

AZUL S.A.
Publicly-held company
CNPJ No. 09.305.994/0001-29
NIRE 35.300.361.130

MINUTES OF THE FISCAL COUNCIL MEETING HELD ON MARCH 25, 2026

1. **Date, Time and Place:** Held on March 25, 2026, at 8:00 a.m., exclusively digitally, being considered held at the headquarters of Azul S.A. ("Company"), located in the City of Barueri, State of São Paulo, at Avenida Marcos Penteado de Ulhôa Rodrigues, n° 939, 8th floor, Jatobá Building, Castelo Branco Office Park Condominium, Tamboré, Zip Code 06460-040.

2. **Call and Attendance:** The meeting was duly convened in accordance with Article 4.1.1 of the Internal Regulations of the Company's Fiscal Council and properly installed on first call, in view of the presence of the totality of the effective members of the Fiscal Council. Members of the Fiscal Council present: Linneu de Albuquerque Mello, Rene Santiago Dos Santos and Marcio Donizete Berstecher.

3. **Chair:** Rene Santiago Dos Santos - President; Edson Massuda Sugimoto - Secretary.

4. **Agenda:** to express opinion on **(i)** pursuant to Article 163, item II, of Law No. 6,404/76, the management's annual report for the fiscal year ended December 31, 2025; and **(ii)** pursuant to Article 163, item VII, of Law No. 6,404/76, the financial statements for the fiscal year ended December 31, 2025.

5. **Resolutions:** The members of the Fiscal Council, by unanimity and without reservations, expressed their favor opinion to the approval, by the General Meeting: **(i)** of the annual management report for the fiscal year ended December 31, 2025, pursuant to Article 163, item II, of Law No. 6,404/76; and **(ii)** of the financial statements for the fiscal year ended December 31, 2025, pursuant to Article 163, item VII, of Law No. 6,404/76. In addition, based on the favorable opinions indicated above, the members of the Fiscal Council discussed and decided on the wording of their opinion regarding the matters listed above, which is included in this minute as **Exhibit I**.

6. **Closing, Drafting and Reading of the Minutes:** As there was nothing further to be discussed, the floor was offered to anyone who wanted to speak and given the absence of demonstrations, the work of the meeting was closed and these minutes were drawn up, which were read, approved and signed by all those present. **Chair:** Rene Santiago Dos Santos – President; and Edson Massuda Sugimoto – Secretary. **Members of the Fiscal Council attended:** Linneu de Albuquerque Mello, Rene Santiago Dos Santos and Marcio Donizete Berstecher

Barueri, SP, March 25, 2026.

Chair:

Rene Santiago Dos Santos

President

Edson Massuda Sugimoto

Secretary

Members of the Fiscal Council attended on 03/25/2026:

Linneu de Albuquerque Mello

Marcio Donizete Berstecher

Rene Santiago Dos Santos

EXHIBIT I

OPINION OF THE FISCAL COUNCIL

AZUL S.A.

Publicly-held company

CNPJ No. 09.305.994/0001-29

NIRE 35.300.361.130

**EXHIBIT I TO THE MINUTES OF THE FISCAL COUNCIL MEETING
HELD ON MARCH 25, 2026**

The members of the Fiscal Council of Azul S.A. ("Company"), in compliance with the provisions of article 163, items II and VII of Law No. 6,404/76, examined **(i)** the annual report of the Company's management for the fiscal year ended December 31, 2025; **(ii)** the Company's financial statements for the fiscal year ended December 31, 2025. Based on the examinations carried out, the information and clarifications received in meetings with management, independent external auditors and the Audit Committee and also considering the report of the independent auditors, the members of the Company's Fiscal Council are of the opinion that the aforementioned documents and matters are capable of being considered by the General Meeting and have expressed their support for approval by the General Meeting.

Members of the Fiscal Council: Linneu de Albuquerque Mello, Rene Santiago Dos Santos e Marcio Donizete Berstecher.