

**AZUL S.A.**  
PUBLICLY-HELD COMPANY  
CNPJ/MF No. 09.305.994/0001-29  
NIRE 35.300.361.130 – CVM 24112

**CALL NOTICE**  
**ANNUAL GENERAL MEETING OF SHAREHOLDERS**  
**TO BE HELD ON APRIL 30, 2026**

The shareholders of Azul S.A. (“Company”) are hereby called, pursuant to Article 124 of Brazilian Law No. 6,404, of December 15, 1976 (“Brazilian Corporation Law”), to attend the Annual General Meeting (“AGM”) to be held, on first call, on April 30, 2026, at 4:00 p.m., exclusively online, through the electronic system of the digital platform Ten Meetings (“Digital Platform”), and shall be deemed held at the Company’s headquarters, located at Avenida Marcos Penteadó de Ulhôa Rodrigues, No. 939, 8<sup>th</sup> floor, Edifício Jatobá, Condomínio Castelo Branco Office Park, Tamboré, ZIP Code 06460-040, in the City of Barueri, State of São Paulo, to resolve on the following matters on the agenda:

- (i) Review the managers' accounts, as well as examine, discuss, and vote on the Company’s financial statements for the fiscal year ended December 31, 2025, together with the opinion issued by the Company’s independent auditors, the report of the Audit Committee and the opinion of the Fiscal Council;
- (ii) To resolve on the allocation of the results for the fiscal year ended December 31, 2025; and
- (iii) To set the annual global compensation of the Company’s managers for the 2026 fiscal.

The quorum required for the opening of the AGM shall be one quarter (1/4) of the voting shares issued by the Company. If the statutory quorum is not reached, the Company shall publish a new Call Notice announcing the date of the AGM to be held on second call. The AGM held on second call shall be installed with the presence of any number of shareholders.

Pursuant to the Company’s Bylaws and Article 129 of Law No. 6,404, dated December 15, 1976 (the “Brazilian Corporations Law”), the matters included in the agenda shall be approved by the affirmative vote of shareholders representing the majority of the common shares issued by the Company and present at the AGM.

Considering that the term of office of the current members of the Fiscal Council ends on the date of the AGM, in compliance with the article 5 of the Brazilian Securities and Exchange Commission (Comissão de Valores Mobiliários - “CVM”) Resolution No. 81, of March 29, 2022 (“CVM Resolution 81/22”), and pursuant to article 161 of the Brazilian Corporations Law, combined with article 4 of CVM Resolution No. 70, of March 22, 2022, shareholders representing at least two percent (2%) of the common shares may request the installation of the Fiscal Council.

## GENERAL INSTRUCTIONS

Pursuant to Article 126 of the Brazilian Corporations Law, shareholders holding book-entry shares maintained by Itaú Corretora de Valores S.A. ("Itaú") or by B3's Central Depositary may participate in the AGM: **(i)** in person or through their legal representatives; or **(ii)** through duly appointed attorneys-in-fact, in each case, digitally. Powers of attorney must be granted in accordance with Article 126 of the Brazilian Corporations Law. Guidelines on the required documentation for each case are summarized below and detailed in the Management Proposal for the AGM.

## ATTENDANCE

Shareholders who wish to participate in the AGM must register on the Digital Platform by **April 28, 2026 (including)**, in accordance with CVM Resolution 81/22, and must follow the steps outlined below:

- (i)** Access the following electronic address: <https://assembleia.ten.com.br/719275915>;
- (ii)** Register at the above address by creating a unique login and password, and submitting the required documentation listed below;
- (iii)** If the Digital Platform indicates any missing information or documents during the registration process, provide the missing information and/or documents; and
- (iv)** Once your registration is approved, access the same webpage at the scheduled time and date of the AGM. Shareholders are encouraged to log in at least thirty (30) minutes in advance, as access will not be permitted once the AGM has started.

The shareholder must provide the following documents:

- (i)** if an individual: original identification document with photo (e.g., RG, RNE, CNH, or officially recognized professional class cards), or original identification document with photo of the attorney-in-fact and the respective power of attorney, if applicable;
- (ii)** if a legal entity: certified copy of the latest consolidated bylaws or articles of association and corporate documentation granting powers of representation (minutes of election of directors and/or power of attorney), along with identification document with photo of the legal representatives; and
- (iii)** if an investment fund: certified copy of the latest consolidated fund regulations and the bylaws or articles of association of its administrator or manager, along with corporate documentation granting powers of representation (minutes of election of directors and/or power of attorney), and identification document with photo of the legal representatives.

After analyzing the request, shareholders whose registration has been duly regularized will receive a confirmation email that their registration has been approved. If the shareholder does not receive the

confirmation email within twenty-four (24) hours prior to the AGM, he/she must contact the Company via e-mail at [invest@voeazul.com.br](mailto:invest@voeazul.com.br).

## REMOTE VOTING BALLOT

Shareholders may also exercise their voting rights at the AGM by submitting a remote voting ballot (“Ballot”), as provided for in CVM Resolution 81/22. The Ballot will be made available by the Company on the Digital Platform, on its investor relations website (<https://ri.voeazul.com.br/en/>), as well as on the websites of the CVM (<https://www.gov.br/cvm/>), and B3 (<https://www.b3.com.br/>).

Shareholders who choose to exercise their right to vote remotely may:

- (i) complete the Ballot, following the instructions contained herein, and submit it directly to the Company through the Digital Platform;
- (ii) if holding shares issued by the Company and deposited in the Central Depository of B3, send the voting instructions directly to B3’s Central Depository, in accordance with its procedures and required documentation;
- (iii) if holding shares issued by the Company and deposited in B3’s Central Depository, send the voting instructions to the custody institutions, which will forward them to B3’s Central Depository, in accordance with its procedures and required documentation; or
- (iv) if holding shares issued by the Company and deposited with the financial institution responsible for the Company's book-entry shares service, Itaú, send the voting instructions to Itaú, in accordance with its procedures and required documentation.

Pursuant to Article 27 of CVM Resolution 81/22, the deadline for submitting the Ballot directly to the Company or through service providers qualified to collect and transmit Ballot completion instructions is **April 26, 2026 (including)**. Ballots received after this date will not be considered valid for vote counting.

Detailed guidelines for exercising the right to vote through the Ballot are available in the Management's Proposal for the AGM.

The Management Proposal, containing all information necessary for a better understanding of the matters to be resolved at the EGM and the procedures for participation, is available at the Company's headquarters, on its investor relations website (<https://ri.voeazul.com.br/en/>), as well as on the websites of the CVM ([https://www.gov.br/cvm/en?set\\_language=en](https://www.gov.br/cvm/en?set_language=en)), B3 ([https://www.b3.com.br/en\\_us/](https://www.b3.com.br/en_us/)), and the *U.S. Securities and Exchange Commission* – SEC (<https://www.sec.gov/>), pursuant to Article 124, Paragraph 6, and Article 135, Paragraph 3, of the Brazilian Corporations Law and Article 7 of CVM Resolution 81/22.

Barueri/SP, March 31, 2026.

**David Gary Neeleman**  
Chairman of the Board of Directors