

Interim Financial Information

(unaudited)

Sequoia Logística e Transportes S.A.

September 30, 2023 with Report on Review of Interim Financial Information



Interim financial information

September 30, 2023

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A free translation from Portuguese into English of Independent Auditor's Review Report on Quarterly Information prepared in Brazilian currency in accordance with NBC TG 21 and IAS 34 - Interim Financial Reporting and with the rules issued by the Brazilian Securities and Exchange Commission (CVM) applicable to the preparation of Quarterly Information (ITR)

Independent auditor's review report on interim financial information

To the Board of Directors and Executive Board of **Sequoia Logística e Transportes S.A.**Embu das Artes - SP

Introduction

We have reviewed the accompanying individual and consolidated interim financial information, contained in the Quarterly Information Form (ITR), of Sequoia Logística e Transportes S.A. (the "Company") for the quarter ended September 30, 2023, which comprises the statement of financial position as at September 30, 2023, and the related statements of profit or loss and of comprehensive income for the three- and nine-month periods then ended, and of changes in equity and of cash flows for the nine-month period then ended, including the explanatory notes.

The executive board is responsible for the preparation of the individual and consolidated interim financial information in accordance with NBC TG 21 – Interim Financial Reporting, and IAS 34 - Interim Financial Reporting, issued by the International Accounting Standards Board (IASB), as well as for the presentation of this financial information in conformity with the rules issued by the Brazilian Securities and Exchange Commission (CVM) applicable to the preparation of the Quarterly Information Form (ITR). Our responsibility is to express a conclusion on these interim financial statements based on our review.

Scope of review

We conducted our review in accordance with the Brazilian and International standards on review engagements (NBC TR 2410 and ISRE 2410 - Review of Interim Financial Information Performed by the Independent Auditor of the Entity). A review of interim financial information consists of making inquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with auditing standards and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.



Conclusion on the individual and consolidated interim financial information

Based on our review, nothing has come to our attention that causes us to believe that the accompanying individual and consolidated interim financial information included in the quarterly information referred to above was not prepared, in all material respects, in accordance with NBC TG 21 and IAS 34, applicable to the preparation of the Quarterly Information Form (ITR), and presented consistently with the rules issued by the Brazilian Securities and Exchange Commission (CVM).

Material uncertainty related to going concern

We draw attention to Note 1 to the interim financial information, which indicates that Sequoia Logística e Transportes S.A. incurred a loss of R\$473,320 thousand in the nine-month period ended September 30, 2023 and, on that date, the Company's current liabilities exceeded current assets by R\$197,015 thousand and R\$240,329 thousand, individual and consolidated, respectively. As mentioned in Note, these events or conditions, together with other matters described in Note 1, indicate the existence of material uncertainty that may raise significant doubt as to the Company's ability to continue as a going concern. Our conclusion is not qualified in respect of this matter.

Other matters

Statements of value added

The abovementioned quarterly information includes the individual and consolidated statements of value added (SVA) for the nine-month period ended September 30, 2023, prepared under the responsibility of the Company's executive board and presented as supplementary information under IAS 34. These statements have been subject to review procedures performed together with the review of the quarterly information with the objective to conclude whether they are reconciled to the interim financial information and the accounting records, as applicable, and if their format and content are in accordance with the criteria set forth by NBC TG 09 – Statement of Value Added. Based on our review, nothing has come to our attention that causes us to believe that these statements of value added were not prepared, in all material respects, in accordance with the criteria set forth by this Standard and consistently with the individual and consolidated interim financial information as a whole.

São Paulo, November 13, 2023.

ERNST & YOUNG Auditores Independentes S/S Ltda. CRC-SP034519/O

Lazaro Ángelim Serruya Accountant CRC-DF015801/O



Statements of financial position At September 30, 2023 and December 31, 2022 (In thousands of reais - R\$)

| | | Comp | pany | Consol | idated |
|--|-------|------------|------------|------------|------------|
| | Notes | 09/30/2023 | 12/31/2022 | 09/30/2023 | 12/31/2022 |
| Current assets | | | | | |
| Cash and cash equivalents | 4 | 9,272 | 113,796 | 10,820 | 119,350 |
| Restricted financial investments | 4 | 533 | 10,038 | 589 | 6,927 |
| Accounts receivable | 5 | 198,138 | 234,208 | 289,945 | 351,722 |
| Taxes recoverable | 6 | 34,221 | 41,353 | 59,075 | 70,277 |
| Advances | - | 12,385 | 15,875 | 17,933 | 18,723 |
| Prepaid expenses | - | 6,005 | 5,092 | 8,069 | 6,973 |
| Other receivables | - | 26,928 | 7,171 | 32,278 | 16,683 |
| Total current assets | | 287,482 | 427,533 | 418,709 | 590,655 |
| | | | | | |
| Non-current asset held for sale | 7.3 | 39,073 | - | 39,073 | - |
| Noncurrent assets | | | | | |
| Long-term receivables | | | | | |
| Restricted financial investments | 4 | - | 36,883 | - | 36,883 |
| Indemnification assets due to acquisition of | | | | | |
| companies | 8.2 | - | - | 41,928 | 35,384 |
| Deferred income tax and social contribution | 21 | 139,621 | 90,103 | 149,825 | 112,843 |
| Related parties | 22 | 15,354 | 13,611 | 1,843 | - |
| Judicial deposits | - | 829 | 397 | 14,274 | 11,609 |
| Call option from investment | 7.1 | - | 9,049 | - | 9,049 |
| Investments | 7 | 485,911 | 595,932 | 3,456 | 32,939 |
| Property and equipment | 9 | 84,546 | 88,769 | 126,647 | 141,635 |
| Intangible assets | 10 | 188,009 | 193,842 | 653,387 | 693,453 |
| Right-of-use assets | 12 | 207,654 | 256,310 | 243,490 | 318,401 |
| Total noncurrent assets | | 1,121,924 | 1,284,896 | 1,234,850 | 1,392,196 |

Total assets 1,448,479 1,712,429 1,692,632 1,982,851

| | | Company | | Consol | idated |
|--|-------|------------|------------|------------|------------|
| | Notes | 09/30/2023 | 12/31/2022 | 09/30/2023 | 12/31/2022 |
| Current liabilities | | | | | |
| Accounts payable and suppliers credit | | | | | |
| assignment | 13.1 | 97,490 | 153,431 | 124,866 | 182,407 |
| Borrowings and debentures | 11.1 | 166,613 | 30,399 | 174,979 | 20,605 |
| Derivatives | 11.2 | 30,745 | 39,374 | 30,745 | 39,374 |
| Lease liabilities | 12 | 54,881 | 51,262 | 80,056 | 81,189 |
| Labor and tax obligations | 14 | 103,338 | 83,844 | 182,997 | 149,100 |
| Payables for acquisition of investments | 8.1 | 5,532 | 4,465 | 36,134 | 31,524 |
| Other liabilities | 13.2 | 25,898 | 19,982 | 29,261 | 12,441 |
| Total current liabilities | | 484,497 | 382,757 | 659,038 | 516,640 |
| Obligations directly associated with the asset | | | | | |
| classified as held for sale | 7.3 | 7,747 | - | 7,747 | = |
| Noncurrent liabilities | | | | | |
| Borrowings and debentures | 11.1 | 498,495 | 488,530 | 499,179 | 489,660 |
| Lease liabilities | 12 | 209,058 | 249,677 | 231,191 | 288,185 |
| Obligations to shareholders of FIDC Sequoia | 5 | - | - | - | 10,212 |
| Related parties | 22 | 64,757 | 58,893 | - | - |
| Labor and tax obligations | 14 | 42,996 | 5,554 | 79,655 | 39,468 |
| Payables for acquisition of investments | 8.1 | 4,572 | 14,237 | 3,599 | 21,622 |
| Provision for legal claims | 15 | 7,346 | 7,256 | 85,315 | 109,401 |
| Provision for loss on investment | 7 | 2,202 | 7,197 | - | 6,122 |
| Other payables | 13.2 | | - | 99 | 152 |
| Fotal noncurrent liabilities | | 829,426 | 831,344 | 899,038 | 964,822 |
| Total liabilities | | 1,321,670 | 1,214,101 | 1,565,823 | 1,481,462 |
| Equity | | | | | |
| Share capital | 16 | 755,818 | 655,649 | 755,818 | 655,649 |
| Share issue expenses | 16 | (24,253) | (24,247) | (24,253) | (24,247) |
| Capital reserves | 16 | 7,786 | 6,148 | 7,786 | 6,148 |
| Income reserves | 16 | 9,969 | 9,969 | 9,969 | 9,969 |
| Accumulated losses | | (622,511) | (149,191) | (622,511) | (149,191) |
| | | 126,809 | 498,328 | 126,809 | 498,328 |
| Non-controlling interests in FIDC Sequoia | 5 | - | - | - | 3,061 |
| | | 126,809 | 498,328 | 126,809 | 501,389 |
| Total liabilities and equity | | 1,448,479 | 1,712,429 | 1,692,632 | 1,982,851 |
| · • | | | | • | - |



Statements of profit or loss
Three and nine-month periods ended September 30, 2023 and 2022
(In thousands of reais - R\$)

| | | | | Company | | | Consolida | ited | |
|--|------------|------------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
| | | 01/01/2023 to | 01/01/2022 to | 07/01/2023 to | 07/01/2022 to | 01/01/2023 to | 01/01/2022 to | 07/01/2023 to | 07/01/2022 to |
| | Notes | 09/30/2023 | 09/30/2022 | 09/30/2023 | 09/30/2022 | 09/30/2023 | 09/30/2022 | 09/30/2023 | 09/30/2022 |
| | | | | | | | | | |
| Net revenues | 17 | 491,128 | 998,219 | 99,174 | 321,152 | 619,671 | 1,398,654 | 126,229 | 453,068 |
| Cost of services rendered | 18 | (488,475) | (731,365) | (117,178) | (234,156) | (650,827) | (1,141,346) | (149,752) | (367,504) |
| Gross profit | | 2,653 | 266,854 | (18,004) | 86,996 | (31,156) | 257,308 | (23,523) | 85,564 |
| Operating expenses: | | | | | | | | | |
| Selling, general and administrative expenses | 18 | (201,350) | (142,060) | (93,579) | (48,205) | (311,106) | (244,701) | (160,617) | (74,420) |
| Other income (expenses), net | 19 | 10,081 | 36,360 | 2,642 | (2,693) | 11,833 | 53,634 | (4,807) | 13,881 |
| Share of profit (loss) of investees | 7 | (182,984) | (108,088) | (93,378) | (17,651) | (4,244) | (6,166) | (949) | (1,656) |
| | | (374,253) | (213,788) | (184,315) | (68,549) | (303,517) | (197,233) | (166,373) | (62,195) |
| Operating profit (loss) before financial (expenses) income | | (371,600) | 53,066 | (202,319) | 18,447 | (334,673) | 60,075 | (189,896) | 23,369 |
| Financial expenses | 20 | (156,541) | (122,095) | (49,591) | (33,672) | (183,291) | (139,429) | (59,567) | (40,894) |
| Financial income | 20 | 5,303 | 8,815 | 1,333 | 2,461 | 7,662 | 12,420 | 1,877 | 5,303 |
| | | (151,238) | (113,280) | (48,258) | (31,211) | (175,629) | (127,009) | (57,690) | (35,591) |
| Profit (loss) before income tax and | | | | | | | | | |
| social contribution | | (522,838) | (60,214) | (250,577) | (12,764) | (510,302) | (66,934) | (247,586) | (12,222) |
| Current income tax and social contribution | 21 | _ | (13,548) | - | (3,706) | _ | (13,548) | _ | (3,706) |
| Deferred income tax and social contribution | 21 | 49,518 | 6,577 | 14,314 | 4,850 | 36,982 | 13,297 | 11,323 | 4,308 |
| Loss for the period | | (473,320) | (67,185) | (236,263) | (11,620) | (473,320) | (67,185) | (236,263) | (11,620) |
| ss per share attributable to equity holders of the Company | (ovproceed | in D¢ nor chare) | | | | | | | |
| Basic loss per share | 16.3 | (3.36602) | (0.48018) | (3.36399) | (0.18410) | | | | |
| · | | ` , | • | , | , | | | | |
| Diluted loss per share | 16.3 | (3.36602) | (0.48018) | (3.36399) | (0.18410) | | | | |



Statements of comprehensive income

Three and nine-month periods ended September 30, 2023 and 2022
(In thousands of reais - R\$)

| | | Compa | ny | | Consolidated | | | | |
|---|---|------------|------------|------------|---------------|---------------|---------------|---------------|--|
| | 01/01/2023 to 01/01/2022 to 07/01/2023 to 07/01/2022 to | | | | 01/01/2023 to | 01/01/2022 to | 07/01/2023 to | 07/01/2022 to | |
| | 09/30/2023 | 09/30/2022 | 09/30/2023 | 09/30/2022 | 09/30/2023 | 09/30/2022 | 09/30/2023 | 09/30/2022 | |
| Loss for the period | (473,320) | (67,185) | (236,263) | (11,620) | (473,320) | (67,185) | (236,263) | (11,620) | |
| (+/-) Other comprehensive income | - | - | - | - | - | - | - | - | |
| Total comprehensive income for the period | (473,320) | (67,185) | (236,263) | (11,620) | (473,320) | (67,185) | (236,263) | (11,620) | |

Statements of changes in equity
Nine-month periods ended September 30, 2023 and 2022
(In thousands of reais - R\$)

| | | | Capital reserves | Income reserves | | | | |
|---|---------|-------------|------------------|-----------------|-------------|-----------|---------------------------|-----------|
| | Share | Share issue | Share-based | Tax incentive | Accumulated | | Non-controlling interests | |
| | capital | expenses | payment plan | reserve | losses | Total | in FIDC Sequoia | Total |
| | | | | | | | | |
| At January 1, 2023 | 655,649 | (24,247) | 6,148 | 9,969 | (149,191) | 498,328 | 3,061 | 501,389 |
| | | | | | | | | |
| Loss for the period | - | - | - | - | (473,320) | (473,320) | - | (473,320) |
| Capital increase | 100,169 | (6) | - | - | - | 100.163 | - | 100.163 |
| Share-based payment plan | - | - | 1,638 | - | - | 1,638 | - | 1,638 |
| Obligations to shareholders of FIDC Sequoia | - | - | - | - | - | - | (3,061) | (3,061) |
| At September 30, 2023 | 755,818 | (24,253) | 7,786 | 9,969 | (622,511) | 126,809 | | 126,809 |

| | | | Capital reserves | Income reserves | | | | |
|---|---------|-------------|------------------|-----------------|-------------|----------|---------------------------|----------|
| | Share | Share issue | Share-based | Tax incentive | Accumulated | 1 | Non-controlling interests | |
| | capital | expenses | payment plan | reserve | losses | Total | in FIDC Sequoia | Total |
| | | | | | | | | |
| At January 1, 2022 | 653,872 | (24,247) | 3,556 | 9,969 | (42,319) | 600,831 | - | 600,831 |
| | | | | | | | | |
| Loss for the period | - | - | - | - | (67,185) | (67,185) | - | (67,185) |
| Capital increase | 1,746 | - | - | - | - | 1,746 | - | 1,746 |
| Share-based payment plan | - | - | 1,974 | - | - | 1,974 | - | 1,974 |
| Obligations to shareholders of FIDC Sequoia | - | - | - | - | - | - | 1,236 | 1,236 |
| At September 30, 2022 | 655,618 | (24,247) | 5,530 | 9,969 | (109,504) | 537,366 | 1,236 | 538,602 |



Statements of cash flows Nine-month periods ended September 30, 2023 and 2022 (In thousands of reais - R\$)

| (III III od suitus of Teals Tray) | Comp | oanu | Consoli | idated |
|---|------------|------------|------------|------------|
| Operating activities | 09/30/2023 | 09/30/2022 | 09/30/2023 | 09/30/2022 |
| Profit (loss) before income tax and social contribution | (522,838) | (60,214) | (510,302) | (66,934) |
| Adjustments to reconcile profit (loss) before income tax and social contribution to items not affecting | | | | |
| cash | 423,429 | 223,228 | 344,072 | 197.882 |
| Depreciation and amortization | 51,915 | 42,029 | 114,545 | 115.348 |
| Share of profit (loss) of investees | 182,984 | 108,088 | 4,244 | 6,166 |
| Accrued interest | 103,033 | 72,446 | 111,720 | 82,448 |
| Fair value of derivatives | 14,077 | 15,563 | 14,077 | 15,563 |
| Price adjustment | (1,600) | (5,942) | (1,600) | (5,942) |
| Share-based payment plan | 1,638 | 1,974 | 1,638 | 1,974 |
| Gain from investment sale | 1,050 | (13,731) | 1,050 | (13,731) |
| Provisions (reversals) and other non-cash items | 71,382 | 2,801 | 99,448 | (3,944) |
| Profit (loss) before income tax and social contribution adjusted by non-cash items | (99.409) | 163,014 | (166.230) | 130,948 |
| Troil (toss) before income tax and social commodition adjusted by non-cast items | (55,465) | 105,014 | (100,230) | 150,540 |
| Changes in operating assets and liabilities | (30,481) | (19,012) | (44,404) | (102,410) |
| Accounts receivable | (35,627) | (38,413) | (64,418) | (57,289) |
| Advances and prepaid expenses | 2,577 | (5,097) | (306) | (12,595) |
| Taxes recoverable | 7,713 | (5,528) | 11,783 | (24,367) |
| Related parties | 4,121 | 7,563 | (1,843) | - |
| Accounts payable | (55,940) | 26,025 | (57,541) | 24,282 |
| Labor and tax obligations and contingencies paid | 58,815 | 18,977 | 75,356 | 11,217 |
| Judicial deposits | (432) | 132 | (2,664) | (2,308) |
| Other operating assets and liabilities | (11,708) | (22,671) | (4,771) | (41,350) |
| Net cash flows from (used in) operating activities | (129,890) | 144,002 | (210,634) | 28,538 |
| Investing activities | | | | |
| Purchase of property and equipment and intangible assets | (8,067) | (34,239) | (11,373) | (39,778) |
| Capital increase and advance for future capital increase | (100,235) | (145,841) | (3,160) | (1,255) |
| Payables for acquisition of companies | (11,859) | (15,906) | (18,451) | (27,401) |
| Proceeds from sale of investment | - | 16,446 | - | 16,446 |
| Net cash flows used in investing activities | (120,161) | (179,540) | (32,984) | (51,988) |
| Financing activities | | | | |
| Proceeds from borrowings and debentures | 267,713 | 137,462 | 278,790 | 137,462 |
| Repayment of borrowings and debentures - principal | (141,953) | (110,000) | (135,582) | (111,001) |
| Repayment of derivatives | (22,706) | - | (22,706) | - |
| Interest paid on borrowings and debentures | (57,897) | (40,968) | (58,112) | (41,342) |
| Payment of principal portion of lease liabilities | (38,083) | (27,477) | (48,213) | (43,541) |
| Interest paid on leases | (7,186) | (15,378) | (8,289) | (22,207) |
| Capital increase | 100,163 | 1,746 | 100,163 | 1,746 |
| Obligations to shareholders of FIDC Sequoia | - | - | (13,273) | 4,149 |
| Restricted financial investments | 45,476 | (2,665) | 42,310 | (3,297) |
| Net cash used in financing activities | 145,527 | (57,280) | 135,088 | (78,031) |
| | | | | |
| Decrease in cash and cash equivalents | (104,524) | (92,818) | (108,530) | (101,481) |
| Cash and cash equivalents at the beginning of the period | 113,796 | 150,834 | 119,350 | 168,931 |
| Cash and cash equivalents at the end of the period | 9,272 | 58,016 | 10,820 | 67,450 |
| | (104,524) | (92,818) | (108,530) | (101,481) |

Statements of value added Nine-month periods ended September 30, 2023 and 2022 (In thousands of reais - R\$)

| | Comp | any | Consol | lidated |
|---|------------|------------|------------|------------|
| | 09/30/2023 | 09/30/2022 | 09/30/2023 | 09/30/2022 |
| Revenues | 513,148 | 1,222,174 | 613,281 | 1,715,757 |
| Revenue from services rendered | 574,908 | 1,191,652 | 728,008 | 1,671,269 |
| Allowance for expected credit losses | (71,697) | (7,031) | (126,195) | (10,924) |
| Other operating income | 9,937 | 37,553 | 11,468 | 55,412 |
| Inputs acquired from third parties (including ICMS, PIS and COFINS) | (396,203) | (624,950) | (469,094) | (913,637) |
| Cost of services rendered | (328,227) | (539,655) | (409,513) | (817,722) |
| Materials, electric power, outsourced services and others | (67,976) | (85,295) | (59,581) | (95,915) |
| Gross value added | 116,945 | 597,224 | 144,187 | 802,120 |
| Retentions | (51,915) | (42,029) | (114,545) | (115,348) |
| Depreciation and amortization | (51,915) | (42,029) | (114,545) | (115,348) |
| Net value added | 65,030 | 555,195 | 29,642 | 686,772 |
| Value added received in transfer | (177,423) | (98,814) | 3,747 | 6,995 |
| Share of profit (loss) of investees | (182,984) | (108,088) | (4,244) | (6,166) |
| Financial income | 5,561 | 9,274 | 7,991 | 13,161 |
| Total value added for distribution | (112,393) | 456,381 | 33,389 | 693,767 |
| Distribution of value added | (112,393) | 456,381 | 33,389 | 693,767 |
| Personnel and charges | 163,120 | 191,542 | 241,094 | 322,094 |
| Direct compensation | 127,376 | 150,899 | 190,247 | 250,536 |
| Benefits | 28,444 | 31,870 | 39,629 | 54,862 |
| Unemployment Compensation Fund (FGTS) | 7,300 | 8,773 | 11,218 | 16,696 |
| Taxes, charges and contributions | 36,975 | 206,392 | 75,428 | 283,783 |
| Federal | 14,085 | 134,242 | 43,021 | 175,634 |
| State | 16,112 | 65,519 | 24,575 | 100,466 |
| Municipal | 6,778 | 6,631 | 7,832 | 7,683 |
| Interest and leases | 160,832 | 125,632 | 190,187 | 155,075 |
| Equity remuneration | (473,320) | (67,185) | (473,320) | (67,185) |
| Accumulated losses | (473,320) | (67,185) | (473,320) | (67,185) |

sequoia

Seguoia Logística e Transportes S.A.

Notes to the interim financial information September 30, 2023 (In thousands of reais - R\$, unless otherwise stated)

1. Operations

Sequoia Logística e Transportes S.A. ("Company" or "Sequoia Transportes") is a publicly-held corporation with shares traded on the "Novo Mercado" corporate governance segment of B3 S.A. – Brasil, Bolsa, Balcão, under ticker SEQL3, and headquartered at Avenida Isaltino Victor de Moraes, nº 437, Bairro Vila Bonfim, Embu das Artes, State of São Paulo, Brazil.

The Company is mainly engaged in the provision of services in the areas of consolidated and fractionated indoor and outdoor logistics, warehouse operational management ("fulfillment"), inland transportation and urban delivery to various customers. The Company stands out for implementing integrated logistics and transportation solutions, with intensive use of technology and systems that support the operating activities and interactions with its customers, developing customized systems to fully meet the needs of such operations.

The issue of this individual and consolidated interim financial information was authorized by the Board of Directors on November 13, 2023.

Basis of preparation

Management has evaluated the Company's ability to continue operating normally and is convinced that the companies have the resources to continue their business in the future. Additionally, Management is not aware of any material uncertainties that could generate significant doubts about the Company's ability to continue operating. Therefore, this interim financial information was prepared based on the going concern assumption.

The Company recognized a loss of R\$473,320 for the nine-month period ended September 30, 2023 and, on that date, the Company and consolidated current liabilities exceeded current assets by R\$197,015 and R\$231,505, respectively, factors that may indicate the existence of uncertainty about the Company's ability to continue as a going concern.

The Company structured a business plan and is taking actions to reduce the reported losses and negotiated with creditors the adjustment of the payment conditions, obtaining the following results in a period subsequent to the presentation of this interim financial information:

- i) Waiver for non-payment of interest on debentures
- ii) Waiver for non-payment of the unit face value of the debentures
- iii) Waiver for non-compliance with the covenants of the debentures
- iv) Restructuring of the 3rd issue,
- v) 4th issue and 5th issue of debentures

The details are described below:

As disclosed in note 11, at the General Meeting of Debenture Holders held on September 14, 2023, the Company obtained a waiver for non-compliance with the financial ratios for the quarter ended September 30, 2023. At the same meeting, it obtained a waiver for non-payment of interest falling due in that month. Also, as disclosed in note 26, at the General Meeting of Debenture Holders held on October 4, 2023, it obtained a waiver for non-payment of the installments related to Remuneration and Unit Face Value and for non-compliance with the covenants in the period from October 2023 to December 2025. At the same meeting the remuneration was changed to 100% of DI and the maturity date was extended to November 2029.

As mentioned in note 26, on October 18, 2023, the Company closed the public offering for issuance of 341,546 debentures compulsorily convertible into shares, with a unit value of R\$1, totaling R\$341,546, of which R\$241,546 from the First Series, which were paid with the delivery of credits and R\$100,000 from the Second Series, which were paid in local currency. Also, as described in Note 26, the Company issued R\$16,000 in debentures that will be paid in local currency.

In addition, the Company is negotiating with creditor banks the working capital borrowings in order to change the terms and conditions of the contracts in force. This negotiation should be concluded until the issuance of the next financial statements.

Aimed at reducing the loss, the Company identified customers and operations that were not contributing to the performance improvement and stopped providing services to them, as in the case of customers that operate with the "Heavy" line. It also revised the contracts with suppliers and service providers and reviewed the administrative structure to face the new scenario. The materialization of all the mapped actions is in progress until the date of issue of this interim financial information and, when these actions are completed, the Company believes that it will return to operate with positive gross margin and adding value to the results.

2. Summary of significant accounting policies

The consolidated interim financial information comprises the operations of the Company and its subsidiaries, as follows:

| | | | Headquarte | Equity interest | | |
|--|-----|----------------------------|------------|-----------------|------------|--|
| Direct interest | | Core activity | r country | 09/30/2023 | 12/31/2022 | |
| Transportadora Americana Ltda. | (a) | Logistics and | Brazil | razil 100% | 100% | |
| ("Transportadora Americana") | (a) | transport services | Diazii | 10070 | | |
| Lithium Software Ltda. ("Frenet") | (b) | Digital platform | Brazil | 100% | 100% | |
| SF 350 Ltda. (" SFX ") | (c) | Intermediation services | Brazil | 100% | 100% | |
| Sequoia Credit Rights Investment Fund ("FIDC Sequoia") | (d) | Investment fund | Brazil | 100% | 43% | |

- (a) Transportadora Americana was acquired on February 28, 2020.
- (b) Frenet was acquired on April 5, 2021.
- (c) SFX was incorporated on September 2, 2021, and has been non-operational since its incorporation.
- (d) FIDC Sequoia was regulated as of March 22, 2022 and consolidated as the Company holds most of the risks and rewards.

The Company does not have control over the following companies in which it has equity interest and, therefore, they are presented in the investments group in the consolidated financial statements:

| | | | Headquarte | Equity interest | | |
|-----------------------------------|-----|------------------|------------|-----------------|--------------|--|
| Direct interest | | Core activity | r country | 09/30/2023 | 12/31/2022 | |
| GHSX Tecnologia e Intermediação | (a) | Intermediation | Brazil | F10/ | 51% | |
| ("Drops") | (e) | services | Brazii | 51% | 5 170 | |
| Lincros Soluções em Software S.A. | (f) | Digital platform | Brazil | 41% | 41% | |
| ("Lincros") | (1) | Digital platform | DIAZII | 4170 | 4170 | |

- (e) Drops was incorporated on August 8, 2021, under shared control.
- (f) Equity interest at Lincros with shared control acquired on November 11, 2021.

The interim financial information has been prepared in accordance with CPC 21 - Interim Financial Reporting, which establishes the minimum content of interim financial information, and the recognition and measurement principles for full or condensed interim financial information.

The interim financial information, in this case, is intended to provide the quarterly information based on the latest full annual financial statements. Therefore, it focuses on new activities, events and circumstances and does not duplicate information previously disclosed, except when management considers important to maintain certain information.

The interim financial information presented herein has been prepared based on the accounting policies and estimate calculation methods adopted in the preparation of the annual financial statements for the year ended December 31, 2022.

There have been no changes with respect to these accounting policies and estimate calculation methods. As permitted by CPC 21 - Interim Financial Reporting, management elected not to disclose again in detail the accounting policies adopted by the Company. Accordingly, this individual and consolidated interim financial information should be read in conjunction with the individual and consolidated financial statements for the year ended December 31, 2022.

Management has evaluated the Company's ability to continue operating normally and is convinced that the companies have the resources to continue their business in the future. Additionally, Management is not aware of any material uncertainties that could generate significant doubts about the Company's ability to continue operating. Therefore, this interim financial information was prepared based on the going concern assumption.

Statement of compliance and basis of preparation

The individual and consolidated interim financial information has been prepared and is presented in accordance with the technical pronouncement CPC 21 (R1) - Interim Financial Reporting and with the international accounting standard IAS 34 – Interim Financial Reporting, issued by the International Accounting Standards Board ("IASB"), consistently with the standards issued by the Securities and Exchange Commission of Brazil ("CVM"), applicable to the preparation of quarterly information.

2.1 New pronouncements, interpretations and amendments adopted

There are no standards or interpretations that have been issued or amended and are not yet effective that, in the Company's understanding at the time of adoption, may have a significant impact on the profit or loss or equity disclosed by the Company.

3. Financial instruments

The main financial instruments and their amounts recorded in the interim financial information by category, as well as the respective fair values, are as follows:

| | Company | | | | | | |
|--|------------|--------------------------------|-----------|-----------|-----------|--|--|
| | Fair value | Measured at fair value through | Amortized | Carrying | Fair | | |
| At September 30, 2023 | hierarchy | profit or loss | cost | amount | value | | |
| Financial assets: | | | | | | | |
| Cash and cash equivalents | Level 2 | 9,272 | - | 9,272 | 9,272 | | |
| Restricted financial investments | Level 2 | 533 | - | 533 | 533 | | |
| Accounts receivable | Level 2 | - | 198,138 | 198,138 | 198,138 | | |
| Financial liabilities: | | | | | | | |
| Accounts payable and suppliers credit assignment | Level 2 | - | (97,490) | (97,490) | (97,490) | | |
| Borrowings and debentures | Level 2 | - | (665,108) | (665,108) | (665,108) | | |
| Derivatives | Level 2 | (30,745) | - | (30,745) | (30,745) | | |
| Taxes in installments | Level 2 | - | (58,185) | (58,185) | (58,185) | | |
| Payables for acquisition of investments | Level 2 | - | (10,104) | (10,104) | (10,104) | | |

| | Consolidated | | | | | | |
|--|--------------|--------------------------------|-----------|-----------|-----------|--|--|
| | Fair value | Measured at fair value through | Amortized | Carrying | Fair | | |
| At September 30, 2023 | hierarchy | profit or loss | cost | amount | value | | |
| | | | | | | | |
| Financial assets: | | | | | | | |
| Cash and cash equivalents | Level 2 | 10,820 | - | 10,820 | 10,820 | | |
| Restricted financial investments | Level 2 | 589 | - | 589 | 589 | | |
| Accounts receivable | Level 2 | - | 289,945 | 289,945 | 289,945 | | |
| | | | | | | | |
| Financial liabilities: | | | | | | | |
| Accounts payable and suppliers credit assignment | Level 2 | - | (124,866) | (124,866) | (124,866) | | |
| Borrowings and debentures | Level 2 | - | (674,158) | (674,158) | (674,158) | | |
| Derivatives | Level 2 | (30,745) | - | (30,745) | (30,745) | | |
| Taxes in installments | Level 2 | - | (133,340) | (133,340) | (133,340) | | |
| Obligations to shareholders of FIDC Sequoia | Level 2 | - | - | - | - | | |
| Payables for acquisition of investments | Level 2 | - | (39,733) | (39,733) | (39,733) | | |
| | | | | | | | |

Risk considerations

Credit risk

The operation of the Company and its subsidiaries comprises the provision of logistics services, mainly represented by the transportation of cargo in general, governed by specific contracts, which have certain conditions and terms, being substantially indexed to inflation compensation indexes for a period longer than one year. The Company adopts specific procedures for the selection and analysis of the customer portfolio in order to prevent default losses.

Liquidity risk

This is the risk of the Company and its subsidiaries not having sufficient liquid funds to fulfill their financial commitments, due to a mismatch of term or volume between expected receipts and payments. To monitor the cash liquidity, assumptions of future disbursements and receipts are established, which are daily monitored by the treasury area.

Interest rate risk

The Company obtains borrowings from the main financial institutions to meet cash needs for investment and growth. As a result of the aforementioned, the Company is exposed to interest rate risk referenced to Interbank Deposit Certificate ("CDI").

Capital management

The main objective of the Company's capital management is to ensure that it maintains a strong credit rating and a well-established capital ratio in order to support business and maximize shareholder value. The Company manages the capital structure and adjusts it considering the changes in economic conditions.

There were no changes in the objectives, policies or processes during the nine-month period ended September 30, 2023.

Capital management can be presented as follows:

| | Comp | pany | Consolidated | | |
|--|------------|------------|--------------|------------|--|
| | 09/30/2023 | 12/31/2022 | 09/30/2023 | 12/31/2022 | |
| | | | | | |
| Borrowings and debentures | 665,108 | 518,929 | 674,158 | 510,265 | |
| Derivatives | 30,745 | 39,374 | 30,745 | 39,374 | |
| Payables for acquisition of investments | 10,104 | 18,702 | 39,733 | 53,146 | |
| (-) Cash and cash equivalents and restricted financial | | | | | |
| investments | (9,805) | (160,717) | (11,409) | (163,160) | |
| Net debt | 696,152 | 416,288 | 733,227 | 439,625 | |
| | | | | | |
| Equity | 126,809 | 498,328 | 126,809 | 501,389 | |
| | | | | | |
| Equity and net debt | 822,961 | 914,616 | 860,036 | 941,014 | |

Measurement of financial instruments

The measurement of all financial instruments of the Company and its subsidiaries corresponds only to the characteristics of Level 2:

Level 2

Cash and cash equivalents and restricted financial investments - the carrying amounts of financial investments in Bank Deposit Certificates measured at amortized cost approximate their fair values due to the fact that the operations are carried out at floating rates.

Borrowings and debentures, derivatives, accounts payable and suppliers credit assignment, taxes in installments, obligations to shareholders of FIDC Sequoia, and payables for acquisition of investments - the carrying amounts are measured at amortized cost and disclosed at fair value.

Accounts receivable - it is estimated that the carrying amounts of accounts receivable approximate their market fair values, due to the short term of the operations carried out.

Transactions with derivative instruments

From December 11, 2020 to January 12, 2022, the Company maintained interest rate swap contracts to hedge against interest rate risks. On January 17, 2022, the Company entered into an equity swap agreement, in line with the agreement for repurchase of shares signed on January 11, 2022. These contracts were classified as derivative financial instruments and initially recognized at fair value on the date the contract is signed and subsequently remeasured monthly at fair value, with the adjustments being posted directly to the statement of profit or loss. Derivatives are presented as financial assets when the fair value calculated is positive, or as financial liabilities when the fair value is negative.

The Company does not have derivative financial instruments for speculation purposes and believes that the existing internal controls are adequate to control the risks associated with each strategy in the financial market.

The swap contracts signed on December 11, 2020 had a notional value of R\$30,117 and R\$58,200, allowing the Company to pay a fixed rate (identical to the interest rate defined in the debentures issued in 2019) and receive a floating rate indexed to the CDI. The equity swap contracts signed have a notional value indicated on each trading date, which allows the Company to pay a floating rate indexed to the CDI and to receive the variation of the value of its shares on B3.

The fair value of swap contracts was calculated considering the indices disclosed by Bm&fBovespa S.A., the data available on the calculation date and a specific calculation methodology for this type of transaction.

Sensitivity analysis

The Company is exposed to the variation of the Interbank Deposit Certificate (CDI), the index for borrowings in local currency and for income from financial investments (CDB). In order to check the sensitivity of these indexes, three different scenarios were defined:

For the probable scenario, according to an assessment prepared by Management, an oscillation of 5% was considered. Additionally, two other scenarios are presented (A and B). The Company assumed an oscillation of 25% (scenario A) and 50% (scenario B - extreme situation scenario) in the projections. The sensitivity analysis for each type of risk deemed relevant by Management is shown in the following table:

| | | Consolidated | | | |
|---|---------------------|--------------|----------|------------|------------|
| | | | G |) | |
| Transaction | Risk | 09/30/2023 | Probable | Scenario A | Scenario B |
| | | | | | |
| Borrowings and debentures indexed to CDI | CDI increase | 674,158 | (4,264) | (21,320) | (42,640) |
| Payables for acquisition of investments | CDI increase | 39,733 | (251) | (1,257) | (2,513) |
| Financial investments indexed to CDI | CDI decrease | 7,214 | (43) | (183) | (304) |
| Restricted financial investments indexed to CDI | CDI decrease | 589 | (4) | (15) | (25) |
| | CDI (increase)¹ | 12.65% | 13.28% | 15.81% | 18.98% |
| | CDI (decrease)1 | 12.65% | 12.05 | 10.12% | 8.43% |
| | 1) CDI disclosed by | CETIP. | | | |

4. Cash and cash equivalents and Restricted financial investments

| | Comp | pany | Consolidated | | |
|--------------------------------------|------------|------------|--------------|------------|--|
| | 09/30/2023 | 12/31/2022 | 09/30/2023 | 12/31/2022 | |
| | | | | | |
| Cash | 85 | 112 | 141 | 234 | |
| Banks | 2,098 | 6,363 | 3,465 | 9,339 | |
| Financial investments in CDB (a) | 7,089 | 107,321 | 7,214 | 109,777 | |
| Cash and cash equivalents | 9,272 | 113,796 | 10,820 | 119,350 | |
| | | | | | |
| Restricted financial investments (b) | - | 36,883 | - | 36,883 | |
| Shares of FIDC Sequoia (c) | 533 | 10,038 | - | - | |
| Non-exclusive investment fund | - | - | 589 | 6,979 | |
| | 9,805 | 160,717 | 11,409 | 163,212 | |



- (a) Refer to financial investments in Bank Deposit Certificates (CDB), yielding between 85% and 102% of the Interbank Deposit Certificate (CDI).
- (b) Restricted financial investments linked to bank debts were early redeemed in January 2023 as part of the bank debt renegotiation process, and financial investments related to the acquisition of Lótus, merged on August 31, 2019, were early released in March 2023, less indemnifiable losses, plus net income earned.
- (c) The shares held by the Company in FIDC Sequoia are valued daily and the fair value is considered for accounting measurement of the investment value. When applicable, the senior and mezzanine shares held by investors in FIDC Sequoia are classified in financial liabilities as "Obligations to shareholders of FIDC Sequoia" and the subordinated shares are classified as "Non-controlling interests in FIDC Sequoia", in equity.

5. Accounts receivable

The breakdown of accounts receivable is as follows:

| | Comp | pany | Consolidated | | |
|---|------------|------------|--------------|------------|--|
| | 09/30/2023 | 12/31/2022 | 09/30/2023 | 12/31/2022 | |
| Domestic customers | 175,187 | 151,774 | 278,084 | 250,615 | |
| Jnbilled customers (a) | 110,398 | 125,828 | 135,043 | 165,615 | |
| | 285,585 | 277,602 | 413,127 | 416,230 | |
| -) Allowance for expected credit losses | (87,447) | (43,394) | (123,182) | (64,508) | |
| | 198,138 | 234,208 | 289,945 | 351,722 | |

(a) Services provided that will be billed in subsequent periods, which are recognized on an accrual basis.

The aging of accounts receivable is as follows:

| | Comp | any | Consolidated | | |
|-----------------------------|------------|----------------------------|--------------|------------|--|
| | 09/30/2023 | 12/31/2022 09/30/2023 12/3 | | 12/31/2022 | |
| | | | | | |
| Falling due | 155,300 | 195,827 | 207,971 | 293,391 | |
| Past due | | | | | |
| 1 to 30 days past due | 5,500 | 12,475 | 6,325 | 20,529 | |
| 31 to 90 days past due | 8,090 | 12,240 | 16,912 | 21,057 | |
| 91 to 180 days past due | 24,928 | 9,411 | 46,266 | 21,927 | |
| 181 to 365 days past due | 44,842 | 20,948 | 62,420 | 43,106 | |
| More than 365 days past due | 46,925 | 26,701 | 73,233 | 16,220 | |
| Subtotal past due | 130,285 | 81,775 | 205,156 | 122,839 | |
| | | | | | |
| | 285,585 | 277,602 | 413,127 | 416,230 | |

Set out below is the movement in the allowance for expected credit losses of accounts receivable:

| | Company | Consolidated |
|-----------------------|----------|--------------|
| At January 1, 2023 | (43,394) | (64,508) |
| Additions | (44,053) | (58,674) |
| Reversals | | |
| At September 30, 2023 | (87,447) | (123,182) |
| | | |
| | Company | Consolidated |
| At January 1, 2022 | (11,995) | (21,534) |
| Additions | (7,031) | (10,924) |
| Reversals | | |
| At September 30, 2022 | (19,026) | (32,458) |

The average consolidated collection period is approximately 82 days (65 days at December 31, 2022).

6. Taxes recoverable

The breakdown of the taxes recoverable balance is as follows:

| | Comp | pany | Consolidated | | |
|---|------------|------------|--------------|------------|--|
| | 09/30/2023 | 12/31/2022 | 09/30/2023 | 12/31/2022 | |
| | | | | | |
| PIS and COFINS (a) | 15,756 | 29,736 | 22,086 | 37,768 | |
| ICMS | - | - | 2,933 | 2,933 | |
| Prepayments of income tax (IRPJ) and social | 231 | | 1,775 | | |
| contribution (CSLL) | | 231 | | 1,494 | |
| INSS | 9,544 | 6,019 | 23,282 | 22,226 | |
| Tax withholdings | 6,354 | 4,541 | 6,565 | 5,031 | |
| Other | 2,336 | 826 | 2,434 | 825 | |
| | 34,221 | 41,353 | 59,075 | 70,277 | |

⁽a) The Company is using the credits authorized by tax authorities to cover tax debts measured in its operations and expects to use the balance in the next 12 months.

7. Investments

The breakdown of investments is as follows:

| | Company | | Consolidated | |
|--|------------|------------|--------------|------------|
| | 09/30/2023 | 12/31/2022 | 09/30/2023 | 12/31/2022 |
| | (00.353 | 554.040 | | |
| Investments in subsidiaries | 480,253 | 561,918 | - | - |
| Investment in joint venture | 3,456 | 1,480 | 3,456 | 1,480 |
| Investment in associate | - | 25,337 | - | 25,337 |
| | 483,709 | 588,735 | 3,456 | 26,817 |
| Investments in subsidiaries, joint venture and associate | 485,911 | 595,932 | 3,456 | 32,939 |
| Provision for loss on investment | (2,202) | (7,197) | - | (6,122) |
| | 483,709 | 588,735 | 3,456 | 26,817 |

7.1. Investments in subsidiaries, joint venture and associate

The movement and breakdown of the balance are as follows:

| | Company | | | | | |
|---------------------------------------|----------------|---------|---------|----------|-----------|--|
| | Transportadora | | | | | |
| | Americana | Frenet | Drops | Lincros | Total | |
| | | | | | | |
| At December 31, 2022 | 540,616 | 21,302 | 1,479 | 25,338 | 588,735 | |
| Share of profit (loss) of investees | (176,310) | (2,430) | (1,183) | (3,061) | (182,984) | |
| Advance for future capital increase | 97,075 | - | 3,160 | - | 100,235 | |
| Transfer to asset held for sale | = | - | - | (22,277) | (22,277) | |
| At September 30, 2023 | 461,381 | 18,872 | 3,456 | - | 483,709 | |
| | | | | | _ | |
| Subsidiaries | 414,119 | (2,202) | - | - | 411,917 | |
| Joint venture | - | - | 3,456 | - | 3,456 | |
| Associate | - | - | - | - | - | |
| Goodwill on acquisition of investment | 47,260 | 21,074 | - | - | 68,334 | |
| Investment | 461,381 | 21,074 | 3,456 | - | 485,911 | |
| Provision for loss on investment | - | (2,202) | - | - | (2,202) | |

| | | | Companı | J | | |
|---|----------------|------------|---------|---------|---------|-----------|
| | Transportadora | | | | | |
| | Americana | Direcional | Frenet | Drops | Lincros | Total |
| | | | | | | |
| At January 1, 2022 | 212,890 | 196,293 | 23,165 | 1,237 | 30,470 | 464,055 |
| Share of profit (loss) of investees | (97,864) | 1,072 | (5,130) | (2,338) | (3,828) | (108,088) |
| Advance for future capital increase and Capital | | | | | | |
| increase | 108,271 | 32,165 | 4,151 | 1,254 | - | 145,841 |
| At September 30, 2022 | 223,297 | 229,530 | 22,186 | 153 | 26,642 | 501,808 |
| | | | | | | |
| Subsidiaries | 198,863 | 194,984 | (627) | - | - | 393,220 |
| Joint venture | - | - | - | 153 | - | 153 |
| Associate | - | - | - | - | (5,308) | (5,308) |
| Goodwill on acquisition of investment | 24,434 | 34,546 | 22,813 | - | 31,950 | 113,743 |
| Investments | 223,297 | 229,530 | 22,813 | 153 | 26,642 | 502,435 |
| Provision for loss on investment | - | - | (627) | - | - | (627) |

| | | Consolidated | |
|---------------------------------------|---------|--------------|----------|
| | Drops | Lincros | Total |
| | | | |
| At December 31, 2022 | 1,479 | 25,338 | 26,817 |
| Share of profit (loss) of investees | (1,183) | (3,061) | (4,244) |
| Advance for future capital increase | 3,160 | - | 3,160 |
| Transfer to asset held for sale | - | (22,277) | (22,277) |
| At September 30, 2023 | 3,456 | - | 3,456 |
| | | | |
| Joint venture | 3,456 | - | 3,456 |
| Associate | - | - | - |
| Goodwill on acquisition of investment | - | - | |
| Investment | 3,456 | - | 3,456 |
| Provision for loss on investment | - | - | - |

| | | Consolidated | |
|---------------------------------------|---------|--------------|---------|
| | Drops | Lincros | Total |
| | | | |
| At January 1, 2022 | 1,237 | 30,470 | 31,707 |
| Share of profit (loss) of investees | (2,338) | (3,828) | (6,166) |
| Advance for future capital increase | 1,254 | - | 1,254 |
| At September 30, 2022 | 153 | 26,642 | 26,795 |
| | | | |
| Joint venture | 153 | - | 153 |
| Associate | - | (5,308) | (5,308) |
| Goodwill on acquisition of investment | - | 31,950 | 31,950 |
| Investment | 153 | 26,642 | 26,795 |
| Provision for loss on investment | - | - | - |

The significant financial information of the subsidiaries is as follows:

| | | | 09/30/2023 | | |
|--------------------------|---------|-------------|------------|---------|-------------------|
| | | | | Net | Profit (loss) for |
| Subsidiary | Assets | Liabilities | Equity | revenue | the period |
| | | | | | |
| Transportadora Americana | 727,985 | (313,866) | (414,119) | 118,790 | (167,559) |
| Frenet | 11,455 | (13,657) | 2,202 | 10,435 | (1,127) |

| | | | 09/30/2022 | | |
|--------------------------|---------|-------------|------------|---------|-------------------|
| | | | | Net | Profit (loss) for |
| Subsidiary | Assets | Liabilities | Equity | revenue | the period |
| | | | | | |
| Transportadora Americana | 367,657 | (168,794) | (198,863) | 142,035 | (96,049) |
| Direcional | 336,346 | (141,362) | (194,984) | 179,935 | 8,203 |
| Frenet | 5,029 | (5,656) | 627 | 7,005 | (3,827) |

The main information of the joint venture and associate can be presented as follows:

| | | | | 09/30/20 | 23 | | |
|------------------|----------|----------------|----------------|------------|--------|---------|--------------------|
| | % in | % in voting | | Liabilitie | | Net | Profit (loss) |
| Investee | interest | capital | Assets | S | Equity | revenue | for the period |
| Drone | 51% | 51% | 7.197 | (11,098) | 3,901 | 2,641 | (2.220) |
| Drops Lincros | 41% | 41% | 7,197 8,314 | (11,096) | 1,846 | 20,836 | (2,320) (3,139) |

| | | | | 09/30/20 | 22 | | |
|----------|----------|---------|--------|------------|---------|---------|----------------|
| | | % in | | | | | Profit |
| | % in | voting | | Liabilitie | | Net | (loss) |
| Investee | interest | capital | Assets | S | Equity | revenue | for the period |
| | | | | | | | |
| Drops | 51% | 51% | 5,144 | (7,559) | 2,415 | 4 | (4,584) |
| Lincros | 41% | 41% | 10,850 | (7,582) | (3,268) | 19,196 | (5,751) |

As part of the shareholders' agreement, signed upon the acquisition of Lincros, Sequoia was granted a call option to purchase all the remaining 59% interest in Lincros, effective between the third and seventh anniversary of the signing of this shareholders' agreement. Additionally, the shareholders with the remaining 59% interest were granted a put option to sell all of their equity interest to Sequoia effective between the fourth and seventh anniversary of the signing of this shareholders' agreement, provided that Sequoia holds more than 50% of the common shares. The fair value of the purchase options of R\$9,049 was recorded as an investment purchase option.

7.2. Corporate restructuring transactions

Merger of Plimor and Direcional

At the Extraordinary General Meeting held on December 30, 2022, Transportadora Americana approved the merger of Plimor and Directional. The main purpose of this merger was to allow operating gains for the companies. The merged net assets are as follows:

| | | Noncurrent | Current | Noncurrent | Merged net |
|------------|----------------|------------|-------------|-------------|------------|
| | Current assets | assets | liabilities | liabilities | assets |
| Plimor | 42,642 | 36,165 | (24,454) | (141,097) | (86,744) |
| Direcional | 96,760 | 230,327 | (66,385) | (67,364) | 193,338 |

7.3. Non-current asset held for sale

In May 2023, the Company published the decision to sell non-strategic assets with a view to strengthening the capital structure. In this context, the following criteria were meet to classify the investment in the Lincros as held for sale:

- The investment is available for immediate sale and can be sold to a potential buyer in its current state;
- The actions required to complete the sale have been initiated and are expected to be completed within one year from the date of classification;
- Preliminary negotiations with a potential buyer have already begun. Other potential buyers have been identified in case negotiations with the potential buyer do not result in a sale.

Lincros operates on a platform for freight contracting, routing, monitoring, control and freight audit.

The disposal of the investment is expected to be completed by the end of December 2023 and, at September 30, 2023 the Company was continuing the negotiations with the potential buyer.

Lincros' major asset and liability classes classified as held for sale at September 30 are:

| | 09/30/2023 |
|--|------------|
| Asset | |
| Goodwill | 30,024 |
| Call option from investment | 9,049 |
| Asset classified as held for sale | 39,073 |
| Liability | |
| Provision for loss on investment | (7,747) |
| Obligations directly associated with the asset classified as held for sale | (7,747) |
| Net assets directly associated to group of asset held for sale | 31,326 |

8. Payables for acquisition of investments and Indemnification assets due to acquisition of companies

8.1. Payables for acquisition of investments

The breakdown is as follows:

| Comp | any | Consol | idated |
|------------|------------|------------|------------|
| 09/30/2023 | 12/31/2022 | 09/30/2023 | 12/31/2022 |
| | | | |
| - | 8,709 | - | 8,709 |
| 2,714 | 3,143 | 2,714 | 3,143 |
| 153 | - | 153 | - |
| 7,237 | 6,850 | 6,394 | 6,850 |
| - | - | 30,472 | 34,444 |
| 10,104 | 18,702 | 39,733 | 53,146 |
| 5,532 | 4,465 | 36,134 | 31,524 |
| 4,572 | 14,237 | 3,599 | 21,622 |

8.2. Indemnification assets due to acquisition of companies

The breakdown is as follows:

| | Consol | idated |
|--------------------------|------------|------------|
| | 09/30/2023 | 12/31/2022 |
| | | |
| Transportadora Americana | 35,986 | 30,301 |
| Direcional | 2,767 | 1,440 |
| Prime | 3,175 | 3,643 |
| | 41,928 | 35,384 |

9. Property and equipment

The breakdown and movement of property and equipment is as follows:

| | | | | | Company | | | | |
|-----------------------|---------------------------|------------|-------------------------|------------------------------|-----------------|-------------------------------|------------------------------------|------------------------------------|----------|
| | Vehicles and trucks | Facilities | Machinery and equipment | Furniture and fittings | IT equipment | Leasehold improvement s | Property and equipment in progress | Other property and equipment | Total |
| Cost: | | | | | | | | | |
| At January 1, 2023 | 33,730 | 10,051 | 36,464 | 7,619 | 19,036 | 24,651 | 22,220 | 9,626 | 163,397 |
| Additions | 86 | - | 46 | 71 | 1,036 | - | 5,525 | 11 | 6,775 |
| Transfers | - | - | 12,380 | 15,275 | 90 | - | (27,745) | - | _ |
| At September 30, 2023 | 33,816 | 10,051 | 48,890 | 22,965 | 20,162 | 24,651 | - | 9,637 | 170,172 |
| At January 1, 2022 | 31,148 | 8,271 | 19,891 | 5,201 | 16,143 | 17,117 | 24,363 | 6,163 | 128,297 |
| Additions | 90 | 124 | 13,873 | 210 | 2,956 | 795 | 6,268 | 35 | 24,351 |
| Transfers | 2,430 | 2 | - | _ | (4,980) | (1) | - | 2,549 | - |
| At September 30, 2022 | 33,668 | 8,397 | 33,764 | 5,411 | 14,119 | 17,911 | 30,631 | 8,747 | 152,648 |
| Depreciation: | | | | | | | | | |
| At January 1, 2023 | (29,764) | (6,066) | (9,755) | (4,129) | (12,072) | (10,210) | - | (2,632) | (74,628) |
| Depreciation | (1,394) | (603) | (2,660) | (532) | (3,125) | (2,680) | - | (4) | (10,998) |
| At September 30, 2023 | (31,158) | (6,669) | (12,415) | (4,661) | (15,197) | (12,890) | - | (2,636) | (85,626) |
| At January 1, 2022 | (27,476) | (5,307) | (7,207) | (3,785) | (9,213) | (8,709) | - | (2,627) | (64,324) |
| Depreciation | (1,792) | (583) | (1,768) | (270) | (2,010) | (1,142) | - | (4) | (7,569) |
| At September 30, 2022 | (29,268) | (5,890) | (8,975) | (4,055) | (11,223) | (9,851) | - | (2,631) | (71,893) |
| | | | | | | | | | |
| Net residual value: | | | | | | | | | |
| At September 30, 2023 | 2,658 | 3,382 | 36,475 | 18,304 | 4,965 | 11,761 | - | 7,001 | 84,546 |
| At September 30, 2022 | 4,400 | 2,507 | 24,789 | 1,356 | 2,896 | 8,060 | 30,631 | 6,116 | 80,755 |

| | | | | | Consolidated | | | | |
|-----------------------|--------------|------------|---------------|-----------|--------------|--------------|--------------|--------------|-----------|
| | | | | Furniture | | | Property and | Other | |
| | Vehicles and | | Machinery and | and | IT | Leasehold | equipment in | property and | |
| | trucks | Facilities | equipment | fittings | equipment | improvements | progress | equipment | Total |
| Cost: | | | | | | | | | |
| At January 1, 2023 | 145,366 | 11,238 | 66,502 | 11,348 | 33,778 | 31,339 | 34,693 | 51,265 | 385,529 |
| Additions | 142 | - | 60 | 75 | 1,036 | - | 8,040 | 559 | 9,912 |
| Write-offs | (4,700) | - | (18,230) | (4) | - | - | - | (386) | (23,320) |
| Transfers | | - | 12,380 | 15,275 | 90 | - | (27,745) | - | |
| At September 30, 2023 | 140,808 | 11,238 | 60,712 | 26,694 | 34,904 | 31,339 | 14,988 | 51,438 | 372,121 |
| 4.2022 | 4/4.700 | 0.740 | | 0.075 | 24.255 | 22.525 | 2/455 | (7.45 | 2/5 024 |
| At January 1, 2022 | 141,200 | 9,410 | 49,765 | 8,875 | 31,355 | 23,635 | 34,166 | 47,415 | 345,821 |
| Additions | 1,932 | 174 | 13,936 | 288 | 3,528 | 966 | 7,512 | 47 | 28,383 |
| Write-offs | (3,989) | - | - | - | - | - | - | - | (3,989) |
| Transfers | 3,164 | - | 101 | (104) | (6,052) | (2) | (1) | 2,894 | |
| At September 30, 2022 | 142,307 | 9,584 | 63,802 | 9,059 | 28,831 | 24,599 | 41,677 | 50,356 | 370,215 |
| Depreciation: | | | | | | | | | |
| At January 1, 2023 | (111,643) | (6,877) | (36,613) | (6,938) | (25,401) | (13,819) | - | (42,603) | (243,894) |
| Depreciation | (9,890) | (687) | (3,846) | (690) | (3,603) | (3,141) | - | (42) | (21,899) |
| Write-offs | 3,018 | - | 17,301 | - | - | - | - | - | 20,319 |
| At September 30, 2023 | (118,515) | (7,564) | (23,158) | (7,628) | (29,004) | (16,960) | - | (42,645) | (245,474) |
| At January 1, 2022 | (86,804) | (6,009) | (32,183) | (6,377) | (21,956) | (11,672) | _ | (42,488) | (207,489) |
| Depreciation | (20,776) | (664) | (3,211) | (441) | (2,452) | (1,630) | _ | (88) | (29,262) |
| At September 30, 2022 | (107,580) | (6,673) | (35,394) | (6,818) | (24,408) | (13,302) | - | (42,576) | (236,751) |
| | | | | | | | | | |
| Net residual value: | | | | | | | | | |
| At September 30, 2023 | 22,293 | 3,674 | 37,554 | 19,066 | 5,900 | 14,379 | 14,988 | 8,793 | 126,647 |
| At September 30, 2022 | 34,727 | 2,911 | 28,408 | 2,241 | 4,423 | 11,297 | 41,677 | 7,780 | 133,464 |

Management did not identify any impairment indicators in the nine-month period ended September 30, 2023.

10. Intangible assets

The movement is as follows:

| | | | Co | mpany | | |
|--|---|--|--|---|---|---|
| | | | | | Surplus value of | |
| | Software and | | Customer | Non-compete | property and | |
| | other | Goodwill | portfolio | agreement | equipment | Total |
| Cost: | | | | | | |
| At January 1, 2023 | 76,024 | 139,547 | 34,642 | 5,446 | 6,585 | 262,244 |
| Additions | 1,292 | - | - | - | - | 1,292 |
| At September 30, 2023 | 77,316 | 139,547 | 34,642 | 5,446 | 6,585 | 263,536 |
| At January 1, 2022 | 62,401 | 139,547 | 34,642 | 5,446 | 6,585 | 248,621 |
| Additions | 9,888 | - | - | - | - | 9,888 |
| At September 30, 2022 | 72,289 | 139,547 | 34,642 | 5,446 | 6,585 | 258,509 |
| Amortization: | | | | | | |
| At January 1, 2023 | (26,007) | - | (30,892) | (4,997) | (6,506) | (68,402) |
| Amortization | (3,827) | - | (2,997) | (274) | (27) | (7,125) |
| At September 30, 2023 | (29,834) | - | (33,889) | (5,271) | (6,533) | (75,527) |
| At January 1, 2022 | (23,087) | - | (23,374) | (4,632) | (6,452) | (57,545) |
| Amortization | (2,173) | - | (5,638) | (274) | (40) | (8,125) |
| At September 30, 2022 | (25,260) | - | (29,012) | (4,906) | (6,492) | (65,670) |
| Net residual value: | | | | | | |
| At September 30, 2023 | 47,482 | 139,547 | 753 | 175 | 52 | 188,009 |
| At September 30, 2022 | 47,029 | 139,547 | 5,630 | 540 | 93 | 192,839 |
| | | | | | | |
| | | | Cons | olidated | | |
| | | | | | Surplus value of | |
| | Software and | Sandwill. | Customer | Non-compete | property and | |
| Cart | Software and other | Goodwill | | | | Total |
| Cost: | other | | Customer portfolio | Non-compete agreement | property and equipment | |
| At January 1, 2023 | other 94,311 | Goodwill 487,534 | Customer | Non-compete | property and | 850,039 |
| At January 1, 2023 Additions | other 94,311 1,461 | 487,534 - | Customer portfolio 227,279 | Non-compete agreement 34,463 | property and equipment 6,452 | 850,039 1,461 |
| At January 1, 2023 | other 94,311 | | Customer portfolio | Non-compete agreement | property and equipment | 850,039 |
| At January 1, 2023 Additions | other 94,311 1,461 | 487,534 - | Customer portfolio 227,279 | Non-compete agreement 34,463 | property and equipment 6,452 | 850,039 1,461 |
| At January 1, 2023 Additions At September 30, 2023 | 94,311 1,461 95,772 | 487,534 - 487,534 | Customer portfolio 227,279 - 227,279 | Non-compete agreement 34,463 - 34,463 | property and equipment 6,452 - 6,452 | 850,039 1,461 851,500 |
| At January 1, 2023 Additions At September 30, 2023 At January 1, 2022 | 94,311 1,461 95,772 79,052 | 487,534 - 487,534 | Customer portfolio 227,279 - 227,279 | Non-compete agreement 34,463 - 34,463 | property and equipment 6,452 - 6,452 | 850,039 1,461 851,500 834,780 |
| At January 1, 2023 Additions At September 30, 2023 At January 1, 2022 Additions | 94,311 1,461 95,772 79,052 11,395 | 487,534 - 487,534 487,534 | Customer portfolio 227,279 - 227,279 227,279 | Non-compete agreement 34,463 - 34,463 34,463 - 34,463 | 6,452 6,452 6,452 | 850,039 1,461 851,500 834,780 11,395 |
| At January 1, 2023 Additions At September 30, 2023 At January 1, 2022 Additions At September 30, 2022 | 94,311 1,461 95,772 79,052 11,395 | 487,534 - 487,534 487,534 | Customer portfolio 227,279 - 227,279 227,279 | Non-compete agreement 34,463 - 34,463 34,463 - 34,463 | 6,452 6,452 6,452 | 850,039 1,461 851,500 834,780 11,395 |
| At January 1, 2023 Additions At September 30, 2023 At January 1, 2022 Additions At September 30, 2022 Amortization: | 94,311 1,461 95,772 79,052 11,395 90,447 | 487,534 - 487,534 487,534 - 487,534 | Customer portfolio 227,279 - 227,279 227,279 - 227,279 | Non-compete agreement 34,463 - 34,463 - 34,463 - 34,463 | 6,452 - 6,452 - 6,452 - 6,452 - 6,452 | 850,039 1,461 851,500 834,780 11,395 846,175 |
| At January 1, 2023 Additions At September 30, 2023 At January 1, 2022 Additions At September 30, 2022 Amortization: At January 1, 2023 | 94,311 1,461 95,772 79,052 11,395 90,447 | 487,534 - 487,534 487,534 - 487,534 | Customer portfolio 227,279 - 227,279 227,279 - 227,279 - (104,052) | Non-compete agreement 34,463 - 34,463 - 34,463 - 34,463 - (16,133) | 6,452 - 6,452 - 6,452 - 6,452 - 6,452 | 850,039 1,461 851,500 834,780 11,395 846,175 |
| At January 1, 2023 Additions At September 30, 2023 At January 1, 2022 Additions At September 30, 2022 Amortization: At January 1, 2023 Amortization | 94,311 1,461 95,772 79,052 11,395 90,447 (29,949) (5,426) | 487,534 - 487,534 487,534 - 487,534 | Customer portfolio 227,279 - 227,279 227,279 - 227,279 (104,052) (31,588) | Non-compete agreement 34,463 - 34,463 34,463 - 34,463 (16,133) (4,513) | 6,452 - 6,452 - 6,452 - 6,452 - 6,452 - (6,452) | 850,039 1,461 851,500 834,780 11,395 846,175 (156,586) (41,527) |
| At January 1, 2023 Additions At September 30, 2023 At January 1, 2022 Additions At September 30, 2022 Amortization: At January 1, 2023 Amortization At September 30, 2023 | 94,311 1,461 95,772 79,052 11,395 90,447 (29,949) (5,426) (35,375) | 487,534 487,534 487,534 - 487,534 | Customer portfolio 227,279 | Non-compete agreement 34,463 34,463 34,463 - 34,463 (16,133) (4,513) (20,646) | 6,452 6,452 6,452 6,452 6,452 (6,452) | 850,039 1,461 851,500 834,780 11,395 846,175 (156,586) (41,527) (198,113) |
| At January 1, 2023 Additions At September 30, 2023 At January 1, 2022 Additions At September 30, 2022 Amortization: At January 1, 2023 Amortization At September 30, 2023 At January 1, 2023 | 94,311 1,461 95,772 79,052 11,395 90,447 (29,949) (5,426) (35,375) | 487,534 487,534 487,534 - 487,534 | Customer portfolio 227,279 | Non-compete agreement 34,463 34,463 34,463 34,463 (16,133) (4,513) (20,646) (10,071) | 6,452 6,452 6,452 6,452 6,452 (6,452) (6,452) | 850,039 1,461 851,500 834,780 11,395 846,175 (156,586) (41,527) (198,113) |
| At January 1, 2023 Additions At September 30, 2023 At January 1, 2022 Additions At September 30, 2022 Amortization: At January 1, 2023 Amortization At September 30, 2023 At January 1, 2022 Amortization | 94,311 1,461 95,772 79,052 11,395 90,447 (29,949) (5,426) (35,375) (24,374) (3,698) | 487,534 - 487,534 - 487,534 - - - - - | Customer portfolio 227,279 - 227,279 - 227,279 - 227,279 (104,052) (31,588) (135,640) (58,878) (34,202) | Non-compete agreement 34,463 34,463 34,463 (16,133) (4,513) (20,646) (10,071) (4,670) | 6,452 6,452 6,452 6,452 6,452 (6,452) (6,452) | 850,039 1,461 851,500 834,780 11,395 846,175 (156,586) (41,527) (198,113) (99,775) (42,570) |
| At January 1, 2023 Additions At September 30, 2023 At January 1, 2022 Additions At September 30, 2022 Amortization: At January 1, 2023 Amortization At September 30, 2023 At January 1, 2022 Amortization At September 30, 2022 | 94,311 1,461 95,772 79,052 11,395 90,447 (29,949) (5,426) (35,375) (24,374) (3,698) | 487,534 - 487,534 - 487,534 - - - - - | Customer portfolio 227,279 - 227,279 - 227,279 - 227,279 (104,052) (31,588) (135,640) (58,878) (34,202) | Non-compete agreement 34,463 34,463 34,463 (16,133) (4,513) (20,646) (10,071) (4,670) | 6,452 6,452 6,452 6,452 6,452 (6,452) (6,452) | 850,039 1,461 851,500 834,780 11,395 846,175 (156,586) (41,527) (198,113) (99,775) (42,570) |

Impairment testing

Management tested the impairment of the recorded goodwill using the discounted cash flow method.

In accordance with CPC 01 (R1) / IAS 36 - *Impairment of Assets*, assets should be grouped at the lowest levels for which there are independent cash flows (CGUs). The Company believes that there is only a single CGU in its operation, due to the similarity of operations, similarity of functionality of the assets, similarity in assumptions for projection of results, synergy between operations and, mainly, a centralized cash management between operations.

Goodwill acquired through a business combination is allocated to each of the CGUs for impairment testing.

The process of determining the value in use involved the use of assumptions, judgments and estimates on cash flows, such as growth rates of revenues, costs and expenses, estimates of future investments and working capital, perpetuity and discount rate. This understanding is in accordance with paragraph 35 of CPC 01 (R1) - Impairment of Assets. All the assumptions used are described below:

(i) Cash flow discount rate: 15% p.a. (13.5% p.a. at December 31, 2022).

According to Management's assessment, this is a percentage that reflects the weighted cost of capital. The discount rates represent the risk assessment in the current market taking into considering the timing value of money and the individual risks of the related assets that were not incorporated into the assumptions included in the cash flow model. The calculation of the discount rate is based on specific circumstances and is derived from the weighted average cost of capital (WACC). The WACC takes into consideration both the debt and the equity. The cost of equity is derived from the expected return on the investment made by the investors. The cost of debt is based on financing subject to interest. The specific risk is incorporated by applying the individual beta factors. The beta factors are assessed annually based on market data available to the public.

- (ii) Cash flow projection for 5 years with a perpetuity growth rate of 3.3%.
- (iii) Revenue growth: in the period from 2023 to 2027 the revenue growth rate of 17.0% p.a. (11.8% p.a. at December 31, 2022) was estimated based on an improvement in the operation of customers which are already in the portfolio (increase in operation volume and price increase according to the contract), gaining of new customers and loss of existing customers (churn), and synergy from the acquisition of companies.
- (iv) Evolution of operating results: takes into account the Company's historical margin, estimated inflation of the main costs and expenses and labor agreements.
- (v) Investments: considered necessary investments for the implementation of new customers.

Assumptions with relevant impact used in the calculation of value in use:

The impairment calculation is more sensitive to the following assumptions:

- (i) Discount rate
- (ii) Growth in perpetuity

Discount rate

The discount rate represents the risk assessment in the current market. The discount rate calculation is based on the specific circumstances of the Company and is derived from its weighted average cost of capital (WACC).

Growth in perpetuity

The estimate was based mainly on:

- (i) Historical results obtained by the Company and its subsidiaries;
- (ii) Expectation of organic growth due to the increase in volume of current operations and price adjustment based on projected inflation (IPCA for the period);
- (iii) Expectation of economic growth based on projections released by the Central Bank of Brazil (Focus Bulletin).

Sensitivity to changes in assumptions

The implications of the main assumptions for the recoverable amount are discussed below:

- (i) Discount rate the Company's discount rate has negligible sensitivity to changes in the projection of interest, since more than half of the composition of its capital from third parties is pre-fixed and almost all the rest indexed to the TJLP, an index structurally little susceptible to oscillations;
- (ii) Perpetuity growth applying a 30.0% reduction factor in perpetuity growth, this growth goes from the 3.3% originally considered to 2.3%, which practically would not consider real growth in operating cash flow, a situation that would not be feasible in comparison to the recent performance of the asset. Even so, using this new growth there is no impairment loss.

There was no record of impairment in the periods ended September 30, 2023 and 2022.

11. Borrowings, debentures and Derivatives

11.1. Borrowings and debentures

| | | Company | | Company Consolidated | |
|------------------|--|------------|------------|----------------------|------------|
| | % - Interest p.a. | 09/30/2023 | 12/31/2022 | 09/30/2023 | 12/31/2022 |
| | | | | | |
| Working capital | CDI + 1.9% to 3.0% and pre-set from 13% | 363,205 | 196,127 | 368,986 | 198,788 |
| Debentures | CDI + 2.75% | 305,033 | 301,295 | 305,033 | 301,295 |
| FIDC | | - | 11,325 | - | - |
| Other | | 220 | 11,989 | 3,489 | 11,989 |
| | | 668,458 | 520,736 | 677,508 | 512,072 |
| Transaction cost | s | (3,350) | (1,807) | (3,350) | (1,807) |
| | | 665,108 | 518,929 | 674,158 | 510,265 |
| | | | | | |
| Current | | 166,613 | 30,399 | 174,979 | 20,605 |
| Noncurrent | | 498,495 | 488,530 | 499,179 | 489,660 |

The balance movement can be seen in note 25.

The amounts recorded in noncurrent liabilities have the following maturity schedule:

| | Company | Consolidated |
|------------------------|---------|--------------|
| From Oct/24 to Sept/25 | 185,479 | 185,479 |
| From Oct/24 to Sept/26 | 159,160 | 159,160 |
| From Oct/24 to Sept/27 | 130,386 | 130,386 |
| From Oct/27 onwards | 23,470 | 24,154 |
| | 498,495 | 499,179 |

The guaranteed borrowing amounts can be presented as follows:

| | Company | Consolidated |
|---|---------|--------------|
| | | |
| Assignment of receivables | 363,425 | 372,475 |
| Personal guarantee provided by subsidiaries | 305,033 | 305,033 |

Working capital contracts provide for covenants, including: (i) provision of annual financial information, (ii) default in transactions with financial institutions, and (iii) maintenance of certain financial ratios, defined by the Net Debt / EBITDA ratio, which must be less than or equal to 2.5x at the end of 2022 onwards.

The debentures issued at the end of 2022 establish virtually the same covenants agreed upon for working capital contracts. However, for financial ratios, the Company should evaluate the failure to meet the defined ratios in two consecutive periods or three alternating periods within a 12-month

interval. Additionally, the Net Debt / EBITDA ratio should be less than or equal to 3.0x at the end of 2022 and 2.5x at the end of 2023 onwards.

At the General Meeting of Debenture Holders held on September 14, 2023, the Company was granted a waiver for not measuring the financial ratios in the third quarter ended September 30, 2023. Accordingly, at September 30, 2023, the Company was fully compliant with the covenants mentioned above and other contracts.

11.2. Derivatives

Existing equity swap agreements, associated to the share repurchase agreement, are measured at fair value. The amounts calculated at the end of the period can be presented as follows:

| | | Fair value | | | | |
|----------|----------|------------|----------------------|--|--|--|
| Notional | Long | Short | Net | | | |
| value | position | position | receivable/(payable) | | | |
| | | | | | | |
| 20,113 | 987 | (26,609) | (25,622) | | | |
| 4,868 | 261 | (5,384) | (5,123) | | | |
| | 1,248 | (31,993) | (30,745) | | | |

The fair value is presented in current liabilities as the financial settlement is expected in December 2023.

12. Right-of-use assets and Lease liabilities

Right-of-use assets

| | | | | Company | | |
|-------------------------------------|-----------------|------------|-----------|------------|--------------|----------------|
| | Useful | | | | | 00/20/202 |
| | life (years) | 12/31/2022 | Additions | Write-offs | Depreciation | 09/30/202 3 |
| | _ | | | | | |
| Distribution centers and properties | 2 to 12 | 205,510 | 1,733 | (12,933) | (29,309) | 165,001 |
| Trucks | 5 | 50,261 | - | - | (7,936) | 42,325 |
| Monitoring systems | 5 | 539 | - | - | (211) | 328 |
| | | 256,310 | 1,733 | (12,933) | (37,456) | 207,654 |

| | | Consolidated | | | | |
|-------------------------------------|----------------|--------------|----------|------------|--------------|------------|
| | Useful life | | Addition | | | |
| | (years) | 12/31/2022 | S | Write-offs | Depreciation | 09/30/2023 |
| | | | | | | |
| Distribution centers and properties | 2 to 12 | 267,562 | 1,816 | (20,887) | (47,693) | 200,798 |
| Trucks | 5 | 50,261 | - | - | (7,936) | 42,325 |
| Monitoring systems | 5 | 578 | - | - | (211) | 367 |
| | | 318,401 | 1,816 | (20,887) | (55,840) | 243,490 |

Lease liabilities

The balance movement can be seen in note 24.

The impact on the statement of financial position of embedded nominal interest of lease liabilities is shown below:

| | Company | Consolidated |
|-------------------------|----------|--------------|
| Nominal flow | 359,775 | 414,593 |
| (-) Embedded interest | (95,836) | (103,346) |
| | 263,939 | 311,247 |
| | | |
| Current | 54,881 | 80,056 |
| Noncurrent | 209,058 | 231,191 |

The maturities of the noncurrent balance are shown below:

| | Company | Consolidated |
|------------------------|---------|--------------|
| From Oct/24 to Sept/25 | 41,008 | 48,132 |
| From Oct/25 to Sept/26 | 37,254 | 41,683 |
| From Oct/26 to Sept/27 | 35,225 | 39,132 |
| From Oct/27 onwards | 95,571 | 102,244 |
| | 209,058 | 231,191 |

13. Accounts payable and Other payables

13.1 Accounts payable and suppliers credit assignment

| | Company | | Consolidated | |
|---------------------------|------------|------------|--------------|------------|
| | 09/30/2023 | 12/31/2022 | 09/30/2023 | 12/31/2022 |
| | | | | |
| unts payable | 55,693 | 39,296 | 81,679 | 41,054 |
| ers credit assignment (a) | 41,797 | 114,135 | 43,187 | 141,353 |
| | 97,490 | 153,431 | 124,866 | 182,407 |

(a) The Company entered into agreements with banks to structure the operation called "suppliers financing" with its strategic suppliers and freight service providers in order to facilitate the financial flow of these partners. In this transaction, suppliers transfer the rights to receive the notes to the bank, which, in turn become creditor in the transaction. Management periodically reviews the composition of this operation's portfolio and concluded that there was no change in the terms, prices and conditions previously established when a complete analysis of suppliers by category is performed.

13.2 Other payables

| | Company 09/30/2023 12/31/2022 | | Consolidated | |
|--|----------------------------------|--------|--------------|------------|
| | | | 09/30/2023 | 12/31/2022 |
| | | | | |
| Provision for operating costs (a) | 25,439 | 19,083 | 28,579 | 11,694 |
| Provision for employee benefits | 459 | 144 | 781 | 144 |
| Provision for bonus and profit sharing | - | 755 | - | 755 |
| | 25,898 | 19,982 | 29,360 | 12,593 |
| | | | | |
| Current liabilities | 25,898 | 19,982 | 29,261 | 12,441 |
| Noncurrent liabilities | - | - | 99 | 152 |

⁽a) This refer to provisions that were measured according to Management's best estimate and will have their amount approved after the conclusion on the calculation. The increase in the period of 2023 refers to a new process related to agency in fuel supply.

14. Labor and tax obligations

| | Company | | Consolidated | |
|--|------------|------------|--------------|------------|
| | 09/30/2023 | 12/31/2022 | 09/30/2023 | 12/31/2022 |
| | | | | |
| Salaries payable | 5,742 | 5,848 | 9,804 | 11,684 |
| Provision for vacation pay and 13th salary | 19,306 | 14,701 | 27,453 | 24,813 |
| Payroll charges | 13,452 | 9,899 | 17,265 | 14,509 |
| Federal taxes on revenue | 38,286 | 40,125 | 58,615 | 56,188 |
| Federal taxes on third-party services | 5,960 | 4,576 | 6,693 | 6,444 |
| IRPJ and CSLL | 5,137 | 4,979 | 8,384 | 8,961 |
| Labor claims payable | 266 | 93 | 1,098 | 948 |
| Taxes in installments (a) | 58,185 | 9,177 | 133,340 | 65,021 |
| | 146,334 | 89,398 | 262,652 | 188,568 |
| | | | | |
| Current | 103,338 | 83,844 | 182,997 | 149,100 |
| Noncurrent | 42,996 | 5,554 | 79,655 | 39,468 |

(a) The Company joined the installment plans for payment in up to 60 months of state taxes and certain federal taxes that have already been approved. The subsidiaries had already adhered to ordinary and simplified tax installment plans that had already been approved before the acquisition by the Company. The breakdown of the balance by tax can be presented as follows:

| | Company | | Consolidated | |
|-------------------------------|------------|------------|--------------|------------|
| | 09/30/2023 | 12/31/2022 | 09/30/2023 | 12/31/2022 |
| | | | | |
| PIS and COFINS | 7,093 | 4,761 | 43,651 | 39,558 |
| ICMS | 18,606 | 2,944 | 27,067 | 10,348 |
| IPTU | - | - | 908 | 1,354 |
| IRPJ and CSLL | 1,794 | 1,472 | 5,788 | 1,872 |
| INSS | 19,787 | - | 33,768 | 10,275 |
| Withholding Income Tax (IRRF) | 6,037 | - | 10,758 | - |
| Tax withholdings | 2,896 | - | 3,413 | - |
| Other | 1,972 | - | 7,987 | 1,614 |
| Total | 58,185 | 9,177 | 133,340 | 65,021 |

The amounts recorded in noncurrent liabilities have the following maturity schedule:

From Oct/24 to Sept/25 From Oct/24 to Sept/26 From Oct/24 to Sept/27 From Oct/27 onwards

| Company | Consolidated |
|---------|--------------|
| 14,407 | 29,055 |
| 11,745 | 20,052 |
| 10,455 | 18,370 |
| 6,389 | 12,178 |
| 42,996 | 79,655 |

15. Provision for legal claims

Probable losses Contingent liabilities

| Company | | Consolidated | |
|------------|-----------------------|--------------|------------|
| 09/30/2023 | 12/31/2022 09/30/2023 | | 12/31/2022 |
| | | | |
| 5,491 | 3,991 | 27,434 | 33,961 |
| 1,855 | 3,265 | 57,881 | 75,440 |
| 7,346 | 7,256 | 85,315 | 109,401 |

15.1. Probable losses

The movement in the provision for legal claims to cover probable and possible risks was as follows:

| At January 1, 2023 |
|------------------------------------|
| Payment of claims |
| Complement (reversal) of provision |
| At September 30, 2023 |

| Company | | | | |
|---------|-----------------|---|---------|--|
| Labor | Labor Civil Tax | | Total | |
| 3,171 | 820 | - | 3,991 | |
| (1,800) | - | - | (1,800) | |
| 2,917 | 383 | - | 3,300 | |
| 4,288 | 1,203 | - | 5,491 | |

| At January 1, 2022 |
|------------------------------------|
| Payment of claims |
| Complement (reversal) of provision |
| At September 30, 2022 |

| Company | | | | |
|---------|-------|-----|---------|--|
| Labor | Civil | Tax | Total | |
| | | | _ | |
| 4,577 | 600 | - | 5,177 | |
| (1,092) | - | - | (1,092) | |
| 1,030 | (96) | - | 934 | |
| 4,515 | 504 | - | 5,019 | |

| At January 1, 2023 |
|------------------------------------|
| Payment of claims |
| Complement (reversal) of provision |
| At September 30, 2023 |

| Consolidated | | | | | | | |
|--------------|-----------------------|-------|---------|--|--|--|--|
| Labor | Labor Civil Tax Total | | | | | | |
| | | | | | | | |
| 7,440 | 19,570 | 6,951 | 33,961 | | | | |
| (3,421) | - | - | (3,421) | | | | |
| 4,583 | (7,751) | 62 | (3,106) | | | | |
| 8,602 | 11,819 | 7,013 | 27,434 | | | | |

| At January 1, 2022 |
|------------------------------------|
| Payment of labor claims |
| Complement (reversal) of provision |
| At September 30, 2022 |

| Consolidated | | | | |
|--------------|-----------------------|-------|---------|--|
| Labor | Labor Civil Tax Total | | | |
| | | | | |
| 15,850 | 14,163 | 1,640 | 31,653 | |
| (3,480) | - | - | (3,480) | |
| 2,142 | 259 | 5,132 | 7,533 | |
| 14,512 | 14,422 | 6,772 | 35,706 | |

The following is a summary of the main lawsuits:

Labor contingencies

As at September 30, 2023, the Company and its subsidiaries are parties to approximately 1,326 labor claims (1,140 as at December 31, 2022) filed by former employees, service providers and drivers, requesting the payment of severance pay, occupational illnesses, salary premiums, overtime, and amounts due for subsidiary liability, and discussion about the recognition of employment relationship. The provisions are periodically reviewed based on the development of the lawsuits and the history of losses on labor lawsuits, in order to better reflect the current estimate.

Civil contingencies

Most civil lawsuits are filed by customers with a compensation claim for inconsistencies in deliveries made or damage to delivered goods.

Tax contingencies

Tax contingencies mainly refer to discussions on information in accessory obligations and in tax calculation bases, such as the judgment used by management regarding the concept of inputs that generate PIS and COFINS credits.

15.2. Contingent liabilities

Even if it is not probable that an outflow of resources (embodying economic benefits) will be required to settle the obligation, the acquirer must recognize, at the acquisition date, a contingent liability assumed in a business combination, pursuant to CPC 15 – Business Combinations.

The movement in the provision for legal claims to cover possible risks arising from the acquisition process of the acquired companies was as follows:

| | | Com | pany | |
|--|---------|--------|----------|------------------------|
| | Labor | Civil | Tax | Total |
| | | C.J | Tux | 10141 |
| At January 1, 2023 | - | _ | 3,265 | 3,265 |
| Statute of limitations | - | - | (1,410) | (1,410) |
| At September 30, 2023 | - | - | 1,855 | 1,855 |
| • | | | , | • |
| | | Com | pany | |
| | Labor | Civil | Tax | Total |
| | Labor | CIVII | Idx | IUIai |
| At January 1, 2022 | _ | _ | 11,532 | 11,532 |
| Statute of limitations | _ | _ | (3,940) | (3,940) |
| At September 30, 2022 | - | - | 7,592 | 7,592 |
| 7.1 September 50, 2022 | | | 7,552 | 7,002 |
| | | Concol | lidated | |
| | Labor | Civil | | Total |
| | Labor | CIVII | Tax | ТОТАТ |
| At January 1, 2023 | 3,018 | 5,732 | 66,690 | 75,440 |
| Statute of limitations | (3,018) | (867) | (13,674) | 75,440 (17,559) |
| At September 30, 2023 | (3,010) | 4,865 | 53,016 | 57,881 |
| Al September 30, 2023 | | 4,005 | 33,010 | 37,001 |
| | | | | |
| | | | lidated | |
| | Labor | Civil | Tax | Total |
| | 45.74 | | 444.455 | 457.755 |
| At January 1, 2022 | 13,541 | 6,456 | 144,409 | 164,406 |
| Statute of limitations At September 30, 2022 | (423) | (115) | (12,136) | (12,674) |
| | 13,118 | 6,341 | 132,273 | 151,732 |

15.3. Possible losses

The Company is a party to civil lawsuits involving risks of loss classified by Management as possible based on the assessment of its legal counselors and for which <u>no accounting</u> <u>provision was set up</u> according to the breakdown and estimate below:

| | Company | | Consolidated |
|------------|------------|------------|--------------|
| 09/30/2023 | 12/31/2022 | 09/30/2023 | 12/31/2022 |
| 10,949 | 9,144 | 46,694 | 26,207 |

Most civil lawsuits are filed by customers with a compensation claim for inconsistencies in deliveries made or damage to delivered goods.

16. Equity

16.1. Share capital

As at September 30, 2023, the Company's share capital was R\$755,818, comprised of 206,985,433 registered common shares with no par value, fully paid-up, and can be presented as follows:

Controlling shareholders and officers Outstanding shares At September 30, 2023

| | Equity interest |
|-------------|------------------------|
| Shares | % |
| 16,624,625 | 8.03% |
| 190,360,808 | 91.97% |
| 206,985,433 | 100% |

The movement in the share capital is as follows:

January 23, 2023 (a) February 6, 2023 (a) April 11, 2023 (a) July 5, 2023 (b)

| R\$ | Shares | | |
|---------|-------------|--|--|
| 478 | 265,941 | | |
| 55 | 30,890 | | |
| 211 | 117,496 | | |
| 99,425 | 140,702,013 | | |
| 100,169 | 141,116,340 | | |

- (a) The Board of Directors approved the increase of the Company's capital, within the limit of the authorized capital,by private subscription, to meet the exercise of the Company's stock options granted under the First StockOption Plan.
- (b) The Board of Directors approved the increase of the Company's capital, within the limit of the authorized capital, by private subscription, as approved on April 24, 2023.

The Company is authorized to increase the share capital up to the limit of R\$2,433,080 by resolution of the Board of Directors.

16.2. Share-based payment plan

The main information related to the **Plan 1** is summarized below:

| | 09/30/2023 Number of options | | | | | | | | | |
|--------|------------------------------|----------|-------------|----------|----------|-----------|-----------|-----------|-------------------|-------------|
| | | First | | | | | | | | |
| | Grant | exercise | | Exercise | Fair | | | | | Exercisable |
| Series | date | date | Expiry date | price | value | Granted | Exercised | Expired | Total outstanding | |
| | | | | | | | | | | |
| 1 | Jul/17 | Jul/18 | Jul/23 | R\$ 1.79 | R\$ 0.83 | 3,143,850 | 2,330,152 | 813,698 | - | - |
| 2 | Mar/18 | Mar/19 | Jul/23 | R\$ 1.79 | R\$ 0.62 | 1,353,699 | 1,102,190 | 251,509 | - | - |
| 3 | Mar/19 | Mar/20 | Jul/23 | R\$ 1.79 | R\$ 0.62 | 1,928,271 | 1,288,355 | 639,916 | - | - |
| 4 | Jun/19 | Jun/20 | Jul/23 | R\$ 1.79 | R\$ 0.62 | 475,437 | 475,437 | - | - | - |
| 5 | Nov/19 | Nov/20 | Jul/23 | R\$ 1.79 | R\$ 0.38 | 494,240 | - | 494,240 | - | - |
| 6 | Jan/20 | Jan/21 | Jul/23 | R\$ 1.79 | R\$ 0.36 | 98,848 | 98,848 | - | - | - |
| 7 | Feb/20 | Feb/21 | Jul/23 | R\$ 1.79 | R\$ 0.36 | 172,984 | 117,382 | 55,602 | - | - |
| 8 | Jun/20 | Jun/21 | Jul/23 | R\$ 1.79 | R\$ 0.36 | 98,848 | 49,424 | 49,424 | - | - |
| 9 | Aug/20 | Aug/21 | Jul/23 | R\$ 1.79 | R\$ 0.44 | 51,894 | 34,596 | 17,298 | - | - |
| 10 | Sept/20 | Sept/21 | Jul/23 | R\$ 1.79 | R\$ 0.44 | 88,963 | - | 88,963 | - | - |
| | | | | | | 7,907,034 | 5,496,384 | 2,410,650 | - | |

4,110,000

| | | 0 | 9/30/2022 | | | Number of options | | | | |
|--------|---------|----------|-------------|----------|---------|-------------------|-----------|-----------|-------------------|-------------|
| | | First | | | | | | | | |
| | Grant | exercise | | Exercise | Fair | | | | | Exercisable |
| Series | date | date | Expiry date | price | value | Granted | Exercised | Expired | Total outstanding | |
| | | | | | | | | | | |
| 1 | Jul/17 | Jul/18 | Jul/23 | R\$1.79 | R\$0.83 | 3,143,850 | 2,330,152 | 813,698 | - | - |
| 2 | Mar/18 | Mar/19 | Jul/23 | R\$1.79 | R\$0.62 | 1,353,699 | 1,102,190 | 251,509 | - | - |
| 3 | Mar/19 | Mar/20 | Jul/23 | R\$1.79 | R\$0.62 | 1,928,271 | 1,073,202 | 548,818 | 306,251 | - |
| 4 | Jun/19 | Jun/20 | Jul/23 | R\$1.79 | R\$0.62 | 475,437 | 356,577 | - | 118,860 | - |
| 5 | Nov/19 | Nov/20 | Jul/23 | R\$1.79 | R\$0.38 | 494,240 | - | - | 494,240 | 247,120 |
| 6 | Jan/20 | Jan/21 | Jul/23 | R\$1.79 | R\$0.36 | 98,848 | 49,424 | - | 49,424 | - |
| 7 | Feb/20 | Feb/21 | Jul/23 | R\$1.79 | R\$0.36 | 172,984 | 86,492 | - | 86,492 | - |
| 8 | Jun/20 | Jun/21 | Jul/23 | R\$1.79 | R\$0.36 | 98,848 | 49,424 | 49,424 | - | - |
| 9 | Aug/20 | Aug/21 | Jul/23 | R\$1.79 | R\$0.44 | 51,894 | 17,383 | - | 34,511 | 17,385 |
| 10 | Sept/20 | Sept/21 | Jul/23 | R\$1.79 | R\$0.44 | 88,963 | - | - | 88,963 | 30,247 |
| | | | | | | 7,907,034 | 5,064,844 | 1,663,449 | 1,178,741 | 294,752 |

The main information related to the **Plan 2** is summarized below:

| | 09/30/2023 Number of options | | | | | | | | | |
|--------|------------------------------|---------------------------|-------------|-------------------|---------------|-----------|-----------|--------------|-------------------|-------------|
| Series | Grant date | First exercise date | Expiry date | Exercise price | Fair value | Granted | Exercised | Expired | Total outstanding | Exercisable |
| 1 | Jan/22 | Jun/22 | Jan/28 | R\$5.15 | R\$3.01 | 4,110,000 | - | - | 4,110,000 | - |
| | | 0 | 9/30/2022 | | | | | Number of op | ntions | |
| | | First | | | | | | | | |
| | Grant | exercise | | Exercise | Fair | | | | | Exercisable |
| Series | date | date | Expiry date | price | value | Granted | Exercised | Expired | Total outstanding | |

4,110,000

The changes in the number of outstanding stock options and their corresponding weighted average prices for the period are as follows:

R\$3.01

Jun/22

Jan/22

Jan/28 R\$5.15

| Pla | ın 1 | Plan | Total | |
|-------|---|--|---|---|
| _ | | Average exercise | | |
| | | | | |
| reals | Options | reals | Options | Options |
| 1.79 | 1,161,528 | 5.15 | 4,110,000 | 5,271,528 |
| 1.79 | (414,327) | = | - | (414,327) |
| 1.79 | (747,201) | - | - | (747,201) |
| 1.79 | - | 5.15 | 4,110,000 | 4,110,000 |
| | Average exercise price per share in reais 1.79 1.79 1.79 | 1.79 1,161,528 1.79 (414,327) 1.79 (747,201) | Average exercise price per share in reais Options Average exercise price per share in reais 1.79 1,161,528 5.15 1.79 (414,327) - 1.79 (747,201) - | Average exercise price per share in reais Options Average exercise price per share in reais Options 1.79 1,161,528 5.15 4,110,000 1.79 (414,327) - - 1.79 (747,201) - - |

| | Plan 1 | | Plan | 2 | Total |
|-----------------------|-------------------------------------|-----------|-------------------------------------|-----------|-----------|
| | Average exercise price per share in | | Average exercise price per share in | | |
| | reais | Options | reais | Options | Options |
| At January 1, 2022 | 1.79 | 2,140,156 | - | - | 2,140,156 |
| Exercised | 2.19 | (839,364) | - | - | (839,364) |
| Expired | 1.79 | (122,051) | - | - | (122,051) |
| Granted | - | - | 5.15 | 4,110,000 | 4,110,000 |
| At September 30, 2022 | 1.79 | 1,178,741 | 5.15 | 4,110,000 | 5,288,741 |

The expense recognized in the Company's profit or loss in the nine-month period ended 2023 was R\$1,638 (R\$1,974 in the same period in 2022).

Basic loss

16.3. Earnings (loss) per share

| 09/30/2023 | 09/30/2022 |
|------------|--|
| | |
| (473,320) | (67,185) |
| 140,617 | 139,917 |
| (3.36602) | (0.48018) |
| | |
| Dilute | d loss |
| | (473,320) 140,617 (3.36602) |

| | 09/30/2023 | 09/30/2022 |
|---|------------|------------|
| | | |
| Loss for the period | (473,320) | (67,185) |
| Weighted average number of outstanding common shares – in thousands | 140,617 | 139,917 |
| Basic loss per share - in R\$ | (3.36602) | (0.48018) |

Due to the fact that the Company reported a loss for the nine-month periods ended September 30, 2023 and 2022, stock options were not considered in the calculation as there is no dilutive effect in this case.

17. Net revenues

| | Comp | oany | Consolidated | |
|---|-----------------------|-----------|--------------|------------|
| | 09/30/2023 09/30/2022 | | 09/30/2023 | 09/30/2022 |
| | | | | |
| ovision of logistics and transport services | 574,908 | 1,191,652 | 728,008 | 1,671,269 |
| res levied thereon | (83,780) | (193,433) | (108,337) | (272,615) |
| | 491,128 | 998,219 | 619,671 | 1,398,654 |

18. Costs and expenses by nature

| | Com | pany | Consolidated | |
|--|------------|------------|--------------|-------------|
| | 09/30/2023 | 09/30/2022 | 09/30/2023 | 09/30/2022 |
| Expenses on: | | | | |
| Distribution and transport | (332,795) | (544,768) | (416,895) | (834,997) |
| Personnel | (166,862) | (194,417) | (246,163) | (329,274) |
| Depreciation and amortization | (14,459) | (12,955) | (58,705) | (67,241) |
| Amortization of right-of-use assets | (37,456) | (29,074) | (55,840) | (48,107) |
| Selling expenses | (7,190) | (31,985) | (9,340) | (41,359) |
| Allowance for expected credit losses | (71,697) | (7,031) | (126,195) | (10,924) |
| General and administrative expenses | (31,111) | (33,507) | (41,314) | (32,324) |
| Provision for legal claims and costs | (10,698) | (2,055) | 11,522 | (2,721) |
| Third-party services | (17,557) | (17,633) | (19,003) | (19,100) |
| | (689,825) | (873,425) | (961,933) | (1,386,047) |
| Presented as: | | | | |
| Cost of services rendered | (488,475) | (731,365) | (650,827) | (1,141,346) |
| Selling, general and administrative expenses | (201,350) | (142,060) | (311,106) | (244,701) |
| | (689,825) | (873,425) | (961,933) | (1,386,047) |

19. Other income (expenses), net

| | Company | | Consol | idated |
|------------------|------------|------------|------------|------------|
| | 09/30/2023 | 09/30/2022 | 09/30/2023 | 09/30/2022 |
| | | | | |
| ent (a) | - | 5,942 | - | 5,942 |
| r (b) | - | 13,731 | - | 13,731 |
| s and income (c) | 10,081 | 16,687 | 11,833 | 33,961 |
| | 10,081 | 36,360 | 11,833 | 53,634 |

⁽a) In 2022, it refers to the adjustment of the acquisition price of YEP, formalized 12 months after the date of acquisition of the investment.

20. Financial income and expenses

| | Company | | Consol | idated |
|---|------------|------------|------------|------------|
| | 09/30/2023 | 09/30/2022 | 09/30/2023 | 09/30/2022 |
| Financial expenses: | | | | |
| Interest on lease liabilities | (21,999) | (21,418) | (26,901) | (26,120) |
| Interest on borrowings and debentures | (78,316) | (47,232) | (78,797) | (47,571) |
| Interest on payables for acquisition of investments | (2,718) | (3,796) | (6,022) | (8,757) |
| Net gain (loss) on financial instruments (swap) | (14,077) | (24,729) | (14,077) | (24,729) |
| Interest on monetary adjustment of taxes and other | (18,365) | (15,040) | (25,668) | (20,576) |
| payables | | | | |
| Interest on discounting of receivables | (3,689) | (8,201) | (3,689) | (8,217) |
| Other financial expenses | (17,377) | (1,679) | (28,137) | (3,459) |
| | (156,541) | (122,095) | (183,291) | (139,429) |
| Financial income: | | | | |
| Income from financial investments | 3,810 | 5,719 | 3,856 | 5,974 |
| Monetary adjustment of tax credits | - | 1,980 | - | 4,585 |
| Discounts obtained | 1,305 | 419 | 2,587 | 1,017 |
| Other financial income | 188 | 697 | 1,219 | 844 |
| | 5,303 | 8,815 | 7,662 | 12,420 |
| | | | | |
| | (151,238) | (113,280) | (175,629) | (127,009) |

⁽b) In 2022, the Company sold the equity interest held in Uello.

⁽c) In 2022 and 2023, it refers to untimely tax credits and net income from the sale of assets, salvage and etc.

21. Income tax and social contribution

The breakdown of deferred income tax and social contribution assets is as follows:

| | Company | | Consolidated | |
|---|------------|------------|--------------|------------|
| | 09/30/2023 | 12/31/2022 | 09/30/2023 | 12/31/2022 |
| | | | | |
| Tax losses | 86,960 | 66,664 | 86,960 | 66,664 |
| Provision for legal claims | 1,809 | 1,605 | 9,270 | 11,660 |
| Allowance for expected credit losses | 26,653 | 11,675 | 35,320 | 15,371 |
| Temporary differences - allocation of intangible assets | 19,860 | 15,617 | 41,193 | 36,950 |
| Temporary differences - Tax goodwill | (31,597) | (29,522) | (61,795) | (40,442) |
| Lease liabilities | 18,174 | 14,855 | 25,485 | 18,107 |
| Derivatives | 20,005 | 13,387 | 20,005 | 13,387 |
| Undue payments with deferred taxation | (2,243) | (4,178) | (6,613) | (8,854) |
| | 139,621 | 90,103 | 149,825 | 112,843 |

The movement in deferred taxes is as follows:

| | Company | | Consolidated | |
|--------------------------------------|------------|------------|--------------|------------|
| | 09/30/2023 | 09/30/2022 | 09/30/2023 | 09/30/2022 |
| Opening balance | 90,103 | 65,046 | 112,843 | 87,046 |
| Movements with impact on results: | | | | |
| Tax losses | 20,296 | (6,557) | 20,296 | (4,719) |
| Temporary differences | 29,222 | 13,134 | 16,686 | 18,016 |
| | 49,518 | 6,577 | 36,982 | 13,297 |
| Movements in assets and liabilities: | - | - | - | |
| Temporary differences | - | - | - | - |
| Closing balance | 139,621 | 71,623 | 149,825 | 100,343 |

The table below is a reconciliation of the tax expense presented in profit or loss and the amount calculated by applying the statutory tax rate of 34% (25% for income tax and 9% for social contribution):

| | Com | Company | | lidated |
|--|------------|------------|------------|------------|
| | 09/30/2023 | 09/30/2022 | 09/30/2023 | 09/30/2022 |
| Profit (loss) before income tax and social contribution | (522,838) | (60,214) | (510,302) | (66,934) |
| Expected income tax and social contribution at the statutory rate of 34% | 177,765 | 20,473 | 173,503 | 22,758 |
| Permanent differences: | | _ | _ | _ |
| Share of profit (loss) of investees | (58,308) | (32,765) | (955) | (1,597) |
| Share-based payment plan | (559) | (671) | (559) | (671) |
| Tax incentive reserve | 1,343 | 5,434 | 2,042 | 7,704 |
| Deferred taxes not set up on tax losses | (72,319) | - | (138,349) | (29,386) |
| Other permanent differences | 1,596 | 558 | 1,300 | 941 |
| Effect on profit or loss | 49,518 | (6,971) | 36,982 | (251) |
| | | _ | _ | _ |
| Current income tax and social contribution | - | (13,548) | - | (13,548) |
| Deferred income tax and social contribution | 49,518 | 6,577 | 36,982 | 13,297 |
| Effective rate | 9.5% | 12% | 7.2% | 0% |

22. Related-party transactions

Business transactions

In the ordinary course of its business the Company carries out transactions with related parties represented by the purchase and sale of services, contracted at rates compatible with those practiced with third parties, taking into account the reduction of the risk of losses. Transactions with subsidiaries, where applicable, are eliminated in full on consolidation and in the calculation of the share of profit (loss) of investees.

| | Company | |
|------------------|----------------|---------|
| Liabilities | Liabilities | Cost |
| Accounts payable | Other payables | |
| | | |
| - | 1,874 | (1,090) |

Sharing of expenses

The Company has an agreement with the subsidiaries for the sharing of certain corporate expenses that are initially paid by the Company and subsequently reimbursed by the subsidiaries.

| Company | | | |
|---------|-------------|----------------|--|
| | | Administrative | |
| Assets | Liabilities | expenses | |
| 13,611 | (9,638) | - | |

Financial transactions

The Company has balances payable arising from financial transactions between related parties, with no specific term and guarantee or not subject to interest or monetary adjustment, as follows:

| | Company | | | |
|--------------------------|---------|-------------|--------|--|
| | Asset | Liabilities | Result | |
| Transportadora Americana | - | (49,844) | - | |
| Frenet | - | (5,274) | - | |
| GHSX | 1,743 | - | | |
| | 1,743 | (55,119) | - | |

Key management personnel compensation

| | 09/30/2023 | 09/30/2022 |
|---------------------------------------|------------|------------|
| Direct compensation | 4,042 | 6,425 |
| Share-based payment plan and benefits | 1,466 | 1,860 |

23. Insurance coverage

| Coverage description | Coverage in R\$ |
|--|-----------------|
| | |
| Fire, lightning, explosion or implosion, windstorm, hurricane, cyclone, tornado, hail or | 194,042 |
| smoke, collapse, internal movement, and flooding or overflowing. | |
| Impact of land vehicles, crash of airplane or any other aircraft or spacecraft | 45,796 |
| Loss of profits | 69,638 |
| Civil liability | 117,213 |
| Theft of assets, goods or valuables | 5,000 |
| Loss or payment of rent | 10,000 |
| Spill or leak from sprinklers and hydrants | 4,000 |
| Debris removal | 3,000 |
| Pain and suffering, property damage or bodily injury (vehicle collision) | 10,150 |
| Electrical damage | 1,000 |
| Stationary, mobile and electronic equipment | 2,250 |
| Riot, strike or lock-out | 100 |
| Breakage of glass and luminous signs | 200 |
| Recovery of records or documents | 100 |

The insurance covers 100% of the price stated by the FIPE chart for each vehicle.

24. Non-cash transactions

| | Company | | Consolidated | |
|---|-----------------------|--------|--------------|------------|
| | 09/30/2023 09/30/2022 | | 09/30/2023 | 09/30/2022 |
| | | | | |
| Price adjustment from acquisition of subsidiary | - | 5,942 | - | 5,942 |
| New lease contracts | 1,733 | 24,731 | 1,816 | 64,925 |
| Indemnity contingencies | 15 | (663) | 327 | 7,917 |

25. Changes in liabilities of financing activities

| | Company | | | | |
|-----------------------|----------------|-------------|-------------|-------------------|-----------|
| | Borrowings and | | Transaction | | |
| | debentures | Derivatives | costs | Lease liabilities | Total |
| At January 1, 2023 | 520,736 | 39,374 | (1,807) | 300,939 | 859,242 |
| Cash flows | (141,953) | (22,706) | - | (38,083) | (202,742) |
| Interest paid | (57,897) | - | - | (7,186) | (65,083) |
| Accrued interest | 75,465 | - | 2,851 | 21,999 | 100,315 |
| New leases | - | - | - | 1,733 | 1,733 |
| New funding | 272,107 | - | (4,394) | - | 267,713 |
| Fair value | = | 14,077 | - | - | 14,077 |
| Write-off of leases | - | - | - | (15,463) | (15,463) |
| At September 30, 2023 | 668,458 | 30,745 | (3,350) | 263,939 | 959,792 |

| | | Company | | |
|-----------------------|---------------------------|-------------|-------------------|-----------|
| | | Transaction | | |
| | Borrowings and debentures | costs | Lease liabilities | Total |
| At January 1, 2022 | 370,407 | (1,486) | 245,439 | 614,360 |
| Cash flows | (110,000) | - | (27,477) | (137,477) |
| Interest paid | (40,969) | - | (15,377) | (56,346) |
| Accrued interest | 44,136 | 3,096 | 21,418 | 68,650 |
| New leases | - | - | 24,731 | 24,731 |
| New funding | 141,346 | (3,884) | - | 137,462 |
| Write-offs | | - | (970) | (970) |
| At September 30, 2022 | 404,920 | (2,274) | 247,764 | 650,410 |
| | | | | |

| | Consolidated | | | | |
|-----------------------|----------------|-------------|---------|-------------------|-----------|
| | Borrowings and | Transaction | | | |
| | debentures | Derivatives | costs | Lease liabilities | Total |
| At January 1, 2023 | 512,072 | 39,374 | (1,807) | 369,374 | 919,013 |
| Cash flows | (135,582) | (22,706) | - | (48,213) | (206,501) |
| Interest paid | (58,112) | - | - | (8,289) | (66,401) |
| Accrued interest | 75,946 | - | 2,851 | 26,901 | 105,698 |
| New leases | - | - | - | 1,816 | 1,816 |
| New funding | 283,184 | - | (4,394) | - | 278,790 |
| Fair value | - | 14,077 | - | - | 14,077 |
| Write-off of leases | - | - | - | (30,342) | (30,342) |
| Other movements | | | | | |
| At September 30, 2023 | 677,508 | 30,745 | (3,350) | 311,247 | 1,016,150 |

| | Consolidated | | | | |
|----------------|---------------------------|---------|-------------------|-----------|--|
| | Transaction | | | | |
| | Borrowings and debentures | costs | Lease liabilities | Total | |
| ry 1, 2022 | 374,472 | (1,486) | 295,132 | 668,118 | |
| vs | (111,001) | - | (43,541) | (154,542) | |
| paid | (41,342) | - | (22,207) | (63,549) | |
| interest | 44,477 | 3,093 | 26,121 | 73,691 | |
| es | - | - | 64,925 | 64,925 | |
| ling | 141,346 | (3,884) | - | 137,462 | |
| fs | - | - | (15,651) | (15,651) | |
| ember 30, 2022 | 407,952 | (2,277) | 304,779 | 710,454 | |

26. Events after the reporting period

Restructuring of the 3rd issue of debentures

On October 4, 2023, the General Meeting of Debenture Holders approved the waiver of the obligation to pay the installments related to Remuneration and Unit Face Value and non-compliance with the covenants in the period from October 2023 to December 2025. At the same meeting the remuneration was changed to 100% of DI and the maturity date was extended to November 2029.

4th issue of debentures

On October 18, 2023, the Company informed the closing of the public offering of 341,546 debentures compulsorily convertible into shares, with unit value of R\$1, totaling R\$341,546, of which R\$241,546 from the First Series and R\$100,000 from the Second Series.

5th issue of debentures

On October 19, 2023, the Company completed the private issuance of 16,000,000 simple debentures with unit value of R\$1,000.00, totaling R\$16,000, maturing on October 19, 2024.
