

**Negotiation of Administrators and Related Persons**

On 01/2026

( ) only the following transactions with securities and derivatives.

( X ) there were no transactions with securities and derivatives, and I hold the following positions in securities and derivatives.

<b>Name of Subsidiary: M DIAS BRANCO SA INDE COM DE ALIMENTOS</b>							
Group and related persons	(X) Controller	( ) Board of Directors	( ) Statutory Board of Executive Officers	( ) Supervisory board	( ) Technical and Advisory Bodies		
<b>Initial Balance</b>							
Derivative Security	Characteristics of Titles			Quantity			
Shares	ON			13,190,941			
<b>Transactions in the Month</b>							
Value Furniture / Derivatives	Characteristics of Titles	Intermediate	Operation	Day	Amount	Price	Volume (R\$)
<b>Final Balance</b>							
Derivative Security	Characteristics of Titles			Quantity			
Shares	ON			13,190,941			

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<b>Initial Balance</b>							
Derivative Security	Characteristics of Titles			Quantity			
Shares	ON			214,650,000			
<b>Transactions in the Month</b>							
Value Furniture / Derivatives	Characteristics of Titles	Intermediate	Operation	Day	Amount	Price	Volume (R\$)
<b>Final Balance</b>							
Derivative Security	Characteristics of Titles			Quantity			
Shares	ON			214,650,000			

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<b>Company Name: M DIAS BRANCO SA IND E COM DE ALIMENTOS</b>							
Group and related persons	( ) Controller	( X ) Board of Directors	( ) Statutory Board of Executive Officers	( ) Supervisory board	( ) Technical and Advisory Bodies		
<b>Initial Balance</b>							
Derivative Security	Characteristics of Titles			Quantity			
Shares	ON			21,467,793			
<b>Transactions in the Month</b>							
Value Furniture / Derivatives	Characteristics of Titles	Intermediate	Operation	Day	Amount	Price	Volume (R\$)
<b>Final Balance</b>							
Derivative Security	Characteristics of Titles			Quantity			
Shares	ON			21,467,793			

CONSOLIDATED FORM

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Company Name: M DIAS BRANCO SA IND E COM DE ALIMENTOS							
Group and related persons	( ) Controller	( ) Board of Directors	(X) Statutory Board of Executive Officers	( ) Supervisory board	( ) Technical and Advisory Bodies		
<b>Initial Balance</b>							
Derivative Security	Characteristics of Titles			Quantity			
Shares	ON			21,245,567			
<b>Transactions in the Month</b>							
Value Furniture / Derivatives	Characteristics of Titles	Intermediate	Operation	Day	Amount	Price	Volume (R\$)
Share	ON	XP Investments	Stock lease	26	1,639	25.24000	41,368.36
Share	ON	XP Investments	Stock lease return	28	1,639	25.13000	41,188.07
<b>Final Balance</b>							
Derivative Security	Characteristics of Titles			Quantity			
Shares	ON			21,245,567			