

M. DIAS BRANCO S.A. INDÚSTRIA E COMÉRCIO DE ALIMENTOS
Publicly Held Company – CVM Code 20338
Corporate Taxpayer's ID (CNPJ): 07.206.816/0001-15
Company Registry (NIRE): 2330000812-0

NOTICE TO SHAREHOLDERS

M. Dias Branco S.A. Indústria e Comércio de Alimentos ("Company") hereby notifies its shareholders, in compliance with Section 2 of Article 37 of CVM Resolution No. 81, and as previously disclosed in the Corporate Events Calendar published on December 9, 2025, that the Company's Ordinary and Extraordinary General Meeting for the current year is scheduled for April 1, 2026, at 9:00 a.m., at its head office.

Detailed guidance regarding such Meeting will be duly disclosed by the Company within the deadlines and terms set forth by applicable legislation and regulations.

Eusébio-CE, January 7, 2026.

GUSTAVO LOPES THEODOZIO
Vice-President of Investments and Control
Investor Relations Officer