

AZUL S.A.
Public Held Company
CNPJ/MF No. 09.305.994/0001-29
NIRE 35.300.361.130 – CVM 24112

**MINUTES OF THE ANNUAL GENERAL MEETING
HELD ON APRIL 30TH, 2026**

1. **Date, Time and Place**: Held on April 30, 2026, at 4:00 p.m., exclusively digitally, through Ten Meetings (“Digital Platform”), and considered to have taken place at the registered office of Azul S.A. (“Company”), located at Avenida Marcos Pentead de Ulhôa Rodrigues, No. 939, 8th floor, Jatobá Building, Castelo Branco Office Park, Tamboré District, CEP 06460-040, in the city of Barueri, State of São Paulo.

2. **Publications and Call Notice**: Call notice: **(i)** published in the newspaper “*Folha de São Paulo*”, in the printed version, in the editions of March 31, April 1 and April 2, 2026, on pages 10, A25 and A18, respectively, and in the digital version, in the editions of March 31, April 1 and April 2, 2026, in accordance with articles 124 and 289 of Law No. 6,404, of December 15, 1976 (“Brazilian Corporations Law”); **(ii)** published in the newspaper “*Data Mercantil*”, in the printed version, in the editions of March 31, April 1 and April 2, 2026, on pages 6, 11 and 10, respectively, and in the digital version, in the editions of March 31, April 1 and April 2, 2026, on pages 35, 16 and 10, respectively, in accordance with Brazilian Corporations Law; and **(iii)** made available on the websites of the Brazilian Securities and Exchange Commission (“CVM”), B3 S.A. – Brasil, Bolsa, Balcão and Investor Relations of the Company.

3. **Attendance**: Shareholders of the Company representing thirty-nine point forty-four (39.44%) of the common shares issued by the Company were present, as per attendance recorded through the Digital Platform and the voting map of the valid remote voting ballots made available by the Company on April 29, 2026.

4. **Board**: Abhi Manoj Shah, Chairman; and Edson Massuda Sugimoto, Secretary.

5. **Installation**: Once the legal quorum was verified, the Chairman declared the Annual General Meeting of the Company installed.

6. **Agenda**: Resolve on:
 - (1) the review the managers' accounts, as well as examine, discuss and vote on the Company's financial statements for the fiscal year ended December 31, 2025, together with the opinion issued by the Company's

independent auditors, the report of the Audit Committee and the opinion of the Fiscal Council;

(2) the allocation of the results for the fiscal year ended December 31, 2025; and

(3) the annual global compensation of the Company's managers for the 2026 fiscal year.

7. **Reading of Documents, Receiving of Votes and Drawing up of Minutes:** (i) The reading of documents related to the matters to be resolved at this Meeting was waived; and (ii) the preparation of these minutes in summary form and their publication without the signatures of all shareholders was authorized, in accordance with §§ 1st and 2nd of article 130 of the Brazilian Corporations Law.

8. **Resolutions:** After examining and discussing the matters on the agenda, the shareholders present resolved to:

(1) Approve by majority vote of the shareholders present, with one hundred forty-three million, three hundred fourteen thousand, four hundred forty-seven (143,314,447) votes in favor, twenty (20) votes against and one million, sixty-eight thousand, one hundred twenty-nine (1,068,129) abstentions, the Company's management accounts and the financial statements for the fiscal year ended December 31, 2025, together with the opinion issued by the Company's independent auditors, Grant Thornton Auditores Independentes Ltda., the Audit Committee's report and the opinion of the Fiscal Council.

(2) Approve by majority vote of the shareholders present, with one hundred forty-four million, three hundred eighty-two thousand, five hundred forty-eight (144,382,548) votes in favor, thirty-seven (37) votes against and eleven (11) abstentions, the proposal for the allocation of the results for the fiscal year ended December 31, 2025, pursuant to the Management Proposal. Considering that, during said fiscal year, the Company recorded a net income in the amount of one hundred twenty-four million, eight hundred fifty-seven thousand, four hundred eighteen reais and seventy cents (BRL 124,857,418.70), pursuant to the applicable laws, such amount shall be absorbed by accumulated losses from previous fiscal years, the amount of which exceeds the aforementioned net income.

(3) Approve by majority vote of the shareholders present, with one hundred thirty-three million, four hundred eighty-one thousand, nine hundred twelve (133,481,912) votes in favor, ten million, nine hundred thousand, five hundred seventy-five (10,900,575) votes against and one hundred and nine (109) abstentions, the aggregate annual compensation of the members of the Board of Directors, the Strategy Committee and the Company's Executive Board for the fiscal year to be ended on December 31, 2026, in the amount of thirty-nine million, fifty thousand, five hundred and twenty-six reais and thirty-nine centavos (BRL 39,050,526.39), to be also increased by the

amount related to the grants made or to be made during the 2026 fiscal year under the Company's Restricted Share Granting Plan approved by the shareholders on February 12, 2026, in accordance with the proposal from Company's management.

(4) It was recorded that a request for the installation of the Fiscal Council was submitted by shareholders holding common shares representing more than 2% (two percent) of the total common shares issued by the Company, as provided for in CVM Resolution No. 77, dated March 29, 2022, and as regulated by Article 32 of the Company's Bylaws. However, considering that the shareholders did not submit slates of sitting and alternate members for the Fiscal Council, the installation of the Fiscal Council was impaired, pursuant to Article 36, paragraph 2, of CVM Resolution No. 81, dated March 29, 2022.

9. **Closure:** There being no further business to be discussed, the meeting was suspended for the time necessary to draw up these minutes, which, having been read and found to be in order, were approved and signed on this date by all those present. **Board:** Abhi Manoj Shah - Chairman; Edson Massuda Sugimoto - Secretary.

Barueri/SP, April 30, 2026.

Board:

Abhi Manoj Shah

Chairman

Edson Massuda Sugimoto

Secretary

- Shareholders present at the Meeting through the Digital Platform:

Represented by BRUNA DE JESUS DIAS and KENNY CORDEIRO DAMAZIO:
CITIBANK N.A.

Represented by IGOR JORIS BALDISSERA:
CALFINCO CAYMANS LTD.

Represented by LUIZ FERNANDO CORREIA DE ARAUJO FILHO:
ARRECIFES FUNDO DE INVESTIMENTO EM AÇÕES, FINACAP ICATU PREVIDENCIÁRIO
FIFE FUNDO DE INVESTIMENTO FINANCEIRO EM AÇÕES, FINACAP MAURITSSTAD FUNDO

DE INVESTIMENTO FINANCEIRO - CLASSE DE INVESTIMENTO EM AÇÕES -
RESPONSABILIDADE LIMITADA

- Participants who voted by distance voting ballot:

SERGIO FEIJÃO FILHO, ROBERTO ALONSO ESTEVEZ, CLAUDIONOR ALCIDES LIMA PIROLA, ALEXANDRE JOSE FAVA DE SOUZA JUNIOR, ANDERSON CHESINI FERREIRA, ANTONIO INACIO DA ROCHA, CELSO POZATTO, EDUARDO ROGERIO DE FARIA, ERNESTO MATARAN NETO, GUILHERME CEZAR FELICIANO VIANA, GUSTAVO SANTOS COSENZA, HENRIQUE BOUDUARD MENDES DROVAND, MICHAEL HADLEI DOS REIS DE CARVALHO, RAUL AGUIAR DUARTE, SEBASTIAO EUDES ALVES, SILVIO JOSE JERONIMO DE OLIVEIRA, UBIRAJARA DANTAS GOMES, VITOR HUGO KAMPHORST