



WIZZ AIR HOLDINGS PLC

Q1 F21 RESULTS

29 JULY 2020

Q1 F21 | HIGHLIGHTS

- ➔ Focused on liquidity and operational recovery
- ➔ Strong cash position at EUR 1.6bn
- ➔ Robust cost and cash saving programs delivered
- ➔ Network adjustment: trimming old network and creating a new network
- ➔ Capitalizing on new opportunities: 8 bases and 200+ new routes launched
- ➔ Capacity ramp-up: 70%+ in July, contingent on C-19 restrictions

Q1 F21 | RAMP-UP & EXPANSION

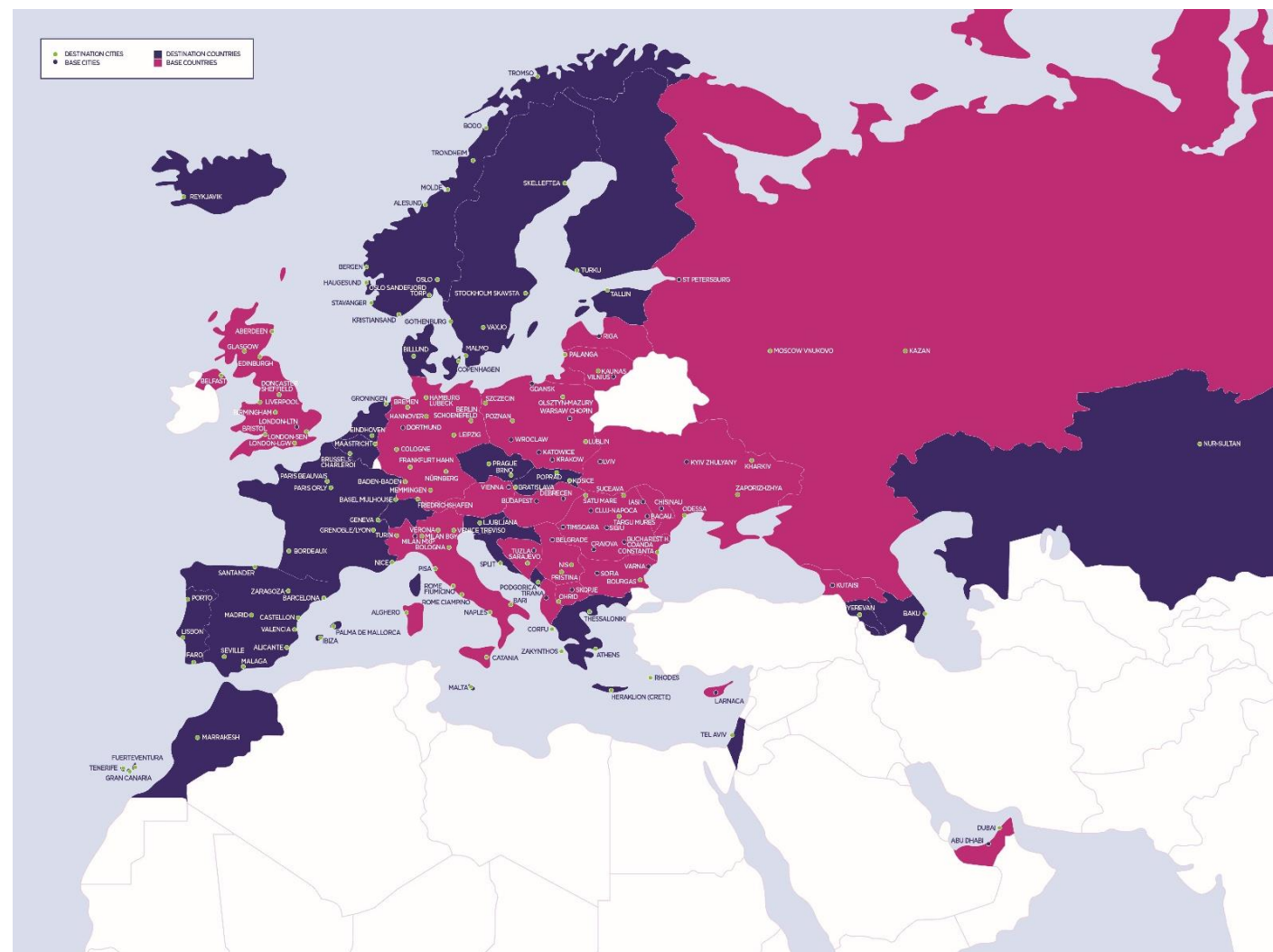
Passengers **707k** (-93.2%)

Aircraft **123** (+9)

Airports **164** (+17)

Bases **33** (+8)

Countries **46** (+2)



Q1 F21 | COVID-19 OPERATING CONTEXT

→ Widespread travel bans and restrictions across Europe in Q1

	March	April	May	June	July	
Poland						 Significant restrictions
Romania						 Restrictions
Hungary						
Bulgaria						 No restrictions
UK						
Austria						

→ Large-scale state intervention & subsidies for legacy carriers

Q1 F21 | REVENUE & CASH PROTECTION

	Q1 F21	Q1 F20	Change
Revenue (€m)	90.8	691.2	(86.9)%
Underlying EBITDA (€m)*	8.9	187.2	(95.2)%
Underlying EBITDA margin (%)	9.8%	27.1%	(17.3)ppts
Statutory net profit (€m)*	(108.0)	72.4	n.m.
Statutory net profit margin (%)	n.m.	10.5%	n.m.
Underlying net profit (€m)*	(56.7)	72.4	n.m.
Underlying net profit margin	n.m.	10.5%	n.m.
Total Cash (€m)	1,587.9	1,637.3	(3.0)%

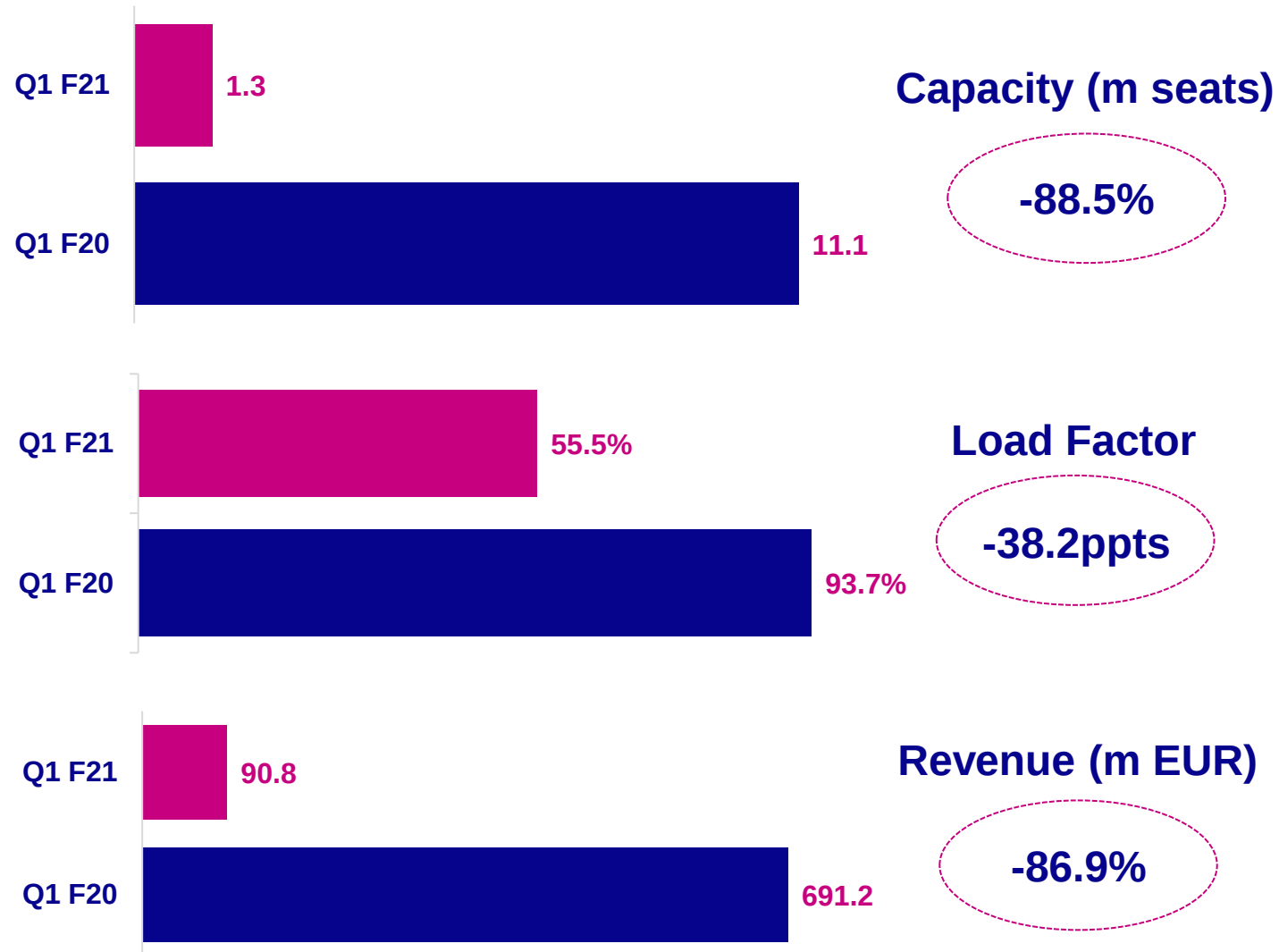
RASK
+13.6%

Cost
-74.0%

Total cash
EUR 1.6bn

*Q1 FY21 underlying net profit excludes the impact of hedge losses classified as discontinued (amounting to €51.3 million) resulting from the impact of COVID-19 relating to the months of June, July and August 2020 and changes to the months of April and May 2020 which were materially provisioned in Q4 F20.

Q1 F21 | MAXIMISING RETURN ON CAPACITY

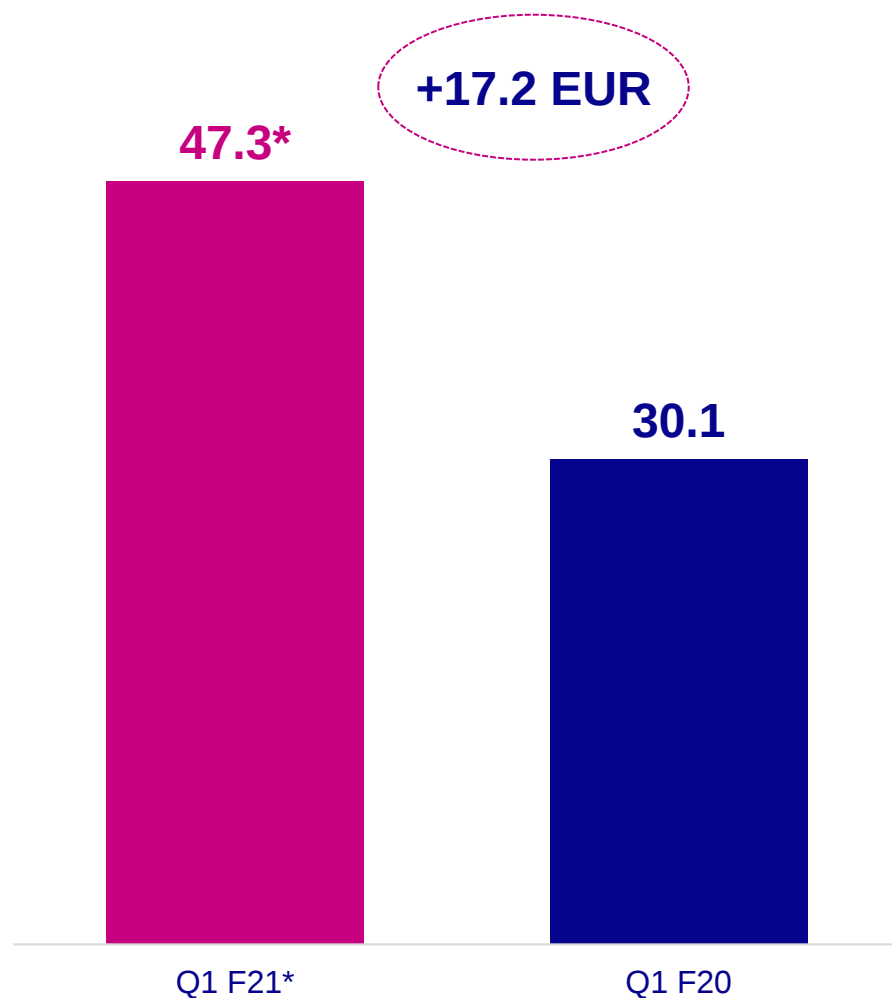


Key achievements

- Maximizing return on flights
- Load factor drop offset by smart pricing & higher ancillary revenues
- Strong revenue per seat: +14.1%



Q1 F21 | STRONG ANCILLARY GENERATION



Exceptional effects:

- Low passenger numbers distort unit revenue on certain revenue streams

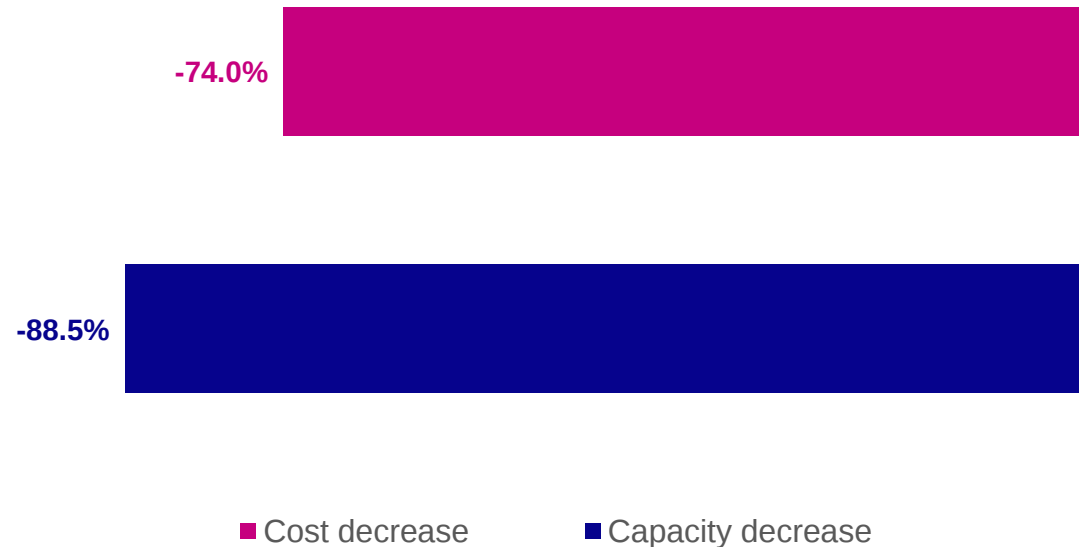
Underlying strength:

- Baggage and bundle sales up
- Solid uptake in flexibility products
- Continued focus on merchandising



Q1 F21 | ACTIVE COST MANAGEMENT

Closing the gap between cost and capacity drop



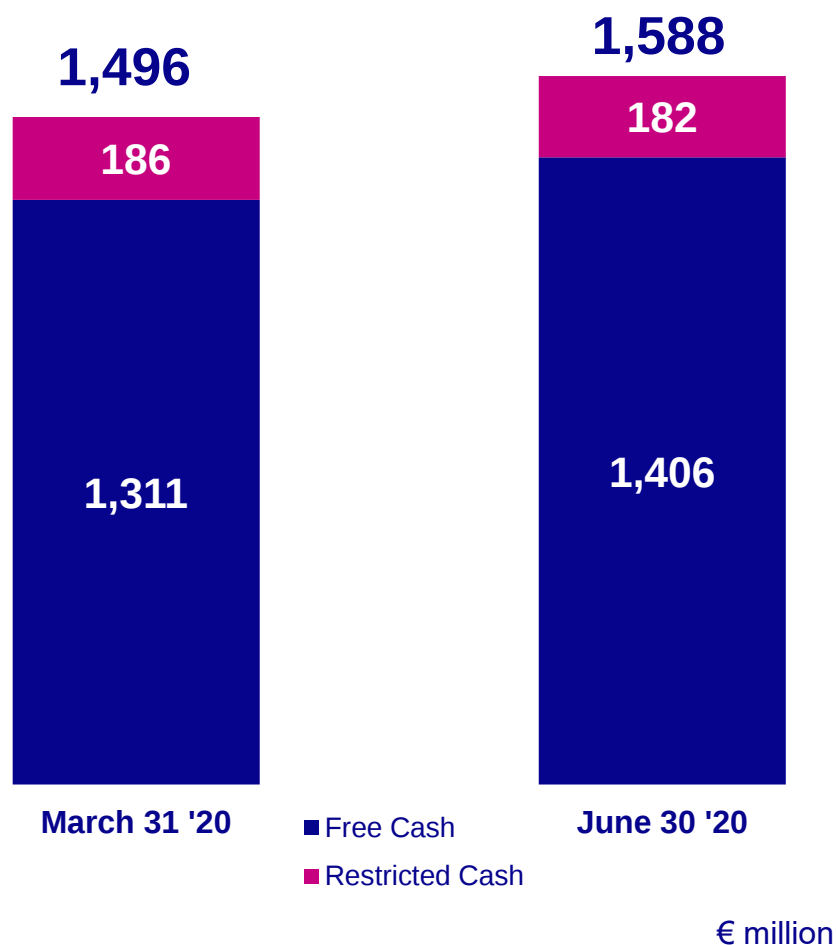
- Crew cost reduction & lower headcount
- Airport deals (re-)negotiated
- Supplier negotiations

Q1 F21 | MINIMISING COST

	CASK €cents		Absolute cost €m		Change
	Q1 F21	Q1 F20	Q1 F21	Q1 F20	
Fuel	3.30	1.12	68.7	202.2	(66.0)%
Staff costs	1.41	0.32	29.3	58.2	(49.7)%
Distribution & marketing	0.21	0.07	4.4	11.7	(62.4)%
Maintenance, materials & repairs	0.98	0.24	20.5	43.5	(52.9)%
Airport, handling & en-route	1.01	0.94	21.0	169.0	(87.6)%
Depreciation & amortization	3.07	0.52	64.0	94.5	(32.3)%
Other	(0.51)	0.11	(10.7)	19.3	n.m.
Net financing charge	0.63	0.07	13.2	11.9	11.1%
Total	10.11	3.39	210.3	610.4	(65.5)%
Total excl. exceptional items	7.64	3.39	159.0	610.4	(74.0)%

Q1 F21 | INVESTMENT-GRADE BALANCE SHEET

EUR 1.6bn Cash*



Key Results

- June 30th position includes BoE CCFF: £300m
- Average Q1 cash burn rate of around €80m per month

Key Drivers

- Significant cost reductions on all line items
- Cash-contributing flying
- Continued processing of refunds
- Uptake in new bookings
- Negative currency effect

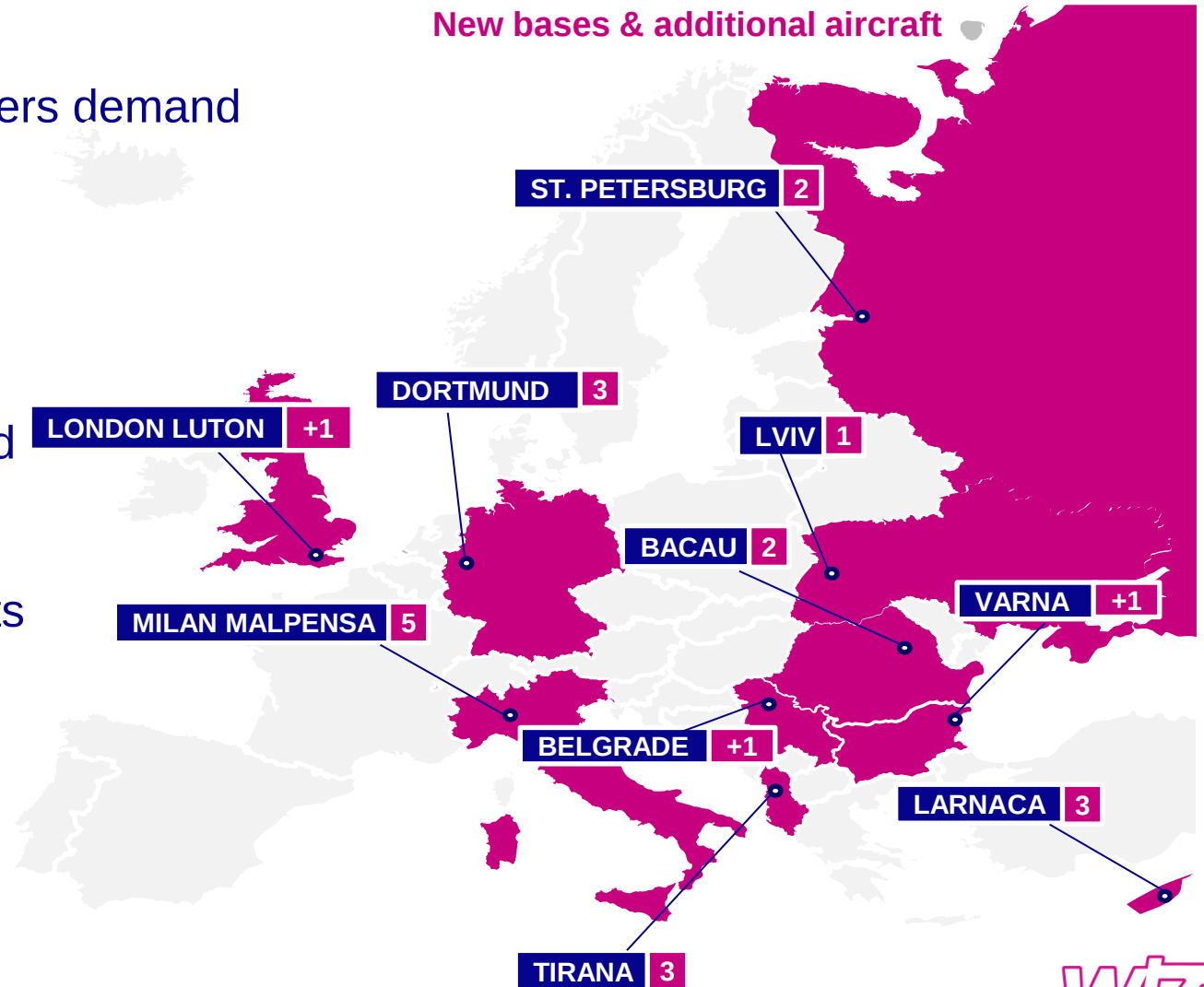
BEST POSITIONED: OUR RAMP-UP PRINCIPLES

- Reduced operating cost and cash burn
- Cash-contributing flying
- Maintain balance sheet strength
- Strong network expansion, 200+ new routes
- Broadening competitive advantage



TAKING ADVANTAGE OF MARKET OPPORTUNITIES

- Frequency reduction on existing routes steers demand
- Redeployment of excess capacity
- 200+ new routes & 22 aircraft (re-)deployed
- Positioning for further growth in key markets
- Focus on low cost model and scalability



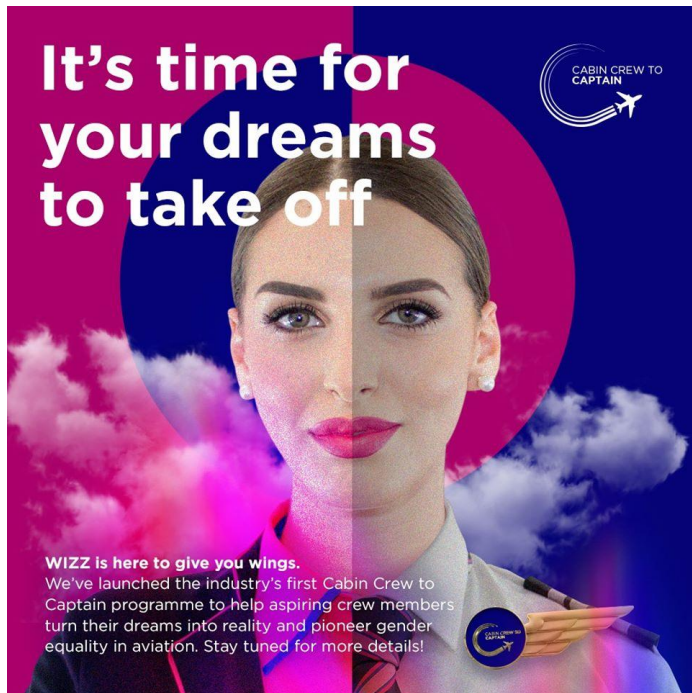
WIZZ AIR ABU DHABI: LAUNCH ON TRACK

- Start operations on **October 1st 2020**
- **6 based aircraft** in the first 6 months
- Contributing to and **stimulating tourism**
- Developing Abu Dhabi's connectivity
- Established geographies & pioneering new markets
- Special aircraft livery & Arabic website



UNIQUE CABIN CREW-TO-CAPTAIN PROGRAMME

- Pilot training programme for cabin crew: **unique in the industry**
- Nurture talent within the organisation
- Supports commitment to increase female pilot representation



- Tailored work and study schedule; 40 months of training
- Comprehensive financial, travel and accommodation support
- Targeting cabin crew with little to no flying experience in different locations

OUTLOOK

- ➔ **Uncertainty around COVID-19 makes F21 guidance impractical at this stage**
- ➔ **Operational ramp-up on track: Currently flying 70% of capacity**
- ➔ **Focus on balance sheet & cash-contributing flying**
- ➔ **Increase underlying ancillary/passenger by EUR 0.50-EUR 1.0**
- ➔ **Improved delivery schedule to support Summer '21 growth**

CLOSING COMMENTS

1. Short-term objective: Managing uncertainty

- ➔ Maintain liquidity and keep momentum
- ➔ Minimize cost and maximise return by adapting capacity

2. Long-term objective: Widening the competitive gap

- ➔ Focus on profitable, scalable market opportunities
- ➔ Safeguard investment-grade balance sheet

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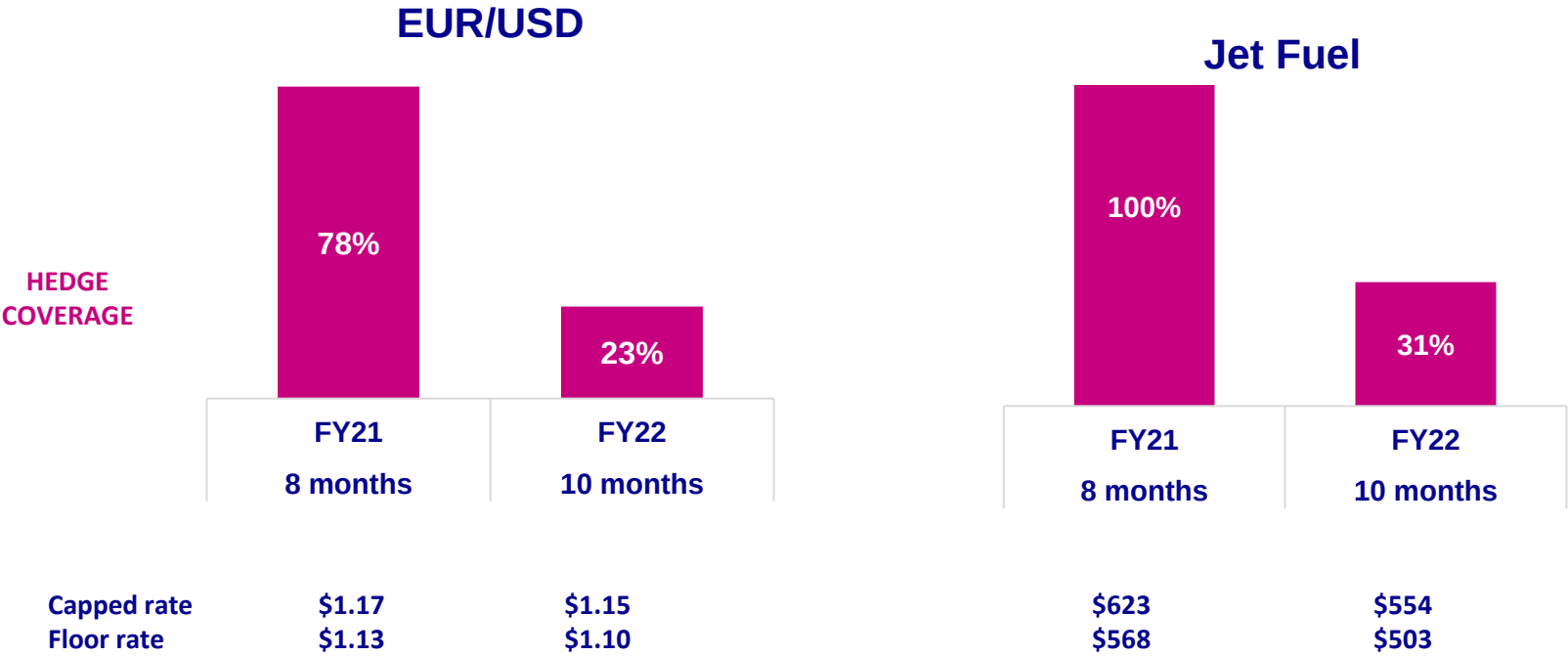
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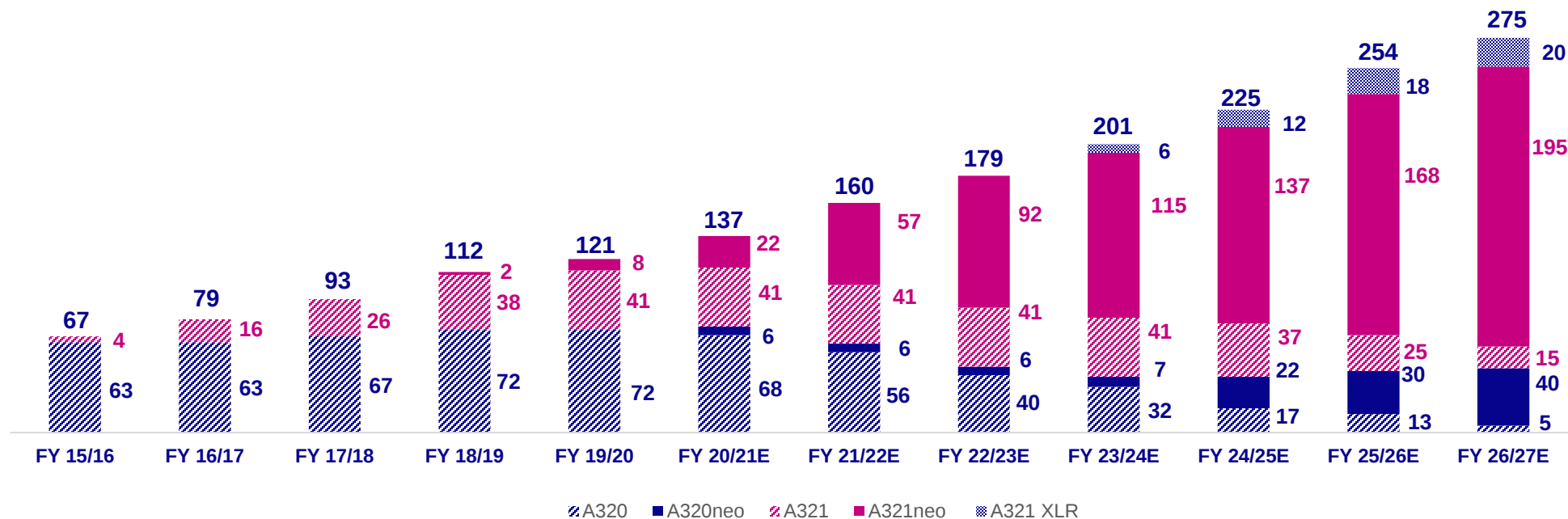
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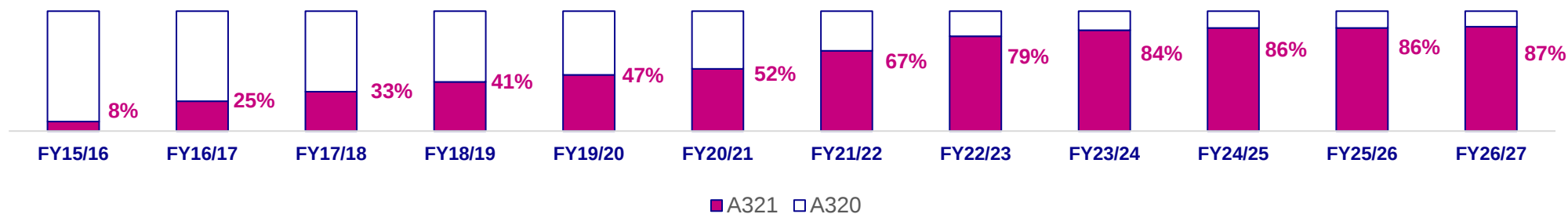
APPENDIX: HEDGE PROGRAM



APPENDIX: FLEET PLAN



PROPORTION OF SEATS ON A321




265
 AIRBUS
 A320 FAMILY
 AIRCRAFT
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 LEADING
 PRICING


 LOWER
 OPERATING
 COST