shall not be considered in cases where the Ballot and/or the representation documents listed in item 2.2 of the Management Proposal are submitted (or resubmitted and/or corrected, as applicable) without compliance with the deadlines and submission formalities set forth above and in the Management Proposal.

**Postal and email address for submitting the remote voting ballot, if the shareholder chooses to deliver the document directly to the Company / Instructions for meetings that allow participation via electronic systems, when applicable**

The Company will receive the Ballots exclusively through the Digital Platform, available at the following link: <https://assembleia.ten.com.br/719275915>;

**Indication of the institution hired by the company to provide securities bookkeeping service, including name, physical and electronic address, contact person, and phone number**

**Itaú Corretora de Valores S.A.**

Avenida Brigadeiro Faria Lima, No. 3,500, 3<sup>rd</sup> floor

ZIP Code 04538-132, Itaim Bibi, São Paulo/SP, Brazil

Shareholders Service Desk Phone Numbers:

3003-9285 (for metropolitan areas and capital cities)

0800-720-9285 (for other localities)

Office Hours are on weekdays, from 9:00 a.m. to 6:00 p.m., Brasília Standard Time (BST)

Email: [atendimentoescrituracao@itau-unibanco.com.br](mailto:atendimentoescrituracao@itau-unibanco.com.br)

**Resolutions**

**Simple Resolution**

1. Review the managers' accounts, as well as examine, discuss and vote on the Company's financial statements for the fiscal year ended December 31, 2025, together with the opinion issued by the independent auditors, the report of the Audit Committee and the opinion of the Fiscal Council.

Approve  Reject  Abstain

**Simple Resolution**

2. To resolve on the allocation of the results for the fiscal year ended December 31, 2025..

Approve  Reject  Abstain

**Simple Resolution**

3. To set the annual global compensation of the Company's managers for the 2026 fiscal year.

Approve  Reject  Abstain

**Simple Question**

4. Do you wish to request the installation of the Fiscal Council, under the terms of article 161 of Law No. 6,404, of 1976? (If the shareholder chooses "no" or "abstain", her/his shares will not be computed for the purposes of requesting the installation of the Fiscal Council)

Yes  No  Abstain

City: \_\_\_\_\_

Date: \_\_\_\_\_

Signature: \_\_\_\_\_

Shareholder's Name: \_\_\_\_\_

Phone: \_\_\_\_\_