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Interim Condensed Financial Statements – Individual and Consolidated 3Q2024 Azul S.A

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Declaration of the officers on the interim condensed individual and consolidated financial statements

In accordance with item VI of article 27 of CVM Resolution No. 80, of March 29, 2022, the Board of Directors declares that it reviewed, discussed and agreed with the interim condensed individual and consolidated financial statements for the three and nine months ended September 30, 2024.

Barueri, November 13, 2024.

John Peter Rodgerson CEO

Alexandre Wagner Malfitani Vice President of Finance and Investor Relations

Antonio Flavio Torres Martins Costa Technical Vice President

Abhi Manoj Shah Vice President of Revenue





Directors' statement on the independent auditor's report

In accordance with item V of article 27 of CVM Resolution No. 80, of March 29, 2022, the Board of Directors declares that it reviewed, discussed and agreed with the opinion expressed in the independent auditor's report of the interim condensed individual and consolidated financial statements relating to for the three and nine months ended September 30, 2024.

Barueri, November 13, 2024.

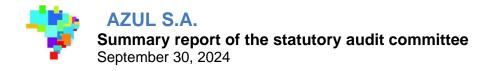
John Peter Rodgerson CEO

Alexandre Wagner Malfitani Vice President of Finance and Investor Relations

Antonio Flavio Torres Martins Costa Technical Vice President

Abhi Manoj Shah Vice President of Revenue





#### **Opinion of the statutory audit committee**

In compliance with the legal provisions, the Statutory Audit Committee declares that it has reviewed, discussed and agreed to the reviewed the management report and the interim condensed individual and consolidated financial statements for the three and nine months ended September 30, 2024 independent auditor's reports issued by Grant Thornton Auditores Independentes Ltda. recommending its approval to the Board of Directors.

Barueri, November 13, 2024.

Sergio Eraldo de Salles Pinto Member, Coordinator of the Audit Committee and Financial Specialist

Gilberto Peralta Member of the Audit Committee

Renata Faber Rocha Ribeiro Member of the Audit Committee



# Independent auditor's report on review of interim financial information

Grant Thornton Auditores Independentes Ltda. Av. Eng. Luiz Carlos Berrini, 105 -12º andar, Itaim Bibi - São Paulo (SP) Brasil T +55 11 3886-5100 www.grantthornton.com.br

To the Shareholders, Board of Directors, and Management of **Azul S.A.** São Paulo – SP

#### Introduction

We have reviewed the accompanying individual and consolidated interim financial information of Azul S.A.(the Company), comprised in the Quarterly Information Form for the quarter ended September 30, 2024, comprising the balance sheet as of September 30, 2024, and the respective statements of income and of comprehensive income for the three and nine-month periods then ended and of changes in shareholders' equity and of cash flows for the period of nine months then ended, including the footnotes.

Management is responsible for the preparation of the individual and consolidated interim financial information in accordance with NBC TG 21 – Interim Financial Reporting and with the international standard IAS 34 – Interim Financial Reporting, as issued by the International Accounting Standards Board (IASB), such as for the presentation of these information in accordance with the standards issued by the Brazilian Securities and Exchange Commission, applicable to the preparation of interim financial information. Our responsibility is to express a conclusion on this interim financial information based on our review.

#### Review scope

We conducted our review in accordance with the Brazilian and International standards on reviews of interim information (NBC TR 2410 – Review of Interim Financial Information Performed by the Independent Auditor of the Entity and ISRE 2410 – Review of Interim Financial Information Performed by the Independent Auditor of the Entity, respectively). A review of interim financial information consists of making inquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is significantly less in scope than an audit conducted in accordance with Brazilian and International Standards on Auditing and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.



#### Conclusion on the individual and consolidated interim financial information

Based on our review, nothing has come to our attention that causes us to believe that the individual and consolidated interim financial information included in the quarterly information form referred to above has not been prepared, in all material respects, in accordance with NBC TG 21 and IAS 34 applicable to the preparation of interim financial information and presented in accordance with the standards issued by the Brazilian Securities and Exchange Commission.

#### Other matters

#### Statements of value added

The quarterly information referred to above includes the individual and consolidated statements of value added for the nine months period ended September 30, 2024, prepared under the responsibility of the Company's management and presented as supplementary information for the purposes of IAS 34. These statements were submitted to the same review procedures in conjunction with the review of the Company's interim financial information to conclude they are reconciliated to the interim financial information and to the accounting records, as applicable, and whether the structure and content are in accordance with the criteria established in the NBC TG 09 - Statement of Value Added.Based on our review, nothing has come to our attention that causes us to believe that the accompanying statements of value added were not prepared, in all material respects, in accordance with the criteria defined in that standard and consistently in relation to the individual and consolidated interim financial information taken as a whole.

#### Audit and review of values corresponding to the comparative year and period

The amounts corresponding to the year ended December 31, 2023, and the three- and nine-month periods ending September 30, 2023, presented for comparison purposes were, respectively, audited and reviewed by another independent auditor, whose reports on the audit and reviews were, respectively, issued on April 12, 2024, and December 07, 2023, without modifications.

São Paulo, November 13, 2024

Grant Thornton Auditores Independentes Ltda. CRC 2SP-025.583/O-1

Élica Daniela da Silva Martins Accountant CRC 1SP-223.766/O-0



Statements of financial position September 30, 2024 and December 31, 2023 (In thousands of Brazilian reais – R\$)

		Parent of	company	Consolidated		
		September 30,	December 31,	September 30,	December 31,	
Assets	Note	2024	2023	2024	2023	
Current assets						
Cash and cash equivalents	5	1,759	2,809	1,082,155	1,897,336	
Short-term investments	6	-	-	56,980	-	
Accounts receivable	7	-	-	1,356,737	1,109,408	
Aircraft sublease	8	-	-	-	14,592	
Inventories	9	-	-	1,026,505	799,208	
Deposits	10	-	7,802	596,415	515,692	
Taxes recoverable	11	56	4,984	221,546	219,433	
Derivative financial instruments	23	-	-	-	21,909	
Related parties	29	916,240	216,388	-	-	
Advances to suppliers	12	-	-	194,608	221,051	
Other assets		5,143	2,079	476,205	245,518	
Total current assets		923,198	234,062	5,011,151	5,044,147	
Non-current assets						
Long-term investments	6	-	-	966,819	780,312	
Aircraft sublease	8	-	-	-	16,210	
Deposits	10	-	70	2,220,211	1,777,803	
Related parties	29	1,591,305	1,578,332	-	-	
Other assets		-	-	518,016	143,781	
Investments	14	759,569	760,782	-	-	
Property and equipment	15	-	-	2,973,462	2,295,851	
Right-of-use assets	16	-	-	10,195,226	9,011,558	
Intangible assets	17	-	-	1,519,266	1,463,247	
Total non-current assets		2,350,874	2,339,184	18,393,000		
Total assets		3,274,072	2,573,246	23,404,151	20,532,909	





Statements of financial position September 30, 2024 and December 31, 2023 (In thousands of Brazilian reais – R\$)

		Parent company		Consolidated		
Liabilities and equity	Note	September 30, 2024	December 31, 2023	September 30, 2024	December 31, 2023	
Current liabilities						
Loans and financing	18	144,026	-	1,560,684	1,100,051	
Reverse factoring	22	-	-	49,971	290,847	
Leases	19	873,979	216,388	4,793,423	3,687,392	
Convertible debt instruments	20	69,019	25,807	69,019	25,807	
Accounts payable	21	49,122	10,651	3,703,328	2,277,841	
Airport taxes and fees	24	-	-	691,833	588,404	
Air traffic liability and loyalty program	25	-	-	5,813,008	5,205,876	
Salaries and benefits	26	3,015	2,344	564,330	474,797	
Taxes payable	27	733	506	168,854	142,168	
Derivative financial instruments	23	-	-	117,416	68,905	
Provisions	28	-	-	662,549	736,430	
Related parties	29	150	52,129	-	-	
Other liabilities		-	-	327,473	150,362	
Total current liabilities		1,140,044	307,825	18,521,888	14,748,880	
Non-current liabilities						
Loans and financing	18	-	-	10,965,989	8,598,861	
Leases	19	1,467,030	1,443,351	12,977,520	11,459,019	
Convertible debt instruments	20	1,171,121	1,175,803	1,171,121	1,175,803	
Accounts payable	21	105,672	119,841	1,199,235	1,320,927	
Airport taxes and fees	24	-	-	747,952	1,171,679	
Taxes payable	27	-	-	78,026	112,287	
Derivative financial instruments	23	-	-	-	840	
Deferred income tax and social contribution	13	-	39,526	-	39,526	
Provisions	28	42	30	2,967,835	2,404,423	
Related parties	29	813,332	683,763	-	-	
Provision for loss on investment	14	24,612,826	20,130,955	-	-	
Other liabilities		-	-	810,580	828,512	
Total non-current liabilities		28,170,023	23,593,269	30,918,258	27,111,877	
Equity	30					
Issued capital		2,315,628	2,314,821	2,315,628	2,314,821	
Advance for future capital increase		_,0.0,020	789	_,0.0,020	789	
Capital reserve		2,055,462	2,029,610	2,055,462	2,029,610	
Treasury shares		(4,334)	(9,041)	(4,334)	(9,041)	
Other comprehensive income		3,106	3,106		3,106	
Accumulated losses		(30,405,857)	(25,667,133)	(30,405,857)	(25,667,133)	
		(26,035,995)	(21,327,848)	(26,035,995)	(21,327,848)	
Total liabilities and equity		3,274,072	2,573,246	23,404,151	20,532,909	
i otar navinnes and equity		5,214,012	2,070,240	20,404,101	20,002,909	





#### Statements of operations

Periods the three and nine months ended September 30, 2024 and 2023 (In thousands of Brazilian reais – R\$, except basic and diluted loss per share)

		Parent company					
		Three-month p	eriods ended	Nine-month p	eriods ended		
	Note		September 30, 2023	September 30, 2024	September 30, 2023		
Administrative expenses Other income (expenses), net		(15,639) 602	(18,591) (46)	(44,952) 470	(44,410) 71,668		
	34	(15,037)	(18,637)	(44,482)	27,258		
Equity	14	372,113	(1,428,795)	(4,516,661)	(1,883,707)		
Operating profit (loss)		357,076	(1,447,432)	(4,561,143)	(1,856,449)		
Financial income Financial expenses Derivative financial instruments, net Foreign currency exchange, net		615 (82,309) (183,050) 28,854	1,331 (411,375) 304,672 (62,094)	3,234 (225,508) 174,121 (168,954)	3,160 (538,411) 34,835 29,246		
Financial result Profit (loss) before income IR and CSLL	35	(235,890)	(167,466) (1,614,898)	(217,107) (4,778,250)	(471,170) (2,327,619)		
Deferred income tax and social contribution	13		-	39,526	_		
Net profit (loss) for the period		121,186	(1,614,898)	(4,738,724)	(2,327,619)		
Basic earnings (loss) per common share – R\$	31	-	(0.06)	(0.18)	(0.09)		
Diluted earnings (loss) per common share – R\$	31	-	(0.06)	(0.18)	(0.09)		
Basic earnings (loss) per preferred share – R\$	31	0.35	(4.64)	(13.63)	(6.69)		
Diluted earnings (loss) per preferred share – R\$	31	0.35	(4.64)	(13.63)	(6.69)		





#### Statements of operations

Periods the three and nine months ended September 30, 2024 and 2023 (In thousands of Brazilian reais – R\$, except basic and diluted loss per share)

		Consolidated					
		Three-month	periods ended	Nine-month p	eriods ended		
	Note		September 30, 2023	September 30, 2024	September 30, 2023		
Passenger revenue		4,762,755	, ,		12,687,363		
Other revenues		366,842			961,600		
Total revenue	33	5,129,597	4,916,440	13,980,754	13,648,963		
Cost of services	34	(3,539,660)	(3,794,289)	(10,387,888)	(11,277,114)		
Gross profit		1,589,937	1,122,151	3,592,866	2,371,849		
Selling expenses		(249,814)	(215,976)	(664,912)	(586,742)		
Administrative expenses		(162,694)	(180,733)	(437,004)	(370,620)		
Other income (expenses), net		(150,250)	(53,614)	(221,857)	(273,401)		
	34	(562,758)	(450,323)	(1,323,773)	(1,230,763)		
Operating profit		1,027,179	671,828	2,269,093	1,141,086		
Financial income		56,535	39,433	152,453	143,883		
Financial expenses		(1,320,716)	(1,883,867)	(3,878,968)	(4,339,550)		
Derivative financial instruments, net		(305,137)	466,360	,	(44,228)		
Foreign currency exchange, net		664,010	(908,652)	(3,373,158)	771,190		
Financial result	35	(905,308)	(2,286,726)	(7,046,370)	(3,468,705)		
Profit (loss) before income IR and CSLL		121,871	(1,614,898)	(4,777,277)	(2,327,619)		
Current income toy and espiel contribution	13	(685)	-	(973)	-		
Current income tax and social contribution Deferred income tax and social contribution	13	-	-	39,526	-		
Net profit (loss) for the period		121,186	(1,614,898)	(4,738,724)	(2,327,619)		
Basic earnings (loss) per common share – R\$	31	-	(0.06)	(0.18)	(0.09)		
Diluted earnings (loss) per common share – R\$	31	-	(0.06)	(0.18)	(0.09)		
Basic earnings (loss) per preferred share – R\$	31	0.35	(4.64)	(13.63)	(6.69)		
Diluted earnings (loss) per preferred share – R\$	31	0.35	(4.64)	(13.63)	(6.69)		
	51	0.00	(+.04)	(10.00)	(0.09)		





Statements of comprehensive (loss) income Periods the three and nine months ended September 30, 2024 and 2023 (In thousands of Brazilian reais - R\$)

	Pa	Parent company and Consolidated						
	Three-month p	eriods ended	Nine-month periods end					
	September 30, 2024	September 30, 2023	September 30, 2024	September 30, 2023				
Net profit (loss) for the period	121,186	(1,614,898)	(4,738,724)	(2,327,619)				
Other comprehensive income	-	-	-	-				
Total comprehensive income	121,186	(1,614,898)	(4,738,724)	(2,327,619)				



Statements of changes in equity Periods the nine months ended September 30, 2024 and 2023 (In thousands of Brazilian reais – R\$)

Description	Note	Issued capital	AFAC <sup>(a)</sup>	Treasury shares	Capital reserve	Other comprehensive income	Accumulated losses	Total
At December 31, 2023	_	2,314,821	789	(9,041)	2,029,610	3,106	(25,667,133)	(21,327,848)
Net loss for the period		-	-	-	-	-	(4,738,724)	(4,738,724)
Total comprehensive income	-	-	-	-	-	-	(4,738,724)	(4,738,724)
Share repurchase, disposal and transfers Share-based payment <sup>(b)</sup>	30 32	- 807	- (789)	4,707 -	(7,303) 33,155		-	(2,596) 33,173
At September 30, 2024	_	2,315,628	-	(4,334)	2,055,462	3,106	(30,405,857)	(26,035,995)

Description	Note	Issued capital	AFAC <sup>(a)</sup>	Treasury shares	Capital reserve	Other comprehensive income	Accumulated losses	Total
At December 31, 2022	_	2,313,941	61	(10,204)	1,970,098	5,281	(23,286,677)	(19,007,500)
Net loss for the period		-	-	-	-	-	(2,327,619)	(2,327,619)
Total comprehensive income		-	-	-	-	-	(2,327,619)	(2,327,619)
Share repurchase, disposal and transfers Share-based payment <sup>(b)</sup>	30 32	- 880	- 728	(6,826) 7,989	- 46,222		-	(6,826) 55,819
At September 30, 2023		2,314,821	789	(9,041)	2,016,320	5,281	(25,614,296)	(21,286,126)

Advance for future capital increase. (a)

Refers to the receipt of the exercise of share options and the vesting of share-based compensation plans (Stock Options and RSU), net of income tax relating to the transfer of RSU. (b)





Statements of cash flows Periods the nine months ended September 30, 2024 and 2023 (In thousands of Brazilian reais – R\$)

· · · · · · · · · · · · · · · · · · ·	Parent co	ompany	Conso	lidated
		Nine-month p		
	September 30, 5 2024	September 30, 2023	September 30, 2024	September 30 2023
Cash flows from operating activities	(	<i>(</i>	/	
Loss for the period	(4,738,724)	(2,327,619)	(4,738,724)	(2,327,619)
esult reconciliation items				
Depreciation and amortization	-	-	1,852,037	1,820,347
Gain (loss) from impairment of assets	-	-	(21,366)	44.00
Derivative financial results, net	(174,121)	(34,835)	(53,303)	44,228
Share-based payment	-	2,362	33,014	58,043
Foreign currency exchange, net	167,600	(32,796)	3,292,158	(748,434
Financial result	235,757	416,342	3,694,275	4,173,463
Provisions, net	12	3,192	(114,666)	(134,099
Recovery of expenses and write-offs of other assets	-	-	(855,441)	169,999
Result from modification of lease and provision	-	-	(113,101)	(99,281
Result of write-offs of fixed assets, right of use, intangible assets and inventories	-	-	(22,683)	20,31
Deferred income tax and social contribution	(39,526)	-	(39,526)	
Sale and leaseback	-	-	(59,496)	
Equity	4,516,661	1,883,707	-	
econciled result	(32,341)	(89,647)	2,853,178	2,976,965
	(32,341)	(09,047)	2,000,170	2,970,90
hanges in operating assets and liabilities				
Accounts receivable	-	-	131,335	262,71
Aircraft sublease	-	-	-	19,48
Inventories	-	-	(184,482)	(30,396
Deposits	(6)	-	(286,294)	(295,785
Taxes recoverable	4,928	4,587	(1,676)	11,44
Derivative financial results, net	4,520	4,007	(51,238)	(154,699
Other assets	5,822	(2,901)		(134,099) (87,558)
Accounts payable			(224,733)	
	(3,697)	104,080	615,285	(318,594
Airport taxes and fees	-	-	78,731	373,43
Air traffic liability and loyalty program	-	-	756,811	184,40
Salaries and benefits	671	(2,734)	146,866	73,56
Taxes payable	(195)	(3,174)	(42,737)	(26,654
Provisions	-	-	(308,894)	(269,232
Other liabilities	-	-	123,509	2,794
otal changes in operating assets and liabilities	7,523	99,858	752,483	(255,066
Interest paid	(96,069)	(58,790)	(1,796,940)	(1,180,995)
et cash provided (used) by operating activities	(120,887)	(48,579)	1,808,721	1,540,904
ash flows from investing activities	(120,007)	(40,010)	1,000,721	1,040,00
			(106 027)	
Short and long-term investments	-	-	(106,037)	(050 500
Restricted cash	-	-	-	(256,536
Sale and leaseback	-	-	22,677	
Property and equipment	-	-	(531,110)	(148,994
Capitalized maintenance	-	-	(347,964)	(194,864
Intangible assets	-	-	(120,141)	(129,382
et cash used by investing activities	-	-	(1,082,575)	(729,776
ash flows from financing activities				
Loans and financing				
Proceeds	250,000	-	2,299,918	4,733,29
Repayment	(106,429)	-	(1,147,155)	(1,438,970
Costs	(4,446)	-	(47,168)	(488,812
Reverse factoring	-	-	(447,627)	(727,368
Lease	-	-	(2,200,675)	(1,673,192
Convertible debt instruments	_	(542,496)	(2,200,010)	(542,496
Related parties	(16,876)	590,594		(0+2,+30
			10	70
Advance for future capital increase	18	789	18	78
Capital increase	-	819	-	81
Treasury shares	(2,596)	(6,826)	(2,596)	(6,826
et cash provided (used) by financing activities	119,671	42,880	(1,545,285)	(142,764
Exchange rate changes on cash and cash equivalents	166	(123)	3,958	62,680
crease (decrease) in cash and cash equivalents	(1,050)	(5,822)	(815,181)	731,044
ash and cash equivalents at the beginning of the period	2,809	8,117	1,897,336	668,348
ash and cash equivalents at the end of the period	1,759	2,295	1,082,155	1,399,392
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#### Statements of value added

Periods the nine months ended September 30, 2024 and 2023 (In thousands of Brazilian reais - R\$)

		Parent c	ompany	Conso	Consolidated		
			Nine-month p	eriods ended			
	Note	September 30, 2024	September 30, 2023	September 30, 2024	September 30, 2023		
Gross sales revenue							
Passenger revenue	33	-	-	12,980,807	12,689,847		
Other revenues	33 7	-	-	1,087,494	1,081,176		
Expected loss with accounts receivable	1	-	-	496	( )		
Inputs acquired from third parties Aircraft fuel		-	-	14,068,797	13,768,116 (4,377,466)		
Materials, energy, third-party services and others		(17,973)	- 54,224	(3,449,888)	(4,431,011)		
Insurances		(4,541)		(67,252)	(46,375)		
	34	(22,514)	54,224	(7,737,927)	(8,854,852)		
Gross value added		(22,514)	54,224	6,330,870	4,913,264		
Retentions	34						
Depreciation and amortization Impairment of assets			-	(1,852,037) 21,366	(1,820,347)		
Net value added		(22,514)	54,224	4,500,199	3,092,917		
Value added received in transfers							
Equity	14	(4,516,661)	(1,883,707)	-	-		
Financial income	35	3,234	3,160	152,453	143,883		
		(4,513,427)	(1,880,547)	152,453	143,883		
Value added to be distributed		(4,535,941)	(1,826,323)	4,652,652	3,236,800		
Distribution of value added: Personnel <sup>(a)</sup>							
Salaries and wages		17,465	20,816	1,321,727	1,170,043		
Benefits		2,465	5,468	278,588	225,764		
F.G.T.S.		424	432	118,011	103,011		
	34	20,354	26,716	1,718,326	1,498,818		
Taxes, fees and contributions							
Federal <sup>(b)</sup>		(37,912)	250	230,141	248,673		
State				38,301	38,547		
Municipal		-	-	9,265	4,137		
Third party capital		(37,912)	250	277,707	291,357		
Financial expenses	35	225,508	538,411	3,878,968	4,339,550		
Derivative financial instruments, net	35	(174,121)	(34,835)	(53,303)	44,228		
Foreign currency exchange, net	35	168,954	(29,246)	3,373,158	(771,190)		
Rentals	34			196,520	161,656		
		220,341	474,330	7,395,343	3,774,244		
Own capital							
Loss for the period		(4,738,724)	(2,327,619)	(4,738,724)	(2,327,619)		

(a) Not including INSS in the amount of R\$1,494 in the parent company R\$260,127 in the consolidated, as it is in the federal tax line.(b) Includes deferred income tax and social contribution accounted for in the parent company.





AZUL S.A. Notes to the interim condensed individual and consolidated financial statements September 30, 2024

(In thousands of Brazilian reais – R\$, unless otherwise indicated)

#### **1. OPERATIONS**

Azul S.A. ("Azul"), together with its subsidiaries ("Company") is a corporation governed by its bylaws, as per Law No. 6404/76 and by the corporate governance level 2 listing regulation of B3 S.A. – Brasil, Bolsa, Balcão ("B3"). The Azul was incorporated on January 3, 2008, and its core business comprises the operation of regular and non-regular airline passenger services, cargo or mail, passenger charter, provision of maintenance and hangarage services for aircraft, engines, parts and pieces, aircraft acquisition and lease, development of frequent-flyer programs, development of related activities and equity holding in other companies since the beginning of its operations on December 15, 2008.

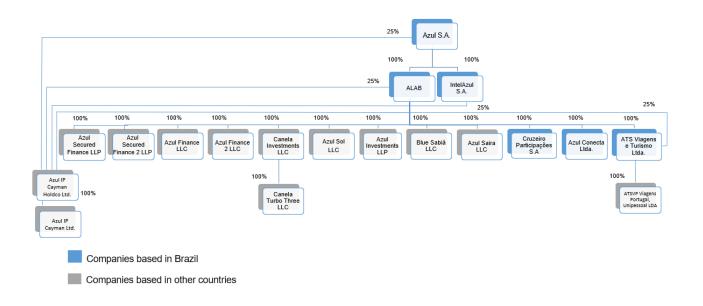
The Azul carries out its activities through its subsidiaries, mainly Azul Linhas Aéreas Brasileiras S.A. ("ALAB") and Azul Conecta Ltda. ("Conecta"), which hold authorization from government authorities to operate as airlines and ATS Viagens e Turismo Ltda ("Azul Viagens") for tourism services.

The Azul shares are traded on B3 and on the New York Stock Exchange ("NYSE") under tickers AZUL4 and AZUL, respectively.

The Azul is headquartered at Avenida Marcos Penteado de Ulhôa Rodrigues, 939, 8<sup>th</sup> floor, in the city of Barueri, state of São Paulo, Brazil.

#### **1.1 Organizational structure**

The Company organizational structure as of September 30, 2024 is as follows:







AZUL S.A. Notes to the interim condensed individual and consolidated financial statements September 30, 2024

(In thousands of Brazilian reais – R\$, unless otherwise indicated)

The table below lists the operational activities in which the Azul subsidiaries are engaged, as well as the changes in ownership that occurred in period, when applicable.

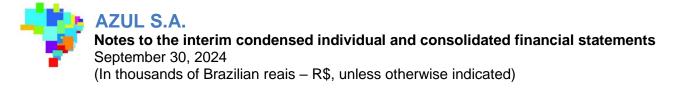
					% equity	v interest
Company	Type of investment	Main activity	State	Country	September 30, 2024	December 31, 2023
Azul IP Cayman Holdco Ltd. (Azul Cayman Holdco)	Direct	Holding of equity interests in other companies	George Town	Cayman Islands	25%	25%
Azul IP Cayman Ltd. (Azul Cayman)	Indirect	Intellectual property owner	George Town	Cayman Islands	100%	100%
IntelAzul S.A. (IntelAzul)	Direct	Frequent-flyer program	São Paulo	Brazil	100%	100%
Azul IP Cayman Holdco Ltd. (Azul Cayman Holdco)	Indirect	Holding of equity interests in other companies	George Town	Cayman Islands	25%	25%
Azul Linhas Aéreas Brasileiras S.A. (ALAB)	Direct	Airline operations	São Paulo	Brazil	100%	100%
Azul IP Cayman Holdco Ltd. (Azul Cayman Holdco)	Indirect	Holding of equity interests in other companies	George Town	Cayman Islands	25%	25%
Azul Conecta Ltda. (Conecta)	Indirect	Airline operations	São Paulo	Brazil	100%	100%
ATS Viagens e Turismo Ltda. (Azul Viagens)	Indirect	Travel packages	São Paulo	Brazil	100%	100%
ATSVP Viagens Portugal, Unipessoal LDA (Azul Viagens Portugal)	Indirect	Travel packages	Lisbon	Portugal	100%	100%
Azul IP Cayman Holdco Ltd. (Azul Cayman Holdco)	Indirect	Holding of equity interests in other companies	George Town	Cayman Islands	25%	25%
Cruzeiro Participações S.A (Cruzeiro)	Indirect	Holding of equity interests in other companies	São Paulo	Brazil	100%	100%
Azul Investments LLP (Azul Investments)	Indirect	Funding	Delaware	USA	100%	100%
Azul SOL LLC (Azul SOL)	Indirect	Aircraft financing	Delaware	USA	100%	100%
Azul Finance LLC (Azul Finance)	Indirect	Aircraft financing	Delaware	USA	100%	100%
Azul Finance 2 LLC (Azul Finance 2)	Indirect	Aircraft financing	Delaware	USA	100%	100%
Blue Sabiá LLC (Blue Sabiá)	Indirect	Aircraft financing	Delaware	USA	100%	100%
Canela Investments LLC (Canela)	Indirect	Aircraft financing	Delaware	USA	100%	100%
Canela Turbo Three LLC (Canela Turbo)	Indirect	Aircraft financing	Delaware	USA	100%	100%
Azul Saira LLC (Azul Saira)	Indirect	Aircraft financing	Delaware	USA	100%	100%
Azul Secured Finance LLP (Azul Secured)	Indirect	Funding	Delaware	USA	100%	100%
Azul Secured Finance 2 LLP (Azul Secured 2)	Indirect	Funding	Delaware	USA	100%	-

Azul Secured Finance 2 LLP was incorporated on September 17, 2024.

#### **1.2 Seasonality**

The Company's operating revenues depend substantially on the general volume of passenger and cargo traffic, which is subject to seasonal changes. Our passenger revenues are generally higher during the summer and winter holidays, in January and July respectively, and in the last two weeks of December, which corresponds to the holiday season. Considering the distribution of fixed costs, this seasonality tends to cause variations in operating results between periods of the fiscal year.





#### **2. GOING CONCERN**

#### 2.1 Management Statement

The Company's interim condensed individual and consolidated financial statements were prepared on going concern basis, which assumes that the Company will be able to fulfill its payment obligations in accordance with contracted maturities, which is confirmed by a positive trend in generating operating cash flows.

On performing the Company's going concern assessment, management considered the financial position and results of operations up to September 30, 2024, as well as other foreseen or occurred events up to the date of issuance of these interim condensed individual and consolidated financial statements.

Management understands that even with the existence of a certain degree of uncertainty regarding the Company's ability to fulfill its obligations, the renegotiations carried out between the Company and its creditors, including lessors and suppliers of aircraft services and parts ("OEMs"), as disclosed in note 39 Subsequent Events, corroborate Management's judgment regarding the Company's reasonable expectation of having sufficient resources to continue operating in the foreseeable future.

Additionally, Management's conclusion is based on the Company's business plan approved by the Board of Directors in December 2023 and the liability restructuring process described in these interim condensed individual and consolidated financial statements. The Company's business plans include planned future actions, macroeconomic and aviation sector assumptions, such as level of demand for air transport with corresponding increase in traffic and fares, estimated exchange rates and fuel prices.

Management confirms that all relevant information specific to the interim condensed individual and consolidated financial statements is being disclosed, and corresponds to that used by it in the development of its business management activities.

#### 2.2 Debt restructuring

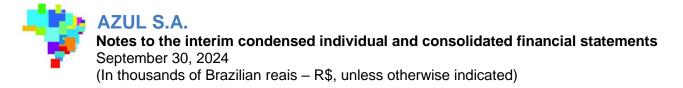
Until September 30, 2024, Azul's Management continued the process of restructuring its debts, as presented in detail in this interim condensed individual and consolidated financial statements (note 18 and 19).

#### **2.3 Extreme weather event**

During the quarter ended June 30, 2024, there was an extreme weather event with heavy rains in the central region of the State of Rio Grande do Sul in Brazil, making it impossible to provide air services due to flooding and the consequent closure of Salgado Filho Airport in Porto Alegre, the main airport in the region. The Company dedicated humanitarian efforts with the aim of supporting actions carried out by local authorities who acted in response to the emergency with the affected population. In order to face this scenario, the Company began to monitor and establish operational and financial strategies to get through this period until the resumption of operations, increasing flights to nearby cities, in order to serve affected passengers.

In October 2024, air services were gradually resumed at Salgado Filho international airport.





#### 2.4 Net working capital and capital structure

As of September 30, 2024, the Company's working capital and liquid equity position are as shown below:

Description	September 30, 2024	December 31, 2023	Variation
Net working capital	(13,510,737)	(9,704,733)	(3,806,004)
Equity	(26,035,995)	(21,327,848)	(4,708,147)

The negative variation in the balance of net working capital is mainly due to the increase in liabilities in foreign currency, due to the 12.5% devaluation of the real against the US dollar and the postponement of accounts payable payments.

The negative variation of equity is mainly due to the Company's negative financial result, which exceeds by R\$4,777,277 the operating profit due to foreign currency exchange and interest on leases, loans and financing.

# **3.** BASIS OF PREPARATION AND PRESENTATION OF THE INTERIM CONDENSED INDIVIDUAL AND CONSOLIDATED FINANCIAL STATEMENTS

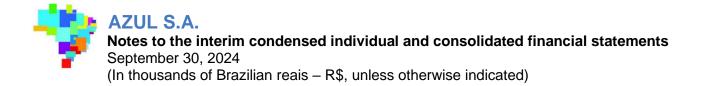
The Company's interim condensed individual and consolidated financial statements have been prepared in accordance with accounting practices adopted in Brazil and the International Financial Reporting Standards ("IFRS") issued by the International Accounting Standards Board ("IASB"), specifically IAS 34 – Interim Financial Reporting. The accounting practices adopted in Brazil include those included in the Brazilian corporation law and the technical pronouncements, guidelines and interpretations issued by the Accounting Pronouncements Committee ("CPC"), approved by the Federal Accounting Council ("CFC") and the Brazilian Securities and Exchange Commission ("CVM").

The Company's interim condensed individual and consolidated financial statements have been prepared based on the real ("R\$") as a functional and presentation currency. All currencies shown are expressed in thousands unless otherwise noted.

The Company operates mainly through its aircraft and other assets that support flight operations, making up its cash generating unit (CGU) and its only reportable segment: air transport.

The preparation of the Company's interim condensed individual and consolidated financial statements requires Management to make judgments, use estimates and adopt assumptions that affect the reported amounts of assets, liabilities, revenues, and expenses. However, the uncertainty related to these judgments, assumptions and estimates can lead to results that require a significant adjustment to the carrying amount of assets, liabilities, income and expenses in future years.





When preparing these interim condensed individual and consolidated financial statements of the Company, Management used the following disclosure criteria to understand the changes observed in the equity and in its performance, since the end of the last fiscal year ended December 31, 2023, disclosed on April 12, 2024: (i) regulatory requirements; (ii) relevance and specificity of the information on the operations; (iii) informational needs of users of the interim condensed individual and consolidated financial statements; and (iv) information from other entities participating in the passenger air transport market.

As a consequence of the improvements made to the presentation of some items in the statements of cash flows and costs and expenses by nature, the following reclassifications were carried out to ensure comparability of balances from the previous period:

	Parent company		
September 30, 2023			
As reported	Reclassifications	Reclassified	
		- (2,901)	
(2,901)	(2,901)		
Consolidated September 30, 2023			
As reported	Reclassifications	Reclassified	
(1,875)	(85,683)	- (87,558) -	
	(989,754)	(318,594) (406,152)	
	reported (2,989) 88 (2,901) (2,901) As reported (85,683) (1,875) (989,754)	reported         Reclassifications           (2,989)         2,989           88         (2,989)           (2,901)         -           (2,901)         -           Consolidated           September 30, 2023           As         reported           (85,683)         85,683           (1,875)         (85,683)           (989,754)         989,754           671,160         (989,754)	

The interim condensed individual and consolidated financial statements have been prepared based on the historical cost, except for the items significant:

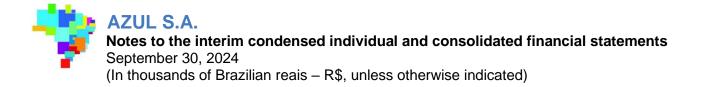
Fair value:

- Short-term investments -TAP Bond;
- Derivative financial instruments; and
- Debenture conversion right.

Other:

• Investments accounted for under the equity method.





# **3.1** Approval and authorization for issue of the interim condensed individual and consolidated financial statements

The approval and authorization for issue of these interim condensed individual and consolidated financial statements occurred at the Board of Directors' meeting held on November 13, 2024.

#### **4. MAIN ACCOUNTING PROCEDURES**

The interim condensed individual and consolidated financial statements of the company was prepared based on the main accounting procedures: practices and methods of calculating estimates adopted and presented in detail in the financial statements for the year ended December 31, 2023 and disclosed on April 12, 2024 and, therefore, must be read together.

#### 4.1 New, changes and interpretations of relevant accounting standards and pronouncements

The following accounting standards came into effect on January 1, 2024 and did not significantly impact the Company's balance sheet or income statement.

Norm	Charge
CPC 26 (R1) – equivalent to IAS 1	Classification of liabilities as current and non-current
CPC 06 (R2) – equivalent to IFRS 16	Lease liabilities in a sale and leaseback transaction
CPC 03 (R2) – equivalent to IAS 7 and CPC 40 – equivalent to IFRS 7	Reverse factoring
CPC 40 – equivalent to IFRS 7	Reverse factoring
CPC 09 (R1)	Clarification of the requirements for applying the standard and concept for preparation and dissemination.

#### 4.2 Foreign currency transactions

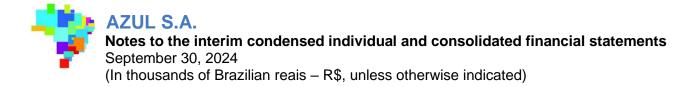
Foreign currency transactions are recorded at the exchange rate in effect at the date the transactions take place. Monetary assets and liabilities designated in foreign currency are determined based on the exchange rate in effect on the balance sheet date, and any difference resulting from currency conversion is recorded under the heading "Foreign currency exchange, net" in the statements of operation.

The exchange rates to Brazilian reais are as follows:

	Fina	Final exchange rates		
Description	September 30, 2024	September 30, December 31, 2024 2023 Variation		
U.S. dollar Euro	5.4481 6.0719	4.8413 5.3516	12.5% 13.5%	

	Average exchange rates					
	Three-month periods ended Nine-month periods ended				nded	
Description	September 30, 2024	September 30, 2023	Variation %	September 30, 2024	September 30, 2023	Variation %
U.S. dollar Euro	5.5472 6.1351	4.8803 5.3122	13.7% 15.5%	5.2445 5.7036	5.0083 5.4249	4.7% 5.1%





#### 5. CASH AND CASH EQUIVALENTS

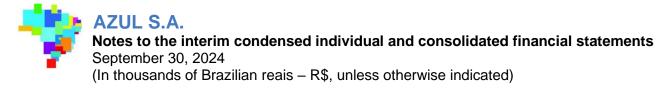
		Parent company		ny Consolidated		
Description	Weighted average rate p.a.	· · · · · · · · · · · · · · · · · · ·	December 31, 2023	September 30, I 2024	December 31, 2023	
Cash and bank deposits Cash equivalents:	-	1,017	1,709	160,088	271,857	
Bank Deposit Certificate – CDB	97.1% of CDI	-	-	654,268	1,354,020	
Repurchase agreements	94.0% of CDI	742	1,100	111,382	268,432	
Time Deposit <sup>(a)</sup>	5.0%	-	-	42,184	2,985	
Investment funds	11.0%	-	-	114,233	42	
		1,759	2,809	1,082,155	1,897,336	

(a) Investment in U.S. dollar.

#### 6. SHORT AND LONG-TERM INVESTMENTS

			Consolidated	
Description	Weighted average rate p.a.	Maturity	September 30, 2024	December 31, 2023
TAP Bond	7.5%	Mar-26	912,923	780,312
Investment funds	18.3%	Jun-26	110,876	-
			1,023,799	780,312
Current Non-current			56,980 966,819	- 780,312





#### **7. ACCOUNTS RECEIVABLE**

	Consolidated	
Description	September 30, D 2024	December 31, 2023
Local currency		
Credit card companies	340,784	498,609
Cargo and travel agencies	315,534	282,654
Travel package financing entities	-	29,203
Loyalty program partners	88,034	114,932
Others	33,917	40,121
Total local currency	778,269	965,519
Foreign currency		
Credit card companies	16,580	18,556
Reimbursement receivable for maintenance reserves	80,624	57,528
Airline partner companies	4,213	8,612
Clearinghouse - agencies and cargo	28,452	30,533
Others	475,337	55,894
Total foreign currency	605,206	171,123
Total	1,383,475	1,136,642
Allowance for losses	(26,738)	(27,234)
Total net	1,356,737	1,109,408

The increase in "Other" accounts receivable in foreign currency mainly refers to contractual guarantees from aeronautical manufacturers.

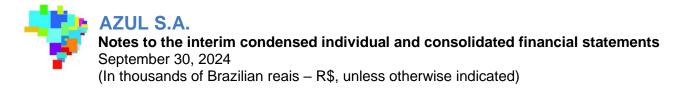
In Brazil, credit card receivables are not exposed to credit risk of the cardholder. The balances can easily be converted into cash, when necessary, through advance payment with credit card companies.

During the nine months ended September 30, 2024, the Company anticipated the receipt of R\$8,859,779 in accounts receivable from credit card administrators, without right of return, with an average cost of 0.9% p.m. on the anticipated amount. On the same date, the balance of accounts receivable is net of R\$3,027,182 due to such advances (R\$3,349,391 on December 31, 2023).

The breakdown of accounts receivable by maturity, net of allowances for losses:

	Consolidated	
Description	September 30, Decer 2024 2	mber 31, 023
Not past due Over 1 to 90 days	175,553	970,145 122,040
Over 90 days Total	<u>113,196</u> 1,356,737 1	17,223
10101	1,000,707	,100,400





The movement of allowances for losses is presented below:

	Consolidated	
Description	September 30, 2024	September 30, 2023
Balances at the beginning the period	(27,234)	(24,084)
Additions	(22,176)	(24,390)
Reversal	22,257	20,446
Write-off of uncollectible amounts	415	1,037
Balances at the end of the period	(26,738)	(26,991)

#### **8.** AIRCRAFT SUBLEASE

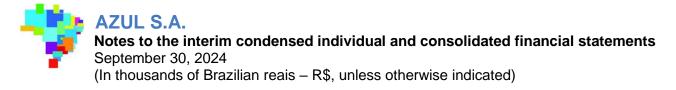
	Consolidated
Description	September 30, December 31, 2024 2023
2024	- 15,386
2025	- 15,386
2026	- 4,001
Gross sublease	- 34,773
Accrued interest	- (3,971)
Net sublease	- 30,802
Current	- 14,592
Non-current	- 16,210

As of September 30, 2024, the Company did not have sublease contracts.

#### **9. INVENTORIES**

	Consolidated	
	September 30, December 31,	
Description	2024	2023
Maintenance materials and parts	1,049,360	825,499
Flight attendance, uniforms and others	33,593	21,367
Provision for losses	(56,448)	(47,658)
Total net	1,026,505	799,208





#### **10. DEPOSITS**

	Parent c	ompany	Consol	idated
Description	September 30, 2024	December 31, 2023	September 30, 2024	December 31, 2023
Security deposits Maintenance reserves		7,872	548,674 2,563,937	418,537 2,153,310
Total		7,872	3,112,611	2,571,847
Provision for loss		-	(295,985)	(278,352)
Total net		7,872	2,816,626	2,293,495
Current Non-current	:	7,802 70	596,415 2,220,211	515,692 1,777,803

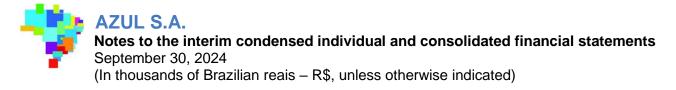
The movement of security deposits and maintenance reserves is as follows:

	Parent company		Consolidated		
Description	Security deposits	Security deposits	Maintenance reserves	Total	
At December 31, 2023	7,872	418,537	1,874,958	2,293,495	
Additions Returns Provision movement Use by the lessor Foreign currency exchange	- (8,887) 6 - 1,009	133,627 (47,013) - - 43,523	257,686 (108,542) 18,346 (10,511) 236,015	391,313 (155,555) 18,346 (10,511) 279,538	
At September 30, 2024	-	548,674	2,267,952	2,816,626	
At September 30, 2024 Current Non-current At December 31, 2023 Current Non-current	- - 7,802 70	60,729 487,945 64,788 353,749	535,686 1,732,266 450,904 1,424,054	596,415 2,220,211 515,692 1,777,803	

The movement of the allowance for maintenance reserves losses is as follows:

	Consol	idated
Description	September 30, 2024	September 30, 2023
Balances at the beginning of the period	(278,352)	(446,342)
Additions	(57,752)	(44,277)
Reversals	69,029	16,402
Use by the lessor	7,069	64,623
Foreign currency exchange	(35,979)	20,204
Balances at the end of the period	(295,985)	(389,390)





#### **11. TAXES RECOVERABLE**

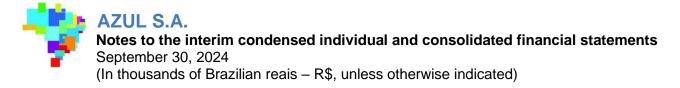
	Parent of	company	Conso	onsolidated	
Description	September 30, 2024	December 31, 2023	September 30, 2024	December 31, 2023	
PIS and COFINS IRPJ and CSLL	- 38	۔ 4,917	75,845 17,263	73,029 8,315	
ICMS	-	-	17,516	19,940	
Taxes withheld	18	67	114,683	121,216	
Allowance for withheld taxes losses Others	-	-	(4,607) 846	(3,875) 808	
	56	4,984	221,546	219,433	

#### **12. ADVANCE TO SUPPLIERS**

	Cons	olidated
Description	September 30, 2024	December 31, 2023
Local currency	82,159	118,442
Foreign currency	112,449	102,609
	194,608	221,051

These amounts are presented net of allowance for losses in the amount of R\$49,120 (R\$28,676 as of December 31, 2023).



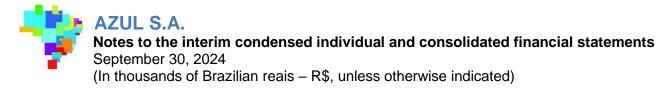


#### **13. INCOME TAX AND CONTRIBUTION**

#### **13.1 Breakdown of deferred taxes**

	Pa	rent compa	any	Consolidated			
Description	December 31, 2023	Profit or loss	September 30, 2024	December 31, 2023	Profit or loss	September 30, 2024	
Deffered liabilities							
Breakage Foreign currency exchange Leases Others	- (191,219) - -	- (224,828) - -	- (416,047) - -	(195,923) (191,219) (3,034,585) (1,057)	(50,891) (224,828) (396,164) -	(416,047)	
Total	(191,219)	(224,828)	(416,047)		(671,883)	· · · ·	
Deffered assets							
Impairment Financial instruments	-	-	-	48,889 21,112	(7,265) 18,809	•	
Foreign currency exchange Provisions	149,986 1,707	264,207 (575)	414,193 1,132		264,207 168,015	,	
Leases Others	-	- 722	- 722	4,199,370	613,528 -		
	151,693	264,354	416,047	5,823,346	1,057,294	6,880,640	
Deferred tax asset reducer	-	-	-	(2,440,088)	(345,885)	(2,785,973)	
Total	151,693	264,354	416,047	3,383,258	711,409	4,094,667	
Total income tax and deferred social contribution		20 500			20 500		
	(39,526)	39,526	-	(39,526)	39,526	-	



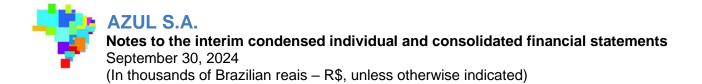


#### **13.2** Reconciliation of the effective income tax rate

		Parent company			
	Three-month pe	eriods ended	Nine-month pe	eriods ended	
Description	September 30, S 2024	eptember 30, 9 2023	September 30, 2024	September 30, 2023	
Profit (loss) before income tax and social contribution Combined nominal tax rate	121,186 34%	(1,614,898) 34%	(4,778,250) 34%	(2,327,619) 34%	
Taxes calculated at nominal rates	(41,203)	549,065	1,624,605	791,390	
Adjustments to determine the effective rate					
Equity	126,518	(485,790)	(1,535,665)	(640,460)	
Unrecorded and recorded benefit no tax losses and temporary differences	(13,024)	(160,797)	(80,171)	(132,351)	
Mark to market of convertible instruments Permanent differences	(62,237) (10,054)	103,588 (6,066)	59,201 (28,444)	11,844 (30,423)	
	-	-	39,526	-	
Deferred income tax and social contribution	<u> </u>	-	39,526	-	
	-	-	39,526	-	

	Consolidated				
	Three-month pe	eriods ended	Nine-month pe	eriods ended	
Description	September 30, S 2024	eptember 30, 9 2023	September 30, 2024	September 30, 2023	
Profit (loss) before income tax and social contribution Combined nominal tax rate	121,871 34%	(1,614,898) 34%	(4,777,277) 34%	(2,327,619) 34%	
Taxes calculated at nominal rates	(41,436)	549,065	1,624,274	791,390	
Adjustments to determine the effective rate Unrecorded and recorded benefit no tax losses and temporary differences	124,048	(670,442)	(1,634,079)	(829,964)	
Mark to market of convertible instruments Permanent differences	(62,237) (11,462)	103,588 9,736	59,201 (31,152)	11,844 10,173	
Others	(9,598)	8,053	20,309	16,557	
	(685)	-	38,553	-	
Current income tax and social contribution Deferred income tax and social contribution	(685)	-	(973) 39,526	:	
	(685)	-	38,553	-	





The Company has tax losses that are available indefinitely for offset against 30% of future taxable profits on which deferred income tax and social contribution assets have not been created, as it is not likely that future taxable profits will be available for the Company to use them, as below:

	Parent company		Consolidated	
Description	September 30,	December 31,	September 30,	December 31,
	2024	2023	2024	2023
Tax losses and negative bases	1,113,643	924,637	20,742,901	18,325,916
Tax loss (25%)	278,411	231,159	5,185,725	4,581,479
Negative social contribution base (9%)	100,228	83,217	1,866,861	1,649,332

#### **14. INVESTMENTS**

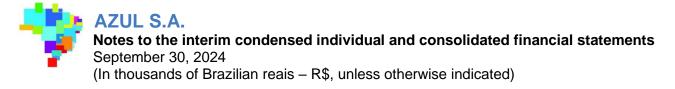
#### **14.1 Direct investments**

	Company ec		
Description	Paid-up capital	Voting capital	Equity
December 31, 2023 ALAB IntelAzul Goodwill – IntelAzul Azul Cayman Holdco Total	100% 100% 100% 25%	100% 100% 100% 25%	(20,130,955) (20,209) 780,991 - (19,370,173)
September 30, 2024 ALAB IntelAzul Goodwill – IntelAzul Azul Cayman Holdco Total	100% 100% 100% 25%	100% 100% 100% 25%	(24,612,826) (21,422) 780,991 - (23,853,257)

#### **14.2 Movement of the investments**

Description	ALAB	IntelAzul	Total
December 31, 2023	(20,130,955)	760,782	(19,370,173)
Equity Share-based payment	(4,515,448) 33,577	(1,213)	(4,516,661) 33,577
September 30, 2024	(24,612,826)	759,569	(23,853,257)
Investments Provision for loss on investment			759,569 (24,612,826)



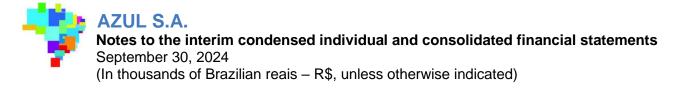


#### **15. PROPERTY AND EQUIPMENT**

			Consolidate	ed		
Description	Weighted average rate (p.a.)	December 31, 2023	Acquisitions	Write-offs	Transfers <sup>(a)</sup>	September 30, 2024
Cost						
Equipment – flight		2,036,144	249,416	(74,049)	(39,581)	2,171,930
Equipment – others		195,810	20,132	(3,174)	-	212,768
Aircraft, engines and simulators		593,953	114,707	(112,314)	-	596,346
Improvements		555,412	49,816	(5,400)	59,574	659,402
Maintenance		44,016	72,250	-	-	116,266
Others		29,231	3,621	(3,229)	-	29,623
Construction in progress		96,095	16,614	(63,881)	(28,528)	20,300
Advance payments for acquisition of aircraft		298,040	595,491	-	-	893,531
		3,848,701	1,122,047	(262,047)	(8,535)	4,700,166
Depreciation						
Equipment – flight	8%	(785,204)	(118,665)	26,729	-	(877,140)
Equipment – others	13%	(120,860)	(19,464)	3,162	-	(137,162)
Aircraft, engines and simulators	7%	(271,104)	(30,696)	-	-	(301,800)
Improvements	13%	(188,987)	(53,772)	4,764	-	(237,995)
Maintenance	26%	(19,616)	(8,645)	-	-	(28,261)
Others	8%	(23,289)	(1,856)	3,223	-	(21,922)
		(1,409,060)	(233,098)	37,878	-	(1,604,280)
Property and equipment		2,439,641	888,949	(224,169)	(8,535)	3,095,886
Impairment		(143,790)	-	21,366	-	(122,424)
Total property and equipment, net		2,295,851	888,949	(202,803)	(8,535)	2,973,462

(a) The transfer balances are between the groups "Aircraft sublease ", "Inventories", "Right-of-use assents" and "Other assets".

During the nine months ended September 30, 2024, the Company carried out "sale and leaseback" transactions for two engines, where the revenue, net of sales costs, corresponds to a gain of R\$59,496 (there were no operations of this nature on September 30, 2023) and is recognized under the heading "Other costs of services provided".



#### **16. RIGHT-OF-USE ASSETS**

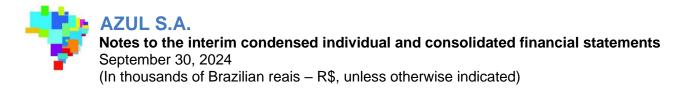
		Consolidated								
Description	Weighted average rate (p.a.)	December 31, 2023	Acquisi- tions	Write-offs	Modifica- tions	Transfers <sup>(a)</sup>	September 30, 2024			
Cost Aircraft, engines and simulators Maintenance		14,279,939 1,552,036	1,474,063 478.048	( , ,	206,992 (12,383)	,	15,654,409 1,978,383			
Restoration Others		1,699,610 324,650	374,593 34,022	(38,988)	(70,504) 1,784	-	1,964,711 355,253			
Depreciation		17,856,235	2,360,726	(456,342)	125,889	66,248	19,952,756			
Aircraft, engines and simulators Maintenance	8% 21%	(7,417,554) (616,379)	(874,411) (246,869)		-	-	(7,919,132) (823,930)			
Restoration Others	24% 18%	(701,501) (109,243)	(303,234) (44,019)	37,130 2,298	104,101 -	-	(863,504) (150,964)			
		(8,844,677)	(1,468,533)	451,579	104,101	-	(9,757,530)			
Right-of-use assets, net		9,011,558	892,193	(4,763)	229,990	66,248	10,195,226			

(a) The transfer balances are between the groups "Aircraft sublease", "Inventories", "Other assets" and "Property and equipment".

#### **17. INTANGIBLE ASSETS**

		Consolidated							
Description	Weighted average rate (p.a.)	December 31, 2023	Acqui- sitions	Write-offs	September 30, 2024				
Cost									
Goodwill		901,417	-	-	901,417				
Slots		126,547	-	-	126,547				
Software		776,311	208,194	(157,922)	826,583				
		1,804,275	208,194	(157,922)	1,854,547				
Amortization Software	28%	(341,028)	(151,581)	157,328	(335,281)				
		(341,028)	(151,581)	157,328	(335,281)				
Total intangible assets, net		1,463,247	56,613	(594)	1,519,266				

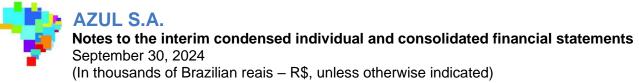




#### **18. LOANS AND FINANCING**

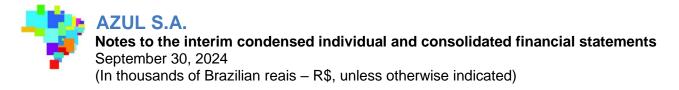
				Parent company						
Description	Average nominal rate p.a.	Effective ratem p.a	Maturity	December 31, 2023	Funding (–) costs	Payment of principal	Payment of interest	Interest incurred	Amortized cost	September 30, 2024
In local currency - R\$										
Debentures	CDI + 6.0%	17.3%	Nov-24	-	245,554	(106,429)	(19,687)	20,142	4,446	144,026
Total in R\$				-	245,554	(106,429)	(19,687)	20,142	4,446	144,026
Current Non-current				-						144,026





					Consolida	ited						
Description	Average nominal rate p.a.	Effective rate p.a.	Maturity	December 31, 2023	Funding (–) costs	Payment of principal	Payment of interest	Interest incurred	Foreign currency exchange	Effects of restructuring		September 30, 2024
In foreign currency – US\$												
Senior notes – 2024	5.9%	6.3%	Oct-24	332,099	-	-	(10,331)	15,453	42,051	-	743	380,015
Senior notes – 2026	7.3%	7.8%	Jun-26	152,572	-	-	(6,172)	9,541	19,089	-	486	175,516
Senior notes – 2028	11.9%	13.3%	Aug-28	3,922,731	727,296	-	(442,592)	455,580	578,291	-	27,134	5,268,440
Senior notes – 2029	11.5%	11.5%	May-29	1,165,545	-	-	(107,177)	108,364	144,900	-	-	1,311,632
Senior notes – 2030	10.9%	10.9%	May-30	2,777,513	-	-	(241,657)	244,333	345,453	-	-	3,125,642
	Sofr 1M + 4.6%		May-26	79,086	382,492	-	(21,514)	24,794	22,690		-	487,548
Aircreft annings and athens	Sofr 3M + 2.6%	11.3% 5.9%	Jun-27	-	53,936	(5,626)	· · /	312	155		61	48,757
Aircraft, engines and others	4.9%	5.9%	Mar-29	<u>284,279</u> 8,713,825	- 1,163,724	(152,382) (158,008)	( : ,	7,071 865,448	24,936 1,177,565		902 29,326	155,710 10,953,260
In local currency - R\$												
Working capital	CDI + 1.6%	20.0%	Jan-25	29,648	982,796	(477,191)	(9,811)	26,240	-	-	13,439	565,121
Debentures	CDI + 5.5%	16.7%	Dec-28	919,072	542,660	(494,105)	(109,373)	101,494	-	18,173	14,319	992,240
Aircraft, engines and others	Selic + 5.5%	10.0%	May-25	12,771	-	(3,902)	(3,552)	1,145	-	-	24	6,486
	6.5%	6.5%	Mar-27	23,596	-	(13,949)	(861)	780	-	-	-	9,566
				985,087	1,525,456	(989,147)	(123,597)	129,659	-	18,173	27,782	1,573,413
Total in R\$				9,698,912	2,689,180	(1,147,155)	(962,217)	995,107	1,177,565	18,173	57,108	12,526,673
Current				1,100,051								1,560,684
Non-current				8,598,861								10,965,989





#### 18.1 Schedule of amortization of debt

	Parent company
Description	September 30, 2024
2024	144,026

There was no comparative balance as of December 31, 2023.

	Consolidated
Description	September 30, December 31, 2024 2023
2024 2025 2026 2027 2028 After 2028	665,5061,100,0511,033,942222,201926,521355,930150,020116,1465,354,6153,998,1424,396,0693,906,44212,526,6739,698,912
Current Non-current	1,560,684 1,100,051 10,965,989 8,598,861

#### 18.2 New funding

#### 18.2.1 Senior notes 2028

In February 2024, the subsidiary Azul Secured issued additional notes in the principal amount of R\$740,585 (equivalent to US\$148,700), with funding costs of R\$13,289. These notes were issued to qualified institutional investors and there was no change in payment and interest conditions.

#### **18.2.2** Aircraft, engines and others

During the three quarters of 2024, the subsidiary Azul Finance raised R\$77,175, R\$143,933 and R\$161,384 (equivalent to US\$15,548, US\$28,121 and US\$28,874) respectively, with interest equivalent to Sofr 1M + 4.6% p.a., payment monthly interest and maturity in May 2026.

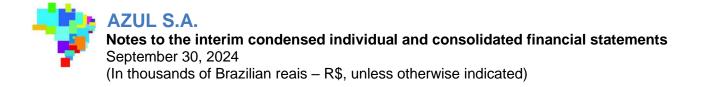
During the third quarter of 2024, the subsidiary Azul Investments raised R\$56,148 (equivalent to US\$10,293), with funding costs of R\$2,212, with interest equivalent to Sofr 3M + 2.6% p.a., quarterly interest payments and maturity in June 2027.

#### **18.2.3 Working capital**

In March 2024, the subsidiary ALAB funding R\$450,000, with costs of R\$1,802, with interest equivalent to CDI+1.5% p.a. and single payment of interest and principal in the second quarter of 2024. In April 2024, the debt was renegotiated, resulting in the postponement of the payment deadline to June 2024 with additional costs of R\$2,354. In June 2024, the balance was paid off.

In June 2024, the subsidiary ALAB funding R\$556,000, with costs of R\$19,048, interest equivalent to CDI+1.6% p.a. and single payment of interest and principal in January 2025.





#### **18.2.4 Debentures**

In March 2024, the Board of Directors approved the issuance of simple debentures not convertible into shares, of the type with real guarantee, with additional personal guarantee, in a single series by Azul, in the total amount of R\$250,000, with costs of R\$4,446, nominal unit value of R\$1, interest equivalent to CDI+6.0% p.a., payment of quarterly interest and maturity in March 2027. In September 2024, the maturity was changed to November 2024. In October 2024, the balance was paid off.

In June 2024, the Board of Directors approved the issuance of simple debentures not convertible into shares, of the type with real guarantee, with additional personal guarantee, in a single series, from the subsidiary ALAB, in a total value of up to R\$600,000. In June and July 2024, the subsidiary ALAB issued respectively the amount of R\$283,333 and R\$20,000, with costs of R\$3,417 and R\$213 respectively, nominal unit value of R\$1, interest equivalent to CDI+6.3% p.a., monthly amortization and maturity in June 2026.

#### **18.3 Renegotiations**

The loans and financing below were renegotiated and In accordance with CPC 48 – Financial Instruments, equivalent to IFRS 9, the Company concluded that the renegotiation does not fall within the scope of debt extinguishment.

#### 18.3.1 Working capital

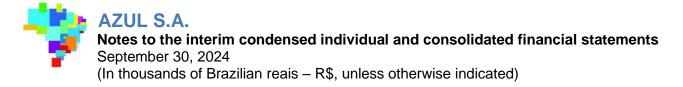
In April 2024, the subsidiary ALAB renegotiated the R\$450,000 operation, resulting in the postponement of the payment deadline to June 2024 with additional costs of R\$2,354. In June 2024, the balance was paid off.

#### **18.3.2 Debentures**

During the second quarter, the subsidiary ALAB renegotiated the terms of the debentures, with a total value of R\$700,000, with costs of R\$2,597 in order to postpone the due date of the principal installments from 2024 to March 2025. There was no change in rates of interest.

In September 2024, the Company renegotiated the terms of the simple debentures not convertible into shares, with a total value of R\$250,000, in order to postpone the maturity date to November 2024. In October 2024, the balance was paid off.



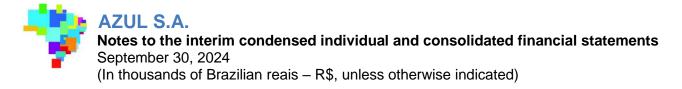


#### **18.4 Covenants**

The Company measures restrictive clauses ("covenants") in some of its loan and financing contracts, as shown below:

Covenant related to:	Frequency of measurement	Indicators needed to a measurement	Reached
2 <sup>th</sup> ASA debentures_ issue	Monthly	(i) Immediate Liquidity exceeding R\$1 billion.	Reached
	Quarterly	(ii) Leverage: equal to or less than 3.75x, with said ratio being obtained by adjusted net debt / adjusted EBITDA.	Waiver
Quarterly 12 <sup>th</sup> ALAB		(i) Immediate Liquidity exceeding R\$1 billion.	Reached
debentures issue	Annual	(ii) Leverage: equal to or less than 3.75x, as of December 31, 2024, with said ratio being obtained by adjusted net debt / adjusted EBITDA.	-
9 <sup>th</sup> and 10 <sup>th</sup> ALAB issue	Annual	<ul> <li>(i) adjusted debt service coverage ratio (ICSD) equal to or greater than 1.2;</li> <li>(ii) financial leverage less than or equal to 6.5 in 2023; 5.0 in 2024 and 2025; and 4.5 in 2026 and 2027.</li> </ul>	-
	Quarterly	(i) The total cash balance on the last day of the quarter is not less than R\$1 billion.	Reached
Aircraft, engines and others	Annual	(ii) Leverage: equal to or less than 5.50, with the referred Index being obtained by net debt / EBITDA on the last day of the year.	-
	Annual	<ul><li>(i) adjusted debt service coverage ratio (ICSD) equal to or greater than 1.2;</li><li>(ii) financial leverage less than or equal to 6.5.</li></ul>	-



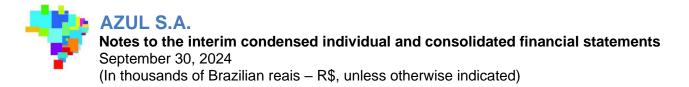


## **19. LEASES**

In 2023, the Company defined the renegotiation conditions and began to sign definitive agreements with the lessors, who agreed to receive negotiable debt securities maturing in 2030 ("Notes") and debt with the possibility of settlement in Azul preferred shares or cash, at the discretion of the Company ("Convertible to equity"). During the nine months ended September 30, 2024 the Company renegotiated 17 lease contracts under these conditions.

	Parent co	ompany	Consolidated		
Description	September 30, E 2024	December 31, S 2023	eptember 30, 2024	December 31, 2023	
Leases Leases – Notes	-	-	14,267,777 1,162,157	12,455,827 1,030,845	
Leases – Convertible to equity	2,341,009	1,659,739	2,341,009	1,659,739	
	2,341,009	1,659,739	17,770,943	15,146,411	
Current Non-current	873,979 1,467,030	216,388 1,443,351	4,793,423 12,977,520	3,687,392 11,459,019	





## 19.1 Leases

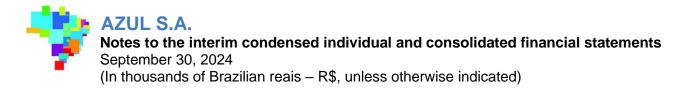
	Consolidated										
Description	Average remaining term	Weighted average rate p.a.	December 31, 2023	Additions	Modifications	Payments	Interest incurred	Transfers <sup>(a)</sup>	Write-offs	Foreign currency exchange	September 30, 2024
Lease without purchase option:											
Aircraft, engines and simulators	8.0	15.9%	11,567,882	1,459,318	181,812	(2,307,820)	1,357,052	(287,035)	(17,942)	1,412,022	13,365,289
Others	4.3	10.8%	237,254	34,022	1,784	(49,626)	17,573	-	(4,117)	18,407	255,297
Lease with purchase option:											
Aircraft, engines and simulators	4.3	13.6%	650,691	-	5,392	(155,985)	66,972	-	-	80,121	647,191
Total			12,455,827	1,493,340	188,988	(2,513,431)	1,441,597	(287,035)	(22,059)	1,510,550	14,267,777
Current			3,349,056								3,812,070
Guirent											, ,
Non-current			9,106,771								10,455,707

(a) Transfer balances are between the "Leases" classifications.

#### 19.2 Leases – Notes

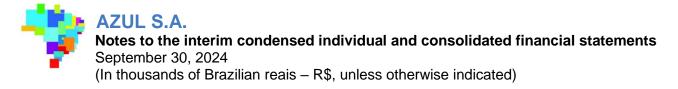
Consolidated									
Description	Average remaining term	_	December 31, 2023	Payments	Interest incurred	Foreign currency exchange	September 30, 2024		
Financing with lessors – Notes	5.8	14.8%	1,030,845	(113,114)	116,712	127,714	1,162,157		
Total			1,030,845	(113,114)	116,712	127,714	1,162,157		
Current Non-current			121,948 908,897				107,374 1,054,783		





# **19.3 Leases – Convertible to equity**

Parent Company and Consolidated									
		Weighted							
	Average	average rate	December 31,		Interest	(-)	Foreign currency	September 30,	
Description	remaining term	p.a	2023	Payments	incurred	Transfers <sup>(a)</sup>	exchange	2024	
Financing with lessors – Convertible to equity	2.9	14.4%	1,659,739	(61,245)	213,902	287,035	241,578	2,341,009	
Total			1,659,739	(61,245)	213,902	287,035	241,578	2,341,009	
Current			216,388					873,979	
Non-current			1,443,351					1,467,030	
(a) Transfer balances are between the "Leases" classification	ons.		.,,					.,,	



# 19.4 Schedule of amortization of leases

	Consol	idated
Description	September 30, 2024	December 31, 2023
2024	1,455,532	, ,
2025 2026	3,448,175 3,189,345	2,615,718
2027 2028	2,783,189 2,510,501	, ,
After 2028	10,332,901	, ,
Minimum lease payments Financial charges	23,719,643 (9,451,866)	
Present value of minimum lease payments	14,267,777	
Current Non-current	3,812,070 10,455,707	, ,

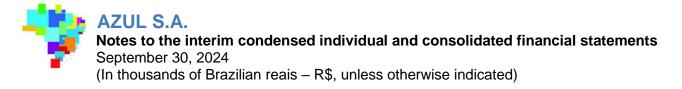
# 19.5 Schedule of amortization of leases – Notes

	Consol	Consolidated			
Description	September 30, 2024	December 31, 2023			
2024	29,226	130,432			
2025	116,904	103,883			
2026	116,904	103,883			
2027	116,904	103,883			
2028	116,904	103,883			
After 2028	1,734,077	1,540,940			
Minimum lease payments	2,230,919	2,086,904			
Financial charges	(1,068,762)	(1,056,059)			
Present value of minimum lease payments	1,162,157	1,030,845			
Current	107,374	121,948			
Non-current	1,054,783				

## **19.6 Schedule of amortization of leases – Convertible to equity**

	Parent company and consolidated
Description	September 30, December 3 2024 2023
2024	205,603 235,89
2025	953,070 726,24
2026	953,070 726,24
2027	687,605 490,34
Minimum lease payments	2,799,348 2,178,73
Financial charges	(458,339) (519,000
Present value of minimum lease payments	2,341,009 1,659,73
Current	873,979 216,38
Non-current	1,467,030 1,443,35





## **19.7 Covenants**

In the quarter, the Company does not measure covenants in its lease contracts, therefore, the related debt continues to be classified in these interim condensed individual and consolidated financial statements in accordance with the contractual flow originally established.

# 20. CONVERTIBLE DEBT INSTRUMENTS

Parent Company and Consolidated									
Description	Average nominal rate p.a.	Effective rate p.a <sup>(a)</sup>	Maturity	· · · · · · · · · · · · · · · · · · ·	Variation of conversion right				September 30, 2024
In foreign currency – US\$									
Debentures	12.3%	12.3%	Oct-28	1,201,610	(174,121)	(76,382)	198,406	90,627	1,240,140
Total in R\$				1,201,610	(174,121)	(76,382)	198,406	90,627	1,240,140
Current Non-current				25,807 1,175,803					69,019 1,171,121

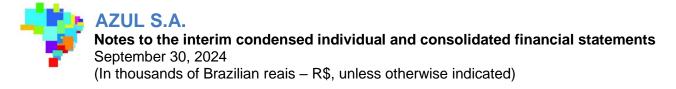
(a) Does not consider the conversion right.

The balance includes the right to convert the debt into Company shares in the amount of R\$314,654 (R\$488,775 as of December 31, 2023).

## 20.1 Schedule of amortization

		npany and lidated
Description	September 30, 2024	December 31, 2023
2024 2028	69,019 1,171,121	25,807 1,175,803
	1,240,140	1,201,610
Current Non-current	69,019 1,171,121	25,807 1,175,803





# 21. ACCOUNTS PAYABLE

	Parent	company	Consolidated		
Description	September 30, 2024	December 31, 2023	September 30, 2024	December 31, 2023	
Accounts payable Accounts payable – Notes	6,861 -	10,651 -	4,310,138 444,492	3,077,225 401,702	
Accounts payable – Convertible to equity	147,933	119,841	147,933	119,841	
	154,794	130,492	4,902,563	3,598,768	
Current Non-current	49,122 105,672	10,651 119,841	3,703,328 1,199,235	2,277,841 1,320,927	

## 22. REVERSE FACTORING

The Company promotes negotiations with suppliers with the aim of extending their payment terms. In this way, agreements were signed with financial institutions that allow their suppliers to advance the payment titles, mainly fuel, with interest rates reanging from 1.19% and 1.30% p.m.

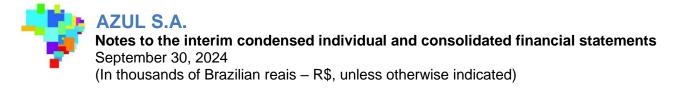
	Consolidated								
Description	December 31, 2023	Addition	Payment	Interest paid	Interest incurred	September 30, 2024			
Reverse factoring	290,847	208,804	(447,627)	(12,256)	10,203	49,971			
	290,847	208,804	(447,627)	(12,256)	10,203	49,971			

# 23. DERIVATIVE FINANCIAL INSTRUMENTS

		Consolidated						
Changes in fair value	Forward - fuel	Option fuel	Conversion right debentures <sup>(a)</sup>	Total				
At December 31, 2023	(60,102)	12,266	(488,775)	(536,611)				
Gains (losses) recognized in result Payments (receipts)	(109,947) 52,633	(10,871) (1,395)	174,121 -	53,303 51,238				
At September 30, 2024	(117,416)	-	(314,654)	(432,070)				
Obligations with current derivative financial instruments Non-current convertible debt instruments	(117,416)	-	(314,654)	(117,416) (314,654)				
	(117,416)	-	(314,654)	(432,070)				

(a) Balance recorded in the parent company.





# 24. AIRPORT TAXES AND FEES

	Consc	lidated
Description	September 30, 2024	December 31, 2023
Government installment payment program federal Airport fees Boarding tax Other taxes	852,186 319,527 242,364 25,708	97,271 1,393,243 248,689 20,880
	1,439,785	1,760,083
Current Non-current	691,833 747,952	588,404 1,171,679

# 25. AIR TRAFFIC LIABILITY AND LOYALTY PROGRAM

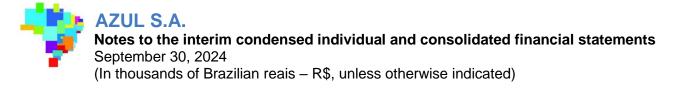
	Conse	olidated
Description	September 30, 2024	December 31, 2023
Air traffic liability and loyalty program Breakage	6,538,932 (725,924)	, ,
	5,813,008	5,205,876
Average use term <sup>(a)</sup>	63 days	56 days

(a) Does not consider the loyalty program.

# 26. SALARIES AND BENEFITS

	Parent c	ompany	Consolidated		
Description	September 30, 2024	December 31, 2023	September 30, 2024	December 31, 2023	
Salaries and benefits Share-based payment	3,015	2,344	564,173 157	473,060 1,737	
	3,015	2,344	564,330	474,797	





# **27. TAXES PAYABLE**

	Parent o	ompany	Consolidated		
Description	September 30,	December 31,	September 30,	December 31,	
	2024	2023	2024	2023	
Government installment payment program federal	-	-	156,653	157,970	
PIS and COFINS	7	2	84	4,231	
Taxes withheld	715	421	75,868	76,520	
Import taxes	11	83	10,491	13,483	
Others	-	-	3,784	2,251	
	733	506	246,880	254,455	
Current	733	506	168,854	142,168	
Non-current		-	78,026	112,287	

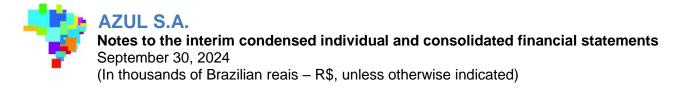
## 28. PROVISIONS

# 28.1 Composition of provisions

	Consolidated			
Description	Return of aircrafts and engines <sup>(a)</sup>	Tax, civil, labor and risks <sup>(b)</sup>	Post- employment benefit	Total
At December 31, 2023	2,573,170	557,773	9,910	3,140,853
Additions Write-offs Interest incurred Foreign currency exchange	302,503 (74,076) 104,066 336,083	82,381 (234,818) (27,453) -	116 - 729 -	385,000 (308,894) 77,342 336,083
At September 30, 2024	3,241,746	377,883	10,755	3,630,384
At September 30, 2024 Current Non-current	346,565 2,895,181	315,984 61,899	- 10,755	662,549 2,967,835
At December 31, 2023 Current Non-current	497,525 2,075,645	238,905 318,868	- 9,910	736,430 2,404,423

(a) (b) Nominal discount rate 10.7% p.a. (10.7% p.a. on December 31, 2023). Considers provision for civil risks in the amount of R\$42 in the parent company (R\$30 as of December 31, 2023).





## 28.1.1 Tax, civil and labor risks

The balances of the proceedings with estimates of probable and possible losses are shown below:

		Conse	olidated		
	Probat	ole loss	Possible loss		
Description	September 30, 2024	September 30, December 31, 2024 2023		December 31, 2023	
Тах	239,293	284,638	703,234	432,109	
Civil	72,951	131,464	108,846	49,930	
Labor	65,639	141,671	179,862	68,789	
	377,883	557,773	991,942	550,828	

## 28.1.1.1 Taxes

During the third quarter of 2024, the Company became aware of processes with an estimated possible loss that deal with offsets, partially or not approved, of federal credits, in the amount of R\$254,877.

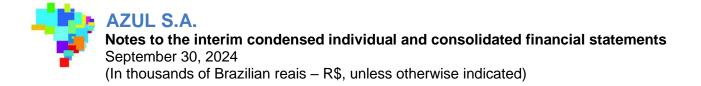
## 28.1.1.2 Cível

During second the quarter of 2024, the Company changed the risk of lawsuits involving flight delays and cancellations from probable to possible after a detailed analysis of recent court decisions.

### 28.1.1.3 Labor

During the second quarter of 2024, the Company changed the risk of a process involving crew hours on the ground, from probable to possible, taking into account the current stage of the process.





# 29. RELATED-PARTY TRANSACTIONS

### 29.1 Transactions between companies

Observing accounting standards, such transactions were duly eliminated for consolidation purposes:

Parent company					
Creditor	Debtor	Type of operation	September 30, 2024	December 31, 2023	
Azul	Investment	Debt securities exchange offers – costs	9,524	8,464	
Azul	Secured	Issuance of debt securities 2028 – costs	9,079	6,676	
Azul	ALAB	Renegotiation of accounts payable – Convertible to equity	147,933	119,841	
Azul	ALAB	Renegotiation of lease – Convertible to equity	2,341,009	1,659,739	
Azul	ALAB	Loan	-	(86,659)	
ALAB	Azul	Loan	(88,881)	-	
ALAB	Azul	Renegotiation of convertible debentures – costs	-	(496)	
Secured	Azul	Renegotiation of convertible debentures – costs	(10,896)	(9,685)	
Secured	Azul	Loan	(713,705)	(639,052)	
			1,694,063	1,058,828	
Rights wit	h related pa	rties current	916,240	216,388	
<b>Rights wit</b>	Rights with related parties non-current		1,591,305	1,578,332	
Obligation	s with curre	nt related parties	(150)	(52,129)	
Obligation	s with relate	ed parties non-current	(813,332)	(683,763)	

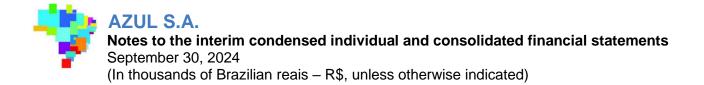
	Parent company				
Revenue	Expense		Type of operation	September 30, 2024	September 30, 2023
Azul ALAB	ALAB Azul	Interest on Loan Interest on Loan		2,639 (2,176)	2,289 -
				463	2,289

## 29.2 Compensation of key management personnel

Key management personnel comprise the directors, officers and members of the Executive Committee and directors. Expenses incurred with remuneration and the respective charges, paid or payable, are shown below:

		Consolidated				
	Three-month p	Three-month periods ended Nine-month periods ended				
Description	September 30, 2024	September 30, 2023	September 30, 2024	September 30, 2023		
Salaries and benefits	8,237	8,358	28,090	24,080		
Post-employment benefit	228	-	684	-		
Share-based payment	8,335	10,343	30,257	48,112		
	16,800	18,701	59,031	72,192		





Stock-based compensation plan, considers the Stock Options, RSU and phantom shares. Such plans are expected to be settled in up to eight years and, therefore, and does not represent a cash outflow.

#### 29.3 Breeze

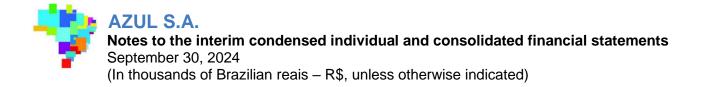
The Company signed sublease agreements with Breeze Aviation Group ("Breeze"), an airline founded by the controlling shareholder of Azul, headquartered in the United States. The transaction was voted and approved by 97% of the Azul's shareholders at the Extraordinary General Meeting held on March 2020. Following good corporate practices, the controlling shareholder did not participate in the voting.

During the nine months ended September 30, 2024, the Company finalized the sublease agreements.

As of September 30, 2024, the operations with Breeze as recorded the following balances:

		Consolidated			
				September 30, Do	ecember 31,
Creditor	Debtor	Type of operation	Note	2024	2023
ALAB	Breeze	Aircraft sublease	Aircraft sublease	-	30,802
ALAB	Breeze	Reimbursement receivable for maintenance reserves	Accounts receivable	2,378	3,901
Breeze	ALAB	Reimbursement receivable for maintenance reserves	Other liabilities	(10,040)	(19,559)
		Consolidated			
				September 30, Se	ptember 30,
Revenues	s Expenses	Type of operation	Note	2024	2023
ALAB	Breeze	Interest incurred	Financial income	1,754	4,521





## 29.4 Azorra

In August 2022, the Company made agreements for purchase and sale of aircraft and engines with entities that are part of Azorra Aviation Holdings LLC. ("Azorra"), which has become a related party as the Company's Board of Directors' Chairman was elected independent member of Azorra's Board of Directors.

The transactions between the Company and the Azorra group are shown below:

Consolidated					
Creditor	Debtor	Type of operation	Note	September 30, 2024	December 31, 2023
ALAB Azorra Azorra Azorra	Azorra ALAB Azul Investments Azul	Security deposits Leases Leases – Notes Leases – Equity	Deposits Leases Leases Leases	25,296 (332,621) (84,039) (127,919)	4,643 (302,947) (74,572) (102,683)
<mark>Revenue</mark> Azorra	Expense ALAB	Type of operation Interest incurred	Note Financial expense	September 30, 2024 56,539	September 30, 2023 11,032

## 29.5 Other related parties

The other related parties do not have significant amounts for disclosure in these interim condensed individual and consolidated financial statements.

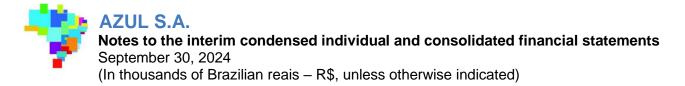
## **30. EQUITY**

#### 30.1 Issued capital

	Parent company and Consolidated			
	Value Quantity			tity
Description	Company's capital	AFAC <sup>(a)</sup>	Common shares	Preferred shares
At December 31, 2023	2,314,821	789	928,965,058	335,747,796
Capital payment Share-based payment	807	(807) 18	-	- 3,000
At September 30, 2024	2,315,628	-	928,965,058	335,750,796

(a) Advance for future capital increase.





## The Company's shareholding structure is presented below:

	Parent company and Consolidated							
		September 30, 2024	4		December 31, 2023			
Shareholder	Common shares	Preferred shares	% economic participation	Common shares	Preferred shares	% economic participation		
David Neeleman	67.0%	2.2%	- 4.5%	67.0%	2.2%	4.5%		
Acionistas Trip <sup>(a)</sup>	33.0%	1.8%	2.9%	33.0%	4.0%	5.0%		
United Airlines Inc	-	5.5%	5.4%	-	8.0%	7.8%		
Blackrock	-	4.7%	4.5%	-	5.0%	4.8%		
Others	-	85.7%	82.6%	-	80.7%	77.8%		
Treasury shares	-	0.1%	0.1%	-	0.1%	0.1%		
Total	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%		

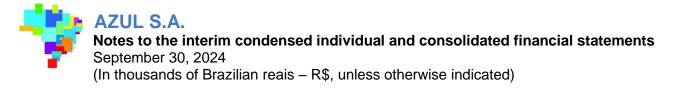
(a) This refers to Trip Participações S.A., Trip Investimentos Ltda. and Rio Novo Locações Ltda.

# **30.2 Treasury shares**

	Parent company and Consolidated				
Description	Number of shares	Amount paid	Average cost (in R\$)		
At December 31, 2023	499,999	9,041	18.08		
Repurchase	210,000	2,596	12.36		
Alienation	(4,125)	(69)	-		
Transfers	(441,379)	(7,234)	-		
At September 30, 2024	264,495	4,334	16.39		

In May 2024, the buyback plan for 1,300,000 preferred shares was approved, maturing in 18 months, in order to keep them in treasury to later meet the obligations of the RSU plan.





# 31. EARNINGS (LOSS) PER SHARE

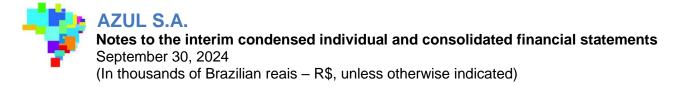
	Parent company and Consolidated					
	Three-month p	periods ended	Nine-month periods ended			
Description	September 30, 2024	September 30, 2023	September 30, 2024	September 30, 2023		
Numerator						
Net profit (loss) for the period	121,186	(1,614,898)	(4,738,724)	(2,327,619)		
Denominator						
Weighted average number of common shares	928,965,058	928,965,058	928,965,058	928,965,058		
Weighted average number of preferred shares	335,326,702	335,731,250	335,275,653	335,667,578		
Economic value of preferred shares	75	75	75	75		
Weighted average number of equivalent preferred shares <sup>(a)</sup>	347,712,903	348,117,451	347,661,854	348,053,779		
Weighted average number of equivalent common shares <sup>(b)</sup>	26,078,467,708	26,108,808,808	26,074,639,033	26,104,033,408		
Weighted average number of presumed conversions	667,808,498	159,143,350	667,808,498	159,143,350		
Weighted average number of shares that would have been issued at average market price	98,733	5,760,266	151,004	3,834,227		
Basic earnings (loss) per common share – R\$	-	(0.06)	(0.18)	(0.09)		
Diluted earnings (loss) per common share – R\$	-	(0.06)	(0.18)	(0.09)		
Basic earnings (loss) per preferred share – R\$	0.35	(4.64)	(13.63)	(6.69)		
Diluted earnings (loss) per preferred share – R\$	0.35	(4.64)	(13.63)	(6.69)		

(a) This refers to the participation in the value of the Company's total equity, calculated as if all 928,965,058 common shares had been converted into 12,386,201 preferred shares at the conversion ratio of 75 common shares for each preferred share.

(b) This refers to the participation in the value of the Company's total equity, calculated as if the weighted average of preferred shares had been converted into common shares at the conversion ratio of 75 common shares for each one preferred share.

The diluted result per share is calculated by adjusting the weighted average number of shares in circulation, except those in treasury, for instruments potentially convertible into shares. However, due to the losses recorded in the nine months ended September 30, 2024 and 2023, these instruments issued by the Company have a non-dilutive effect and, therefore, were not considered in the total number of shares in circulation to determine the diluted loss per share.





## 32. SHARE-BASED PAYMENT

The conditions of the share-based grant plans remain unchanged during the nine months ended September 30, 2024.

The movement of the plans is shown below:

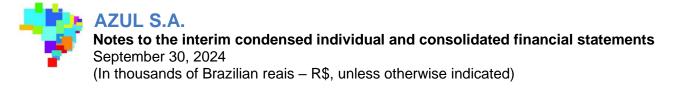
	Parent company and Consolidated						
		Number of	shares				
			Phantom				
Description	Option plan	RSU	shares	Total			
At December 31, 2023	20,521,684	1,544,065	246,930	22,312,679			
Exercised	(3,000)	(608,472)	(18,177)	(629,649)			
Canceled	(70,161)	(91,292)	(47,742)	(209,195)			
At September 30, 2024	20,448,523	844,301	181,011	21,473,835			

	Parent comp Consolid	
Description	September 30, Do 2024	ecember 31, 2023
Share price (in reais)	6.24	16.01
Weighted average price of the stock option (in reais)	5.97	12.93
Weighted average price of the phantom shares (in reais)	10.35	10.35
Cash inflow stock option	18	1,608
Flat cash inflow of phantom shares	188	237
Income tax regarding RSU transfer	1,439	3,239
Number of shares equivalent to RSU IR	167,093	167,447

The expenses of share-based compensation plans are shown below:

		Consolidated					
	Three-month	periods ended	Nine-month p	Nine-month periods ended			
Description	September 30, 2024	September 30, 2023	September 30, 2024	September 30, 2023			
Stock option RSU Phantom shares	9,046 1,782 (57)	15,024 2,131 (1,715)	29,411 5,183 (1,580)	50,625 6,823 595			
	10,771	15,440	33,014	58,043			





## 32.1 Assumptions

## 32.1.1 Stock option

Date of grant	Option exercise price (in R\$)	Everage fair value of the option on the grant (in R\$)	Historical volatility	Expected dividend	Average risk- free rate of return	Exercise rate per tranche	Deadline remainder of vesting period (in years)	Purchasing period up to (years)	Total options granted	Total outstanding options	Total options available for exercise
December 11, 2009	3.42	1.93	47.7%	1.1%	8.8%	25.0%	-	4.0	5,032,800	180,870	180,870
March 24, 2011	6.44	4.16	54.8%	1.1%	12.0%	25.0%	-	4.0	1,572,000	84,000	84,000
April 5, 2011	6.44	4.16	54.8%	1.1%	12.0%	25.0%	-	4.0	656,000	6,200	6,200
June 30, 2014	19.15	11.01	40.6%	1.1%	12.5%	25.0%	-	4.0	2,169,122	708,993	708,993
July 1, 2015	14.51	10.82	40.6%	1.1%	15.7%	25.0%	-	4.0	627,810	177,592	177,592
July 1, 2016	14.50	10.14	43.1%	1.1%	12.2%	25.0%	-	4.0	820,250	280,124	280,124
July 6, 2017	22.57	12.82	43.4%	1.1%	10.3%	25.0%	-	4.0	680,467	442,796	442,796
August 8, 2022	11.07	8.10	70.0%	-	13.0%	25.0%	1.8	4.0	1,774,418	1,709,877	865,714
August 8, 2022	11.07	6.40	68.8%	-	13.2%	33.3%	0.8	3.0	1,514,999	1,381,499	1,036,374
August 19, 2022	11.07	7.39	67.2%	-	13.6%	100.0%	-	1.0	4,900,000	4,824,333	4,824,333
August 19, 2022	11.07	11.54	74.6%	-	12.7%	20.0%	2.9	5.0	8,900,000	8,900,000	-
July 7, 2023	15.60	10.80	75.4%	-	10.5%	25.0%	2.7	4.0	1,800,000	1,752,239	439,630
									30.447.866	20.448.523	9.046.626

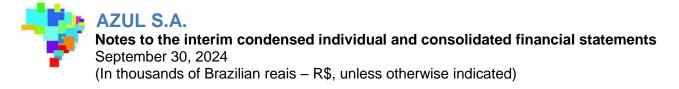
## 32.1.2 Restricted stock option

Date of grant	Exercise rate per tranche	Fair value of share (in R\$)	Remaining term of the vesting period (in years)	Purchasing period up to (years)	Total granted	Total not exercised
June 19, 2020	25.0%	21.80	-	4.0	1,382,582	-
July 7, 2021	25.0%	42.67	0.7	4.0	300,000	55,017
July 7, 2022	25.0%	11.72	1.7	4.0	335,593	144,743
July 7, 2022	25.0%	11.72	1.7	4.0	671,186	274,468
July 7, 2023	25.0%	19.32	2.7	4.0	500,000	370,073
				_	3,189,361	844,301

## 32.1.3 Phantom shares

Date of grant	Option exercise price (in reais)	Average fair value of option	Historical volatility	Expected dividend	Average risk-free rate of return	Exercise rate per tranche	Remaining term of the vesting period (in years)	Purchasing period up to (years)	Total options granted	Total outstanding	Total options available for exercise
August 7, 2018	20.43	0.25	73.6%	-	12.1%	25.0%	-	4.0	707,400	53,520	53,520
April 30, 2020	10.35	1.03	73.6%	-	12.1%	33.3%	-	3.0	3,250,000	99,761	99,761
April 30, 2020	10.35	1.55	74.8%	-	12.2%	25.0%	-	4.0	1,600,000	26,300	26,300
August 17, 2021	33.99	0.54	74.4%	-	12.3%	25.0%	0.8	4.0	580,000	1,430	1,430
									6,137,400	181,011	181,011





# 33. SALES REVENUE

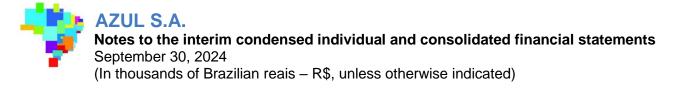
		Consolidated						
	Three-month p	periods ended	Nine-month p	eriods ended				
Description	September 30, 2024	September 30, 2023	September 30, 2024	September 30, 2023				
Revenue								
Passenger revenue	4,763,216	4,569,634	12,980,807	12,689,847				
Other revenues	386,821	373,444	1,087,494	1,081,176				
Total	5,150,037	4,943,078	14,068,301	13,771,023				
Taxes levied								
Passenger revenue <sup>(a)</sup>	(461)	9,564	(1,948)	(2,484)				
Other revenues	(19,979)	(36,202)	(85,599)	(119,576)				
Total taxes	(20,440)	(26,638)	(87,547)	(122,060)				
Total revenue	5,129,597	4,916,440	13,980,754	13,648,963				

(a) As of January 1, 2023, the PIS and COFINS rates on revenues arising from regular passenger air transport activities were reduced to zero, in accordance with Law 14,592/2023.

Revenues by geographical location are as follows:

		Consolidated						
	Three-month p	periods ended	Nine-month p	eriods ended				
Description	September 30, 2024	September 30, 2023	September 30, 2024	September 30, 2023				
Domestic revenue Foreign revenue	4,256,917 872,680	3,824,519 1,091,921	11,490,832 2,489,922	10,635,231 3,013,732				
Total revenue	5,129,597	4,916,440	13,980,754	13,648,963				





# 34. COSTS AND EXPENSES BY NATURE

		Parent company						
	Three-month p	periods ended	Nine-month p	eriods ended				
Description	September 30, 2024	September 30, 2023	September 30, 2024	September 30, 2023				
Administrative expenses								
Salaries and benefits	(4,243)	(11,375)	(21,848)	(26,680)				
Insurance	(1,899)	-	(4,541)	-				
Others	(9,497)	(7,216)	(18,563)	(17,730)				
	(15,639)	(18,591)	(44,952)	(44,410)				
Other income (expenses), net								
Others	602	(46)	470	71,668				
	602	(46)	470	71,668				
Total	(15,037)	(18,637)	(44,482)	27,258				

	Consolidated				
	Three-month p	periods ended	Nine-month p	eriods ended	
Description	September 30, 2024	September 30, 2023	September 30, 2024	September 30, 2023	
Cost of services					
Aircraft fuel	(1,493,933)	(1,365,847)	(4,220,787)	(4,377,466)	
Salaries and benefits	(598,598)	(594,516)	(1,819,404)	(1,616,057)	
Airport taxes and fees	(287,057)	(274,130)	(768,900)	(785,883)	
Traffic and customer servicing	(221,887)	(209,864)	(636,621)	(594,950)	
Maintenance	(192,160)	(284,667)	(560,554)	(665,839)	
Depreciation and amortization <sup>(a)</sup>	(623,211)	(622,685)	(1,843,097)	(1,812,741)	
Impairment	7,092	-	21,366	-	
Insurance	(20,975)	(19,912)	(62,711)	(46,375)	
Rents	(76,543)	(87,107)	(196,520)	(161,656)	
Others	(32,388)	(335,561)	(300,660)	(1,216,147)	
	(3,539,660)	(3,794,289)	(10,387,888)	(11,277,114)	
Selling expenses					
Salaries and benefits	(9,602)	(10,672)	(31,269)	(27,621)	
Sales and marketing	(240,212)	(205,304)	(633,643)	(559,121)	
	(249,814)	(215,976)	(664,912)	(586,742)	
Administrative expenses					
Salaries and benefits	(39,667)	(17,417)	(127,780)	(84,856)	
Depreciation and amortization <sup>(a)</sup>	(2,912)	(2,843)	(8,940)	(7,606)	
Insurance	(1,899)	-	(4,541)	-	
Others	(118,216)	(160,473)	(295,743)	(278,158)	
	(162,694)	(180,733)	(437,004)	(370,620)	
Other income (expenses), net					
Others	(150,250)	(53,614)	(221,857)	(273,401)	
	(150,250)	(53,614)	(221,857)	(273,401)	
Total	(4,102,418)	(4,244,612)	(11,711,661)	(12,507,877)	

(a) Net of PIS and COFINS credits in the amount of R\$356 in the quarter and R\$1,175 in the nine months ended September 30, 2024.





AZUL S.A. Notes to the interim condensed individual and consolidated financial statements September 30, 2024 (In thousands of Brazilian reais – R\$, unless otherwise indicated)

# **35. FINANCIAL RESULT**

	Parent company				
	Three-month	periods ended	Nine-month p	e-month periods ended	
Description	September 30, 2024	September 30, 2023	September 30, 2024	September 30, 2023	
Financial income					
Short and long-term investments	29	67	80	218	
Others	586	1,264	3,154	2,942	
	615	1,331	3,234	3,160	
Financial expenses					
Interest on loans and financing	(9,574)		(20,142)	-	
Interest on convertible instruments	(70,373)	(58,044)	(198,406)	(180,652)	
Interest accounts payable	(24)	-	(36)	-	
Amortized cost of loans and financing Amortized cost of convertible instruments	(2,054)	- (181)	(4,446)	- (2,622)	
Cost of financial operations	(97)	(101)	(258)	(2,022)	
Restructuring of debentures	(07)	(352,430)	(200)	(352,430)	
Others	(187)	(578)	(2,220)	(2,290)	
	(82,309)	(411,375)	(225,508)	(538,411)	
Derivative financial instruments, net	(183,050)	304,672	174,121	34,835	
Foreign currency exchange, net	28,854	(62,094)	(168,954)	29,246	
Financial result	(235,890)	(167,466)	(217,107)	(471,170)	





AZUL S.A. Notes to the interim condensed individual and consolidated financial statements September 30, 2024

(In thousands of Brazilian reais - R\$, unless otherwise indicated)

	Consolidated			
	Three-month	periods ended	Nine-month p	eriods ended
Description	September 30, 2024	September 30, 2023	September 30, 2024	September 30, 2023
Financial income				
Short and long-term investments Interest on sublease receivables	40,407 175	22,554 3,104	,	62,726 10,650
TAP Bond fair value	9,012	2,966	•	46,573
Others	6,941	10,809		23,934
Financial expenses	56,535	39,433	152,453	143,883
Interest on loans and financing <sup>(a)</sup>	(367,950)	(286,570)	(985,749)	(570,479)
Interest on lease	(635,889)	(584,378)	(1,772,211)	(1,875,402)
Interest on convertible instruments	(70,373)	(58,044)	(198,406)	(180,652)
Interest on factoring credit card receivables	(84,313)	(49,842)	(244,374)	(256,491)
Interest on provisions	(37,203)	(77,585)	(77,342)	(218,312)
Interest on reverse factoring	(1,831)	(45)	(10,203)	(12,303)
Interest accounts payable and airport taxes and fees	(49,543)	(216,396)	(262,695)	(376,260)
Amortized cost of loans and financing	(23,413)	(14,072)	(57,108)	(29,154)
Amortized cost of convertible instruments	-	(181)	-	(2,622)
Cost of financial operations	(28,586)	(15,884)	(88,334)	(46,495)
TAP Bond fair value	(8,233)	(15,108)	(14,842)	(25,736)
Restructuring of debentures	-	(352,430)	-	(352,430)
Restructuring of loan and financing	-	(201,521)	-	(201,521)
Others	(13,382)	(11,811)	(167,704)	(191,693)
	(1,320,716)	(1,883,867)	(3,878,968)	(4,339,550)
Derivative financial instruments, net	(305,137)	466,360	53,303	(44,228)
Foreign currency exchange, net	664,010	(908,652)	(3,373,158)	771,190
Financial result	(905,308)	(2,286,726)	(7,046,370)	(3,468,705)

(a) Net of PIS and COFINS credits in the amount of R\$9,358.

## **36. RISK MANAGEMENT**

# 36.1 Fair value hierarchy of financial instruments

The fair value hierarchy of the Company's consolidated financial instruments, as well, as the comparison between book value and fair value, are identified below:

			Parent company				
			Carrying an	nount	Fair value		
Description	Note	Level	September 30, De 2024	cember 31, Se 2023	eptember 30, Do 2024	ecember 31, 2023	
Liabilities Convertible debt instruments – conversion right	23	2	(314,654)	(488,775)	(314,654)	(488,775)	





AZUL S.A. Notes to the interim condensed individual and consolidated financial statements September 30, 2024

(In thousands of Brazilian reais - R\$, unless otherwise indicated)

			Consolidated				
			Carrying a	amount	Fair va	alue	
Description	Note	Level	September 30, I 2024	December 31, 9 2023	September 30, I 2024	December 31, 2023	
Assets Long-term investments – TAP Bond Derivative financial instruments	6 23	2 2	912,923 -	780,312 21,909	912,923 -	780,312 21,909	
Liabilities Loans and financing Convertible debt instruments – conversion right Derivative financial instruments	18 23 23	- 2 2	(13,452,159) (314,654) (117,416)	(9,698,912) (488,775) (69,745)	(11,057,894) (314,654) (117,416)	(9,796,608) (488,775) (69,745)	

Financial instruments whose fair value approximates their carrying value, based on established conditions, mainly due to the short maturity period, were not disclosed.

## 36.2 Market risks

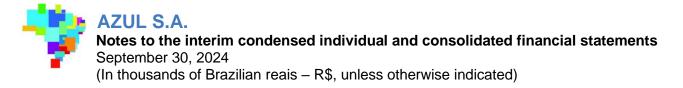
#### 36.2.1 Interest rate risk

## 36.2.1.1 Sensitivity analysis

As of September 30, 2024, the Company held assets and liabilities linked to different types of interest rates. In the sensitivity analysis of non-derivative financial instruments, the impact was considered only on positions with values exposed to such fluctuations:

	Consolidated					
	Exposure to CDI		Exposure to SOFR			
		· · · · · · · · · · · · · · · · · · ·	eighted Rate Se	· · · · · · · · · · · · · · · · · · ·		
Description	Rate (p.a.)	2024	(p.a.)	2024		
Exposed assets (liabilities), net	10.7%	(790,699)	4.7%	(916,566)		
Effect on profit or loss						
Interest rate devaluation by -50%	5.3%	43,455	2.4%	21,608		
Interest rate devaluation by -25%	8.0%	21,727	3.5%	10,804		
Interest rate appreciation by 50%	16.0%	(43,455)	7.1%	(21,608)		
Interest rate appreciation by 25%	13.3%	(21,727)	5.9%	(10,804)		





# 36.2.2 Aircraft fuel price risk ("QAV")

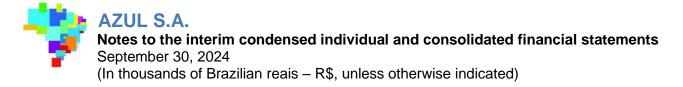
The price of fuel may vary depending on the volatility of the price of crude oil and its derivatives. To mitigate losses linked to variations in the fuel market, the Company had, as of September 30, 2024, forward and options transactions on fuel (note 23).

## 36.2.2.1 Sensitivity analysis

The following table demonstrates the sensitivity analysis of the price fluctuation of QAV liter:

	Consolidated Exposure to price
Description	Average price per liter September 30, (in reais) 2024
Aircraft fuel Effect on profit or loss	4.5 (4,220,787)
Devaluation by -50% Devaluation by -25% Appreciation by 50% Appreciation by 25%	2.22,110,3943.41,055,1976.7(2,110,394)5.6(1,055,197)





## 36.2.3 Foreign exchange risk

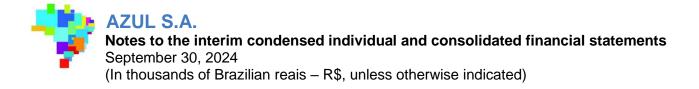
The foreign exchange risk arises from the possibility of unfavorable exchange differences to which the Company's cash flows are exposed.

The equity exposure to the main variations in exchange rates is shown below:

	Parent company				
	Exposu	re to US\$	Expos	ure to €	
Description	September 30, 2024	December 31, 2023	September 30, 2024	December 31, 2023	
Assets Cash and cash equivalents Deposits Related parties	497 - 2,507,545	706 7,802 1,578,332	-	388 - -	
Total assets	2,508,042	1,586,840	439	388	
Liabilities Convertible debt instruments Leases Accounts payable Related parties	(1,240,140) (2,341,009) (147,977) (724,601)	(1,201,610) (1,659,739) (119,888) (649,232)	-	:	
Total liabilities	(4,453,727)	(3,630,469)	-	-	
Net exposure	(1,945,685)	(2,043,629)	439	388	
Net exposure in foreign currency	(357,131)	(422,124)	72	73	

	Consolidated				
	Exposu	re to US\$	Expos	ure to €	
Description	September 30, 2024	December 31, 2023	September 30, 2024	December 31, 2023	
Assets					
Cash and cash equivalents	53,663	82,975	859	4,092	
Long-term investments	-	-	912,923	780,312	
Accounts receivable	537,585	115,024	2,652	2,876	
Aircraft sublease	-	30,802	-	-	
Deposits	2,710,399	2,196,474	-	-	
Other assets	9,262	26,207	-	-	
Total assets	3,310,909	2,451,482	916,434	787,280	
Liabilities					
Loans and financing	(11,114,660)	(8,889,048)	-	-	
Leases	(17,671,816)	(14,043,101)	-	-	
Convertible debt instruments	(1,240,140)	(1,201,610)		-	
Accounts payable	(2,799,956)	(2,040,546)		-	
Airport taxes and fees	(2,207)	(21,994)		-	
Provisions	(3,241,746)	(2,573,170)		-	
Other liabilities	(32,639)	(108,687)	(28)	-	
Total liabilities	(36,103,164)	(28,878,156)	(28)	-	
Net exposure	(32,792,255)	(26,426,674)	916,406	787,280	
Net exposure in foreign currency	(6,019,026)	(5,458,590)	150,926	147,111	





## 36.2.3.1 Sensitivity analysis

	Parent company			
	Exposu	re to US\$	Exposure to €	
Description	Closing rate	September 30, 2024	Closing rate	September 30, 2024
Exposed assets (liabilities), net	5.4	(1,945,685)	6.1	439
Effect on profit or loss				
Foreign currency devaluation by -50%	2.7	972,843	3.0	(220)
Foreign currency devaluation by -25%	4.1	486,421	4.6	()
Foreign currency appreciation by 50% Foreign currency appreciation by 25%	8.2 6.8	(972,843) (486,421)	9.1 7.6	220 110
		Consol	lidated	
	Exposu	re to US\$	Exposi	ure to €
Description	Closing rate	September 30, 2024	Closing rate	September 30, 2024
Exposed assets (liabilities), net	5.4	(32,792,255)	6.1	916,406

2.7

4.1

8.2

6.8

16,396,128

(16, 396, 128)

(8,198,064)

8,198,064

3.0

4.6

9.1

7.6

(458, 203)

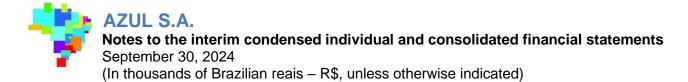
(229, 102)

458,203

229,102

Effect on profit or loss Foreign currency devaluation by -50% Foreign currency devaluation by -25% Foreign currency appreciation by 50% Foreign currency appreciation by 25%

60



## 36.3 Credit risk

Credit risk is inherent to the Company's operating and financial activities, mainly disclosed in cash and cash equivalents, long-term investments, accounts receivable, security deposits and maintenance reserves. The TAP Bond is guaranteed by intellectual property rights and credits related to the TAP mileage program.

Credit limits are established for all customers based on internal classification criteria and the carrying amounts represent the maximum credit risk exposure. Outstanding receivables from customers are frequently monitored by the Company and, when necessary, allowances for expected credit losses are recognized.

Derivative financial instruments are contracted on the over-the-counter (OTC) market with counterparties that maintain a relationship, and can be contracted on commodity and futures exchanges (B3 and NYMEX), which mitigates and contributes to credit risk. The Company assesses the risks of counterparties in financial instruments and diversifies exposure periodically.

## 36.4 Liquidity risk

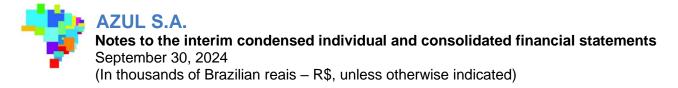
The maturity schedules of the Company's consolidated financial liabilities as of September 30, 2024 are as follows:

		Consolidated			
Description	Carrying amount	Contractual cash flow	Until 1 year	From 2 to 5 years	After 5 years
Loans and financing	12,526,673	18,369,462	2,926,934	12,074,110	3,368,418
Reverse factoring	49,971	49,991	49,991	-	-
Leases	17,770,943	28,749,910	5,086,888	17,498,591	6,164,431
Convertible debt instruments	1,240,140	2,063,863	233,677	1,830,186	-
Accounts payable	4,902,563	5,274,539	3,812,576	921,086	540,877
Airport taxes and fees	1,439,785	1,453,414	693,207	381,710	378,497
	37,930,075	55,961,179	12,803,273	32,705,683	10,452,223

## 36.5 Capital management

The Company seeks capital alternatives in order to satisfy its operational needs, aiming for a capital structure that it considers adequate for the financial costs and the maturity terms of the funding and its guarantees. The Company's Management continually monitors its net debt.

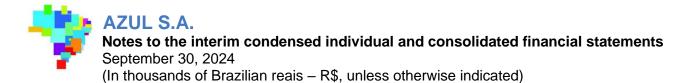




# **37. NON-CASH TRANSACTIONS**

	Pa	Parent company			
Description	Maintenance reserves	Transfers	Total		
Deposits Other assets Leases Related parties September 30, 2024	(8,887) 8,887 - - 8,887	- - (681,270) 681,270 -	(8,887) 8,887 (681,270) 681,270 8,887		
	_	Parent con	npany		
Description	1	ransfers	Total		
Leases Related parties September 30, 2023	_	(1,653,908) 1,653,908 -	(1,653,908) 1,653,908 -		

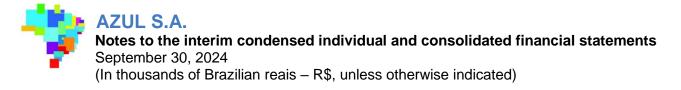




Description	Acquisition of property and equipment	Acquisition of capitalized												
		maintenance	Acquisition N of intangible	lainte-nance	Maintenance reserves	Reverse factoring	Compensation of lease	Compensation of accounts payable	Acquisition of lease	Addition the ARO	Lease Modifications	Transfers	Others	Total
Accounts receivable		_			155,555		- (75,080)	(159,996)				_		(79,521)
Accounts receivable Aircraft sublease					100,000		- (9,467)	(133,330)			-	(27,086)		(36,553)
Inventories				-			(3,407)					(2,260)	(16,012)	(18,272)
Deposits			-	-	(52,964)				-	-	-	(2,200)	(10,012)	(52,964)
Advances to suppliers					(02,001)									(02,001)
Property and equipment	530,312											(8,535)	(51,957)	469,820
Right-of-use assets	000,012	190,710						-	1,508,086	374,593	222,577	66,248	(01,007)	2,362,214
Intangible assets		100,710	88,053	-					1,000,000		-		-	88,053
Other assets		-	-	222,217	-				-	-		(28,367)	77,540	271,390
Loans and financing		-	-		-			(436,428)	-	-		(/		(436,428)
Leases		-	-	-	-		- 84,547	()	(1,514,758)	-	(188,988)	-	-	(1,619,199)
Accounts payable	(530,312)	(190,710)	(88,053)	(222,217)	(102,591)	208,804		596,424	2,769	-	()	-	(9,571)	(335,457)
Reverse factoring	(300,012)	(	(10,000)	()	(	(208,804			2,700	-	-	-	(3,011)	(208,804)
Provisions	-	-	-	-	-			-	-	(374,593)	(33,589)	-	-	(408,182)
Other liabilities	-	-	-	-	-			-	3,903	-	-	-	-	3,903
September 30, 2024	-	-	-	-	-			-	-	-	-	-	-	-

						Conso	lidated					
Description	Acquisition of property and equipment	Acquisition of capitalized maintenance	Acquisition of intangible	Maintenance reserves	Consumption in credit	Compensation of sublease	Compensation of lease	Acquisition of lease	ARO	Modification	Transfers	Total
Accounts receivable	-	-	-	-	-		(252,842)	-	-	-	439,433	186,591
Aircraft sublease	-	-	-	-	-	(21,845)	-	-	-	-	-	(21,845)
Deposits	-	-	-	144,489	-	-	-	-	-	-	(439,433)	(294,944)
Advances to suppliers	-	-	-	-	-	-	-	-	-	-	(885,954)	(885,954)
Property and equipment	183,072	-	-	-	-	-	-	-	-	-	23,048	206,120
Right-of-use assets	-	41,833	-	-	-	-	-	550,593	238,924	594,407	(23,239)	1,402,518
Intangible assets	-	-	66,379	-	-	-	-	-	-	-	192	66,571
Loans and financing	-	-	-	-	-	-	-	-	-	-	1,067	1,067
Leases	-	-	-	-	-	21,845	221,406	(593,782)	-	(891,580)	(24,207)	(1,266,318)
Accounts payable	(183,072)	(41,833)	(66,379)	(144,489)	104,194	-	6,662	10,785	-	-	933,573	619,441
Reverse factoring	-	-	-	-	(104,194)	-	-	-	-	-	-	(104,194)
Provisions	-	-	-	-	-	-	-	-	(238,924)	297,173	-	58,249
Other assets and liabilities	-	-	-	-	-	-	24,774	32,404	-	-	(24,480)	32,698
Result	-	-	-	-	-	-	-	-	-	99,282	-	99,282
As of September 30,2023	-		-	-	-	-	-	-	-	-	-	-





## **38. COMMITMENTS**

## 38.1 Aircraft acquisition

Through contracts with manufacturers and lessors, the Company committed to acquiring certain aircraft, as follows:

	Conse	Consolidated			
Description	September 30, 2024	December 31, 2023			
Lessors	29	) 31			
Manufacturers	94	96			
	123	3 127			

The amounts shown below are brought to present value using the weighted discount rate for lease operations, equivalent to 15.5% (15.8% on December 31, 2023) and do not necessarily represent a cash outflow, as the Company is evaluating the acquisition of financing to meet these commitments.

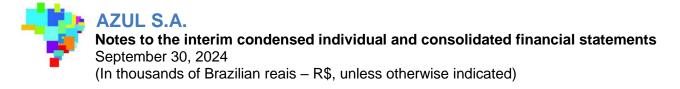
	Consolidated				
Description	September 30, 2024	December 31, 2023			
2024	596,824	916,053			
2025	1,551,352	1,290,764			
2026	6,053,956	4,991,454			
2027	5,396,784	4,359,775			
2028	3,229,621	2,595,179			
After 2028	2,668,025	2,294,727			
	19,496,562	16,447,952			

# 38.2 Letters of credit

The position of the letters of credit in use by the Company follows, for the following purposes:

	Consolidated							
	September 3	0, 2024	December 31, 2023					
Description	R\$	US\$	R\$	US\$				
Security deposits and maintenance reserve Bank guarantees	2,130,609 7,005	391,074 -	1,979,883 9,161	408,957				
	2,137,614	391,074	1,989,044	408,957				





## **39 SUBSEQUENT EVENTS**

## 39.1 Renegotiations

On October 7, 2024, the Company successfully reached commercial agreements with its lessors and OEMs representing approximately 98% of the existing share issuance obligations, subject to certain conditions and applicable corporate approvals. As a result of the agreements it is expected to convert around R\$3.1 billion of debt into 100 million new preferred shares in a single issue.

On October 28, 2024, the Company entered into agreements with its current holders of debt securities ("Senior Notes") to raise up to US\$500 million in additional resources, with US\$150 million already received and US\$250 million expected by the end of 2024 and with potential to unlock another US\$100 million.

These additional resources will support the efforts to improve the Company's cash flow by more than \$150 million by reducing certain obligations with lessors and OEMs over the next 18 months. The Company will seek additional cash flow improvements of approximately US\$100 million per year and thus there is a potential conversion into equity instruments of up to US\$800 million of existing secondary secured debt, leading to an additional reduction of almost US\$100 million in interest payments per year.

Elton Flavio Ribeiro CRC 1SP 253891/O-0 Controllership, tax and internal control director

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