

**BRBI BR PARTNERS S.A.**

Publicly Held Company with Authorized Capital

CNPJ/MF No. 10.739.356/0001-03

NIRE 35.300.366.727 | CVM Code 25860

**MINUTES OF THE ANNUAL GENERAL MEETING**

**HELD ON MARCH 20<sup>th</sup> , 2026**

- 1 **DATE, TIME AND PLACE:** Held on March 20, 2026, at 10:00 a.m., exclusively in person, at the headquarters of BRBI BR Partners S.A., located in the City of São Paulo, State of São Paulo, at Avenida Brigadeiro Faria Lima, No. 3,732, 28th floor, Itaim Bibi (“**Company**”).
- 2 **CALL NOTICE:** The Call Notice was published pursuant to Article 124 of Law No. 6,404, dated December 15, 1976, as amended (“**Brazilian Corporation Law**”), in the newspaper “O Estado de S. Paulo”, in the editions of February 10, 11 and 12, 2026 (pages B5, B7 and B9, respectively).
- 3 **PUBLICATIONS:** The Company’s financial statements, management report, explanatory notes, Independent Auditors’ report (as defined in item 4 below) and the Company’s Audit Committee report for the fiscal year ended December 31, 2025 were published in the newspaper “O Estado de S. Paulo” (pages 1 to 9) on February 13, 2026.  
  
Additionally, all documents related to the matters to be resolved, as provided for in Resolution No. 81 of the Brazilian Securities and Exchange Commission (“**CVM**”), dated March 29, 2022, as amended (“**CVM Resolution 81**”), were made available to shareholders at the Company’s headquarters and on the worldwide web, on the Company’s website (<https://ri.brpartners.com.br>), the CVM’s website ([www.cvm.gov.br](http://www.cvm.gov.br)) and the website of B3 S.A. – Brasil, Bolsa, Balcão (“**B3**”) ([www.b3.com.br](http://www.b3.com.br)).
- 4 **ATTENDANCE:** Shareholders of the Company representing approximately 79.8% of the voting capital and 29.1% of the preferred shares issued by the Company were present at this Annual General Meeting (“**Meeting**”), as per (i) the list of shareholders who attended the Meeting in person, pursuant to Article 47, item I, of CVM Resolution 81; and (ii) the consolidated synthetic map of remote voting made available by the Company on March 18, 2026, prepared based on the valid remote voting ballots received through B3’s Central Depository, by BTG Pactual Serviços Financeiros S/A DTVM, in its capacity as the bookkeeping agent for the Company’s shares, and also directly by the Company, pursuant to CVM Resolution 81 (“**Consolidated Synthetic Map**”). In compliance with Article 134, paragraph 1, of the Brazilian Corporation Law, Mr. Jairo Eduardo Loureiro Filho, Chairman of the Board of Directors and Officer of the Company, and Messrs. Marco Pontieri, Daniel Santos and Raphael Fornari, legal representatives of KPMG Auditores Independentes, the firm responsible for auditing the financial statements for the fiscal year ended December 31, 2025 (“**Independent Auditors**”), were also present.
- 5 **BOARD:** Upon verification of the quorum required to install the Meeting, the board was composed of Mr. **Jairo Eduardo Loureiro Filho** – Chairman; and Ms. **Jana Araujo** – Secretary.

**6 READING OF DOCUMENTS, RECEIPT OF VOTES AND PREPARATION OF THE MINUTES:** The reading of the documents related to the matters to be resolved at the Meeting was waived, as they were already known to the shareholders and, additionally, (i) were made available to the shareholders at the Company's headquarters; (ii) were made available to the shareholders on the Company's website (<https://ri.brpartners.com.br>); (iii) were submitted to B3 ([www.b3.com.br](http://www.b3.com.br)), in compliance with Article 124, paragraph 6, of the Brazilian Corporation Law; and (iv) were made available to the shareholders on the CVM's website ([www.cvm.gov.br](http://www.cvm.gov.br)). Additionally, the reading of the Consolidated Synthetic Map was waived, and such document was made available to shareholders for consultation, pursuant to Article 48, paragraph 4, of CVM Resolution 81, and will be kept on file at the Company's headquarters, pursuant to Article 130, paragraph 1, of the Brazilian Corporation Law. Finally, the preparation of these minutes in summary form of the events that occurred and their publication without the signatures of all shareholders were authorized, pursuant to Article 130, paragraphs 1 and 2, of the Brazilian Corporation Law.

**7 AGENDA:** To discuss and resolve on the following matters:

- (i) to review the management accounts and to examine, discuss and vote on the Company's financial statements for the fiscal year ended December 31, 2025, including the management report, the Audit Committee report and the independent auditors' report;
- (ii) to resolve on the proposal for allocation of results for the fiscal year ended December 31, 2025;
- (iii) to determine the number of members of the Company's Board of Directors;
- (iv) to elect the members of the Company's Board of Directors; and
- (v) to set the global annual compensation of the Company's management for the fiscal year of 2026.

**8 RESOLUTIONS:** Subsequently, after examination and discussion of the matters included in the agenda, the shareholders resolved as follows:

- (i) to approve, as per the votes recorded in the Final Map (defined in item 9 below), without reservations, the management accounts and the Company's financial statements for the fiscal year ended December 31, 2025, including the management report, the Audit Committee report and the Independent Auditors' report, pursuant to the management proposal for the Meeting ("Management Proposal");
- (ii) to approve, as per the votes recorded in the Final Map (defined in item 9 below), without reservations, the proposal for allocation of results for the fiscal year ended December 31, 2025, comprising the allocation of net income in the amount of R\$ 175,072,568.44 (one hundred seventy-five million, seventy-two thousand, five hundred sixty-eight reais and forty-four centavos) ("Net Income"), pursuant to the Management Proposal, as follows:
  - (a) allocation of R\$ 8,753,628.42 (eight million, seven hundred fifty-three thousand, six hundred twenty-eight reais and forty-two centavos), corresponding to 5% (five percent) of Net Income, to the

- legal reserve, pursuant to Article 193 of the Brazilian Corporation Law;
- (b) allocation of R\$ 41,579,735.01 (forty-one million, five hundred seventy-nine thousand, seven hundred thirty-five reais and one centavo), corresponding to 25.0% of the adjusted Net Income after allocation to the legal reserve (“Adjusted Net Income”), to the payment of mandatory minimum dividends, pursuant to Article 202 of the Brazilian Corporation Law and Article 32 of the Company’s bylaws (“Bylaws”), which have already been declared and paid in advance, as follows: (a) interim dividends based on the interim financial statements for the quarter ended March 31, 2025, in the total amount of R\$ 31,498,711.20 (thirty-one million, four hundred ninety-eight thousand, seven hundred eleven reais and twenty centavos), charged to the profit reserve established in a prior fiscal year; and (b) interim dividends based on the interim financial statements for the quarter ended June 30, 2025, in the total amount of R\$ 37,798,453.44 (thirty-seven million, seven hundred ninety-eight thousand, four hundred fifty-three reais and forty-four centavos), charged to retained earnings, as resolved by the Company’s Board of Directors in meetings held on May 8, 2025 and August 7, 2025, respectively;
  - (c) allocation of R\$ 108,451,318.65 (one hundred eight million, four hundred fifty-one thousand, three hundred eighteen reais and sixty-five centavos), corresponding to 65.21% of Adjusted Net Income, to the payment of additional dividends, of which: (a) R\$ 27,717,429.63 (twenty-seven million, seven hundred seventeen thousand, four hundred twenty-nine reais and sixty-three centavos) were declared and paid in advance as interim dividends based on the interim financial statements for the quarter ended June 30, 2025 (excluding the amount attributed to the mandatory minimum dividend described in item (b) above), charged to retained earnings, as resolved by the Company’s Board of Directors in a meeting held on August 7, 2025; and (b) R\$ 80,733,889.02 (eighty million, seven hundred thirty-three thousand, eight hundred eighty-nine reais and two centavos) were declared and paid in advance as interim dividends based on the interim financial statements for the quarter ended September 30, 2025, charged to the profit reserve established in a prior fiscal year, as resolved by the Company’s Board of Directors in a meeting held on November 3, 2025; and
  - (d) allocation of R\$ 16,287,886.36 (sixteen million, two hundred eighty-seven thousand, eight hundred eighty-six reais and thirty-six centavos), corresponding to 9.79% of Adjusted Net Income, to the Investment Reserve provided for in Paragraph 2 of Article 32 of the Bylaws, pursuant to Article 194 of the Brazilian Corporation Law and Paragraph 1 of Article 32 of the Bylaws.
- (iii) to approve, as per the votes recorded in the Final Map (defined in item 9 below), without reservations, the determination of the number of members

of the Company's Board of Directors, composed of 6 (six) sitting members, including 2 (two) independent directors, pursuant to the Management Proposal;

- (iv) to approve, as per the votes recorded in the Final Map (defined in item 9 below), without reservations, the election of the following members to the Company's Board of Directors, for a term of office until the Annual General Meeting that will resolve on the approval of the accounts for the fiscal year ending December 31, 2027:
- (a) Mr. Jairo Eduardo Loureiro Filho, Brazilian, married, business administrator, holder of Identity Card RG No. 9,947,949, enrolled with the CPF/MF under No. 032.508.808-09, with business address in the City of São Paulo, State of São Paulo, at Avenida Brigadeiro Faria Lima, No. 3,732, 28th floor, as Chairman of the Company's Board of Directors;
  - (b) Mr. Ricardo Fleury Cavalcanti de Albuquerque Lacerda, Brazilian, married, business administrator, holder of Identity Card RG No. 15,413,181-7 SSP/SP, enrolled with the CPF/MF under No. 088.785.278-58, with business address in the City of São Paulo, State of São Paulo, at Avenida Brigadeiro Faria Lima, No. 3,732, 28th floor, as a member of the Company's Board of Directors;
  - (c) Mr. Danilo Depieri Catarucci, Brazilian, married, administrator, holder of Identity Card RG No. 32,860,423-9 SSP/SP, enrolled with the CPF/MF under No. 312.700.288-20, with business address in the City of São Paulo, State of São Paulo, at Avenida Brigadeiro Faria Lima, No. 3,732, 28th floor, as a member of the Company's Board of Directors;
  - (d) Mr. José Flávio Ferreira Ramos, Brazilian, married, business administrator, holder of Identity Card RG No. 25,919,840-7 SSP/SP, enrolled with the CPF/MF under No. 315.119.536-91, with business address in the City of São Paulo, State of São Paulo, at Avenida Brigadeiro Faria Lima, No. 3,732, 28th floor, as a member of the Company's Board of Directors;
  - (e) Ms. Carla Alessandra Trematore, Brazilian, married, accountant, holder of Identity Card RG No. 21,880,357-6, enrolled with the CPF/MF under No. 248.855.668-86, with business address in the City of São Paulo, State of São Paulo, at Avenida Brigadeiro Faria Lima, No. 3,732, 28th floor, as an independent member of the Company's Board of Directors; and
  - (f) Mr. Eduardo Bunker Gentil, Brazilian, married, economist, holder of Identity Card RG No. 3,361,829-X SSP/SP, enrolled with the CPF/MF under No. 001.067.468-39, with business address in the City of São Paulo, State of São Paulo, at Avenida Brigadeiro Faria Lima, No. 3,732, 28th floor, as an independent member of the Company's Board of Directors.

Within the scope of this resolution, the shareholders approved the characterization of Ms. Carla Alessandra Trematore and Mr. Eduardo Bunker Gentil as independent members of the Board of Directors, considering that, after analysis of the declarations provided, as well as their résumés and professional backgrounds, they were found to meet the independence criteria set forth in the Level 2 Corporate Governance Regulations of B3 and in CVM Resolution No. 80, dated March 29, 2022, as amended (“CVM Resolution 80”). The members of the Board of Directors hereby elected shall take office upon execution of the respective terms of office drawn up in accordance with the law and declared, for the purposes of Article 37, item II, of Law No. 8,934, dated November 18, 1994, as amended, Article 147, paragraphs 1 and 2, of the Brazilian Corporation Law, CVM Resolution 80 and the Level 2 Corporate Governance Regulations of B3, that they are not subject to any of the crimes provided for by law or any other legal restrictions that would prevent them from managing a business corporation; and

- (v) to approve, as per the votes recorded in the Final Map (defined in item 9 below), without reservations, the global annual compensation of the Company’s management for the fiscal year 2026, in an amount of up to R\$ 30,000,000.00 (thirty million reais).

**9 VOTING MAP:** In compliance with Article 22, paragraph 5, of CVM Resolution 80, as well as Article 48, paragraph 6, of CVM Resolution 81, the summarized final voting map attached hereto as **Annex I (“Final Map”)**, which forms an integral part of these minutes, indicates the number of approvals, rejections and abstentions received by each resolution, as well as the number of votes attributed to the slate of candidates for the Board of Directors.

**10 CLOSING AND SIGNATURES:** There being no further matters to be addressed, the Chairman offered the floor to anyone who wished to speak. As there were no manifestations, the Meeting was suspended for the preparation of these minutes in summary form of the events that occurred, which will be published without the signatures of the shareholders present, pursuant to Article 130, paragraphs 1 and 2, of the Brazilian Corporation Law. Upon resumption of the Meeting, these minutes were read, approved and signed by the Chairman and the Secretary, and the shareholders whose remote voting ballots were considered valid by the Company or who registered their attendance in the electronic system for remote participation made available by the Company were deemed to have signed these minutes, pursuant to Article 47, paragraph 1, of CVM Resolution 81.

São Paulo, March 20th, 2026

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**Jairo Eduardo Loureiro Filho**  
President

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**Jana Araujo**  
Secretary

**Shareholders present in person:**

**TRIGONO HORIZON MICROCAP MASTER FUNDO DE INVESTIMENTO EM AÇÕES**  
(represented by Karina Francisca de Andrade)

**TRIGONO DYNAMIC LONG BIASED FUNDO DE INVESTIMENTO FINANCEIRO EM AÇÕES**  
(represented by Karina Francisca de Andrade)

**TRÍGONO GUAPORÉ FUNDO DE INVESTIMENTO FINANCEIRO EM AÇÕES**  
(represented by Karina Francisca de Andrade)

**CITIBANK N.A.**  
(represented by Bruna de Jesus Dias)

**BR PARTNERS HOLDCO PARTICIPACOES S.A.**  
(represented by Priscilla de Lima Gama Barros)

**BLACK RIVER HOLDING E INVESTIMENTOS LTDA.**  
(represented by Priscilla de Lima Gama Barros)

**Shareholders present through the submission of remote voting ballots, pursuant to CVM Resolution 81:** NEVERTON HAAS LAZZERY; SINVAL BATISTA MENDES; LUIS HENRIQUE DA SILVA MARQUES; RAFAEL ECKE TAVARES BUSANELLO; GLAUBER ALVES DE BRITO; ALLAN KARDEC OLIVEIRA DE LIMA; ERICO VERISSIMO LANGNER DA SILVA; ALCIDES ALBERTO DE CAMARGO; VAGNER LIMA AQUINO; ABRAAO MESSIAS BRITO SILVA; ELISA CANTERGIANI PANAZZOLO; DANIEL DE QUEIROZ MENDES DA COSTA; ALVARO FERNANDO MANFRIN; LUIZ FELIPE BAPTISTA VIEIRA ROSA; THOMAS MAGNO DE JESUS SILVEIRA; ALEXANDRE ALCIDES MORAIS; GUSTAVO PINTO LINS; DAVID BASTOS; FLAVIA COSTA CRUZ NEGRAO DE LIMA; MATHEUS DE AMADOR TESSMANN; PIETRO DI CARLO MANFRINI GALVAN; PEDRO BERNARDINELLI JUNIOR; BRUNO BARONI; ANDERSON ALKMIN MADURO; EDSON CESAR VALDEVITE; VINICIUS PENNA MARQUES; LUEDNA DIAS SANTOS; ROBERTO ANTONIO DOS ANJOS RUAS; RAFAEL LEITE VARELA; FLORIDA RETIREMENT SYSTEM TRUST FUND; STATE OF ALASKA RETIREMENT AND BENEFITS PLANS; MARCO ANTONIO ORTALI; EVANDRO RAFAEL CAVALCANTI DE FREITAS; ANDREA RUAS VELIQ; MAIRON ATILIO ARCENO; UTAH STATE RETIREMENT SYSTEMS; WALLISON MATEUS SANTOS SOUZA; EMER MKTS CORE EQ PORT DFA INVEST DIMENS GROU; ALASKA PERMANENT FUND; AILTOM FERREIRA SERRANO; FABRICIO VALENTINI; JNL MULTI-MANAGER EMERGING MARKETS EQUITY FUND; ELIAS GERALDO TOMAZ DE SOUZA; RODRIGO HIROSHI MUROFUSHI; LEONARDO AURELIO DE OLIVEIRA CARVALHO; DANILSON NASCIMENTO DANTAS SANTOS; ADERALDO CABRAL DE CARVALHO; JONATHAN DE OLIVEIRA SOARES; LUIS MAURO CARDOSO PEREIRA FILHO; JOAO VITOR MORETO FERNANDES; FLAVIO ANDERSON FILETE; BONOS GONCALVES ROSA; MARCOS DONIZETE DE MORAES; GUSTAVO LOYO LACERDA DE SOUZA; GABRIEL NEVES MOREIRA FERNANDES; STK LONG BIASED MASTER FUNDO DE INVESTIMENTO EM ACOES; GUSTAVO SAMUEL BARROS CORDEIRO; CELIA MARIA FERRAZ CARVALHO MOTTA; RONALDO TADASHI KAWANO; THIAGO GHIOTTI GRAMACHO; EWERTON DA SILVA; RAFAEL BORBA WAJNSZTOK; STK LONG ONLY FIA; ALEXANDRE JOSE CONSELVAN; JOAO CARLOS

GONZALES; RENATO FERRAZ CARVALHO MOTTA; EDUARDO TARSO DE LIMA; MARCOS THIAGO MERSCHMANN FABIS; EVERTON SILVA DE OLIVEIRA; PAULO ROBERTO THOMAZI; FELIPE PINTO DE MENDONCA; VIRTUS EMERGING MARKETS SMALL-CAP FUND; BRUNO PERRELLA FRANCO MARTINS; RONALDO EPIFANIO DE SOUZA; MARCIO MASSAO SASAKI; FERNANDA RISHTER LOURENCO ABOU RIZK; ARK GLOBAL EMERGING COMPANIES, LP; RICARDO DE MORAES PERETTO; PRISCILA BARBOSA FRANCO; HENRIQUE PACHECO DE JESUS SILVA; AMERICAN CENTURY ETF TRUST - AVANTIS EMERGING MARK; RAZIEL SHINOSUKE UEDA; AMERICAN CENTURY ETF TRUST - AVANTIS EMERGING MARK; HALLAMO KARIO MACHADO DE AZEVEDO; PAULO VICTOR CRESPO NEIVA; FERNANDA SOARES DA SILVA; CLAUDIO EDUARDO DA COSTA; JONATHAN LEITE SANTOS; JERONIMO FLORENTINO FONCECA DE MACEDO; MURILLO FONTANA BARBOSA DE MIRANDA; VIRTUS KAR DEVELOPING MARKETS FUND; EMERGING MARKETS EX CHINA CORE EQUITY PORTFOLIO OF; AMERICAN CENTURY ETF TRUST-AVANTIS RESPONSIBLE EME; JOAO VITOR FAXINA BELEM; RENAN MATHEUS DE CARVALHO COTRIM SILVA; MATEUS HENRIQUE NERY DE SANTANA; MARCELO HENRIQUE DA SILVA; LUIS ZHU SU; CARLOS AMARILDO LUCAS DE MELLO; AMERICAN CENTURY ETF TRUST - AVANTIS EMERGING MARK; AMERICAN CENTURY ETF TRUST - AVANTIS EMERGING MARK; AMERICAN CENTURY ICAV; ALL COUNTRY EX US EQUITY MARKET SUBTRUST OF DFA GR; VIRGINIA PAULA DE CARVALHO LOPES; CARLOS AUGUSTO CZECH; CYNTHIA DANTAS DE CARVALHO; FLAVIO HENRIQUE DE FREITAS PEREIRA; OZIENES GRILO AMARO; PAULO HENRIQUE PIMENTEL WANDERLEY NEVES; FERNANDO COSTA VIEIRA; LUIS HUMBERTO REZENDE BARBOSA; TONI JEFFERSON LOPES; SALVADOR FERNANDES DE JESUS JUNIOR; LEANDRO MATIAS COSTA; FABIO ROBERTO OYAMBURO CHAVES; RAFAEL GONTIJO DE OLIVEIRA; FELIPE AULER THOMAZI; VALDECY DE ASSIS; MARCOS RENATO FERREIRA DE OLIVEIRA; JAIME DE SOUZA AZEVEDO; CARLOS HENRIQUE RUFINO DOS SANTOS; ANA KARINE KLAUS.

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NIRE 35.300.366.727 | CVM Code 25860

**MINUTES OF THE ANNUAL GENERAL MEETING  
HELD ON MARCH 20<sup>th</sup> , 2026**

**ANNEX I – SUMMARY VOTING MAP**

(This annex begins on the next page.)

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Summary Voting Map						
Resolution	Number of Shares (excluding percentage)					
	Approve (Yes)		Reject (No)		Abstain	
	Common Shares	Preferred Shares	Common Shares	Preferred Shares	Common Shares	Preferred Shares
1. To review the accounts of the officers, examine, discuss and vote on the Company's financial statements for the fiscal year ended December 31, 2025, including the management report, the Audit Committee report, and the independent auditors' opinion.	78,019,773	n/a	474	n/a	81,934,611	n/a
2. To deliberate on the proposed allocation of results for the fiscal year ended December 31, 2025.	159,948,739	n/a	-	n/a	6,119	n/a
3. Define the number of members that will make up the Company's Board of Directors for a term that will end at the 2026 Ordinary General Meeting, based on the limits set out in the Company's bylaws, by the Management Proposal published by the Company.	159,943,924	n/a	-	n/a	10,934	n/a
4. Do you wish to request the adoption of the multiple voting process for the election of the board of directors by article 141 of Law No. 6,404, of 1976? (If the shareholder chooses "no" or "abstain", their shares will not be counted to request multiple voting)	155,304,163	n/a	1,335,215	n/a	3,315,480	n/a
5. Nomination of all the names that compose the slate (the votes indicated in this section will be disregarded if the shareholder with voting rights fills in the fields present in the separate election of a member of the board of directors and the	1,956,468	n/a	3,295,719	n/a	7,124	n/a

separate election referred to in these fields takes place).						
6. If one of the candidates that composes your chosen slate leaves it, can the votes corresponding to your shares continue to be conferred on the same slate?	615,644	n/a	4,636,725	n/a	6,942	n/a
7. In case of a cumulative voting process, should the corresponding votes to your shares be equally distributed among the members of the slate that you've chosen? [If the shareholder chooses "yes" and also indicates the "approve" answer type for specific candidates among those listed below, their votes will be distributed proportionally among these candidates. If the shareholder chooses to "abstain" and the election occurs by the cumulative voting process, the shareholder's vote shall be counted as an abstention in the respective resolution of the meeting.	1,943,405	n/a	731	n/a	3,315,175	n/a
8. View of all the candidates that compose the slate to indicate the cumulative voting distribution.						
Ricardo Fleury Cavalcanti de Albuquerque Lacerda (Efetivo)	580,722	n/a	-	-	-	-
Jairo Eduardo Loureiro Filho (Efetivo)	2,570,652	n/a	-	-	-	-
Danilo Depieri Catarucci (Efetivo)	2,580,396	n/a	-	-	-	-
José Flávio Ferreira Ramos (Efetivo)	2,580,396	n/a	-	-	-	-
Carla Alessandra Trematore (Independente)	2,580,696	n/a	-	-	-	-
Eduardo Bunker Gentil (Independente)	588,234	n/a	-	-	-	-
9. Do you wish to request the separate election of a member of the board directors by article 141, § 4, I, of Law No. 6,404, of 1976? (Shareholders can only fill in this field if they are uninterrupted	306,877	613,754	297,701	595,402	4,654,733	9,309,466

holders of the shares they vote for during the 3 months immediately before the general meeting. If the shareholder chooses “no” or “abstain”, their shares will not be counted to request the separate election of a member of the board of directors).						
10. Do you wish to request the establishment of a fiscal council, under the terms of article 161 of Law 6,404, of 1976? (If the shareholder chooses no or abstain, his/her shares will not be computed for the request of the establishment of the fiscal council).	309,367	618,734	298,771	597,542	4,651,173	9,302,346
11. To set the aggregate annual compensation of the Company's officers for the 2026 fiscal year.	156,644,250	n/a	3,296,456	n/a	14,152	n/a
12. In case of a second call notice for the Annual General Meeting, can the vote instructions held in this distance voting ballot be considered the same for the Annual General Meeting in a second call?	3,915,530	n/a	1,337,027	n/a	6,754	n/a