

AZUL S.A.

PUBLIC-HELD COMPANY

CNPJ/MF No. 09.305.994/0001-29

NIRE 35.300.361.130 – CVM 24112

CALL NOTICE

SHAREHOLDERS' EXTRAORDINARY GENERAL MEETING

TO BE HELD ON JULY 01ST, 2025

The Shareholders of Azul S.A. ("Company") are hereby called, pursuant to article 124 of Law No. 6,404/76 ("Brazilian Corporations Law"), to meet at the Extraordinary General Meeting ("EGM") to be held, on first call, on **July 1st, 2025, at 11:00 a.m.**, exclusively on-line, by means of participation through the electronic system of the digital platform Ten Meetings digital platform ("Digital Platform"), to be considered as held at the Company's headquarters, located at Avenida Marcos Penteado de Ulhôa Rodrigues, No. 939, 8th floor, Edifício Jatobá, Condomínio Castelo Branco Office Park, Tamboré, ZIP Code 06460-040, in the City of Barueri, State of São Paulo, in order to resolve on the following matters, which are part of the Agenda:

(i) the ratification of the approval of the Company's voluntary petition for relief under the provisions of Chapter 11 ("Chapter 11 Proceeding") of the United States Bankruptcy Code, before the United States Bankruptcy Court – Southern District of New York, in the State of New York, United States of America, filed by the Company's management, as a matter of urgency, as approved at the meeting of the Company's Board of Directors held on May 27, 2025 ("Board Meeting"), pursuant to article 122, sole paragraph, of the Brazilian Corporations Law, including the ratification of all matters approved under the Board Meeting, as well as the delegation to the Company's Board of Directors of the powers and authority necessary for the negotiation, execution, performance, and, more generally, the implementation of any transactions that are or will be envisaged, contemplated or required within the scope of the Chapter 11 Proceeding; and

(ii) the amendment of Article 5 of the Bylaws, in order to record the capital increases of the Company, as approved by the Company's Board of Directors, all of which were carried out within the limit of the authorized capital.

Pursuant to the Company's Bylaws and the Corporate Governance Level 2 Regulations of B3 S.A. – Brasil, Bolsa, Balcão ("B3"), it is only up to the Shareholders holding common shares to vote on the matters on the Agenda of the EGM. Notwithstanding, Shareholders holding preferred shares may attend the EGM and discuss such matters, pursuant to Article 125, sole paragraph, of the Brazilian Corporations Law.

GENERAL INSTRUCTIONS: Pursuant to Article 126 of the Brazilian Corporations Law, Shareholders holding book-entry shares held by Itaú Corretora de Valores S.A. ("Itaú") or by the central depository, B3 S.A. – Brasil, Bolsa, Balcão ("B3") may participate in the EGM: (i) in person

or through their legal representatives; or (ii) by duly constituted attorneys-in-fact, in each case, digitally. Powers of attorney must be granted in compliance with article 126 of the LSA. Guidelines on the documentation required in each case are summarized below and detailed in the Management's Proposal for the EGM.

ATTENDANCE: Shareholders (or representatives or attorneys-in-fact) must register on the Digital Platform through the link <https://assembleia.ten.com.br/922236419> by **June 29, 2025**, providing all the following mandatory information and documents (as applicable): **(i) if an individual:** original identification document with photo (examples: RG, RNE, CNH or officially recognized professional class cards), or original identification document with photo of the attorney-in-fact and power of attorney, if applicable; **(ii) if a legal entity:** certified copy of the last consolidated bylaws or articles of association and of the corporate documentation granting powers of representation (minutes of election of the directors and/or power of attorney), as well as an identification document with photo of the legal representatives; and **(iii) if an investment fund:** certified copy of the last consolidated regulation of the fund and the bylaws or articles of association of its administrator or manager, in addition to the corporate documentation granting powers of representation (minutes of election of directors and/or power of attorney), as well as identification document with photo of the legal representatives.

In addition, the Shareholder must present updated proof of ownership of the registered shares without par value issued by the Company, issued by Itaú and/or by a custody institution.

The Management's Proposal containing all the information necessary for a better understanding of the matters to be resolved at the EGM and the procedures for participation in the EGM are available at the Company's headquarters, on its Investor Relations website (ri.voeazul.com.br), as well as on CVM websites (<https://www.gov.br/cvm/pt-br>), of B3 S.A. – Brasil, Bolsa, Balcão (www.b3.com.br) and U.S. Securities and Exchange Commission – SEC (www.sec.gov), pursuant to article 124, § 6, and article 135, §3, of the LSA and article 7 of RCVM 81.

Barueri/SP, June 09, 2025

David Gary Neeleman
Chairman of the Board of Directors