

AZUL S.A.

PUBLICLY-HELD COMPANY

CNPJ/MF nº 09.305.994/0001-29

NIRE 35.300.361.130 – CVM 24112

CALL NOTICE

ORDINARY AND EXTRAORDINARY GENERAL MEETINGS TO BE HELD ON MAY 15, 2024

Shareholders of Azul S.A. ("Company"), are hereby convened, in accordance with art. 124 of Law No. 6,404/76 ("LSA"), to meet at the Ordinary and Extraordinary General Meetings ("AGOE") to be held, jointly, on first call, on May 15, 2024, at 11:00 hours, at the Company's headquarters, located at Avenida Marcos Pentead de Ulhôa Rodrigues, nº 939, 8th floor, Edifício Jatobá, Condomínio Castelo Branco Office Park, Tamboré, CEP 06460-040, in the city of Barueri, State of São Paulo, in order to resolve on the following matters:

At the Ordinary General Meeting ("AGO"):

- (1) Receive accounts from administrators, as well as examine, discuss and vote on the Company's Financial Statements for the fiscal year ending December 31, 2023, accompanied by the opinion issued by the Company's independent auditors;
- (2) Establish the annual global remuneration of the Company's managers for the 2024 fiscal year.

At the Extraordinary General Meeting ("AGE"):

- (1) Change the caput of article 5 of the Company's Bylaws, in order to update the Company's share capital, taking into account the capital increases approved at the Board of Directors meetings held on August 10, 2023 and February 9 from 2024; and
- (2) Restate the Company's Bylaws with the approved amendment.

Additionally, it should be noted that, under the terms of the Company's Bylaws and the Level 2 Corporate Governance Regulation of B3 S.A. – Brasil, Bolsa, Balcão ("B3"), with the exception of item "3" of the Agenda of AGO, on the matters of which Shareholders holding preferred shares have the right to vote, the other items on the Agenda are not part of the list of matters to be resolved by such Shareholders, with only Shareholders holding common shares voting on the other matters on the Agenda. However, Shareholders holding preferred shares may attend the AGOE and discuss the aforementioned matters, in accordance with article 125, sole paragraph, of the LSA.

General Instructions::

In accordance with article 126 of the LSA, Shareholders holding shares registered with Itaú Corretora de Valores S.A. (“Itaú”) may participate in the AGOE: (i) by themselves or by their legal representatives; or (ii) by duly appointed proxies, in each case, either in person or by delivering the remote voting form. Powers of attorney must be granted in compliance with article 126 of the LSA. Guidance on the documentation required in each case is summarized below and detailed in the Administration's Proposal for the AGOE.

ATTENDANCE: (i) if an individual: original identification document with photo (examples: RG, RNE, CNH or officially recognized professional class cards), or original identification document with photo of the attorney, if applicable; (ii) if legal entity: certified copy of the latest restated bylaws or articles of association and corporate documentation granting powers of representation (minutes of election of directors and/or power of attorney), as well as identification document with photo of the legal representatives; and (iii) if Investment Fund: certified copy of the latest restated regulations of the fund and the statute or articles of incorporation of its administrator or manager, in addition to the corporate documentation granting powers of representation (minutes of election of directors and/or power of attorney); as well as identification document with photo of legal representatives..

In addition, the Shareholder must present updated proof of ownership of registered shares with no nominal value issued by the Company, issued by Itaú and/or a custody institution.

DISTANCE VOTING BULLETIN (“BVD”): The Company will make the remote voting system available to the AGOE, in accordance with article 121, sole paragraph, of the LSA and CVM Resolution No. 81/22 (“RCVM 81”), allowing its Shareholders holding listed shares (i) to send the BVD directly to the Company; (ii) if they have shares issued by the Company deposited in a central depository, transmit the voting instructions to the custody institutions, which will forward the voting statements to the B3 Central Depository, observing the established procedures and documents required by the respective institution of custody; or (iii) if they have shares issued by the Company deposited in a depository financial institution responsible for the Company's book-entry shares service, Itaú Corretora de Valores S.A. (“Itaú”), transmit the voting instructions to Itaú, observing the established procedures and the documents required by him. Detailed guidelines for exercising the right to vote through the BVD can be found in the Administration's Proposal for the AGOE.

In order to speed up the process and facilitate the work of the AGOE, the Shareholder is requested to send to the Company, as soon as possible and at its sole discretion, digital copies of the applicable documentation via email: invest@voeazul.com.br (subject: AGOE – May 15, 2024), without prejudice to the deadlines and procedures set out in the Management Proposal.

The Management Proposal containing all the information necessary for a better understanding of the matters to be resolved at the AGOE, the procedures for in-person participation in the AGOE and the procedures for using the remote voting system (BVD) are available at the headquarters of the Company, on its Investor Relations website (ri.voeazul.com.br), as well as

on the CVM websites (<https://www.gov.br/cvm/pt-br>), B3 S.A. – Brasil, Bolsa , Balcão (www.b3.com.br) and the U.S. Securities and Exchange Commission – SEC (www.sec.gov), in accordance with § 6 of article 124, article 133 and § 3 of article 135 of the LSA, and article 7 of RCVM 81.

Barueri/SP, April 15, 2024

David Gary Neeleman

Chairman of the Board of Directors